REVISED AGENDA - VICTORIA CITY COUNCIL

Thursday, April 19, 2018

Council Chambers, City Hall, 1 Centennial Square

Located on the traditional territory of the Esquimalt and Songhees People

To be held Immediately Following the Committee of the Whole Meeting

Pages

A. CONVENE COUNCIL MEETING

B. APPROVAL OF AGENDA

C. READING OF MINUTES

D. BYLAWS

D.1 Bylaw for Financial Plan 1

A report recommending second and third reading of the amended Five Year Financial Plan Bylaw No. 17-124. The purpose of this Bylaw is to adopt the annual financial plan for the year 2018.

D.2 Bylaw for Tax Rate 14

A Bylaw for first, second and third reading of Bylaw No. 18-057. The purpose of the Bylaw is to impose tax rates and taxes for the year 2018.

D.3 Bylaw for 2018 Business Improvement Area 17

A report recommending first, second and third reading of Bylaw No. 18-054.The purpose of the Bylaw is to levy taxes on taxable property located in the Downtown Victoria Business Improvement Area.

D.4 Bylaw for 2018 Boulevard Tax 44

A report recommending first, second and third reading of Bylaw No. 18-053.The purpose of the Bylaw is to assess the cost of maintenance of boulevards in the City.

D.5 Bylaw for Vehicles for Hire Amendments 53

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D.6 Bylaw for Mobile Bicycle Miscellaneous Amendments 58

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*D.7 Bylaw for Animal Control Amendments *64*

A report recommending first, second, and third readings of Bylaw No. 18-050. The purpose of this Bylaw is to amend the Animal Control Bylaw to update the name of the bylaw, add new definitions, regulate the number of animals allowed on a lot, and protect animals from abuse and cruelty.

*E. REQUEST TO ADDRESS COUNCIL

*E.1 Aaren Topley: Victoria Urban Food Table Recommendations for Chicken and Bee Bylaw

*E.2 Addenda: Jennifer Freeman: Amendments to the Animal Bylaws Regarding Chickens in the City

*E.3 Addenda: Jesse Brown: Chicken Bylaw Changes

F. UNFINISHED BUSINESS

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South Island Prosperity Project's 2018-2019 Annual Operating Plan.

F.2 Letter from the Ministry of Municipal Affairs and Housing 143

A letter dated March 7, 2018 from the Ministry of Municipal Affairs and Housing, regarding the establishment and funding of a Citizens' Assembly on amalgamation with interested municipalities.

F.3 Rise and Report from Closed Meeting for Information

F.3.a From the March 8, 2018 Closed Council Meeting:

That Council:

1. Appoint Evan Locke to the Art in Public Places Committee

for a partial term ending December 31, 2018

2. Rescind the appointment of India Young

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G.1.a Report from the April 5, 2018 COTW Meeting 146

H. NEW BUSINESS

*I. CLOSED MEETING

MOTION TO CLOSE THE APRIL 19, 2018 COMMITTEE OF THE WHOLE MEETING TO THE PUBLIC

That Council convene a closed meeting that excludes the public under Section 90 of the *Community Charter* for the reason that the following agenda items deal with matters specified in Sections 90(1) and/or (2) of the *Community Charter,* namely:

Section (90)(1) A part of a council meeting may be closed to the public if the subject matter being considered relates to or is one or more of the following:

Section (90)(1)(i) the receipt of advice that is subject to solicitor-client privilege, including communications necessary for that purpose;

*J. APPROVAL OF CLOSED AGENDA

*K. READING OF CLOSED MINUTES

*L. UNFINISHED BUSINESS

*L.1 Legal Advice

*M. CORRESPONDENCE

*N. NEW BUSINESS

*O. CONSIDERATION TO RISE & REPORT

P. ADJOURNMENT

CITY OF VICTORIA

Council

For the Meeting of April 19, 2018

To:	Council	**Date:**	April 12, 2018
From:	Susanne Thompson, Director of Finance		
Subject:	Five Year Financial Plan Bylaw, 2018		

RECOMMENDATION

That Council:

1. Amend the Five Year Financial Plan Bylaw, 2018 by replacing the bylaw that was given first reading on November 9, 2017 with the bylaw appended to the Five Year Financial Plan Bylaw, 2018 report, dated April 12, 2018.
2. Give second and third reading to the Five Year Financial Plan Bylaw No. 17-124, as amended.

EXECUTIVE SUMMARY

The purpose of this report is to outline amendments to the Five Year Financial Plan Bylaw, 2018 that received first reading on November 9, 2017 and recommend second and third readings at today's special Council meeting.

During November and December 2017, the City sought input from the public on the draft financial plan. Upon completion of the public consultation and based on the feedback received, Council allocated new assessment growth property tax revenue from new construction and 2017 surplus.

The following allocations are reflected in the amended Five Year Financial Plan Bylaw attached in Appendix A:

1. Ongoing allocation of assessment growth property tax revenue - $2.04 million

The Draft Financial Plan presented to Council in October 2017 included $500,000 of the new property tax revenue allocated to the Buildings and Infrastructure Reserve in accordance with the Financial Sustainability Policy.

During the 2018 budget deliberations, Council allocated $2,087,860 of the estimated new assessment value of $2.1 million excluding the allocation for the new library in James Bay. As well, Council directed staff to report back on the final amount of new assessment which was done on April 5, 2018 at which time Council allocated the remaining $385,000 to the Buildings and Infrastructure Reserve.

The details are outlined in the following chart:

Ongoing Allocation of Assessment Growth Property Tax	
Transfer to Capital Reserve	$ 500,000
Correspondence Coordinator	87,000
Building Project Administrator	99,000
Community Garden Program	15,000
Community Garden Volunteer Coordination - Inflation	860
Community Garden Volunteer Coordination - North Park	6,000
Festival Investment Grant Additional Funding	50,000
Fire Prevention Officer	121,000
Graphic Design Support	81,000
Parks Natural Area Support	63,000
Parks Planner	103,000
Sustainability Waste Management Engineer	99,000
Transportation Planner	104,000
Victoria Civic Heritage Trust	2,200
Victoria Heritage Foundation	10,720
Victoria Community Association Network Grant [1]	900
Additional Police Civilian Staff	114,820
Decrease to Property Tax Increase	197,200
Buildings and Infrastructure Reserve	385,300
Total	**$2,040,000**

Note:

1. Victoria Community Association Network Grant allocated COTW Jan 25, 2018

As previously directed by Council and in addition to these allocations, new assessment revenue from the Capital Park development of $543,000 has been incorporated into the Financial Plan to support the ongoing operating costs ($345,000) of the new library in James Bay as well as partial repayment of the funds for the capital works ($198,000).

2. One-time allocation of the 2017 surplus - $4,026,400

The 2017 surplus was originally estimated at $3 million. Now that the 2017 year end is complete, the final surplus amount has been confirmed at $4.026 million. The main difference between the estimate and the actual is the result of assessment appeals resolved at lower amounts than previously estimated ($865,000). The main drivers for the surplus include revenue from parking, vacancies, lower than expected assessment appeals and unspent contingency.

Council allocated the $3 million estimate during the financial planning discussions and directed that any remainder be transferred equally to the Buildings and Infrastructure Reserve, the Vehicles and Heavy Equipment Reserve and the Parks and Greenways Acquisition Fund. Further surplus details will be provided in the 2017 Financial Statement report being presented to Council on April 26, 2018.

The following chart outlines the 2017 surplus allocation:

One-Time Allocation of the 2017 Surplus		
Accessibility Framework	$	40,000
Community Benefit Hub (2 year)		100,000
Condition Assessment Pilot Project		60,000
Downtown Public Realm Plan Implementation		105,000
Downtown sidewalk cleaning & snow removal		99,500
Ending Violence Association of BC		2,500
Engagement Advisor		109,000
Environmental Performance Audit		50,000
Extra Bridge Coverage		30,000
Heritage Planner (2 year term)		120,000
High Risk Tree Removal		150,000
Inclusion Policy and Program		60,000
International Ice Hockey Federation World Junior Hockey Championship		70,000
Mental Health Integration		216,575
Neighbourhood Transportation Management		180,000
Overnight Sheltering – Support & Clean Up		200,000
Parks Arboriculture		97,000
Pioneer Square Archaeological Reporting		37,000
Professional Certification/Project Management		50,000
Secretary Planning		67,000
Single-Use Checkout Bag Regulation		30,000
South Island Prosperity Project		220,000
Speed Reader Boards		85,000
Step Code Implementation		10,000
Traffic Signal Timing Update Study		40,000
Victoria Housing Strategy Implementation		250,000
Witness Reconciliation Program		50,000
Youth Leaders in Training Program		20,000
Youth Strategy Liaison		30,000
Buildings and Infrastructure Reserve		482,609
Vehicles and Heavy Equipment Reserve		482,608
Greenways Acquisition Fund Reserve		482,608
Total	**$**	**4,026,400**

4. Capital Project 2017 Carryforwards and Budget for "TBD" and New Projects

The Capital Project adjustments include both carry forwards for 2017 projects in progress and budgets for the "to be determined" (TBD) projects that have been added to 2018.

The capital projects that were previously labelled "TBD" are the Firehall #1 Replacement (Facilities) at $35.9 million ($3.9 million in 2018), the new Douglas Street Bus Lane Phase 2B (Active Transportation) which is fully recoverable from BC Transit at $3.597 million and the new

Audible/Accessible Pedestrian Signals (Street Infrastructure) that is funded from the Accessibility Capital Reserve.

The following chart outlines the change in the Capital Project budget:

2018 Capital Adjustments		
Carryforwards - 2017 Projects in Progress		
Active Transportation	$	9,039,000
Complete Streets		3,252,000
Neighbourhoods		89,000
Parks		1,307,000
Street Infrastructure		284,000
Retaining Walls and Railings		417,000
Bridges		4,716,000
Equipment		4,555,000
Facilities		71,782,000
Environmental Remediation		480,000
Sanitary Sewers		2,048,000
Stormwater		666,000
Waterworks		1,748,000
Police		90,000
Total Carryforwards - 2017 Projects in Progress	**$**	**100,473,000**
Budget Amounts for 'TBD' and New Projects:		
Facilities - Firehall #1 Replacement		3,900,000
Active Transportation - Douglas Street Bus Lanes Phase 2B		3,597,000
Audible/Accessible Pedestrian Signals		70,000
Total Budget Amounts for 'TBD' and New Projects	**$**	**7,567,000**
Total	**$**	**108,040,000**

Since the draft financial plan was introduced in October 2017, Council has given approval to a number of initiatives including the creation of a direct-award grant for seniors outreach funded by the reallocation of $30,000 from the Strategic Plan Grant program, the introduction of the short term rental regulation program effective April 1, 2018 in the amount of $375,000 that will be offset by the revenue generated from the new annual business licence fee and approval of $460,000 allocated from the Climate Action Reserve to commit funding for the Climate Leadership Plan that includes temporary staffing and priority actions. As well, previous Council direction to identify accessibility initiatives that can be achieved in 2018 have been incorporated in the amount of $70,000 allocated from the Accessibility Reserve. Approval was also provided for the extension of the Indigenous Artist in Residence term to December 31, 2018 in the amount of $61,500 allocated from the Art in Public Places Reserve.

Other adjustments include an increase of $14,104 for the Inclusive Swimming Program to Crystal Pool Aquatic Recreation offset from a Victoria Foundation grant, an increase of $24,750 for

Emergency Services Training and Development to Emergency Management offset from a grant from the Emergency Preparedness Fund, an increase of $150,000 for Quality System Tools for the Asset Management program offset from a grant from the Gas Tax Strategic Priorities Fund and an increase of $27,875 in Community Planning for Step Code offset from a BC Hydro Grant.

Remaining funding for operating budget projects underway, such as the Gorge Waterway, Waterfront Plan, Downtown Public Realm, Accelerated Local Area Planning, Records Management, Participatory Budgeting, Witness Reconciliation Program, Symbol of Lekwungen, Solid Waste Management Strategy, Victoria Housing Strategy Implementation and High Risk Tree Removal have been carried forward to the 2018 year in the financial plan.

During the introduction of the draft financial plan, Council approved the addition of 1 FTE carpenter currently managed through auxiliary staffing and funded through existing budgets. As part of the ongoing new assessment property tax allocation, Council gave approval of 8 FTE's for a full time Correspondence Coordinator, Transportation Planner, Fire Prevention Officer, Graphic Designer, Building Project Administrator, Sustainability Waste Management Engineer, Parks Planner, Street Occupancy Permit Inspector and an additional 0.93 FTE for Parks Natural Areas Support. As well 2 FTE's were approved for the Pedestrian Trip and Fall Reduction Program. The revised total permanent FTE count in the 2018 Financial Plan is 816.03.

The above adjustments do not impact the overall tax increase except for the approved $197,000 new assessed revenue allocation to decrease the increase in property taxes. With the allocation of new assessed revenue for a property tax reduction, the overall property tax increase is now 2.62%; combined with utility fees, the overall residential increase is 2.71% and the overall business increase is 2.66%.

Respectfully submitted,

Jo'Connor

Jo-Ann O'Connor
Manager, Financial Planning

Susanne Thompson
Director of Finance

Report accepted and recommended by the City Manager: Jocelyn Jenkyns

Date: April 13, 2018

List of Attachments
Appendix A: Five Year Financial Plan Bylaw, 2018

Appendix A – Five Year Financial Plan Bylaw, 2018

NO. 17-124

A BYLAW OF THE CITY OF VICTORIA

The purpose of this bylaw is to adopt the annual financial plan for the year 2018.

Under its statutory powers, including section 165 of the *Community Charter*, the Council of The Corporation of the City of Victoria, in an open meeting assembled, enacts the following provisions:

1. This Bylaw may be cited as the "FIVE YEAR FINANCIAL PLAN BYLAW, 2018."

2. Schedules 1 to 5 attached hereto and forming part of this Bylaw are adopted as the five year Financial Plan of the Corporation of the City of Victoria.

3. The Director of Finance is authorized to pay out in accordance with the Bylaws of the City, the sums of money shown in Schedule 2 and Schedule 4 for the year 2018, for the purpose described in each category.

4. All cheques drawn on the bank for payment of funds belonging to the City must be signed by the Director of Finance and countersigned by the Mayor before being issued.

5. All payments already made from municipal revenues for the current year are ratified and confirmed.

6. The Five Year Financial Plan Bylaw No. 16-084 is repealed.

READ A FIRST TIME the	9th	day of	November	2017
READ A SECOND TIME the		day of		2018
READ A THIRD TIME the		day of		2018
ADOPTED the		day of		2018

CITY CLERK MAYOR

Bylaw No.17-124
Schedule 1 - April 19, 2018
City of Victoria
2018 - 2022 Operating Financial Plan

	2018	*2019*	*2020*	*2021*	*2022*
REVENUES					
Property Value Taxes	128,178,783	133,556,836	137,267,841	140,713,605	144,262,480
Property Value Taxes from New Assessments	2,583,000	739,000	500,000	500,000	500,000
Parcel Taxes	1,405,200	1,415,904	1,426,822	1,437,958	1,449,317
Special Assessments	1,329,000	1,329,000	1,329,000	1,329,000	1,329,000
Grants in Lieu of Taxes	6,176,400	6,206,018	6,236,228	6,267,043	6,298,474
User Fees and Charges	5,338,596	5,433,004	5,529,304	5,627,534	5,727,733
Permits and Licences	4,903,590	4,914,202	4,925,008	4,936,011	4,947,217
Parking Services	16,962,663	17,234,160	17,511,088	17,793,554	18,081,669
Water Utility Fees and Charges	19,925,763	20,237,079	20,714,050	21,205,653	21,713,990
Sewer Utility Fees and Charges	7,085,200	7,085,200	7,134,066	7,382,845	7,843,034
Stormwater Utility Fees and Charges	5,338,491	5,764,453	6,066,274	6,275,972	6,495,256
Other Sources	35,017,611	34,734,567	35,184,127	35,643,716	36,113,567
	234,244,297	238,649,423	243,823,808	249,112,891	254,761,737
TRANSFERS FROM					
Accumulated Surplus	4,026,400	-	-	-	-
Reserves					
Art in Public Places	423,655	135,000	135,000	135,000	135,000
Financial Stability	2,332,239	234,403	-	-	234,000
Tree Replacement Reserve	145,290	46,196	47,120	48,062	49,023
Archives Equipment Reserve	33,575	-	-	-	-
Climate Action Reserve	535,000				
	3,469,759	415,599	182,120	183,062	418,023
	241,740,456	**239,065,022**	**244,005,927**	**249,295,953**	**255,179,760**

Bylaw No.17-124
Schedule 2 - April 19, 2018
City of Victoria
2018 - 2022 Operating Financial Plan

	2018	*2019*	*2020*	*2021*	*2022*
EXPENDITURES					
General Government	38,597,704	36,495,429	37,047,795	37,639,844	38,483,017
Police	53,254,286	54,222,227	55,577,095	56,965,821	58,389,253
Victoria Fire Department	17,118,173	17,485,507	17,912,847	18,350,698	18,799,318
Engineering and Public Works	19,330,020	18,113,250	18,506,655	18,851,242	19,231,863
Sustainable Planning and Community Development	6,452,772	5,249,041	5,181,145	5,284,553	5,390,094
Parks, Recreation and Facilities	21,727,632	21,500,342	21,960,557	22,430,903	22,912,200
Greater Victoria Public Library	5,387,720	5,451,900	5,560,938	5,672,157	5,785,600
Victoria Conference Centre	6,647,755	6,783,858	6,922,836	7,064,651	7,209,464
Water Utility	14,176,763	14,452,079	14,733,050	15,019,653	15,311,990
Sewer Utility	3,665,636	3,733,673	3,803,086	3,873,905	3,946,156
Stormwater Utility	3,421,491	3,489,953	3,559,784	3,631,012	3,703,357
	189,779,952	186,977,259	190,765,788	194,784,439	199,162,312
DEBT SERVICING					
Principal and Interest - General	4,802,237	4,839,628	4,839,628	4,839,628	4,839,628
Principal and Interest - Parking Services	845,382	845,382	845,382	845,382	845,382
Principal and Interest - Victoria Conference Centre	340,359	340,359	340,359	340,359	340,359
	5,987,978	6,025,369	6,025,369	6,025,369	6,025,369
TRANSFERS TO					
Capital Funds					
General	10,165,000	10,165,000	10,165,000	10,165,000	10,165,000
Water Utility	3,899,000	3,935,000	4,131,000	4,336,000	4,552,000
Sewer Utility	3,437,000	3,601,000	3,772,000	3,951,000	4,340,000
Stormwater Utility	3,192,000	3,475,000	3,633,000	3,798,000	3,972,000
Reserves					
Equipment and Infrastructure					
City Equipment	1,602,500	1,602,500	1,602,500	1,602,500	1,602,500
City Vehicles and Heavy Equipment	2,105,712	1,623,104	1,623,104	1,623,104	1,623,104
City Buildings and Infrastructure	8,348,264	8,615,063	9,125,671	9,636,481	10,147,500
Parking Services Equipment and Infrastructure	1,849,929	2,016,245	2,196,086	2,379,525	2,566,632
Parks and Greenways Acquisition	482,608				
Multipurpose Arena Facility Equipment and Infrastructure	140,000	141,400	142,814	144,243	145,684
Gas Tax	3,591,000	3,591,000	3,591,000	3,591,000	3,591,000
Police Vehicles, Equipment and Infrastructure	1,056,000	1,082,400	1,109,460	1,137,197	1,165,626
Water Utility Equipment and Infrastructure	1,850,000	1,850,000	1,850,000	1,850,000	1,850,000
Sewer Utility Equipment and Infrastructure	771,564	539,527	347,980	346,940	345,878
Stormwater Utility Equipment and Infrastructure	-	100,000	200,000	200,000	200,000
Recreation Facilities Equipment and Infrastructure	25,500	25,500	25,500	25,500	25,500
Financial Stability	2,844,749	3,087,955	3,087,955	3,087,955	3,087,955
Tax Sale Lands	50,000	50,000	50,000	50,000	50,000
Victoria Housing	250,000	250,000	250,000	250,000	250,000
Art in Public Places	135,000	135,000	135,000	135,000	135,000
Climate Action	90,000	90,000	90,000	90,000	90,000
Artificial Turf	86,700	86,700	86,700	86,700	86,700
	45,972,526	46,062,394	47,214,770	48,486,145	49,992,079
	241,740,456	**239,065,022**	**244,005,927**	**249,295,953**	**255,179,760**

Bylaw No.17-124
Schedule 3 - April 19, 2018
City of Victoria
2018 - 2022 Capital Plan

	2018	2019	2020	2021	2022
REVENUES					
Utility Connection Fees	1,100,000	1,100,000	1,150,000	1,200,000	1,200,000
Grants and Partnerships	65,771,000	-		-	
TRANSFERS FROM					
Operating Funds					
General	10,165,000	10,165,000	10,165,000	10,165,000	10,165,000
Water Utility	3,899,000	3,935,000	4,131,000	4,336,000	4,552,000
Sewer Utility	3,437,000	3,601,000	3,772,000	3,951,000	4,340,000
Stormwater Utility	3,192,000	3,475,000	3,633,000	3,798,000	3,972,000
Reserves					
Equipment and Infrastructure					
City Equipment	2,112,000	1,428,000	1,628,000	1,402,000	1,232,000
City Vehicles and Heavy Equipment	5,149,000	-	-	-	-
City Buildings and Infrastructure	30,004,000	-	-	-	-
VCC Equipment & Infrastructure	3,000	-	-	-	-
Trf from Climate Action Reserve	25,000	-	-	-	-
Debt Reduction Reserve	3,900,000	1,700,000	-	30,300,000	-
Financial Stability Reserve	387,000	-	-	-	-
Accessibility Capital Reserve	296,000	-	-	-	-
Parking Services Equipment and Infrastructure	1,175,000	255,000	260,000	265,000	270,000
Gas Tax	9,944,000	1,189,000	1,055,000	1,076,000	1,097,000
Police Vehicles, Equipment and Infrastructure	2,043,000	1,652,000	1,644,000	1,458,000	1,500,000
Police Emergency Response Reserve	240,000	-	-	-	-
Water Utility Reserve	1,640,000				
Sewer Utility Reserve	3,952,000	2,081,000	2,123,000	2,165,000	2,208,000
Stormwater Utility Reserve	145,000				
Multipurpose Arena Equipment and Infrastructure	202,000	-	-	-	-
Tax Sale Lands	1,198,000	-	-	-	-
Parks and Greenways Acquisition	500,000	-	-	-	-
Development Cost Charges	671,000	-		-	
DEBT PROCEEDS	-	-	-	-	-
	151,150,000	**30,581,000**	**29,561,000**	**60,116,000**	**30,536,000**

Bylaw No.17-124
Schedule 4 - April 19, 2018
City of Victoria
2018 - 2022 Capital Plan

	2018	2019	2020	2021	2022
EXPENDITURES					
Capital Equipment	9,363,000	1,583,000	1,688,000	1,667,000	1,502,000
Capital Programs and Projects					
Active Transportation	18,431,000	1,511,000	817,000	834,000	851,000
Complete Streets	6,347,000	2,947,000	3,001,000	3,055,000	3,111,000
Neighbourhoods	266,000	28,000	29,000	30,000	31,000
Parks	2,032,000	-	-	-	-
Street Infrastructure	1,884,000	1,025,000	1,052,000	868,000	942,000
Retaining Walls and Railings	1,312,000	200,000	-	-	-
Bridges	9,398,000	-	-	-	-
Facilities	78,325,000	1,700,000	-	30,300,000	-
Environmental Remediation	730,000	-	-	-	-
Sanitary Sewers	7,825,000	5,982,000	6,245,000	6,466,000	6,898,000
Stormwater	6,558,000	4,289,000	4,938,000	5,124,000	5,319,000
Waterworks	6,197,000	4,485,000	4,681,000	4,936,000	5,152,000
Contingency	364,000	371,000	378,000	386,000	394,000
Police	2,118,000	1,652,000	1,644,000	1,458,000	1,500,000
Projects to be determined (Facilities, Active Transportation, Parks, Fleet etc.)	-	4,808,000	5,088,000	4,992,000	4,836,000
	151,150,000	**30,581,000**	**29,561,000**	**60,116,000**	**30,536,000**

Revenue and Tax Policy

Purpose

The purpose of the Revenue and Tax Policy is to outline the proportions of revenue sources, the distribution of property taxes among property classes and the use of permissive property tax exemptions.

Objectives

- To provide tax payers with stable, equitable and affordable property taxation while at the same time providing high quality services.
- To support the OCP and other City plans as well as complement the Regional Context Statement.

Policies

1. Revenue Proportions by Funding Sources

Property taxes are the main source of revenue for the City and pay for services such as police and fire protection, bylaw enforcement, and infrastructure maintenance. Property taxes provide a stable and consistent source of revenue for services that are difficult or undesirable to fund on a user pay basis. Therefore, property taxes will continue to be the City's major source of revenue.

However, it is the City's desire to charge user fees where feasible. Some programs, such as recreation, are partially funded by user fees. The City also has several self-financed programs that are fully funded by user fees. These include Water Utility, Sewer Utility, Stormwater Utility, and Garbage Utility.

Policy 1.0

User pay funding will be used for such services that are practical and desirable to fund on a user pay basis.

Services that are undesirable or impractical to fund on a user pay basis will be funded by property taxes.

Policy 1.1

The City will continue to explore alternative revenue sources to diversify its revenue base.

2018 Revenue Proportions by Funding Source

Revenue Source		% Total Revenue
Property Value Taxes	130,761,783	54.09%
Parcel Taxes	1,405,200	0.58%
Special Assessments	1,329,000	0.55%
Grants in Lieu Taxes	6,176,400	2.56%
User Fees and Charges	5,338,596	2.21%
Permits and Licences	4,903,590	2.03%
Parking Services	16,962,663	7.02%
Water and Sewer Utility Fees and Charges	27,010,963	11.18%
Stormwater Utility Fees and Charges	5,338,491	2.21%
Other Sources	42,513,770	17.57%
TOTAL	241,740,456	100.00%

2. Distribution of Property Taxes Among Property Classes

Market value changes that result in uneven assessment changes between property classes result in a tax burden shift to the class experiencing greater market value increases unless tax ratios are modified to mitigate the shift.

Until 2007, it was Council's practice to modify tax ratios to avoid such shifts. This equalization practice provided an effective tax increase that was equal for all classes. It is important to be aware that this practice only avoids shifts *between* property classes. There is still a potential for shifts within a property class where one property has experienced a market value change that is greater than the average for that class.

However, starting in 2007, business and industrial tax ratios have been held constant in recognition of the larger tax burden that has been placed on those classes. This resulted in higher tax increases being passed on to the residential class compared to business and industrial.

The pressure continues across the country to reduce the tax burden on the business and industrial classes. In recognition of this, and the desire to support a healthy business environment, Council's goal is to have a business class tax burden that is equitable.

In 2012, a comprehensive review of the Revenue and Tax Policy was conducted to determine if Council's objective of reducing the tax burden on the business class was appropriate and if so, that the mechanism of achieving the objective (reduction of tax ratio) was the most effective mechanism to achieve the goal. The review concluded that additional relief for the business tax class was warranted. However, the tax ratio was not the best mechanism of achieving that goal. As a result, Council approved the following policy objective: To reduce the business property tax class share of the total property tax levy to 48% over three years (2012-2014). The redistribution excludes impact of new assessment revenue. The total redistribution of the tax levy was $1.51 million.

In 2015, an update review was completed and based on the findings, policy 2.0 was amended to maintain the current share of taxes among tax classes.

Policy 2.0

Maintain the current share of distribution of property taxes among property classes, excluding the impact of new assessment revenue, by allocating tax increases equally. Business and industrial classes will be grouped as outlined in Policy 2.1.

Policy 2.1

Tax rates for the light and major industrial tax classes will be equal to the business tax rate to support the City's desire to retain industrial businesses.

Policy 2.2

Farm Tax Rates will be set at a rate so taxes paid by properties achieving farm status will be comparable to what the property would have paid if it were assessed as residential.

2018 Distribution of Property Taxes Among Property Classes

Property Class		% Property Value Tax
Residential (1)	66,441,141	50.82%
Utilities (2)	583,585	0.45%
Supportive Housing (3)	0	0.00%
Major Industry (4)	135,715	0.10%
Light Industry (5)	891,657	0.68%
Business (6)	62,454,761	47.76%
Recreational (8)	254,924	0.19%
TOTAL	130,761,783	100.00%

3. Use of Permissive Property Tax Exemptions

The City continues to support local non-profit organizations through permissive tax exemptions. Each year, a list of these exemptions is included in the City's Annual Report.

In addition, the City offers a Tax Incentive Program to eligible owners of downtown heritage designated buildings to offset seismic upgrading costs for the purposes of residential conversion of existing upper storeys. The exemptions are for a period up to ten years.

The City encourages redevelopment of lands within the City and the use of environmentally sustainable energy systems for those developments through revitalization property tax exemptions.

Policy 3.0

Permissive property tax exemptions are governed by the City's Permissive Property Tax Exemption Policy, which outlines the criteria for which property tax exemptions may be granted.

Policy 3.1

Heritage property tax exemptions are governed by the City's Heritage Tax Incentive Program.

Policy 3.2

Revitalization property tax exemptions are governed by the City's Revitalization Tax Exemption (Green Power Facilities) bylaw.

NO. 18-057

A BYLAW OF THE CITY OF VICTORIA

The purpose of this Bylaw is to impose tax rates and taxes for the year 2018.

Under its statutory powers, including section 197 of the *Community Charter*, under the *Hospital District Act*, and the *Local Government Act*, the Council of The Corporation of the City of Victoria, in an open meeting assembled, enacts the following provisions:

1. This Bylaw may be cited as the "TAX BYLAW, 2018."

2. Taxes are imposed for 2018 by imposing the following rates upon all taxable land and improvements within the City, based on the assessed value, to provide the sums required for each of the following purposes:

   a) for all general purposes of the City, except Policing, the rates shown in column A of Schedule 1;

   b) to meet payments of interest and principal of debts incurred by the City for which other provision has not been made, the rates shown in column B of Schedule 1;

   c) to provide monies for City Policing, the rates shown in column C of Schedule 1;

   d) to provide monies which, when added to the amount remaining in the Capital Regional District Rate Account for the year 2017, are sufficient for the City's share of the expenses of the Capital Regional District and for the City's share of the debts incurred for regional district purposes according to the requisition submitted to City Council by the Capital Regional District Board, the rates shown in column D of Schedule 1;

   e) to provide monies which, when added to the amount remaining in the Hospital Rate Account from the year 2017, are sufficient for the City's share of the expenses of the Capital Regional Hospital District and for the City's share of debts incurred for hospital purposes according to the requisition submitted to City Council by the Capital Regional Hospital District Board, the rates shown in column E of Schedule 1;

3. The rates and taxes imposed under this Bylaw must be paid to the City Collector's office at City Hall, Victoria, British Columbia, not later than 4:30 o'clock in the afternoon of July 3, 2018.

READ A FIRST TIME the	day of	2018.
READ A SECOND TIME the	day of	2018.
READ A THIRD TIME the	day of	2018.
ADOPTED the	day of	2018.

CITY CLERK MAYOR

Schedule 1 - Bylaw No. 18-057
Tax Rates 2018

(dollars of tax per $1,000 taxable value)

		A	B	C		D	E
Class	***Assessment***	***General***	***Debt***	***Police***	***Total Municipal***	***Regional District***	***Regional Hospital***
Residential							
General	20,476,633,838	1.9904	0.1192	1.1352	**3.2448**	0.2247	
CRHD	20,476,633,838						0.2292
Utilities							
General	17,416,800	20.5540	1.2305	11.7225	**33.5070**	2.3200	
CRHD	64,282,800						0.8022
Supportive Housing	22	1.9904	0.1192	1.1352	**3.2448**	0.2247	0.2292
Industrial							
Major	11,503,000	7.2373	0.4333	4.1277	**11.7983**	0.8169	0.7793
Light	75,575,200	7.2373	0.4333	4.1277	**11.7983**	0.8169	0.7793
Business							
General	5,293,553,712	7.2373	0.4333	4.1277	**11.7983**	0.8169	
CRHD	5,293,553,712						0.5615
Recreational/Non profit	31,683,200	4.9356	0.2955	2.8149	**8.0460**	0.5571	0.2292

CITY OF VICTORIA

Council Report
For the Meeting of April 19th, 2018

To:	Council	**Date:**	April 6, 2018
From:	Susanne Thompson, Director of Finance		
Subject:	2018 Business Improvement Area Bylaw		

RECOMMENDATION

That Council give first, second, and third readings to "Business Improvement Area Rate Bylaw, 2018".

EXECUTIVE SUMMARY

In 2014, Council passed bylaw 14-062, Business Improvement Area Bylaw, 2015.This bylaw re-established the Downtown Victoria Business Improvement Area Service (DVBA), authorizing the granting of money to the DVBA and the imposition of taxes for that purpose. The bylaw established the improvement area for the years 2015-2019 inclusive.

Each year, Council must pass a bylaw prescribing the rates to be imposed on properties within the business improvement area. These rates are calculated to recover the amount of the grant authorized in subsection 4(2) of Bylaw 14-062. For 2018, the authorized grant amount is $1,055,766. The Business Improvement Area Rate Bylaw, 2018 must be passed prior to May 15th, and after the Financial Plan bylaw to be effective for the 2018 tax year.

Pursuant to section 5 and 6 of the Business Improvement Area Bylaw, 2015, the DVBA must present its budget annually to Council. On April 12, 2018 the DVBA's 2018 budget will be presented to Committee of the Whole and subsequently received for information at the April 12, 2018 Council meeting.

Respectfully submitted,

Jennifer Lockhart
Manager-Revenue

Susanne Thompson
Director of Finance

Report accepted and recommended by the City Manager: Jocelyn Jenkins

Date: April 12, 2018

NO. 18-053

A BYLAW OF THE CITY OF VICTORIA

The purpose of this Bylaw is to levy taxes on taxable property located in the Downtown Victoria Business Improvement Area.

Under its statutory powers, including sections 215 and 216 of the *Community Charter*, and pursuant to the Business Improvement Area Bylaw, 2015, the Council of The Corporation of the City of Victoria, in an open meeting assembled, enacts the following provisions:

1. In this Bylaw "taxable property" has the same meaning as under the Business Improvement Area Bylaw, 2015.

2. For the purpose of recovering the annual grant authorized by Council for the year 2018 under the Business Improvement Area Bylaw, 2015, and pursuant to subsections 6(1), (3) and (4) of that Bylaw, a tax is imposed on each of the taxable properties described in Schedule A, attached to and forming part of this Bylaw, in the amount shown opposite each such property in Schedule A.

3. The taxes must be included in the City's real property tax roll for the year 2018 and is payable to and collected by the City's Collector in the same manner as other rates shown on the real property tax roll.

4. This Bylaw may be cited for all purposes as the "BUSINESS IMPROVEMENT AREA RATE BYLAW, 2018".

READ A FIRST TIME THIS	day of	2018
READ A SECOND TIME THIS	day of	2018
READ A THIRD TIME THIS	day of	2018
ADOPTED on the	day of	2018

CITY CLERK MAYOR

Schedule A - Bylaw No. 18-053

Folio Number		Property Location	Legal Description	2018 Levy
01001154	A	777 BLANSHARD ST	LOT 1, SECTION 88, VICTORIA, VIS7062	$97.45
01001155	B	777 BLANSHARD ST	LOT 2, SECTION 88, VICTORIA, VIS7062	$120.27
01001156	101	777 BLANSHARD ST	LOT 3, SECTION 88, VICTORIA, VIS7062	$76.13
01001157	102	777 BLANSHARD ST	LOT 4, SECTION 88, VICTORIA, VIS7062	$75.44
01001158	103	777 BLANSHARD ST	LOT 5, SECTION 88, VICTORIA, VIS7062	$86.07
01001159	104	777 BLANSHARD ST	LOT 6, SECTION 88, VICTORIA, VIS7062	$157.61
01001160	105	777 BLANSHARD ST	LOT 7, SECTION 88, VICTORIA, VIS7062	$75.49
01004001		1019 BLANSHARD ST	VICTORIA LOTS 279 & 280	$2,560.80
01004023		1009 BLANSHARD ST	THE NORTHERLY 30 FEET OF LOT 261, VICTORIA, CITY	$379.34
01004024		804 BROUGHTON ST	LOT 1 PLAN 31711 VICTORIA OF LOTS 261 & 262	$1,525.37
01005023		1107 BLANSHARD ST	LOT 281, VICTORIA CITY	$2,791.08
01005024		1115 BLANSHARD ST	VICTORIA A OF LOTS 302/3	$404.98
01005162		1125 BLANSHARD ST	LOT A PLAN VIP73975 VICTORIA OF LOTS 302 & 303	$1,873.72
01006001		812 VIEW ST	LOT 1, OF LOTS 304, 305, 326, & 327, VICTORIA, PLAN 27731	$3,280.48
01007019		826 YATES ST	LOT 1 PLAN VIP65118 VICTORIA OF LOTS 368 370 371 372 383 384 385 386 AND 387	$7,435.57
01007021		1321 BLANSHARD ST	LOT A OF LOTS 368-370, 385-387 VICTORIA, VIP83640	$52,449.73
01008025		800 JOHNSON ST	LOT 1 OF LOTS 388, 389, 390 & 432, VICTORIA, PLAN 49562	$11,208.13
01008028	1	834 JOHNSON ST	LOT 1 OF LOTS 392 AND 393, VICTORIA, EPS522	$234.55
01008029	2	834 JOHNSON ST	LOT 2 OF LOTS 392 AND 393, VICTORIA, EPS522	$286.37
01008030	3	834 JOHNSON ST	LOT 3 OF LOTS 392 AND 393, VICTORIA, EPS522	$172.09
01015001		1961 DOUGLAS ST	LOT A OF LOTS 736, 747, 748, 749 & 751, VICTORIA, PLAN 24557	$2,048.70
01015006		752 CALEDONIA AVE	VICTORIA LOT 740 EXC PT INCL IN PL 29949	$330.72
01015007		746 CALEDONIA AVE	LOT 739 VICTORIA	$566.87
01015011		710 CALEDONIA AVE	LOT 1 PLAN 23509 VICTORIA	$2,021.18
01015013		734 CALEDONIA AVE	LOT 1 OF LOTS 737 & 738, VICTORIA, VIS5569	$439.71
01015014		736 CALEDONIA AVE	LOT 2 OF LOTS 737 & 738, VICTORIA, VIS5569	$165.63
01015015		738 CALEDONIA AVE	LOT 3 OF LOTS 737 & 738, VICTORIA, VIS5569	$319.50
01015016		732 CALEDONIA AVE	LOT 4 OF LOTS 737 & 738, VICTORIA, VIS5569	$179.52
01016002		1819 DOUGLAS ST	LOT A OF LOTS 730 AND 731 VICTORIA EPP62664	$712.20
01016013		1813 DOUGLAS ST	VICTORIA LOT 730/731, S PT .	$640.12
01016025		1803 DOUGLAS ST	LOT A OF LOTS 712-716, 723-729, VICTORIA,VIP86828	$10,643.93

Schedule A - Bylaw No. 18-053

Folio Number		Property Location	Legal Description	2018 Levy
01016026		755 CALEDONIA AVE	LOT A OF LOTS 714, 715, 716, 726 727, 728 AND 729 VICTORIA EPP66100	$1,476.75
01016027		785 CALEDONIA AVE	LOT B OF LOTS 723, 724, 725 AND 726 VICTORIA EPP66100	$1,164.20
01017001		1701 DOUGLAS ST	LOT A OF LOTS 692 TO 700 AND OF LOTS 703 TO 711 VICTORIA PLAN 13333	$2,723.23
01017004		780 FISGARD ST	LOT 2 OF LOTS 692 TO 696 INCLUSIVE, AND OF LOTS 707 TO 711 INCLUSIVE, VICTORIA, EPP3862	$1,590.02
01018010		741 FISGARD ST	LOT 684 VICTORIA	$2,680.00
01018016		722 CORMORANT ST	LOT 674 VICTORIA	$2,181.47
01018017		1601 DOUGLAS ST	VICTORIA S PT LOTS 672/3	$498.75
01018022	101	770 CORMORANT ST	LOT 1 OF LOTS 678, 679 & 680, VICTORIA, VIS1190	$476.58
01018074		727 FISGARD ST	LOT A PLAN VIP53962 VICTORIA AM LOTS 677 686 687	$7,780.72
01018075		1675 DOUGLAS ST	LOT A OF LOTS 672, 673, 689, 690 & 691, VICTORIA, PLAN 54550	$12,329.58
01018076		719 FISGARD ST	LOT 1 OF LOTS 687 AND 688, VICTORIA, PLAN 76202	$980.94
01019008		1520 BLANSHARD ST	LOT B, DISTRICT LOT 1257, VICTORIA, PLAN 60943	$5,960.96
01019009		1515 DOUGLAS ST	LOT 1 OF LOT 1247, 1248 AND 1257 VICTORIA EPP27886	$50,273.61
01020003		723 PANDORA AVE	LOT 157 VICTORIA	$752.27
01020004		735 PANDORA AVE	LOT 156 VICTORIA	$529.47
01020008		769 PANDORA AVE	LOT 151, VICTORIA, CITY	$961.70
01020009		785 PANDORA AVE	LOT 150 VICTORIA	$786.46
01020010		791 PANDORA AVE	LOT 149 VICTORIA	$584.22
01020012		726 JOHNSON ST	LOT 2 PLAN VIP69294 VICTORIA	$590.91
01020013		722 JOHNSON ST	LOT 142 VICTORIA	$2,023.85
01020014		716 JOHNSON ST	LOT 141	$693.66
01020015		1405 DOUGLAS ST	LOT 1 PLAN 21972 VICTORIA OF LOTS 139 & 140 .	$6,268.17
01020017		1483 DOUGLAS ST	LOT A PLAN 38222 VICTORIA OF LOTS 139 158 & 163 .	$6,238.79
01020021		1410 BLANSHARD ST	LOT 1 OF LOTS 147 & 148, VICTORIA, VIS6683	$701.51
01020022		1406 BLANSHARD ST	LOT 2 OF LOTS 147 & 148, VICTORIA, VIS6683	$178.56
01020023		780 JOHNSON ST	LOT 3 OF LOTS 147 & 148, VICTORIA, VIS6683	$358.50
01021001		1313 DOUGLAS ST	LOT 20/37 VICTORIA N PT OF L20 .	$1,405.69
01021002		705 JOHNSON ST	VICTORIA LOT 36 AND W PT LOT 35 .	$353.43
01021004		721 JOHNSON ST	LOT 34	$726.09
01021005		727 JOHNSON ST	LOT 33 VICTORIA	$1,003.38
01021006		731 JOHNSON ST	LOT 32 VICTORIA	$1,577.73

Schedule A - Bylaw No. 18-053

Folio Number	Property Location	Legal Description	2018 Levy
01021009	1320 BLANSHARD ST	LOT 1 PLAN 11516 VICTORIA	$318.97
01021010	1318 BLANSHARD ST	LOT 2 PLAN 11516 VICTORIA	$929.11
01021011	794 YATES ST	LOT 29 & THE SOUTHERLY 22 FEET OF LOT 107, VICTORIA CITY	$2,640.41
01021012	784 YATES ST	VICTORIA E PT LOT 572 .	$542.83
01021013	760 YATES ST	LOT 1 PLAN 28532 VICTORIA	$1,098.48
01021020	702 YATES ST	LOT 20 VICTORIA PARCEL B.	$4,120.37
01021023	706 YATES ST	LOT A, VICTORIA, PLAN 46366	$11,086.84
01021026	780 YATES ST	LOT 1 PLAN VIP63791 VICTORIA LOTS 30 31 108 AND 572	$2,474.78
01021030	726 YATES ST	LOT 1 OF LOTS 23, 24, 25 AND 26 VICTORIA EPS2516	$163.49
01021031	732 YATES ST	LOT 2 OF LOTS 23, 24, 25 AND 26 VICTORIA EPS2516	$198.22
01021032	736 YATES ST	LOT 3 OF LOTS 23, 24, 25 AND 26 VICTORIA EPS2516	$142.12
01021033	740 YATES ST	LOT 4 OF LOTS 23, 24, 25 AND 26 VICTORIA EPS2516	$174.71
01021034	744 YATES ST	LOT 5 OF LOTS 23, 24, 25 AND 26 VICTORIA EPS2516	$143.72
01022001	1225 DOUGLAS ST	LOT 1 PLAN 11443 VICTORIA	$6,060.87
01022002	709 YATES ST	VICTORIA PARCEL A, OF LOTS 3/17/18	$2,022.25
01022005	727 YATES ST	THE WESTERLY 30 FEET OF LOT 15, VICTORIA, CITY	$669.24
01022008	749 YATES ST	THE EASTERLY 50 FEET OF LOT 13, VICTORIA, EXCEPT THE EASTERLY 16 FEET 4 INCHES OF SAID LOT	$853.78
01022009	753 YATES ST	LOT 13 VICTORIA PORTION E PT	$375.06
01022010	759 YATES ST	VICTORIA LOTS 12 & 105 & 106	$1,243.00
01022017	716 VIEW ST	LOT 2OF4 PLAN 22063 VICTORIA	$390.56
01022018	714 VIEW ST	LOT A PLAN 23702 VICTORIA OF LOT 4	$275.64
01022019	712 VIEW ST	LOT 4 VICTORIA EXC PTS INCL IN PLANS 22063 & 23702	$200.36
01022020	708 VIEW ST	THE EASTERLY 40 FEET OF LOT 3, VICTORIA CITY, EXCEPT THE NORTHERLY 7 FEET THEREOF	$796.08
01022021	1201 DOUGLAS ST	LOT 2/3 VICTORIA	$6,578.59
01022031	743 YATES ST	LOT A PLAN VIS4308 VICTORIA OF LOTS 13 14 AND 15 BARE LAND STRATA .	$10,751.32
01022032	738 VIEW ST	LOT B PLAN VIS4308 VICTORIA OF LOTS 5 6 AND 7 BARE LAND STRATA .	$18,529.90
01023001	1175 DOUGLAS ST	LOT A OF LOTS 44, 45, 403 & 410, VICTORIA, PLAN 22117	$21,440.12
01023003	749 VIEW ST	LOT 39, VICTORIA CITY	$905.60
01023004	751 VIEW ST	LOT 38 VICTORIA	$1,329.29
01023005	1114 BLANSHARD ST	LOT 61, VICTORIA, CITY	$922.70

Schedule A - Bylaw No. 18-053

Folio Number		Property Location	Legal Description	2018 Levy
01023006		1106 BLANSHARD ST	LOT 2 OF LOTS 28 & 66, VICTORIA, PLAN 4755	$1,254.49
01023007		780 FORT ST	LOT 1 PLAN 4755 VICTORIA DISTRICT LOT 28 & 66.	$503.29
01023008		778 FORT ST	VICTORIA N W PT LOT 28 .	$414.39
01023009		766 FORT ST	VICTORIA N PT LOT 46 RS	$1,110.23
01023010		762 FORT ST	VICTORIA N PT LOT 47 RS	$1,268.38
01023011		744 FORT ST	VICTORIA LOT 48 & E 1/2 LOT 49 EXC S 8' NOW PT FORT ST .	$4,535.50
01023012		738 FORT ST	THE WEST 1/2 OF LOT 49, VICTORIA, EXCEPT THE SOUTHERLY 8 FEET	$900.26
01023013		732 FORT ST	THE EASTERLY 30 FEET OF LOT 50, VICTORIA EXCEPT THE SOUTHERLY 8 FEET	$880.49
01023014		728 FORT ST	LOT 50 VICTORIA N W PT .	$832.94
01023015		724 FORT ST	THE EASTERLY 31.25 FEET OF LOT 51, VICTORIA, EXCEPT THE SOUTHERLY 8 FEET THEREOF	$614.42
01023016		716 FORT ST	LOT 51 VICTORIA PORTION N W PT	$836.15
01023017		706 FORT ST	LOT 52 VICTORIA N PT RS .	$532.68
01023018		1125 DOUGLAS ST	LOT 2, DISTRICT LOT 403, VICTORIA CITY, PLAN 7304	$3,573.80
01024005		737 FORT ST	LOT 53 VICTORIA EXCEPT PLAN 30593 33082	$778.45
01024009		761 FORT ST	LOT 71/72 VICTORIA E PT 72 EXC PT INCL IN PL 30593 .	$1,779.15
01024011		783 FORT ST	LOT 2 PLAN 8705 VICTORIA	$421.01
01024012		789 FORT ST	LOT 69 VICTORIA EXCEPT PLAN 30593.	$1,327.69
01024013		1018 BLANSHARD ST	VICTORIA N 30' OF LOT 68 .	$458.95
01024014		1002 BLANSHARD ST	THE SOUTHERLY 90 FEET OF LOT 68, VICTORIA CITY	$1,279.60
01024015		754 BROUGHTON ST	THE EAST 1/2 OF LOT 67, VICTORIA	$984.14
01024016		744 BROUGHTON ST	LOT 67&65 VICTORIA W PT OF LT 67	$1,108.63
01024017		740 BROUGHTON ST	THE EASTERLY 50 FEET OF LOT 64, VICTORIA, CITY	$644.88
01024019		734 BROUGHTON ST	LOT 63 VICTORIA	$2,144.07
01024024		747 FORT ST	LOT A PLAN 30593 VICTORIA OF LOTS 53/64/72/73/74	$7,128.90
01024026	BSMT	777 FORT ST	LOT 1 OF LOT 70, VICTORIA, VIS700	$148.10
01024027	G-FLR	777 FORT ST	LOT 2 OF LOT 70, VICTORIA, VIS700	$216.54
01024028	2-FLR	777 FORT ST	LOT 3 PLAN VIS700 VICTORIA OF L 70	$284.88
01024029	3-FLR	777 FORT ST	LOT 4 PLAN VIS700 VICTORIA OF L 70	$188.92
01024030	4-FLR	777 FORT ST	LOT 5 PLAN VIS700 VICTORIA OF L 70	$189.67
01024032		731 FORT ST	LOT B, DISTRICT LOTS 53 AND 54, VICTORIA, PLAN 33082	$1,016.73
01024034		701 FORT ST	LOT A PLAN 33082 VICTORIA EXCEPT PLAN VIP59410, DISTRICT LOTS 53-56 AND 58	$10,622.55

Schedule A - Bylaw No. 18-053

Folio Number		Property Location	Legal Description	2018 Levy
01024035		720 BROUGHTON ST	LOT A PLAN VIP59410 VICTORIA OF LOTS 57 58 59 AND 60	$27,378.11
01024036	101	732 BROUGHTON ST	LOT 1 OF LOT 62, VICTORIA, VIS6827	$92.00
01024037	201	732 BROUGHTON ST	LOT 2 OF LOT 62, VICTORIA, VIS6827	$953.69
01024038	301	732 BROUGHTON ST	LOT 3 OF LOT 62, VICTORIA, VIS6827	$950.48
01025015		905 DOUGLAS ST	LOT A PLAN 1061 VICTORIA LOTS 75/76/77/94	$1,827.50
01025021		933 DOUGLAS ST	LOT A PLAN 36042 VICTORIA OF LOTS 75 & 94 .	$3,568.99
01025022		980 BLANSHARD ST	LOT 1 PLAN 39153 VICTORIA OF LOTS 86/87/88 .	$10,908.93
01025025	A	711 BROUGHTON ST	LOT 1 PLAN VIS4317 VICTORIA OF LOT 93	$217.29
01025026	B	711 BROUGHTON ST	LOT 2 OF LOT 93, VICTORIA, VIS4317	$122.88
01025027	C	711 BROUGHTON ST	LOT 3 OF LOT 93, VICTORIA, VIS4317	$123.85
01025028	D	711 BROUGHTON ST	LOT 4 OF LOT 93, VICTORIA, VIS4317	$58.98
01025029	E	711 BROUGHTON ST	LOT 5 OF LOT 93, VICTORIA, VIS4317	$678.00
01025032	H	711 BROUGHTON ST	LOT 8 OF LOT 93, VICTORIA, VIS4317	$494.74
01026002		727 COURTNEY ST	LOT 103 VICTORIA	$738.91
01026005		725 COURTNEY ST	LOT 101	$738.91
01026006		740 BURDETT AVE	LOT A PLAN 26090 SECTION 88 VICTORIA & OF LOT 100	$5,989.81
01026008		850 BLANSHARD ST	LOT A, SECTION 88, VICTORIA, PLAN 26292	$1,975.77
01026009		810 BLANSHARD ST	LOT B, SECTION 88, VICTORIA, PLAN 26090	$5,227.93
01026010		716 BURDETT AVE	LOT 99 VICTORIA	$1,079.25
01026014		733 COURTNEY ST	LOT 102 VICTORIA WEST PT .	$386.82
01026015		739 COURTNEY ST	LOT 102 VICTORIA EAST PT .	$386.82
01026016		759 COURTNEY ST	LOT 1, SECTION 88, VICTORIA, PLAN 74954	$596.42
01026018		809 DOUGLAS ST	LOT 1 OF LOTS 95-98 AND 104, VICTORIA VIS6797	$1,657.87
01026019		869 DOUGLAS ST	LOT 2 OF LOTS 95-98 AND 104, VICTORIA VIS6797	$1,858.76
01027001		780 BLANSHARD ST	LOTS 1, 2, 3, 4, 28 & 29 OF SECTION 88 AND OF LOT 1627, CHRIST CHURCH TRUST ESTATE, VICTORIA, PLAN 35B	$4,523.75
01028007		728 HUMBOLDT ST	LOT A PLAN VIP71706 VICTORIA OF LOTS 316, 317, 320, 321 & 1627 .	$7,541.90
01028174		762 HUMBOLDT ST	LOT 165, CHRIST CHURCH TRUST ESTATE AND OF LOT 1627, VICTORIA, VIS5966	$158.15
01028175		758 HUMBOLDT ST	LOT 165, CHRIST CHURCH TRUST ESTATE AND OF LOT 1627, VICTORIA, VIS5966	$238.82
01028176		754 HUMBOLDT ST	LOT 167, CHRIST CHURCH TRUST ESTATE AND OF LOT 1627, VICTORIA, VIS5966	$479.25
01028177		780 HUMBOLDT ST	LOT 1, CHRIST CHURCH TRUST ESTATE, AND OF LOT 1627, VICTORIA, VIS6102	$174.60

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01028178	792 HUMBOLDT ST	LOT 2, CHRIST CHURCH TRUST ESTATE, AND OF LOT 1627, VICTORIA, VIS6102	$235.40
01029001	777 DOUGLAS ST	LOT 1 OF LOT 352 , PLAN 17151, VICTORIA	$6,263.10
01030009	749 DOUGLAS ST	LOT 1 PLAN 31886 VICTORIA LEASED PORTION .	$1,010.32
01030019	703 DOUGLAS ST	LOT 2 OF LOTS 1269, 1270A, 1270B, SECTION 18, VICTORIA, PLAN 31886	$1,094.21
01030021	757 DOUGLAS ST	LOT 1 PLAN 31886 VICTORIA LEASED PORTION .	$916.82
01030027	755 HUMBOLDT ST	LOT 1 OF LOTS 205, 206, 1627, 1270, 1270A & 1270B, VICTORIA, VIS6606	$534.28
01030110	729 HUMBOLDT ST	LOT 80 OF LOTS 205, 206, 1627, 1270, 1270A & 1270B VICTORIA, VIS6606	$170.76
01030111	733 HUMBOLDT ST	LOT 81 OF LOTS 205, 206, 1627, 1270, 1270A & 1270B VICTORIA, VIS6606	$321.10
01030207	725 HUMBOLDT ST	LOT 177 OF LOTS 205, 206, 1627, 1270, 1270A &1270B, VICTORIA, VIS6606	$166.05
01030208	723 HUMBOLDT ST	LOT 178 OF LOTS 205, 206, 1627, 1270, 1270A & 1270B, VICTORIA, VIS6606	$304.54
01030224	717 DOUGLAS ST	LOT 2 OF LOTS 1269, 1270A & 1270B, VICTORIA AND SECTION 18, VICTORIA, PLAN 31886	$165.63
01030225	719 DOUGLAS ST	LOT 2 OF LOTS 1269, 1270A & 1270B, VICTORIA AND SECTION 18, VICTORIA, PLAN 31886	$269.28
01030226	707 DOUGLAS ST	LOT 2 SEC 18 VICTORIA PL VIP31886	$158.68
01031001	700 DOUGLAS ST	LOT A PLAN 23703 SECTION 6 VICTORIA OF LTS 171 207 209 210 211 212 213 214 215 228 & 1270-B EMPRESS HOTEL	$22,583.21
01032002	633 COURTNEY ST	LOT 1 PLAN 26451 VICTORIA OF LOTS 347/8/9/350/1/364/5 & 366	$8,799.59
01032003	850 DOUGLAS ST	LOT 1 OF LOTS 349, 350, 351, 363 AND 364, VICTORIA, PLAN 16810	$11,855.14
01032004	818 DOUGLAS ST	LOT 2 PLAN 26451 VICTORIA 349/50/51	$1,318.60
01032005	805 GORDON ST	LOT A PLAN 17686 VICTORIA	$1,714.77
01032006	625 COURTNEY ST	LOT 1 PLAN VIS4624 OF LOTS 366 & 367	$15.12
01032007	625 COURTNEY ST	LOT 2 PLAN VIS4624 OF LOTS 366 & 367	$230.27
01032008	625 COURTNEY ST	LOT 3 PLAN VIS4624 OF LOTS 366 & 367	$251.91
01032009	625 COURTNEY ST	LOT 4 PLAN VIS4624 OF LOTS 366 & 367	$333.93
01032010	625 COURTNEY ST	LOT 5 PLAN VIS4624 OF LOTS 366 & 367	$1,556.62
01033001	605 COURTNEY ST	LOT 224 VICTORIA METROPOLITAN BUILDING	$3,420.46
01033002	607 COURTNEY ST	LOT 227 VICTORIA	$1,044.52
01033003	801 GOVERNMENT ST	LOT A PLAN 27815 VICTORIA OF 225/6	$12,927.97
01034001	609 BROUGHTON ST	LOT 1267 VICTORIA AND THAT AREA BENEATH THE PUBLIC SIDEWALK WEILER BUILDING	$7,210.11
01034002	913 GOVERNMENT ST	LOT 1268 VICTORIA PORTION N PT, ROGERS' BLOCK .	$1,093.14
01034003	911 GOVERNMENT ST	LOT 1268 VICTORIA EXC N 22 FT & EXC S 22 FT .	$1,349.59
01034004	909 GOVERNMENT ST	LOT 1268 VICTORIA S PT .	$1,098.48
01034005	907 GOVERNMENT ST	VICTORIA N PT LOT 223 .	$1,081.38

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01034006		600 COURTNEY ST	LOT 223 VICTORIA S PT .	$1,818.69
01035001		617 BROUGHTON ST	LOT A PLAN 14044 VICTORIA OF LOTS 229 230 235 236 237 525 .	$7,190.87
01035006		912 DOUGLAS ST	LOT A, OF LOTS 231 & 232, VICTORIA, VIP87927	$2,987.69
01036001		655 FORT ST	LOT 537, VICTORIA CITY	$2,970.60
01036002		685 FORT ST	LOT 1, OF LOTS 240 AND 536, VICTORIA CITY, PLAN 16563.	$10,274.74
01036003		1000 DOUGLAS ST	PARCEL A (DD 104348I), LOT 240, VICTORIA CITY	$3,560.44
01036004		1005 BROAD ST	LOT 239, VICTORIA, EXCEPT THAT PART LYING WITHIN THE BOUNDARIES OF BROAD STREET	$3,806.21
01037001		1023 GOVERNMENT ST	PLAN 2671 VICTORIA LOTS 1 AND 20 PLAN 2671 .	$1,404.09
01037004		637 FORT ST	LOT 238 & 538, VICTORIA, CITY EXCEPT THE EASTERLY STRIP	$11,580.52
01037007		1001 GOVERNMENT ST	LOT 7 & 8 PLAN 2671 VICTORIA OF LOT 121A HAMLEY BUILDING .	$2,365.79
01037009		1009 GOVERNMENT ST	LOTS 4, 5 AND THE NORTHERLY 24 FEET OF LOT 9 OF LOT 121A, VICTORIA, PLAN 2671	$1,368.83
01037010		1017 GOVERNMENT ST	PLAN 2671 DISTRICT LOT 121A VICTORIA LOT 2 & 3 .	$1,775.41
01037011		1007 GOVERNMENT ST	LOT 6 AND THE SOUTHERLY PART OF LOT 9 OF LOT 121A, VICTORIA, PLAN 2671	$1,039.71
01037012		615 FORT ST	LOT A OF LOT 121-A, VICTORIA, VIP87839	$6,812.07
01037014	102	608 BROUGHTON ST	LOT 1 OF LOT 121A VICTORIA, EPS1336	$709.52
01037015	100	608 BROUGHTON ST	LOT 2 OF LOT 121A VICTORIA, EPS1336	$244.70
01037016	200	608 BROUGHTON ST	LOT 3 OF LOT 121A VICTORIA, EPS1336	$910.41
01039012		1150 DOUGLAS ST	LOT A (DD EC116724) OF LOTS 121, 169, 169A, 170, 170A, 404-406, 411-415, VICTORIA, PLAN 48135	$71,482.39
01040001		631 YATES ST	LOT 1 PLAN 31129 VICTORIA OF LOTS 428 & 429 .	$4,805.85
01040002		1222 DOUGLAS ST	VICTORIA S PT LOT 426 & E PT LOT 427 & PCL A OF LOTS 427/428 .	$3,266.59
01040003		1280 DOUGLAS ST	VICTORIA N PT LOT 426 .	$1,074.44
01040007		1214 DOUGLAS ST	LOT A PLAN 48444 VICTORIA EXCEPT PLAN VIP64889, OF LOTS 416-419 .	$6,267.64
01040008		1200 DOUGLAS ST	LOT B OF LOTS 416 - 419, VICTORIA, PLAN 48444	$2,441.66
01040009		650 VIEW ST	LOT C PLAN 48444 VICTORIA OF LOTS 416-419 .	$1,754.58
01040010		1215 BROAD ST	LOT 1 OF LOTS 416 AND 417, VICTORIA, PLAN 64889	$1,811.74
01041001		1241 GOVERNMENT ST	LOT A OF LOTS 164, 164A, 165, 165A (DD E36455), VICTORIA, PLAN 10820	$1,992.86
01041003		615 YATES ST	LOT 1 OF LOTS 164A & 165A, VICTORIA, PLAN 38582	$4,647.17
01041004		1210 BROAD ST	LOT 166A, VICTORIA, CITY	$1,886.01
01041007		612 VIEW ST	LOT 167 VICTORIA	$5,263.73
01041008		1221 GOVERNMENT ST	LOT 5 PLAN 10820 VICTORIA	$2,079.95
01041009		1223 GOVERNMENT ST	LOT 2 PLAN 10820 VICTORIA	$2,513.25

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01041010	620 VIEW ST	THE EAST HALF OF LOT 167-A, VICTORIA, CITY	$3,609.06
01042001	1325 GOVERNMENT ST	LOT 159 VICTORIA N PT EXC PT INCL IN PL 33100 .	$1,439.88
01042003	1314 BROAD ST	LOT 159A/160A, PORTION E PTS VICTORIA	$2,646.82
01042004	1312 BROAD ST	LOT 2, DISTRICT LOT 161A, VICTORIA, PLAN 5500	$398.04
01042006	622 YATES ST	LOT "A" OF LOTS 161-A AND 162-A, VICTORIA, PLAN 3564	$385.75
01042007	614 YATES ST	LOT C PLAN 3564 VICTORIA	$695.63
01042008	606 YATES ST	VICTORIA E PT LOT 162 .	$479.25
01042010	1306 BROAD ST	LOT 1 VICTORIA PL VIP5500	$309.35
01042011	1313 GOVERNMENT ST	THE NORTH 1/2 OF LOT 161, VICTORIA, CITY	$948.88
01042012	1319 GOVERNMENT ST	LOT 160, VICTORIA	$2,945.49
01042014	1323 GOVERNMENT ST	LOT A PLAN 33100 DISTRICT LOT 159 VICTORIA	$672.12
01042015	1301 GOVERNMENT ST	LOT A OF LOTS 161 AND 162, VICTORIA, PLAN 49321, EXCEPT PART IN PLAN 54020	$2,221.00
01042016	1305 GOVERNMENT ST	LOT 1 PLAN VIP54020 VICTORIA OF LOTS 161 & 162 .	$1,501.86
01043001	1315 BROAD ST	LOTS 424 & 425, VICTORIA, CITY	$1,136.95
01043003	1328 DOUGLAS ST	VICTORIA PARCEL 1 OF A, OF LOTS 430/431 .	$729.83
01043007	1300 DOUGLAS ST	LOT 1 PLAN 17635 VICTORIA	$1,126.26
01043008	648 YATES ST	LOT 421 VICTORIA	$1,102.75
01043009	644 YATES ST	LOT 7 PLAN 2567	$355.30
01043010	642 YATES ST	LOT 6 PLAN 2567 VICTORIA	$333.93
01043011	640 YATES ST	LOT 5 PLAN 2567 VICTORIA	$320.03
01043012	634 YATES ST	LOT 4 PLAN 2567 VICTORIA	$656.63
01043013	632 YATES ST	LOT 3, OF LOT 423, VICTORIA, PLAN 2567	$630.45
01043014	1305 BROAD ST	LOTS 1/2 PLAN 2567 VICTORIA	$899.19
01043015	645 JOHNSON ST	VICTORIA PARCEL A, OF LOTS 430 AND 431 (DD 74649I) AND E PT LOT 430 AND E PT OF LOT 431 .	$1,924.48
01043017	1310 DOUGLAS ST	LOT 1 OF LOT 420, VICTORIA, VIS5193	$469.85
01044003	1416 DOUGLAS ST	LOT A PLAN 12000 VICTORIA	$1,034.37
01044006	1402 DOUGLAS ST	THE EASTERLY 60 FEET OF LOT 671, VICTORIA	$1,317.53
01044008	1407 BROAD ST	LOT 665, VICTORIA CITY	$612.82
01044009	1415 BROAD ST	LOT 666, VICTORIA, CITY	$1,233.65
01044011	634 JOHNSON ST	LOT A OF LOTS 664 AND 671, VICTORIA, PLAN 34894	$2,551.19
01044012	1410 DOUGLAS ST	LOT 1 OF LOT 670, VICTORIA, PLAN 23213	$729.29

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01045001		603 PANDORA AVE	LOT 1 PLAN 7110 VICTORIA AND LOT 661 662 663	$1,293.22
01045004		613 PANDORA AVE	LOT A OF LOTS 659 AND 660 VICTORIA EPP28096	$601.60
01045006		618 JOHNSON ST	LOT B PLAN 7492 VICTORIA	$915.76
01045010		1408 BROAD ST	LOT 1, OF LOT 658, VICTORIA, PLAN 32505	$661.44
01045011		1414 BROAD ST	LOT 2 PLAN 32505 VICTORIA OF LOTS 658/659 .	$501.69
01045012	1	1407 GOVERNMENT ST	LOT 1 OF LOTS 656 AND 663, VICTORIA, VIS1633	$298.13
01045013	2	1407 GOVERNMENT ST	LOT 2 OF LOTS 656 & 663, VICTORIA, VIS1633	$361.17
01045018	1	1411 GOVERNMENT ST	LOT 1 PLAN VIS4995 VICTORIA OF LOT 663 HERITAGE TX/EX BYLAW SECTION 359(1)(A) LGA 10 YEAR PERIOD EXPIRES 2010	$119.95
01045019	2	1411 GOVERNMENT ST	LOT 2 PLAN VIS4995 VICTORIA OF LOT 663	$422.08
01045028		1420 BROAD ST	LOT A PLAN VIP71660 VICTORIA OF LOTS 659 & 660 HERITAGE TX/EX BYLAW SEC 359(1)(A) LGA	$5,499.34
01045029	1	610 JOHNSON ST	LOT 1 VICTORIA PLAN VIS6304	$1,616.73
01046010		1672 DOUGLAS ST	LOT A PLAN 11299 VICTORIA	$1,295.74
01046021		20 20 CENTENNIAL SQ	LEASED PORTION OF LOT 2 OF LOTS 535, 584-592, 594-601, 1249, 1250-1252, AND CLOSED ROAD ADJOINING, VICTORIA, VIP76432	$150.67
01046024	1	1689 GOVERNMENT ST	LEASED AREA OF LOT 1, VICTORIA, VIP76432	$774.71
01047002		613 HERALD ST	LOT 617	$703.65
01047007		1720 DOUGLAS ST	LOT 611 & 612, VICTORIA, CITY	$1,785.56
01047008		1708 DOUGLAS ST	THE NORTHERLY 50 FEET OF LOT 609 & LOT 610, VICTORIA, CITY	$564.95
01047016		618 FISGARD ST	LOT 604	$597.86
01047017		614 FISGARD ST	PLAN 2779 VICTORIA LOT 13 AND E PT LOT 14 .	$408.19
01047018		612 FISGARD ST	LOT 14 PLAN 2779 VICTORIA W PT .	$480.85
01047019		1701 GOVERNMENT ST	PLAN 2779 VICTORIA LOTS A & 8 OF LOTS 602 & 603 .	$831.45
01047021		1713 GOVERNMENT ST	LOT 7 PLAN 2779 VICTORIA	$290.65
01047024		622 FISGARD ST	LOT 605 VICTORIA GEE TUCK TONG BENEVOLENT SOCIETY .	$894.92
01047025		655 HERALD ST	LOT A PLAN 42094 VICTORIA OF LOTS 614/615/616 PT LOT 606 & W PT 607 .	$325.38
01047026		638 FISGARD ST	LOT 1 PLAN VIP55957 VICTORIA OF LOTS 607 AND 608 .	$387.35
01047027		646 FISGARD ST	LOT 2 PLAN VIP55957 VICTORIA OF LOTS 609 AND 610 .	$659.30
01047028		1725 GOVERNMENT ST	LOT 1 OF LOTS 618 & 619, VICTORIA, EPS569	$78.22
01047029		1725 GOVERNMENT ST	LOT 2 OF LOTS 618 & 619, VICTORIA, EPS569	$176.21
01047057		1717 GOVERNMENT ST	LOT 5 OF LOTS 618 AND 619, VICTORIA, PLAN VIP2779	$246.41

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01048003	611 CHATHAM ST	VICTORIA LOT 634/635.	$1,166.17
01048004	629 CHATHAM ST	LOT 633	$563.13
01048005	635 CHATHAM ST	LOT 632	$563.13
01048006	1850 DOUGLAS ST	LOT A OF LOTS 629, 630 & 631, VICTORIA, PLAN 25475	$1,330.62
01048010	624 HERALD ST	LOT 624	$563.13
01048011	618 HERALD ST	LOT 623	$568.31
01048012	610 HERALD ST	VICTORIA LOTS 620/621/622 .	$1,921.27
01048013	1802 DOUGLAS ST	LOT 1 PLAN 36720 VICTORIA OF LOTS 627 & 628	$10,487.92
01048014	1885 GOVERNMENT ST	LOT A PLAN 45681 VICTORIA OF LTS 636 & 637	$1,433.47
01048016	650 HERALD ST	LOT 1 OF LOT 625, VICTORIA, VIS5362	$159.75
01048017	652 HERALD ST	LOT 2 PLAN VIS5362 VICTORIA LOT 625	$92.86
01049002	1900 DOUGLAS ST	LOT 1 PLAN 29369 VICTORIA OF LOTS 638 TO 648	$1,986.03
01049004	1901 GOVERNMENT ST	LOT B PLAN 2779 VICTORIA OF LOTS 638/639	$452.54
01055035	701 BELLEVILLE ST	LOT A DISTRICT LOTS 576 AND 1269 VICTORIA EPP75355	$199.29
01057007	1907 STORE ST	LOT A PLAN 45292 VICTORIA OF LOTS 487-491/500/501/506-508	$1,836.16
01057008	530 CHATHAM ST	LOT B OF LOTS 491-500, VICTORIA, PLAN 45292	$3,819.03
01058001	515 CHATHAM ST	VICTORIA LOTS 483/4/5/6	$2,674.61
01058002	533 CHATHAM ST	LOT 481 & 482, VICTORIA	$1,488.02
01058004	1802 GOVERNMENT ST	VICTORIA LOT 477/478	$2,612.63
01058005	542 HERALD ST	LOT 476 VICTORIA	$730.36
01058010	504 HERALD ST	VICTORIA LOTS 469/70/71/72 .	$2,830.08
01058011	532 HERALD ST	LOT A OF LOTS 473 & 474, VICTORIA, PLAN 68503	$926.98
01058014	551 CHATHAM ST	LOT 1 OF LOT 479, VICTORIA, VIS5035	$871.41
01058036	536 HERALD ST	LOT A PLAN VIP72416 VICTORIA OF LOTS 475 & 480 HERITAGE TX/EX BYLAW SECTION 359(1)(A) LGA	$1,052.53
01059002	517 HERALD ST	LOT 1, VICTORIA, PLAN 14527	$1,372.83
01059003	523 HERALD ST	LOT 2 PLAN 14527	$619.23
01059005	541 HERALD ST	LOT 463, VICTORIA, CITY	$637.08
01059006	543 HERALD ST	LOT 462, VICTORIA, CITY	$677.47
01059008	1750 GOVERNMENT ST	LOT 460 VICTORIA	$709.04
01059009	564 FISGARD ST	LOT 459 VICTORIA	$935.52

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01059010		554 FISGARD ST	LOT 2 PLAN 8952 VICTORIA	$692.43
01059011		546 FISGARD ST	LOT 457 VICTORIA	$1,308.99
01059012		538 FISGARD ST	LOT 456, VICTORIA, CITY	$1,522.70
01059013		530 FISGARD ST	LOT 454	$633.12
01059015		531 HERALD ST	LOT A PLAN VIP68735 VICTORIA OF LOT 464 .	$1,010.86
01059017		532 FISGARD ST	LOT C PLAN VIP68735 VICTORIA OF LOT 455 .	$762.95
01059030		1705 STORE ST	LOT 1 OF LOTS 451, 452, 467, 468, VICTORIA, PLAN 76332	$1,765.58
01060004		539 FISGARD ST	VICTORIA LOT 445 AND W PT LOT 444 .	$1,034.90
01060005		549 FISGARD ST	THE WESTERLY 1/2 OF LOT 443, VICTORIA CITY AND THE EASTERLY 40 FEET OF LOT 444, VICTORIA, CITY	$941.40
01060006		557 FISGARD ST	LOT A PLAN 17268 VICTORIA	$582.37
01060007		565 FISGARD ST	LOT B PLAN 17268 VICTORIA	$1,259.30
01060009		550 PANDORA AVE	LOT 440 VICTORIA	$815.85
01060018		546 PANDORA AVE	LOT 1 PLAN 32936 VICTORIA OF LOT 439 .	$1,457.52
01060021		1619 STORE ST	LOT 1 PLAN 41127 VICTORIA OF LOTS 154 434 449 450 .	$969.18
01060024		505 FISGARD ST	LOT A PLAN 42419 VICTORIA OF LOTS 449 & 450 .	$1,408.36
01060025		506 PANDORA AVE	LOT A PLAN 41127 VICTORIA OF LOTS 154/434/435/450 .	$1,723.58
01060038		530 PANDORA AVE	LOT 1 OF LOTS 435, 436, 437, 447, 448 AND 449 VICTORIA, EPS1833	$418.34
01060039		524 PANDORA AVE	LOT 2 OF LOTS 435, 436, 437, 447, 448 AND 449, VICTORIA, EPS1833	$401.24
01060040		519 PANDORA AVE	LOT 3 OF LOTS 435, 436, 437, 447, 448 AND 449, VICTORIA, EPS1833	$928.04
01061002		560 JOHNSON ST	LOT 194 VICTORIA /PCL A193/528/529/E PT 530/1262/AMD 1263/AMD 1264/E PT 1265/PCL A 1265 - 6/N PT 1265-6 MARKET SQUARE	$9,813.66
01061004		529 PANDORA AVE	LT 530 VICTORIA	$410.86
01061008		582 JOHNSON ST	AMENDED LOT 1259, (DD 68237-I), VICTORIA, CITY	$1,287.61
01061009		572 JOHNSON ST	LOT 1260 VICTORIA	$926.98
01061010		566 JOHNSON ST	LOT 1261 VICTORIA	$1,101.69
01061020	1	501 PANDORA AVE	LOT 1 PLAN VIS1580 VICTORIA OF LT 193 .	$190.42
01061027		1450 GOVERNMENT ST	LOT 1 OF LOTS 533, 534 AND AMENDED LOT 1258, VICTORIA,VIS6012	$3,898.11
01061101	CRU1	595 PANDORA AVE	LOT 1 LOTS 531, 532 AND 533 VICTORIA EPS3741	$393.23
01062003		541 JOHNSON ST	LOT 12, 13 & PART OF ALLEY ADJOINING LOT 13 OF LOT 178, VICTORIA, PLAN 2524	$335.53
01062008		579 JOHNSON ST	PARCEL A OF LOTS 173 & 174, VICTORIA, CITY	$528.94
01062009		585 JOHNSON ST	LOT 173, VICTORIA, EXCEPT THE WESTERLY 14.5 FEET	$637.93

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01062010		1320 GOVERNMENT ST	LOT 172, VICTORIA CITY	$3,034.71
01062013		1308 GOVERNMENT ST	LOT 3 PLAN 23847 VICTORIA OF 182E .	$465.89
01062014		578 YATES ST	LOT 4 PLAN 23847 VICTORIA OF 182E .	$820.65
01062015		574 YATES ST	LOT 5 PLAN 23847 VICTORIA OF 182E & 183 .	$440.25
01062017		564 YATES ST	THE EASTERLY PART OF LOT 184, VICTORIA, CITY	$682.81
01062020		546 YATES ST	LOT 1 OF LOTS 175, 176, 186, 187, VICTORIA, PLAN 30210	$3,160.27
01062022		536 YATES ST	LOT 187 VICTORIA W PT .	$542.29
01062026		1321 WADDINGTON ALLEY	LEASED PORTION OF LOT 9, VICTORIA, PLAN 2524	$26.87
01062031		565 JOHNSON ST	LOT A PLAN 36667 VICTORIA OF LOTS 174 & 175 .	$1,423.86
01062034		547 JOHNSON ST	LOT 177, LOT 1 OF LOTS 175 AND 176, VICTORIA, PLAN 7314, EXCEPT PART IN PLANS 28721 AND 30210	$2,420.82
01062037		537 JOHNSON ST	LOT 1 PLAN VIP68655 VICTORIA OF LOTS 178 & 179 .	$750.66
01063006		510 YATES ST	LOT 24 OF LOT 191, VICTORIA, PLAN 2524	$1,057.34
01063010		516 YATES ST	LOT 1 PLAN VIP52204 VICTORIA OF LOT 190 VICTORIA YOUTH HOSTEL	$623.50
01063013	101	1310 WADDINGTON ALLEY	LOT 1 OF LOT 190 VICTORIA EPS2086	$123.42
01064001		503 YATES ST	LOT 1 PLAN 7167 VICTORIA OF LOTS 197 198 199 200 .	$2,717.35
01064002		527 YATES ST	VICTORIA PCL C (DD 53505-I) OF LOTS 197 & 198 EXC PT IN PL 7167 .	$1,484.76
01064004		533 YATES ST	LOT 197 VICTORIA PARCEL B, PERMISSIVE EXEMPTION SEC 341 LGA .	$757.07
01064005		535 YATES ST	LOT 1 PLAN 18712 VICTORIA	$2,234.36
01064007		1218 LANGLEY ST	VICTORIA LOT 1622/1623.	$907.21
01064009		12 BASTION SQ	LOT A PLAN 19960 VICTORIA	$2,971.13
01064010		10 BASTION SQ	VICTORIA PARCEL E, (DD 169756-I) OF LOTS 197/198/200/204 HERITAGE .	$4,181.81
01065002		1200 GOVERNMENT ST	LOTS 1595, 1596, 1597 & 1598, VICTORIA, CITY	$2,873.89
01065004		1254 GOVERNMENT ST	LOT 1 PLAN 7696 VICTORIA LEASED AREA 6411 SQ FT .	$2,233.29
01065006		1234 GOVERNMENT ST	LOT 1 VICTORIA PLAN VIP7696 LEASE/PERMIT/LICENCE # 84000736, LEASED AREA 1608 SQF	$583.43
01066002		1130 GOVERNMENT ST	LOTS 7, 8, 9,10,11, 12 & NORTH PART OF LOT 13, BLOCK 76, SECTION 18, VICTORIA, PLAN 219	$1,847.81
01066003		1116 GOVERNMENT ST	LOT 6 BLOCK 76 PLAN 219 SECTION 18 VICTORIA E A MORRIS BUILDING .	$801.95
01066004		1110 GOVERNMENT ST	BLOCK 76 PLAN 219 VICTORIA LOTS 4/5/14/15 & S PT 13 .	$2,675.67
01066005		1108 GOVERNMENT ST	LOT 1 PLAN 13144 VICTORIA ROYAL BANK BUILDING .	$2,583.24
01066006		1102 GOVERNMENT ST	BLOCK 76 PLAN 219 VICTORIA LT 1 & S PT LOTS 17/18 LASCELLES' BLOCK .	$2,319.84
01067001		15 BASTION SQ	LOT 12 BLOCK 77 PLAN 219 VICTORIA PORTION W PT, EXCEPT PLAN 49436, WILSON & PROCTOR BUILDING	$1,202.66

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01067005		45 BASTION SQ	LOT 1 PLAN 23995 SECTION 18 VICTORIA	$1,479.42
01067006		1114 LANGLEY ST	LOT 4 BLOCK 77 PLAN 219 VICTORIA	$374.00
01067008		520 FORT ST	LOT A PLAN 23498 SECTION 18 VICTORIA	$931.25
01067011		500 FORT ST	LOT 18 BLOCK 77 PLAN 219 VICTORIA	$1,567.58
01067015		510 FORT ST	LOT 2 PLAN 29564 SECTION 18 VICTORIA PERMISSIVE EXEMPTION SEC 341 LGA	$485.66
01067018		31 BASTION SQ	LOT 1 PLAN 22323 SECTION 18 VICTORIA BOARD OF TRADE BUILDING	$4,695.25
01067019		1107 WHARF ST	LOT A PLAN 32475 VICTORIA RITHET BUILDING	$4,707.54
01067020		512 FORT ST	LOT A PLAN 47531 SECTION 18 VICTORIA	$822.26
01067022	101	19 BASTION SQ	LOT 1, SECTION 18, VICTORIA, VIS1861	$88.96
01067023	102	19 BASTION SQ	LOT 2, SECTION 18, VICTORIA,VIS1861	$78.91
01067024	201	19 BASTION SQ	LOT 3, SECTION 18, VICTORIA, VIS1861	$107.18
01067025	202	19 BASTION SQ	LOT 4, SECTION 18, VICTORIA,VIS1861	$78.43
01067026	301	19 BASTION SQ	LOT 5, SECTION 18, VICTORIA,VIS1861	$105.09
01067027	302	19 BASTION SQ	LOT 6, SECTION 18, VICTORIA, VIS1861	$79.55
01067028	401	19 BASTION SQ	LOT 7, SECTION 18, VICTORIA,VIS1861	$107.12
01067029	402	19 BASTION SQ	LOT 8, SECTION 18, VICTORIA, VIS1861	$77.68
01068002		517 FORT ST	LOT 5, 6 & 7, BLOCK 74, SECTION 18, VICTORIA, PLAN 219	$2,348.69
01068003		1010 LANGLEY ST	LOT 4 BLOCK 74 PLAN 219 VICTORIA	$566.87
01068004		1000 LANGLEY ST	LOT A PLAN 26978 SECTION 18 VICTORIA	$902.93
01068005		1001 WHARF ST	LOT 13, BLOCK 74, SECTION 18, VICTORIA, PLAN 219	$1,707.56
01069001		525 FORT ST	LOT 9, BLOCK 75, VICTORIA, PLAN 219	$968.12
01069003		1012 GOVERNMENT ST	LOT 5 BLOCK 75 PLAN 219 VICTORIA	$833.48
01069007		1020 GOVERNMENT ST	LOT 6, BLOCK 75, VICTORIA, PLAN 219	$1,074.44
01069009		1022 GOVERNMENT ST	LOT A PLAN 48819 SECTION 18 VICTORIA BANK OF BC BUILDING	$5,587.50
01069011		1000 GOVERNMENT ST	PARCEL B (BEING A CONSOLIDATION OF LOTS 1 AND 2, SEE CA3746612) BLOCK 75 VICTORIA DISTRICT PLAN 219	$2,643.62
01070003		910 GOVERNMENT ST	LOT 1, SECTION 18, VICTORIA, VIS612	$25,028.88
01072001		816 GOVERNMENT ST	LOTS 1-8, BLOCK 71, SECTION 18, VICTORIA, PLAN 219	$1,100.62
01073022		1202 WHARF ST	LOT 2 PLAN 28188 VICTORIA OF 200A/200B/203 FINLAYSON BUILDING HERITAGE-UPC 17	$3,980.39
01073028	B	1218 WHARF ST	LOT 1 PLAN VIS490 VICTORIA OF LOT 203	$245.72
01073029		1218 WHARF ST	LOT 2 OF LOT 203, VICTORIA, VIS490	$443.99

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01073044	107	1234 WHARF ST	LOT 8 PLAN VIS962 VICTORIA OF LOTS 200-A 200-B 201 203 .	$351.02
01073102		812 WHARF ST	LOT 1 PLAN 46631 SECTION 18 VICTORIA LEASED PORTION 15,023 SQ FT & PT OF THE BED OF VICTORIA HARBOUR	$2,791.61
01073103	102	812 WHARF ST	LOT 1, SECTION 18, VICTORIA LEASED PORTION 648 & PART OF THE BED OF VICTORIA HARBOUR	$566.34
01073104		812 WHARF ST	LOT 1 PLAN 46631 SECTION 18 VICTORIA LEASED PORTION 2412 & PT OF THE BED OF VICTORIA HARBOUR	$1,389.66
01073105		1004 WHARF ST	LOT 1, VICTORIA, PLAN 46965	$90.29
01073106		1002 WHARF ST	LOT 2 PLAN 46965 VICTORIA OLD CUSTOMS BUILDING .	$1,434.54
01073112		812 WHARF ST	LOT 1 PLAN 46631 SECTION 18 VICTORIA LEASED PORTION 80 SQ FT	$25.38
01073113		812 WHARF ST	LOT 1 PLAN 46631 VICTORIA LEASED PORTION 1293 SQ FT .	$439.18
01073116		1006 WHARF ST	LOT 1 OF THE BED OF VICTORIA HARBOUR, VICTORIA, PLAN 73553	$531.61
01073117		1244 WHARF ST	LOT A, LOT 201, VICTORIA, VIP86556	$1,233.65
01073119		950 WHARF ST	LOT 1 OF THE BED OF VICTORIA HARBOUR VICTORIA EPP41916	$2,015.84
01074004		1314 WHARF ST	LOT 182F VICTORIA	$1,136.41
01075004		1630 STORE ST	LOT 126 VICTORIA PARCEL A	$1,741.22
01075024		SWIFT ST	LOT A VICTORIA WATER LOT FRONTING ON PART OF LOT A OF LOTS 125 AND 126 VICTORIA PUBLIC HARBOUR	$38.74
01075124	100	407 SWIFT ST	LOT 100 OF LOTS 125 & 126, AND PART OF VICTORIA HARBOUR, VICTORIA, VIS4930	$387.35
01075141	W01	456 PANDORA AVE	LOT 1 OF LOT 129 VICTORIA & PART OF THE BED OF THE VICTORIA HARBOUR EPS3614	$298.13
01075142		1620 STORE ST	LOT 2 OF LOT 129 VICTORIA & PART OF THE BED OF THE VICTORIA HARBOUR EPS3614	$73.20
01075143		490 PANDORA AVE	LOT 3 OF LOT 129 VICTORIA & PART OF THE BED OF THE VICTORIA HARBOUR EPS3614	$409.26
01075144		480 PANDORA AVE	LOT 4 OF LOT 129 VICTORIA & PART OF THE BED OF THE VICTORIA HARBOUR EPS3614	$161.35
01075145		470 PANDORA AVE	LOT 5 OF LOT 129 VICTORIA & PART OF THE BED OF THE VICTORIA HARBOUR EPS3614	$126.46
01075146		460 PANDORA AVE	LOT 6 OF LOT 129 VICTORIA & PART OF THE BED OF THE VICTORIA HARBOUR EPS3614	$210.51
01075270		1624 STORE ST	LOT A OF LOTS 127 AND 128 VICTORIA CITY AND PART OF THE BED OF THE VICTORIA HARBOUR VICTORIA EPP70042	$3,043.26
01076002		1720 STORE ST	LOT A PLAN 18303 VICTORIA OF LTS 122 123 124 & 1271	$2,910.76
01076007		461 HERALD ST	LOT A PLAN 33307 VICTORIA OF LTS 122 & 123	$434.37
01076008		450 SWIFT ST	LOT 1 PLAN 36884 VICTORIA	$2,225.81
01076010		402 SWIFT ST	PLAN 36884 VICTORIA WATER LOT ,LOT 1 PLAN 36884 AND FOOT OF SWIFT ST VICTORIA PUBLIC HARBOUR	$37.51
01076012		440 SWIFT ST	LOT A, PART OF THE BED OF VICTORIA HARBOUR, VICTORIA, VIP85421	$612.28

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01077024		1810 STORE ST	LOT 1 PLAN 40579 VICTORIA OF LOTS 109/110/111 & 112	$3,647.00
01077027		1824 STORE ST	LOT 113 VICTORIA	$1,398.21
01077035		1808 STORE ST	LOT 1 PLAN 40579, VICTORIA HARBOUR LEASE NO. W0205895	$74.26
01077039		STORE ST	LOT A, PART OF THE BED OF VICTORIA HARBOUR, VICTORIA, VIP79899	$30.77
01077040		1924 STORE ST	LOT A OF PART OF THE BED OF VICTORIA HARBOUR, VICTORIA, VIP89366	$356.93
01077044		1900 STORE ST	LOT 1 OF LOTS 114 & 115 VICTORIA VIP18628	$3,103.10
01090002		680 MONTREAL ST	PLAN 27460 VICTORIA LOT 1 OF 563-570/570A/571/575 & 577-583 PL 27460 EXC PT INCL IN PL 28869	$5,537.55
01090135		225 BELLEVILLE ST	LOT 122 PLAN VIS259 VICTORIA OF LOTS 563-568/575 & 577-580 .	$1,401.42
01091014		490 BELLEVILLE ST	LOT 1 VICTORIA PLAN VIP32311 OF LOTS 502A-505A, 539A-543A, 890A-893A & OF THE BED OF THE PUBLIC HARBOUR OF VICTORIA; THAT PART INCLUDED IN HEAD LEASE TO GREATER VICTORIA HARBOUR AUTHORITY EXC THE PART INCLUDED IN SUB-LEASE TO RIVERSIDE MARINE, LOT A, PLAN VIP73166, VICTORIA LAND DISTRICT, OF PART OF THE BED OF THE VICTORIA	$38.84
01091020		430 BELLEVILLE ST	PLAN 32311 VICTORIA PART OF LOT 1 PLAN 32311	$4,683.50
01091034		490 BELLEVILLE ST	LOT A VICTORIA VIP73166 OF PART OF THE BED OF THE VICTORIA HARBOUR, LOT A, PLAN VIP32311, PT OF LOT 1 PL 32311 AND PT OF FORESHORE FRONTING ON MENZIES ST - LEASED FROM PROVINCIAL CAPITAL COMMISSION.	$4.81
01091035		470 BELLEVILLE ST	LOT 1 PLAN VIP32311 5760 SQ FT LEASE FOR EXTRA MILE HOSPITALITY (STEAMSHIP GRILL AND TAPHOUSE).	$1,068.03
01091040		254 BELLEVILLE ST	LEASED PORTION OF LOT 1 OF PART OF THE BED OF VICTORIA HARBOUR, VICTORIA, VIP88260	$1,222.97
01091043	300	470 BELLEVILLE ST	LOT 1 VICTORIA PLAN VIP32311 OF LOTS 502A-505A, 539A-543A, 890A-893A & OF THE BED OF THE PUBLIC HARBOUR OF VICTORIA; THAT PART OF THE STEAMSHIP TERMINAL OCCUPIED AS THE ROBERT BATEMAN CENTRE	$861.79
01091045	100	470 BELLEVILLE ST	LOT 1 VICTORIA PLAN VIP32311 OF LOTS 502A-505A, 539A-543A, 890A-893A & OF THE BED OF THE PUBLIC HARBOUR OF VICTORIA; LEASE OF STEAMSHIP TERMINAL BUILDING EXC PARTS WITH SUB-TENANT OCCUPANT AGREEMENTS.	$947.81
01091046	400	470 BELLEVILLE ST	LOT 1 VICTORIA PLAN VIP32311 OF LOTS 502A-505A, 539A-543A, 890A-893A & OF THE BED OF THE PUBLIC HARBOUR OF VICTORIA; THAT PART OF LEVEL 4 OF THE STEAMSHIP TERMINAL INCLUDED IN GREATER VICTORIA HARBOUR AUTHORITY SUBLEASE TO RIVERSIDE MARINE BC OPS LTD FOR ADMINISTRATIVE OFFICE	$357.43
01091047		470 BELLEVILLE ST	LOT 1 VICTORIA PLAN VIP32311 OF LOTS 502A-505A, 539A-543A, 890A-893A & OF THE BED OF THE PUBLIC HARBOUR OF VICTORIA; SUB-TENANT OCCUPATION OF AREAS B1/B2/B3 ON LEVEL 1 & 318 SQFT ON LEVEL 2 IN THE STEAMSHIP TERMINAL BUILDING.	$299.52
01515001		1855 BLANSHARD ST	LOT 1 BLOCK B VICTORIA SUBURBAN LOT 2	$878.73

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01515026		1815 BLANSHARD ST	LOT 1 OF SUBURBAN LOT 3, VICTORIA, CITY	$775.24
01516001		1725 BLANSHARD ST	LOT A (DD 80401W), SUBURBAN LOT 3, VICTORIA, PLAN 24225	$1,055.20
01516028		1703 BLANSHARD ST	LOT 1 PLAN 44563 VICTORIA SUBURBAN LOT 3 & 4	$1,512.55
01517160		1601 BLANSHARD ST	LOT 53 VICTORIA SUBURBAN LOT 4	$552.98
01517161		1609 BLANSHARD ST	LOT 1 PLAN VIP72894 VICTORIA SUBURBAN LOT 4	$1,344.78
02114004		640 MONTREAL ST	VICTORIA .747 OF AN ACRE OF LAND & LAND COVERED BY WATER FRONTING ON LOT A OF PL 35797	$37.72
02114091		630 MONTREAL ST	LOT 44 PLAN VIS1897 VICTORIA OF LOTS 1276 1277 1280 1281 1282 1296 1298 PHASE 2 .	$1,054.67
02114142		0 KINGSTON ST	PLAN 47225 VICTORIA PCL OF LAND AND WATER LOT FRONTING LOTS A AND B OF LOTS 1276 1277 1280-1285 1296 1298	$61.44
02114145		144 KINGSTON ST	LOT B OF LOTS 1282-1285, VICTORIA, VIP65113	$102.80
02114146		146 KIINGSTON ST	LOT 1 PLAN VIP68049 VICTORIA OF LOTS 1282 1283 1284 1285 AND PART OF THE BED OF THE PUBLIC HARBOUR OF VICTORIA	$3,807.01
02117020		309 BELLEVILLE ST	LOT A PLAN 33406 VICTORIA OF LOTS 549 550 551 556 557 558 559 560 561 1272 1273	$3,468.81
02118001		345 QUEBEC ST	LOT A, OF LOTS 926, 927, 928, 929, 930, 945 & 954, VICTORIA, PLAN 24914	$5,641.20
02119001		205 QUEBEC ST	VICTORIA LOT 940/941	$672.12
02119006		225 QUEBEC ST	LOT 936 VICTORIA PORTION E PT.	$527.33
02139016		520 MENZIES ST	LOT A OF LOTS 898, 899, 900, 912, 913 & 914, VICTORIA, PLAN 34995	$2,069.27
02139017		425 QUEBEC ST	LOT A PLAN 16491 VICTORIA & LOT A OF 903 TO 907 & 916 TO 921 PL 24597	$4,913.24
02140002		427 BELLEVILLE ST	LOT 1 PLAN 26549 VICTORIA OF 505/39/40/47/48/55	$2,097.58
02140003		463 BELLEVILLE ST	LOT A PLAN 29722 VICTORIA OF LOTS 502/3/4 & 552/3/4 & 892/3/6/7	$9,958.98
02140013		404 QUEBEC ST	VICTORIA PARCEL A, PORTION OF LOT 544, OF LOT 544	$620.83
02140014		412 QUEBEC ST	PLAN 34577 VICTORIA LOT A OF LOTS 544/545/546 PLAN 34577	$2,203.91
03193065	P	810 HUMBOLDT ST	LOT 1 OF LOTS 328-331, 1240-1244, VICTORIA, VIS6830	$1,317.53
03193066	AG01	810 HUMBOLDT ST	LOT 2 OF LOTS 328-331, 1240-1244, VICTORIA, VIS6830	$610.15
03193067	AG04	810 HUMBOLDT ST	LOT 3 OF LOTS 328-331, 1240-1244, VICTORIA, VIS6830	$106.16
03193068	AG05	810 HUMBOLDT ST	LOT 4 OF LOTS 328-331, 1240-1244, VICTORIA, VIS6830	$338.20
03193070	BG02	810 HUMBOLDT ST	LOT 6 OF LOTS 328-331, 1240-1244, VICTORIA, VIS6830	$130.20
03193071	BG01	810 HUMBOLDT ST	LOT 7 OF LOTS 328-331, 1240-1244, VICTORIA, VIS6830	$104.67
03193072	A01	810 HUMBOLDT ST	LOT 8 OF LOTS 328-331, 1240-1244, VICTORIA, VIS6830	$91.52
03193073	A02	810 HUMBOLDT ST	LOT 9 OF LOTS 328-331, 1240-1244, VICTORIA, VIS6830	$111.40
03193074	A03	810 HUMBOLDT ST	LOT 10 OF LOTS 328-331, 1240-1244, VICTORIA, VIS6830	$58.88

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03193075	A04	810 HUMBOLDT ST	LOT 11 OF LOTS 328-331, 1240-1244, VICTORIA, VIS6830	$94.99
03193076	A05	810 HUMBOLDT ST	LOT 12 OF LOTS 328-331, 1240-1244, VICTORIA, VIS6830	$110.06
03193077		809 FAIRFIELD RD	LOT 13 OF LOTS 328-331, 1240-1244, VICTORIA, VIS6830	$221.19
03193078		805 FAIRFIELD RD	LOT 14 OF LOTS 328-331, 1240-1244, VICTORIA, VIS6830	$256.45
13080153	234	100 HARBOUR RD	LOT 1, DISTRICT LOT 119, ESQUIMALT, VIS2360	$33.23
13080154	236	100 HARBOUR RD	LOT 2, DISTRICT LOT 119, ESQUIMALT, VIS2360	$32.54
13080155	238	100 HARBOUR RD	LOT 3, DISTRICT LOT 119, ESQUIMALT, VIS2360	$59.31
13080156	240	100 HARBOUR RD	LOT 4, DISTRICT LOT 119, ESQUIMALT, VIS2360	$33.39
13080157	242	100 HARBOUR RD	LOT 5, DISTRICT LOT 119, ESQUIMALT, VIS2360	$30.45
13080158	244	100 HARBOUR RD	LOT 6, DISTRICT LOT 119, ESQUIMALT, VIS2360	$34.17
13080159	246	100 HARBOUR RD	LOT 7, DISTRICT LOT 119, ESQUIMALT, VIS2360	$29.79
13080160	248	100 HARBOUR RD	LOT 8, DISTRICT LOT 119, ESQUIMALT, VIS2360	$33.39
13080161	250	100 HARBOUR RD	LOT 9, DISTRICT LOT 119, ESQUIMALT, VIS2360	$32.72
13080162	252	100 HARBOUR RD	LOT 10, DISTRICT LOT 119, ESQUIMALT, VIS2360	$32.99
13080163	254	100 HARBOUR RD	LOT 11, DISTRICT LOT 119, ESQUIMALT, VIS2360	$40.71
13080164	239	100 HARBOUR RD	LOT 12, DISTRICT LOT 119, ESQUIMALT, VIS2360	$33.90
13080165	237	100 HARBOUR RD	LOT 13, DISTRICT LOT 119, ESQUIMALT, VIS2360	$32.72
13080166	235	100 HARBOUR RD	LOT 14, DISTRICT LOT 119, ESQUIMALT, VIS2360	$32.88
13080167	233	100 HARBOUR RD	LOT 15, DISTRICT LOT 119, ESQUIMALT, VIS2360	$32.64
13080168	231	100 HARBOUR RD	LOT 16, DISTRICT LOT 119, ESQUIMALT, VIS2360	$32.72
13080169	229	100 HARBOUR RD	LOT 17, DISTRICT LOT 119, ESQUIMALT, VIS2360	$33.15
13080170	227	100 HARBOUR RD	LOT 18, DISTRICT LOT 119, ESQUIMALT, VIS2360	$32.06
13080171	332	100 HARBOUR RD	LOT 19, DISTRICT LOT 119, ESQUIMALT, VIS2360	$28.85
13080172	334	100 HARBOUR RD	LOT 20, DISTRICT LOT 119, ESQUIMALT, VIS2360	$32.54
13080173	336	100 HARBOUR RD	LOT 21, DISTRICT LOT 119, ESQUIMALT, VIS2360	$94.57
13080174	340	100 HARBOUR RD	LOT 22, DISTRICT LOT 119, ESQUIMALT, VIS2360	$33.05
13080175	342	100 HARBOUR RD	LOT 23, DISTRICT LOT 119, ESQUIMALT, VIS2360	$30.05
13080176	344	100 HARBOUR RD	LOT 24, DISTRICT LOT 119, ESQUIMALT, VIS2360	$33.66
13080177	346	100 HARBOUR RD	LOT 25, DISTRICT LOT 119, ESQUIMALT, VIS2360	$30.29
13080178	348	100 HARBOUR RD	LOT 26, DISTRICT LOT 119, ESQUIMALT, VIS2360	$33.39
13080179	352	100 HARBOUR RD	LOT 27, DISTRICT LOT 119, ESQUIMALT, VIS2360	$32.99

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13080180	352	100 HARBOUR RD	LOT 28, DISTRICT LOT 119, ESQUIMALT, VIS2360	$32.99
13080181	354	100 HARBOUR RD	LOT 29, DISTRICT LOT 119, ESQUIMALT, VIS2360	$40.31
13080182	339	100 HARBOUR RD	LOT 30, DISTRICT LOT 119, ESQUIMALT, VIS2360	$33.39
13080183	337	100 HARBOUR RD	LOT 31, DISTRICT LOT 119, ESQUIMALT, VIS2360	$32.80
13080184	335	100 HARBOUR RD	LOT 32, DISTRICT LOT 119, ESQUIMALT, VIS2360	$32.99
13080185	333	100 HARBOUR RD	LOT 33, DISTRICT LOT 119, ESQUIMALT, VIS2360	$32.80
13080186	331	100 HARBOUR RD	LOT 34, DISTRICT LOT 119, ESQUIMALT, VIS2360	$32.88
13080187	329	100 HARBOUR RD	LOT 35, DISTRICT LOT 119, ESQUIMALT, VIS2360	$33.15
13080188	327	100 HARBOUR RD	LOT 36, DISTRICT LOT 119, ESQUIMALT, VIS2360	$31.98
13080189	325	100 HARBOUR RD	LOT 37, DISTRICT LOT 119, ESQUIMALT, VIS2360	$31.39
13080190	309	100 HARBOUR RD	LOT 38, DISTRICT LOT 119, ESQUIMALT, VIS2360	$29.95
13080191	307	100 HARBOUR RD	LOT 39, DISTRICT LOT 119, ESQUIMALT, VIS2360	$27.84
13080192	305	100 HARBOUR RD	LOT 40, DISTRICT LOT 119, ESQUIMALT, VIS2360	$27.68
13080193	303	100 HARBOUR RD	LOT 41, DISTRICT LOT 119, ESQUIMALT, VIS2360	$28.02
13080194	301	100 HARBOUR RD	LOT 42, DISTRICT LOT 119, ESQUIMALT, VIS2360	$28.93
13080195	302	100 HARBOUR RD	LOT 43, DISTRICT LOT 119, ESQUIMALT, VIS2360	$30.96
13080196	304	100 HARBOUR RD	LOT 44, DISTRICT LOT 119, ESQUIMALT, VIS2360	$28.85
13080197	308	100 HARBOUR RD	LOT 45, DISTRICT LOT 119, ESQUIMALT, VIS2360	$28.85
13080198	308	100 HARBOUR RD	LOT 46, DISTRICT LOT 119, ESQUIMALT, VIS2360	$28.85
13080199	328	100 HARBOUR RD	LOT 47, DISTRICT LOT 119, ESQUIMALT, VIS2360	$28.29
13080200	330	100 HARBOUR RD	LOT 48, DISTRICT LOT 119, ESQUIMALT, VIS2360	$28.29
13080201	432	100 HARBOUR RD	LOT 49, DISTRICT LOT 119, ESQUIMALT, VIS2360	$27.27
13080202	434	100 HARBOUR RD	LOT 50, DISTRICT LOT 119, ESQUIMALT, VIS2360	$31.04
13080203	436	100 HARBOUR RD	LOT 51, DISTRICT LOT 119, ESQUIMALT, VIS2360	$31.31
13080204	438	100 HARBOUR RD	LOT 52, DISTRICT LOT 119, ESQUIMALT, VIS2360	$54.76
13080205	440	100 HARBOUR RD	LOT 53, DISTRICT LOT 119, ESQUIMALT, VIS2360	$33.39
13080206	442	100 HARBOUR RD	LOT 54, DISTRICT LOT 119, ESQUIMALT, VIS2360	$29.44
13080207	444	100 HARBOUR RD	LOT 55, DISTRICT LOT 119, ESQUIMALT, VIS2360	$34.06
13080208	446	100 HARBOUR RD	LOT 56, DISTRICT LOT 119, ESQUIMALT, VIS2360	$30.29
13080209	448	100 HARBOUR RD	LOT 57, DISTRICT LOT 119, ESQUIMALT, VIS2360	$33.39
13080210	450	100 HARBOUR RD	LOT 58, DISTRICT LOT 119, ESQUIMALT, VIS2360	$33.05

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13080211	452	100 HARBOUR RD	LOT 59, DISTRICT LOT 119, ESQUIMALT, VIS2360	$33.05
13080212	454	100 HARBOUR RD	LOT 60, DISTRICT LOT 119, ESQUIMALT, VIS2360	$40.63
13080213	439	100 HARBOUR RD	LOT 61, DISTRICT LOT 119, ESQUIMALT, VIS2360	$33.74
13080214	437	100 HARBOUR RD	LOT 62, DISTRICT LOT 119, ESQUIMALT, VIS2360	$32.80
13080215	435	100 HARBOUR RD	LOT 63, DISTRICT LOT 119, ESQUIMALT, VIS2360	$32.99
13080216	433	100 HARBOUR RD	LOT 64, DISTRICT LOT 119, ESQUIMALT, VIS2360	$32.80
13080217	431	100 HARBOUR RD	LOT 65, DISTRICT LOT 119, ESQUIMALT, VIS2360	$32.88
13080218	429	100 HARBOUR RD	LOT 66, DISTRICT LOT 119, ESQUIMALT, VIS2360	$32.88
13080219	427	100 HARBOUR RD	LOT 67, DISTRICT LOT 119, ESQUIMALT, VIS2360	$31.79
13080220	425	100 HARBOUR RD	LOT 68, DISTRICT LOT 119, ESQUIMALT, VIS2360	$31.47
13080221	423	100 HARBOUR RD	LOT 69, DISTRICT LOT 119, ESQUIMALT, VIS2360	$27.78
13080222	421	100 HARBOUR RD	LOT 70, DISTRICT LOT 119, ESQUIMALT, VIS2360	$27.94
13080223	419	100 HARBOUR RD	LOT 71, DISTRICT LOT 119, ESQUIMALT, VIS2360	$28.02
13080224	417	100 HARBOUR RD	LOT 72, DISTRICT LOT 119, ESQUIMALT, VIS2360	$27.60
13080225	415	100 HARBOUR RD	LOT 73, DISTRICT LOT 119, ESQUIMALT, VIS2360	$30.88
13080226	413	100 HARBOUR RD	LOT 74, DISTRICT LOT 119, ESQUIMALT, VIS2360	$30.72
13080227	411	100 HARBOUR RD	LOT 75, DISTRICT LOT 119, ESQUIMALT, VIS2360	$30.77
13080228	409	100 HARBOUR RD	LOT 76, DISTRICT LOT 119, ESQUIMALT, VIS2360	$30.11
13080229	407	100 HARBOUR RD	LOT 77, DISTRICT LOT 119, ESQUIMALT, VIS2360	$27.78
13080230	403	100 HARBOUR RD	LOT 78, DISTRICT LOT 119, ESQUIMALT, VIS2360	$27.44
13080231	403	100 HARBOUR RD	LOT 79, DISTRICT LOT 119, ESQUIMALT, VIS2360	$27.84
13080232	401	100 HARBOUR RD	LOT 80, DISTRICT LOT 119, ESQUIMALT, VIS2360	$29.09
13080233	402	100 HARBOUR RD	LOT 81, DISTRICT LOT 119, ESQUIMALT, VIS2360	$31.39
13080234	404	100 HARBOUR RD	LOT 82, DISTRICT LOT 119, ESQUIMALT, VIS2360	$29.04
13080235	406	100 HARBOUR RD	LOT 83, DISTRICT LOT 119, ESQUIMALT, VIS2360	$29.04
13080236	408	100 HARBOUR RD	LOT 84, DISTRICT LOT 119, ESQUIMALT, VIS2360	$29.04
13080237	410	100 HARBOUR RD	LOT 85, DISTRICT LOT 119, ESQUIMALT, VIS2360	$29.28
13080238	412	100 HARBOUR RD	LOT 86, DISTRICT LOT 119, ESQUIMALT, VIS2360	$30.61
13080239	414	100 HARBOUR RD	LOT 87, DISTRICT LOT 119, ESQUIMALT, VIS2360	$31.55
13080240	416	100 HARBOUR RD	LOT 88, DISTRICT LOT 119, ESQUIMALT, VIS2360	$31.74
13080241	418	100 HARBOUR RD	LOT 89, DISTRICT LOT 119, ESQUIMALT, VIS2360	$30.96

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Folio Number		Property Location	Legal Description	2018 Levy
13080242	420	100 HARBOUR RD	LOT 90, DISTRICT LOT 119, ESQUIMALT, VIS2360	$39.22
13080243	422	100 HARBOUR RD	LOT 91, DISTRICT LOT 119, ESQUIMALT, VIS2360	$27.78
13080244	424	100 HARBOUR RD	LOT 92, DISTRICT LOT 119, ESQUIMALT, VIS2360	$27.68
13080245	426	100 HARBOUR RD	LOT 93, DISTRICT LOT 119, ESQUIMALT, VIS2360	$27.78
13080246	428	100 HARBOUR RD	LOT 94, DISTRICT LOT 119, ESQUIMALT, VIS2360	$27.84
13080247	430	100 HARBOUR RD	LOT 95, DISTRICT LOT 119, ESQUIMALT, VIS2360	$28.77
13080248	532	100 HARBOUR RD	LOT 96, DISTRICT LOT 119, ESQUIMALT, VIS2360	$28.61
13080249	534	100 HARBOUR RD	LOT 97, DISTRICT LOT 119, ESQUIMALT, VIS2360	$29.79
13080250	536	100 HARBOUR RD	LOT 98, DISTRICT LOT 119, ESQUIMALT, VIS2360	$31.28
13080251	538	100 HARBOUR RD	LOT 99, DISTRICT LOT 119, ESQUIMALT, VIS2360	$55.30
13080252	540	100 HARBOUR RD	LOT 100, DISTRICT LOT 119, ESQUIMALT, VIS2360	$33.31
13080253	542	100 HARBOUR RD	LOT 101, DISTRICT LOT 119, ESQUIMALT, VIS2360	$30.21
13080254	544	100 HARBOUR RD	LOT 102, DISTRICT LOT 119, ESQUIMALT, VIS2360	$34.01
13080255	546	100 HARBOUR RD	LOT 103, DISTRICT LOT 119, ESQUIMALT, VIS2360	$30.21
13080256	548	100 HARBOUR RD	LOT 104, DISTRICT LOT 119, ESQUIMALT, VIS2360	$32.88
13080257	550	100 HARBOUR RD	LOT 105, DISTRICT LOT 119, ESQUIMALT, VIS2360	$32.99
13080258	552	100 HARBOUR RD	LOT 106, DISTRICT LOT 119, ESQUIMALT, VIS2360	$32.99
13080259	554	100 HARBOUR RD	LOT 107, DISTRICT LOT 119, ESQUIMALT, VIS2360	$40.31
13080260	539	100 HARBOUR RD	LOT 108, DISTRICT LOT 119, ESQUIMALT, VIS2360	$33.55
13080261	537	100 HARBOUR RD	LOT 109, DISTRICT LOT 119, ESQUIMALT, VIS2360	$32.54
13080262	535	100 HARBOUR RD	LOT 110, DISTRICT LOT 119, ESQUIMALT, VIS2360	$32.80
13080263	533	100 HARBOUR RD	LOT 111, DISTRICT LOT 119, ESQUIMALT, VIS2360	$32.80
13080264	531	100 HARBOUR RD	LOT 112, DISTRICT LOT 119, ESQUIMALT, VIS2360	$32.80
13080265	529	100 HARBOUR RD	LOT 113, DISTRICT LOT 119, ESQUIMALT, VIS2360	$32.88
13080266	527	100 HARBOUR RD	LOT 114, DISTRICT LOT 119, ESQUIMALT, VIS2360	$31.79
13080267	525	100 HARBOUR RD	LOT 115, DISTRICT LOT 119, ESQUIMALT, VIS2360	$31.47
13080268	523	100 HARBOUR RD	LOT 116, DISTRICT LOT 119, ESQUIMALT, VIS2360	$27.78
13080269	521	100 HARBOUR RD	LOT 117, DISTRICT LOT 119, ESQUIMALT, VIS2360	$27.60
13080270	519	100 HARBOUR RD	LOT 118, DISTRICT LOT 119, ESQUIMALT, VIS2360	$27.68
13080271	517	100 HARBOUR RD	LOT 119, DISTRICT LOT 119, ESQUIMALT, VIS2360	$27.68
13080272	513	100 HARBOUR RD	LOT 120, DISTRICT LOT 119, ESQUIMALT, VIS2360	$30.96

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Folio Number		Property Location	Legal Description	2018 Levy
13080273	513	100 HARBOUR RD	LOT 121, DISTRICT LOT 119, ESQUIMALT, VIS2360	$30.96
13080274	511	100 HARBOUR RD	LOT 122, DISTRICT LOT 119, ESQUIMALT, VIS2360	$30.77
13080275	509	100 HARBOUR RD	LOT 123, DISTRICT LOT 119, ESQUIMALT, VIS2360	$30.11
13080276	507	100 HARBOUR RD	LOT 124, DISTRICT LOT 119, ESQUIMALT, VIS2360	$27.68
13080277	505	100 HARBOUR RD	LOT 125, DISTRICT LOT 119, ESQUIMALT, VIS2360	$27.33
13080278	503	100 HARBOUR RD	LOT 126, DISTRICT LOT 119, ESQUIMALT, VIS2360	$27.76
13080279	501	100 HARBOUR RD	LOT 127, DISTRICT LOT 119, ESQUIMALT, VIS2360	$28.88
13080280	502	100 HARBOUR RD	LOT 128, DISTRICT LOT 119, ESQUIMALT, VIS2360	$31.39
13080281	504	100 HARBOUR RD	LOT 129, DISTRICT LOT 119, ESQUIMALT, VIS2360	$29.04
13080282	506	100 HARBOUR RD	LOT 130, DISTRICT LOT 119, ESQUIMALT, VIS2360	$28.93
13080283	508	100 HARBOUR RD	LOT 131, DISTRICT LOT 119, ESQUIMALT, VIS2360	$29.04
13080284	510	100 HARBOUR RD	LOT 132, DISTRICT LOT 119, ESQUIMALT, VIS2360	$29.28
13080285	512	100 HARBOUR RD	LOT 133, DISTRICT LOT 119, ESQUIMALT, VIS2360	$30.61
13080286	514	100 HARBOUR RD	LOT 134, DISTRICT LOT 119, ESQUIMALT, VIS2360	$31.55
13080287	516	100 HARBOUR RD	LOT 135, DISTRICT LOT 119, ESQUIMALT, VIS2360	$31.63
13080288	518	100 HARBOUR RD	LOT 136, DISTRICT LOT 119, ESQUIMALT, VIS2360	$30.96
13080289	520	100 HARBOUR RD	LOT 137, DISTRICT LOT 119, ESQUIMALT, VIS2360	$39.30
13080290	522	100 HARBOUR RD	LOT 138, DISTRICT LOT 119, ESQUIMALT, VIS2360	$27.84
13080291	524	100 HARBOUR RD	LOT 139, DISTRICT LOT 119, ESQUIMALT, VIS2360	$27.78
13080292	526	100 HARBOUR RD	LOT 140, DISTRICT LOT 119, ESQUIMALT, VIS2360	$27.84
13080293	528	100 HARBOUR RD	LOT 141, DISTRICT LOT 119, ESQUIMALT, VIS2360	$27.94
13080294	530	100 HARBOUR RD	LOT 142, DISTRICT LOT 119, ESQUIMALT, VIS2360	$28.77
13080295	638	100 HARBOUR RD	LOT 143, DISTRICT LOT 119, ESQUIMALT, VIS2360	$34.06
13080296	640	100 HARBOUR RD	LOT 144, DISTRICT LOT 119, ESQUIMALT, VIS2360	$33.23
13080297	642	100 HARBOUR RD	LOT 145, DISTRICT LOT 119, ESQUIMALT, VIS2360	$30.29
13080298	644	100 HARBOUR RD	LOT 146, DISTRICT LOT 119, ESQUIMALT, VIS2360	$33.90
13080299	646	100 HARBOUR RD	LOT 147, DISTRICT LOT 119, ESQUIMALT, VIS2360	$30.29
13080300	648	100 HARBOUR RD	LOT 148, DISTRICT LOT 119, ESQUIMALT, VIS2360	$33.39
13080301	650	100 HARBOUR RD	LOT 149, DISTRICT LOT 119, ESQUIMALT, VIS2360	$33.05
13080302	652	100 HARBOUR RD	LOT 150, DISTRICT LOT 119, ESQUIMALT, VIS2360	$32.88
13080303	654	100 HARBOUR RD	LOT 151, DISTRICT LOT 119, ESQUIMALT, VIS2360	$40.31

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Folio Number		Property Location	Legal Description	2018 Levy
13080304	639	100 HARBOUR RD	LOT 152, DISTRICT LOT 119, ESQUIMALT, VIS2360	$32.99
13080305	637	100 HARBOUR RD	LOT 153, DISTRICT LOT 119, ESQUIMALT, VIS2360	$32.14
13080306	635	100 HARBOUR RD	LOT 154, DISTRICT LOT 119, ESQUIMALT, VIS2360	$32.40
13080307	633	100 HARBOUR RD	LOT 155, DISTRICT LOT 119, ESQUIMALT, VIS2360	$32.40
13080308	631	100 HARBOUR RD	LOT 156, DISTRICT LOT 119, ESQUIMALT, VIS2360	$32.40
13080309	629	100 HARBOUR RD	LOT 157, DISTRICT LOT 119, ESQUIMALT, VIS2360	$32.40
13080310	627	100 HARBOUR RD	LOT 158, DISTRICT LOT 119, ESQUIMALT, VIS2360	$31.55
13080311	625	100 HARBOUR RD	LOT 159, DISTRICT LOT 119, ESQUIMALT, VIS2360	$31.47
13080312	623	100 HARBOUR RD	LOT 160, DISTRICT LOT 119, ESQUIMALT, VIS2360	$27.84
13080313	621	100 HARBOUR RD	LOT 161, DISTRICT LOT 119, ESQUIMALT, VIS2360	$27.60
13080314	619	100 HARBOUR RD	LOT 162, DISTRICT LOT 119, ESQUIMALT, VIS2360	$27.68
13080315	617	100 HARBOUR RD	LOT 163, DISTRICT LOT 119, ESQUIMALT, VIS2360	$27.44
13080316	615	100 HARBOUR RD	LOT 164, DISTRICT LOT 119, ESQUIMALT, VIS2360	$30.96
13080317	613	100 HARBOUR RD	LOT 165, DISTRICT LOT 119, ESQUIMALT, VIS2360	$30.72
13080318	611	100 HARBOUR RD	LOT 166, DISTRICT LOT 119, ESQUIMALT, VIS2360	$30.77
13080319	609	100 HARBOUR RD	LOT 167, DISTRICT LOT 119, ESQUIMALT, VIS2360	$29.95
13080320	607	100 HARBOUR RD	LOT 168, DISTRICT LOT 119, ESQUIMALT, VIS2360	$27.60
13080321	605	100 HARBOUR RD	LOT 169, DISTRICT LOT 119, ESQUIMALT, VIS2360	$27.33
13080322	603	100 HARBOUR RD	LOT 170, DISTRICT LOT 119, ESQUIMALT, VIS2360	$27.78
13080323	601	100 HARBOUR RD	LOT 171, DISTRICT LOT 119, ESQUIMALT, VIS2360	$28.53
13080324	602	100 HARBOUR RD	LOT 172, DISTRICT LOT 119, ESQUIMALT, VIS2360	$31.31
13080325	604	100 HARBOUR RD	LOT 173, DISTRICT LOT 119, ESQUIMALT, VIS2360	$28.93
13080326	606	100 HARBOUR RD	LOT 174, DISTRICT LOT 119, ESQUIMALT, VIS2360	$28.93
13080327	608	100 HARBOUR RD	LOT 175, DISTRICT LOT 119, ESQUIMALT, VIS2360	$28.85
13080328	610	100 HARBOUR RD	LOT 176, DISTRICT LOT 119, ESQUIMALT, VIS2360	$29.20
13080329	612	100 HARBOUR RD	LOT 177, DISTRICT LOT 119, ESQUIMALT, VIS2360	$30.61
13080330	614	100 HARBOUR RD	LOT 178, DISTRICT LOT 119, ESQUIMALT, VIS2360	$31.55
13080331	616	100 HARBOUR RD	LOT 179, DISTRICT LOT 119, ESQUIMALT, VIS2360	$31.63
13080332	618	100 HARBOUR RD	LOT 180, DISTRICT LOT 119, ESQUIMALT, VIS2360	$30.88
13080333	620	100 HARBOUR RD	LOT 181, DISTRICT LOT 119, ESQUIMALT, VIS2360	$39.22
13080334	622	100 HARBOUR RD	LOT 182, DISTRICT LOT 119, ESQUIMALT, VIS2360	$27.78

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Folio Number		Property Location	Legal Description	2018 Levy
13080335	624	100 HARBOUR RD	LOT 183, DISTRICT LOT 119, ESQUIMALT, VIS2360	$27.68
13080336	626	100 HARBOUR RD	LOT 184, DISTRICT LOT 119, ESQUIMALT, VIS2360	$27.78
13080337	628	100 HARBOUR RD	LOT 185, DISTRICT LOT 119, ESQUIMALT, VIS2360	$27.84
13080338	630	100 HARBOUR RD	LOT 186, DISTRICT LOT 119, ESQUIMALT, VIS2360	$28.61
13080339	738	100 HARBOUR RD	LOT 187, DISTRICT LOT 119, ESQUIMALT, VIS2360	$29.71
13080340	740	100 HARBOUR RD	LOT 188, DISTRICT LOT 119, ESQUIMALT, VIS2360	$29.60
13080341	742	100 HARBOUR RD	LOT 189, DISTRICT LOT 119, ESQUIMALT, VIS2360	$29.09
13080342	744	100 HARBOUR RD	LOT 190, DISTRICT LOT 119, ESQUIMALT, VIS2360	$27.68
13080343	746	100 HARBOUR RD	LOT 191, DISTRICT LOT 119, ESQUIMALT, VIS2360	$29.04
13080344	748	100 HARBOUR RD	LOT 192, DISTRICT LOT 119, ESQUIMALT, VIS2360	$27.78
13080345	750	100 HARBOUR RD	LOT 193, DISTRICT LOT 119, ESQUIMALT, VIS2360	$29.44
13080346	752	100 HARBOUR RD	LOT 194, DISTRICT LOT 119, ESQUIMALT, VIS2360	$29.44
13080347	754	100 HARBOUR RD	LOT 195, DISTRICT LOT 119, ESQUIMALT, VIS2360	$38.98
13080348	739	100 HARBOUR RD	LOT 196, DISTRICT LOT 119, ESQUIMALT, VIS2360	$30.21
13080349	737	100 HARBOUR RD	LOT 197, DISTRICT LOT 119, ESQUIMALT, VIS2360	$29.36
13080350	735	100 HARBOUR RD	LOT 198, DISTRICT LOT 119, ESQUIMALT, VIS2360	$29.55
13080351	733	100 HARBOUR RD	LOT 199, DISTRICT LOT 119, ESQUIMALT, VIS2360	$29.60
13080352	731	100 HARBOUR RD	LOT 200, DISTRICT LOT 119, ESQUIMALT, VIS2360	$29.55
13080353	729	100 HARBOUR RD	LOT 201, DISTRICT LOT 119, ESQUIMALT, VIS2360	$29.60
13080354	727	100 HARBOUR RD	LOT 202, DISTRICT LOT 119, ESQUIMALT, VIS2360	$29.36
13080355	725	100 HARBOUR RD	LOT 203, DISTRICT LOT 119, ESQUIMALT, VIS2360	$31.23
13080356	723	100 HARBOUR RD	LOT 204, DISTRICT LOT 119, ESQUIMALT, VIS2360	$27.44
13080357	721	100 HARBOUR RD	LOT 205, DISTRICT LOT 119, ESQUIMALT, VIS2360	$27.27
13080358	719	100 HARBOUR RD	LOT 206, DISTRICT LOT 119, ESQUIMALT, VIS2360	$27.27
13080359	717	100 HARBOUR RD	LOT 207, DISTRICT LOT 119, ESQUIMALT, VIS2360	$27.60
13080360	715	100 HARBOUR RD	LOT 208, DISTRICT LOT 119, ESQUIMALT, VIS2360	$30.96
13080361	713	100 HARBOUR RD	LOT 209, DISTRICT LOT 119, ESQUIMALT, VIS2360	$30.72
13080362	711	100 HARBOUR RD	LOT 210, DISTRICT LOT 119, ESQUIMALT, VIS2360	$30.77
13080363	709	100 HARBOUR RD	LOT 211, DISTRICT LOT 119, ESQUIMALT, VIS2360	$29.95
13080364	707	100 HARBOUR RD	LOT 212, DISTRICT LOT 119, ESQUIMALT, VIS2360	$25.41
13080365	705	100 HARBOUR RD	LOT 213, DISTRICT LOT 119, ESQUIMALT, VIS2360	$27.09

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Folio Number		Property Location	Legal Description	2018 Levy
13080366	703	100 HARBOUR RD	LOT 214, DISTRICT LOT 119, ESQUIMALT, VIS2360	$27.33
13080367	701	100 HARBOUR RD	LOT 215, DISTRICT LOT 119, ESQUIMALT, VIS2360	$25.81
13080368	704	100 HARBOUR RD	LOT 216, DISTRICT LOT 119, ESQUIMALT, VIS2360	$48.06
13080369	706	100 HARBOUR RD	LOT 217, DISTRICT LOT 119, ESQUIMALT, VIS2360	$28.29
13080370	708	100 HARBOUR RD	LOT 218, DISTRICT LOT 119, ESQUIMALT, VIS2360	$28.02
13080371	710	100 HARBOUR RD	LOT 219, DISTRICT LOT 119, ESQUIMALT, VIS2360	$28.61
13080372	712	100 HARBOUR RD	LOT 220, DISTRICT LOT 119, ESQUIMALT, VIS2360	$30.72
13080373	714	100 HARBOUR RD	LOT 221, DISTRICT LOT 119, ESQUIMALT, VIS2360	$31.55
13080374	716	100 HARBOUR RD	LOT 222, DISTRICT LOT 119, ESQUIMALT, VIS2360	$31.74
13080375	718	100 HARBOUR RD	LOT 223, DISTRICT LOT 119, ESQUIMALT, VIS2360	$30.88
13080376	720	100 HARBOUR RD	LOT 224, DISTRICT LOT 119, ESQUIMALT, VIS2360	$38.98
13080377	722	100 HARBOUR RD	LOT 225, DISTRICT LOT 119, ESQUIMALT, VIS2360	$27.44
13080378	724	100 HARBOUR RD	LOT 226, DISTRICT LOT 119, ESQUIMALT, VIS2360	$27.44
13080379	726	100 HARBOUR RD	LOT 227, DISTRICT LOT 119, ESQUIMALT, VIS2360	$27.44
13080380	728	100 HARBOUR RD	LOT 228, DISTRICT LOT 119, ESQUIMALT, VIS2360	$27.41
13080381	823	100 HARBOUR RD	LOT 229, DISTRICT LOT 119, ESQUIMALT, VIS2360	$31.39
13080382	821	100 HARBOUR RD	LOT 230, DISTRICT LOT 119, ESQUIMALT, VIS2360	$24.90
13080383	819	100 HARBOUR RD	LOT 231, DISTRICT LOT 119, ESQUIMALT, VIS2360	$24.98
13080384	817	100 HARBOUR RD	LOT 232, DISTRICT LOT 119, ESQUIMALT, VIS2360	$24.82
13080385	815	100 HARBOUR RD	LOT 233, DISTRICT LOT 119, ESQUIMALT, VIS2360	$31.23
13080386	813	100 HARBOUR RD	LOT 234, DISTRICT LOT 119, ESQUIMALT, VIS2360	$114.34
13080387	811	100 HARBOUR RD	LOT 235, DISTRICT LOT 119, ESQUIMALT, VIS2360	$114.34
13080388	809	100 HARBOUR RD	LOT 236, DISTRICT LOT 119, ESQUIMALT, VIS2360	$30.11
13080389	807	100 HARBOUR RD	LOT 237, DISTRICT LOT 119, ESQUIMALT, VIS2360	$24.90
13080390	805	100 HARBOUR RD	LOT 238, DISTRICT LOT 119, ESQUIMALT, VIS2360	$24.66
13080391	803	100 HARBOUR RD	LOT 239, DISTRICT LOT 119, ESQUIMALT, VIS2360	$24.98
13080392	806	100 HARBOUR RD	LOT 240, DISTRICT LOT 119, ESQUIMALT, VIS2360	$26.15
13080393	808	100 HARBOUR RD	LOT 241, DISTRICT LOT 119, ESQUIMALT, VIS2360	$25.91
13080394	810	100 HARBOUR RD	LOT 242, DISTRICT LOT 119, ESQUIMALT, VIS2360	$26.26
13080395	812	100 HARBOUR RD	LOT 243, DISTRICT LOT 119, ESQUIMALT, VIS2360	$31.28
13080396	814	100 HARBOUR RD	LOT 244, DISTRICT LOT 119, ESQUIMALT, VIS2360	$203.56

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Folio Number		Property Location	Legal Description	2018 Levy
13080397	818	100 HARBOUR RD	LOT 245, DISTRICT LOT 119, ESQUIMALT, VIS2360	$31.55
13080398	820	100 HARBOUR RD	LOT 246, DISTRICT LOT 119, ESQUIMALT, VIS2360	$35.93
13080399	822	100 HARBOUR RD	LOT 247, DISTRICT LOT 119, ESQUIMALT, VIS2360	$24.82
13080400	824	100 HARBOUR RD	LOT 248, DISTRICT LOT 119, ESQUIMALT, VIS2360	$24.74
13080401	826	100 HARBOUR RD	LOT 249, DISTRICT LOT 119, ESQUIMALT, VIS2360	$24.82
13080402	828	100 HARBOUR RD	LOT 250, DISTRICT LOT 119, ESQUIMALT, VIS2360	$24.90
				$1,066,050.41

CITY OF VICTORIA

Council Report
For the Meeting of April 19th, 2018

To:	Council	**Date:**	April 6, 2018
From:	Susanne Thompson, Director of Finance		
Subject:	2018 Boulevard Tax Bylaw		

RECOMMENDATION

That Council give first, second, and third readings to "Boulevard Tax Bylaw, 2018".

EXECUTIVE SUMMARY

Each year the City imposes a boulevard tax to help defray the cost of maintenance and upkeep of City boulevards. Pursuant to section 12 of the Victoria City Act, 1920 and section 259 of the Community Charter, this tax is imposed on properties that front and abut upon any boulevard maintained by the City. The tax is proposed to remain at $2.50 per m^2. The total budgeted revenue and corresponding expenditure for 2018 is $535,000. There are approximately 7,300 properties that would be subject to the boulevard tax for 2018.

The boulevard service includes mowing, watering and fertilizing. This service is not mandatory, and property owners have the ability to opt in or out of the program. To opt in or out, a signed petition must be presented to Council on a per-block basis. Such a petition must be signed by registered owners representing two-thirds of the assessed property value and two-thirds of the properties. Last year Council approved one petition which removed 16 properties from the program. These properties are located on the 1000 block of Craigdarroch Road (west side). Copies of the report, certification of petition and map are attached as Appendices A, B and C.

This bylaw must be passed prior to May 15th, and after the Financial Plan bylaw to be effective for the 2018 tax year.

Respectfully submitted,

Jennifer Lockhart
Manager-Revenue

Susanne Thompson
Director of Finance

Report accepted and recommended by the City Manager: Jocelyn Jenkins

Date: April 12, 2018

NO. 18-053

A BYLAW OF THE CITY OF VICTORIA

The purpose of this Bylaw is to assess the cost of maintenance of boulevards in the City.

Under its statutory powers, including sections 12(1) and (4) of the *Victoria City Act, 1920* and section 259 of the *Community Charter*, the Council of The Corporation of the City of Victoria, in an open meeting assembled, enacts the following provisions:

1. This Bylaw may be cited as the "BOULEVARD TAX BYLAW, 2018"

2. For the purpose of providing the required sum for the year 2018 to defray the cost of maintenance and upkeep of the boulevards on all streets in the City of Victoria on which boulevards are maintained, the owner or occupier of any real property or any portion of real property which fronts and abuts upon any boulevard maintained by the City must pay an annual rate for 2018 of **$2.50** per m^2 of boulevard area upon which the real property or portion of real property fronts and abuts.

3. The rates imposed under this Bylaw must be imposed and collected with the annual general taxes for 2018 as a "Boulevard Tax," and are due and payable on the same date as the annual general taxes.

4. The rates and any interest on them, imposed under this bylaw must be specially charged as taxes on the real property for which the owner or occupier is made chargeable, as provided in section 259 of the *Community Charter*.

5. Bylaw No 17-037 the Boulevard Tax Bylaw, 2017, is repealed.

READ A FIRST TIME the	day of	2018
READ A SECOND TIME the	day of	2018
READ A THIRD TIME the	day of	2018
ADOPTED the	day of	2018

CITY CLERK MAYOR

CITY OF VICTORIA

Committee of the Whole Report

For the Meeting of November 9, 2017

To:	Committee of the Whole	**Date:**	October 24, 2017
From:	Chris Coates, City Clerk		
Subject:	Requests for Boulevard Removal from the Taxed Boulevard Program		

RECOMMENDATION

That Council approve the removal of 1000 block Craigdarroch Road (west side) from the Taxed Boulevard Program effective the 2018 tax year.

EXECUTIVE SUMMARY

Bylaw No. 17-037 attached as Appendix A establishes a boulevard tax for the cost of maintenance of boulevards in the City of Victoria. Participation in the program is optional with residents having the opportunity to withdraw from the program by presenting Council with a petition signed by a minimum of two-thirds of the property owners presenting a minimum of two-thirds of the assessed value.

The residents of the following street have successfully petitioned for the removal of their block from the Taxed Boulevard Program:

- 1000 Block Craigdarroch Road (West Side)

In order for petition to be successful at least 2/3 of the properties with at least 2/3 of the total assessed property value must be attained on a particular block. This enables the block to withdraw from the City's boulevard maintenance program.

Each removal has a financial impact on the City's boulevard maintenance program. These removals are estimated to reduce program revenue by approximately $696.00 (based on 2017 property taxes) for the Craigdarroch Road Block and is a reduction in the City's cost to provide the service.

Copies of the certification of petition and a map of the areas affected are attached as Appendices B and C.

Respectfully submitted,

Chris Coates
City Clerk

Susanne Thompson
Director, Finance

Certificate of Petition for Removal from Boulevard Maintenance Program
1000 block Craigdarroch Road (West Side)

Address	Assessed Value	In Favour
1060 Craigdarroch	2,093,000	2,093,000
1056 Craigdarroch	640,900	
1052 Craigdarroch	921,000	
1048 Craigdarroch	1,063,000	
1044 Craigdarroch	1,157,000	1,157,000
1040 Craigdarroch	717,000	
1036 Craigdarroch	1,041,000	
1032 Craigdarroch	805,000	805,000
1026/28 Craigdarroch	948,000	948,000
1016 Craigdarroch	771,000	771,000
1010 Craigdarroch	1,229,000	1,229,000
1000 Craigdarroch	1,362,000	1,362,000
1347 Craigdarroch	896,000	896,000
1353 Craigdarroch	841,000	841,000
1355 Craigdarroch	43,200	43,200
1357 Craigdarroch	165,000	165,000
	$14,693,100	**$10,310,200**

Need

Number of Properties in Favour:	69%
% of Assessed Value in Favour:	70%

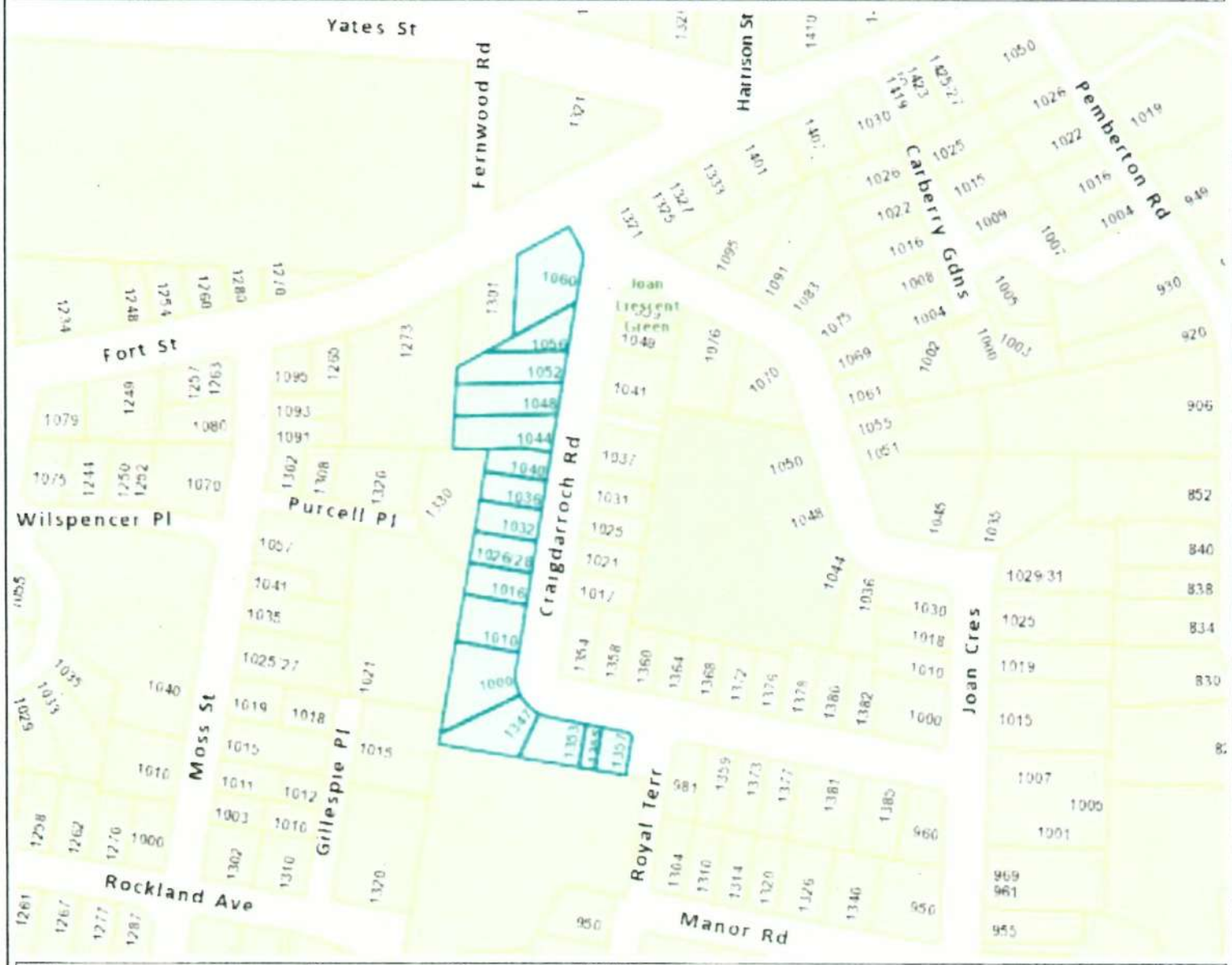
Certified
Sufficient

Chris Coates
City Clerk

Tuesday, October 24, 2017

1000 Block Craigdarroch Road

10/24/2017



Legend

- Victoria Parcels
- Parks

1: 2,706

Notes

137 0 69 137 Meters

NAD_1983_CSRS_UTM_Zone_10N

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NO. 18-053

A BYLAW OF THE CITY OF VICTORIA

The purpose of this Bylaw is to assess the cost of maintenance of boulevards in the City.

Under its statutory powers, including sections 12(1) and (4) of the *Victoria City Act, 1920* and section 259 of the *Community Charter*, the Council of The Corporation of the City of Victoria, in an open meeting assembled, enacts the following provisions:

1. This Bylaw may be cited as the "BOULEVARD TAX BYLAW, 2018"

2. For the purpose of providing the required sum for the year 2018 to defray the cost of maintenance and upkeep of the boulevards on all streets in the City of Victoria on which boulevards are maintained, the owner or occupier of any real property or any portion of real property which fronts and abuts upon any boulevard maintained by the City must pay an annual rate for 2018 of **$2.50** per m^2 of boulevard area upon which the real property or portion of real property fronts and abuts.

3. The rates imposed under this Bylaw must be imposed and collected with the annual general taxes for 2018 as a "Boulevard Tax," and are due and payable on the same date as the annual general taxes.

4. The rates and any interest on them, imposed under this bylaw must be specially charged as taxes on the real property for which the owner or occupier is made chargeable, as provided in section 259 of the *Community Charter*.

5. Bylaw No 17-037 the Boulevard Tax Bylaw, 2017, is repealed.

READ A FIRST TIME the	day of	2018
READ A SECOND TIME the	day of	2018
READ A THIRD TIME the	day of	2018
ADOPTED the	day of	2018

CITY CLERK MAYOR

CITY OF VICTORIA

Committee of the Whole Report

For the Meeting of November 9, 2017

To:	Committee of the Whole	**Date:**	October 24, 2017
From:	Chris Coates, City Clerk		
Subject:	Requests for Boulevard Removal from the Taxed Boulevard Program		

RECOMMENDATION

That Council approve the removal of 1000 block Craigdarroch Road (west side) from the Taxed Boulevard Program effective the 2018 tax year.

EXECUTIVE SUMMARY

Bylaw No. 17-037 attached as Appendix A establishes a boulevard tax for the cost of maintenance of boulevards in the City of Victoria. Participation in the program is optional with residents having the opportunity to withdraw from the program by presenting Council with a petition signed by a minimum of two-thirds of the property owners presenting a minimum of two-thirds of the assessed value.

The residents of the following street have successfully petitioned for the removal of their block from the Taxed Boulevard Program:

- 1000 Block Craigdarroch Road (West Side)

In order for petition to be successful at least 2/3 of the properties with at least 2/3 of the total assessed property value must be attained on a particular block. This enables the block to withdraw from the City's boulevard maintenance program.

Each removal has a financial impact on the City's boulevard maintenance program. These removals are estimated to reduce program revenue by approximately $696.00 (based on 2017 property taxes) for the Craigdarroch Road Block and is a reduction in the City's cost to provide the service.

Copies of the certification of petition and a map of the areas affected are attached as Appendices B and C.

Respectfully submitted,

Chris Coates
City Clerk

Susanne Thompson
Director, Finance

Certificate of Petition for Removal from Boulevard Maintenance Program
1000 block Craigdarroch Road (West Side)

Address	Assessed Value	In Favour
1060 Craigdarroch	2,093,000	2,093,000
1056 Craigdarroch	640,900	
1052 Craigdarroch	921,000	
1048 Craigdarroch	1,063,000	
1044 Craigdarroch	1,157,000	1,157,000
1040 Craigdarroch	717,000	
1036 Craigdarroch	1,041,000	
1032 Craigdarroch	805,000	805,000
1026/28 Craigdarroch	948,000	948,000
1016 Craigdarroch	771,000	771,000
1010 Craigdarroch	1,229,000	1,229,000
1000 Craigdarroch	1,362,000	1,362,000
1347 Craigdarroch	896,000	896,000
1353 Craigdarroch	841,000	841,000
1355 Craigdarroch	43,200	43,200
1357 Craigdarroch	165,000	165,000
	$14,693,100	**$10,310,200**

Need

Number of Properties in Favour:	69%
% of Assessed Value in Favour:	70%

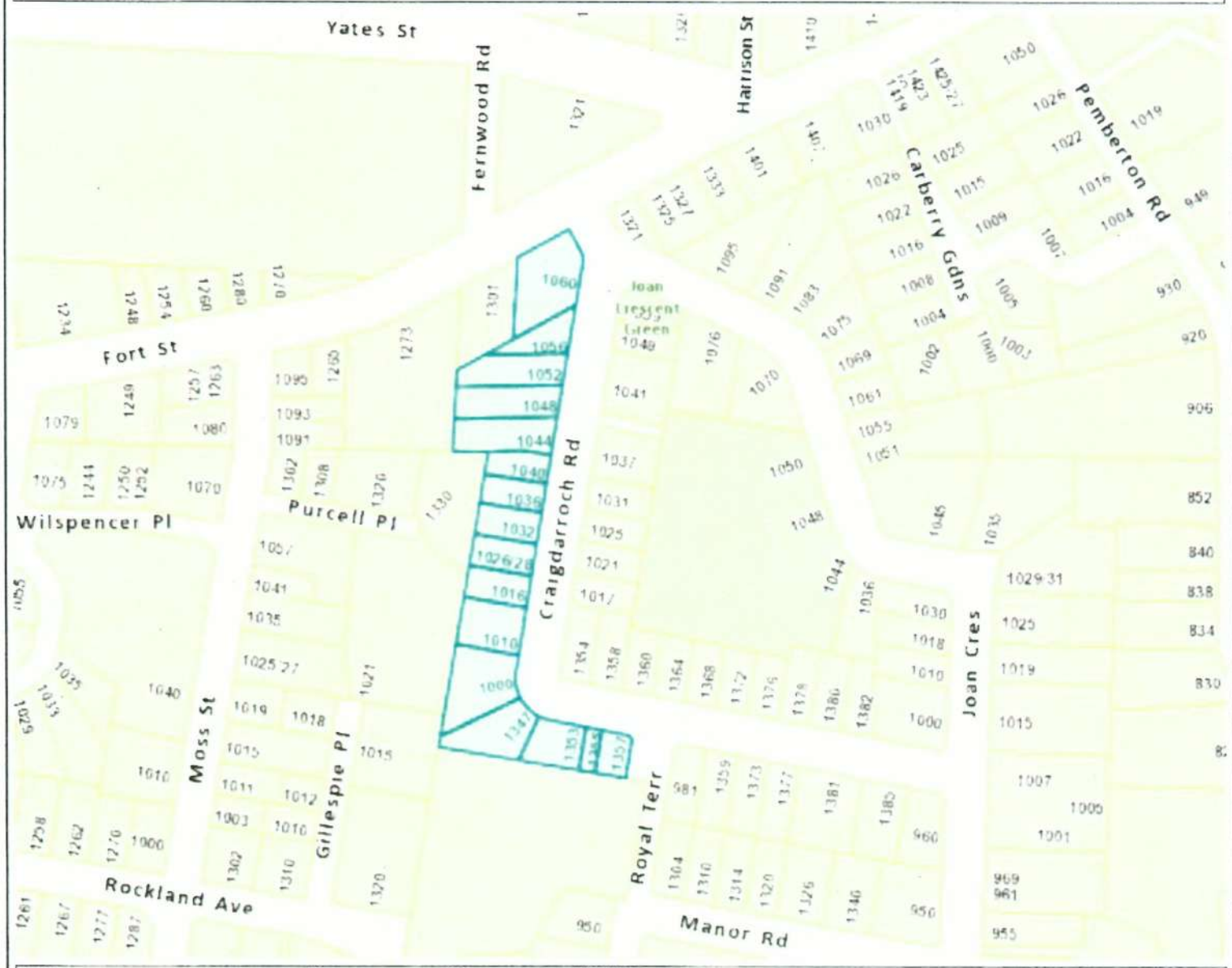
Certified
Sufficient

Chris Coates
City Clerk

Tuesday, October 24, 2017

1000 Block Craigdarroch Road

10/24/2017



137 0 69 137 Meters

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Legend

- Victoria Parcels
- Parks

1: 2,706

Notes

CITY OF VICTORIA

Council Report
For the meeting of April 12, 2018

To: Council **Date:** April 10, 2018

From: Chris Coates, City Clerk

Subject: Vehicles for Hire Amendment Bylaw No. 18-059

RECOMMENDATION

1. That Council give three readings to Vehicles for Hire Amendment Bylaw No. 18-059.
2. That upon adoption of Bylaw No. 18-059 Council approve the allocation of Parking Stands for the years for a five year period until December 31, 2022 to :
    a) Parking Stand 1 Black Beauty Line Victorian Carriage Tours Ltd.
    b) Parking Stand 2 Capital City Tally Ho Sightseeing Company.
    c) Victoria Single Horse Drawn Carriage Tours Inc.

   And further that the annual fee payable for 2018 be $1,170.00 for each Parking Stand.

EXECUTIVE SUMMARY

At the March 22, 2018 Council meeting, the following motion was passed during the consideration of Animal Control Bylaw Amendments:

Vehicles for Hire Bylaw:

Each horse while transporting passengers must display an identification number which is visible and legible. This identification number must correspond with the name, description and health record of the horse and is to be provided to the licensing officer and SPCA at the beginning of the season.

At the March 22, 2018 Council meeting, the following motion was passed:

Parking Stand Allocations for Horse Drawn Vehicles

That Council direct staff to extend the parking stand allocations of the Horse Drawn Carriage Parking Stands for a period of five years until December 31, 2022, and that the yearly fee be determined by the cost of on-street parking.

The attached Bylaw establishes the provisions directed by Council. The proposed amendments also establish the provisions whereby future allocations and the annual costs attributable to the allocations, can be made by resolution of Council instead of requiring bylaw amendments.

Respectfully submitted.

Chris Coates
City Clerk

Report accepted and recommended by the City Manager: Jocelyn Jenkyns

Date: April 11, 2018

List of Attachments:

Appendix A: Vehicles for Hire Amendment Bylaw No, 18-059

NO. 18-059

VEHICLES FOR HIRE BYLAW, AMENDMENT BYLAW (NO. 18)

A BYLAW OF THE CITY OF VICTORIA

The purpose of this Bylaw is to amend the Vehicles for Hire Bylaw relative to the Horsedrawn Carriage Parking Stands.

Under its statutory powers, including sections 8 and 36 of the *Community Charter*, section 3 of the 1907 *Act relating to the City of Victoria*, section 18 of the *Victoria City Act, 1919*, and section 9 of the *Victoria City Act, 1934*, the Council of the Corporation of the City of Victoria, in open meeting assembled, enacts the following provisions:

1 This Bylaw may be cited as the “Vehicles for Hire Bylaw, Amendment Bylaw (No. 18)."

2 Bylaw No. 03-60, the Vehicles for Hire Bylaw, is amended as follows:

(a) By deleting section 24 in its entirety and replacing it with the following:

“24 (1) A person must not park a horsedrawn vehicle on a street except

(a) at a parking stand described in and allocated in accordance with this Bylaw, or

(b) as may be permitted under the Streets and Traffic Bylaw.

(2) Council may by resolution, allocate the Parking Stands identified in Schedule C of this Bylaw, and establish the annual fee payable for the stand allocation.

(3) A person may park a vehicle in a parking stand described in Schedule C only if the vehicle is a licensed sightseeing vehicle of a sightseeing vehicle licensee allocated a stand in accordance with subsection 2.

The sightseeing vehicle licensees allocated a stand in accordance with subsection 2 must rotate their use of the parking stands described in column 1 of the table in Schedule C on a daily basis.

(4) A person allocated a parking stand in accordance with this Bylaw must enter into an agreement with the City in the form attached as Schedule E to this Bylaw and pay to the City the rental fee for the stand set out by resolution of the Council.

(5) A person allocated a parking stand in accordance with Schedule C must not operate more than 4 horsedrawn wagons at any time from that stand..

(b) by deleting Schedule C and replacing it with the new Schedule C attached to this Bylaw as Schedule A.

(c) by deleting section 25 in its entirety and replacing it with the following:

25. 1) A person must not transport passengers in a horsedrawn vehicle unless the name of the sightseeing vehicle licensee or permit holder is visibly and legibly displayed on the vehicle.

2) Each operator of a horsedrawn carriage must ensure that the horse while transporting passengers has displayed on it an identification number which is visible and legible.

3) This identification number must correspond with the name, description and health record of the horse and is to be provided to the licensing officer and SPCA at the beginning of the season."

READ A FIRST TIME the	day of	2018
READ A SECOND TIME the	day of	2018
READ A THIRD TIME the	day of	2018
ADOPTED on the	day of	2018

CITY CLERK MAYOR

Schedule A to Bylaw 18-059

Schedule C

Horsedrawn Sightseeing Vehicle Parking Stands

Column 1 - Parking Stand Locations	Column 2 - Sales Locations
Parking Stand 1 the west side of Menzies Street, a distance of 25 m measured southerly from a point 4.9 m south of the south property line of Belleville Street	**Parking Stand 1 Sales Location** the sidewalk on the north side of Belleville Street a distance of 21.7 m measured westerly from the northerly lateral extension of the east property line of Menzies Street.
Parking Stand 2 the east side of Menzies Street, a distance of 25 m measured southerly from a point 18.3 m south of the south property line of Belleville Street	**Parking Stand 2 Sales Location** the sidewalk on the southwest corner of the intersection of Belleville and Menzies Streets at least 1.5 m from that part of the street that is used for vehicles.
Parking Stand 3 the west side of Menzies Street, a distance of 25 m measured southerly from a point 29.9 m south of the south property line of Belleville Street	**Parking Stand 3 Sales Location** the sidewalk on the southeast corner of the intersection of Belleville and Menzies Streets at least 1.5 m from that part of the street that is used for vehicles.

CITY OF VICTORIA

Council Report
For the meeting of April 12, 2018

To: Council **Date:** April 9, 2018

From: Chris Coates, City Clerk

Subject: Mobile Bicycle Miscellaneous Amendments Bylaw No. 18-058

RECOMMENDATION

That Council give three readings to Mobile Bicycle Miscellaneous Amendments Bylaw No, 18-058.

EXECUTIVE SUMMARY

At the March 22, 2018 Committee of the Whole meeting, the following motion was motion was passed:

Street Vending Review Project

Motion:

It was moved by Councillor Alto, seconded by Councillor Thornton-Joe, that Council:

1. Direct staff to proceed with bylaw amendments to the Street Vendor Bylaw, Streets and Traffic Bylaw and Park Regulation Bylaw to permit a seasonal pilot project to enable bicycle vending from May 1 to December 31, 2018, with the following amendment:
   a. extend the limit to stay in one place to 1 hour
2. Direct staff to report back in Quarter 1 of 2019 with street vending policy and regulatory recommendations for Council approval.

Attached for Council's consideration is the Bylaw to implement the Pilot project for 2018.

Respectfully submitted.

Chris Coates
City Clerk

Report accepted and recommended by the City Manager: Jocelyn Jenkyns

Date: April 9, 2018

List of Attachments:

Appendix A: Mobile Bicycle Miscellaneous Amendments Bylaw No, 18-058

NO. 18-058

Mobile Bicycle Vending Miscellaneous Amendments Bylaw, 2017

A BYLAW OF THE CITY OF VICTORIA

The purpose of this Bylaw is to re-instate the provisions to regulate mobile bicycle vending that had been introduced in July 2017and repealed December 31, 2017 by Bylaw No. 17-073.

Under its statutory powers, including sections 8(3) (b) and (h), and sections 36, 46 and 62 of the *Community Charter*, the Council of The Corporation of the City of Victoria enacts the following provisions:

Title

1 This Bylaw may be cited as the "Mobile Bicycle Vending Miscellaneous Amendments Bylaw No. 18-058, 2018."

Streets and Traffic Bylaw

2 Bylaw No. 09-79, the Streets and Traffic Bylaw, is amended

(a) in section 87 by adding the following as a new subsection (3):

"(3) Despite subsection (2)(j)(iv), a mobile bicycle vendor is permitted to sell products as defined in Schedule A attached to this Bylaw.";

(b) in section 90 by

(i) repealing paragraph (c);

(ii) renumbering it as subsection (1) and adding the following as a new subsection (2):

"(2) Despite subsection (1) a mobile bicycle vendor may stop on a yellow curb within 6 m of a legal parking or loading space for a maximum of 60 minutes, unless otherwise restricted by a traffic order under this Bylaw."; and

(c) in section 100 by renumbering it as subsection (1) and adding the following as a new subsection (2):

"(2) Despite subsection (1), a mobile bicycle vendor may sell commercial goods on the street as defined in Schedule I attached to this Bylaw."; and

(d) by adding as new Schedule I, the schedule attached to this Bylaw as Schedule 1.

Street Vendors Bylaw

3 Bylaw No. 89-72, the Street Vendors Bylaw, is amended

(a) in section 2, by adding the following immediately after "peddler":

““mobile bicycle vendor” means a person who sells goods from a human-powered or electric motor-assisted bicycle or tricycle;”;

(b) in section 25, by adding the following as a new subsection (3):

“(3) Despite section 25 (1) (2) a mobile bicycle vendor may sell goods on City streets and in parks, except in Beacon Hill Park and on multi-use pathways within the City of Victoria.”; and

(c) in section 27, by renumbering the section as subsection (1) and adding the following as the new subsection (2):

“(2) Despite subsection (1), a bicycle vendor may only sell goods permitted in Schedule A.”; and

(d) by adding as Schedule A, the schedule attached to this Bylaw as Schedule 1.

Parks Regulation Bylaw

4 Bylaw No. 07-059, the Parks Regulation Bylaw is amended

(a) in section 8 by renumbering it as subsection (1) and adding the following as a new subsection (2):

“(2) Despite subsection 1, a mobile bicycle vendor may sell permitted goods in a park as described in Schedule H.”; and

(b) by adding as Schedule H the schedule attached to this Bylaw as Schedule 1.

Repeal of Mobile Bicycle Vending Provisions on December 31, 2018

5 The following provisions are repealed:

(a) sections 87(3), 90(2), 100(2) and Schedule I of Bylaw No. 09-79, the Streets and Traffic Bylaw;

(b) definition of “mobile bicycle vendor” in section 2 of Bylaw No. 89-72, Street Vendors Bylaw;

(c) sections 25(3), 27(2) and Schedule A of Bylaw No. 89-72, Street Vendors Bylaw; and

(d) section 8(2) and Schedule H of Bylaw No. 07-059, the Parks Regulation Bylaw.

Commencement

6 (1) This Bylaw, except section 5, comes into effect on adoption.

(2) Section 5 comes into effect on December 31, 2018.

Repeal of Bylaw 17-073

7 (a) Mobile Bicycle Vending Miscellaneous Amendments Bylaw No. 17-073 is repealed.

READ A FIRST TIME the	day of	2018.
READ A SECOND TIME the	day of	2018.
READ A THIRD TIME the	day of	2018.
ADOPTED on the	day of	2018.

"CHRIS COATES"
CITY CLERK

"LISA HELPS"
MAYOR

Schedule 1

CONDITIONS

General Conditions

A bicycle vendor shall:

1. Display a vending decal on each licenced bicycle. The decal is non-transferable.
2. Only sell permitted products, including flowers, food and non-alcoholic beverages.
3. Operate only on City streets and parks, except Beacon Hill Park and on designated multi-use pathways within the City of Victoria.
4. Bicycle vendors must remain 100 metres away from restaurants, events or concessions that sell a similar product.
5. Bicycle vendors must remain 30 metres away from a public or private school.
6. Operate between 7 a.m. – 10 p.m. only.
7. Maintain their bicycles and keep them clean and in good repair.
8. Advertise only for their business. Advertising must be integrated into the bike.
9. Install a bicycle bell, if desired but only ring the bell for intervals of 20 seconds or fewer, and only between the hours of 9 a.m. – 9 p.m.
10. Provide an integrated waste receptacle. Recycling and compost must be separated from garbage, either as part of the bicycle design or at the vendor's base of operations.
11. Stop, only if hailed by a customer first.
12. Comply with all applicable bylaws, including *Streets and Traffic*, *Park Regulation*, *Noise* and the *Motor Vehicle Act*.

NO. 18-050

ANIMAL CONTROL BYLAW AMENDMENT BYLAW (NO. 4)
A BYLAW OF THE CITY OF VICTORIA

The purpose of this Bylaw is to amend the *Animal Control Bylaw* to update the name of the bylaw, add new definitions, regulate the maximum number of animals allowed on a lot, and protect animals from abuse and cruelty.

Contents

1 Title
2 Amendments to the *Animal Control Bylaw*
3 Effective Date

Under its statutory powers, including sections 8(3)(k) of the *Community Charter*, the Council of the Corporation of the City of Victoria, in an open meeting assembled, enacts the following provisions:

Title

1 This Bylaw may be cited as the "Animal Control Bylaw Amendment Bylaw (No. 4)".

Amendments to the *Animal Control Bylaw*

2 The *Animal Control Bylaw No. 11-044* is amended

(1) by striking out the word “Control” and replacing it with the word “Responsibility” in the title of the bylaw as follows:

(a) on page one; and

(b) in section 1.

(2) in the table of contents by:

(a) in Part 3, adding section “17A Animal Cruelty” immediately after section 17; and

(b) in Part 4, section 25, striking out the word “dogs” and replacing it with the word “animals”.

(3) in section 2 by adding the following definitions:

(a) immediately after the definition of “animal control officer”

““cat”

means an animal of the species *Felis domesticus* that is apparently over the age of twelve weeks old;

“chicken”

means an animal of the species *Gallus gallus domesticus*;”;

(b) immediately after the definition of “dangerous dog”:

““dog”

means an animal of the species *Canis familiaris* that is apparently over the age of twelve weeks old;”;

(c) immediately after the definition of “farm animal”:

““guinea pig”

means an animal of the species *Cavia porcellus* that is apparently over the age of twelve weeks old;

“keep”

means to lodge, possess, have care and control of, harbour, board, or feed on a regular basis;

“lot”

has the same meaning as in the *Zoning Regulation Bylaw*;”; and

(d) immediately after the definition of “poundkeeper”:

““rabbit”

means an *Eastern cottontail* or *European rabbit* that is apparently more than twelve weeks old;

“self-contained dwelling unit”

has the same meaning as in the *Zoning Regulation Bylaw*.”.

(4) in Part 3, by:

(a) renumbering section 10 as subsection 10(2) and adding the following new subsection 10(1):

" (1) An owner of an animal must ensure that the animal has protection from all elements and must not allow the animal to suffer from hyperthermia, hypothermia, dehydration, discomfort, or exertion causing unnecessary pain, suffering or injury.".

(5) by deleting section 12 and replacing it with the following:

"12 No owner shall cause, permit, or allow a dog:

(a) to be hitched, tied, or fastened to a fixed object in such a way that the dog is able to leave the boundaries of the owner's property;

(b) to be hitched, tied, or fastened to a fixed object where a choke collar forms part of the securing apparatus, or where a rope or cord is tied directly around the dog's neck;

(c) to be tethered other than with a collar that is properly fitted to that dog and attached in a manner that will not injure the dog or enable the dog to injure itself by pulling on the tether;

(d) to be hitched, tied, or fastened to a fixed object except with a tether of sufficient length to enable the full and unrestricted movement of the dog;

(e) to be hitched, tied, or fastened to a fixed object unattended at any time; or

(f) to be hitched, tied, or fastened to a fixed object for longer than four hours within a 24 hour period.".

(6) by adding a new section 17A immediately after section 17 as follows:

"Animal Cruelty

17A Notwithstanding any other provision of this Bylaw, no person shall:

(a) tease, torment, or provoke any animal;

(b) cause, permit or allow an animal to suffer;

(c) train or allow any animal to fight other animals; or

(d) choke, kick or punch an animal.".

(7) in Part 4, section 18 by adding the following new subsection (3) immediately following subsection (2):

"(3) A person may keep chickens only on the same lot where he or she resides.".

(8) by deleting section 25 in its entirety and replacing it with the following:

"Limits on the number of animals

25 (1) No person may keep, or allow to be kept, at any one time, on a lot more than six dogs or cats, or any combination of dogs or cats greater than six.

(2) No person may keep, or allow to be kept, at any one time, on a lot more than four rabbits or guinea pigs or any combination of rabbits and guinea pigs greater than four.

(3) No person may keep, or allow to be kept, at any one time, on a lot more than twelve female chickens.

(4) Subsections (1) and (2) do not apply to animals kept:

(a) during business hours on premises where a registered veterinarian practices veterinarian medicine;

(b) by an animal groomer, or an animal daycare where those uses are permitted in accordance with the Zoning Regulation Bylaw; or

(c) at an animal shelter or in a veterinary hospital where those uses are permitted in accordance with the Zoning Regulation Bylaw.

(5) For the purposes of subsections (1) and (2) each self-contained dwelling unit on a lot shall be considered a separate lot such that the limits provided for in those subsections apply to such self-contained dwelling unit provided that no animals are kept on the shared or common property or outside buildings located on the property.".

Effective Date

4 This Bylaw comes into force upon adoption.

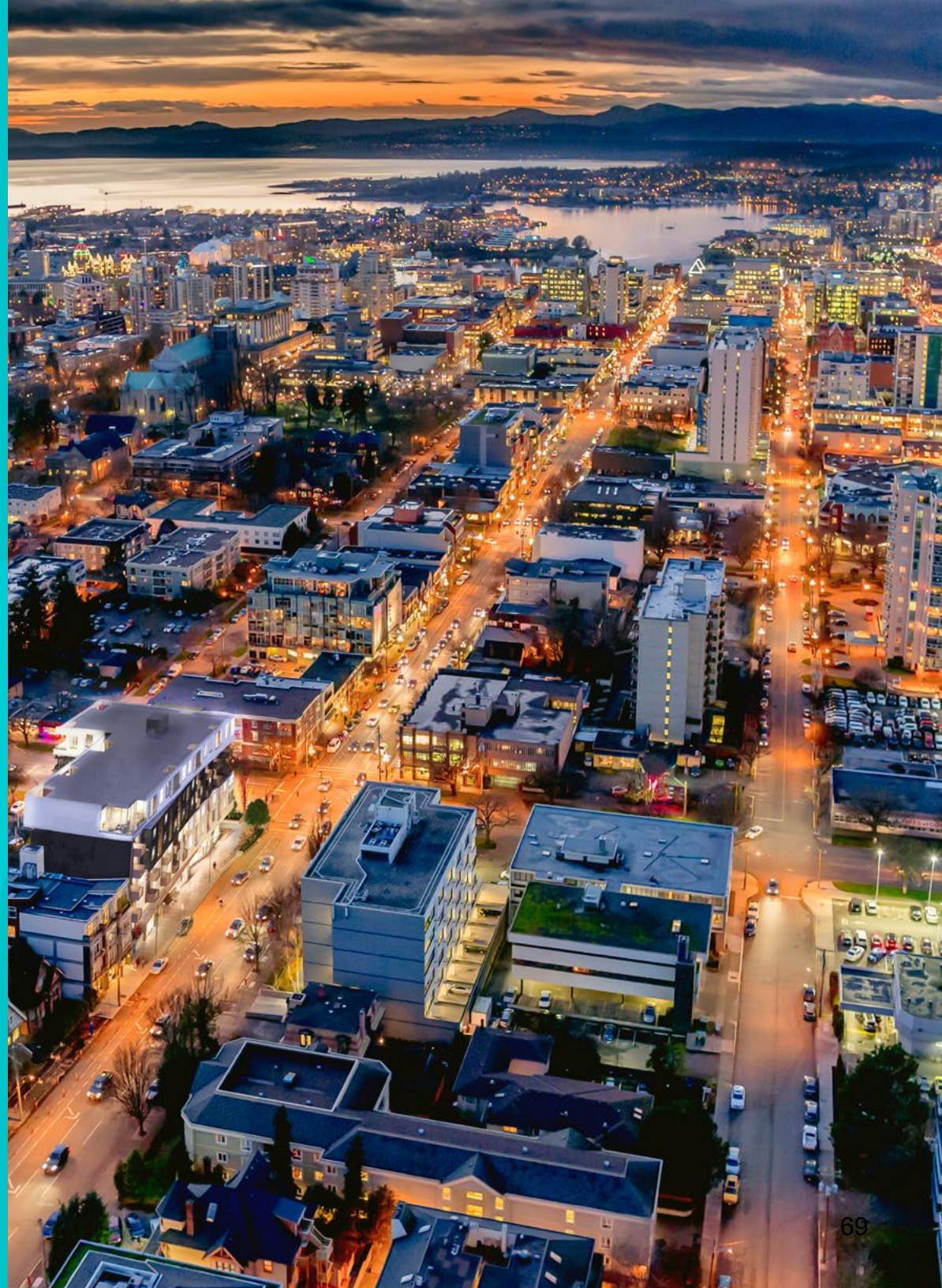
READ A FIRST TIME the	day of	2018.
READ A SECOND TIME the	day of	2018.
READ A THIRD TIME the	day of	2018.
ADOPTED on the	day of	2018.

CITY CLERK MAYOR

SOUTH ISLAND

PROSPERITY PROJECT

2018 - 2019
Annual Operating Plan



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Cover Photo: Abstract Developments

Introduction

In 2016, the Prosperity Project was founded by 28 members, including representation from local governments, First Nations communities, post-secondary institutions, non-profits, industry and sector associations, and a mix of private businesses. While forming these relationships was an incredible achievement, the partnership has continued to grow, with 40 members now working together towards a common goal of achieving economic prosperity for the region just two years later.

The Prosperity Project's 2018-2019 Annual Operating Plan (April 1 – March 31) covers the second year of our five-year strategy. Working with a refined vision, strategy, targets, annual plan, and growing team, the Prosperity Project is well-positioned to deliver more member-value in 2018-2019, as we continue our collective efforts working towards creating a smarter, more sustainable, and prosperous South Island region for us all.

We are truly excited by the momentum generated by so many contributors – our members, volunteers, board, and staff - in just two short years. This year's operating budget proposes an estimated $960,047.00 (as well as a new grant of $65,000 from Western Economic Diversification toward the Songhees Innovation Centre) in value toward regional economic development and our 40 members in the South Island region.

An exciting year ahead...

In 2018-2019, the Prosperity Project's success will be driven by the continued growth and diversification of strategic partnerships with government, business leaders, First Nations, academics, industry associations, non-profits, and key stakeholders. With the support of our partners, we plan to reach new heightsa.

2018-2019 Plan Highlights:

- Launch "Future Innovator" Open Innovation Challenge to crowdsource civic innovation with post-secondary and secondary schools around Smart South Island design for sustainable implementation;
- Coordinate and manage bid for Canada's Smart Cities Challenge, RFP for $10M for South Island region;
- Partner on a research study with agriculture focused local and national commercial organizations to measure the impact of a "buy local" agrifood brand, and investigate readiness of local agrifood producers to leverage opportunities for domestic and export markets;
- The second year of our Business*Connect* Network, with advisory services and workshops co-designed by export and growth-oriented companies in the South Island, and including two opportunities to leverage SIPP contacts to develop business in the Pacific Northwest region of the USA;

2018-2019 Plan Highlights (continued):

- ✔ Host the Greater Victoria Prosperity Forum, an annual international investor summit showcasing investment and business opportunities in the South Island centered around Smart Cities and other leading industry strengths;
- ✔ Scale up the Songhees Innovation Centre, as lead partner of the social entrepreneurship and entrepreneurship hub for First Nations communities in the South Island;
- ✔ Inaugurate a monthly Indigenous*Connect* forum for First Nations in the South Island to encourage entrepreneurship, connectivity, and leadership development;
- ✔ Present second annual flagship study the Prosperity Index, sponsored by Coastal Community Credit Union, based on 140+ international standardized indicators (ISO) and other localized information.

Building on momentum...

This year we will build on the achievements and traction of our last year. Some of the highlights from 2017-2018 include:

Sector and Cluster Development

- Spearheaded the South Island bid for Canada's Smart Cities Challenge – a national competition incentivizing Canadian cities and communities to come up with innovative ways of solving real-world challenges to improve livability for residents and the chance to win $10 million.
- Welcomed over 300 attendees to the Smart South Island Symposium to provide input into how being 'smart' can help stimulate sustainable prosperity in the South Island region.
- Launched an Open Innovation Challenge, a local public competition that invites teams to submit 'smart' pilot project ideas for a chance to compete for one of three $15,000 prizes.

Business Growth and Expansion

- Connected some of the region's entrepreneurs with local business leaders at a new event series called 'Meet a Mentor Night', hosted in partnership with University of Victoria's Coast Capital Savings Innovation Centre (CCSIC), Island Women in Science and Technology (iWIST), The Greater Victoria Chamber of Commerce, Alacrity Foundation and VIATEC.
- Kicked off our Business*Connect* Network designed to assist growth-oriented companies through services and connections like executive forums; one-on-one mentorship and advisory services; workshops; and access to trade missions.

Business and Investment Attraction

- Led the economic development efforts for the South Island's business development mission to China, in collaboration with the City of Victoria, regional stakeholders, and local companies, to strengthen global business ties and increase local exports.
- Kicking off an annual investor event, the Prosperity Summit, on March 12, in partnership with GLOBE Summit in Vancouver, attracting 10,000 business, investment and project leaders from around the world.

Research, Communication and Collaboration

- Launched the first flagship South Island Prosperity Index – an annual report providing a holistic view of our region's prosperity, tracking a series of 140 indicators to benchmark and help measure our region's progress and economic health.

First Nations Economic Development

- Inaugurated the Songhees Innovation Centre – a social entrepreneurship and innovation centre designed to support and foster growth for Indigenous entrepreneurs, small business, non-profits, and creatives – in partnership with the Songhees Nation.
- Initiated a First Nations Dialogue Series, designed to engage and understand some of the strengths, challenges, and opportunities of the South Island region's First Nation communities.

Thanks to You

This is an exciting time for the South Island region and our capacity to act together and have greater impact is growing. Thanks to our members and their enthusiasm, this year's operating budget represents a 221% increase from our first operating year (2016-2017), and last year our private sector contributions increased by 192%. As we prepare to embark on an even more ambitious program than the years before, we wish to take pause and thank our members for their belief in what's possible when we work together with a single cause – sustainable prosperity for all.

Sincerely,

Emilie de Rosenroll
Chief Executive Officer

Our Members

How to Navigate This Document

Section 1

"Strategy" outlines the five-year strategy created by the Board of Directors. This chapter reviews the work that led up to the strategy and summarizes important components such as targets, sector priorities, and goals.

Section 2

"Operational Environment" establishes context for our operating landscape, a short analysis of our economic, political, and social environment framed by local, provincial, national, and global contexts.

Section 3

"People and Organization" explores the organization's leadership structure, including its now 40 members, and its private-sector led Board of Directors. This chapter also examines the Prosperity Project's organizational effectiveness through the lens of human resources, partnerships, and accountability.

Section 4

"Translating Strategy into Plan" is a description of the five key pillars of the strategy; explains why they are important; and links them to key activities and performance measures over the next 12 months.

Section 5

"Financial Projections" "Financial Projections" includes a budget forecast for core operations and grants for the 2018-2019 fiscal year, from April 1, 2018 to March 31, 2019.

Section 1

Strategy

1.1 Shared Mission and Vision

The Prosperity Project's mission is to facilitate and promote the development of a strong, regionally diversified economy in South Vancouver Island. Our vision is a collaborative region that is a vibrant place to live and work for everyone in the South Island region. We intend to bolster our region's economic and social prosperity by catalyzing the creation of high-quality, household-sustaining jobs so that more people can afford to live, work, and build a life, in this beautiful place we call home.

Photo: Victoria Tourism & Harbour Air

1.2 Shared Values

The Prosperity Project's Board of Directors know they have been entrusted with stewarding an organization created for public benefit on behalf of its chief funders and the greater public. To that end, the Board of Directors developed a list of 5 key values to guide its decision-making and strategic planning for Board work and management alike.

- **People**
  Fearless collaboration to empower greatness
- **Sustainability**
  Honour and respect our heritage, environment and future
- **Introspection/improvement**
  Courage to innovate, improve and do the right thing
- **Service**
  Highest standards in work, customer experience and partner interactions
- **Capacity**
  Passion for connecting economic assets (financial, human, physical, institutional, environmental, etc.) with regionally relevant business

1.3 Shared Objectives

The Prosperity Project's objectives over the next five years (2017-2021) are to work with partners to:

Household
Increase the median household income;

Jobs
Increase the number of household-sustaining jobs;

Funding
Increase amount of provincial, federal and private funding locally invested;

Initiatives
Engage First Nations in economic development initiatives.

Photo: Victoria Tourism & HikeVictoria.com

1.4 Shared Purpose and Mandate

The Prosperity Project's purpose statement is "Together, Better Jobs, Better Communities." This means that to create prosperity that can benefit all of us, we must all work together. The South Island is blessed with a rich tapestry of communities that includes 13 municipalities and 10 First Nation communities. Our lives are interconnected. We live in one municipality, work in another, shop and seek entertainment in another. By facilitating the growth of businesses that create new high-paying jobs that reflect our values, we help build a brighter economic future for everyone, so more of us can stay, shop, invest, live and work here.

The Prosperity Project's mandate, as it is written in its bylaws:

- Diversifying and strengthening the regional economy
- Promoting better employment opportunities and increased quality of life for the citizens of the region
- Providing support for entrepreneurs and business to increase their ability to prosper and create jobs
- Maximizing Federal and Provincial funding for regional economic development
- Collaborating with the initiatives and activities of regional trade associations and municipal economic development,
- Raising the profile of Southern Vancouver Island as a location of choice for new business endeavors

1.5 Customized Strategy

This plan has been developed to suit the South Island's unique assets, advantages and barriers. If there is a common pitfall to many economic development strategies, it is that they are too generic. Most people, understandably, believe that their city or town has the best to offer in respects to lifestyle, natural beauty, and experiences. Many communities also feed the temptation to promote the latest fad or most popular sector. The result is a "wouldn't it be nice" strategy that fails to take assets and competitive advantages into account.

The Prosperity Project made great efforts to understand its operating environment, explored in more detail in the next section. And, after consulting extensively with our public and industry partners, the result is a "Made in the South Island" strategy that strikes a balance between short-term and long-term objectives and focuses the organization on where it can make the most significant difference.

1.6 Impact Criteria

There is no shortage of economic development tools and strategies. A quick Google search will uncover hundreds of buzz words and bona fide strategies. The Prosperity Project first established potential "impact criteria" to screen and select our major priorities along three dimensions:

- Will it "move the needle" on income growth and create new high-paying jobs (defined as over the "living wage"), so more people can afford to live, work and build futures here?
- Will it drive economic growth that is sustainable both in the short-term and in the long-term and, critically, that is consistent with our values?
- Will it stimulate more investment in the local economy, from either private or public sources?

Photo: Victoria Tourism

1.7 Targets

The Prosperity Project set the following targets from 2016-2021:

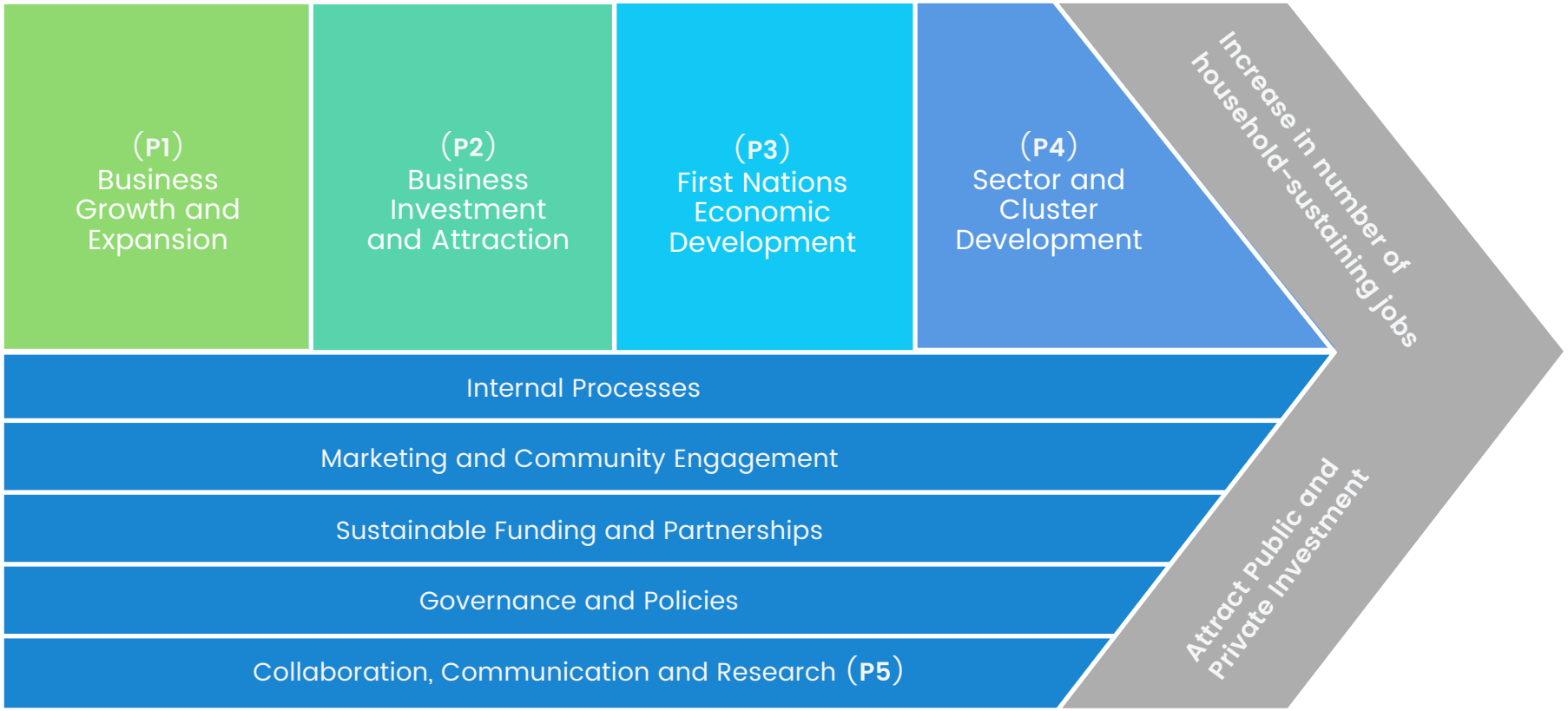
- **At least 10 new second-stage businesses** entered into our Business Connector Program Pilot in the 2016-2017 year;
- **30% increase in investment** by corporate stakeholders by April 2017;
- **500 new direct jobs** created by 2021;
- **100 jobs created equivalent to $80,000/year and above**; 200 jobs created with salaries of $60-80,000/year; and 200 jobs created with salaries of $45-60,000 (i.e. over 'living wage')
- **At least $6 million** from private sector, provincial and federal sources invested in the South Island economy and its businesses;
- **Engage First Nation communities** in dialogue around economic development initiatives and support self-directed economic development projects and initiatives.

1.8 Strategic Priorities and Operating Goals

Using its impact criteria, the Prosperity Project chose five key strategic priorities and operating goals. From 2016-2021, the organization will work with key partner organizations to achieve the following:

Strategic Priorities	Operating Goals
Sector and Cluster Development	Catalyze economic growth in key sectors, industries and clusters through advocacy and strategic partnerships.
Business Growth and Expansion	Stimulate and support the growth and expansion of existing companies by providing education, support and services.
Business and Investment Attraction	Promote the South Island as a location of choice or new businesses and investors through marketing and recruitment activities
First Nation Economic Development	Engage First Nations in economic development and support First Nations-led economic development initiatives
Collaboration, Communication and Research	Work with key partners and members on collaboration, communication and research to support our mission and mandate

Our Value Chain



1.9 Sector Priorities

The Prosperity Project recognizes the following sectors as important components to our diversified regional economy. To catalyze the creation of household-sustaining jobs, the Prosperity Project will work directly with growth-oriented companies in growing sectors, such as:

- Life Sciences and health
- Ocean sciences and marine
- Aviation and aerospace
- Advanced manufacturing
- Value-added agriculture and aquaculture
- Post-secondary education
- Professional services
- Clean tech

Photo: Victoria Tourism

Section 2

Operational Environment

2.1 Regional Analysis

Location

The South Island region is the predominantly urban area of Greater Victoria, a diverse metropolitan region of 696 km² (Statistics Canada) located on the southern tip of Vancouver Island in British Columbia (BC). Vancouver Island is the largest island on the west coast of North America and is situated within the Pacific Northwest or "Cascadia" bio-region of North America. The South Island represents the second most-populated metropolitan region in BC, and is comprised of 13 municipalities and 10 First Nation governments that operate independently within the Capital Regional District (CRD) of BC.

Population

According to the 2016 Census, the South Island's population is 367,770 (Census Metropolitan Area), representing a growth rate of 6.7% since 2011. This compares to the provincial average of 5.6 % and the national average of 5 %. In 2016, there were 162,716 private dwellings occupied in the region. The percentage of the population aged 65 and over in the region is higher than the national average at 18.4 per cent in 2011 Census as compared to the national average of 14.8 per cent. According to BC Stats, this percentage could reach 25 % by 2022 (see BC 2022 Labour Market Outlook). The percentage of the working-age population aged 15 to 64 in the region was 68.5 % in 2011, equivalent to the national average.

Economy

The South Island region has a stable economy buoyed by being the seat of Provincial Government and the headquarters of Canada's Pacific Navy. Health and education round out the region's stability factors, with the tourism economy showing long-term signs of stabilization since a downturn following the 2008 Global Recession ("2017-2021 Rolling Strategic Plan," Tourism Victoria). The South Island has increasingly been diversifying its economic base over the last decade with notable gains in the advanced industries ("Economic Impact of the Greater Victoria Technology Sector," VIATEC, 2014) and agrifoods (2016 "Vital Signs Report," Victoria Foundation) over recent years.

Moderate Growth

Over the five-year period from 2011-2015, the South Island economy grew at half the average rate of other metropolitan areas across Canada with average annual GDP growth of 0.8 per cent. This compares to an annual average of 1.8 per cent over this period among 28 of Census Metropolitan Areas monitored by the Conference Board of Canada. In their Fall 2017 Metropolitan Outlook Report, the Conference Board of Canada estimates that Victoria CMA economy will end 2017 with 2.4 per cent growth over 2016. This is lower than the estimation of 3.4 per cent for Vancouver and on par with 2.4 per cent estimated for Greater Seattle.

Workforce

Labour shortages in certain industries are becoming an increasingly pressing issue throughout the province. The 2025 BC Labour Market Outlook outlines growth and vacancies due to retirement in a number of occupations across the province, estimating a total of 934,000 job openings by 2025. According to projection scenarios by Statistics Canada, BC will grow by as little at 600,000 or by as much as two million people by 2038. (Population Projections: Canada, the provinces and territories, 2013 to 2063, Statistics Canada)

At several points throughout the year, Victoria CMA had the lowest unemployment rate in Canada. It reached a low of 3.3 per cent in December 2017. Despite the region's population growth being expected to exceed 400,000 by 2020, the region will continue to face tightening labour markets, especially in the sectors of healthcare, construction, and transportation. For BC's Vancouver Island/Coast region as a whole, an estimated 147,900 job openings are expected by 2025 representing an average annual growth of 1.1 per cent, which is consistent with the provincial average (2025 Labour Market Forecast, BC Stats). The top five largest industries in terms of the number of persons employed in the region include: public administration, healthcare and social assistance, retail trade, professional, scientific & technical services, and accommodation and food services.

(Census and Household Survey, 2011, Statistics Canada).

Social Fabric

The region is known for its active and engaged population, boasting the highest household expenditures on sports and recreation in Canada (Census and Household Survey, 2011, Statistics Canada). The voter participation rate significantly exceeds the national average—77 per cent in the last federal election, compared with 68 per cent across the country (Elections Canada). However, in the face of the region's growing affordability challenges and labour market pressures, there are still 18.1 percent of households that earn less than $30,000 in household income (Census and National Household Survey, 2016, Statistics Canada), though this is down from 22.2 percent from 2011 census (Census and National Household Survey, 2011, Statistics Canada). According to a 2015 Gap Analysis by the CRD, 64 per cent of new housing built is "affordable," or within reach of a quarter of households. Finally, there were 1,725 individuals in the region who identified as homeless in 2015 (Greater Victoria Coalition to End Homelessness).

Indigenous Peoples

Across Canada, there are 618 recognized First Nations of which over 200 are in BC (32 per cent of all First Nations bands in Canada), and 50 are located on Vancouver Island. There are ten First Nations in the South Island, many of whom have a strong interest in revenue development and creating new employment opportunities. On and off-reserve, there are 17,245 people who identify as Aboriginal living in the region representing an increase of 22 per cent over the 2011 census. Of those, 57.6 per cent (or 9,940 people) identified as First Nations, 37.9 per cent (or 6,535 people) identified as Métis, and 0.8 per cent (or 130 people) identified as Inuit (2016 Household Survey, Statistics Canada). At 58 per cent, the employment rate for Aboriginal population is lower than the regional average of 61 per cent.

Municipalities

Through their Official Community Plans (OCP), the region's thirteen municipalities capture their community values and priorities. All thirteen municipalities identified common themes around: environmental sustainability; land-use development and practices; agriculture and food security; and many listed priority sectors such as oceans and marine, sports and recreation, education, tourism, arts and culture, and health and wellness. The region's long-term vision is captured through the Regional Growth Strategy (RGS) and the processes that inform it. This document and supporting bylaw guides decisions around transportation, population growth and settlement patterns. In early 2018, the CRD tabled the RGS Bylaw for consideration by the region's 13 municipalities (and other electoral districts).

Photo: Victoria Tourism

2.2 Opportunities and Barriers

Opportunities

There are a number of opportunities for progress based on the South Island's strengths and assets. Some of these include:

Regional Attractiveness. While other countries revert to protectionism, Canada is well positioned to attract diverse talent. BC attracts 16% of all newcomers to Canada, despite having only 13.2% of the country's population. Within Canada, Victoria is the favoured retirement destination in the country, chosen by 15 per cent of respondents as their top selection in a 2011 study.[1]

Enterprising Culture. The technology sector is growing faster than the overall economy. In a recent ranking of Canada's Most Creative Cities, Greater Victoria ranked second in Canada, only behind Ottawa. The region also ranks highly with regards to the number of entrepreneurs per capita.

[1]Source: 2011 study (BMO Retirement Institute, 2012).

Quality of Life. Many entrepreneurs choose to set up business operations in the region due to the quality of life. According to a mid-2017 report from Numbeo, which compares quality of life in cities across the world, the South Island region ranked eighth globally (and is the highest ranked city in Canada, the next being Ottawa, ranked 18th) when comparing factors such as purchasing power, housing affordability, pollution, safety, healthcare, climate, and commute times. A 2018 survey report by Point2Homes showed that Victoria ranks first for life satisfaction for Millennials of all cities in Canada (and second overall as a top place to settle).

Geography. Sometimes called the Cascadia Region, the Pacific Northwest represents one of the most prosperous mega-regions in the world, not to mention a market that exceeds 15 million in population. The South Island is part of this dynamic mega-region centered around an emerging common and forward-thinking vision for a Cascadia Innovation Corridor that seeks to reduce barriers and increase collaboration among the region's jurisdictions and stakeholders.

Education. The region boasts one of most educated workforces in Canada. With the University of Victoria consistently ranked in the world's top one per cent of Universities, the rapid growth of Camosun College, and the innovative business model of Royal Roads University, the South Island is well positioned to churn out talent, commercialization, and research excellence in the coming years.

Research and Innovation. The South Island has the full spectrum of research and innovation capacity from institutional research at the University of Victoria (UVic) to applied research through Camosun Innovates. It also hosts leading organizations like Ocean Networks Canada (ONC) and other assets and institutions like the Vancouver Island Technology Park and the Coast Capital Savings Innovations Centre, the Victoria Innovation, Advanced Technology and Entrepreneurship Council (VIATEC), the Alacrity Foundation, the Capital Investment Network (CIN), Victoria Makerspace and others.

Barriers

Based on secondary analysis of the region's major economic makeup, several issues were pervasive across multiple clusters, sectors, and industries. In no order of priority, they are:

Labour shortages. Compared to other CMAs, the unemployment rate for the Victoria CMA is often among the lowest in the nation. While labour shortages are already a problem in some industries, the issue will be heightened by an aging population. If businesses cannot find the talent they need to grow their companies, the region may face stagnation in certain industries.

Affordability. Housing costs are closely related to labour shortages as the high cost of housing is often a major barrier to the attraction of skilled workers. The South Island region ranks high relative to the national average in this area. The availability of workforce housing options in the region will be key to a dynamic economy.

Innovation and productivity. Canada's patents per million inhabitants—a strong indicator of investments in innovation and productivity-enhancing technology—is half the average rate of the 35 OECD countries. Though improving Canada's productivity and innovation will be best realized in city-regions where companies have access to talented workers, research institutions and like-minded firms in close proximity, the onus is still on individual firms and their willingness to invest.

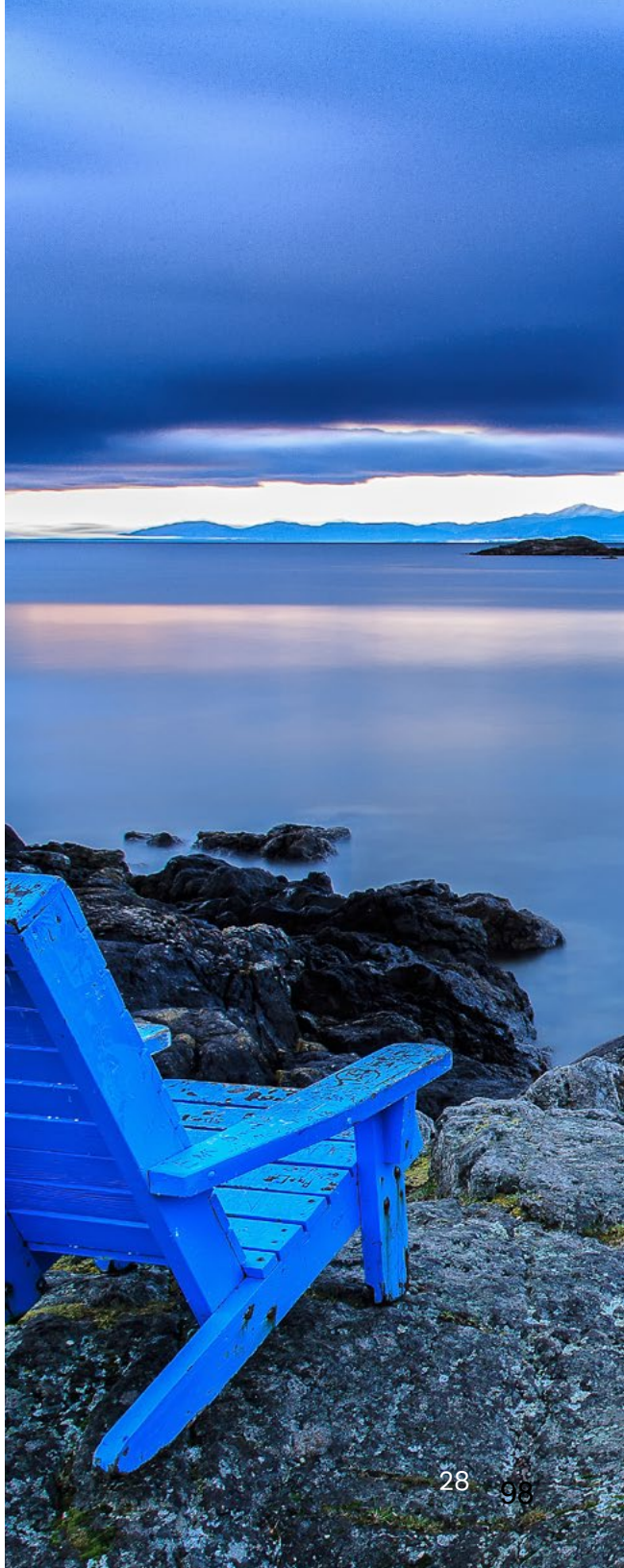


Photo: Victoria Tourism & HikeVictoria.com

Climate change. Increasing public concern about the effects of climate change is a factor driving changes in everything from demand for new consumer products to interest in locally produced food to the development of new, cleaner sources of energy.

Regional transportation. The South Island region is separated from mainland BC by water, which not only limits options for distribution of consumer goods, but it presents supply-chain issues for product-based companies. With a large percentage of growth occurring in the Westshore communities, the region faces challenges with commutes and traffic congestion, which hinders the economy and the quality of life of residents.

Scaling small and medium sized enterprises (SMEs). Consistent with British Columbia (which ranks first in Canada for number of small businesses per capita), the South Island's economy is driven by SMEs. A challenge for many of them is that they are too small to effectively grow into international markets, and have fewer resources to invest in productivity improvements that enhance their competitiveness.

First Nations economic development. Each First Nation on the South Island faces unique challenges with employment, education, and readiness for economic development. Engaging First Peoples in the region's economy is one of the challenges the region faces towards building an inclusive economy. It is also an opportunity to address future labour shortages.

2.3 Provincial and Federal Alignment

The Prosperity Project will strive to ensure that it aligns its policies and programs to provincial and federal programming to maximize the South Island's ability to take advantage of government programs and priorities.

British Columbia

Over the last two years, BC emerged as Canada's highest performing provincial economy, ranking first in GDP growth (3.3 per cent in 2015 and 2.8 per cent in 2016) and touting the lowest unemployment rate in Canada (an average of 6.1 per cent for 2015 & 2016). The Economic Forecast Council, the alliance of bank representatives and economists that advises the Provincial Government, estimates BC GDP growth for 2017 will come in at 3.0 per cent with a 2018 forecast of 2.1 per cent. The Government of British Columbia has tabled balanced and surplus budgets in recent years, which maintains BCs 'AAA' credit rating and preserves a stable business and investment environment. The BC Labour Market Outlook 2025, which outlines growth and vacancies due to retirement in a number of occupations across the province for a total of 934,000 estimated job openings by 2025.

BC is one of Canada's most trade-diversified provinces and is the only province where trade with the US accounts for less than 60% of international trade activity. British Columbia is Canada's Pacific Gateway and features the country's second busiest airport (serving 20.3 million passengers per year to 118 non-stop destinations and 278,000 take-offs and landings) and the country's largest port (and fourth largest in North America), the Port of Vancouver, which handles 140 million tonnes of cargo each year.

Provincial Government Alignment

2017 was an election year in the province which resulted in the BC NDP forming government after negotiating an agreement with the BC Green Party. Helmed by Premier John Horgan, the new government restructured Ministries and now relies primarily on the Ministry of Jobs, Trade, and Technology to deliver its mandate. This ministry collaborates with the Ministry of Finance, Ministry of Forests, Lands, Natural Resource Operations, and Rural Development and the Ministry of Advanced Education, Skills and Training to better realize government priorities related to economic development. Eight weeks after forming government, BC Finance Minister Carole James announced a revised budget estimate that put 2017/18 budget in a $246 million surplus, continuing a trend over several years of balanced or surplus budgets and reinforcing the strong and stable economic and fiscal environment within which our region does business.

The mandate letter for the Minister of Jobs, Trade and Technology reveals government priorities related to economic reconciliation with Indigenous Peoples, support for BC start-ups in new and emerging technologies including capital and attraction, retention and development of skilled workers, ensuring that rural and northern communities benefit from innovation and new technologies, fair trade deals in the forestry sector, cuts to the small business tax rate, work to ensure newcomers can enter and grow in the workforce, and a commitment to continue to develop national and international trade relations.

The Government of British Columbia delivers its economic development mandate through several Ministries:

- Ministry of Jobs, Trade and Technology
- Ministry of Forests, Lands, Natural Resource Operations, and Rural Development
- Ministry of Advanced Education, Skills and Training
- Ministry of Finance

Canada

Canada (the world's 17th largest economy) emerged from the Great Recession as one of the world's most stable economies, and led G7 countries in economic growth between 2006 and 2015 (Organization for Economic Cooperation and Development). Canada has the highest educated workforce and lowest business costs in the OECD. Forbes ranked Canada as the second-best place to do business in the G20. As a multicultural country with solid safety, health, and environmental standards, it is also very attractive to attract talent.

While Canada offers a number of benefits, we are not immune to challenges. Productivity has suffered from years of stagnation with growth that has been lower than that of global top-performing countries for many decades, hurting the country's overall international competitiveness (Conference Board of Canada). Canada has a rapidly aging population and a declining natural growth rate (births minus deaths) which means population growth could approach zero within 20 years (Statistics Canada).

Though Canada is recognized for being a competitive location for doing business, it's not as internationally oriented as many other regions of the world and has resulted in concerns of over-dependence on the US economy. Furthermore, according to a 2016 report by Deloitte, firms in Canada are less courageous that those in the US with regards to their willingness to expand internationally, and make the investments needed to keep them globally competitive. Canada's economic prospects could be further weakened if the North American Free Trade Agreement (NAFTA) is ratified in accordance with the current US administration's protectionist agenda.

Federal Government Alignment

In December 2015, the Liberal Government's throne speech emphasized the top priorities of the Government: growing our middle class; delivering open and transparent government; ensuring a clean environment and a strong economy; diversity as our strength; and security and opportunity for Canadians. The Government of Canada delivers its economic development mandate primarily through the Ministry of Science, Innovation and Economic Development. The many and varied activities of this mandate are organized around three interdependent and mutually reinforcing strategic outcomes of: 1) fostering a knowledge-based economy, 2) advancing the marketplace, and 3) supporting business. These outcomes are established to achieve wealth creation, prosperity, and increase Canada's competitiveness.

A recent development in 2017 was the release of the Innovation Superclusters Initiative. The Innovation Superclusters Initiative will invest up to $950 million between 2017–2022 to support business-led innovation superclusters with the greatest potential to energize the economy and become engines of growth. Through a small number of high-value, strategic investments this initiative will co-invest with industry in bold and ambitious proposals to strengthen Canada's most promising clusters and build superclusters at scale. The South Island Prosperity Project will seek to align to any supercluster that emerges as successful in the British Columbia or broader western Canada marketplace.

Federal Government Alignment (continued)

The Federal Government also delivers economic development in western Canada through Western Economic Diversification Canada (WD), a department of the Ministry of Science, Innovation and Economic Development. WD promotes the development and diversification of the economy of Western Canada and advances the interests of the West in national economic policy, program and project development and implementation. WD's 2017 priorities include: indigenous economic development, clean technologies, and fostering private-sector innovation and commercialization through their Western Innovation Initiative. In 2017/18, the Prosperity Project announced a successful application to WD for the development of the Songhees Innovation Centre, on which work will continue into 2018/19.

2017/18 also saw the launch of the Federal Smart Cities Challenge through Infrastructure Canada. The Smart Cities Challenge is a pan-Canadian competition open to communities of all sizes, including municipalities, regional governments and Indigenous communities (First Nations, Métis and Inuit). The Challenge encourages communities to adopt a smart cities approach to improve the lives of their residents through innovation, data and connected technology. One prize of up to $50 million open to all communities, regardless of population; two prizes of up to $10 million open to all communities with populations under 500,000 people; and one prize of up to $5 million open to all communities with populations under 30,000 people. The Prosperity Project created the Smart South Island initiative in 2017/18 to align to this initiative.

Finally, the directions that the Government of Canada is taking with regards to economic development is strongly linked to the recommendation made in 2016 when the Minister of Finance established the Advisory Council on Economic Growth. The Advisory Council released two reports containing a number of recommendations to unleash Canadian productivity, bring in investment from abroad, attract talent, unlock innovation, build a highly resilient Canadian workforce, and position Canada as a global trading hub. It is expected that these areas will continue to influence the direction in subsequent years.

Provincial and Federal Alignment

To guide Canada's future economic development agenda, the Minister of Finance established the Advisory Council on Economic Growth in March 2016. Their first report, released in October 2016, made the following three recommendations:

Unleashing productivity through infrastructure
Deliver over $200 billion worth of projects over ten years through a targeted strategy and the creation of a Canadian Infrastructure Development Bank.

Bringing foreign investment to Canada
Develop a Foreign Director Investment (FDI) strategy and a responsible agency to increase FDI and improve Canada's stature as a destination for foreign capital, skills and companies.

Attracting the talent Canada needs through immigration
Increase the annual immigration target from 300,000 to 450,000 over 5 years along with change the Express Entry points system and reform the national accreditation standards.

The second report of the Council, released in February 2017, made the following five recommendations:

- **Unlocking innovation to drive productivity and help new companies scale up more rapidly**
  Sub-recommendations were made relating to immigration, the formation of "innovation marketplaces" where researchers and start-ups work with corporate and government customers, increasing the pool of growth capital, modifying procurement policy, and review and further refinement of Canada's innovation programs.

- **Accelerating the building of a highly skilled and resilient Canadian workforce**
  Establish a "FutureSkills Lab" that would support and co-fund innovative approaches to skill development, identify and disseminate new sources of information about required sector and industry skills and the broader labour market, and help define clear national objectives for skill-building.

- **Unleashing the growth potential of key sectors (such as the agri-food sector)**
  Remove growth obstacles in critical sectors, such as agriculture and food, energy and renewables, mining and metals, health care and life sciences, advanced manufacturing, financial services, tourism, and education.

- **Positioning Canada more effectively as a central global trading hub**
  Nurture North American trading relationships and strengthen links with three key large and/or fast-growing economies (China, Japan, and India) and upgrade our trade infrastructure (e.g., ports, airports, and highways).

- **Tapping into our economic potential through broader workforce participation**
  Focus on four such groups: women with children under 16; older Canadians; lower-income and lower-skilled Canadians; and Indigenous Canadians.

Section 3

People and Organization

3.1 Leadership

The Prosperity Project's membership is currently comprised of 40 members, including 15 Lead Investors, who represent our private sector members, and 25 Prosperity Partners, that include representation from municipal governments, First Nation communities, post-secondary institutions, non-profits, and industry associations. The Prosperity Project's members are mission-driven and hold the organization accountable. In addition to their financial support, the Prosperity Project's members are community leaders, who actively support the organization by leveraging their networks, and providing insight and expertise. Our distinguished members work quietly and tirelessly behind the scenes to develop a common platform for regional collaboration on economic development.

The Prosperity Project's "Lead Investors"

- Babcock Canada
- BC Ferries
- Butler Brothers Supplies Ltd.
- CGI
- Coast Capital Savings
- Coastal Community Credit Union
- CUBE Global Storage Ltd.
- Esri Canada
- Knappett Projects Inc.
- Page One Publishing
- Ralmax Ltd.
- TELUS
- Thrifty Foods
- Times Colonist
- Wilson's Transportation Ltd.

The Prosperity Project's "Prosperity Partners"

10 Municipalities

- City of Colwood
- City of Victoria
- District of Central Saanich
- District of Highlands
- District of North Saanich
- District of Oak Bay
- District of Saanich
- Town of Sidney
- Town of View Royal
- Township of Esquimalt

7 Industry Associations and Non-Profits

- Greater Victoria Chamber of Commerce
- Greater Victoria Harbour Authority
- Royal & McPherson Theatres Society
- Tourism Victoria
- VIATEC
- Victoria Foundation
- Victoria Real Estate Board

5 First Nations

- Pauquachin First Nation
- Songhees Nation
- Tsartlip First Nation
- Tsawout First Nation
- Tseycum First Nation

3 Post-Secondary Institutions

- Camosun College
- Royal Roads University
- University of Victoria

The Board of Directors

The Prosperity Project's 9 member Board of Directors is selected by its members to reflect the diversity of local businesses and regional leadership. Directors are selected on a competency and skill basis and the selection process is overseen by a Board Selection Committee. The inaugural Board of Directors was elected for stagnating terms of 1, 2 and 3 years. All new incoming Directors will be elected for 3 year terms.

Our **2017-2018** Board of Directors are:

- **Craig Norris**, Chair
- **Frank Bourree**, Vice Chair
- **Sean Midwood**, Secretary/Treasurer
- **Ray Brougham**
- **Christina Clarke**
- **Deirdre Campbell**
- **Jill Doucette**
- **Pedro Márquez**
- **Jacques Van Campen**

Photo: Victoria Tourism

3.2 Governance Model

The Prosperity Project adopted a modern governance model with three levels: a Funder Council, Board of Directors, and Management (i.e. Operations).

The Funder Council is represented by the 40 members and was established to select and hold the Board of Directors accountable in fulfilling the organization's mandate and mission.

The role of the Funder Council is to:

- Appoint a Board of Directors
- Provide input to the Board of Directors on organizational purpose and priorities (as set out in Strategic Plans)
- Review the performance of the organization (as set out in Annual Reports and Audited Annual Statements)
- Appoint the External Auditor
- Communicate with each other and the Board of Directors
- Approve the constitution and bylaws, as well as amend them from time to time

The role of the Board of Directors is to:

- Exercise fiduciary responsibility for the organization, including establishing policies and exercising oversight (as set out in the Board Manual, by-laws and constituting documents)
- With the Executive Director, set the strategic direction and approve plans and budgets for the organization (as set out in Strategic Plans, Annual Operating Plans, and Annual Budgets)
- Hire and manage the Chief Executive Officer

The role of the Chief Executive Officer is to:

- With the Board, develop the organization's strategic direction and implement the Strategic Plan into operational terms, including overseeing plans and budgets
- Manage the day-to-day operations of the organization, including the hiring and management of staff
- Deploy resources to implement strategies and plans within the clear policy boundaries set and enforced by the Board of Directors

3.3.1 Core Competencies

Key to our success is developing our organization's core competencies. The acronym, F-A-C-E, helps succinctly sum these up. It stands for:

Facilitator

The Prosperity Project facilitates creative solutions for companies by facilitating connections between people, clients, and stakeholders. This fiscal year, the Prosperity Project is helping the First Nation communities by convening numerous partners to develop a new South Island First Nations entrepreneurship and innovation centre called the Songhees Innovation Centre.

Accelerator

The Prosperity Project helps established companies grow at an ambitious pace. To this end, our Connector Program helps targeted companies accelerate their growth through various programs, people, and resources.

Connector/Catalyzer

Oftentimes, the biggest barrier between companies and rapid growth is relationships finding trusted advisors and establishing peer networks. To this end, Prosperity Project connects targeted foreign companies with local contacts they need to establish a local community network so they feel integrated faster and become more successful.

Enabler

The Prosperity Project doesn't just help individual businesses, it looks to how it can improve the business environment. To this end, we will launch our first Prosperity Forum in February/March 2018 to examine key prosperity themes and catalyze actions to improve our regional economy.

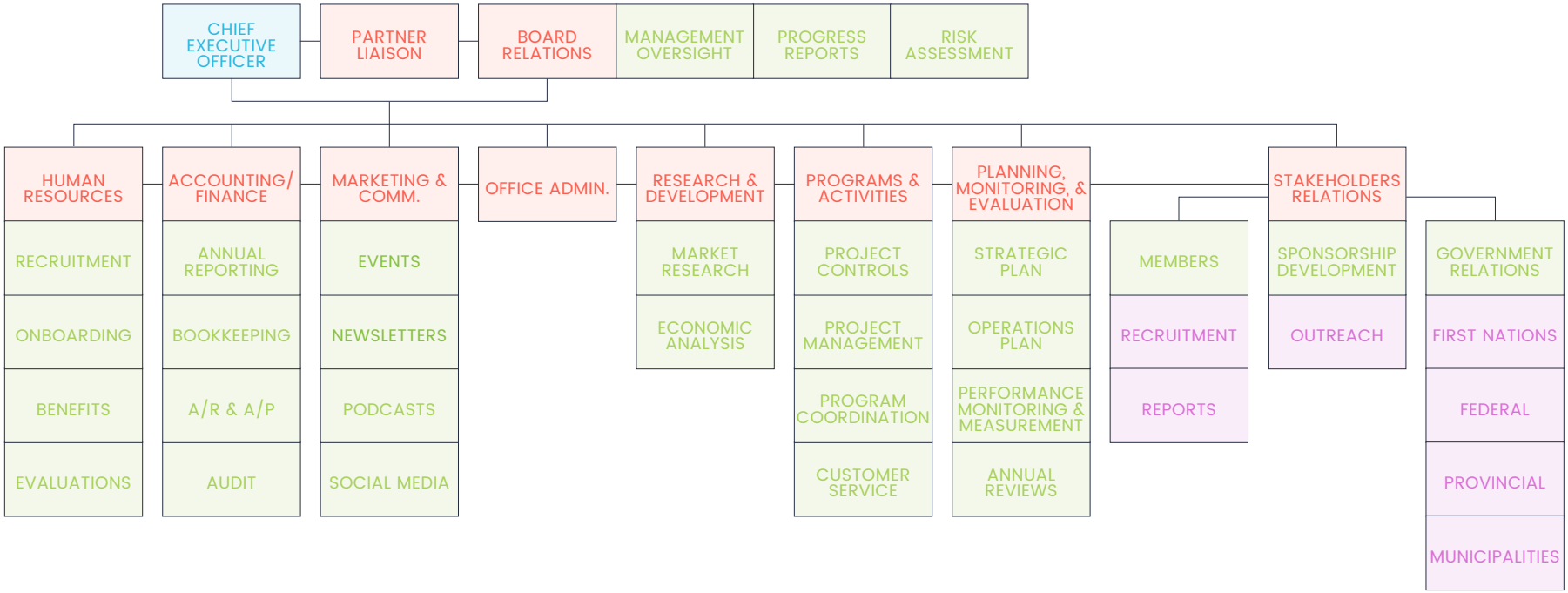
3.3.2 Human Resources and other Capacity Requirements

To implement the Five-Year Strategy, management will address the need for additional human resource skills by hiring new employees, as well as developing strategic partnerships, managing contractors, and coordinating volunteers. In 2018-2019, management will ensure that the Prosperity Project will have combined skills and capacity needed to implement this Plan in the following areas:

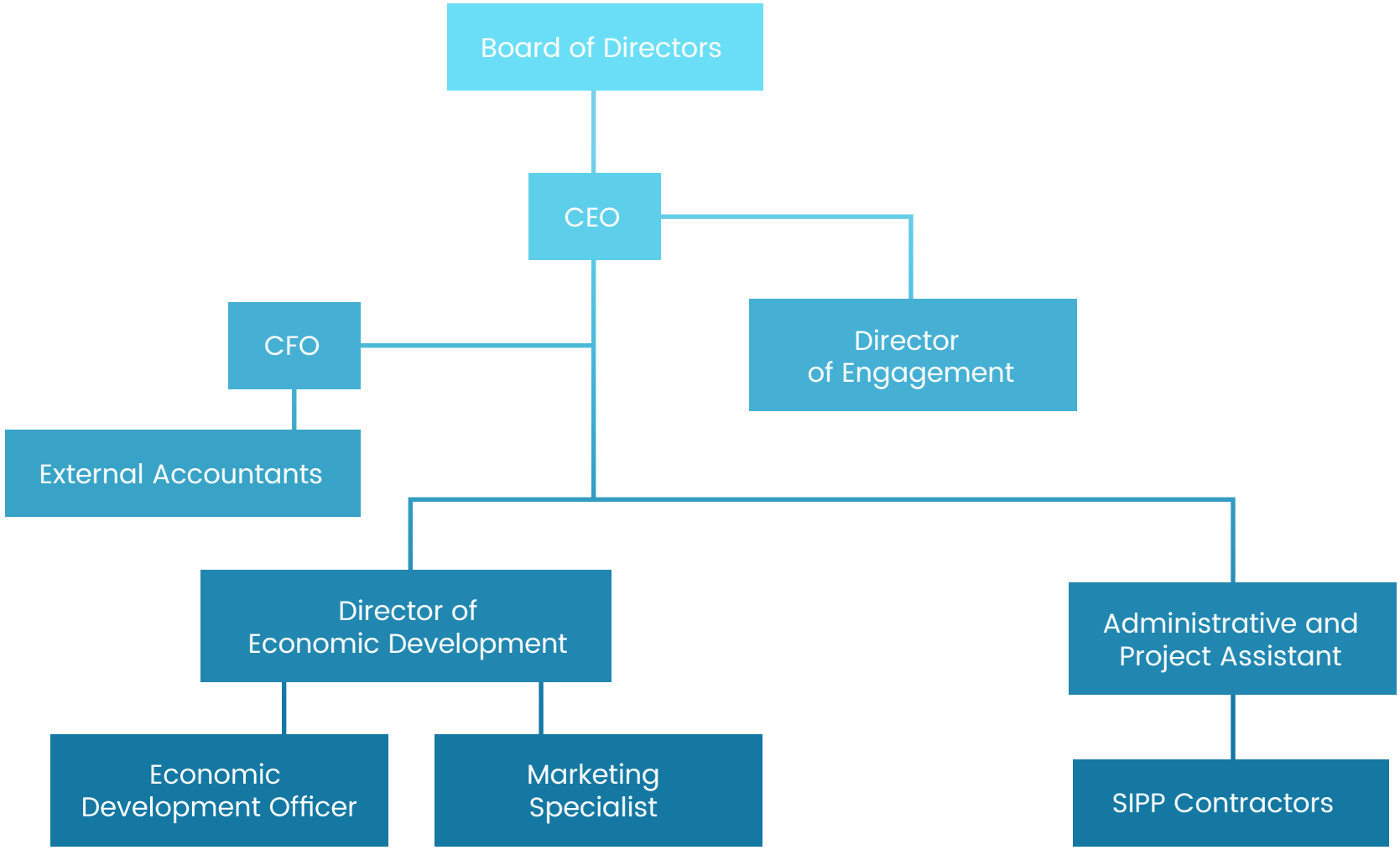
- Market research and economic analysis
- Strategic Planning and opportunity identification
- Project management
- Marketing, events and communication
- Business training, assessments and coaching
- Business and investment attraction
- Member relations and fundraising capacity
- Partnership development and governance expertise
- Government relation and alignment
- Financial and operations management
- Monitoring, reporting and evaluation

3.3 Organizational Chart - by functional area

As a new organization, team culture is critical to preserving mission and organizational focus, as well as retaining and recruiting top talent. All Prosperity Project's staff and its extended team must be one-hundred percent committed to the vision and mission of the organization and have a strong service orientation with a commitment to excellence and delivering results. As a start-up organization, all staff must flourish in an environment where initiative and adaptability is the norm. Staff must be willing to take risks; strive to break new ground; and able to build new skills quickly.



Organizational Chart - by position



3.4 Partnerships

The Prosperity Project recognizes the vital role of partnerships and collaboration in achieving sustainable prosperity for the region, and relies on strong local, provincial, federal and international partnerships to achieve its mandate. In 2017-2018, the Prosperity Project worked with 56 partners across five key priority areas, or an average of 11.2 partners per priority area. The number of partners expected in 2018-2019 will be slightly less than the previous year due to the high number of partners required to deliver the trade delegation to China effectively in 2017-2018. In 2018-2019, trade delegations will be organized in the Pacific Northwest region and thus may require less project partners to be effective.

We all have a stake in the well being of our economy. That is why the Prosperity Project puts its role as a facilitator of many partners and stakeholders above everything else. In 2017-2018, the Prosperity Project partnered on various projects and activities with:

1) Collaboration, Communication, Research

- Alacrity Foundation
- British Columbia Economic Development Association
- Coast Capital Savings Innovation Centre
- Delphi Group
- Greater Victoria Chamber of Commerce
- Island Women in Science and Technology (iWist)
- Royal Roads University
- Vancouver Island Economic Alliance
- Victoria Foundation
- Victoria Innovation, Advanced Technology and Entrepreneurship Council (VIATEC)

2) Business Growth & Expansion

- Bellrock Ltd.
- Camosun Technology Access Centre
- National Research Council of Canada – Industrial Research Assistance Program
- University of Victoria

3) Sector Development

- BC Ferries
- BC Healthy Communities Society
- BC Transit
- Camosun College
- Capital Regional District
- CGI Information Systems and Management Consultants Inc.
- CityHive (Vancouver)
- City of Victoria
- Cognitide
- Concrete Garden Magazine
- Deloitte Digital
- Delphi Group
  District of Saanich
- Dockside Green
- Esri Canada
- Frances Litman Multimedia Productions
- Generation Squeeze
- Greater Victoria Chamber of Commerce
- Greater Victoria Coalition to End Homelessness
- Happy Cities
- Island Health
- Modo Co-operative
- Passive House Canada
- Scale Collaborative
- TELUS
- Transformation International
- Trend Consulting
- University of Victoria
- VIATEC
- Victoria Foundation
- Victoria Transport Policy Institute

4) Business and Investment Attraction

- British Columbia Ministry of Jobs, Trade and Technology
- Canada China Business Council
- Canadian Chamber of Commerce in Shanghai (CanCham)
- Canadian Migration Institute
- Centre for Asia-Pacific Initiatives – University of Victoria
- City of Victoria Business Hub
- Consulate General of Canada – Guangzhou
- Consulate General of Canada – Seattle
- Consulate General of Canada – Shanghai
- Global Affairs Canada
- Invest Canada Community Initiatives (ICCI)
- Trade and Invest British Columbia
- Vancouver Island South Film & Media Commission
- WelcomeBC (Provincial Nominee Program)
- Western Economic Diversification Canada

5) First Nations Economic Development

- Animikii Inc.
- Community Micro Lending Society
- Songhees Nation
- Tsawout First Nation

Photo: Victoria Tourism & Harbour Air

3.4 Accountability and Evaluation

The Prosperity Project will:

- Track and monitor organizational performance against measurable goals and targets. To be fully accountable to our members and to ensure that the organization stays aligned to its vision and mission, the Prosperity Project will support a process to allow its members to steer an external evaluation in 2018-2019. This will include an assessment of progress against plan, organizational development, and impact to date.

- Assess performance metrics, adding or adjusting key performance indicators (KPIs) as needed; establish baseline metrics for annual comparisons; and set future targets.

In 2018-2019, the Prosperity Project will be accountable to its members by:

- Presenting an Annual Report with audited financial statements.
- Tracking and monitoring key performance indicators and reporting on these on a quarterly basis.
- Holding two meetings with its members, one in the fall (regular meeting) and spring (AGM).
- Regular communication with members, reporting on progress, priorities, and emerging issues through one-on-one meetings, newsletters, social media, letters, briefings and events.

Section 4

Translating Strategy to Plan

4.1 Sector and Cluster Development

Goal 1

Catalyze economic growth in key sectors, industries and clusters through advocacy and strategic partnerships.

Measures of Success (examples)

sector partners, advocacy initiatives, # participants at events, # grants leveraged.

Why it Matters

The regional economy is comprised of many sectors, industries, and clusters — each having their own strengths, barriers and opportunities. Sector development is a general term that refers to a range of strategies and initiatives for promoting economic growth. With a focus on long-term economic development and creating the right business conditions to allow companies to flourish, sector development increases sector capacity by improving the conditions that are enablers to prosperity, which include connectivity between businesses, and stakeholders like academia, and government.

Photo: Victoria Tourism

4.1.1 2018-2019 Key Activities

Key Activities and Targets	Timeline
Coordination and management of bid requirements for Canada's Smart Cities Challenge, RFP for $10M for South Island region	Q4
Create a 'Smart 2040 Vision' and SWOT analysis for Smart South Island initiative and projects	Q1
Deliver "Future Innovator" Open Innovation Challenge to crowdsource civic innovation with post-secondary and secondary schools around Smart South Island design for sustainable implementation	Q2-Q3
Continue implementing co-design model and governance by working with the public, Steering Committee, Partners Committee, "Key Challenge Theme" Subcommittees, and Members, in addition to soliciting input from key public, private, and academic stakeholders to develop and implement plans and projects within the Smart South Island initiative and 2040 Vision	Q1-Q4
Partner on a research study with the Vancouver Island Economic Alliance (VIEA) and commercial food partners to measure the impact of a "buy local" agrifood brand, and investigate readiness of local value-add agrifood producers to leverage opportunities for domestic and export markets	Q1-Q2
As a member of the Wireless Broadband Alliance (WBA), representing over 50 leading local governments and over one 100 industry partners, work with international partners on the Connected Cities Advisory Board, on key projects, public advocacy, and global best practices sharing in smart cities.	Q1-Q4
Work with members and partners like TELUS and CGI on managing and implementing smart cities pilot projects as part of the Smart South Island initiative	Q1-Q4

4.2 Business Growth and Expansion

Goal 2

Stimulate and support the growth and expansion of existing companies by providing education, support and services.

Measures of Success (examples)

clients in program, revenue growth, new investments, new high-quality jobs, average salary new jobs, exports, average client satisfaction, clients reporting a tangible impact.

Why it Matters

The Prosperity Project will catalyze and enable the growth and expansion of existing companies in targeted sectors through our Business*Connect* network, focused on export and growth-oriented companies in the South Island. In 2018-2019, we will focus on the companies that are established, growing, and seeking to scale their operations and expand internationally.

Exporting has a significant positive impact on creating household-sustaining jobs. For example, it is estimated that exports contribute an additional 18% to workers' earnings on average. In addition, export-intensive industries are relatively strong on research and development (R&D) and are more capital-intensive than non-exporters, which leads to increased productivity and higher-paying jobs on average than non-exporters.

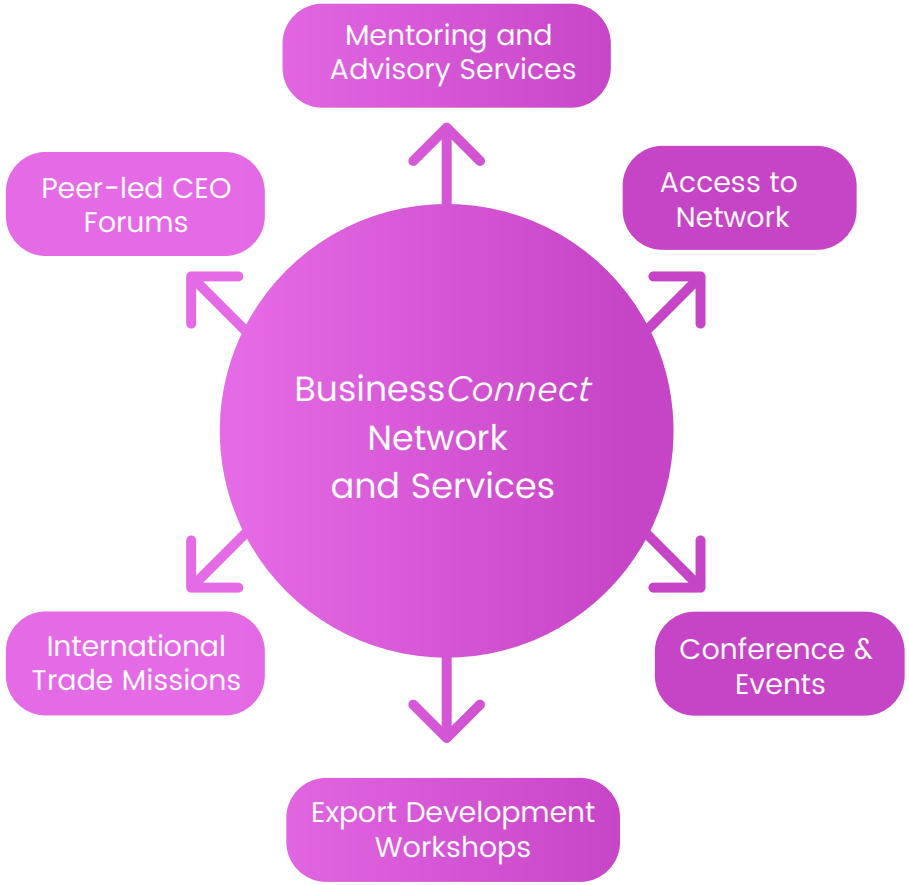
(source: https://www.trade.gov/mas/ian/build/groups/public/@tg_ian/documents/webcontent/tg_ian_003208.pdf)

Photo: Victoria Tourism

In its second year of operation (April 1 2017-March 31 2018), the Prosperity Project entered the first year of the Business*Connect* following its first pilot year to address the needs of regional growth-oriented companies. Next year, we will continue to build on these services by focusing more on export activity and global business development.

Business*Connect* is specifically designed to support second-stage companies, defined as having been in business 3-5 years, with approximately 10 employees and 1 million plus in annual revenue. Further to this criteria, preference is to support businesses with the additional ability to expand into broader markets and within our identified priority sectors. Next year we will work with no more than 15 qualified exporting companies.

In addition, SIPP will also continue to work with its partners – VIATEC, Coast Capital Savings Innovation Centre at UVic, Island Women in Science and Technology, the Greater Victoria Chamber of Commerce, and the Alacrity Foundation – on an event series called Meet a Mentor Night, to encourage inter-sectoral partnerships and help build the entrepreneurial eco-system on the South Island.



4.2.1 2018-2019 Key Activities

Key Activities and Targets	Timeline
Peer-led CEO forums and access to network (on demand)	**Q1-Q4**
Mentoring and business advisory services (max 15 companies)	**Q1-Q4**
Hold two export & scale-up workshops for targeted companies	**Q1-Q3**
Host 2-3 'Meet a Mentor Night' ("pitch it" style events with partners)	**Q2-Q3**
Engage in two Pacific Northwest business development missions (Seattle or Bay Area)	**Q1-Q3**
Explore the possibility of a third mission in China as opportunities arise, building on 2017-2018 trade mission to Shanghai	**Q1-Q4**

4.3 Business and Investment Attraction

Goal 3

Promote the South Island as a location of choice for new businesses and investors through marketing and recruitment activities.

Measures of Success (examples)

new companies, # of inquiries, # website traffic, # investment, # partners, and # referrals.

Why it Matters

As a trade-dependent nation, Canada requires inbound and outbound trade and investment to maintain its quality of living. Sixty-five percent of Canada's GDP is derived from international trade. Attracting new companies and investment to the region is an important compliment to nurturing the growth of existing companies because it (1) expands the local tax base, (2) creates new employment, and (3) builds a bigger body of companies needed to attract talent and develop other industry benefits.

Today, as more countries around the world turn toward protectionism, the South Island, and Canada at large, are becoming well-positioned to attract key investments, companies, and the talent that drive them. The South Island can increase the dynamism and resiliency of the local marketplace by encouraging more companies and entrepreneurs to locate here

4.3.1 2018-2019 Key Activities

Key Activities and Targets	Timeline
Develop network of supply chain and government partners. Work with Canada's Trade Commissioner Service, BC's Trade Offices, and other partners	**Q1-Q4**
Support inbound trade and manage a responsive lead generation process for inbound inquiries (companies and investors)	**Q1-Q4**
Advise and support companies seeking international investment and partnerships in key target markets, and those considering relocating and investing in South Island (in coordination with Business*Connect*)	**Q1-Q4**
Engage in two Pacific Northwest business development missions (Seattle or Bay Area)	**Q1-Q3**
Explore the possibility of a third mission in China as opportunities arise, building on 2017-2018 trade mission to Shanghai	**Q1-Q4**
Work with the Shanghai Commission on Economy and Information to implement and build on the international trade and smart cities MOU	**Q1-Q4**
Host the second annual Prosperity Forum, an international investor summit	**Q4**

4.4 First Nations Economic Development

Goal 4

Engage First Nations in Economic Development and support First Nations-led economic development initiatives.

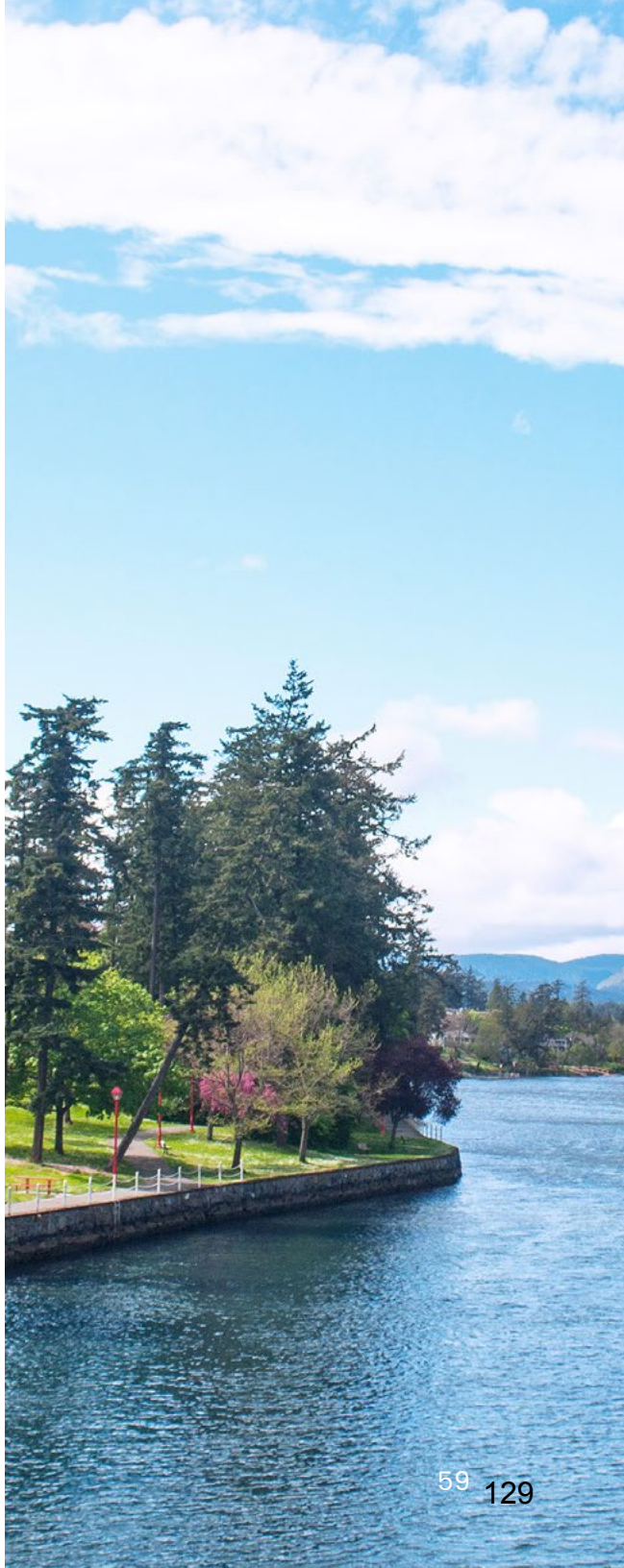
Measures of Success (examples)

First Nation communities, entrepreneurs, individuals and organizations involved in activities, # First Nations members, # partners engaged in activities, # First Nation-led activities

Why it Matters

The South Island is home to 10 First Nation communities and over 5,000 First Nations people, a rapidly growing segment of our population when compared to the national average. Historically speaking, First Nations populations have often been underrepresented among the workforce. This has been particularly true for those who live on reserve. The Prosperity Project recognizes the distortions to access and opportunity to participate in the workforce in a meaningful way is a direct consequence of colonization.

The Prosperity Project will support First Nation-driven economic development activities by collaborating with communities, sharing leading practices, and creating a platform for broader collaboration. A key metric of our success is that First Nation communities direct and drive their own economic development initiatives.



4.4.1 2018-2019 Key Activities

Key Activities and Targets	Timeline
Continue to develop the Songhees Innovation Centre, as lead partner of the social entrepreneurship and entrepreneurship hub for First Nations communities	**Q1-Q4**
Co-host a monthly Indigenous*Connect* Forum for First Nations in the South Island to encourage entrepreneurship, connectivity and leadership development	**Q1-Q4**
Co-host a one-day conference on First Nations Economic Development	**Q1 or Q2**
Develop a revised communications engagement approach based on first year findings and engage post-secondary institutions in increasing engagement and participation	**Q1-Q4**

4.5 Collaboration, Communication and Research

Goal 5

Work with key partners and members on collaboration, communication, and research.

Measures of Success (examples)

partners on projects, feedback on quality of economic research, newsletter subscribers and open rates, website traffic.

Why it Matters

Collaboration can be described as pooling talents, interests, and resources together for bigger impact. Big impact is required to address the big challenges in an interconnected, fast-moving economy that is not only complex, but faces many looming challenges ahead. Fast-growing companies thrive in an environment where there is a concentration of talent and knowledge - where companies can connect with partners, customers, universities and colleges and even with competitors. Companies benefit when services providers and governments are well coordinated with meeting their needs. As the economic development agency that brings together local governments with dozens of other key stakeholders, collaboration is at our core.

The Prosperity Project will serve as a platform for integrating the efforts and energies of multiple partners to achieve positive change within our region's economy. To achieve this, we will bring partners into projects and initiatives through shared governance; conduct public outreach; conduct economic research; and advocate for regionally-significant initiatives that create more sustainable prosperity in the South Island.

4.5.1 2018-2019 Key Activities

Key Activities and Targets	Timeline
Produce and present an annual Prosperity Index sponsored by Coastal Community Credit Union based on 140 international standardized indicators (ISO) and other localized information	**TBD**
Prepare the Vision 2040 report including a framework for measuring progress of the Smart South Island initiative, including a competitiveness research for a Smart South Island business environment	**Q2**
Research and planning in support of Federal Smart City Challenge RFP for $10M prize, other grants and project planning	**Q1-Q4**
Monthly newsletters and other content marketing like blogs, videos and podcasts and Quarterly SIPP update to members	**Q1-Q4**
Quarterly Board meetings, Standing and Ad Hoc Committee meetings and reports, and Quarterly CEO reports	**Q1-Q4**
Annual Impact Report for 2017-2018 and audited statements	**Q1**
Four Lead Investor Workshops and Meetings	**Q1-Q4**

Section 5

Financial Projections

Budget

South Island Prosperity Project

Total Income	
MEMBERSHIP DUES	
Municipal Memberships	605,279
First Nations Memberships	3 ,423
Private Memberships	115,000
Industry Associations Memberships	60,000
NFP Memberships	5,000
Post Secondary Memberships	30,000
Media Memberships	-
Totals	**818,702**
GRANTS AND CONTRIBUTIONS	
WD Grant	108,345
Sponsorship Grant- Coastal Community Credit Union	20,000
ICCI Grant	10,000
Totals	**138,345**
OTHER REVENUE	
Iterest Income and Miscellaneous	3 ,000
Total Income	**$ 960,047**
Expenses	
Bank Fees and Charges	750
Board Training and Development	8,000
Annual General Meeting	15,000
Capital Equipment Purchases	10,000
Finance, HR & Audit	45,000
Legal Expenses	10,000
Office Supplies	12,000
Licenses, Dues and Subscriptions	4,650
Insurance	5,500
Salaries, Benefits and Personnel Costs	530,557
Rent, Utilities and Parking	30,435
Telephone and Internet	7,500
Travel, Mileage and Accommodations	35,000
Conferences and Professional Development	13,125
Technology, Website Development and Maintenance	16,000
Marketing, Publicity, & Research	5,000
Prosperity Index	27,500
Events and Conferences	30,000
Client Development and Meeting Costs	30,000
Employee Engagement and Miscellaneous	2,500
Totals	**878,517**
WD Project Expenses	
International Development	-
Contracted Professional Services	8 ,530
Marketing	-
Totals	**81,530**
Total Expenses	**$960,047**
Surplus (Deficit)	**(0)**

Revenue Budget

South Island Prosperity Project

MEMBERSHIP DUES	
Corporation of the District of Central Saanich	25,484
City of Colwood	31,318
Corporation of the Township of Esquimalt	34,621
District of Highlands	3,111
District of North Saanich	17,351
Corporation of the District of Oak Bay	44,331
Corporation of the District of Saanich	184,462
Town of Sidney	26,722
City of Victoria	218,916
Town of View Royal	18,963
FIRST NATIONS	
Songhees Nation	1,037
Tsawout First Nation	789
Tseycum First Nation	194
Pauqachin First Nation	406
Tsartlip First Nation	997
PRIVATE	
Ralmax	10,000
Knappett Projects	10,000
Cube Global Storage	10,000
Coast Capital Savings	10,000
Coastal Community Credit Union	10,000
Butler Brothers	10,000
CGI Information Systems and Management Consultants Inc	10,000
Telus	10,000
Thrifty Foods	10,000
Babcock Canada	10,000
BC Ferries	10,000
ESRI Canada	5,000
NOT FOR PROFIT	
Victoria Foundation	2,500
Royal McPherson Theatre Societ	2,500
INDUSTRY ASSOCIATIONS	
Greater Victoria Harbour Authority	20,000
VIATEC	-
Tourism Victoria	20,000
Victoria Real Estate Board	20,000
Greater Victoria Chamber	-
POST_SECONDARY	
Camosun College	10,000
University of Victoria	10,000
Royal Roads University	10,000
MEDIA	
Times Colonist (In-Kind Contribution)	-
Douglas Magazine (In-Kind Contribution)	-
TOTALS	**$ 818,702**

Conclusion

We are very proud to be celebrating our second anniversary, and we're excited about the possibilities that lie ahead in 2018-2019. The Prosperity Project experienced tremendous growth in its first two years of operation, and we are inspired to build upon those early successes as we enter our second year of operations. Our team has laid the groundwork for a number of new initiatives, so it promises to be a busy year bustling with activity.

Working with a refined vision, strategy, targets, annual plan, and growing team, the Prosperity Project is well-positioned to deliver more member-value in 2018-2019, as we continue our collective efforts working towards creating a smarter, more sustainable, and prosperous South Island region for us all.

SOUTH ISLAND
PROSPERITY PROJECT

Constitutional mandate

To promote and facilitate regional sustainable economic development in South Vancouver Island, British Columbia, including:

(i) diversifying and strengthening the regional economy;
(ii) promoting better employment opportunities and increased quality of life for the citizens of the region;
(iii) providing support for entrepreneurs and business to increase their ability to prosper and create jobs;
(iv) maximizing federal and provincial funding for regional economic development;
(v) collaborating with the initiatives and activities of regional trade associations and municipal economic development officers; and
(vi) raising the profile of Southern Vancouver Island as a location of choice for new business endeavors.

2021 Targets

Jobs: 500 new direct jobs
Household Income: 100 jobs created equivalent to $80,000/year and above; 200 jobs created with salaries of $60-80,000/year; and 200 jobs created with salaries of $45-60,000 (i.e. over 'living wage')
Funding: At least $6 million from private sector, provincial and federal sources invested in the South Island economy and its businesses
Initiatives: Engage First Nation communities in dialogue around economic development initiatives and support self-directed economic development projects and initiatives.

2018–2019

At a Glance

MISSION
Facilitate and promote development of a strong diversified economy in South Vancouver Island.

VISION
A collaborative region that is a vibrant place to work through the creation of household- sustaining jobs

PURPOSE STATEMENT
Together, better jobs, better communities

Core Activity Areas	Sector and Cluster Development	Business Growth and Expansion	Business and Investment Attraction	First Nations conomic Development	Research, Collaboration and Communication
Operating Goals	**Catalyze economic growth in key sectors, industries and clusters through advocacy and strategic partnerships**	**Stimulate and support growth and expansion of existing companies by providing education, support and services.**	**Promote the South Island as a location of choice for new business and investors through marketing and recruitment activities**	**Engage First Nations in economic development and support First Nations-led economic development initiatives**	**Work with key partners and members on collaboration, communication and research to support our mission and mandate**
Q1	• Smart South Island Vision 2040	• Export / Scale-Up Workshop	• In-market business development mission	• IndigenousConnect forum (x3)	• Annual Impact Report • Lead Investor Roundtable • Presentation on Pacific NorthWest Strategy for private stakeholders
Q2	• Future Innovator Challenge / Agri-food Project	• Meet a Mentor Night		• IndigenousConnect forum (x2) • South Island First Nations Economic Development Conference and Roundtable	• Lead Investor workshop
Q3	• Future Innovator Challenge and Symposium (con'd)	• Export / Scale-Up Workshop	• In-Market business development mission	• IndigenousConnect forum (3)	• Lead Investor Roundtable
Q4	• Submission of Smart Cities RFP	• Meet a Mentor Night	• Annual Prosperity Forum	• IndigenousConnect forum (x2)	• Annual Prosperity Index release • Lead Investor Roundtable

Engagement and Communications Plan

Goals: Develop materials and conduct outreach activities that promote the Prosperity Project's mission, activities, and services; foster partnerships; and demonstrate accountability and transparency to our stakeholders.

Target Groups

- Lead Investors
- Prosperity Partners
- Special Project Partners
- Government (municipal, provincial, federal)
- First Nations
- Industry & Sector Associations
- Post-Secondary Institutions
- Media
- General Public

Photo: Victoria Tourism & HikeVictoria

Engagement and Communications Plan

Outputs and Targets

- Hold at least two formal meetings with the membership each year;
- Deliver monthly newsletter updates providing information on SIPP initiatives, events, feature indicators, and success stories;
- Develop original content such as podcasts, member interviews, and blogs;
- Annual one-on-one meetings with each member;
- Roundtable meetings with members held at minimum twice per year;
- Host 2-3 workshops per year for Business*Connect* clients;
- Publish annual South Island Prosperity Index;
- Develop marketing materials that emphasize the regions' investment opportunities for external investors;
- Manage and maintain South Island Prosperity Project website with regular updates;
- Build and maintain event micro-sites for projects such as the Smart South Island initiative and Greater Victoria Prosperity Summit;
- Continue to grow audience on social media platforms (Facebook, Twitter, LinkedIn) month-over-month using a mix of targeted engagement tactics;
- Monitor social media channels seeking opportunities to engage, connect, and share noteworthy industry news;
- Hold annual Prosperity Summit convening international investors;
- Publish and present an annual Impact Report, along with audited financial statements;
- Raise profile with local media, and strategically leverage advertising opportunities with our media partners to maximize the organization's regional exposure;
- Strengthen relationships with media and become the "go-to" experts on regional, collaborative economic development.

A warm thank you to our members, for making it all possible

A warm thank you to our members, for making it all possible

SOUTH ISLAND
PROSPERITY
PROJECT

Contact

240-730 View Street
Victoria BC, V8W 3Y7

1-778-265-8128
southislandprosperity.ca

BRITISH COLUMBIA

MAYOR'S OFFICE
MAR 09 2018
VICTORIA, B.C.

March 7, 2018

Ref: 233232

His Worship Mayor Richard Atwell
District of Saanich
770 Vernon Ave
Victoria BC V8X 2W7

Her Worship Mayor Lisa Helps
City of Victoria
1 Centennial Sq
Victoria BC V8W 1P6

Dear Mayor Atwell and Mayor Helps:

Thank you for your letter requesting a meeting to discuss the establishment and funding of a Citizens' Assembly on amalgamation with interested municipalities. I am also in receipt of His Worship Mayor Richard Atwell's letter to the Honourable John Horgan, Premier, which conveyed the Saanich Council resolution on the establishment of a Citizens' Assembly. As Minister responsible for the local government system, I am pleased to respond.

I appreciate learning of shared interests and joint initiatives among local governments. Particularly, I was interested to learn that the City of Victoria and the District of Saanich are discussing issues as broad as governance and as specific as police services.

The Province of British Columbia has a tradition of self-determination and elector choice in local governance matters. The Capital Region reflects the cumulative effect of choices by local voters and elected officials over time. The Province is always open to discussing specific, practical proposals further if local governments can provide plans for how they would proceed in the best interests of their residents.

Amalgamation studies by their nature are collaborative endeavours among municipalities. Should you be ready to advance a joint, specific study proposal – as the City of Duncan and District of North Cowichan did in 2016 – it would be considered in the same way.

As you may be aware, the Citizens' Assembly process that examined amalgamation of Duncan and North Cowichan was created by those municipalities. I understand that it was a positive experience for the participants and provided a diverse range of perspectives to inform the technical study undertaken jointly by the municipalities. At its conclusion, the Duncan-North Cowichan Citizens' Assembly on Municipal Amalgamation made a recommendation to the Councils on proceeding further.

.../2

Ministry of Municipal Affairs and Housing

Office of the Minister

Mailing Address:
PO Box 9056 Stn Prov Govt
Victoria BC V8W 9E2
Phone: 250 387-2283
Fax: 250 387-4312

Location:
Room 310
Parliament Buildings
Victoria BC V8V 1X4

http://www.gov.bc.ca/mah

If the Duncan-North Cowichan proposal is a template that Victoria and Saanich would like to follow, it may be useful to consider its key elements, which included:

- A defined scope/geography for a specific study question (amalgamation of those two municipalities);
- A structure established by municipalities for directing the study (Citizens' Assembly, steering committee, consultants);
- Resources required (estimated $145,000 plus staff time, with each municipality and the Province to contribute one-third of costs);
- A timeline for study process (sequence and approximate end date); and
- The role of the municipal councils after completion of the study (e.g. creating the study process; arm's length during study; decision-makers on requesting a vote if recommended by Citizens' Assembly).

The Province is integrally involved in local government restructuring and does provide financial support to some processes. However, the process of governance review and change is locally driven. Under the *Local Government Act*, decision-making rests with local citizens through the requirement for an approved vote of electors prior to Cabinet approval of municipal incorporation (which includes amalgamation).

If you have a more specific proposal for a joint study in mind, please keep me informed. Information would be needed on the specific nature of the proposal, as well as confirmation of the interests of all local governments involved. In addition, I would suggest that the request also identify any specific benefits to be gained for residents from such an exercise. Marijke Edmondson, Director, Governance and Structure Branch, Local Government Division, and her staff can provide you with further details regarding the principles, processes and other requirements for such a study. Ms. Edmondson can be reached by email at: Marijke.Edmondson@gov.bc.ca, or by telephone at: 778 698-3227.

If you have any questions or would like to discuss the matter further, I would be happy to meet with you. My office will be in touch to confirm whether a meeting at this time is still preferred.

Thank you again for writing.

Sincerely,

Selina Robinson
Minister

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MAYOR'S OFFICE
MAR 09 2018
VICTORIA, B.C.

pc: Honourable John Horgan
Premier

Honourable Lana Popham, MLA
Saanich South

Honourable Carole James, MLA
Victoria-Beacon Hill

Honourable Rob Fleming, MLA
Victoria-Swan Lake

Dr. Andrew Weaver, MLA
Oak Bay-Gordon Head

Marijke Edmondson, Director
Governance and Structure Branch
Local Government Division
Ministry of Municipal Affairs and Housing

COMMITTEE OF THE WHOLE REPORT
FROM THE MEETING HELD APRIL 5, 2018

For the Council Meeting of April 12, 2018, the Committee recommends the following:

1. **28 Bastion Square: A Shared Arts Hub**
   That Council receive this report for information.

2. **Greater Victoria Coalition to End Homelessness**
   That Council receive this report for information.

3. **Temporary Use Permit Application No. 00011 for 1120-1126 Hillside Avenue**
   An Application to Allow Commercial Use of the Property for a Period up to Three Years.
   That Council, after giving notice and allowing an opportunity for public comment at a meeting of Council, consider the following motion:
   "That Council authorize the issuance of Temporary Use Permit Application No. 00011 for 1120-1126 Hillside Avenue, in accordance with:
   1. Plans date stamped March 9, 2018
   2. Development meeting all *Zoning Regulation Bylaw* requirements
   3. The Temporary Use Permit lapsing three years from the date of this resolution."

4. **Rezoning Application No. 00619 & Development Permit Application No.000520 for 356 Harbour Road**
   An Application to add Brewery, Distillery, and Liquor Retailer Retail Store as an Accessory Use to the Permitted Land Uses Within the Dockside District.
   Rezoning Application No. 00619
   That Council instruct staff to prepare the necessary Zoning Regulation Bylaw amendment that would authorize the proposed development outlined in Rezoning Application No. 00619 for 356 Harbour Road, that first and second reading of the Zoning Regulation Bylaw amendment be considered by Council, and a Public Hearing date be set once the following conditions are met:
   1. Registration of reciprocal access easements on title to the satisfaction of the City Solicitor.

   Development Permit Application No.000520
   That Council, after the Public Hearing for Rezoning Application No. 00619, if it is approved, consider the following motion:
   "That Council authorize the issuance of Development Permit Application No. 000520 for 356 Harbour Road, in accordance with:
   1. Plans date stamped January 25, 2018.
   2. Development meeting all Zoning Regulation Bylaw requirements.
   3. The Development Permit lapsing two years from the date of this resolution."

5. **2018 Final New Assessment Property Tax Revenue from New Construction**
   That Council direct staff to transfer the remaining new assessment property tax revenue from new construction of $385,000 to the Buildings and Infrastructure Reserve.

6. **Backup Beepers in the Downtown**
   BE IT RESOLVED THAT Council direct staff to report at the next quarterly update on the resources needed to:
   Explore what other cities are doing, whether there are policies that the City can implement and whether there are other costs needed to have this considered.