

**MINUTES OF THE
COMMITTEE OF THE WHOLE MEETING
HELD THURSDAY, JANUARY 5, 2017, 9:00 A.M.**

1. THE CHAIR CALLED THE MEETING TO ORDER AT 9:00 A.M.

Committee Members Present: Mayor Helps (Chair); Councillors Alto, Coleman, Isitt, Loveday, Lucas, Madoff, Thornton-Joe, and Young

Staff Present: J. Johnson – City Manager; J. Jenkyns – Deputy City Manager; C. Coates – City Clerk; C. Havelka – Deputy City Clerk; P. Bruce – Fire Chief; T. Soulliere – Director of Parks, Recreation & Facilities; S. Thompson – Director of Finance; J. Tinney – Director of Sustainable Planning & Community Development; A. Neilson – Acting Director of Citizen Engagement & Strategic Planning; J. Weston – Assistant Director of Transportation; J. O’Connor Manager of Financial Planning; H. Follis – Customer Service Advisor; C. Mycroft – Executive Assistant to the City Manager; A. M. Ferguson – Recording Secretary

2. APPROVAL OF AGENDA

Motion: It was moved by Councillor Alto, seconded by Councillor Coleman, that the Agenda of the January 5, 2017, Committee of the Whole meeting be approved.

3. READING OF MINUTES

3.1 Minutes from the Meeting held September 8, 2016 & September 22, 2016

Motion: It was moved by Councillor Alto, seconded by Councillor Lucas, that the following Minutes be adopted:

1. Minutes from the Meeting held September 8, 2016.
2. Minutes from the Meeting held September 22, 2016.

CARRIED UNANIMOUSLY 17/COTW

The Acting Director of Citizen Engagement and Strategic Planning provided Committee with a presentation regarding the summary of public input on the draft Financial Plan.

The Director of Finance provided Committee with a presentation regarding the draft Financial Plan.

Committee discussed the presentations as follows:

- Overnight sheltering in parks and whether or not maintenance and security costs can be reduced.

Councillor Loveday withdrew from the meeting at 9:22 a.m. and returned at 9:24 a.m.

Committee discussed the presentations as follows:

- Affects of development on the budget and resources.
- The issue of urban deer and whether or not funds need to be earmarked and if an amendment to the Strategic Plan is required.
- The responses received during the Financial Plan engagement and desire to receive input that more accurately reflects the demographic of the City.

4. UNFINISHED BUSINESS

4.1 Strategic Plan Review

Committee received a Council member report dated December 29, 2016, from Mayor Helps regarding proposed amendments to the Strategic Plan.

Motion: It was moved by Mayor Helps, seconded by Councillor Alto, that Council direct staff to amend the Strategic Plan as follows:

1. The cover page of the Strategic Plan to include the following:
(Amended February 2016 **and January 2017**)
2. Strategic Objective 12, on page four of the Strategic Plan as follows:
12. **Take Climate Action and Plan for Emergencies Including Climate Change Short and Long Term**
3. Strategic Objective 2, on page six of the Strategic Plan as follows:
2017 ACTIONS:
 - **Create a Public Engagement Road Map to accompany 2015-2018 Strategic Plan action items. (previously 2016)**
 - **Implement neighbourhood ambassador program that serves the needs of the neighbourhoods.**
 - **Work with community to design participatory budgeting opportunities. (previously 2015)**
4. Strategic Objective 3, on page seven of the Strategic Plan as follows:
2017 ACTIONS:
 - **Complete Fairfield Gonzales and Victoria West Neighbourhood Plans.**
 - **Commence Fernwood, North and South Jubilee, North Park, Rockland Neighbourhood Plans and Fort Street Corridor Plan.****2018 ACTIONS:**
 - **Complete Fernwood, North and South Jubilee, North Park, Rockland and Fort Street Corridor Plans.**
 - **Commence James Bay, Hillside Quadra and Oaklands Neighbourhood Plans.**
5. Strategic Objective 4, on page seven of the Strategic Plan as follows:
2017 ACTIONS:
 - **Complete and implement Municipal Property Acquisition and Management Strategy.****2018 ACTIONS:**
 - **Begin to implement Municipal Property Acquisition, Disposition and Management Strategy.**
6. Strategic Objective 5, on pages eight and nine of the Strategic Plan as follows:
2016 ACTIONS:
 - **Develop a Municipal Incomes Strategy.**

- ~~Develop a living wage policy for the City, including an analysis of the costs resulting from the policy's application to city employees and contractors.~~

2017 ACTIONS:

- **Develop a living wage policy for the City, including an analysis of the costs resulting from the policy's application to city employees and contractors.**
- **Consider and implement recommendations from Mayor's Task Force on Social Enterprise and Social Procurement**
- **Work with Downtown Victoria Business Association, VIATEC and private sector to address transportation challenges and opportunities downtown.**
- **Increase street vending opportunities for both new entrepreneurs and established storefront businesses.**

7. Strategic Objective 6, on pages 9 & 10 of the Strategic Plan as follows:

2017 OUTCOME:

- **To have appropriate solutions in place for all individuals experiencing chronic homelessness with additional or other support needs as identified by the Coalition's Priority One Task Force.**

2021 OUTCOME:

- **To have appropriate solutions in place by for all individuals experiencing chronic homelessness.**

2017 ACTIONS:

- **Continue to implement Municipal Housing Strategy**
- **Develop and implement policy to regulate Short Term Vacation Rentals**

2017/2018 ACTIONS:

- **Continue to support the work of the Greater Victoria Coalition to End Homelessness.**

2018 ACTIONS:

- **Limit property tax increase to a maximum rate of inflation plus one, including police.**

8. Strategic Objective 7, on pages 10 & 11 of the Strategic Plan as follows:

2018 OUTCOMES:

- ~~Coalition to End Homelessness completes its mandate to end homelessness.~~
- ~~City's seniors' facilities have grown their memberships by 50%.~~
- **Crystal Pool issues are resolved by replacing or renovating the facility. Victoria has a modern, inclusive public pool and fitness facility in a central location, with increased revenue. (previously 2017)**

2017 ACTIONS:

- **Make decision whether to refurbish or replace Crystal Pool and hold borrowing referendum.**
- **Develop and implement transgender inclusion policy.**
- **Convene First Nations Task Force and consider and implement recommendations.**
- **Undertake Year of Reconciliation activities and events.**

9. Strategic Objective 8, on pages 12 & 13 of the Strategic Plan as follows:

2017 ACTIONS:

- **Complete and begin implementation of Parks Masterplan.**
- **Undertake and begin implementation of Ship's Point Plan.**
- **Undertake and begin implementation of Centennial Square Masterplan.**
- **Participate in development of Lekwungen Trail.**
- **Support development of Gorge Waterway Loop.**
- **Support Downtown Residents Association in opening Yates Street Community Garden.**
- **Finish implementation of Gorge Waterway Zoning Bylaw implementation.**

10. Strategic Objective 9, on pages 13 & 14 of the Strategic Plan as follows:

2017 OUTCOMES:

- **Train is running between Victoria and Langford. (previously 2016)**

2018 OUTCOMES:

- Victoria is a national leader for cycling infrastructure and complete streets planning, **with phase one of an all-ages and abilities cycling network connecting all neighbourhoods and village centres completed.**

2017 ACTIONS:

- **Complete two of the "special sites" at Heron Cove along the David Foster Harbour Pathway corridor. (Moved from Objective 8)**
- **Work with other municipalities, First Nations and others to get train running between Victoria and Langford.**
- **Assess 18 month pilot project at Capital City Station.**

11. Strategic Objective 10, on pages 14 & 15 of the Strategic Plan as follows:

2017 OUTCOMES:

- **Increased number of funding partners for the McPherson Theatre. (previously 2015)**

2018 OUTCOMES

- ~~A new Central Library serves the community.~~

2016 ACTIONS:

- Identify scope and develop budget strategy for ~~a new Central Library and for a library branch at Capital Park in James Bay.~~

2017 ACTIONS:

- **Work with the CRD to increase number of funding partners for McPherson Theatre by making it more financially viable. (previously 2016)**
- **Continue to plan and implement City Studio Victoria with Camosun, Royal Roads and UVIC.**

12. Strategic Objective 11, on page 15 of the Strategic Plan as follows:

2017 OUTCOME:

- **A sewage treatment plant is under construction. (previously 2018)**

~~2015—2018 ACTION:~~

- ~~Continue discussion on sewage treatment options.~~

2017 ACTIONS:

- **Consider rezoning of Clover Point for upgraded pump station.**
- **Develop and implement waste reduction strategies including a phased in ban on single use plastic bags.**

13. Objective 12 on page 15 of the Strategic Plan as follows:

Objective 12: **Take Climate Action And Plan for Emergencies**

14. Objective 12 on pages 15 & 16 of the Strategic Plan as follows:
2020 OUTCOME:
- **City and community have reduced greenhouse gas emissions by 33% less than 2007 levels.**
- 2050 OUTCOMES:**
- **City and community have reduced greenhouse gas emissions by 80% lower than 2015 levels.**
 - **City and community run on 100% renewable energy.**
- 2017 ACTIONS:
- **Begin to implement Climate Action Program.**
 - **Break ground on new fire hall.**
15. Objective 13 on page 16 of the Strategic Plan as follows:
2018 OUTCOME:
- **Enhanced governance is in place in the region, especially with respect to emergency services dispatch.**
16. The Process for Amending Strategic Plan, Part One, on page 17 & 18 of the Strategic Plan as follows:
17. Step 1
At any Committee of the Whole Meeting ~~Committee Quarterly Update~~, Councillors interested in amending the Strategic Plan to address an emerging issue or opportunity must bring a motion accompanied by a short report to request a short report from staff on the implications of adding a proposed Action. This report must outline which of the 13 Objectives the new proposed Action will lead to, as well as the Outcome that the new proposed Action is meant to achieve.
- Step 2
At the next Quarterly Update staff will ~~Two Governance and Priorities Committee meetings later at the most~~, staff provide a brief report to Council outlining what Actions planned for a given year may need to be reconsidered and the implications of doing so.
- Step 3
At the same meeting as outlined in Step 2, Committee votes on whether to move forward the new Action and Outcome and what Action or Actions may need to be removed.
- Part two – Emergency Issues and Extraordinary Opportunities**
- Step 1
At any Committee of the Whole meeting ~~Governance and Priorities Committee Quarterly Update~~, Councillors interested in amending the Strategic Plan to address an emergency issue or extraordinary opportunity must bring a motion accompanied by a short report to request a short report from staff on the implications of adding a proposed Action. Emergency Issues and Extraordinary Opportunities don't need to be tied to a specific Strategic Objective, but if they do, this should be indicated clearly, as well as the Outcome that the new proposed Action is meant to achieve. Proposed new actions for Emergency Issues and Extraordinary Opportunities will require a two-thirds majority to pass.
- Step 2
One **Committee of the Whole** meeting later at the most, staff provide a brief report to Council outlining what Actions planned for a given year may need to be reconsidered and the implications of doing so.
- Step 3

At the same meeting as outlined in Step 2, Committee votes on whether to move forward the new Action and Outcome and what Action or Actions may need to be removed. If Committee (and Council) supports proposed Actions and Outcomes that fall outside of the 13 Strategic Objectives, a new section will be added to the plan entitled *Emergency Issues and Extraordinary Opportunities*.

Amendment: It was moved by Councillor Isitt, seconded by Mayor Helps, that the motion be amended in the following point:

6. Strategic Objectives 5, on pages eight and nine of the Strategic Plan as follows:

2017 ACTIONS:

- Consider and implement recommendations from Mayor's Task Force on Social Enterprise and Social Procurement ~~(this action will be covered off as part of it. Develop a living wage policy for the City, including an analysis of the costs resulting from the policy's application to city employees and contractors.)~~
- **Develop a living wage policy for the City, including an analysis of the costs resulting from the policy's application to city employees and contractors.**
- Work with Downtown Victoria Business Association, VIATEC and private sector to address transportation challenges and opportunities downtown.
- Increase street vending opportunities for both new entrepreneurs and established storefront businesses.

On the amendment:
CARRIED 17/COTW

For: Mayor Helps, Councillors Alto, Coleman, Isitt, Loveday, Lucas, Madoff, and Thornton-Joe

Against: Councillor Young

Amendment: It was moved by Councillor Isitt, seconded by Mayor Helps, that the motion be amended in the following point:

6. Strategic Objectives 5, on pages eight and nine of the Strategic Plan as follows:

2017 ACTIONS:

- Develop a living wage policy for the City, including an analysis of the costs resulting from the policy's application to city employees and contractors.
- Consider and implement recommendations from Mayor's Task Force on Social Enterprise and Social Procurement
- Work with Downtown Victoria Business Association, VIATEC and private sector to address transportation challenges and opportunities downtown.
- Increase street vending opportunities for both new entrepreneurs and established storefront businesses, **while ensuring accessibility for pedestrians and other users.**

On the amendment:
CARRIED UNANIMOUSLY 17/COTW

Amendment: It was moved by Councillor Thornton-Joe, seconded by Councillor Alto, that the motion be amended in the following point:

9. Strategic Objectives 8, on pages 12 & 13 of the Strategic Plan as follows:
2017 ACTIONS:
- Complete and begin implementation of Parks Masterplan
 - Undertake and begin implementation of Ship's Point Plan.
 - Undertake and begin implementation of Centennial Square Masterplan.
 - Participate in development of Lekwungen Trail
 - Support development of Gorge Waterway Loop
 - Support Downtown Residents Association in opening Yates Street Community Garden
 - Finish implementation of Gorge Waterway Zoning Bylaw implementation
 - **Create a report on the efforts of neighbouring municipalities for a solution to the deer problem and determine the magnitude of the problem in the City of Victoria.**

Amendment to the amendment:

It was moved by Councillor Isitt, seconded by Mayor Helps, that the amendment be amended in the following point:

9. Strategic Objectives 8, on pages 12 & 13 of the Strategic Plan as follows:
2017 ACTIONS:
- Complete and begin implementation of Parks Masterplan
 - Undertake and begin implementation of Ship's Point Plan.
 - Undertake and begin implementation of Centennial Square Masterplan.
 - Participate in development of Lekwungen Trail
 - Support development of Gorge Waterway Loop
 - Support Downtown Residents Association in opening Yates Street Community Garden
 - Finish implementation of Gorge Waterway Zoning Bylaw implementation
 - **Create a report on the efforts of the Provincial government, neighbouring municipalities, and the CRD, for a solution to the deer problem and determine the magnitude of the problem in the City of Victoria.**

On the amendment to the amendment:
CARRIED UNANIMOUSLY 17/COTW

Amendment to the amendment:

It was moved by Councillor Isitt, seconded by Councillor Thornton-Joe, that the amendment be amended in the following point:

9. Strategic Objectives 8, on pages 12 & 13 of the Strategic Plan as follows:
2017 ACTIONS:
- Complete and begin implementation of Parks Masterplan
 - Undertake and begin implementation of Ship's Point Plan.
 - Undertake and begin implementation of Centennial Square Masterplan.
 - Participate in development of Lekwungen Trail
 - Support development of Gorge Waterway Loop
 - Support Downtown Residents Association in opening Yates Street Community Garden
 - Finish implementation of Gorge Waterway Zoning Bylaw implementation
 - **Create a report on the efforts of the Provincial government, neighbouring municipalities, and the CRD, for a solution to the deer**

problem management and determine the magnitude of the problem in the City of Victoria.

On the amendment to the amendment:
CARRIED UNANIMOUSLY 17/COTW

Amendment to the amendment:

It was moved by Councillor Isitt, seconded by Councillor Thornton-Joe, that the amendment be amended in the following point:

9. Strategic Objectives 8, on pages 12 & 13 of the Strategic Plan as follows:
2017 ACTIONS:
 - Complete and begin implementation of Parks Masterplan
 - Undertake and begin implementation of Ship's Point Plan.
 - Undertake and begin implementation of Centennial Square Masterplan.
 - Participate in development of Lekwungen Trail
 - Support development of Gorge Waterway Loop
 - Support Downtown Residents Association in opening Yates Street Community Garden
 - Finish implementation of Gorge Waterway Zoning Bylaw implementation
 - **Create a report on the efforts of the Provincial government, neighbouring municipalities, and the CRD, for a solution to the deer management and determine the magnitude of the problem issue in the City of Victoria.**

On the amendment to the amendment:
CARRIED UNANIMOUSLY 17/COTW

Amendment to the amendment:

It was moved by Councillor Lucas, seconded by Councillor Loveday, that the amendment be amended in the following point:

9. Strategic Objectives 8, on pages 12 & 13 of the Strategic Plan as follows:
2017 ACTIONS:
 - Complete and begin implementation of Parks Masterplan
 - Undertake and begin implementation of Ship's Point Plan.
 - Undertake and begin implementation of Centennial Square Masterplan.
 - Participate in development of Lekwungen Trail
 - Support development of Gorge Waterway Loop
 - Support Downtown Residents Association in opening Yates Street Community Garden
 - Finish implementation of Gorge Waterway Zoning Bylaw implementation
 - **Create a report on the efforts of the provincial government, neighbouring municipalities, and the CRD, for a solution to the deer management, and determine the magnitude of the problem issue in the City of Victoria and send to the provincial government.**

On the amendment to the amendment:
CARRIED 17/COTW

For: Mayor Helps, Councillors Alto, Coleman, Isitt, Loveday, Lucas, Madoff, and Thornton-Joe

Against: Councillor Young

On the amendment:
CARRIED UNANIMOUSLY 17/COTW

Amendment: It was moved by Councillor Madoff, seconded by Councillor Alto, that the motion be amended in the following point:

11. Strategic Objective 10, on pages 14 & 15 of the Strategic Plan as follows:
- 2017 OUTCOMES:
- Increased number of funding partners for the McPherson Theatre. (previously 2015)
- 2016 ACTIONS:
- Identify scope and develop budget strategy for-a library branch at Capital Park in James Bay.
- 2017 ACTIONS:
- Work with the CRD to increase number of funding partners for McPherson Theatre by making it more financially viable, **to strength the facility's long term financial sustainability.** (previously 2016)
 - Continue to plan and implement City Studio Victoria with Camosun, Royal Roads and UVIC.

On the amendment:
CARRIED UNANIMOUSLY 17/COTW

Amendment: It was moved by Councillor Young, seconded by Mayor Helps, that the motion be amended in the following point:

12. That Council direct staff to amend Strategic Objective 11, on page 15 of the Strategic Plan as follows:
- 2017 OUTCOME:
- A sewage treatment plant is under construction. (previously 2018)
- 2017 ACTIONS:
- Consider rezoning of Clover Point for upgraded pump station.
 - Develop and implement waste reduction strategies including a phased in ban on single use plastic bags.
- And that the following item be moved from a 2016 action to a 2017 action:**
- **Communicate to CRD desire to see single stream collection of recyclables in closed wheeled totes. Make garbage disposal less convenient than recycling.**

Amendment to the amendment:

It was moved by Councillor Young, seconded by Councillor Alto, that the amendment be amended in the following point:

And that the following item be moved from a 2016 action to a 2017 action:

- **Communicate to CRD desire to see single stream collection of recyclables in closed wheeled totes. Make garbage disposal less convenient than recycling.**

On the amendment to the amendment:
CARRIED UNANIMOUSLY 17/COTW

On the amendment:
CARRIED UNANIMOUSLY 17/COTW

Councillor Lucas withdrew from the meeting at 10:05 a.m.

Amendment: It was moved by Councillor Young, seconded by Mayor Helps, that the motion be amended in the following point:

4. Strategic Objective 3, on page **six &** seven of the Strategic Plan as follows:

2017 ACTIONS:

- Complete Fairfield Gonzales and Victoria West Neighbourhood Plans.
- Commence Fernwood, North and South Jubilee, North Park, Rockland Neighbourhood Plans and Fort Street Corridor Plan.

2018 ACTIONS:

- Complete Fernwood, North and South Jubilee, North Park, Rockland and Fort Street Corridor Plans.
- Commence James Bay, Hillside Quadra and Oaklands Neighbourhood Plans.

And that the following item be moved from a 2016 action to a 2017 action:

- **Create a Development Permit/Heritage Conservation Area on Dallas Road between Cook Street and Clover Point.**

Committee discussed:

- Concerns of the community relating to the buildings being demolished along the waterfront and the impacts to the streetscape.

Councillor Lucas returned to the meeting at 10:06 a.m.

On the amendment:
CARRIED UNANIMOUSLY 17/COTW

Councillor Lucas withdrew from the meeting at 10:09 a.m.

Amendment: It was moved by Councillor Thornton-Joe, seconded by Mayor Helps, that the motion be amended in the following point:

8. Strategic Objective 7, on pages 10 & 11 of the Strategic Plan as follows:

2018 OUTCOMES:

- Crystal Pool issues are resolved by replacing or renovating the facility. Victoria has a modern, inclusive public pool and fitness facility in a central location, with increased revenue. (previously 2017)

2017 ACTIONS:

- Make decision whether to refurbish or replace Crystal Pool and hold borrowing referendum.
- Develop and implement transgender inclusion policy.
- Convene ~~First Nations Task Force~~ **Truth and Reconciliation Commission's Call to Action Task Force** and consider and **begin to** implement recommendations.
- Undertake Year of Reconciliation activities and events.

On the amendment:
CARRIED UNANIMOUSLY 17/COTW

Councillor Lucas returned to the meeting at 10:11 a.m.

Amendment: It was moved by Councillor Loveday, seconded by Councillor Isitt, that the motion be amended in the following point:

3. Strategic Objective 2, on page **five &** six of the Strategic Plan as follows:

2017 ACTIONS:

- Create a Public Engagement Road Map to accompany 2015-2018 Strategic Plan action items. (previously 2016)
- Implement neighbourhood ambassador program that serves the needs of the neighbourhoods.
- Work with community to design participatory budgeting opportunities. (previously 2015)

2017 OUTCOME:

- **Approve and implement the Youth Engagement Strategy.**

On the amendment:

CARRIED UNANIMOUSLY 17/COTW

Amendment: It was moved by Councillor Isitt, seconded by Mayor Helps, that the motion be amended in the following point:

10. Strategic Objective 9, on pages 13 & 14 of the Strategic Plan as follows:

2017 OUTCOMES:

- Train is running between Victoria and Langford. (previously 2016)

2018 OUTCOMES:

- Victoria is a national leader for cycling infrastructure and complete streets planning, with phase one of an all-ages and abilities cycling network connecting all neighbourhoods and village centres completed, **and work underway on the remainder of the network.**

2017 ACTIONS:

- Complete two of the “special sites” at Heron Cove along the David Foster Harbour Pathway corridor.
- Work with other municipalities, First Nations and others to get train running between Victoria and Langford.
- Assess 18 month pilot project at Capital City Station.

On the amendment:

CARRIED UNANIMOUSLY 17/COTW

Amendment: It was moved by Councillor Isitt, seconded by Mayor Helps, that the motion be amended in the following point:

1. Strategic Objective 12, on page four of the Strategic Plan as follows:
 12. Take Climate Action and ~~Plan~~ **Prepare** for Emergencies

On the amendment:

CARRIED UNANIMOUSLY 17/COTW

Mayor Helps excused herself from the meeting at 10:20 a.m. due to a pecuniary conflict of interest with the next item as she resides in a building with a short term vacation rental suite. Councillor Alto assumed the chair in her absence.

Councillor Lucas excused herself from the meeting at 10:20 a.m. due to a pecuniary conflict of interest with the next item as she manages a retail store located in a hotel.

Amendment: It was moved by Councillor Isitt, seconded by Councillor Loveday, that the motion be amended in the following point:

7. Strategic Objective 6, on pages 9 & 10 of the Strategic Plan as follows:

2017 OUTCOME:

- To have appropriate solutions in place for all individuals experiencing chronic homelessness with additional or other support needs as identified by the Coalition's Priority One Task Force.

2021 OUTCOME:

- To have appropriate solutions in place by for all individuals experiencing chronic homelessness.

2017 ACTIONS:

- Continue to implement Municipal Housing Strategy
- ~~Develop and implement policy to regulate Short Term Vacation Rentals~~
- **Strengthen and enforce regulations relating to Short Term Vacation Rentals**

2017/2018 ACTIONS:

- Continue to support the work of the Greater Victoria Coalition to End Homelessness.

2018 ACTIONS:

- Limit property tax increase to a maximum rate of inflation plus one, including police.

Committee discussed:

- Concerns about strengthening and enforcing a policy that has not been developed and desire to receive further information from staff.

The City Manager advised that a workshop is scheduled to discuss short term vacation rentals in the City to understand the implications and that amendments can be made to the strategic plan at quarterly updates.

Amendment to the amendment:

It was moved by Councillor Isitt, that the amendment be amended in the following point:

7. Strategic Objective 6, on pages 9 & 10 of the Strategic Plan as follows:

2017 OUTCOME:

- To have appropriate solutions in place for all individuals experiencing chronic homelessness with additional or other support needs as identified by the Coalition's Priority One Task Force.

2021 OUTCOME:

- To have appropriate solutions in place by for all individuals experiencing chronic homelessness.

2017 ACTIONS:

- Continue to implement Municipal Housing Strategy
- ~~Develop and implement policy to regulate Short Term Vacation Rentals~~
- **Strengthen and enforce regulations and policy relating to Short Term Vacation Rentals in residential properties.**

2017/2018 ACTIONS:

- Continue to support the work of the Greater Victoria Coalition to End Homelessness.

2018 ACTIONS:

- Limit property tax increase to a maximum rate of inflation plus one, including police.

MOTION NOT SECONDED

On the amendment:
DEFEATED 17/COTW

For: Councillors Isitt, Loveday, and Young
Against: Councillors Alto, Coleman, Madoff, and Thornton-Joe

Amendment: It was moved by Councillor Isitt, seconded by Councillor Loveday, that the motion be amended in the following point:

7. Strategic Objective 6, on pages 9 & 10 of the Strategic Plan as follows:

2017 OUTCOME:

- To have appropriate solutions in place for all individuals experiencing chronic homelessness with additional or other support needs as identified by the Coalition's Priority One Task Force.

2021 OUTCOME:

- To have appropriate solutions in place by for all individuals experiencing chronic homelessness.

2017 ACTIONS:

- Continue to implement Municipal Housing Strategy
- ~~Develop and implement policy to regulate Short Term Vacation Rentals~~
- **Strengthen policy and regulations relating to Short Term Vacation Rentals**

2017/2018 ACTIONS:

- Continue to support the work of the Greater Victoria Coalition to End Homelessness.

2018 ACTIONS:

- Limit property tax increase to a maximum rate of inflation plus one, including police.

On the amendment:
CARRIED 17/COTW

For: Councillors Coleman, Isitt, Loveday, Thornton-Joe, and Young
Against: Councillors Alto and Madoff

Acting Mayor Alto agreed to vote on the motion separately as follows:

Motion: It was moved by Councillor Alto, seconded by Councillor Isitt, that Council direct staff to amend the Strategic Plan as follows:

7. Strategic Objective 6, on pages 9 & 10 of the Strategic Plan as follows:

2017 ACTIONS:

- ~~Develop and implement policy to regulate Short Term Vacation Rentals~~
- **Strengthen policy and regulations relating to Short Term Vacation Rentals**

CARRIED UNANIMOUSLY 17/COTW

Councillor Lucas returned to the meeting at 10:33 a.m.

Mayor Helps assumed the Chair at 10:33 a.m.

Councillor Thornton-Joe excused herself from the meeting at 10:34 a.m. due to a pecuniary conflict of interest with the next item as she is appointed to the Board of Directors for the Aboriginal Coalition to End Homelessness.

Amendment: It was moved by Councillor Isitt, seconded by Councillor Alto, that the motion be amended in the following point:

7. Strategic Objective 6, on pages 9 & 10 of the Strategic Plan as follows:

2017 OUTCOME:

- To have appropriate solutions in place for all individuals experiencing chronic homelessness with additional or other support needs as identified by the **Greater Victoria Coalition's to End Homelessness's** Priority One Task Force.

2021 OUTCOME:

- To have appropriate solutions in place by for all individuals experiencing chronic homelessness.

2017/2018 ACTIONS:

- Continue to support the work of the Greater Victoria Coalition to End Homelessness.

2018 ACTIONS:

- Limit property tax increase to a maximum rate of inflation plus one, including police.

On the amendment:
CARRIED UNANIMOUSLY 17/COTW

Amendment: It was moved by Councillor Isitt, seconded by Mayor Helps, that the motion be amended in the following point:

7. Strategic Objective 6, on pages 9 & 10 of the Strategic Plan as follows:

2017 OUTCOME:

- To have appropriate solutions in place for all individuals experiencing chronic homelessness with additional or other support needs as identified by the Greater Victoria Coalition to End Homelessness's Priority One Task Force.

2021 OUTCOME:

- To have appropriate solutions in place, **including adequate housing** by for all individuals experiencing chronic homelessness.

2017/2018 ACTIONS:

- Continue to support the work of the Greater Victoria Coalition to End Homelessness.

2018 ACTIONS:

- Limit property tax increase to a maximum rate of inflation plus one, including police.

Committee discussed:

- The work in progress on a no-eviction's policy.

Amendment to the amendment:

It was moved by Councillor Isitt, seconded by Councillor Loveday, that the amendment be amended in the following point:

7. Strategic Objective 6, on pages 9 & 10 of the Strategic Plan as follows:

2017 OUTCOME:

- To have appropriate solutions in place for all individuals experiencing chronic homelessness with additional or other support needs as identified by the Greater Victoria Coalition's to End Homelessness's Priority One Task Force.

2021 OUTCOME:

- To have appropriate solutions in place, **including adequate housing with supports** for all individuals experiencing chronic homelessness.

2017/2018 ACTIONS:

- Continue to support the work of the Greater Victoria Coalition to End Homelessness.

2018 ACTIONS:

- Limit property tax increase to a maximum rate of inflation plus one, including police.

On the amendment to the amendment:
DEFEATED UNANIMOUSLY 17/COTW

On the amendment:
CARRIED UNANIMOUSLY 17/COTW

Councillor Thornton-Joe returned to the meeting at 10:46 a.m.

Amendment: It was moved by Councillor Loveday, seconded by Mayor Helps, that the motion be amended in the following point:

10. Strategic Objective 9, on pages 13 & 14 of the Strategic Plan as follows:

2017 OUTCOMES:

- Train is running between Victoria and Langford. (previously 2016)

2018 OUTCOMES:

- Victoria is a national leader for cycling infrastructure and complete streets planning, with phase one of an all-ages and abilities cycling network connecting all neighbourhoods and village centres completed.
- Pedestrian travel is safe, comfortable and enjoyable for all ages and abilities. **(Ongoing)**

2017 ACTIONS:

- Complete two of the "special sites" at Heron Cove along the David Foster Harbour Pathway corridor.
- Work with other municipalities, First Nations and others to get train running between Victoria and Langford.
- Assess 18 month pilot project at Capital City Station.

On the amendment:
CARRIED UNANIMOUSLY 17/COTW

Councillor Loveday withdrew from the meeting at 11:01 a.m. and returned at 11:01 a.m.

Councillor Loveday withdrew from the meeting at 11:04 a.m. and returned at 11:05 a.m.

Committee discussed:

- The pros and cons of creating a park at Ships Point.
- Reviewing the liquor licence policy to ensure neighbourhood liveability.

Amendment: It was moved by Councillor Thornton-Joe, seconded by Councillor Alto, that the motion be amended in the following point:

7. Strategic Objective 7, on pages 10 & 11 of the Strategic Plan as follows:

2018 OUTCOMES:

- Crystal Pool issues are resolved by replacing or renovating the facility. Victoria has a modern, inclusive public pool and fitness facility in a central location, with increased revenue. (previously 2017)

2017 ACTIONS:

- Make decision whether to refurbish or replace Crystal Pool and hold borrowing referendum.
- Develop and implement transgender inclusion policy.
- Convene First Nations Task Force and consider and implement recommendations.
- Undertake Year of Reconciliation activities and events.
- **Review the Liquor Licence Policy to support neighbourhood liveability.**

On the amendment:

CARRIED UNANIMOUSLY 17/COTW

Councillor Thornton-Joe withdrew from the meeting at 11:26 a.m. due to a pecuniary conflict of interest as her husband is an employee of BC Transit.

Mayor Helps agreed to vote on the motion separately as follows:

Motion: It was moved by Councillor Isitt, seconded by Mayor Helps, that Council direct staff to amend the Strategic Plan as follows:

6. Strategic Objective 5, on pages eight and nine of the Strategic Plan as follows:

2017 ACTIONS:

- Work with Downtown Victoria Business Association, VIATEC and private sector to address transportation challenges and opportunities downtown.

7. Strategic Objective 6, on pages 9 & 10 of the Strategic Plan as follows:

2017 OUTCOME:

- To have appropriate solutions in place for all individuals experiencing chronic homelessness with additional or other support needs as identified by the Greater Victoria Coalition's to End Homelessness's Priority One Task Force.

2021 OUTCOME:

- To have appropriate solutions in place, including adequate housing with supports for all individuals experiencing chronic homelessness.

2017/2018 ACTIONS:

- Continue to support the work of the Greater Victoria Coalition to End Homelessness.

2018 ACTIONS:

- Limit property tax increase to a maximum rate of inflation plus one, including police.

CARRIED UNANIMOUSLY 17/COTW

Councillor Thornton-Joe returned to the meeting at 11:27 a.m.

Main motion as amended:

That Council direct staff to amend the Strategic Plan as follows:

1. The cover page of the Strategic Plan to include the following:
(Amended February 2016 **and January 2017**)
2. Strategic Objective 12, on page four of the Strategic Plan as follows:
12. Take Climate Action and Plan Prepare for Emergencies ~~Including Climate Change Short and Long Term~~
3. Strategic Objective 2, on page five & six of the Strategic Plan as follows:
2017 ACTIONS:
 - **Create a Public Engagement Road Map to accompany 2015-2018 Strategic Plan action items. (previously 2016)**
 - **Implement neighbourhood ambassador program that serves the needs of the neighbourhoods.**
 - **Work with community to design participatory budgeting opportunities. (previously 2015)****2017 OUTCOME**
 - **Approve and implement the Youth Engagement Strategy.**
4. Strategic Objective 3, on page seven of the Strategic Plan as follows:
2017 ACTIONS:
 - **Complete Fairfield Gonzales and Victoria West Neighbourhood Plans.**
 - **Commence Fernwood, North and South Jubilee, North Park, Rockland Neighbourhood Plans and Fort Street Corridor Plan.****2018 ACTIONS:**
 - **Complete Fernwood, North and South Jubilee, North Park, Rockland and Fort Street Corridor Plans.**
 - **Commence James Bay, Hillside Quadra and Oaklands Neighbourhood Plans.****And that the following item be moved from a 2016 action to a 2017 action:**
 - **Create a Development Permit/Heritage Conservation Area on Dallas Road between Cook Street and Clover Point.**
5. Strategic Objective 4, on page seven of the Strategic Plan as follows:
2017 ACTIONS:
 - **Complete and implement Municipal Property Acquisition and Management Strategy.****2018 ACTIONS:**
 - **Begin to implement Municipal Property Acquisition, Disposition and Management Strategy.**
6. Strategic Objective 5, on pages eight and nine of the Strategic Plan as follows:
2016 ACTIONS:
 - ~~Develop a Municipal Incomes Strategy.~~
 - ~~Develop a living wage policy for the City, including an analysis of the costs resulting from the policy's application to city employees and contractors.~~**2017 ACTIONS:**
 - **Consider and implement recommendations from Mayor's Task Force on Social Enterprise and Social Procurement.**

- **Develop a living wage policy for the City, including an analysis of the costs resulting from the policy's application to city employees and contractors.**
 - **Increase street vending opportunities for both new entrepreneurs and established storefront businesses, while ensuring accessibility for pedestrians and other users.**
7. Strategic Objective 6, on pages 9 & 10 of the Strategic Plan as follows:
2017 ACTIONS:
- **Continue to implement Municipal Housing Strategy**
 - **Review the Liquor Licence Policy to support neighbourhood liveability.**
8. Strategic Objective 7, on pages 10 & 11 of the Strategic Plan as follows:
2018 OUTCOMES:
- ~~Coalition to End Homelessness completes its mandate to end homelessness.~~
 - ~~City's seniors' facilities have grown their memberships by 50%.~~
 - **Crystal Pool issues are resolved by replacing or renovating the facility. Victoria has a modern, inclusive public pool and fitness facility in a central location, with increased revenue. (previously 2017)**
- 2017 ACTIONS:**
- **Make decision whether to refurbish or replace Crystal Pool and hold borrowing referendum.**
 - **Develop and implement transgender inclusion policy.**
 - **Convene Truth and Reconciliation Commission's Call to Action Task Force and consider and begin to implement recommendations.**
 - **Undertake Year of Reconciliation activities and events.**
9. Strategic Objective 8, on pages 12 & 13 of the Strategic Plan as follows:
2017 ACTIONS:
- **Complete and begin implementation of Parks Masterplan.**
 - **Undertake and begin implementation of Ship's Point Plan.**
 - **Undertake and begin implementation of Centennial Square Masterplan.**
 - **Participate in development of Lekwungen Trail.**
 - **Support development of Gorge Waterway Loop.**
 - **Support Downtown Residents Association in opening Yates Street Community Garden.**
 - **Finish implementation of Gorge Waterway Zoning Bylaw implementation.**
 - **Create a report on the efforts of the provincial government, neighbouring municipalities, and the CRD, for deer management, and determine the magnitude of the issue in the City of Victoria and send to the provincial government.**
10. Strategic Objective 9, on pages 13 & 14 of the Strategic Plan as follows:
2017 OUTCOMES:
- **Train is running between Victoria and Langford. (previously 2016)**
- 2018 OUTCOMES:**
- **Victoria is a national leader for cycling infrastructure and complete streets planning, with phase one of an all-ages and abilities cycling network**

connecting all neighbourhoods and village centres **completed, and work underway on the remainder of the network.**

- Pedestrian travel is safe, comfortable and enjoyable for all ages and abilities. **(Ongoing)**

2017 ACTIONS:

- **Complete two of the “special sites” at Heron Cove along the David Foster Harbour Pathway corridor.**
- **Work with other municipalities, First Nations and others to get train running between Victoria and Langford.**
- **Assess 18 month pilot project at Capital City Station.**

11. Strategic Objective 10, on pages 14 & 15 of the Strategic Plan as follows:

2017 OUTCOMES:

- **Increased number of funding partners for the McPherson Theatre. (previously 2015)**

2018 OUTCOMES

- ~~A new Central Library serves the community.~~

2016 ACTIONS:

- ~~Identify scope and develop budget strategy for a new Central Library and for a library branch at Capital Park in James Bay.~~

2017 ACTIONS:

- **Work with the CRD to increase number of funding partners for McPherson Theatre by making it more financially viable, to strength the facility’s long term financial sustainability. (previously 2016)**
- **Continue to plan and implement City Studio Victoria with Camosun, Royal Roads and UVIC.**

12. Strategic Objective 11, on page 15 of the Strategic Plan as follows:

2017 OUTCOME:

- **A sewage treatment plant is under construction. (previously 2018)**

~~2015—2018 ACTION:~~

- ~~Continue discussion on sewage treatment options.~~

2017 ACTIONS:

- **Consider rezoning of Clover Point for upgraded pump station.**
- **Develop and implement waste reduction strategies including a phased in ban on single use plastic bags.**

And that the following item be moved from a 2016 action to a 2017 action:

- **Communicate to CRD desire to see collection of recyclables in closed wheeled totes. Make garbage disposal less convenient than recycling.**

13. Objective 12 on page 15 of the Strategic Plan as follows:

Objective 12: **Take Climate Action And Prepare for Emergencies**

14. Objective 12 on pages 15 & 16 of the Strategic Plan as follows:

2020 OUTCOME:

- **City and community have reduced greenhouse gas emissions by 33% less than 2007 levels.**

2050 OUTCOMES:

- **City and community have reduced greenhouse gas emissions by 80% lower than 2015 levels.**
- **City and community run on 100% renewable energy.**

2017 ACTIONS:

- **Begin to implement Climate Action Program.**
 - **Break ground on new fire hall.**
15. Objective 13 on page 16 of the Strategic Plan as follows:
2018 OUTCOME:
- **Enhanced governance is in place in the region, especially with respect to emergency services dispatch.**
16. The Process for Amending Strategic Plan, Part One, on page 17 & 18 of the Strategic Plan as follows:
17. Step 1

At any Committee of the Whole Meeting ~~Committee Quarterly Update~~, Councillors interested in amending the Strategic Plan to address an emerging issue or opportunity must bring a motion accompanied by a short report to request a short report from staff on the implications of adding a proposed Action. This report must outline which of the 13 Objectives the new proposed Action will lead to, as well as the Outcome that the new proposed Action is meant to achieve.

Step 2

At the next Quarterly Update staff will ~~Two Governance and Priorities Committee meetings later at the most,~~ staff provide a brief report to Council outlining what Actions planned for a given year may need to be reconsidered and the implications of doing so.

Step 3

At the same meeting as outlined in Step 2, Committee votes on whether to move forward the new Action and Outcome and what Action or Actions may need to be removed.

Part two – Emergency Issues and Extraordinary Opportunities

Step 1

At any Committee of the Whole meeting ~~Governance and Priorities Committee Quarterly Update~~, Councillors interested in amending the Strategic Plan to address an emergency issue or extraordinary opportunity must bring a motion accompanied by a short report to request a short report from staff on the implications of adding a proposed Action. Emergency Issues and Extraordinary Opportunities don't need to be tied to a specific Strategic Objective, but if they do, this should be indicated clearly, as well as the Outcome that the new proposed Action is meant to achieve. Proposed new actions for Emergency Issues and Extraordinary Opportunities will require a two-thirds majority to pass.

Step 2

One **Committee of the Whole** meeting later at the most, staff provide a brief report to Council outlining what Actions planned for a given year may need to be reconsidered and the implications of doing so.

Step 3

At the same meeting as outlined in Step 2, Committee votes on whether to move forward the new Action and Outcome and what Action or Actions may need to be removed. If Committee (and Council) supports proposed Actions and Outcomes that fall outside of the 13 Strategic Objectives, a new section will be added to the plan entitled *Emergency Issues and Extraordinary Opportunities*.

On the main motion as amended:
CARRIED 17/COTW

For: Mayor Helps, Councillors Alto, Coleman, Isitt, Loveday, Lucas, Madoff, and Thornton-Joe
Against: Councillor Young

Committee recessed from 11:27 a.m. and returned at 12:02 p.m.

4.3 Proposed Adjustments to the Draft 2017-2021 Financial Plan

Committee received a report dated December 15, 2016, from the Director of Finance regarding adjustments to the Financial Plan based on public feedback.

- Motion:** It was moved by Mayor Helps, seconded by Councillor Isitt, that Council:
1. Provide direction regarding any funding allocations for items identified by the public or through responses to Council's motions passed during budget discussions.
 2. Approve the following ongoing allocation of the remaining estimated \$450,500 property tax revenue growth from new assessment:
 - a. Any ongoing funding needs identified by the public or through responses to Council's motions during budget discussions, as determined by Council
 - b. Ongoing Supplemental Requests
 - i. Real estate function \$135,000
 - ii. Correspondence function \$87,000
 - iii. Tree care \$128,000
 - iv. Arts and culture support \$25,000
 - v. Greening of Fleet (Vehicle and Heavy Equipment Reserve) up to \$55,722
 - c. Additional Grant Requests
 - i. Victoria Civic Heritage Foundation \$5,125
 - ii. Victoria Civic Heritage Trust \$2,153
 - iii. Community Garden Volunteer Coordination \$6,000
 - iv. Fairfield Community Centre (insurance administration) \$500
 - v. Distribution of mulch to Community Garden operators \$6,000
 - d. Any remainder to the Vehicles and Heavy Equipment Reserve (greening of fleet)

Councillor Lucas withdrew from the meeting at 12:06 p.m. and returned at 12:07 p.m.

- Amendment:** It was moved by Councillor Young, seconded by Mayor Helps, that the following items be pulled from the motion for discussion:
2. **Approve the following ongoing allocation of the remaining estimated \$450,500 property tax revenue growth from new assessment:**
 - b. **Ongoing Supplemental Requests**
 - iii. **Tree care \$128,000**
 - c. **Additional Grant Requests**
 - iii. **Community Garden Volunteer Coordination \$6,000**
 - iv. **Fairfield Community Centre (insurance administration) \$500**
 - v. **Distribution of mulch to Community Garden operators \$6,000**

On the amendment:
CARRIED UNANIMOUSLY 17/COTW

Main motion as amended:

That Council:

1. Provide direction regarding any funding allocations for items identified by the public or through responses to Council's motions passed during budget discussions.
2. Approve the following ongoing allocation of the remaining estimated \$450,500 property tax revenue growth from new assessment:
 - a. Any ongoing funding needs identified by the public or through responses to Council's motions during budget discussions, as determined by Council
 - b. Ongoing Supplemental Requests
 - i. Real estate function \$135,000
 - ii. Correspondence function \$87,000
 - iii. Arts and culture support \$25,000
 - iv. Greening of Fleet (Vehicle and Heavy Equipment Reserve) up to \$55,722
 - c. Additional Grant Requests
 - i. Victoria Civic Heritage Foundation \$5,125
 - ii. Victoria Civic Heritage Trust \$2,153
 - d. Any remainder to the Vehicles and Heavy Equipment Reserve (greening of fleet)

On the main motion as amended:
CARRIED UNANIMOUSLY 17/COTW

Motion:

It was moved by Mayor Helps, seconded by Councillor Isitt, that Council:

2. Approve the following ongoing allocation of the remaining estimated \$450,500 property tax revenue growth from new assessment:
 - c. Additional Grant Requests
 - iii. Community Garden Volunteer Coordination \$6,000

CARRIED 17/COTW

For: Mayor Helps, Councillors Alto, Coleman, Isitt, Loveday, Lucas, Madoff, and Thornton-Joe

Against: Councillor Young

Motion:

It was moved by Mayor Helps, seconded by Councillor Isitt, that Council:

2. Approve the following ongoing allocation of the remaining estimated \$450,500 property tax revenue growth from new assessment:
 - c. Additional Grant Requests
 - v. Distribution of mulch to Community Garden operators \$6,000

CARRIED 17/COTW

For: Mayor Helps, Councillors Alto, Coleman, Isitt, Loveday, Lucas, Madoff, and Thornton-Joe

Against: Councillor Young

- Motion:** It was moved by Mayor Helps, seconded by Councillor Isitt, that Council:
2. Approve the following ongoing allocation of the remaining estimated \$450,500 property tax revenue growth from new assessment:
 - c. Additional Grant Requests
 - iv. Fairfield Community Centre (insurance administration) \$500

Committee discussed:

- Alternative options for funding and whether it is more cost effective for the City to pay the insurance for all the community associations.

Amendment: It was moved by Mayor Helps, seconded by Councillor Isitt, that the motion be amended to move the following item to be funded as items in point 3 of the recommendation as follows:

That Council:

2. Approve the following ongoing allocation of the remaining estimated \$450,500 property tax revenue growth from new assessment:
 - c. Additional Grant Requests
 - ~~iv. Fairfield Community Centre (insurance administration) \$500~~
3. Approve the following one-time allocation of the remaining estimated \$2.8 million 2016 surplus:
 - b. Supplementary Requests:
 - iv. Fairfield Community Centre (insurance administration) \$500**

On the amendment:
CARRIED 17/COTW

For: Mayor Helps, Councillors Alto, Coleman, Isitt, Loveday, Lucas, Madoff, and Thornton-Joe
Against: Councillor Young

- Motion:** It was moved by Mayor Helps, seconded by Councillor Isitt, that Council:
2. Approve the following ongoing allocation of the remaining estimated \$450,500 property tax revenue growth from new assessment:
 - b. Ongoing Supplemental Requests
 - iii. Tree care \$128,000

CARRIED UNANIMOUSLY 17/COTW

- Motion:** It was moved by Mayor Helps, seconded by Councillor Isitt, that Council:
3. Approve the following one-time allocation of the remaining estimated \$2.8 million 2016 surplus:
 - a. Any one-time funding needs identified by the public or through responses to Council's motions during budget discussions, as determined by Council.
 - b. Supplementary Requests:
 - i. Canada 150 \$150,000
 - ii. Parks planning - temporary support \$103,000
 - iii. Development services - temporary support \$42,000
 - iv. Solid waste management strategy \$50,000
 - v. Parks infrastructure \$158,000
 - vi. High risk tree removal \$150,000

- vii. Overnight sheltering - support and clean-up \$300,000
 - viii. Public Works Yard master plan \$50,000
 - ix. Special events traffic control support \$50,000
 - x. Downtown Core Area Plan implementation \$55,000
 - xi. Zoning updates \$30,000
 - xii. City Studio \$50,000 (\$25,000 for 2017 and \$25,000 for 2018)
 - xiii. Accelerated neighbourhood planning \$500,000 (\$300,000 for 2017 and \$200,000 for 2018)
 - xiv. Victoria Housing Strategy implementation \$100,000
 - xv. South Island Prosperity Project \$220,000
 - xvi. Car Free Day in kind support \$45,000 (\$15,000 per year for 3 years)
 - xvii. Temporary child-friendly play feature in Centennial Square \$50,000
- c. The remainder to the Buildings and Infrastructure Reserve

Amendment: It was moved by Councillor Isitt, seconded by Councillor Loveday, that the following items be pulled from the motion for discussion:

- 3. **Approve the following one-time allocation of the remaining estimated \$2.8 million 2016 surplus:**
 - b. **Supplementary Requests:**
 - i. **Canada 150 \$150,000**
 - vii. **Overnight sheltering - support and clean-up \$300,000**
 - xvii. **Temporary child-friendly play feature in Centennial Square \$50,000**

On the amendment:
CARRIED UNANIMOUSLY 17/COTW

Main motion as amended:

That Council:

- 3. Approve the following one-time allocation of the remaining estimated \$2.8 million 2016 surplus:
 - a. Any one-time funding needs identified by the public or through responses to Council's motions during budget discussions, as determined by Council.
 - b. Supplementary Requests:
 - ii. Parks planning - temporary support \$103,000
 - iii. Development services - temporary support \$42,000
 - iv. Solid waste management strategy \$50,000
 - v. Parks infrastructure \$158,000
 - vi. High risk tree removal \$150,000
 - viii. Public Works Yard master plan \$50,000
 - ix. Special events traffic control support \$50,000
 - x. Downtown Core Area Plan implementation \$55,000
 - xi. Zoning updates \$30,000
 - xii. City Studio \$50,000 (\$25,000 for 2017 and \$25,000 for 2018)
 - xiii. Accelerated neighbourhood planning \$500,000 (\$300,000 for 2017 and \$200,000 for 2018)
 - xiv. Victoria Housing Strategy implementation \$100,000
 - xv. South Island Prosperity Project \$220,000
 - xvi. Car Free Day in kind support \$45,000 (\$15,000 per year for 3 years)

- c. The remainder to the Buildings and Infrastructure Reserve

On the main motion as amended:
CARRIED UNANIMOUSLY 17/COTW

- Motion:** It was moved by Mayor Helps, seconded by Councillor Isitt, that Council:
3. Approve the following one-time allocation of the remaining estimated \$2.8 million 2016 surplus:
 - b. Supplementary Requests:
 - vii. Overnight sheltering - support and clean-up \$300,000

- Amendment:** It was moved by Councillor Isitt, seconded by Mayor Helps, that the motion be amended as follows:
- That Council:
3. Approve the following one-time allocation of the remaining estimated \$2.8 million 2016 surplus:
 - b. Supplementary Requests:
 - vii. Overnight sheltering - support and clean-up ~~\$300,000~~ **200,000**

Committee discussed:

- Reviewing the reduced funding to ensure there are no implications.

Amendment to the amendment:

It was moved by Councillor Thornton-Joe, seconded by Councillor Madoff, that the amendment be amended as follows:

That Council:

3. Approve the following one-time allocation of the remaining estimated \$2.8 million 2016 surplus:
 - b. Supplementary Requests:
 - vii. Overnight sheltering - support and clean-up ~~\$200,000~~ **250,000**

On the amendment to the amendment:
DEFEATED 17/COTW

- For: Councillors Madoff and Thornton-Joe
Against: Mayor Helps, Councillors Alto, Coleman, Isitt, Loveday, Lucas, and Young

On the amendment:
CARRIED 17/COTW

- For: Mayor Helps, Councillors Alto, Coleman, Isitt, Loveday, Madoff, and Thornton-Joe
Against: Councillors Lucas and Young

Main motion as amended:

That Council:

3. Approve the following one-time allocation of the remaining estimated \$2.8 million 2016 surplus:
 - b. Supplementary Requests:
 - vii. Overnight sheltering - support and clean-up \$200,000

On the main motion as amended:
CARRIED 17/COTW

For: Mayor Helps, Councillors Alto, Coleman, Isitt, Loveday, Madoff, and Thornton-Joe
Against: Councillors Lucas and Young

Motion: It was moved by Mayor Helps, seconded by Councillor Isitt, that Council:
3. Approve the following one-time allocation of the remaining estimated \$2.8 million 2016 surplus:
b. Supplementary Requests:
xvii. Temporary child-friendly play feature in Centennial Square \$50,000

Amendment: It was moved by Councillor Isitt, seconded by Mayor Helps, that Council:
3. Approve the following one-time allocation of the remaining estimated \$2.8 million 2016 surplus:
b. Supplementary Requests:
xvii. ~~Temporary~~ **Moveable** child-friendly play feature in Centennial Square \$50,000

Amendment to the amendment:
It was moved by Councillor Madoff, seconded by Mayor Helps, that Council:
3. Approve the following one-time allocation of the remaining estimated \$2.8 million 2016 surplus:
b. Supplementary Requests:
xvii. ~~Temporary~~ **Temporary Moveable** child-friendly play feature in Centennial Square \$50,000

On the amendment to the amendment:
CARRIED 17/COTW

For: Mayor Helps, Councillors Alto, Coleman, Loveday, Lucas, Madoff, Thornton-Joe, and Young
Against: Councillor Isitt

On the amendment:
CARRIED UNANIMOUSLY 17/COTW

Main motion as amended:
That Council:
3. Approve the following one-time allocation of the remaining estimated \$2.8 million 2016 surplus:
b. Supplementary Requests:
xvii. Temporary Moveable child-friendly play feature in Centennial Square \$50,000

On the main motion as amended:
CARRIED 17/COTW

For: Mayor Helps, Councillors Alto, Isitt, Loveday, Lucas, and Madoff
Against: Councillors Coleman, Thornton-Joe, and Young

- Motion:** It was moved by Councillor Loveday, seconded by Mayor Helps, that Council:
3. Approve the following one-time allocation of the remaining estimated \$2.8 million 2016 surplus:
 - b. Supplementary Requests:
 - i. Canada 150 \$150,000

CARRIED UNANIMOUSLY 17/COTW

- Motion:** It was moved by Mayor Helps, seconded by Councillor Alto, that Council:
4. Approve the following Supplementary Requests with funding from Utility Reserves:
 - a. Water Utility Reserve
 - i. Water leak detection \$22,000
 - ii. Water meter testing \$57,000
 - b. Sewer Utility Reserve
 - i. Sewer later repair increase \$55,000
 - ii. Sewer line rapid assessment program \$53,000

CARRIED UNANIMOUSLY 17/COTW

- Motion:** It was moved by Councillor Isitt, seconded by Mayor Helps, that Council direct staff to implement the staff recommendation for proposed bicycle master plan improvements for Vancouver Street, at the estimated cost for proposed signs/markings of approximately \$5,000, to be funded through the Bicycle Master Plan Implementation budget.

CARRIED UNANIMOUSLY 17/COTW

- Motion:** It was moved by Councillor Alto, seconded by Councillor Isitt, that Council direct staff to allocate up to \$75,000 to create and install a symbol of the Lekwungen Peoples near City Hall (as a one-time only expenditure).

CARRIED UNANIMOUSLY 17/COTW

- Motion:** It was moved by Councillor Alto, seconded by Councillor Thornton-Joe, that Council direct staff to allocate up to \$20,000 to defray the costs to host the 2017 Canadian Capital Cities Organization annual conference, (as a one-time only expenditure).

CARRIED UNANIMOUSLY 17/COTW

- Motion:** It was moved by Councillor Loveday, seconded by Councillor Isitt, that Council direct staff to allocate up to \$30,000 from surplus to implement the Youth Strategy.

CARRIED UNANIMOUSLY 17/COTW

Motion: It was moved by Councillor Isitt, seconded by Mayor Helps, that Council direct staff to allocate up to \$11,000 from the 2016 surplus toward the purchase and temporary installation of table tennis and chess tables in Centennial Square, to be expended subject to securing external funds for the remaining 50% of estimated capital and installation costs from the Downtown Business Association, the Victoria Parks and Recreation Foundation or other organizations and individuals.

Amendment: It was moved by Councillor Coleman, seconded by Councillor Alto, that the motion be amended as follows:

That Council direct staff to allocate up to \$11,000 from the 2016 surplus toward the purchase and temporary installation of table tennis and chess tables in Centennial Square, to be expended subject to securing external funds for the remaining 50% of estimated capital and installation costs from the Downtown Business Association, the Victoria Parks and Recreation Foundation ~~or~~ **and seek** other organizations and individuals **to help**.

On the amendment:
CARRIED 17/COTW

For: Mayor Helps, Councillors Alto, Coleman, Isitt, Loveday, Lucas, Madoff, and Thornton-Joe

Against: Councillor Young

Motion: It was moved by Mayor Helps, seconded by Councillor Madoff, that Council direct staff to allocate any remaining surplus from 2016 into the Building and Infrastructure Reserve.

Committee discussed:

- Consideration of limiting the tax impacts of the police budget request.

Table: It was moved by Councillor Alto, seconded by Councillor Lucas, that the following motion be tabled:

That Council direct staff to allocate any remaining surplus from 2016 into the Building and Infrastructure Reserve.

CARRIED UNANIMOUSLY 17/COTW

Committee discussed:

- Receiving a presentation from Victoria Police regarding the Mental Health Strategy prior to consideration of increase funding for officers.

Motion: It was moved by Councillor Loveday, seconded by Mayor Helps, that the following motion be postponed until Council receives a presentation regarding the Mental Health Strategy:

That Council:

5. Consider whether to approve a property tax increase to fund the following requests:
 - a. VicPD core increase request \$277,000 (0.23%)
 - b. VicPD supplementary request for Support for Vulnerable Population \$240,141 (0.20%)

- c. VicPD supplementary request for Crime Watch Program \$144,000 (0.12%)

CARRIED UNANIMOUSLY 17/COTW

Motion: It was moved by Councillor Alto, seconded by Councillor Isitt, that Council direct staff to examine the current Permissive Tax Exemption Policy to (a) consider broader categories of eligibility, in particular, for applicants providing services to seniors, children, persons with disabilities, and veterans, and (b) consider narrowing eligibility for parking lots that generate income.

Amendment: It was moved by Councillor Alto, seconded by Mayor Helps, that the motion be amended as follows:
That Council direct staff to examine the current permissive tax exemption policy **and report back on the impact of the following considerations:** to
(a) consider broader categories of eligibility, in particular, for applicants providing services to seniors, children, persons with disabilities, and veterans, and
(b) consider narrowing eligibility for parking lots that generate income.

Amendment to the amendment:
It was moved by Councillor Alto, seconded by Mayor Helps, that the amendment be amended as follows:
That Council direct staff to examine the current permissive tax exemption policy **and report back on the impact to:**
(a) consider broader categories of eligibility, in particular, for applicants providing **supportive** services to seniors, children, persons with disabilities, and veterans, and
(b) consider narrowing eligibility for parking lots that generate income.

Table: It was moved by Councillor Alto, seconded by Councillor Thornton-Joe, that the following motion be tabled until the Special Committee of the Whole Meeting of Monday, January 9, 2017:
That Council direct staff to examine the current permissive tax exemption policy **and report back on the impact to:**
(a) consider broader categories of eligibility, in particular, for applicants providing **supportive** services to seniors, children, persons with disabilities, and veterans, and
(b) consider narrowing eligibility for parking lots that generate income.

CARRIED UNANIMOUSLY 17/COTW

6. ADJOURNMENT

Motion: It was moved by Councillor Alto, seconded by Councillor Lucas, that the Committee of the Whole meeting of January 5, 2017, be adjourned at 1:32 p.m.

CARRIED UNANIMOUSLY 17/COTW

CERTIFIED CORRECT:

CITY CLERK

MAYOR