

**MINUTES OF THE
SPECIAL GOVERNANCE & PRIORITIES COMMITTEE MEETING
HELD TUESDAY, APRIL 14, 2015, 8:00 A.M.**

1. THE CHAIR CALLED THE MEETING TO ORDER AT 8:00 A.M.

Committee Members Present: Mayor Helps in the Chair; Councillors Alto, Coleman, Isitt, Loveday, Lucas, Madoff, Thornton-Joe and Young.

Staff Present: J. Johnson – City Manager; P. Bruce – Fire Chief; K. Hamilton – Director of Civic Engagement & Strategic Planning; J. Jenkyns – General Manager of the Victoria Conference Centre; R. Woodland – Director of Legislative & Regulatory Services; A. Hudson – Assistant Director of Community Development; C. Mycroft – Assistant to City Manager; C. Havelka – Recording Secretary.

2. APPROVAL OF THE AGENDA

2.1 Approval of the Agenda

Action: It was moved by Councillor Alto, seconded by Councillor Coleman, that the Agenda of the April 14, 2015, Special Governance & Priorities Committee meeting be approved.

3. Proposed Adjustments to the Draft 2015 – 2019 Financial Plan

Committee continued its discussion from the April 13, 2015 meeting on the draft 2015 - 2019 Financial Plan.

Action: It was moved by Councillor Lucas, seconded by Councillor Alto, that Committee recommends that Council allocate from the City's Gas Tax Reserve \$1,000,000 to the David Foster Harbour Pathway.

Committee discussed the next steps for this project with staff advising a report will come to Council with this information.

CARRIED UNANIMOUSLY 15/GPC

Action: It was moved by Councillor Alto, seconded by Mayor Helps, that Committee recommends that Council amend the 2015 Draft Financial Plan by allocating \$60,000 from Transportation & Parking Service, Transportation & Development for Downtown Beautification on Douglas Street.

Committee discussed the motion:

- The matching funds that partnering agencies have committed to this project.
- Support for other initiatives and concerns they will be displaced by this project.
- The success of the Douglas Street charrette and how this builds confidence within the business community.

CARRIED UNANIMOUSLY 15/GPC

Committee discussed with staff the additional allocations for Legal Services for 2015.

Action: It was moved by Mayor Helps, seconded by Councillor Loveday, that Committee recommends that Council do not allocate the additional \$100,000 to Legal Services.

Committee discussed the motion:

- The rationale for the allocation for these funds;
 - The funds were allocated by the last Council to speed up development applications;
 - Staff are working on a report with metrics outlining where Legal Services resources are spent.
- Noting that 2014 applications were not impacted by a backlog in Legal Services; staff are reviewing external processes to ensure the expediency of development applications.

CARRIED UNANIMOUSLY 15/GPC

Action: It was moved by Councillor Alto, seconded by Councillor Loveday, that Committee recommends that Council direct staff to bring forward the Five Year Financial Plan Bylaw, 2015, as amended, to the April 23, 2015 Council Meeting.

Committee discussed the motion:

- Concerns that more funds are not being used to reduce the property tax increase.
- Concerns regarding the public input used to inform Council's decisions; noting the cost of living/doing business concerns expressed by tax payers.
- The need for government support to ensure economic success and quality of life.
- Concerns regarding the addition of staff for the Interdisciplinary Team; noting the human resources efficiencies that has freed up additional funds.
- The need to address issues such as social housing while understanding these issues are under the jurisdiction of senior levels of government.
- These budget allocations will move forward the City's Strategic Plan.

CARRIED 15/GPC

For: Mayor Helps, Councillors Alto, Coleman, Isitt, Loveday, Lucas, Madoff and Thornton-Joe

Against: Councillor Young

4. Draft Strategic Plan 2015 – 2018

Committee discussed amendments to the Draft Strategic Plan.

Action: It was moved by Councillor Isitt, seconded by Councillor Alto, that Committee that Council approve the draft Strategic Plan, 2015 – 2018, as presented.

Amendment: It was moved by Councillor Isitt, seconded by Councillor Alto, that Committee amend the draft Strategic Plan, 2015 – 2018, as follows:

Page 8, 2016 ACTIONS, strike out wording:

~~Establish a Councillor-facilitated process with regard to **Working toward establishing supervised consumption services, in collaboration with Island Health, VicPD, and YES2SCS**, with occasional staff contributions as required, for specific issue-based advice; e.g. land use, zoning, maintenance, etc.~~

On the amendment:
CARRIED UNANIMOUSLY 15/GPC

Amendment: It was moved by Mayor Helps, seconded by Councillor Isitt, that Committee amend the draft Strategic Plan, 2015 – 2018, as follows:

Page 3, 2015-2018 OUTCOMES, add wording back in:

Staff is organized into cross-departmental project teams with strong project management capacity.

On the amendment:
CARRIED 15/GPC

For: Mayor Helps, Councillors Alto, Coleman, Isitt, Loveday, Lucas, Madoff and Thornton-Joe
Against: Councillor Young

Amendment: It was moved by Mayor Helps, seconded by Councillor Isitt, that Committee amend the draft Strategic Plan, 2015 – 2018, as follows:

Page 1, Council's Principles for Strategic Planning, add wording back in:

In the planning process we are committed to:

- **Starting with an open heart and an open mind**
- **Being honest, frank and respectful in our discussions**
- **Participating with active listening and respectful challenging**
- **Keeping a sense of humour**
- **Believing in the process and the outcome**
- **Allowing for differences**
- **Strong facilitation**

Amendment to the Amendment:

It was moved by Councillor Loveday, seconded by Councillor Alto, that Committee amend the amendment:

Page 1, Council's Principles for Strategic Planning, add wording back in and amending *are* to **were**:

In the planning process we were ~~are~~ committed to:

- **Starting with an open heart and an open mind**
- **Being honest, frank and respectful in our discussions**
- **Participating with active listening and respectful challenging**
- **Keeping a sense of humour**
- **Believing in the process and the outcome**
- **Allowing for differences**
- **Strong facilitation**

On the amendment to the amendment:

CARRIED 15/GPC

For: Mayor Helps, Councillors Alto, Coleman, Isitt, Loveday, Lucas, Madoff and Thornton-Joe

Against: Councillor Young

On the amended amendment:

CARRIED 15/GPC

For: Mayor Helps, Councillors Alto, Coleman, Isitt, Loveday, Lucas, Madoff and Thornton-Joe

Against: Councillor Young

Amendment: It was moved by Councillor Madoff, seconded by Councillor Alto, that Committee amend the draft Strategic Plan, 2015 – 2018, as follows:

Page 4, 2015 ACTIONS, strike out “make”:

Empower the City Manager to ~~make/~~ lead the changes required to streamline our residential and commercial land use processes at City Hall.

On the amendment:

CARRIED UNANIMOUSLY 15/GPC

Amendment: It was moved by Councillor Isitt, seconded by Councillor Loveday, that Committee amend the draft Strategic Plan, 2015 – 2018, as follows:

Page 9, 2015 ACTIONS, add wording back in:

Develop long-term policies for **food security and** boulevard gardening including an inventory of City-owned land for food production and improved coordination of food systems resources and initiatives in the City.

On the amendment:

CARRIED UNANIMOUSLY 15/GPC

Amendment: It was moved by Councillor Isitt, seconded by Councillor Loveday, that Committee amend the draft Strategic Plan, 2015 – 2018, as follows:

Page 9, 2015 ACTIONS, add wording back in:

- **Commitment to a high-quality park and festival site at Ship Point**

Committee discussed the amendment:

- Concerns that this limits the use at this site.
- Fostering public access and development around that site.

Amendment to the Amendment:

It was moved by Councillor Isitt, seconded by Councillor Coleman, that Committee amend the amendment:

Page 9, 2015 ACTIONS, add wording back in:

- **Commitment to a high-quality park and festival site at Ship Point**
- Include public dialogue on waterfront park at Ship Point **and festival sites.**

On the amendment to the amendment:

CARRIED 15/GPC

For: Mayor Helps, Councillors Alto, Coleman, Isitt, Loveday, Lucas, Madoff and Thornton-Joe

Against: Councillor Young

On the amended amendment:

CARRIED 15/GPC

For: Mayor Helps, Councillors Alto, Coleman, Isitt, Loveday, Lucas, Madoff and Thornton-Joe

Against: Councillor Young

Committee discussed page 12 of the 2015 Strategic Plan Proposals and issues around seismic analysis of privately-owned properties as it relates to Council's authority.

Amendment: It was moved by Councillor Isitt, seconded by Mayor Helps, that Committee amend the draft Strategic Plan, 2015 – 2018, as follows:

Page 10, 2017 OUTCOMES, move to 2016 OUTCOMES:

Train is running between Victoria and Langford.

On the amendment:

CARRIED UNANIMOUSLY 15/GPC

Amendment: It was moved by Councillor Isitt, seconded by Councillor Loveday, that Committee amend the draft Strategic Plan, 2015 – 2018, as follows:

Page 6, 2016 OUTCOME, add wording back in:

Substantial increase in construction of new low-cost housing units with implementation of income-mixed zoning.

On the amendment:
CARRIED 15/GPC

For: Mayor Helps, Councillors Alto, Coleman, Isitt, Loveday, Lucas,
Madoff and Thornton-Joe
Against: Councillor Young

Amendment: It was moved by Councillor Isitt, seconded by Councillor Loveday, that Committee amend the draft Strategic Plan, 2015 – 2018, as follows:

Page 9, 2015 ACTIONS, add new bullet:

Strengthen the relationship between the City of Victoria and School District 61 in order to maximize the benefit of School lands and facilities for community wellness and recreation, greenspace, and food systems for the school community and broader community.

Amendment to the Amendment:

It was moved by Councillor Alto, seconded by Councillor Madoff, that Committee amend the amendment:

Page 9, 2015 ACTIONS, add new bullet:

Strengthen the relationship between the City of Victoria and School District 61 in order to maximize the benefit of School lands and facilities. ~~for community wellness and recreation, greenspace, and food systems for the school community and broader community.~~

A Committee member noted that the proposed amendment to the amendment doesn't presume any outcomes.

On the amendment to the amendment:
CARRIED UNANIMOUSLY 15/GPC

On the amended amendment:
CARRIED UNANIMOUSLY 15/GPC

Amendment: It was moved by Councillor Isitt, seconded by Councillor Alto, that Committee amend the draft Strategic Plan, 2015 – 2018, as follows:

Page 9, 2017 OUTCOMES, add new bullet:

School lands and facilities are enhanced for benefits such as community wellness and recreation, greenspace, and food systems, etc.

On the amendment:
CARRIED UNANIMOUSLY 15/GPC

Amendment: It was moved by Councillor Madoff, seconded by Councillor Alto, that Committee amend the draft Strategic Plan, 2015 – 2018, as follows:

Page 10, 2016 OUTCOMES, strike out wording:

Bus terminal is replaced with ~~bus loop at on Douglas between Belleville and Humboldt~~

Page 10, 2016 ACTIONS, strike out wording:

Support replacement of bus terminal with ~~on-street pick up and drop off bus loop (Douglas, Belleville, Humboldt) on Douglas Street.~~

On the amendment:

CARRIED UNANIMOUSLY 15/GPC

Amendment: It was moved by Councillor Thornton-Joe, seconded by Councillor Madoff, that Committee amend the draft Strategic Plan, 2015 – 2018, as follows:

Page 9, 2015 ACTIONS, strike out wording:

Discuss dogs in parks, with eye to identify locations, best practices, and plan for fenced dog **parks area** in 2016

On the amendment:

CARRIED UNANIMOUSLY 15/GPC

Amendment: It was moved by Councillor Thornton-Joe, seconded by Councillor Loveday, that Committee amend the draft Strategic Plan, 2015 – 2018, as follows:

Page 9, 2015 ACTIONS, add wording:

Learn from Vancouver's success in creating a **community** garden on Davie Street **private property and replicate the model** on available private properties **in Victoria**, including downtown.

On the amendment:

CARRIED UNANIMOUSLY 15/GPC

5. ADJOURNMENT

Action: It was moved by Councillor Alto, seconded by Councillor Young, that the Special Governance & Priorities Committee meeting of April 14, 2015, be adjourned at 9:30 a.m.

CARRIED UNANIMOUSLY 15/GPC

Mayor Helps, Chair