



AGENDA - SPECIAL COMMITTEE OF THE WHOLE

Friday, January 14, 2022, 9:00 A.M.

COUNCIL CHAMBERS, CITY HALL, 1 CENTENNIAL SQUARE

The City of Victoria is located on the homelands of the Songhees and Esquimalt People

Meeting will recess for a lunch break between 12:30 p.m. and 1:30 p.m.

Pages

A.	APPROVAL OF AGENDA	
B.	CONSENT AGENDA	
C.	READING OF MINUTES	
D.	UNFINISHED BUSINESS	
E.	LAND USE MATTERS	
F.	STAFF REPORTS	
F.1.	<u>2022 Draft Financial Plan</u>	
	<i><u>Link to the 2022-2026 Draft Financial Plan</u></i>	
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F.1.b.	October 25, 2021 COTW Report	11
F.1.c.	October 26, 2021 COTW Report from VicPD	214
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G.	NOTICE OF MOTIONS	
H.	NEW BUSINESS	
I.	ADJOURNMENT OF COMMITTEE OF THE WHOLE	



Committee of the Whole Report

For the Special Meeting of January 10, 2022

To: Committee of the Whole **Date:** December 15, 2021
From: Susanne Thompson, Deputy City Manager and Chief Financial Officer
Subject: 2022-2026 Draft Financial Plan – Remaining Recommendations

RECOMMENDATION

That Council:

1. Consider and provide direction on funding:
 - a. supplementary requests
 - b. resource requirements for financial plan motion report-backs and 2022 Strategic Plan action items,
 - c. additional grant requests,as determined by Council based on information contained in Appendix A to this report
2. Approve the direct-award grants as outlined in Appendix B to this report
3. Approve other grants as outlined in Appendix C to this report
4. Approve allocating any remaining new property tax revenue from new development to the Buildings and Infrastructure Reserve
5. Approve allocating any additional 2021 surplus to the Buildings and Infrastructure Reserve
6. Direct staff to bring forward the Five-Year Financial Plan Bylaw, 2022, as amended, to the April 21, 2022 daytime Council meeting

EXECUTIVE SUMMARY

The draft 2022-2026 Financial Plan was introduced to Council on October 21, 2021. Four budget meetings were held in October and November where staff outlined the budget and provided answers to Council's questions. Council gave first reading to the 2022 Financial Plan Bylaw on November 4, 2021, followed by a public consultation period, including an E-town hall meeting and a survey, which concluded on November 23, 2021. The results from the consultation process and additional motion report-backs were presented to Council on December 9, 2021.

Four special meetings have been scheduled on January 7, 10, 14 and 17 for Council to consider the feedback from public consultation and provide further direction on any amendments to the draft Plan. Appendix A to this report summarizes the items that Council directed staff to bring back for

consideration at these meetings. They include supplementary requests; resource requirements related to financial plan motion report-backs; and 2022 Strategic Plan action items. During the budget discussions, questions were raised by Council whether two supplementary requests were sufficient: New Development resources and Advisory Committee resources. Upon further review, these supplementary requests have been updated and now include one additional planner to address the increasing volume of development applications paid for with funding from permit revenue; and one additional position to support Council advisory committees/task forces given the number of committees that have been established.

In addition, the Victoria Heritage Foundation and Victoria Civic Heritage Trust are requesting increased funding and these updated requests have also been included in Appendix A. This appendix has been grouped, first listing those items that have specific funding sources (permit fees, capital reserves, existing training budgets, or partial reallocation of the planned transfer to the housing reserve) followed by supplementary requests, financial plan motion report-backs and Strategic Plan action items.

During the budget deliberations, Council requested that staff report back on the financial, human and other resource implications and impacts to include resources sufficient to further operationalize the Indigenous Relations Function in 2022. Council allocated sufficient funding as part of the 2021 budget to undertake scoping work through an external resource, and this work is underway and will be completed in 2022. Staff will report back upon completion of the scoping work regarding resources required to operationalize the Indigenous Relations Function.

As a follow-up to the information provided in the report titled '2022-2026 Draft Financial Plan' on October 21, 2021, Appendix D provides the additional requested report-back regarding new assessed revenue from new construction by neighbourhood. Of note, and as is outlined in the appendix, the draft Financial Plan already includes community/public realm projects that are funded from capital reserves which, in turn, receive funding from new assessed revenue. Therefore, Council may consider that the City already allocates new assessed revenue to the neighbourhoods where new development occurs. In addition, the information that the City receives from BCA has gaps and requires extensive review and complex analysis to determine estimates, which was not originally anticipated. That said, should Council wish to implement a policy change and increase the level of investment in certain neighbourhoods, staff recommend that the transfer to the Buildings and Infrastructure Reserve be increased and that Council direct staff to include relevant projects in future financial planning processes for consideration.

Based on preliminary information, there will be a surplus available from 2021 to fund one-time initiatives; the current estimate is \$4.5 million. This amount is similar to pre-pandemic levels (approximately 1.7% of expenditures) and reflects improved revenues from property leases, business licences, Provincial and Federal payments-in-lieu of taxes, traffic fine revenue, and parking revenues, as well as savings due to vacancies. The final amount will be confirmed upon conclusion of the external audit, and it is recommended that any surplus more than the estimate be transferred to the Buildings and Infrastructure Reserve to support infrastructure renewal.

For ongoing initiatives, new assessed revenue is available. Council has already provided direction on allocating approximately \$750,000 of this new revenue. Based on current information released in December by BC Assessment (BCA), this new revenue may be in the range of \$2 million, resulting in an additional \$1.25 million for Council to consider allocating to the ongoing resource requirements in Appendix A. It is important to note that the actual amount of new revenue may differ and can only be calculated once BCA has provided the final assessment roll at the end of March, incorporating results of assessment appeals. Should the final amount based on the roll released by BCA in March be different than the current estimate, it is recommended that the difference be

allocated to the Buildings and Infrastructure Reserve to support narrowing the funding gap for the three asset groups identified in previous financial plan reports: roads, facilities and fleet.

Options for Council's consideration to create additional ongoing funding include increasing property taxes above the Strategic Plan direction of maximum tax increase of inflation plus 1%, or reducing service levels and reallocating funding from other services.

While Council has already allocated budgets to the City's various grant programs, the authorization to pay 'direct-award' and 'other' grants to specific organizations has yet to be given. This report recommends approval of grants to the organizations listed in Appendices B and C attached to this report.

Before the Financial Plan Bylaw, as amended, is brought to Council for consideration of approval, it will be updated to include all projects that are in progress and will be carried forward from 2021.

Respectfully submitted,

Susanne Thompson
Deputy City Manager and Chief Financial Officer

Report accepted and recommended by the City Manager

List of Attachments

Appendix A – Summary of Supplementary Requests, Resource Requirements for Financial Plan Motion Report-backs, Strategic Plan Action Items, and Additional Grant Requests
Appendix B – Listing of Direct Award Grant Organizations
Appendix C – Listing of Other Grant Organizations
Appendix D – Additional Motion Report-Back

Appendix A												
Summary of 2022 Supplemental Requests, Resource Requirements for Financial Plan Motion Report-Backs, Strategic Plan Action Items and Additional Grant Requests												
Appendix and Council Motions	Description	City's Guiding Plan/Strategy	Budget Survey Average Ranking (the lower the ranking score the higher the support)	Requested Amounts				Potential Funding Sources				
				FTE	On-Going	One-Time	Capital	Specific Funding	On-Going	One-Time		
								Permit Revenue; HR Training & Development Budget; Reallocating Transfer to Victoria Housing Reserve; Buildings & Infrastructure Reserve	2022 NMC or Property Tax Increase	Additional Property Tax Increase %	2021 Surplus	
	Requests with Specific Funding											
Oct 25 - Appendix A3 p. 6	Victoria Housing Strategy Implementation Consulting & Engagement	Victoria Housing Strategy	2.33			250,000		250,000				
Oct 25 - Appendix A3 p. 2	Planner Position - Managing Growth & New Development	OCP, DCAP, Victoria Housing Strategy	2.74	2	248,200			248,200				
Oct 25 - Appendix B2 p.3	Reconciliation Training	Strategic Plan Objective - Reconciliation and Indigenous Relations	2.74			16,000		16,000				
Oct 25 - Appendix A3 p. 4	Urban Forest Positions - Permit Applications - Managing Growth & New Development	OCP, DCAP, Victoria Housing Strategy, Urban Forest Master Plan	2.75	2	210,000			210,000				
Oct 25 - Appendix C2 p.11	Anti-Racism Training	Equity Framework, Welcoming City Strategy	2.76			32,000		32,000				
Oct 25 - Appendix C2 p. 5	Food Forest and Allotment Gardens	Growing in the City Program	2.78				90,000	90,000				
Dec 9 - Appendix A p.11	Split-Rail Fencing in Dallas Road Greenspace - Capital	Parks & Open Spaces Master Plan	Not on survey				150,000	150,000				
	Supplemental Requests											
Oct 25 - Appendix A3 p. 38	Zero Waste Positions	Zero Waste Victoria	2.56	2	219,000				219,000	0.15%		
Oct 25 - Appendix A3 p.44	Transportation Electrical Designer Position	Go Victoria	2.59	1	107,000				107,000	0.07%		
Oct 25 - Appendix A3 p. 39	Patio Operations - Street Activities and Operations Positon	Build Back Victoria Program, City's Placemaking Toolkit, Go Victoria, Create Victoria Arts and Culture Master Plan	2.66	1	107,000				107,000	0.07%		
Oct 25 - Appendix A3 p. 39	Patio Bylaw Development - Street Activities Consulting	Build Back Victoria Program, City's Placemaking Toolkit, Go Victoria, Create Victoria Arts and Culture Master Plan	2.69			100,000					100,000	
Oct 25 - Appendix A3 p.64	Bylaw Support - Police	Strategic Plan: Objective Strong Liveable Neighbourhoods and Objective Health, Well-being and a Welcoming City	2.74	2	276,000				276,000	0.19%		
Oct 25 - Appendix A3 p. 41	Sheltering Supports	Strategic Plan: Objective Strong Liveable Neighbourhoods and Objective Health, Well-being and a Welcoming City	2.75	8.4	1,133,000				1,133,000	0.77%		
Oct 25 - Appendix A3 p. 21	Vision Zero Program & Development and Action Plan (50,000 for 2022 & 2023)	Go Victoria	2.77			50,000					50,000	
Oct 25 - Appendix A3 p. 21	Vision Zero Planner Position	Go Victoria	2.79	1	118,000				118,000	0.08%		
Oct 25 - Appendix A3 p.62	Bylaw Support	Strategic Plan: Objective Strong Liveable Neighbourhoods and Objective Health, Well-being and a Welcoming City	2.79	TBD	1,070,000				1,070,000	0.72%		
Oct 25 - Appendix A3 p.43	Get Growing Victoria Grant Program	Get Growing Victoria	2.83		27,000				27,000	0.02%		
Oct 25 - Appendix A3 p. 35	Training Professional Position	Occupational Health & Safety Program	2.86	1	125,000				125,000	0.08%		
Oct 25 - Appendix A3 p. 6	Victoria Housing Strategy Planning Assistant Position	Victoria Housing Strategy	2.92	1	90,000				90,000	0.06%		
Oct 25 - Appendix A3 p. 19	Youth Project Coordinator Position	Youth Strategy	2.92	1	80,000				80,000	0.05%		
Oct 25 - Appendix A3 p. 18	Arts and Innovation District Master Plan Consulting	Victoria 3.0 Recovery & Reinvention Resilience Action Plan, Create Victoria Arts and Culture Master Plan	2.93			240,000					240,000	
Oct 25 - Appendix A3 p. 16	Economic Development Position	Victoria 3.0 Recovery & Reinvention Resilience Action Plan	3.08	1	120,000				120,000	0.08%		
Oct 25 - Appendix A3 p.53	Committee Administrator Position	Accessibility Framework, Welcoming City Strategy, IDPAD, Victoria Housing Strategy etc.	3.19	2	190,000				190,000	0.13%		
Oct 25 - Appendix A3 p.54	Newcomer Sport and Recreation Program Assistant Position	Youth Strategy	3.29	0.5	40,000				40,000	0.03%		
Oct 25 - Appendix A3 p.54	Newcomer Sport and Recreation Consulting	Equity Framework	3.36			30,000					30,000	
	VicPD Supplemental Requests - Victoria Portion at 86.33%											
Oct 26 - Provisional Budget p. 6	VicPD Co-Responder Team		2.49	3	385,233				385,233	0.26%		
Oct 26 - Provisional Budget p. 6	VicPD Cyber Crime Sergeant		2.67	1	110,123				110,123	0.07%		
Oct 26 - Provisional Budget p. 6	VicPD Front Desk Clerk		2.71	2	97,219				97,219	0.07%		
Oct 26 - Provisional Budget p. 6	VicPD Assertive Community Treatment Officer		2.77	1	85,247				85,247	0.06%		
Oct 26 - Provisional Budget p. 6	VicPD Records Specialist		2.88	1	70,029				70,029	0.05%		
Oct 26 - Provisional Budget p. 6	VicPD Cultural Liaison Officer		2.90	1	85,247				85,247	0.06%		
Oct 26 - Provisional Budget p. 6	VicPD Business Intelligence Analyst		3.03	1	106,627				106,627	0.07%		
	Financial Plan Motion Report Backs and Strategic Plan Action Items											
Oct 25 - Appendix C2 p.10	Seniors' Action Plan - Barrier-Free and Universal Design Initiatiave	Seniors' Action Plan	2.30			15,000					15,000	

Appendix A											
Summary of 2022 Supplemental Requests, Resource Requirements for Financial Plan Motion Report-Backs, Strategic Plan Action Items and Additional Grant Requests											
Appendix and Council Motions	Description	City's Guiding Plan/Strategy	Budget Survey Average Ranking (the lower the ranking score the higher the support)	Requested Amounts				Potential Funding Sources			
				FTE	On-Going	One-Time	Capital	Specific Funding	On-Going	One-Time	
								Permit Revenue; HR Training & Development Budget; Reallocating Transfer to Victoria Housing Reserve; Buildings & Infrastructure Reserve	2022 NMC or Property Tax Increase	Additional Property Tax Increase %	2021 Surplus
Oct 25 - Appendix C2 p.23	Our Place Extended Hours Grant	Strategic Plan: Objective Strong Liveable Neighbourhoods and Objective Health, Well-being and a Welcoming City	2.38		50,000				50,000	0.03%	
Oct 25 - Appendix C2 p.9	Implementation of the Child Care Action Plan	Child Care Action Plan	2.39			5,000					5,000
Oct 25 - Appendix C2 p.17	School Crossing Guards - Note 1	Go Victoria - Vision Zero	2.54			62,000					62,000
November 4, 2021	Grant to Ending Violence BC	Strategic Plan: Objective Strong Liveable Neighbourhoods and Objective Health, Well-being and a Welcoming City	2.56			50,000					50,000
Oct 25 - Appendix B2 p.11	Fare Free Transit for LIFE Pass Holders	Strategic Plan: Objective Sustainable Transportation	2.68		1,142,000				1,142,000	0.77%	
Oct 25 - Appendix C2 p.23	Our Place Storage of Belongings Grant - Note 2	Strategic Plan: Objective Strong Liveable Neighbourhoods and Objective Health, Well-being and a Welcoming City	2.70		50,000				50,000	0.03%	
Oct 25 - Appendix C2 p.27	Grant Aboriginal Coalition to End Homelessness	Strategic Plan: Objective Reconciliation and Indigenous Relations; Victoria Housing Strategy	2.75		100,000				100,000	0.07%	
November 4, 2021	Safety Initiative Reimbursement Program	Victoria 3.0, Build Back Victoria	2.76			65,000					65,000
Oct 25 - Appendix C2 p.7	Tenant Support Toolkit	Victoria Housing Strategy	2.79			15,000					15,000
November 4, 2021	Per Capita Neighbourhood Grant	Strategic Plan: Objective Strong Liveable Neighbourhoods and Objective Health, Well-being and a Welcoming City	2.80		59,360				59,360	0.04%	
Oct 25 - Appendix C2 p.4	Expand Get Growing Victoria and support the Food Tree Stewardship Program	Get Growing Victoria, Food Tree Stewardship Program	2.82		25,000				25,000	0.02%	
Oct 25 - Appendix C2 p.27	Homelessness Advisor	Report: The beginning of the end of homelessness	2.87	1	140,000				140,000	0.09%	
Oct 25 - Appendix C2 p.8	Building Deconstruction	Zero Waste Victoria	2.92			90,000					90,000
Oct 25 - Appendix C2 p.2	Cultural Infrastructure Grant Program	Create Victoria Arts and Cultural Master Plan	2.93		250,000				250,000	0.17%	
November 4, 2021	Victoria Reconciliation Dialogues - 3 sessions	Strategic Plan: Objective Reconciliation and Indigenous Relations	3.06			45,000					45,000
Dec 9 - Appendix A p. 2	Reconciliation Grant to Songhees and Esquimalt Nations - 15% of NMC	Strategic Plan: Objective Reconciliation and Indigenous Relations	3.28		300,000				300,000		
Oct 25 - Appendix C2 p.22	Strategic Plan Grant Program	Strategic Plan Objectives	Not on survey		TBD				TBD		
November 18, 2021 COTW	Greater Victoria Housing Security and Rent Bank Program Grant	Victoria Housing Strategy	Not on survey			110,000					110,000
Dec 9 - Appendix A p.3	Inflationary Increases to Specific Reserves	Reserve Fund Policy	Not on survey		310,380				310,380	0.21%	
Dec 9 - Appendix A p.7	Internship Program - Note 3	Equity Framework, Youth Strategy	Not on survey			104,280					104,280
Dec 9 - Appendix A p.9	Grant for North park Neighbourhood Association Programs at Royal Athletic Park	Strategic Plan: Objective Strong Liveable Neighbourhoods and Objective Health, Well-being and a Welcoming City	Not on survey			12,637					12,637
Dec 9 - Appendix A p.23	Oaklands Community Centre Facility Programming Study	Strategic Plan: Objective Strong Liveable Neighbourhoods and Objective Health, Well-being and a Welcoming City	Not on survey			80,000					80,000
Dec 9 - Appendix A p.29	Operating Grants for NPNA and DRA (2 grants of \$78,020) - Note 4	Strategic Plan: Objective Strong Liveable Neighbourhoods and Objective Health, Well-being and a Welcoming City	Not on survey			116,040					116,040
	Victoria Heritage Foundation	Official Community Plan	Not on survey		27,579				27,579	0.02%	
	Victoria Civic Heritage Trust	Official Community Plan	Not on survey		2,375				2,375	0.00%	
Total				36.90	\$ 7,556,618	\$ 1,487,957	\$ 240,000	\$ 996,200	\$ 7,098,418	4.60%	\$ 1,189,957
									Base budget tax increase	3.25%	
	NOTES:										
	Note 1: This amount funds all 7 intersections and 8 crossing guards to December 2022. As directed by Council, staff will re-assess all crossing locations in proximity to all public schools and include the required amount in the 2023 budget.										
	On December 16, 2021 Council approved a grant of up to \$50,000 from 2021 contingency budget; therefore, the \$62,000 listed in this table will not be required for 2022.										
	Note 2: If this initiative is approved, staff will need direction on the formal agreement with Our Place, including deliverables, term or any other conditions.										
	Note 3: One time funding of \$104,280 (1 FTE for a minimum of a year) is required to develop the internship program. Once developed and implemented, the program will require on-going funding between \$147,000 - \$214,500.										
	Note 4: If approved, staff recommend the funding request of \$156,040 (2 grants of \$78,020) be reduced by the 2022 community coordinator grants of \$40,000 (2 grants of \$20,000). The amount in the table reflects this.										

APPENDIX B

DIRECT AWARD GRANTS

Organization	Type of Grant	2021 Final Budget	2022 Draft Budget	Change
Victoria Civic Heritage Trust	Building Incentive	\$ 920,000	\$ 920,000	\$ -
Victoria Civic Heritage Trust	Operating	118,850	118,850	0
Victoria Heritage Foundation	Operating	230,210	230,210	0
Victoria Youth Council	Operating	26,000	26,000	0
Quadra Village Community Centre	Operating	75,750	78,020	2,270
Quadra Village Community Centre	Youth Programming	8,960	9,230	270
Quadra Village Community Centre	Lease Grant	44,060	44,060	0
Fernwood Community Centre	Operating	75,750	78,020	2,270
Fernwood Community Centre	Youth Programming	8,960	9,230	270
Vic West Community Association	Operating	75,750	78,020	2,270
Vic West Community Association	Youth Programming	8,960	9,230	270
Vic West Community Association	Facility (janitorial)	36,280	37,370	1,090
Fairfield Community Place	Operating	75,750	78,020	2,270
Fairfield Community Place	Youth Programming	8,960	9,230	270
Fairfield Community Place	Facility (janitorial, recycling)	48,180	49,630	1,450
Fairfield Community Place	Liability Insurance	5,610	6,000	390
Fairfield Community Place	Youth Outreach	15,000	15,000	0
Cook Street Village Activity Centre	Operating	75,750	78,020	2,270
Cook Street Village Activity Centre	Facility (strata fees)	23,600	24,310	710
Victoria Silver Threads	Operating	75,750	78,020	2,270
Victoria Silver Threads	Facility (lease)	122,390	122,390	0
Burnside Gorge Community Centre	Operating	75,750	78,020	2,270
Burnside Gorge Community Centre	Youth Programming	8,960	9,230	270
Burnside Gorge Community Centre	Youth Outreach	10,000	10,000	0
James Bay Community School Centre	Operating	75,750	78,020	2,270
James Bay Community School Centre	Youth Programming	8,960	9,230	270
James Bay Community School Centre	Facility (janitorial, recycling)	51,340	52,880	1,540
James Bay New Horizons	Operating	75,750	78,020	2,270
James Bay New Horizons	Facility (janitorial)	28,520	29,380	860
Oaklands Community Centre	Operating	75,750	78,020	2,270
Oaklands Community Centre	Youth Programming	8,960	9,230	270
Oaklands Community Centre	Facility (janitorial)	17,610	18,140	530
Cool Aid Downtown Community Centre	Operating	75,750	78,020	2,270
Seniors Outreach	Operating	30,000	30,000	0
Victoria Community Association Network	Operating	920	950	30
Neighbourhood Associations	Volunteer Insurance	7,500	7,500	0
Blanshard (Hillside Quadra)	Per capita base (0.80 times population)	5,880	6,682	802
Burnside/Gorge	Per capita base (0.80 times population)	5,290	5,700	410
Downtown (incl Harris Green)	Per capita base (1.60 times population)	8,550	10,036	1,486
Downtown (incl Harris Green)	Neighbourhood Association Coordinator Grant	20,000	20,000	0
Fairfield Gonzales	Per capita base (0.80 times population)	12,780	14,639	1,859
Fernwood	Per capita base (0.80 times population)	7,620	8,661	1,041
James Bay	Per capita base (0.80 times population)	9,350	10,617	1,267
James Bay	Neighbourhood Association Coordinator Grant	20,000	20,000	0
North Jubilee	Per capita base (1.60 times population)	5,010	5,630	620
North Jubilee	Neighbourhood Association Coordinator Grant	10,000	10,000	0
North Park	Per capita base (1.60 times population)	5,550	6,296	746
North Park	Neighbourhood Association Coordinator Grant	20,000	20,000	0
Oaklands	Per capita base (0.80 times population)	5,530	6,284	754
Rockland	Per capita base (1.60 times population)	5,700	6,461	761
Rockland	Neighbourhood Association Coordinator Grant	20,000	20,000	0
South Jubilee	Per capita base (1.60 times population)	3,590	4,030	440
South Jubilee	Neighbourhood Association Coordinator Grant	10,000	10,000	0
Vic West	Per capita base (0.80 times population)	5,960	6,773	813
Total		\$ 2,812,850	\$ 2,857,310	\$ 44,460

Note: The City provides janitorial services to Quadra Village Community Centre and Fernwood Community Centre and Cook Street Village Activity Centre; no support is provided to Burnside Gorge Community Centre

Appendix C - Other Grant Organizations

Organization	Grant Amount
Bike Victoria	\$7,500
Coalition to End Homelessness	\$100,000
Urban Food Table	\$6,000
Restorative Justice	\$34,120
Vancouver Island South Film & Media Commission	\$45,000
Pro Art Alliance	\$10,000
Theatre SKAM	\$20,000
South Island Prosperity Partnership	\$224,440
Total	<u>\$447,060</u>

APPENDIX D - 2022 Financial Plan Motions

NEW ASSESSED REVENUE POLICY

Report back in January 2022 regarding New Assessed Revenue Policy with information on new assessed revenue by neighbourhood.

BACKGROUND

The Financial Sustainability Policy guides the use of new assessed revenue as follows:

Growth in Property Tax Base

The City is surrounded by other municipalities and has no ability to expand. However, re-development is occurring that brings in new property tax revenue. This new revenue must be estimated using the best available data. The City recognizes that any new developments or re-developments increase demand on existing infrastructure and may result in the need to expand that existing infrastructure.

Policy 1.0

Conservative estimates of non-market change assessment revenue will be included in the budget based on information provided by BC Assessment, the Planning and Development Department and the Finance Department.

Policy 1.1

To balance infrastructure upgrade needs with ongoing operating funding requirements, the first \$500,000 of assessment growth (non-market change) property tax revenue will be transferred to infrastructure reserves and the remaining balance allocated as determined by Council.

As part of the annual financial planning process, Council allocates the available funding from new assessed revenue. Council has allocated new assessed revenue in a variety of ways, including increasing capital investment (savings in reserves), reducing the annual tax increase, increasing funding to existing City services, creating new City services, and creating new grants. Since this funding is ongoing (added to the tax base each year), these additions do not cause a property tax increase.

New assessment, or non-market change (NMC) which is the terminology used by BC Assessment, includes more than assessments on new developments/construction. It essentially includes all adjustments that are not related to the market, such as deletions (demolitions), additions (renovations and new construction), classification changes, zoning changes, exemption changes and corrections.

As part of the draft 2022-2026 Financial Plan introductory cover report, staff reported back with options for a policy to ensure that a portion of new assessed revenue is allocated to the neighbourhood where the new development occurs. That report-back recommended that, if Council wished to move forward with a policy change, that the “net new” property tax revenue from larger new construction be allocated by neighbourhood, in recognition that large construction sites can be disruptive to the neighbourhood. The rationale for this recommendation was that development of properties typically occur over several years, with the first year sometimes resulting in a reduction in property taxes due to demolitions of improvements before new construction is completed and added to the assessment roll, and that NMC includes more changes than new construction as outlined above.

APPENDIX D - 2022 Financial Plan Motions

The final assessment roll will not be available until the end of March. However, based on information available at December 2021, the following is the net new NMC breakdown for large new construction by neighbourhood:

Neighbourhood	Preliminary estimated net new NMC from large projects
Downtown	\$170,000
Fairfield	\$31,000
Burnside Gorge	\$171,000
Vic West	\$138,000

For awareness, initiatives that will carry forward to, or are part of, the draft 2022 Financial Plan include the following community/public realm projects:

Projects by Neighbourhood	Budget
Downtown:	
Central library branch feasibility study	\$ 200,000
New community space planning at 930 Pandora (serving Downtown and North Park)	TBD – budget available is \$2,432,000
New public washroom construction	\$1,260,000
New playground site analysis	\$1,300,000
Government Street Central Pedestrian Priority Project (seating, landscaping, artwork etc.) planning and design	Part of \$3,500,000
Mural at Johnson Street Bridge Underpass	\$20,000
Government Street North parklet (related to Bicycle Master Plan Implementation)	\$40,000
Government and Fisgard road mural (related to Bicycle Master Plan Implementation)	\$18,000
Fairfield:	
Fairfield Community Centre accessibility upgrades	\$100,000
Burnside Gorge:	
Doric Connector Pathway - planning and design	\$50,000
Gorge Road – landscaping and public seating	\$30,000
Vic West:	
Songhees Park expansion	\$3,000,000
Vic West skate park new feature	\$5,000
Banfield Park expanded swim dock	\$95,000

APPENDIX D - 2022 Financial Plan Motions

FINANCIAL AND HUMAN RESOURCE IMPLICATIONS

Upon further evaluation of this potential policy change, due to the limitations of the data provided by BCA, much manual work is involved to find the required details and analyze the data; therefore, the level of staff time required to complete this analysis on an annual basis is significant.

In addition, due to staff capacity constraints to deliver all services, programs, services and projects already included in the draft Financial Plan, adding additional projects to the Plan would likely require removal of other projects.

As noted above, the draft Financial Plan already includes community/public realm projects that are funded from capital reserves which, in turn, receive funding from new assessed revenue. And each year, NMC funding is transferred to the Buildings and Infrastructure Reserve. Therefore, Council may consider that the City already allocates funding to neighbourhoods where new development occurs.

That said, should Council wish to implement a policy change and increase the level of investment in certain neighbourhoods, staff recommend that the transfer to the Buildings and Infrastructure Reserve be increased and that Council direct staff to include relevant projects in future financial planning processes for consideration.



Committee of the Whole Report

For the Meeting of October 21, 2021

To: Committee of the Whole **Date:** October 8, 2021
From: Susanne Thompson, Deputy City Manager and Chief Financial Officer
Subject: 2022-2026 Draft Financial Plan

RECOMMENDATION

That Council receive this report for information and give further consideration upon conclusion of budget presentations and discussion.

EXECUTIVE SUMMARY

The draft 2022 Financial Plan, the City's third budget during the COVID-19 pandemic, continues to deliver the over 200 services and programs our community relies on. The City's approach to service delivery is one of collaboration between departments and every service is indeed the joint effort of multiple teams. The draft budget is forecasting improvements in revenue recovery and includes investment in infrastructure upgrades and funding for Strategic Plan initiatives. While the challenging situation from the pandemic continues, the City's financial strength has provided multiple options for successfully navigating through this difficult period and, at the same time, has enabled supporting the community in several ways including providing additional grants and extending due dates and reducing penalty amounts for property taxes.

Over the last number of years, staff have been working on bridging asset information gaps and the 2022 draft budget has incorporated this new information enabling longer-term planning for assets such as fleet, facilities and parks. Staff continue to initiate ongoing review and assessment of critical infrastructure, such as electrical assets and retaining walls, informing long-range planning. The budget also includes funding to deliver initiatives in the Climate Leadership Plan as well as related plans such as the Green Fleet Plan and the Electric Vehicle Strategy. A new feature in the Financial Plan document is the addition of carbon allocations which include GHG emissions 'budgets' based on the emissions reduction pathway in the City's Corporate Energy and Emissions Management Plan.

As directed by Council, the application of an equity lens for the 2022 Financial Plan was conducted as a pilot and modelled after the City of Toronto's Equity Responsive Budgeting approach. Four departments completed equity assessments for a new or changed service/program, and these are included as part of supplementary requests in Appendix A. This was the City's first attempt at completing these assessments. Feedback from the staff involved was that the assessment tool was a useful way to learn and apply the four dimensions of equity (structural, procedural, distributional, and intergenerational). At the same time, the equity assessment pilot did not prove to be an effective way to look at entire program areas when tied to specific budget requests. Staff expressed that they

were limited in their ability to determine the impacts of their projects on specific equity-seeking groups, and articulated the need for Equity Responsive Budgeting to be grounded in community-determined priorities and needs. The pilot will inform future options on equity assessments for programs and services, which staff will bring to Council for consideration at a later date.

Staff also continued implementing efficiencies, and examples are now included throughout the Financial Plan document. As previously reported, the pandemic resulted in the need to shift some services online and most office staff have continued to work, at least partially, remotely. The City was well positioned to pivot immediately to online service provision and work-from-home arrangements through the collaboration platform in Office365 which enables secure “anywhere access” to information and has advanced collaboration capability.

Earlier this year, Council approved the continuation of several mitigation strategies to enable achieving Council’s direction for a property tax increase of no more than inflation plus 1% while minimizing impacts to service delivery and asset management. Vacancy management to achieve cost savings through slightly delaying posting of vacant positions; travel, conferences and training budget savings based on anticipated actuals; and use of the remaining Restart Grant are sufficient to achieve this goal and there is no need to adjust the capital budget or capital funding.

Council direction on a maximum tax increase of inflation plus 1% is provided through the Strategic Plan. The Consumer Price Index for Victoria (CPI) has ranged from 1.1% to 3.2% this year. The rate of inflation published at the time this draft was put together (August) was 3.2%, and the average rate to date (January to August) is 2.25%. Assuming inflation remains in that range for the remaining months of this year, the resulting maximum tax increase target would be 3.25% or \$4.8 million.

Although Council direction relates to tax increases only, the draft financial plan also outlines user fee increases to show the impact to households and businesses for both utility fees and property taxes. Together with a 3.25% property tax increase, the total impact for an average household would be \$115 or 3.13% and for a typical business \$256 or 3.22%.

Each year, difficult decisions between competing priorities are made during the financial planning process. In addition to the services, programs and capital projects that are incorporated in the draft Plan, supplementary requests from staff to address capacity challenges, additional complexity, public safety or legislative requirements; resource requirements for Strategic Plan action items; and report-backs related to all motions referred to the financial planning process are outlined in Appendices A, B, and C.

Four sessions have been scheduled (October 25, 26, November 1 and 2) where staff will outline the budget and answer any questions Council may have. After the final day of discussions, Council direction will be sought on utility rate increases necessary to sustain the utilities in order to have those in effect by January 1, 2022. First reading of the Financial Plan Bylaw is scheduled to take place on November 4 signalling that Council is satisfied that the plan is ready to receive public input. A Town Hall/e-Town Hall meeting is scheduled on November 17. Upon completion of the public consultation, Council will have an opportunity to consider the feedback and make changes to the financial plan before giving final approval prior to May 15 as required by legislation. A summary of the public input will be included in the final financial plan document. Tax notices will be sent out once the financial plan and tax rate bylaws have been adopted by Council.

After the detailed presentations have concluded, staff will recommend that Council:

1. Direct staff to bring forward the Five-year Financial Plan Bylaw, 2022 to the November 4, 2021 daytime Council meeting for consideration of first reading.

2. Direct staff to bring forward bylaws outlining sewer utility, stormwater utility and water utility user fee increases for 2022 to the November 18, 2021 daytime Council meeting for consideration of first, second and third readings.
3. Upon completion of public consultation, direct staff to bring forward direct-award grants and other grants as outlined in this report for consideration of approval
4. Upon completion of public consultation, consider funding additional grant requests, supplementary requests, resource requirements for financial plan motion report backs and 2022 Strategic Plan action items, as determined by Council

PURPOSE

The purpose of this report is to introduce the draft 2022-2026 Financial Plan for Council's review and discussion prior to consideration of first reading of the 2022 Five Year Financial Plan Bylaw to initiate public consultation.

BACKGROUND

Legislation and Policies

Section 165 of the *Community Charter* requires that a financial plan be approved annually following public consultation as required by section 166. The financial plan must be approved before the tax rate bylaw is approved, and before May 15 as required by section 197.

Three policies guide the financial planning process: Financial Sustainability Policy; Reserve Fund Policy; and Revenue and Tax Policy. These are attached as Appendix E. In addition, the City's Strategic Plan sets a maximum property tax increase of inflation plus 1%.

Process and Financial Plan Content

The Financial Plan is the end result of a larger planning process. The draft Financial Plan is developed based on direction provided through the Strategic Plan, various master plans, condition assessments, and strategies. The priorities identified in each of these plans feed into the draft Financial Plan. Significant consultation with the public is also part of developing many of these plans.

The majority of the City's funding comes from property taxes and utility user fees (approximately \$203 million or 77% in 2022.) The City has some additional revenue sources, including those from parking, construction permit fees, recreation, Victoria Conference Centre, business licences and property leases. The pandemic continues to impact some of these revenues and the draft financial plan includes best estimates for these revenues.

In June, 2021 Council directed staff to include a number of mitigation strategies in the draft 2022 Financial Plan to achieve Council's direction of a maximum tax increase of inflation plus 1%. Vacancy management to achieve savings by slightly delaying posting vacant positions; travel, conference and training budget savings based on anticipated actuals; and the remaining Restart Grant to offset revenue losses have been incorporated into the draft. Staff had also suggested that the capital budget may need to be reduced to allow reallocation of funding; however, the other mitigations strategies are sufficient to achieve Council's direction and therefore staff are not recommending reducing the capital budget or capital funding.

The financial plan focuses on priorities and outcomes, outlining services and capital projects including costs, revenues and benefits of each to demonstrate the value tax and rate payers receive. Emphasis is also placed on staff and community involvement in the planning process.

Approximately 70 staff from across the organization are involved in compiling the information for the financial plan and detailed reviews of all departmental budget submissions have been completed by staff.

Equity Lens and Framework

In June 2019 Council directed staff to “*Embed distributional, procedural, structural and inter-generational equity into the City's corporate policies guiding hiring, staff training and professional development, procurement and civic engagement*” as well as lead a workshop with Council on equity values; the workshop was held in October 2019. In January 2020, a staff report summarized the results of the workshop and Council further directed staff to use the feedback on equity values, guiding principles for framework development, equity considerations, and implementation considerations as the foundation for the equity lens and framework, and for initial application to include the financial planning process and budget development.

The application of an equity lens for the 2022 Financial Plan was conducted as a pilot and modeled after the City of Toronto's Equity Responsive Budgeting approach. A template along with instructions and individual department support was provided by Resilience Planning, the consulting firm that has been retained to develop the Equity Framework. Four departments participated in the pilot by completing equity assessments for a new or changed service, and these are included as part of supplementary requests in Appendix A.

In addition to the budget pilot, staff in the new Office of Equity, Diversity and Inclusion have advanced work on the Equity Framework and are planning to bring this to Council later this fall, along with a Community Profile to help inform program and service design. Engagement staff have been working with Simon Fraser University's Centre for Dialogue to renew the Engagement Framework with an equity lens and anticipate the updated draft to Council in early 2022. The City, through the Human Resources Department and Office of EDI, has also engaged trained facilitators to deliver equity related training. Work is currently underway begin to roll-out training related to accessibility and anti-racism early next year.

The City's Purchasing Policy was updated in early 2020 and now includes social procurement criteria. Additionally, in March 2021 the Province of British Columbia provided a grant to the City of Victoria for the purposes of the ongoing development and expansion of the British Columbia Social Procurement Initiative (BCSPI). The expanded BCSPI will support all interested local governments as well as School Boards, Health Regions and publicly funded Post-Secondary Institutions in the province in implementing social procurement.

ISSUES & ANALYSIS

Each year as staff develop the budget, service levels are assessed to determine resource requirements and delivery options. The majority of the City's services are delivered by City staff, augmented by contracted support for specialized expertise or work volumes beyond existing capacity. Delivery methods are evaluated and, if warranted, additional staff may be added by shifting existing budgets from contracted services.

The City has a team-based approach to service delivery and multiple departments are involved to achieve results. A great example of this is the recently purchased 'FireBolt' electric vehicles that the City's Fire Department received in the spring. This initiative was a collaborative team effort between the Fire Department, the Fleet Division at Public Works, the Climate team in Engineering and the Purchasing Division in Finance.

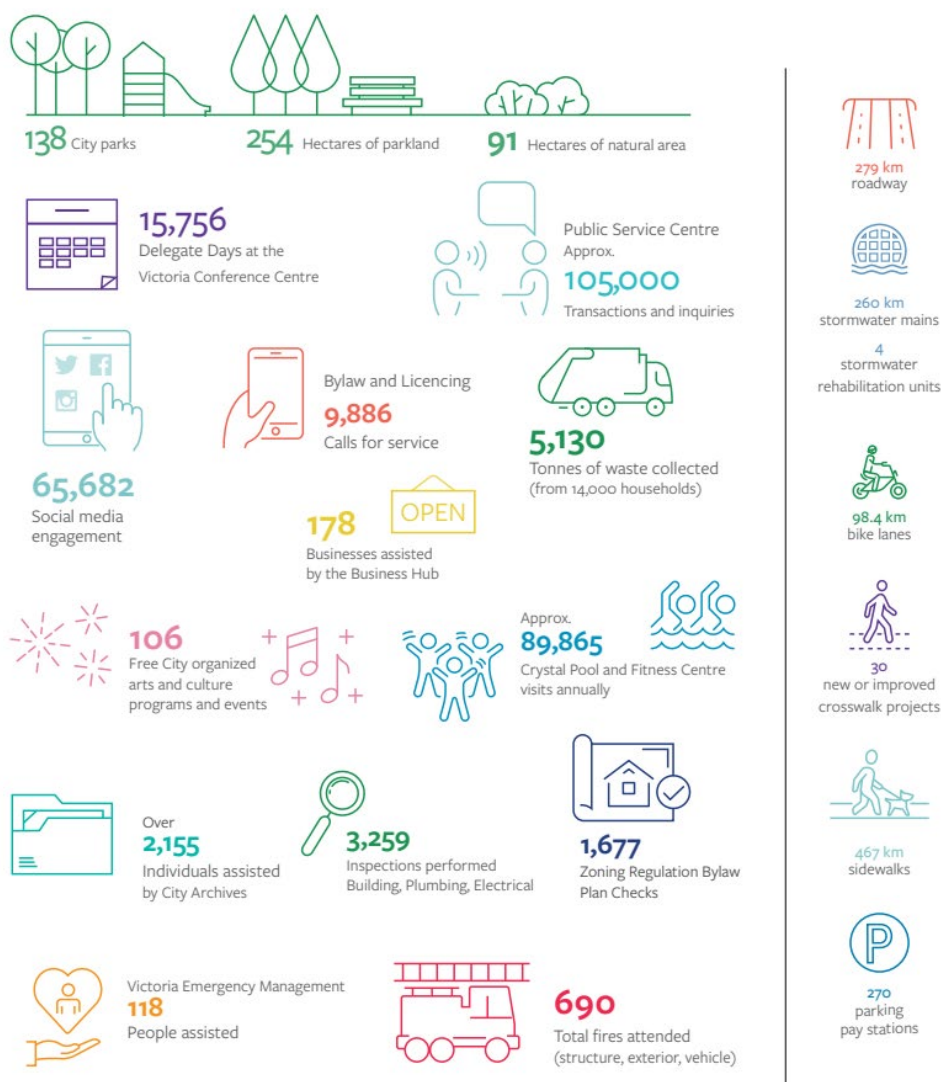
Operating Budget

Overview

As outlined in the draft Financial Plan, the City delivers approximately 200 services, and over 200 capital projects are included.

Highlights of City Services

Maintain:



The draft financial plan maintains services at current services levels. No automatic inflationary increases are included in the budget and departments have to justify each increase they request. The main cost drivers are salary increases, insurance, software licencing, costs related to new asset maintenance, as well as reduced revenues compared to pre-pandemic conditions for parking and Victoria Conference Centre.

The draft plan result in a tax increase of no more than inflation plus 1% (3.25%.) The impact would be \$87 for an average household and \$225 for a typical business.

Property Tax Impact	Tax Increase	
	Dollars \$	Percentage %
Cost Drivers		
Salaries and Benefits	\$ 2,302,920	1.56%
Fleet Costs - fuel and maintenance	222,670	0.15%
Insurance	183,540	0.12%
Security	141,180	0.10%
Software Licensing	130,000	0.09%
Reduction in Youth Bus Pass Program	(175,000)	-0.12%
New Assets Operating Impacts	197,790	0.13%
Facility Re-opening Adjustments		
Recreation - revenue increases	(1,020,370)	-0.69%
Recreation - expense increases	955,220	0.65%
Victoria Conference Centre - revenue increases	(982,650)	-0.67%
Victoria Conference Centre - expense increases	531,920	0.36%
Revenue Increases		
Parking	(1,943,200)	-1.32%
Leases and Rental Properties	(185,230)	-0.13%
PILT Revenue	(612,700)	-0.41%
Business Licenses	(299,950)	-0.20%
Fortis	(35,000)	-0.02%
Rezoning - Hearing Fees	(25,000)	-0.02%
Capital Investment		
Building and Infrastructure Reserve	500,000	0.34%
New Property Tax Revenue from New Development	(500,000)	-0.34%
Vehicle and Heavy Equipment Reserve	310,000	0.21%
2021 Mitigation Strategies		
Vacancy Management	\$ 3,000,000	2.03%
Training and Development	350,000	0.24%
Restart Grant	4,100,000	2.78%
2022 Mitigation Strategies		
Vacancy Management	- 3,400,000	-2.30%
Training and Development	- 325,000	-0.22%
Restart Grant	- 1,740,000	-1.18%
Other Changes	23,500	0.02%
City Total	\$ 1,704,640	1.15%
Police Total	\$ 2,978,740	2.02%
Greater Victoria Public Library	\$ 114,000	0.08%
Draft Financial Plan Property Tax Increase	\$ 4,797,380	3.25%

Utilities

The major cost drivers for the City's utilities are salaries, materials and equipment, and increased funding for the capital budget. For the average household there would be an annual increase of \$13 for water, \$5 for stormwater, \$6 for sewer and \$4 for solid waste.

Water Cost Drivers	Dollars \$	Percentage %
Salaries & Benefits	\$ 46,730	0.21%
CRD Water Purchase	\$ 100,000	0.45%
Materials & Equipment	\$ 64,510	0.29%
Transfer to Capital	\$ 442,000	1.99%
Total	\$ 653,240	2.94%

Sewer Cost Drivers	Dollars \$	Percentage %
Salaries & Benefits	\$ 38,550	0.47%
Materials & Equipment	\$ 50,530	0.62%
Transfer to Capital	\$ 193,000	2.38%
Total	\$ 282,080	3.47%

Stormwater Cost Drivers	Dollars \$	Percentage %
Salaries & Benefits	\$ 49,400	0.71%
Materials & Equipment	\$ 40,290	0.58%
Transfer to Capital	\$ 162,000	2.31%
Total	\$ 251,690	3.60%

Solid Waste & Recycling Cost Drivers	Dollars \$	Percentage %
Salaries & Benefits	\$ 36,300	1.08%
Materials & Equipment	\$ 25,230	0.76%
Total	\$ 61,530	1.84%

Staff are proposing to bring forward bylaws for rate increases to the November 18 daytime Council meeting for consideration of first, second and third readings followed by adoption at the November 25 daytime Council meeting. Bringing the bylaws forward in this manner will authorize the increases to come into effect on January 1, 2022.

Greater Victoria Public Library (GVPL)

The City's estimated share of the GVPL's operating and facility maintenance budget request, and the City's lease and building costs for its branches is \$5.68 million, which is an increase of approximately \$114,000 which equates to a tax increase of 0.08%. The Library Board is scheduled to consider the 2022 budget the third week of October and the City will receive their formal budget request once approved.

Victoria and Esquimalt Police Board

The VicPD 2022 budget was approved by the Police Board on September 21, 2021 and the City's Financial Plan includes the City's share of the core budget request which equates to an increase of \$2.98 million. This includes \$330,000 which is the result of the second year phase-in of the new funding formula, which shifts funding obligation to Victoria from Esquimalt.

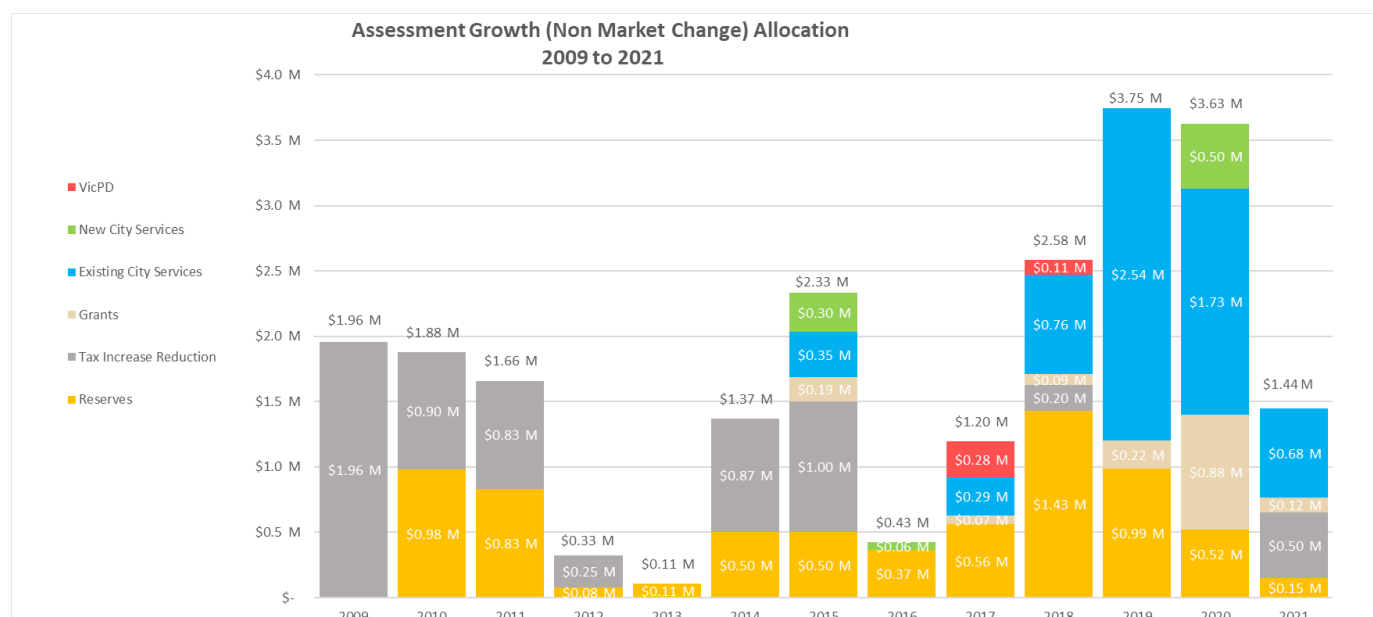
New Property Tax Revenue from New Development (Non-Market Change)

As per the Financial Sustainability Policy, the first \$500,000 of new property tax revenue resulting from new construction is transferred to reserve.

For the 2022 Financial Plan, as part of the 2021 financial planning process, Council approved allocating \$218,960 for the grant to South Island Prosperity Partnership and \$20,000 for the grant to Theatre SKAM, and these amounts have been incorporated.

Any additional new property tax revenue from new development has not been factored into the draft 2022 Financial Plan. A conservative early estimate for total new property tax revenue from new development, based on information provided by BC Assessment, is \$850,000. However, this is based on incomplete information and this amount will likely change before it is finalized. The final amount will not be known until the end of March when BC Assessment has finalized the assessment roll for the year.

Over the last decade, Council has used the majority of the new tax revenue for capital investment (savings in reserves) and reducing the annual tax increase and to fund new services as illustrated in the graph below:



The following table outlines the uses of assessment growth revenue for the last six years:

2016		2017		2018		2019		2020		2021	
Real Estate Function	\$60,000	Police Budget	\$277,000	Buildings and Infrastructure Reserve	\$1,428,286	Urban Forest Management Plan	\$858,000	Victoria Civic Heritage Trust	\$500,000	Property Tax Increase Reduction	\$500,000
Buildings and infrastructure Reserve	\$365,000	Buildings and Infrastructure Reserve	\$250,000	Property Tax Increase Reduction	\$197,234	Buildings and Infrastructure Reserve	\$862,545	Community and Senior Centre Funding	\$234,333	Five Bylaw Officers - Sheltering	\$491,000
Total	\$425,000	Accessibility Reserve	\$250,000	Fire Prevention Officer	\$121,000	Real Estate Function	\$250,000	Children's Book Prize	\$5,000	Additional Legal Resources	\$187,070
		Real Estate Function	\$135,000	Police Civilians	\$114,814	Houseplexes and Townhomes Planners	\$240,000	Reduction of Recreation Fee Increase	\$16,500	Bike to Work Grant	\$7,500
		Tree Care	\$128,000	Transportation Planner	\$104,000	Transportation Planner	\$200,000	Housing Reserve Fund	\$400,000	Part Time Coordinator Grant - Various Neighbourhoods	\$100,000
		Fleet Reserve	\$61,722	Park Planner	\$103,000	Disability Coordinator	\$128,500	Asset Management Position - 1 FTE	\$89,000	Pro Art Alliance Grant	\$10,000
		Community Centre - gymnasium at 950 Kings Rd	\$49,000	Building Project Administrator	\$99,000	Vehicle and Heavy Equipment Reserve	\$123,545	Climate and Environment - Community Energy and Emissions Specialist - 1 FTE	\$108,000	Building and Infrastructure Reserve	\$149,370
		Arts and Culture Support	\$25,000	Sustainability Waste Management Engineer	\$99,000	Climate Grant Writer	\$117,000	Climate and Environment - Training and Development for Staff	\$10,000	Total	\$1,444,940
		Community Garden Volunteer Coordinator	\$6,000	Correspondence Coordinator	\$87,000	Mayor's Office Support	\$114,000	Climate and Environment - Zero Waste Strategy - 1 FTE	\$100,000		
		Distribution of Mulch to Community Garden Operators	\$6,000	Graphic Design Support	\$81,000	Climate Outreach Specialist	\$106,000	Grants - Neighbourhood Grants	\$28,116		
		Victoria Heritage Foundation Grant	\$5,125	Parks Natural Areas Support	\$63,000	Increased grants to Community and Seniors Centres	\$106,000	Grants - Victoria Civic Heritage Trust	\$2,250		
		Victoria Civic Heritage Trust Grant	\$2,153	Festival Investment Grant	\$50,000	Business Analyst - Information Systems	\$102,000	Grants - Victoria Heritage Foundation	\$5,962		
		Medallion Challenge Trophy	\$500	Community Garden Program	\$15,000	Talent Specialist	\$96,500	Health and Safety Position - 1 FTE	\$108,000		
		Total	\$1,195,500	Victoria Heritage Foundation	\$10,716	Asset Management Technician	\$85,500	Managing Growth and New Development - Secretary - Planning 1 FTE	\$72,500		
				Food Systems North Park Neighbourhood Association	\$6,000	LIFE Program Extension	\$74,000	Managing Public Spaces - Centennial Square Clean Up	\$35,000		
				Victoria Heritage Trust	\$2,186	Indigenous Artist in Residence	\$72,000	Urban Agriculture - Volunteer Coordinator Grant	\$50,000		
				Victoria Community Association Network Grant	\$900	Festival Investment Grant	\$50,000	Urban Agriculture - Start Up Grants	\$30,000		
				Community Garden Volunteer Coordinator Grants Inflation	\$864	Community Garden Program	\$30,160	Lowering Property Tax Penalty	\$201,500		
				Total	\$2,583,000	Strategic Plan Grants	\$20,000	Buildings and Infrastructure Reserve	\$61,374		
						Youth Leaders in Training (YLIT)	\$20,000	Vehicle and Heavy Equipment Reserve	\$61,373		
						Support Department Overhead	\$19,000	Equity and Inclusion - Equity and Inclusion Coordinator - 1 FTE	\$107,900		
						Mayor's Travel Budget	\$15,000	Create Victoria Implementation Position - 1 FTE	\$113,400		
						Town Hall Meetings	\$12,000	Equity and Inclusion - External Community Liaison - 2 FTE	\$215,900		
						Council Catering	\$10,000	Equity and Inclusion - Accessibility and Inclusion Recreation Role - 1 FTE	\$52,000		
						Living Wage	\$9,000	Housing - Tenant Ambassador - 1 FTE	\$107,900		
						Constituency Funds	\$8,000	Housing - Housing and Development Summit	\$15,000		
						Urban Food Table	\$6,000	Housing - Social Planner - 1 FTE	\$125,111		
						Community Input Process	\$5,000	Arts and Culture - Canada Day Special Duty Policing	\$107,000		
						My Great Neighbourhoods Grant	\$3,000	Arts and Culture - Festival Investment Grant Program	\$25,000		
						Victoria Civic Heritage Trust Grant	\$2,250	Arts and Culture - Special Duty Policing	\$53,000		
						Poet Laureate Program	\$2,000	Arts and Culture - Special Events In Kind Services	\$19,000		
						Total	\$3,747,000	Childminding - Committees	\$1,800		
								Climate and Environment - Building Energy and Emissions Specialist - 1 FTE	\$108,000		
								Heritage Position - 5 FTE	\$50,000		
								Managing Growth and New Development - Secretary - Legislative Services - 1 FTE	\$80,500		
								Managing Growth and New Development - Development Services 1 FTE	\$142,500		
								Reconciliation and Indigenous Relations - Witness Reconciliation Program	\$30,000		
								Sustainable Mobility Strategy - Transportation - 1 FTE	\$142,600		
								NeighbourHub - 709/711 Douglas Street	\$11,460		
								Total	\$3,626,979		

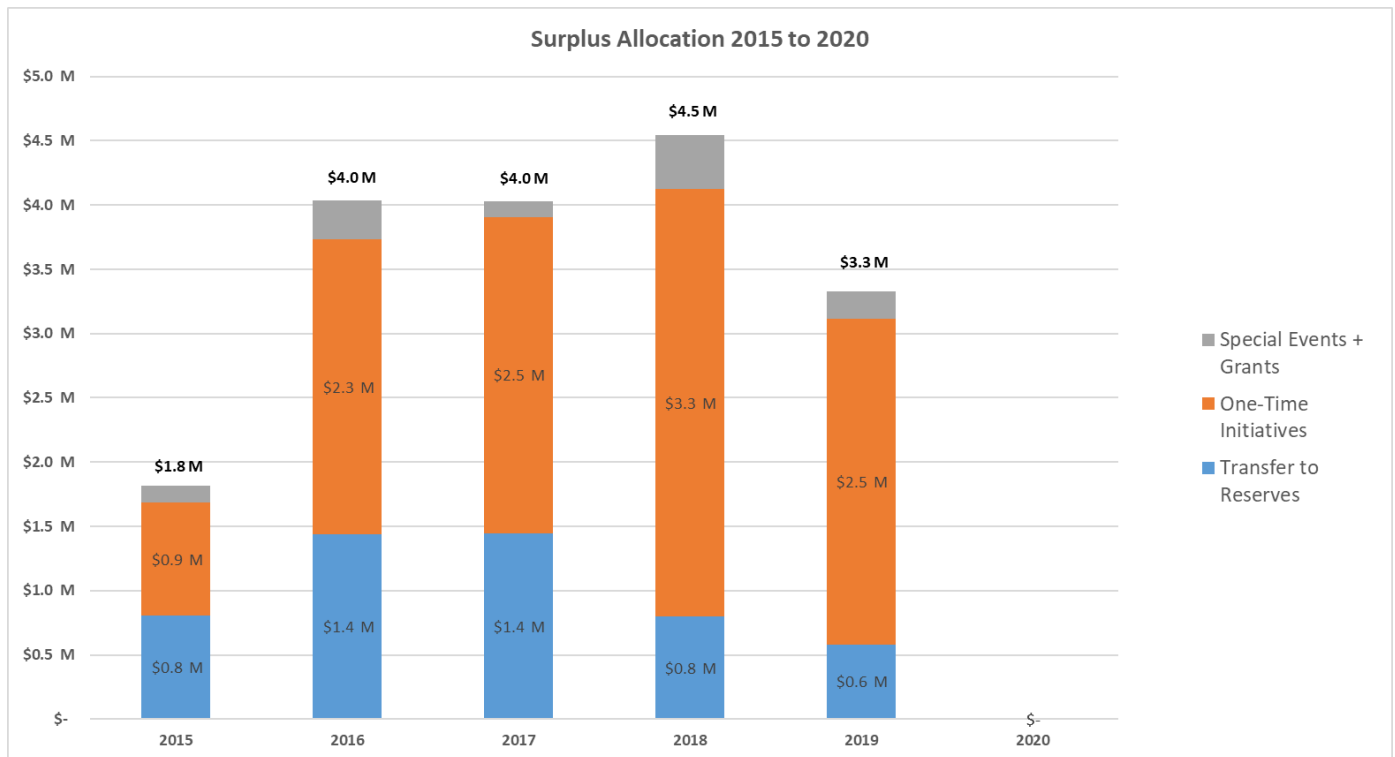
Legend

Reserves
Property Tax Increase Reduction
Grants
Existing City Services
New City Services
VicPD

2021 Surplus

2021 is the third pandemic budget and the City continues to experience significant revenue reductions compared to pre-pandemic years. Council approved several mitigation strategies to avoid a deficit. Pursuant to legislation, should a deficit be the year-end result, that deficit must be carried forward to the following year and must be funded first. Fortunately, the mitigation strategies will avoid a deficit, but the revenue losses may offset the reduction in expenses and may result in no surplus for the year as was the case in 2020; however it is too early in the year to determine.

For historical reference, the following graph and table outline the surplus allocation for the past six years:



2015		2016		2017		2018		2019	
Buildings and Infrastructure Reserve	\$ 552,721	Buildings and Infrastructure Reserve	\$ 1,440,209	Buildings and Infrastructure Reserve	\$ 482,609	Victoria Housing Reserve	\$ 750,000	Housing - Housing Reserve Fund	\$ 250,000
Parks Overnight Sheltering Support and Clean-Up	\$ 313,000	Accelerated Local Area Planning (2018-2019)	\$ 500,000	Vehicles and Heavy Equipment Reserve	\$ 482,608	Zero Waste Strategy	\$ 400,000	Climate and Environment - Oil to Heat Pump Incentive Program	\$ 100,000
Accessibility Capital Fund	\$ 250,000	South Island Prosperity Project (SIPP)	\$ 220,000	Greenways Acquisition Fund Reserve	\$ 482,608	Overnight Sheltering - Support & Clean Up	\$ 362,000	Climate and Environment - Climate Action Program Investments	\$ 165,000
Crosswalk Projects	\$ 200,000	Vulnerable Population Pilot Project	\$ 204,891	Victoria Housing Strategy Implementation	\$ 250,000	Housing Initiatives	\$ 300,000	Climate and Environment - Zero Waste Strategy	\$ 200,000
Arboriculture (Urban Forest Mgmt Plan Implementation)	\$ 128,500	Parks Overnight Sheltering	\$ 200,000	South Island Prosperity Project	\$ 220,000	Traffic Calming Initiatives	\$ 250,000	Grants - South Island Prosperity	\$ 220,000
Cultural Plan	\$ 116,000	Parks Infrastructure	\$ 158,000	Mental Health Integration	\$ 216,575	Accessibility Framework	\$ 250,000	Grants - Bike to Work Week	\$ 7,500
Senior Parks Planner	\$ 103,000	High Risk Tree Removal	\$ 150,000	Overnight Sheltering - Support & Clean Up	\$ 200,000	Citizens' Assembly	\$ 250,000	Grants - Storage Facilities for Our Place	\$ 50,000
Real Estate Function Consulting	\$ 100,000	Canada 150 Festivities	\$ 150,000	Neighbourhood Transportation Management	\$ 180,000	South Island Prosperity Project	\$ 220,000	Managing Public Space - Overnight Sheltering Support and Clean Up	\$ 362,000
Broad Street Mail Repairs	\$ 15,000	Songhees and Esquimalt First Nations Long House	\$ 110,000	High Risk Tree Removal	\$ 150,000	MSP Premiums	\$ 200,000	Managing Public Space - Bylaw Position - 1 FTE	\$ 189,000
Sidewalk Power-Washing	\$ 15,000	Parks Planning Temporary Support	\$ 103,000	Heritage Planner (2 year term)	\$ 120,000	Community Centre Funding	\$ 170,424	Strategic Plan Support Services - Legal Services	\$ 84,500
India Mela and Dragon Boat Society 80% FIG Grants	\$ 11,200	Victoria Housing Strategy Implementation	\$ 100,000	Engagement Advisor	\$ 109,000	Public Washroom - South End of Douglas St	\$ 150,000	Tree Care - Tree Planting	\$ 140,000
Traffic and Parking Improvements	\$ 8,000	Correspondence Coordinator	\$ 87,000	Downtown Public Realm Plan Implementation	\$ 105,000	Tree Preservation Bylaw	\$ 110,000	Urban Agriculture - Pilot City-sponsored community partnership for spring distributions of gardening materials	\$ 8,000
City of Victoria Youth Council Additional Request	\$ 6,000	Install Symbol of Lekwungen People	\$ 75,000	Community Benefit Hub (2 year)	\$ 100,000	Parks Planner	\$ 107,250	Youth Initiatives - Youth Program Implementation	\$ 30,000
Total	\$ 1,818,421	Adaptive Management Framework	\$ 55,000	Downtown sidewalk cleaning & snow removal	\$ 99,500	Planner - Development Services	\$ 107,250	Property Tax Penalty	\$ 1,000
		Temporary Moveable Child Friendly Play Feature in Centennial Square	\$ 50,000	Parks Arboriculture	\$ 97,000	Neighbourhood Led Neighbourhood Planning	\$ 100,000	By Election	\$ 170,000
		City Studio (2018-2019)	\$ 50,000	Speed Reader Boards	\$ 85,000	Reconciliation Training	\$ 76,350	Buildings and Infrastructure Reserve	\$ 166,088
		Public Works Master Plan	\$ 50,000	International Ice Hockey Federation World Junior Hockey Championship	\$ 70,000	Support Department - Engagement	\$ 75,000	Vehicle and Heavy Equipment Reserve	\$ 166,087
		Seasonal Special Events Traffic Control Support	\$ 50,000	Secretary Planning	\$ 67,000	Secretary - Planning	\$ 72,500	Equity and Inclusion - Gender Diversity Training for All Staff	\$ 28,000
		Solid Waste Management Strategy	\$ 50,000	Condition Assessment Pilot Project	\$ 60,000	Secretary - Legislative Services	\$ 72,500	Equity and Inclusion - Welcoming City Strategy	\$ 50,000
		City's Truth and Reconciliation Commission Calls to Action Task Force	\$ 50,000	Inclusion Policy and Program	\$ 60,000	Support Department - Legal Services	\$ 65,000	Equity and Inclusion - External Contractor	\$ 75,000
		Car Free Day (2018-2020)	\$ 45,000	Environmental Performance Audit	\$ 50,000	Senior Centre Funding	\$ 63,900	Arts and Culture - Create Victoria Cultural Infrastructure Grant Program	\$ 100,000
		Development Services Temporary Support	\$ 42,000	Professional Certification/Project Management	\$ 50,000	55+ Games BC 2021	\$ 55,000	Arts and Culture - Create Victoria Cultural Spaces Roadmap	\$ 25,000
		Zoning Updates	\$ 30,000	Witness Reconciliation Program	\$ 50,000	Victoria 2020 Francophone Games	\$ 50,000	Banfield Park to Sekirk Bike Route	\$ 35,000
		Youth Strategy	\$ 30,000	Accessibility Framework	\$ 40,000	Our Place extended hours	\$ 50,000	Climate and Environment - Oil to Heat Pump Incentive Program	\$ 300,000
		2017 Canadian Capital Cities Organization Annual Conference	\$ 20,000	Traffic Signal Timing Update Study	\$ 40,000	Buildings and Infrastructure Reserve	\$ 48,326	Climate and Environment - Climate Champion Program	\$ 50,000
		Temporary installation of table tennis and chess tables in Centennial Square	\$ 11,000	Pioneer Square Archaeological Reporting	\$ 37,000	Youth Strategy Coordinator	\$ 30,000	Greater Victoria Coalition to End Homelessness - Pandora Task Force	\$ 50,000
		Victoria Community Association Network	\$ 1,200	Extra Bridge Coverage	\$ 30,000	Best Practices in Respectful Facilitation Training & Engagement	\$ 30,000	Placemaking - Engagement Costs	\$ 8,000
		Fairfield Community Centre Insurance Administration	\$ 500	Single-Use Checkout Bag Regulation	\$ 30,000	Greenway Plan and Design Standard	\$ 30,000	Protocol	\$ 20,000
		Total	\$ 4,032,800	Youth Strategy Liaison	\$ 30,000	Government Street Pedestrian Only	\$ 25,000	Reconciliation and Indigenous Relations - Reconciliation Training	\$ 34,650
				Youth Leaders in Training Program	\$ 20,000	Rental Initiatives	\$ 20,000	Reconciliation and Indigenous Relations - Truth and Reconciliation Dialogues	\$ 80,000
				Step Code Implementation	\$ 10,000	Municipal Alcohol Policy - Late Night Task Force	\$ 15,000	Reconciliation and Indigenous Relations - Indigenous Relations Function	\$ 75,000
				Ending Violence Association of BC	\$ 2,500	Childcare at City Hall for Public Hearings	\$ 11,000	Strategic Plan Support Services - Engagement	\$ 75,000
				Total	\$ 4,026,400	MacDonald Statue	\$ 10,000	Banfield Park Swimming Dock Study	\$ 15,000
						Council Conflict of Interest	\$ 10,000	Total	\$ 3,329,825
						Childcare Strategy	\$ 5,000		
						Late Night Task Force (Harassment)	\$ 2,500		
						Total	\$ 4,544,000		

Five-Year Operating Budget

To develop the future years of the five-year operating budget a number of assumptions have been incorporated including: no changes to services or service levels; collective agreement increases (if in place); known cost increases, such as hydro, at already announced rates; and unknown cost increases (the majority) at an inflationary factor of 2%.

Supplementary Operating Budget Requests

Before any requests for increased funding is brought to Council for consideration, staff first evaluate each need and possible ways to meet those needs without requesting additional funding; this includes process improvements that create efficiencies and free up existing staff time, shifting resources between areas, or exploring funding opportunities. The supplementary requests brought forward for consideration this year are outlined in Appendix A.

Resource Requirement Related to the Strategic Plan and Financial Plan Motions

The Strategic Plan contains several action items to be initiated in 2022 that have resource requirements and those are outlined in Appendix B. Council also passed a number of resolutions directing staff to report back as part of the 2022 financial planning process and these are outline in Appendix C.

The public consultation process may result in additional funding needs. It is recommended that Council consider supplementary requests, and resource requirements related to the Strategic Plan and financial plan resolutions for report-backs along with feedback from public consultation on the draft Financial Plan.

Capital Budget

Guiding Documents and Considerations for Infrastructure Investment

The majority of the City's infrastructure investment is guided by asset master plans as well as the City's Official Community Plan, Neighbourhood Plans, regional plans and the Strategic Plan. These master plans use a range of criteria to determine priorities.

Underground utilities (sewer, storm drains and water) have 20-year asset master plans in place. Asset management planning, and lifecycle costing and analysis include:

- Risk assessment and service delivery
- Condition assessment and remaining design life
- Capacity requirements including future population growth
- Enhance resiliency to meet climate change, tsunami and seismic hazards
- Reduce rain inflow and infiltration to sewers
- Optimizing energy use

Additional factors taken into account are:

- Coordination with transportation or other right-of-way improvements (bundle projects)
- Number and location of other projects in neighbourhood in consideration of social impacts – network traffic flows

For transportation projects, there are many and varied programs and services provided including crosswalks, sidewalks, road paving and traffic calming. Each program considers a number of criteria, but the overall principles for all transportation projects are:

- Road safety
- Use of standards, established criteria and best practice

- Consistency of implementation to maintain system integrity
- Promoting projects fairly and equitably with the most impact and greatest benefits
- Fiscal responsibility and prudence
- Coordination opportunities

The 2022 Financial Plan includes additional recommended asset condition assessments for bridges, retaining walls, marine assets and electrical infrastructure to allow longer-term, multi year budget planning for infrastructure.

The Parks and Open Spaces Master Plan was developed through city-wide consultation with residents and other stakeholders, to assess community needs and examine investment priorities. The goals of the Plan include a focus on serving the needs of all citizens (*Foster Engaging Experiences for Everyone*). The ongoing maintenance work relating to “grey” and “green” assets in parks and open spaces is primarily driven by condition assessment data, which provides an objective measure of the state of assets in these public spaces.

The City’s investments in buildings are typically based on a few key factors, including data relating to the physical condition of these assets and systems, as well as the service priorities of occupants of these buildings. In the past three years, increased focus has been directed to quantifying and addressing physical accessibility needs, as well as energy performance, in line with the City’s overall strategic plans.

Incorporated into both the operating and capital budgets is funding to implement the City’s Green Fleet Plan and Electric Vehicle Strategy. This year, electric vehicle purchases are proposed to be funded through Gas Tax and an increase to the funding for the Vehicle and Heavy Equipment Reserve is proposed which will assist in reducing the funding gap in future years.

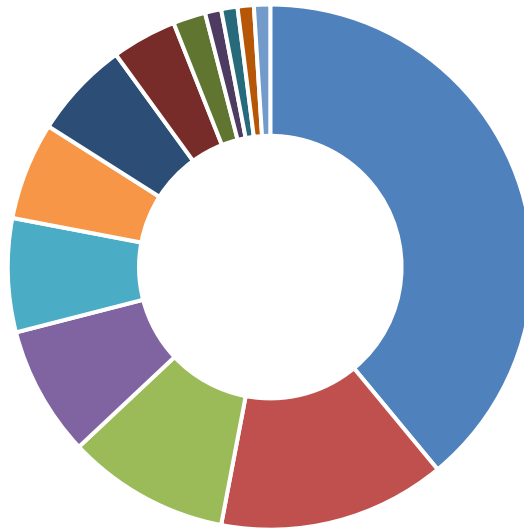
Overview

The draft capital budget for 2022 totals \$97.1 million, which includes \$33.8 million for the new fire hall which is under construction. The following chart outlines the proposed capital investment:

Capital Expenditures by Category

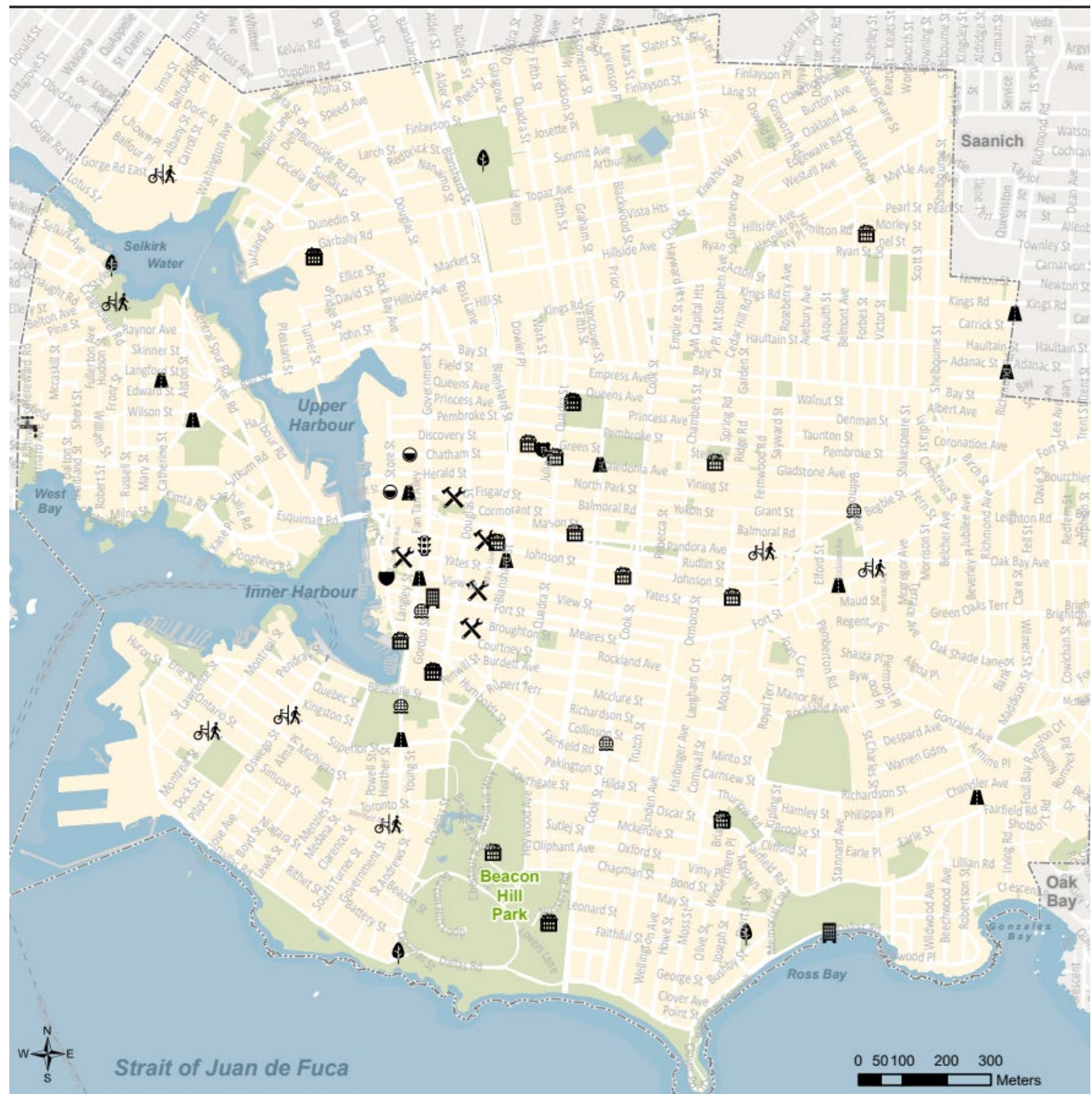
2022 Budgeted Category Expenditures (\$97.1 million)

- Facilities 39%
- Active Transportation 14%
- Equipment 10%
- Sanitary Sewers 8%
- Complete Streets 7%
- Waterworks 6%
- Stormwater 6%
- Parks 4%
- Street Infrastructure 2%
- Traffic Safety 1%
- Police 1%
- Structures 1%
- Contingency 1%



Each project has also been mapped to provide a geographic picture of where the planned capital investment is proposed to take place.

Draft 2022 Capital Projects



- | | |
|-----------------------|-----------------------|
| Active Transportation | Traffic Safety |
| Complete Streets | Sanitary Sewers |
| Equipment | Stormwater |
| Facilities | Street Infrastructure |
| Parks | Structures |
| Police | Waterworks |

The capital budget was developed based on the principle that all asset groups are allocated some funding. In addition, as outlined above, the annual capital investment needs are determined through asset master plans and condition assessments. Asset master plans outline the level of funding that is considered sustainable to maintain current service levels and the priorities for infrastructure investment. Over the last several years, additional work has been undertaken to fill information gaps and this year's capital plan now includes longer-term information for fleet, parks and facilities.

Capital plan funding levels are determined through policy decisions, taking into account the City's risk tolerance. Historically, Council has increased property taxes for capital projects that address deferred maintenance for roads, facilities and storm drains. Since 1999, Council has increased annual capital budget funding through property taxes from \$2.5 million to \$11.6 million. As per the Financial Sustainability Policy, additional funding decisions through an increase in property taxes, will be considered by Council based on proposed projects identified by staff.

Historically, the City's capital plan has been funded by a combination of property taxes, utility user fees, grants, debt and reserves. Ongoing programs are typically funded by property taxes/user fees or reserves. Larger projects, such as a bridge replacement or construction of an arena, have primarily been funded through grants and debt, which is consistent with the City's debt policy.

The 2021 capital budget includes projects that are underway but will not be completed before year-end. The funding for these projects must be carried forward to 2022. The budgets for these projects will be added to the 2022 capital plan to reflect remaining amounts once year-end has been completed.

Reserves and Debt

The City's Reserve Fund Policy was updated in 2015, including a methodology for determining target balances. The minimum target balances have already been achieved for all reserves. However, the minimum balances are only one part of the equation and recommended capital budget spend levels also need to be taken into account as outlined in the section above in this report. The following table outlines the estimated uncommitted year-end reserve fund balances based on the assumption that all planned work for 2021 will be completed:

Description	Balance at Dec 31, 2021	2022 Budget Transfers In	2022 Budget	Projected Balance Dec 31, 2022
			Transfers out & Committed	
Capital Reserves				
Equipment & Infrastructure				
Police				
Police Vehicles, Equipment & Infrastructure	983,966	1,340,000	1,340,000	983,966
Police Emergency Response Team	575,214	61,750	7,700	629,264
City		-		
City Equipment	9,796,746	957,580	3,741,000	7,013,326
City Vehicles & Heavy Equipment	2,646,026	1,500,000	2,631,000	1,515,026
City Buildings & Infrastructure	22,835,541	5,907,400	8,931,000	19,811,941
Accessibility Capital	1,155,374	250,000	-	1,405,374
Parking Services Equipment and Infrastructure	17,272,317	3,550,000	350,000	20,472,317
Multipurpose Equipment and Infrastructure	1,055,794	153,740	50,000	1,159,534
Recreation Facilities Equipment and Infrastructure	1,245,039	28,300	-	1,273,339
Archives Equipment	33,172	-	-	33,172
Artificial Turf Field	198,181	99,470	-	297,651
Gas Tax	9,297,659	3,833,000	11,584,000	1,546,659
Water Utility Equipment and Infrastructure	28,412,435	1,770,000	-	30,182,435
Sewer Utility Equipment and Infrastructure	28,076,896	400,000	1,955,000	26,521,896
Stormwater Utility Equipment and Infrastructure	3,449,933	100,000	235,000	3,314,933
Tax Sale Lands Fund	1,558,770	50,000	-	1,608,770
Parks and Greenways Acquisition Fund	1,392,630	-	-	1,392,630
Tree Conservation	648,867	-	64,530	584,337
Local Amenities Reserve	331,045	-	-	331,045
Development Cost Charges	12,216,364	-	6,178,000	6,038,364
Downtown Core Area Public Realm Improvements	226,209	-	-	226,209
Total Capital Reserves	143,408,179	20,001,240	37,067,230	126,342,189
Operating Reserves				
Financial Stability Reserves				
City	10,919,650	100,000	405,000	10,614,650
Police	1,377,027	-	500,000	877,027
Debt Reduction	51,837,862	3,147,370	33,727,000	21,258,232
Insurance Claims	4,189,441	-	-	4,189,441
Water Utility	935,695	-	-	935,695
Sewer Utility	852,114	-	-	852,114
Stormwater Utility	456,309	-	-	456,309
Victoria Housing Reserve	4,320,902	660,000	-	4,980,902
Climate Action Reserve	891,298	223,960	320,280	794,978
Art in Public Places	495,216	150,000	150,000	495,216
Development Stabilization Reserve	10,395,604	-	-	10,395,604
Parks Furnishing Dedication Program	26,676	32,500	32,000	27,176
Total Operating Reserves	86,697,794	4,313,830	35,134,280	55,877,344
Total City Reserves	230,105,973	24,315,070	72,201,510	182,219,533

The City currently has approximately \$62.1 million in outstanding debt. According to the Financial Sustainability Policy, debt servicing charges should be kept at a maximum of 7% of the prior year's property tax levy. Currently, there is approximately \$3.1 million of budget room for debt servicing, which is transferred to the Debt Reduction Reserve. This is the funding that Council has set aside for the replacement of Fire Department Headquarters. There are some smaller debt issues falling off in 2022; however, the next significant debt issue to retire is in 2031. The following table outlines the current debt issues, year of retirement and the annual debt servicing costs.

Final Year	Issue	MFA Issue - Purpose	2022 Principal & Interest
<u>Non-Self Financing Areas</u>			
2022	102	Burnside Gorge Community Centre	\$ 163,644
2022	102	City Hall Accessibility	162,992
2024	105	Crystal Gardens	249,198
2031	115	Johnson Street Bridge Replacement (CMHC)	743,242
2033	79	Multipurpose Arena	375,514
2033	80	Multipurpose Arena	435,514
2034	81	Multipurpose Arena	435,514
2034	130	Johnson Street Bridge Replacement	1,475,097
2036	139	Johnson Street Bridge Replacement	320,186
2037	142	Johnson Street Bridge Replacement	659,671
Total			\$ 5,020,574
<u>Self Financing Areas</u>			
2023	103	Parkades	\$ 137,594
2024	105	Parkades	130,394
2025	110	Parkades	345,704
Total			\$ 613,692

Allocation of Annual Gas Tax Funding

The City receives annual funding from the Federal Government through their gas tax program. The expected amount for 2022 is \$3.83 million. Each year, amounts received are transferred to the City's Gas Tax Reserve which Council approves allocations from through the annual capital plan. The majority of the projects funded through the gas tax reserve to-date have been storm drain infrastructure projects. For 2015 to 2021, Council allocated funding for the David Foster Harbour Pathway implementation, storm drain brick main replacement, LED streetlight replacement, and Bicycle Master Plan implementation. With the expected amount for 2022, the gas tax funding available is \$13.1 million.

The City is required to report annually through the Union of BC Municipalities on which projects have been funded using gas tax and the agreement outlines which types of projects are eligible. The draft capital plan includes gas tax funding for storm drain projects, Bicycle Master Plan implementation and electric vehicles for a total allocation from the reserve of \$11.584 million.

20-Year Capital Plan

For many capital investments, such as water, stormwater, sidewalks and complete streets projects, longer-term asset master plans identify the priority order of renewals for a number of years. Those

plans also indicate the estimated funding for those renewals. For these investments, ongoing budgets have been included in the 20-year capital plan.

Where future year budgets are yet to be determined due to scoping work underway, the capital plan indicates “TBD” (to be determined).

It can be difficult to determine the exact funding needs far into the future, therefore all future year amounts are best estimates only.

Outstanding Council Motions

Council passed a motion to set aside \$110,000 in funding for a future longhouse in Beacon Hill Park. The funding is set aside in reserve until the First Nations are ready to proceed.

Council also set aside a matching grant of \$250,000 in relation to Vic High School sports facility refurbishment. Some design work was undertaken before the School District paused the project and \$237,000 remains in reserve.

Grants

As directed by Council, grants have been grouped into five categories: direct-award grants, festival investment grants, community garden volunteer coordinator grants, My Great Neighbourhood grants, and Strategic Plan grants, which include micro-grants. Over the last number of years, Council has directed a few grants to be allocated outside of the established programs and these have been grouped under “other grants”. Per Council direction, the majority of grants have been increased by inflation.

Additional Grant Requests

The Victoria Heritage Foundation has requested additional funding of \$27,579 which is a 10% lift in the grant plus a 1.8% cost of living increase. The Victoria Civic Heritage Trust is meeting on October 18, 2021 and will forward their request after that meeting.

Organization	2020 Funding	2021 Request	Increase
Victoria Heritage Foundation	\$230,212	\$257,791	\$27,579
Victoria Civic Heritage Trust	\$118,850	TBD	TBD

Council direction for the two heritage organizations is to include their base budget in the draft financial plan and bring forward any grant increase requests separately.

This additional grant requests are included in Appendix D.

The proposed funding for the direct-award grants, excluding the additional requests listed above, is as follows.

Organization	Type of Grant	2021 Final Budget	2022 Draft Budget	Change
Victoria Civic Heritage Trust	Building Incentive	\$ 920,000	\$ 920,000	\$ -
Victoria Civic Heritage Trust	Operating	118,850	118,850	0
Victoria Heritage Foundation	Operating	230,210	230,210	0
Victoria Youth Council	Operating	26,000	26,000	0
Quadra Village Community Centre	Operating	75,750	78,020	2,270
Quadra Village Community Centre	Youth Programming	8,960	9,230	270
Quadra Village Community Centre	Lease Grant	44,060	44,060	0
Fernwood Community Centre	Operating	75,750	78,020	2,270
Fernwood Community Centre	Youth Programming	8,960	9,230	270
Vic West Community Association	Operating	75,750	78,020	2,270
Vic West Community Association	Youth Programming	8,960	9,230	270
Vic West Community Association	Facility (janitorial)	36,280	37,370	1,090
Fairfield Community Place	Operating	75,750	78,020	2,270
Fairfield Community Place	Youth Programming	8,960	9,230	270
Fairfield Community Place	Facility (janitorial, recycling)	48,180	49,630	1,450
Fairfield Community Place	Liability Insurance	5,610	6,000	390
Fairfield Community Place	Youth Outreach	15,000	15,000	0
Cook Street Village Activity Centre	Operating	75,750	78,020	2,270
Cook Street Village Activity Centre	Facility (strata fees)	23,600	24,310	710
Victoria Silver Threads	Operating	75,750	78,020	2,270
Victoria Silver Threads	Facility (lease)	122,390	122,390	0
Burnside Gorge Community Centre	Operating	75,750	78,020	2,270
Burnside Gorge Community Centre	Youth Programming	8,960	9,230	270
Burnside Gorge Community Centre	Youth Outreach	10,000	10,000	0
James Bay Community School Centre	Operating	75,750	78,020	2,270
James Bay Community School Centre	Youth Programming	8,960	9,230	270
James Bay Community School Centre	Facility (janitorial, recycling)	51,340	52,880	1,540
James Bay New Horizons	Operating	75,750	78,020	2,270
James Bay New Horizons	Facility (janitorial)	28,520	29,380	860
Oaklands Community Centre	Operating	75,750	78,020	2,270
Oaklands Community Centre	Youth Programming	8,960	9,230	270
Oaklands Community Centre	Facility (janitorial)	17,610	18,140	530
Cool Aid Downtown Community Centre	Operating	75,750	78,020	2,270
Seniors Outreach	Operating	30,000	30,000	0
Victoria Community Association Network	Operating	920	950	30
Blanshard (Hillside Quadra)	Per capita base (0.80 times population)	5,880	6,682	802
Burnside/Gorge	Per capita base (0.80 times population)	5,290	5,700	410
Downtown (incl Harris Green)	Per capita base (1.60 times population)	8,550	10,036	1,486
Fairfield Gonzales	Per capita base (0.80 times population)	12,780	14,639	1,859
Fernwood	Per capita base (0.80 times population)	7,620	8,661	1,041
James Bay	Per capita base (0.80 times population)	9,350	10,617	1,267
North Jubilee	Per capita base (1.60 times population)	5,010	5,630	620
North Park	Per capita base (1.60 times population)	5,550	6,296	746
Oaklands	Per capita base (0.80 times population)	5,530	6,284	754
Rockland	Per capita base (1.60 times population)	5,700	6,461	761
South Jubilee	Per capita base (1.60 times population)	3,590	4,030	440
Vic West	Per capita base (0.80 times population)	5,960	6,773	813
Total		\$ 2,705,350	\$ 2,749,810	\$ 44,460

Note: The City provides janitorial services to Quadra Village Community Centre and Fernwood Community Centre and Cook Street Village Activity Centre; no support is provided to Burnside Gorge Community Centre

It is recommended that Council consider all grant requests upon completion of the public consultation.

Public Information and Consultation

The draft budget and materials are available for public review, and the Budget Town Hall and e-Town Hall is scheduled for November 17, 2021. An online survey will also be conducted. City Council will consider the draft financial plan in conjunction with public input in December and January.

The City's budget outreach and engagement will include a number of different tools and tactics to inform and engage the public about the draft 2022 Financial Plan. A special section of the City's website - [Victoria.ca/budget](https://victoria.ca/budget) – will provide a one-stop hub for budget information and engagement opportunities. A budget summary brochure will give people a plain-language overview of the operational and capital budgets, as well as highlights of the City's programs and services planned for the coming year. Those who want to dive more deeply can review the full Financial Plan. Details on the Budget Town Hall and the online budget survey will also be hosted here. Budget consultation will be actively promoted through social media, advertising, digital display boards at City Hall, the City's Connect community e-newsletter, direct stakeholder and neighborhood outreach, and media outreach.

Although the City has increased participation broadly over the past five years, we continue to work on reaching traditionally under-represented groups and reducing barriers to participation to ensure feedback on the Financial Plan represents an accurate reflection of the community, to the greatest extent possible. We will continue to place a particular focus on connecting with renters in Victoria, as they represent 61% of the population, but at times in past engagements have participated less than those who own a home, possibly due to a misconception that the budget is only connected to property taxes. We will continue to work with the City of Victoria Youth Council and other youth-serving organizations to encourage youth to participate in this important engagement process. We will also continue to reach out to the business community, which pays nearly 50% of taxes in Victoria.

Timeline

The following table outlines the proposed timeline for this year's process.

Dates	Task
October 25, 26, November 1, 2, 2021	Budget presentation and discussion
November 4, 2021 Daytime Council	First reading of Financial Plan bylaw
November to December 2021	Public consultation
November 17, 2021	Town Hall / e-Town Hall meeting
December 2021/January 2022 Committee of the Whole	Present consultation results and seek direction on changes to Financial Plan and Strategic Plan
April 2022 Committee of the Whole	Final report on Financial Plan including incorporated changes; report on tax rates
April 2022 Council	Second and third reading of Financial Plan bylaw; first, second and third reading of tax bylaw
April 2022 Council	Adoption of Financial Plan bylaw and tax bylaw

Accessibility Impact Statement

Initiatives and projects within the Financial Plan support accessibility improvements.

Strategic Plan

The draft Financial Plan is aligned with the Strategic Plan and contains funding for many of the action items within the Strategic Plan. Appended to this report are funding requirements for additional Strategic Plan action items for Council's consideration during this year's financial planning process.

Impacts to Financial Plan

The 2022-2026 Financial Plan will replace the current year's plan.

Official Community Plan Consistency Statement

The many initiatives included within the financial plan are consistent with many policies within the Official Community Plan including support for infrastructure asset management objectives, in particular, policy 11.4 to maintain and enhance the allocation of resources for civic infrastructure repairs, upgrades and replacement.

CONCLUSIONS

The financial planning process is part of a much larger planning process, and the Financial Plan is created through direction and input from numerous plans and strategies, which typically have involved significant public consultation. Each year, Council is faced with making challenging decisions to balance competing needs and priorities.

Respectfully submitted,

Jo-Ann O'Connor
Deputy Director of Finance

Susanne Thompson
Deputy City Manager and Chief Financial Officer

Report accepted and recommended by the City Manager

List of Attachments

- Appendix A – Supplementary Requests
- Appendix B – Strategic Plan Action Items Resource Requirement Assessment
- Appendix C – Financial Plan Motion Report Backs
- Appendix D – Additional Grant Requests
- Appendix E – Financial Sustainability Policy, Revenue and Tax Policy, Reserve Fund Policy

APPENDIX A

Draft 2022-2026 Financial Plan

Supplementary Budget Requests



Managing Growth and New Development

BACKGROUND:

- Steady high volume of development applications over the past several years.
- Application review is more complex due to new processes, policies and regulations.
- The change in City regulations regarding garden suites has resulted in staff spending significantly more time on this function compared to previous years.
- Updates to the Tree Protection Bylaw resulted in 40% increase in tree permits, an 18% increase in applications with tree impacts due to a substantial increase in the number of trees protected on private property (50% increase).

ISSUE TO BE SOLVED:

- Strong development market and complexity of policy and process has increased workloads for staff.
- Delay in the processing of development applications.

BENEFITS:

- Additional resources will help with maintaining current service levels.

2022 Supplemental Requests Ongoing:

Planner Position (1 FTE)	\$118,000
Urban Forest Positions – Permit Applications (2 FTE)	\$210,000

*Could be funded from Permit Revenue



Supporting Affordable Housing

Equity Assessment

BACKGROUND:

- Victoria Housing Strategy, Phase Two: 2019-2021 is an action-oriented strategy with concrete measures to be complete over a four-year period.
- Total # of actions is 47; 13 are complete and ongoing, 16 are in progress and 18 are to be initiated.
- Remaining actions focus on aligning City housing policies and initiatives with the Equity, Diversity and Inclusion Framework, creating opportunities for community to engage on housing policy development and increase housing data tracking and analysis.

ISSUE TO BE SOLVED:

- Continued implementation of the remaining Victoria Housing Strategy actions.

BENEFITS:

- To increase the supply and diversity of non-market and market housing across the housing spectrum throughout Victoria that meets the current and future needs of low and moderate income households.

2022 Supplemental Requests

Ongoing: Planning Assistant Position (1 FTE) \$ 90,000

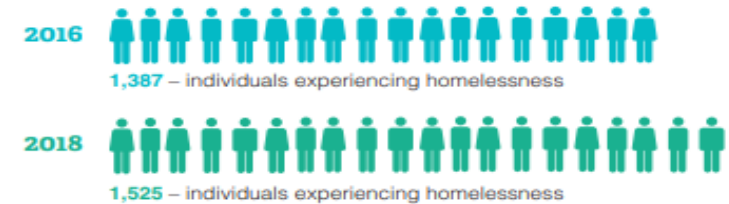
One Time: Project Support – Victoria Housing Strategy Implementation \$ 250,000

City of Victoria Median Household Income, by Tenure

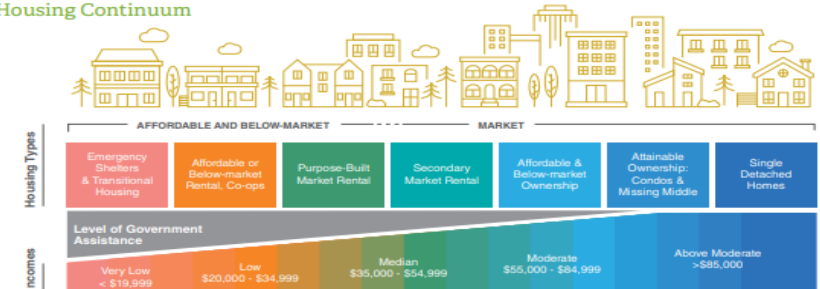
Source: Statistics Canada, 2016 Census of Population (custom data)



Point-in-Time Count, Greater Victoria



Housing Continuum



Supporting Arts and Economic Development

BACKGROUND:

- Phase one of the Arts & Innovation District action item from *Victoria 3.0* began in 2021.
- The Business Ambassador has been fully committed to managing the Build Back Victoria program due to Covid-19.
- Economic Development staff are identified as lead and/or support for *Victoria 3.0* action items.

ISSUE TO BE SOLVED:

- Continued implementation of *Victoria 3.0* actions in 2022 and in future years.
- Reduced level of service and support to the business community and new business openings.

BENEFITS:

- Progress into the second phase of the Arts and Innovation District plan.
- To build a strong and resilient local economy.
- Maintain high level of service and support to the business community.

2022 Supplemental Requests

Ongoing: Economic Development Position (1 FTE) \$120,000

One Time: Arts and Innovation District Master Plan Consulting \$240,000



Supporting Youth Initiatives

BACKGROUND:

- The City's Youth Strategy has been implemented to better engage and include youth in community and local government initiatives.
- Since 2017, the City has approved one time funding of \$30,000 annually to fund a part-time position.

ISSUE TO BE SOLVED:

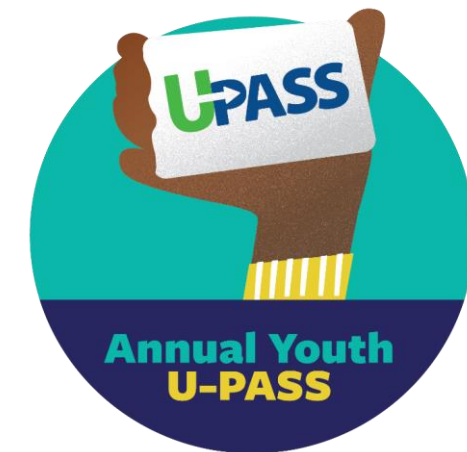
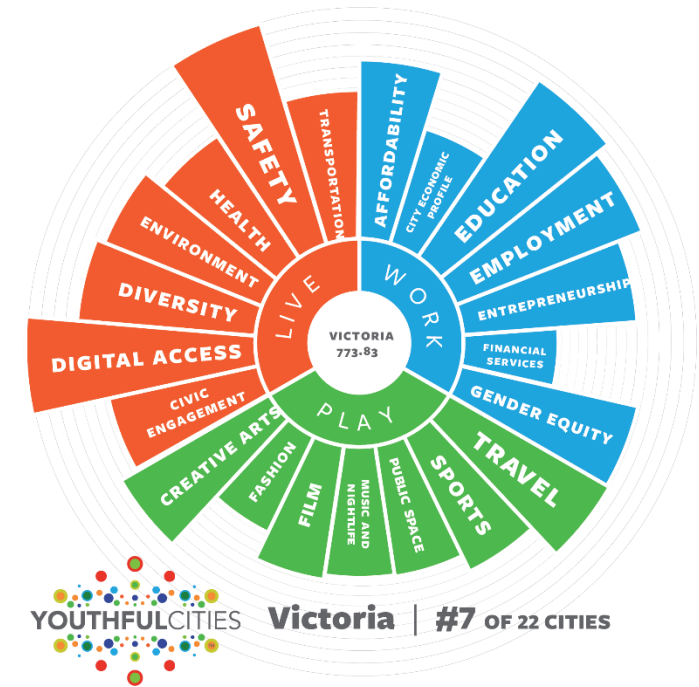
- Continued ongoing implementation of the Council approved Youth Strategy Initiatives.

BENEFITS:

- Result in a more coordinated and effective delivery of youth programs to meet the needs of the community.

2022 Supplemental Requests

Ongoing: Youth Project Coordinator Position (1 FTE) \$80,000



Supporting Road Safety

Equity
Assessment

BACKGROUND:

- Vision Zero is a systems-based model for improved road safety that prioritizes human life over ease of mobility convenience.
- Go Victoria identified the current absence of a systematic, integrated and data driven approach to community harm reduction on city roadways.
- Further complementary data collection and analysis can help guide capital investments and programs citywide, which will support improved road safety among equity seeking groups.

ISSUE TO BE SOLVED:

- Implement a Vision Zero approach to guide future investments and programs, establish relationships with stakeholders and agencies, supported by enhanced data collection and analysis.
- Furthering equity in the City's road safety program.

BENEFITS:

- Systematic approach to road safety that is objective, consistent, cost effective and measurable.
- Intentional and early integration of equity into the development of road safety program development and investments.
- Increased community well being by decreasing risk of death or life-altering injury from road collisions.

2022 Supplemental Requests

Ongoing:	Vision Zero Planner Position (1 FTE)	\$118,000
One Time:	Vision Zero program development and action plan (\$50,000 for 2 years)	\$100,000



Supporting Employee Health and Safety

BACKGROUND:

- Occupational Health and Safety (OHS) legislation requires employers to identify workplace hazards, mitigate risks and train workers.
- Injury claims related to strains and sprains accounted for 42% of the City's time-loss injury claims between 2016 and 2020. Training is key to changing behaviors that contribute to these types of incidents.
- Developing effective adult learning programs requires expertise not within the core competencies of our 4 Health and Safety Advisors, who spend 25% of their time coordinating and developing safety training.

ISSUE TO BE SOLVED:

- Reduce risk of injury for employees, contractors and the public.
- Develop and implement a robust OHS training program to a required standard.

BENEFITS:

- Increased Health and Safety Advisor capacity to focus on technical guidance and high risk activities to reduce workplace incidents.
- Fewer injury claims will lead to cost savings through lower WorkSafe BC premiums and lower the cost of retraining and overtime to maintain services.

2022 Supplemental Requests Ongoing:

Training Professional Position (1 FTE) \$125,000



Supporting Climate Leadership

BACKGROUND:

- Zero Waste Victoria (ZWV) is a plan to reduce waste disposal by 50% by 2040 and was approved by Council in December 2020.
- Council also approved a Short -Term Action Plan to guide zero waste initiatives from 2021 to 2023.
- The plan included one-time funding for two 2-year term staff positions; funding for those positions will end December 31, 2021.

ISSUE TO BE SOLVED:

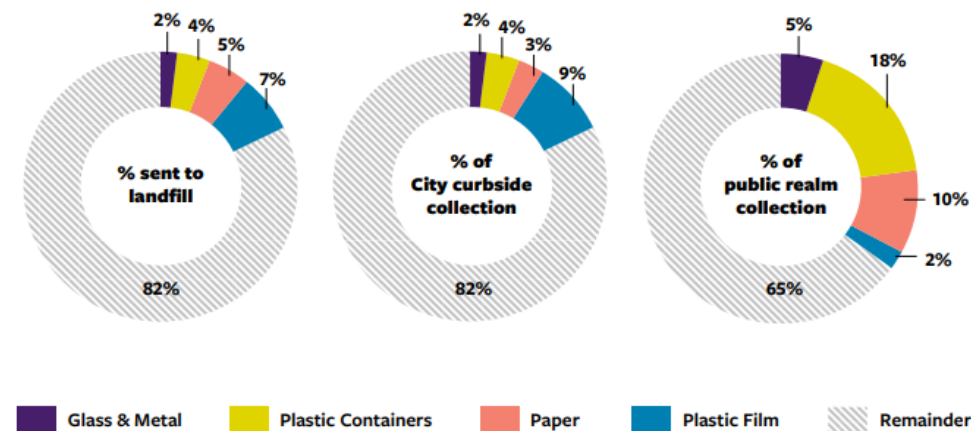
- Continued implementation of the Zero Waste Strategy.

BENEFITS:

- Achieve Council's Strategic Objectives related to waste reduction and single-use item regulations.
- Implement ZWV actions and develop enhancements to solid waste services.

2022 Supplemental Requests Ongoing:

Zero Waste Positions (2 FTE's) \$ 219,000



Supporting Enhanced Public Spaces

BACKGROUND:

- Due to Covid-19, city streets are increasingly being used to support non mobility uses such as patios for bars and restaurants, commercial retail activity, placemaking and street activation.
- Build Back Victoria (BBV) program was established in 2020 and has successfully delivered new ways to use public streets for public and private use.
- The program has been very popular and the City has issued 113 permits over the past 12 months for the commercial use of public space; a ten-fold increase from before the program was introduced.

ISSUE TO BE SOLVED:

- BBV program has been developed, planned, implemented and administered with no additional staff, though with impacts on other service areas including capital programs for traffic calming and crosswalk upgrades plus other transportation planning work.

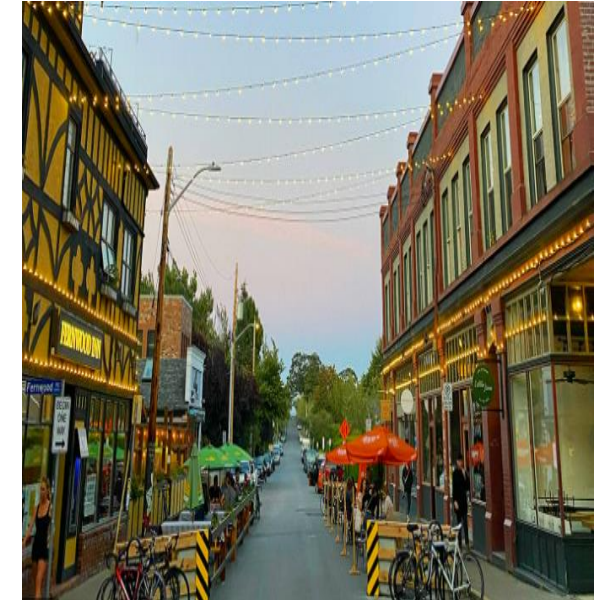
BENEFITS:

- Ensuring continued success of the program with development of associated by-law updates and ongoing management of expanded use of city streets for commercial and public use.

2022 Supplemental Requests

Ongoing: Street Activities and Operations Position (1 FTE) \$107,000

One Time: Street Activities Consulting \$100,000



Supporting Parks and Public Spaces

BACKGROUND:

- For several years, the City has approved annual one-time funding to mitigate the negative impacts of outdoor sheltering in parks, public spaces and city streets, resulting from a regional homelessness situation.
- Throughout 2020 and early 2021, parks, open spaces and streets were used for temporary shelter by a significantly higher number of people experiencing homelessness than at any point in recent years.
- Although an increased number of people seeking shelter have been housed, there remain significant impacts on city services within parks, open spaces and streets.

ISSUE TO BE SOLVED:

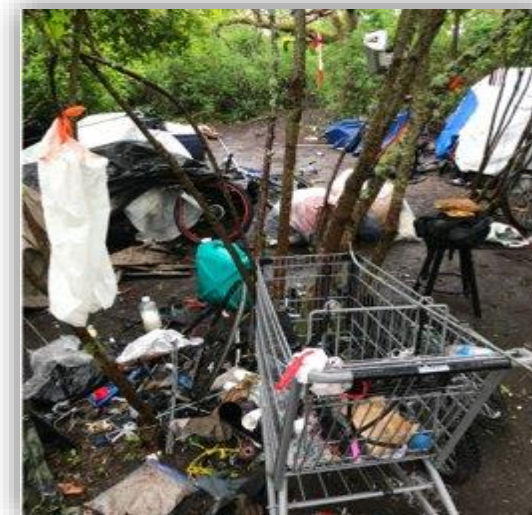
- City parks and streets are not designed to accommodate sheltering and this activity has significant impacts on safety and cleanliness that continue to require on-going and expected multi-year city services.

BENEFITS:

- Reduce risks to the health and safety of those using public spaces, City staff, as well as reduced damage to vegetation and ecosystems and to provide consistent and timely service 7 days a week without impacting other service areas.

2022 Supplemental Requests Ongoing:

Sheltering Support (including 8.4 FTE's) \$1,133,000



Supporting Food and Pollinator Growing Initiatives

BACKGROUND:

- *Get Growing, Victoria!* provides vegetable seedlings and garden materials to local citizens and are distributed in partnership with organizations to communities, including individuals facing barriers to accessing gardening materials or healthy, affordable food.
- In previous years, grants provided to partner organizations were funded by an underspend in the Community Garden Volunteer Coordinator grant that is no longer available due to increased volume in community gardens.

ISSUE TO BE SOLVED:

- To fund and support partner organizations that deliver services such as seedling transportation, distribution and educational components for the program.

BENEFITS:

- Maintain current level of food seedlings distributed to the community.

2022 Supplemental Requests Ongoing:

Get Growing Victoria Grant Program \$27,000



Get Growing, Victoria! – 85,700 vegetable seedlings were grown and distributed by over 60 community partners to residents, including citizens disproportionately impacted by the COVID-19 pandemic.

Investing in Infrastructure

BACKGROUND:

- The City’s electrical asset is a significant investment to be safely maintained, improved, and modernized.
- The City has over 150 traffic signals and 3,100 streetlights and associated electrical service panels, traffic controllers and underground ducting with an estimated total replacement value of \$84 million.
- Traffic signals and street lighting are critical road and public safety systems that demand a high standard of design, operation and maintenance.
- Traffic signals present new opportunities to gather mobility data and analytics and deliver connected, safe and efficient improvements for all road users.

ISSUE TO SOLVE:

- To have a dedicated in-house Transportation Electrical Designer.

BENEFITS:

- To reduce the City’s reliance on external engineering consultants to undertake and “sign-off” on electrical designs.
- Comprehensive and standardized industry accepted electrical standards and design.

2022 Supplemental Requests Ongoing:

Transportation Electrical Designer Position (1 FTE) \$107,000



349 km of water mains



270 parking pay stations



279 km roadways



237 km of sanitary mains



1,806 hydrants



260 km of stormwater mains



98.4 km of bike lanes



467 km sidewalks

Improving Customer Service and Accessibility

BACKGROUND:

- The City's website is near end of life and requires a significant upgrade or replacement.
- Accessibility improvements have been made to the current website, though a new website could likely achieve a higher level of accessibility compared to the current site.
- Need for the City to address further transformation in the way the City interacts with clients and to improve efficiencies and effectiveness.

ISSUE TO BE SOLVED:

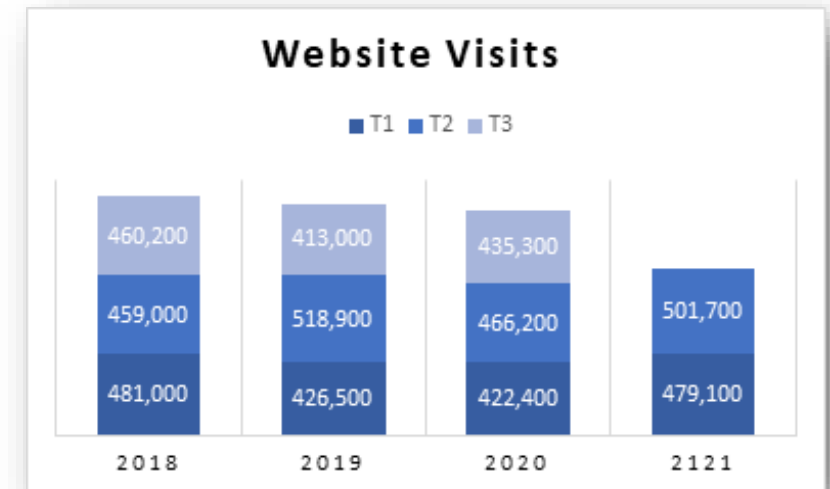
- End of life technology, user interaction and accessibility.

BENEFITS:

- City's website to stay current, improve customer service and enable increased accessibility.

2022 Supplemental Requests One Time:

- No funding needed in 2022; scoping work can be achieved with existing resources. The implementation funding will be included in 2023 Information Technology (IT) budget consistent with how all IT projects are brought to Council for consideration.



In T2 2021, there was an increase of 35,427 (7.6%) user sessions on the City's website compared with T2 2020.

Support for Advisory Committees, Working Groups and Task Forces

BACKGROUND:

- Council has approved several new task forces, working groups or advisory committees.
- Each group has regular meetings that require staff time to support committee management.
- Committee management is taking up to 45% of the time of the new Equity, Diversity and Inclusion Coordinators.
- Additional committee work also impacts other departments including Legislative Services and Engagement.

ISSUE TO BE SOLVED:

- To have an ongoing position to support the coordination and administration of existing advisory committees and task forces that do not have dedicated staff support.

BENEFITS:

- City's staff can focus on workplan deliverables, specifically for the Office of Equity, Diversity and Inclusion.

2022 Supplemental Requests Ongoing:

Committee Administrator Position (1 FTE)	\$95,000
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Supporting Newcomer Sport and Recreation

Equity
Assessment

BACKGROUND:

- Accessing community physical activity and sport is often challenging for newcomers.
- Sport and physical activity can play a vital role in a one's physical and mental health, along with connections to community.
- The Newcomer Sport and Recreation Initiative is a project that will support new Canadians in accessing sport and recreation opportunities.

ISSUE TO BE SOLVED:

- Identifying and addressing barriers to participation in sport and recreation programs by new Canadians.

BENEFITS:

- Increase the participation in sport and recreation programs for new Canadians.

2022 Supplemental Requests

Ongoing:	Recreation Program Assistant Position (.50 FTE)	\$40,000
One Time:	Consulting Support	\$30,000

Supporting Bylaw Services

BACKGROUND:

- The number of hours bylaw officers are spending to prevent daytime sheltering has increased even with the reduction in the number of people sheltering in City parks.
- Disproportionate amount of time being dedicated to parks and public space patrol; dealing with difficult, confrontational and sometimes violent situations related to unauthorized sheltering.
- The complexity and volume of calls are significantly moving upwards and the call backlog is increasingly growing.
- Workload of current complement of bylaw officers is unsustainable.

ISSUE TO BE SOLVED:

- Enforce all city bylaws and resolve the large volume of calls waiting for investigation.
- Provide adequate staffing levels to prevent encampments.

BENEFITS:

- Ensure the city can monitor and enforce its bylaws in a timely and effective manner.
- Increased capacity to manage public space disorder and improve public safety.

2022 Supplemental Requests Ongoing

*Bylaw Support \$1,070,000

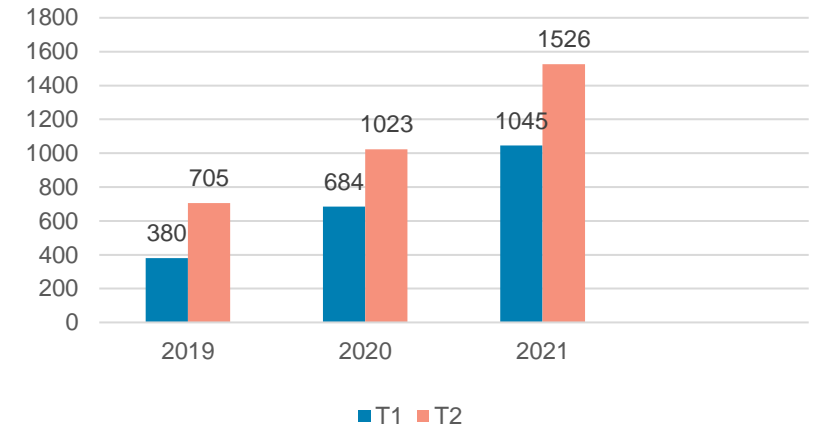
*Bylaw Support - Police \$ 276,000

*Mayor and Council request an additional \$2.7 million from the Province through the Strengthening Communities unallocated funds to cover these costs in 2022 and 2023 until the Province's Complex Care program is fully operational in our region. (NB At the time of Provincial announcement of funding there was \$24 million of the \$100 million indicated as unspent).

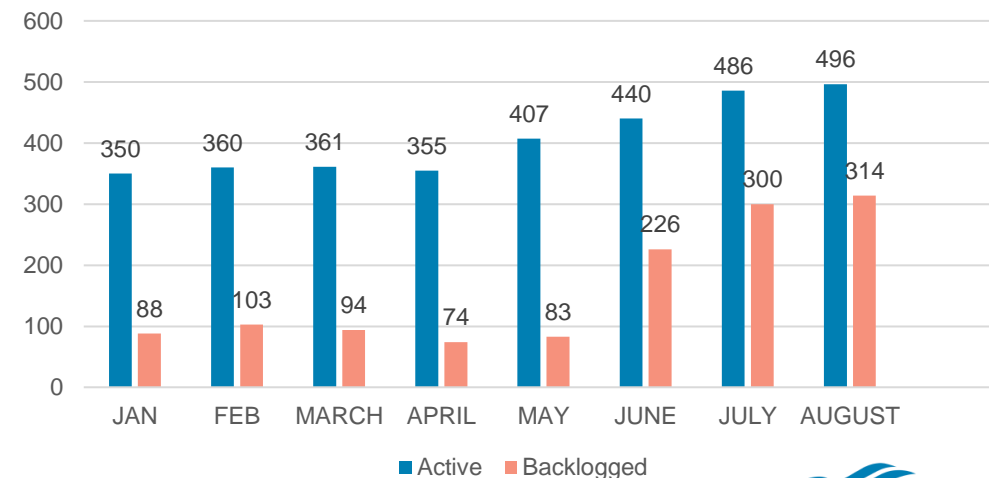
Draft 2022-2026 Financial Plan | Supplemental Requests

The City of Victoria is located on the homelands of the Songhees and Esquimalt People

Calls for Service



Call Backlog



Appendix A

<u>2022 Budget Requests</u>	<u>FTE</u>	<u>Ongoing</u>	<u>Ongoing Tax</u>	<u>One Time</u>	<u>Capital</u>
			<u>% Increase</u>		
<u>Supplemental Requests</u>					
Development Services Planner	1	118,000	0.08%	-	-
Urban Forest Positions - Permit Applications	2	210,000	0.14%	-	-
Ongoing Implementation of Victoria Housing Strategy	1	90,000	0.06%	250,000	-
Art and Innovation District Plan	1	120,000	0.08%	240,000	-
Youth Project Coodinator	1	80,000	0.05%		-
Vision Zero Implementation	1	118,000	0.08%	100,000	-
OHS Training Professional	1	125,000	0.08%	-	-
Zero Waste	2	219,000	0.15%	-	-
Street Activities and Operations	1	107,000	0.07%	100,000	-
Sheltering Support	8.4	1,133,000	0.77%	-	-
Get Growing Victoria Grant Program	-	27,000	0.02%	-	-
Transportation Electrical Designer	1	107,000	0.07%	-	-
Website Replacement	-	-	-	-	-
Committee Administrator	1	95,000	0.06%	-	-
Newcomer Sport and Recreation	0.5	40,000	0.03%	30,000	-
Bylaw Support	TBD	1,070,000	0.72%	-	-
Bylaw Support - Police	2	267,000	0.18%	-	-
Total Supplemental Request	23.9	3,926,000	2.66%	720,000	-

APPENDIX A – 2022 SUPPLEMENTAL BUDGET REQUESTS

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PLANNER DEVELOPMENT SERVICES

1. REQUEST DESCRIPTION

1 FTE - Planner

2. REQUEST RATIONALE

For the past several years, the Development Services Division has managed the high volume of development applications by re-assigning unspent budget items and developer “expediting fees” to support additional resources equivalent to 1.5 FTEs to move development applications forward more efficiently. For 2021, resources have only been able to support a temporary, half-time position to assist with work volumes (filled by a retired staff member). This reduction in available resources has resulted in a redistribution of development applications representing a 12.5% increase in each team member’s workload. As a consequence, more applications are being managed by fewer staff and it is taking longer for development proposals to progress through the application review process.

Although there was a small dip in application volumes in 2020 (advent of COVID), the real estate development economy remains very strong and the number of pre-applications, complex development enquiries has reached an all-time high. Over the past several years, the Division’s application workload has also increased due to these high volumes and increasingly complex processes, policies and regulations. Compounding the situation further, is the additional staff time dedicated to processing delegated garden suite proposals; staff have tracked these efforts and determined that this work alone, requires half of a position.

An additional permanent Planner position would allow the Development Services team to better respond to application volumes, including garden suites and to manage the overall increased regulatory and processing complexity.

3. SERVICE LEVEL IMPACT IF NOT APPROVED

While affordable housing projects will continue to be prioritized, target turnaround timelines for other application types (office, commercial, hotel, strata residential, industrial) will lag.

Perhaps most significantly, the overall economic health of the City, including the potential to expand the tax base of the City, will deteriorate. The construction industries will be impacted, and skilled trades will leave the region in search of more robust job markets if new construction sites (small and large) are not expeditiously opened-up for redevelopment.

Process and regulatory improvements as well as policy work related to short-term planning initiatives (rapid deployment of affordable housing work / expanded delegation / garden suite program improvements / communication and education regarding recent Conversion

APPENDIX A – 2022 SUPPLEMENTAL BUDGET REQUESTS

Bylaw improvements and incentives) have already been severely curtailed and would be further reduced.

4. **FINANCIAL IMPACT**

The annual salary and benefit costs associated with this position would be \$118,000. In the long run this will be offset by increased tax revenues and application fees.

5. **ONE-TIME OR ONGOING FUNDING**

Ongoing. Given application volumes and increased complexity of process and policy, this position is needed on a permanent basis.

Additionally, attracting temporary staff is nearly impossible as people will not relocate to southern Vancouver Island for a temporary placement and there is no pool of qualified professionals in situ. Moreover, applicants who do apply to temporary positions, are rarely experienced nor the best-suited, which creates a situation where we attract less than ideal staff into the organization, who are then eligible for recall.

6. **FTE REQUIRED**

1 FTE

URBAN FOREST SERVICES

1. REQUEST DESCRIPTION

Additional staff capacity to address the review of an increased volume and complexity of applications relating to tree impacts and property development proposals.

2. REQUEST RATIONALE

The Urban Forest Services (UF) work unit reviews all permit applications to ensure alignment with bylaws and to mitigate unnecessary impacts on the urban forest.

In 2020, the City received an independent assessment on the permit review process relating to tree impacts. The review outlined recommendations associated with internal process improvements and additional resourcing to meet the volume, timelines and ultimately more effectively manage the permit review workload.

Several of the recommendations have been implemented, including efficiencies to improve certain processes. Meanwhile, the assessment noted a resource deficiency to meet the volume of permits.

In 2019, staff reviewed 1,439 permit applications with a team of three Urban Forest employees. In 2020, staff reviewed 1700 permits, including resubmissions. To provide context regarding resourcing levels, the City of Surrey's Urban Forest team processes approximately 1,400 permits annually with the support of nine staff, and the District of Saanich processes approximately 1,100 permits annually with the support of six staff.

In addition, staff have assessed the implications of the 2019 updates to the *Tree Protection Bylaw* on capacity. As previously noted, the change to the size of "protected trees" resulted in approximately 50% more trees being "protected". The impact of this change was calculated in 2020, with a 40% increase in the number of tree permits, and an 18% increase in development-related permits with tree impacts.

Adding two more positions to the Urban Forest team will "right-size" this work section, allowing the City to improve service to the public, with more timely responses to permit applications and inquiries, and also mitigate the impacts to other staff teams and their service deliverables.

3. SERVICE LEVEL IMPACT IF NOT APPROVED

If the proposal is not approved, delays to the review of all application types will continue. Operational staff will continue to assist with the review process, resulting in impacts to the delivery of other Urban Forest objectives.

To respond to the current volume of permit reviews, Urban Forest staff are often pulled from other areas of operations to assist. The reallocation of these staff impacts other services, such as delayed response time to work requests, reduced supervision, delays to work planning, and delays in tree inventory and related asset management work.

APPENDIX A – 2022 SUPPLEMENTAL BUDGET REQUESTS

Despite the temporary reallocation of resources, permit processing times are regularly delayed.

4. **FINANCIAL IMPACT**

The recommendation is for two technical Urban Forest roles to support the review of permit applications. Total financial impact is anticipated to be approximately \$210,000.

5. **ONE-TIME OR ONGOING FUNDING**

Ongoing

6. **FTE REQUIRED**

2 FTE

VICTORIA HOUSING STRATEGY INCLUDING EQUITY ASSESSMENT

1. REQUEST DESCRIPTION

This budget request is to support ongoing implementation of the Victoria Housing Strategy.

2. REQUEST RATIONALE

The Victoria Housing Strategy, Phase Two: 2019-2022 is an action-oriented strategy with concrete measures envisioned to be implemented over a four-year period. There are 47 actions in the strategy (originally 44 plus three new actions added due to COVID-19 response). Significant progress has been made since adoption of the strategy. Of the 47 actions, 13 are complete and ongoing, 16 others are in progress and 18 actions are left to be initiated. The existing budget allocated to in-progress projects is anticipated to be expended by the end of 2021. Additional budget is needed to finish implementing the strategy.

The remaining actions focus on aligning new and existing City housing policies and initiatives with the Equity, Diversity and Inclusion Framework, creating multiple new opportunities for community members to engage and collaborate in housing policy development, particularly under-served and under-represented groups, and increasing the City's housing data tracking and analysis to inform policy decisions. This work will also lay the foundation for consultation on the next phase of the Housing Strategy.

3. SERVICE LEVEL IMPACT IF NOT APPROVED

If the budget request is not approved, remaining actions in the strategy will be delayed. Staff would be able to commence some aspects of project work (like data collection and best practices research), but projects would not advance beyond initial stages as many require consultant support and engagement, each which have associated costs. It may also be more challenging to reach equity-seeking groups during public engagement without additional resources.

4. FINANCIAL IMPACT

Implementing the remaining Housing Strategy actions and supporting ongoing housing operations as part of the City's Housing Service will require \$340,000. A portion of this (\$250,000) would be a one-time project budget for consultant support and engagement costs for a variety of remaining Housing Strategy actions.

5. ONE-TIME OR ONGOING FUNDING

A portion of this supplemental request is a one-time project budget of \$250,000 plus an ongoing budget 90,000 for a permanent full-time employee (FTE), described below.

APPENDIX A – 2022 SUPPLEMENTAL BUDGET REQUESTS

6. FTE REQUIRED

One FTE is required for a Planning Assistant dedicated to supporting ongoing housing projects, including Victoria Housing Strategy implementation and ongoing data collection, monitoring and reporting. This is an ongoing cost of \$90,000.

2022 SUPPLEMENTARY BUDGET REQUEST

EQUITY RESPONSIVE BUDGET PILOT PROJECT

INITIATIVE NAME:

Victoria Housing Strategy Implementation

INITIATIVE TYPE: New and enhanced service

DESCRIPTION:

Safe, affordable, and appropriate housing at its core means having a home that meets our needs at a cost we can afford. This can mean a home that will accommodate a growing family; it can mean an affordable, well functioning apartment; it may be a home that is accessible to those with a range of abilities, or a home that allows seniors to age in place; and for residents who are struggling with homelessness, it may be a place to call home for good.

Victoria ranks as one of the least affordable places to live in Canada. The wage and housing affordability gap has grown so large that not only do low-income Victorians struggle with finding affordable housing, but even moderate-income earners are also facing challenges. A healthy vacancy rate is said to be 3% –7%; and while the City of Victoria's rates are slowly improving – from 0.5% in 2016 to 2.3% in 2020, they remain low. More housing supply is needed to improve the situation, but it needs to be the right kind; Victoria needs affordable, accessible, attainable housing that people of all ages, stages, or equity seeking groups can afford.

No matter our specific needs, housing is a human right, and the *Victoria Housing Strategy 2016-2025* is the City's commitment to ensuring that every Victorian has a safe and affordable place to live.

Phase One of the Strategy (2016 – 2018) focused on improving housing affordability in Victoria and represented the City's first formalized response to its housing crisis. Phase Two (2019 – 2022) builds on achievements and experience from Phase One by refining existing policies and adding a range of new and bold approaches to achieving housing affordability and choice for all. The strategy is comprised of 47 actions broken into five thematic goals:

- focus on renters and renter households
- increase supply of housing for low to moderate income households
- increase housing choice
- track progress and improve existing policies and processes
- try new and bold ideas

Phase Two of the Strategy was informed by a comprehensive seven-month consultation process where over 2000 community members contributed through focused discussions with key housing sector actors and underrepresented groups, and more broadly through multiple other public forums. These public consultations contributed to the refinement of existing draft actions, the creation of new strategy actions, the identification of five thematic goals for *Phase Two*, and identified multiple opportunities for partnership and collaboration.

The 47 *Housing Strategy* actions are aligned with and help realize the City of Victoria Strategic Plan (2019 – 2022) key strategic objective of Housing Affordability and Section 13 of the Official Community Plan (OCP) Broad Objectives on Housing and Homelessness. Eleven *Housing Strategy* actions were initially prioritized based on the City's capacity and their level of impact on the creation and preservation of housing. However, in June of 2020, City Council re-organized *Housing Strategy* priority

APPENDIX A – 2022 SUPPLEMENTAL BUDGET REQUESTS

actions to better respond to the COVID-19 pandemic and the mounting housing insecurity faced by renters.

The 18 remaining activities focus on three thematic areas:

- Amending existing City housing policies to align with the EDI Framework and address barriers to affordable, safe and secure housing while developing complementary new policies that encourage suitability, inclusivity and accessibility.
- Creating multiple new opportunities for community members to engage and collaborate with staff on the development of housing policy and housing initiatives, specifically targeting underserved and underrepresented groups. These initiatives will also lay the foundation for consultations on *Phase Three* of the *Housing Strategy*.
- Increasing the City's housing data tracking and analysis capacity in order to improve reporting and transparency, inform policy decisions, and assess the efficiency and effectiveness of *Housing Strategy* activities.

SERVICE LEVEL IMPACT:

Victoria continues to experience challenges with housing affordability. Data shows that the cost of housing in Victoria continues to go up, while suitable options and availability remain low. With over 60% Victoria's population renting their homes - and 21% of the population in core housing need¹ - chronically low vacancy rates, continually increasing rents, and limited rental supply are a major cause of concern for many.

The *Victoria Housing Strategy 2016 – 2025* is the City's guiding document to respond to this challenge. A comprehensive analysis of quantitative and qualitative data (e.g., personal stories) informed the development of *Phase Two*, and provided an intersectional understanding of the broad and diverse housing challenges faced by Victorians today.

In 2020, the Victoria Housing Needs Assessment was published; it reaffirmed the focus of the *Housing Strategy* and provided a more robust and detailed understanding of the challenges that lay ahead. The Assessment identifies key areas of local need, including affordability, rental housing, housing for seniors, families (especially single-parent families), single person households, people with disabilities, and those experiencing or at risk of homelessness. The Assessment also identifies vulnerable populations who are in Core Housing Need², including, but not limited to young adults, Indigenous peoples, recent immigrants, racialized groups, people with disabilities and those with mental health issues including substance use disorder.

Finally, The Housing Strategy Annual Review reports on progress made over the course of the previous year. The Review, first published in 2019, replaces the annual Housing Reports with an expanded set of indicators, including the affordability, size, type, and tenure of housing created; it follows the City's adaptive management framework, by assessing Victoria's shifting conditions and emergent issues across the housing continuum as well as monitoring progress against Strategy indicators.

EQUITY IMPACT STATEMENT:

¹ More than one fifth (21%) of Victoria's households (9,065) are in Core Housing Need. Of those households in Core Housing need, 86% are renters. Approximately 46% of renters in Victoria spend over 30% of their income on rent and utilities, and 22% spend more than 50%.

² Core Housing Need is defined by Canadian Mortgage and Housing Corporation to identify households living in housing that is inadequate, unsuitable, and/or currently unaffordable, and unable to afford the median rent of alternative local housing.

DIMENSIONS OF EQUITY

Structural

- Acknowledge and address harm that has been done
- Commit to not perpetuating harm
- Address underlying root causes of inequities

Procedural

- Prioritizing those who have been excluded from planning processes and would be most impacted
- Transparent, clear and inclusive engagement processes

Distributional

- Equitable distribution of resources and services
- Prioritizing areas that have been traditionally underserved (and misserved) by municipal practices
- Ensuring that this does not perpetuate or exacerbate harm

Transgenerational

- Decisions consider generational impacts and do not result in unfair burdens on future generations



STRUCTURAL:

When we talk about structural equity (institutions), think of policies, practices, programs, cultural representations, and other norms of the City as an organization that perpetuate inequity. Please answer the following questions in your response:

How has your understanding of structural inequity (i.e. historical and current lack of opportunities, access to resources, etc. for equity-deserving groups within the systems and the City) informed the development of the budget initiative?

In what ways does my initiative challenge structural causes of inequities?

Does my initiative acknowledge and/or address harm that has been done to marginalized communities? If so, how?

City zoning bylaws have a fraught history; while they are an effective tool to organize land use and minimize conflicts between different activities to protect public health, safety, and welfare of citizens and the environment, they have also been used to exclude low-income and minority residents from living in certain neighborhoods (a practice known as *exclusionary zoning*). Policy and zoning limitations around housing diversity and community service uses can have a disproportionate impact on underserved and miss-served groups, disconnecting them from their community, opportunities, and practices. If meaningful and comprehensive engagement is not a key part of new housing policy development, the intersectional impacts of these policies may be overlooked resulting in the creation of policies that perpetuate systemic harm towards marginalized communities instead of addressing structural inequities as intended.

Phase Two attempts to address these structural equity issues around accessing safe, suitable, and affordable housing through the refinement of existing and/or creation of new policies, targeted changes to zoning bylaws and guidelines that protect and encourage a range of housing, and reducing barriers

APPENDIX A – 2022 SUPPLEMENTAL BUDGET REQUESTS

to the creation of new housing, while also creating the space to try innovative new ideas for achieving housing goals.

Examples of Housing Strategy Projects that attempt to address structural inequities include:

- The Missing Middle Project attempts to create more housing options in Victoria neighbourhoods by proposing regulatory changes to make it easier to build ground-oriented housing choices for families and other types of households seeking alternatives to the detached house. The zoning changes contemplated for missing middle housing also present opportunities to reduce barriers to accessibility in the city's Traditional Residential areas.
- Staff are exploring 'pre-zoning' for apartments and missing middle to create more opportunities for purpose-built rental and affordable housing.
- Developing a Secured Rental Project with a dedicated Secured Market Rental policy, early engagement workshops, and attempt to make it easier and faster for developers to get approval to build affordable housing through delegated authority and exclusion on rezoning for affordable rental projects.

PROCEDURAL:

When we talk about procedural equity (agency and power), think about the degree of involvement around decision making you are giving to communities who are impacted (especially disproportionately impacted) by your work (policies, strategies, regulations, etc.). Please answer the following questions in your response:

How have community members traditionally excluded from planning processes engaged with my proposed initiative?

How will the community be included in decision-making? Where do they have decision-making abilities (e.g., community meetings, key actor groups, increased outreach, etc.)?

How does my proposed initiative build community capacity and power in communities most impacted by inequities?

How does my budget initiative build on my department's capacity to engage with and include communities most impacted by inequities (e.g., improved leadership opportunities, advisory committees, targeted community meetings, key actor groups, increased outreach, etc.)?

In addition to existing City public engagement forums, *Phase Two* creates multiple new engagement opportunities directly targeting underserved members of the community in order to ensure their concerns are represented in new housing policies and initiatives and empower them through leadership opportunities and representation in key actor groups. These community outreach, decision-making and capacity building forums include:

Completed 2019-2020:

- Renters Advisory Committee - Representing the diverse perspectives and experiences of renters and renters' advocates.
- Tenant Planner - A new dedicated staff position to support tenant and rental housing related work.
- Tenant Engagement Toolkit – New guidelines to increase renter participation in public engagement processes.

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Underway in 2021:

- Support the rapid development of affordable housing - Advance and support the rapid supply of affordable and supportive housing with government partners and non-profit housing providers through the creation of a Non-Market Housing Working Group, reviewing possible reductions of fees and tax exemptions, and streamlining of the development approval process.

Targeted for 2022/2023 Initiation:

- Indigenous Housing Working Group - a working group of key indigenous actors to develop more inclusive housing policy that considers the needs and voices of indigenous citizens.
- Housing Policy Working Group - a working group of key housing stakeholders to meet quarterly to review progress on *Housing Strategy* items, and flag new items for consideration.
- Housing Champions - A team to promote informed awareness and acceptance of affordable housing projects and housing/social initiatives in the community.
- Building Blocks Public Talk Series – A quarterly educational series open to the public that will include sessions on housing issues and innovative housing solutions.

DISTRIBUTIONAL:

When we talk about distributional equity (distribution of resources, financial or otherwise), we are talking about the costs (both literally and figuratively) and the burdens, benefits and rights that are derived from policies, strategies, regulations, etc. Please answer the following questions in your response:

What communities will be most impacted by my proposed initiative? Who will benefit from it? Who may be burdened by it? (e.g., racialized communities, low-income communities, people with disabilities, people experiencing homelessness, newcomer communities, LGBTQ2S+ community, women, single-parent families, etc.)

How does my initiative prioritize communities that have been traditionally misserved or underserved?

If applicable, how does my department's budget initiative create contracting opportunities for those who have been marginalized, racialized people, women and emerging small businesses?

Multiple actions in *Phase Two* of the *Housing Strategy* aim to either reduce the time and costs associated with building affordable and rental housing or create incentives and build interest for smaller scale developments like *garden suites* and *tiny homes*. These actions are focused on addressing gaps in the housing continuum, in order to improve access to safe, affordable and suitable homes for underserved or vulnerable groups in Victoria. This work both contributes to lowering the threshold for access to sustainable housing and increases the supply; it will primarily benefit those with very low incomes to moderate incomes or who are experiencing core housing need.

Additionally, the *Phase Two* commits to improving the City's ability to track, interpret, and report on housing statistics in Victoria in order to better inform policy decisions focused on creating safe and affordable housing for the most under served and vulnerable members of our community. This commitment includes the publication of the *Housing Strategy Annual Review*, which monitors progress made and improves the City's understandings of diverse housing needs, areas of focus, and emergent or persistent distributional inequities. Improved housing information management will help measure the effectiveness of *Housing Strategy* actions, improve staff capacity to quickly identify problems and make corrections, reduce barriers for more inclusive housing through information sharing, and provide more comprehensive information to support future affordable housing policy decisions.

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TRANSGENERATIONAL:

When we talk about transgenerational equity we are looking at impacts across generations. This speaks to the responsibility we all have to move forward with decisions that do not cause harm for future generations. Transgenerational equity ensures that those who are currently benefiting from the service are paying for its upkeep versus placing the financial burden on future generations. Please answer the following questions in your response:

In what ways does my initiative centre equity for future generations?

In what ways does my initiative solve a problem today that will not be passed onto future generations?

Improvements made to the accessibility, volume, and quality of affordable housing in Victoria today will benefit all members of the community for decades to come. As the population of Victoria continues to increase, so to will the need to ensure an adequate supply of affordable, suitable, secure and accessible housing stock. The *Housing Strategy* actions proposed in this budget not only contribute to increasing Victoria's housing affordability, supply and choice for current community members, but; through the review and updating of key policies to be more equitable and inclusive, increased opportunities for engagement, incentives for affordable housing development, and improved housing information management, will continue to support future generations of Victorian's right to safe and affordable housing. The *Strategy* puts in place policies that will help residents to stay in Victoria throughout their lives, i.e.: preventing tenant displacement, creating housing options for families with children, young people moving out or seniors downsizing/aging in place, and helping to break the cycle of chronic homelessness (by preventing homelessness in youth, there is a significantly less chance that someone will experience homelessness later in life)

IDENTIFYING IMPACTS

Populations Impacted	Potential Positive Impacts	Potential Negative Impacts
Indigenous	Increased opportunity for engagement with a specific focus on the housing needs of the Indigenous community.	Engaging with city staff takes time that community members may not have due to other commitments, thus, potentially limiting level or consistency of engagement. ³
Persons with disabilities	Greater awareness and adoption of barrier-free design in new construction by developers will increase housing	Increased cost of development could be passed on to end user. ⁴

³ Staff will attempt to address and mitigate identified *Potential Negative Impacts* as much as possible through effective and transparent communication on all actions, comprehensive engagement efforts, and new actions to address specific gaps in the Housing Strategy.

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	choice for persons with disabilities.	
Seniors	More opportunities for aging-in-place and intergenerational housing options that will maintain social support networks.	There is a potential that people who do not own their homes are excluded from currently proposed actions on intergenerational housing. ⁴
Racialized and other traditionally marginalized communities	Updated policy language will be more inclusive and reflect the diversity of our community members.	There is a risk of creating a false sense of hope in some marginalized groups since specific issues that pertain mostly to a unique group may remain unaddressed due to limited staff capacity or limitations of municipal jurisdiction. ⁴
People in core housing need and people experiencing homelessness	More safe and affordable housing will be available, response gaps will be identified, and people will have more capacity to advocate for themselves and their families.	
Households with low-income	More opportunities for engaging with renters and more affordable housing available to the community. As well as improvements to tenant protections to prevent displacement and keep people housed.	Challenges to engaging with people due to stigma and lack of availability mean that their voices are not heard. ⁴

This budget proposal's overall impact is **High-Positive**, in that it supports multiple marginalized, underserved, and vulnerable groups in the community by improving access and simultaneously removing barriers to affordable housing.

The creation of a permanent position dedicated to supporting Victoria's housing program as well as managing housing data analysis and reporting will have compounding effects on the sustainability of

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housing policy decisions and the ability to measure performance of housing actions in order to improve public transparency and make required corrections quickly.

FUNDING REQUEST:

ONE TIME REQUEST			
Housing Strategy Theme		Consultant (\$)	Engagement (\$)
1	Focus on renters and renter households	10,000	15,000
2	Increase supply of housing for low to moderate income households	19,000	2,000
3	Increase housing choice	65,000	16,500
4	Track progress and improve existing policies and processes	55,000	10,000
5	Try new and bold ideas	37,000	20,500
Sub Total		186,000	64,000
One-Time Total		250,000	
ONGOING REQUEST			
1	FTE Planning Assistant	90,000	
GRAND TOTAL		340,000	

ECONOMIC DEVELOPMENT

1. REQUEST DESCRIPTION

Additional staff position for the Economic Development division to support ongoing deliverables for the Business Hub and departmental objectives outlined in *Victoria 3.0* that impact economic recovery and economic inclusion in support of the City's vision to be a dynamic place to live and invest.

2. REQUEST RATIONALE

Victoria 3.0 action #1.6; 'Develop a Business Hub Expansion Strategy (2020-2021)' – create an additional position in the Business Hub to support the functions of the Business Ambassador to implement *Victoria 3.0*. Deferring this action was one of the City's COVID-19 mitigation strategies.

Since the pandemic, the Business Ambassador has been fully committed to managing the Build Back Victoria program, in addition to all ongoing and existing deliverables and responsibilities of the Business Hub operations while also implementing new action items from *Victoria 3.0*. Furthermore, the Head of Business & Community Relations is responsible for overseeing the Victoria Conference Centre, Arts Culture & Events, and Neighbourhoods' divisions without Managerial support or administrative staff. The Head also oversees the Economic Development division and participates in the delivery of the actions outlined in *Victoria 3.0*.

3. SERVICE LEVEL IMPACT IF NOT APPROVED

The primary role of the Business Ambassador is to oversee the operations of the Business Hub; engaging with business owners and residents to support navigating City processes and act as a liaison to relevant agencies in the community to positively impact business openings or expansions. The Business Ambassador regularly evaluates and reports on results of initiatives, work plans and programs and provides updates to City management and Council with insights from monitoring industry trends and their impact on the character of Victoria. As Victoria begins its economic recovery, staff anticipate regular services provided through the Economic Development Department will be significantly increased.

It's also anticipated the Build Back Victoria (BBV) program could continue through to 2022, and additional work has been identified to examine how the program might continue in a more permanent pathway beyond BBV when it comes to an end.

In addition, *Victoria 3.0* actions outlined for 2022 are:

- Develop a Mitigation Strategy
- Develop a Retail Strategy
- Work with the Federal Government to develop the Municipal Nominee Program
- Arts & Innovation District – phase 2

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Furthermore, many actions in the future years of the *Victoria 3.0* action plan have identified Economic Development staff as the lead deliverable or support; resulting in staff capacity being heavily impacted.

Without an additional staff position, some of these expected services and deliverables may not be achieved or could be impacted negatively, e.g. poor service as a result.

4. **FINANCIAL IMPACT**

\$120,000 for salary and benefits

5. **ONE-TIME OR ONGOING FUNDING**

Ongoing funding

6. **FTE REQUIRED**

One FTE required

ARTS AND INNOVATION DISTRICT

1. REQUEST DESCRIPTION

This budget request is to support Arts and Innovation District master planning.

2. REQUEST RATIONALE

The Arts & Innovation District is proposed to be a hub of cross-sector collaboration, a place where research and development lead to ideas that are commercialized (turned into products and services), where new high-value, future-oriented jobs are created and where Victoria's arts and culture sector can continue to flourish. In 2021, staff commenced planning for the Arts & Innovation District by commissioning two studies: 1) a land economics and market potential study, and 2) a review of existing environmental conditions to identify possible constraints within the district. This work will be followed by stakeholder engagement in the fall of 2021 consisting of focus groups with key sectors interested in the future of the district and a workshop setting directions for future policies and land use regulations.

For this process to continue into 2022, a budget request is proposed to fund the second phase of planning. This phase will require a planning process to ensure that emerging policies and zoning regulation updates will be economically viable and attract investment.

This planning phase will include a charrette (workshop) process to identify policies and approaches for land use, urban design, public space and mobility that support the key objectives, as well as implementation strategies and potential partnerships.

3. SERVICE LEVEL IMPACT IF NOT APPROVED

If the budget request is not approved, planning and regulatory updates for the Arts and Innovation District will not be able to proceed, and implementation of Victoria 3.0 will be delayed. This may slow the development of future key employment uses for the district.

4. FINANCIAL IMPACT

Arts and Innovation District master planning will require a budget of \$240,000 for consultant support that includes further technical studies (transportation assessment and shoreline conditions study), engagement costs including charrette support, post-charrette work including land economics testing of options, development of a public realm strategy, preparation of policies, guidelines and regulations, and architectural testing to assess new policies, design guidelines and zoning regulations.

5. ONE-TIME OR ONGOING FUNDING

One-time funding

6. FTE REQUIRED

No FTEs are required. The project and consultant team will be managed and supported by existing City staff positions.

YOUTH PROJECT COORDINATOR

1. REQUEST DESCRIPTION

The supplemental request is for ongoing funding to support the implementation of the Youth Strategy and enhance the overall delivery of programs and services for youth offered by the City.

2. REQUEST RATIONALE

Council has directed staff to implement the Youth Strategy and ensure such services are included as a part of the Financial Plan on an ongoing basis.

The City currently directly invests nearly \$1.9 million in youth-related programs and services, through multiple departments and external partners. In recent years, Council has approved a part-time resource to help lead the implementation of the recommendations contained within the Youth Strategy. Although progress has been made, there is an opportunity to improve the pace of implementation and develop long-term capacity within the City team to support the eventual renewal of the Strategy in the coming years.

Firstly, this dedicated role will be moved from the Engagement department to the Recreation team, which offers programming for youth. Within this supportive environment, the staff member would have colleagues with a similar skillset and focus, which is likely to result in improved outcomes.

Secondly, staff have identified benefits associated with changing the status of the role, from temporary part-time to a full-time position. This adjustment would allow the City to recruit and develop a valuable new colleague, enabling the organization to further enhance and expand services for youth over the long-term.

This updated model is aligned with Council's recent direction and would result in a more coordinated and effective delivery of programs to meet local needs.

3. SERVICE LEVEL IMPACT IF NOT APPROVED

If not approved, the City will likely be unable to effectively advance the remaining Youth Strategy initiatives and would forego the additional benefits described above.

4. FINANCIAL IMPACT

Over the past three years, the City has approved \$30,000 to fund a temporary, part-time position. Staff recommend an additional investment of approximately \$50,000 to change the status of this role to permanent, full-time. The proposed total budget in 2022 is \$80,000.

Service/ Resource	2022 Proposed Budget
Labour	\$80,000

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5. ONE-TIME OR ONGOING FUNDING

Ongoing

6. FTE REQUIRED

1 FTE

VISION ZERO INCLUDING EQUITY ASSESSMENT

1. REQUEST DESCRIPTION

Transportation Planner – Vision Zero – Transportation Division – Engineering & Public Works

2. REQUEST RATIONALE

The City of Victoria has adopted Vision Zero through Go Victoria. Vision Zero is a systems-based model for improved road safety that prioritizes human life over ease of mobility convenience. In recent years, the City has made notable progress developing a safe, convenient, and inclusive transportation system with ongoing investments and improvements for all modes of transportation. One area of transportation planning and operations which historically has not always benefited from a sustained focus is road safety. While all transportation projects and programs are designed in a manner that seeks to improve safety, Go Victoria identified the absence of a systematic, integrated and data driven approach to harm reduction on municipal roadways.

Staff are planning to develop a structured Vision Zero approach that can guide future investments and programs, establish more formalized relationships with stakeholders and agencies who have an interest in road safety supported by enhanced data collection and analytics capabilities.

This presents an important opportunity in the preliminary planning and development of the Vision Zero program to integrate an equity lens. Transportation decisions can have equity impacts and community or individual concerns about road safety are not always aligned with objective data sets. Sometimes the issues raised with the City are biased towards those with higher levels of education, the availability of time and capacity, and strength of organizational and communication skills. Fundamentally, road safety investments and priorities should be evidence-based using reliable data from sources such as ICBC, Victoria Police, Island Health and staff knowledge of the transportation network. This ensures that the city approaches to harm reduction are objective, consistent, cost effective and the impacts are measurable. The data sources traditionally available to staff, do not however provide insights about whether and to what extent the current and future policies, strategies and investments are missing particular equity seeking groups within our community or biased towards others.

This position would be responsible for:

- Undertaking equity analysis of road safety data with information available through National Census (2016 / 2021) and Regional Origin & Destination Strategy (2017 / 2022)
- Assessing and developing improved data collection and analytics in conjunction with academic institutions, health authorities, police, fire and ICBC with consultant support
- Developing and undertaking data collection and analysis associated with equity seeking groups with consultant support
- Collecting user insights to road safety

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- Formalizing City road safety reporting metrics
- Contributing to regional road safety policy development at the Capital Regional District level
- Establishing formal relationships with local and regional road safety stakeholders and agencies in areas of data sharing, education and outreach

See the attached Equity Assessment for further information. Examples of where there is a lack of full understanding of the intersection between Vision Zero and Equity may include:

Structural:

It is not well understood or documented to the degree to which people who have been persistently marginalized have been considered and involved with transport planning or road safety activities. These efforts may not acknowledge that past policies and investments have not necessarily met the needs of all our community and may have caused harm to some, such as people of low income, newcomers, children, or transit riders.

Procedural:

While data is important, it does not tell the full story on its own. This initiative is intended to support road safety planning, operations, and infrastructure design by collecting new, less “traditional” sources of information and analyzing data to allow for more equitable decisions on road safety improvements and policies.

Distributional:

Through data collection, trend analysis and information from targeted outreach, staff can better understand the distribution of road safety issues across different neighbourhoods in the city – including demographics, income and access to services.

Transgenerational:

This project would use data to understand road safety investment opportunities to support:

- Preventing death and serious injury for current generations
- Delivering improved infrastructure to create safer options for current and future generations
- Offering improved safety, connectivity and choices for those who cannot or don’t want to drive

3. **SERVICE LEVEL IMPACT IF NOT APPROVED**

This position will advance the development of a systematic approach to road safety in the city under Vision Zero to reduce the number of people killed and injured on our roads. In

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addition, there is an opportunity to fully integrate equity into the development of the program.

If not funded, on-going road safety investments and program designs will advance without a full understanding of the impacts, both negative and positive, on different equity seeking groups in the community.

4. **FINANCIAL IMPACT**

\$118,000 – Transportation Planner

\$100,000 – (\$50,000 per year for 2 years)

The proposed two-year funding will be used to support data collection, complete assessments and studies and gather insights from potentially marginalized communities to support a broader program of directing future road safety investments to improvements that will have the greatest returns for the community in terms of decreasing risk of death or life-altering injury resulting from road collisions.

5. **ONE-TIME OR ONGOING FUNDING**

Transportation Planner – On-going

Study funding – 2 years

6. **FTE REQUIRED**

1 FTE

2022 SUPPLEMENTARY BUDGET REQUEST
EQUITY RESPONSIVE BUDGET PILOT PROJECT

INITIATIVE NAME: Vision Zero Program Support

INITIATIVE TYPE⁴: NEW AND ENHANCED SERVICE

DESCRIPTION:

The City of Victoria has adopted “Vision Zero” through its 2019 Sustainable Mobility Strategy, Go Victoria. Vision Zero is a systems-based model for improved road safety that prioritizes human life over ease of mobility convenience. Supporting a road network that serves all residents with safe and reliable transportation options, while eliminating fatalities and life-altering injuries, is an ambitious goal.

Currently, road safety improvements and streetscape regulations are based on several factors, as described below.

- Technical warrant systems, manuals, standards and/or guidelines
- Collision data (ICBC and Vic PD)
- Public concerns / complaints
- Agency needs (BC Transit; Victoria Fire etc.,)
- Operational data (volume, speeds, turning movements, trip length)
- Asset condition / renewal requirements
- Capital project coordination opportunities
- Political direction (provincial or municipal)
- Introductions of new technologies or mobility services

It is recognized that not all neighbourhoods are starting from the same place in terms of road safety or access to safe mobility options. Concerns about road safety are commonly raised by community members - many of which come from the safest neighbourhoods.

Data from other cities demonstrates that communities with the most unsafe intersections or roads are not typically reporting conditions or concerns. These communities are also often underrepresented in engagement efforts on policy initiatives and infrastructure improvement projects. People who walk, bike, or roll from IBPOC and/or low-income communities in some cities are also disproportionately likely to suffer severe injuries or death from traffic collisions.

Transportation planning decisions can have significant equity impacts. Examples include:

- The planning, location and design of transportation infrastructure.
- The degree of public involvement in transport planning and policy development.

⁴ **Type can be one of three:** Service Level Reduction; Efficiencies; New and Enhanced Service

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- The number of travel modes available in a geographic area (walking, cycling, private automobile, transit, taxi, car share, air travel, delivery services, etc.).
- Affordability, as different travel modes are more affordable than others and may not be as safe or readily available in all neighbourhoods
- Roadway quality and experience (traffic speeds, delay, safety, physical condition, etc.).
- Parking facility supply, location, regulation, price and design.
- Public transportation service quality (frequency, speed, reliability, safety, comfort, etc.).
- Vehicle ownership and operating expenses.
- Parking fees (including exemptions and discounts).
- Public transit fares (including exemptions and discounts).
- Fitness level (use of physically active modes, such as walking and cycling).
- Land use accessibility (density, mix, connectivity, location of activities, etc.).
- Universal design (accommodation of people with disabilities and other special needs).
- Air, noise and water pollution emissions.
- Aesthetic impacts of transportation facilities and traffic activity.
- Impacts on business activity, property values, and economic development in an area.
- Traffic and parking regulation and enforcement.

In order to support policy decisions and infrastructure investments that can support reduced fatalities and life-altering injuries in an equitable manner, the Transportation Division proposes to establish a new full-time staff position and 2 years of seed funding for the purposes of collecting, analyzing and supporting data-based decisions to further Vision Zero efforts and further equity based decision making within capital programs.

Staff envision that the Vision Zero Data Analytics project will involve collaborating and coordination across transportation and road safety groups but also among non-transportation agencies, institutions, non-profits and academic institutions. This may involve examining existing data (mode selection, vehicle trip length, car ownership rates, collision reports, speed data, volume data, turning movements etc.) as well as gathering new quantitative data from community partners (eg: Island Health, who have access to hospital data).

New qualitative data may also be sought out directly from equity-seeking groups. For example:

- Perceptions and experiences of different roads, intersections and crossing types among different groups
- Quality of transportation options available to different groups
- Access to and affordability of alternate modes of transportation
- MVA compliance rates among users who encounter different groups

The full-time permanent staff position along with 2 years of funding will help the Transportation Division prioritize and invest in projects, initiatives and programs where they are needed most while engaging with the community to collect meaningful data to support Vision Zero goals. Seed funding will be used to complete vision zero action plan and programming to support a broader program of directing annual capital funding to roadway safety improvements that will have the greatest returns for the community in terms of decreasing risk of death or life-altering injury resulting from road collisions.

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SERVICE LEVEL IMPACT:

Official Community Plan (2012)
Go Victoria – Sustainable Mobility Strategy (2019)
Child Care Strategy (2019)
Seniors Action Plan (2020)
Accessibility Framework (2020)
Engagement Framework (2021 Update)

EQUITY IMPACT STATEMENT (RESPOND TO THE FOUR DIMENSIONS OF EQUITY):

DIMENSIONS OF EQUITY

Structural

- Acknowledge and address harm that has been done
- Commit to not perpetuating harm
- Address underlying root causes of inequities

Procedural

- Prioritizing those who have been excluded from planning processes and would be most impacted
- Transparent, clear and inclusive engagement processes

Distributional

- Equitable distribution of resources and services
- Prioritizing areas that have been traditionally underserved (and missed) by municipal practices
- Ensuring that this does not perpetuate or exacerbate harm

Transgenerational

- Decisions consider generational impacts and do not result in unfair burdens on future generations



Transportation planning decisions can have significant and diverse equity impacts. The quality of transportation options and infrastructure available affects people's economic and social opportunities. Transport expenditures also represent a notable share of household expenditures. In the City of Victoria, transportation affordability and access to transportation services is a critical factor in cost of living. Transportation infrastructure requires significant public resources (funding and space), the allocation of which can favor some people over others. Transport planning decisions can affect development location and type, and therefore housing accessibility, land values and local economic activity. Transport planning decisions can affect employment opportunities and economic development which have distributional impacts. Transportation pricing policies can also introduce unintended consequences among those who need vehicles for employment. Additionally, land use policies have influenced the

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spatial distribution of housing and employment, which has resulted in disproportionate access to transportation services and infrastructure.

STRUCTURAL:

When we talk about structural equity (institutions), think of policies, practices, programs, cultural representations, and other norms of the City as an organization that perpetuate inequity.

It is not well understood or documented to the degree to which people who have been persistently marginalized have been considered and involved with transport planning activities.

Decades of historical transportation planning and capital investments have focused on moving people, goods and services in fastest way possible. This has resulted in the prioritization of automobile-based travel which has created a reliance on this mode for many residents and introduced new safety risks for the public.

Speed limits have been set to prioritize vehicle travel and curb space has been prioritized for vehicle storage. This has sometimes come at the expense of safety and comfort for other non-motorized uses and compromises available public space for walking, rolling, cycling, accessible parking or even greenspace.

Additionally, land use policies have influenced the spatial distribution of housing and employment, which may have resulted in disproportionate access to transportation services and infrastructure.

The project is based on acknowledging that past policies and investments have not necessarily met the needs of all of our community and may have caused harm to persistently marginalized communities by failing to prioritize road safety into locations within the municipality that have needed it most.

PROCEDURAL:

When we talk about procedural equity (agency and power), think about the degree of involvement around decision making you are giving to communities who are impacted (especially disproportionately impacted) by your work (policies, strategies, regulations, etc.). Please answer the following questions in your response:

Transportation infrastructure designs typically receive input from people who have the time, capacity, and knowledge to participate. City-wide engagement practices have typically focused on quantity of responses and extent of reach for inviting participation. No priority weighting is given to feedback from persistently marginalized groups.

While data is important, it does not tell the full story on its own. Assessing which needs are greatest requires data combined with an on-going community engagement process. This budget initiative is intended to support transportation planning, operations, and infrastructure design by collecting new information, involving the community, and analyzing data to provide more equitable decisions on road safety improvements and policies.

This proposed investment will intentionally seek out information, insights and data from those who are typically underrepresented in planning processes to inform City efforts to achieve Vision Zero. Part of the process will be to educate transportation team members on the gaps and broader needs of persistently marginalized groups. Special considerations may be given to:

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- Identifying specific groups (low income, car-less, disabled, women, newcomers).
- Identifying specific geographic areas (neighbourhoods, streets, blocks)
- Identifying locations of important public services and destinations (employment centers, hospitals, daycare centers, schools, etc.)
- Evaluating transportation policies and infrastructure plans according to how they affect different group's access to safe mobility options.

These efforts will also help us when working with the Engagement Division to design processes that invite inclusive participation of traditionally underserved and underrepresented communities.

NOTE: This may require new approaches to compensating people to provide data and insights with respect to their transportation needs and safety concerns. Consideration of corporate policy.

DISTRIBUTIONAL:

When we talk about distributional equity (distribution of resources, financial or otherwise), we are talking about the costs (both literally and figuratively) and the burdens, benefits and rights that are derived from policies, strategies, regulations, etc. Please answer the following questions in your response:

Road safety policies and infrastructure investments have several inputs (described above). This would help to formalize more equitable investments in road safety in order to prioritize equity across the municipality and contribute to a more welcoming streetscape environment for all users.

Through data collection, trend analysis and information from targeted outreach, staff can better understand the distribution of road safety impacts and influences across different neighbourhoods in the City – including access to key mode types, demographics, income and access to services, and street design.

The outcomes of investments / policies may positively impact experiences for some people such as:

- Reduced risk of death or life-altering injuries
- Improved perceived sense of safety
- More travel options
- Reduced travel time
- Improved personal fitness
- Quicker interventions in road safety improvements

The outcomes of investments / policies may negatively impact experiences for some people:

- Lengthening motor vehicle travel time
- Reducing on-street parking or loading availability
- Reducing motor vehicle travel speeds
- Increased experience of tension / road rage associated with changes

Qualitative data collection could be contracted out to a third party to create opportunities for racialized people, women and emerging small businesses. This would need to be affirmed through the RFP Evaluation Criteria that is developed for such services.

NOTE: There may need to be space given to receive feedback on other safety related issues (not just involving roads, vehicles etc).

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TRANSGENERATIONAL:

When we talk about transgenerational equity, we are looking at impacts across generations. This speaks to the responsibility we all have to move forward with decisions that do not cause harm for future generations. Transgenerational equity ensures that those who are currently benefiting from the service are paying for its upkeep versus placing the financial burden on future generations. Please answer the following questions in your response:

This project will use data and analyze opportunities to provide more equitable investments in road safety improvements. The focus will be on:

- Preventing death and serious injury for current generations
- Avoiding social and economic impacts of collisions
- Delivering improved infrastructure to create safer options for current and future generations
- Offering improved safety and choices for those who cannot drive
- Culture change resulting from education and benefits of Vision Zero
- Prioritize life and wellbeing over decisions that prioritizes efficiency

The interagency structure is designed to build continuity and capacity within support organizations to ensure long-term sustainability. The tools and process changes implemented as a part of this initiative will be passed on to future generations and adjusted as needed. Involving children and youth will help to perpetuate positive outcomes of participation.

IDENTIFYING IMPACTS

Populations Impacted	Potential Positive Impacts	Potential Negative Impacts
People with Low Income	<ul style="list-style-type: none">• Decreased risk of death or life-altering injury resulting from road collisions (H)• Increased access to reliable and affordable forms of transportation (M)• Increased potential for improvements in areas that have been traditionally underserved (M)• Potential for reduced household transportation costs, improved personal health, and improved air quality (M)	<ul style="list-style-type: none">• Barriers to participating in engagement processes (L).• Additional time to travel in private automobile, which could be required for employment (L)• Infrastructure improvements may result in gentrification of neighbourhoods (L)

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People who take Transit	<ul style="list-style-type: none"> • Increased transit service performance (L) • Decreased risk of death or life-altering injury resulting from road collisions (H) • Increased access to reliable and affordable forms of transportation (M) • Improved options for long-distance or multi-modal trips (L) • Potential for reduced household transportation costs, improved personal health, and improved air quality (M) 	<ul style="list-style-type: none"> • Challenge to engage this community if they are commuters (not local residents) (L)
People who Bike	<ul style="list-style-type: none"> • Decreased risk of death or life-altering injury resulting from road collisions (H) • Increased access to reliable and affordable forms of transportation (M) • Potential for reduced household transportation costs, improved personal health, and improved air quality (M) 	<ul style="list-style-type: none"> • Challenge to engage this community if they are commuters (not local residents) (L)
People who Walk / Roll	<ul style="list-style-type: none"> • Decreased risk of death or life-altering injury resulting from road collisions (H) • Increased access to reliable and affordable forms of transportation (M) • Potential for reduced household transportation costs, improved personal health, and improved air quality (M) 	<ul style="list-style-type: none"> • Challenge to engage this community if they are commuters (not local residents) (L)
People With Disabilities	<ul style="list-style-type: none"> • Decreased risk of death or life-altering injury resulting from road collisions (H) • Increased access to reliable and affordable forms of transportation (M) 	<ul style="list-style-type: none"> • Competing needs for different types of disabilities (M) • Limited scope: does not factor in access to transportation services or

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	<ul style="list-style-type: none"> Improved transportation connections between home, services, and recreation opportunities like parks and playgrounds (L) Potential for reduced household transportation costs, improved personal health, and improved air quality (M) 	housing (L)
People whose first language is not English.	<ul style="list-style-type: none"> Decreased risk of death or life-altering injury resulting from road collisions (H) Increased access to reliable and affordable forms of transportation (M) Potential for reduced household transportation costs, improved personal health, and improved air quality (M) 	<ul style="list-style-type: none"> Barriers to participating in engagement processes (L). Barriers to communicating complex information (L)
Caregiver Status	<ul style="list-style-type: none"> Decreased risk of death or life-altering injury resulting from road collisions (H) Increased access to reliable and affordable forms of transportation (M) Improved transportation connections between home, services, and recreation opportunities like parks and playgrounds (L) Potential for reduced household transportation costs, improved personal health, and improved air quality (M) 	<ul style="list-style-type: none"> Barriers to participating in engagement processes (L) Additional time to travel in private automobile, which could be required for employment (L)
Employment requirement to drive (delivery; taxi; etc)	<ul style="list-style-type: none"> Reduced frequency and severity of road incidents/crashes causing disruptions to network (M) Less traffic on the road 	<ul style="list-style-type: none"> Additional time to travel in private automobile (L)

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	<p>(more people choosing alternate modes) freeing up capacity for motorists (M)</p> <ul style="list-style-type: none"> • Potential for reduced household transportation costs, improved personal health, and improved air quality (M) 	<ul style="list-style-type: none"> • Reduced income from delays associated with infrastructure changes (L) • Reduced access to road space for vehicle storage / loading (L) • Increased challenges with adapting to changes to streetscape layouts and signal operations (M)
Older adults	<ul style="list-style-type: none"> • Decreased risk of death or life-altering injury resulting from road collisions (H) • Increased access to reliable and affordable forms of transportation (M) • Improved transportation connections between home, services, and recreation opportunities like parks and playgrounds (L) • Potential for reduced household transportation costs, improved personal health, and improved air quality (M) 	<ul style="list-style-type: none"> • Increased challenges with adapting to changes to streetscape layouts and signal operations (M)
Children / Youth	<ul style="list-style-type: none"> • Decreased risk of death or life-altering injury resulting from road collisions (H) • Increased access to reliable and affordable forms of transportation (M) • Less dependency on guardian (M) • Improved transportation connections between home, school, services, and recreation opportunities like parks and playgrounds (L) • Potential for reduced household transportation costs, improved personal 	<ul style="list-style-type: none"> • Limited scope: Not factoring in other non-roadway safety improvements (L)

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	health, and improved air quality (M)	
Women	<ul style="list-style-type: none"> • Decreased risk of death or life-altering injury resulting from road collisions (H) • Increased access to reliable and affordable forms of transportation (M) • Potential for reduced household transportation costs, improved personal health, and improved air quality (M) 	<ul style="list-style-type: none"> • Limited scope: Not factoring in other non-roadway safety improvements (L)
Newcomers	<ul style="list-style-type: none"> • Increased opportunity to partner with agency organizations to communicate/educate (L) • Improved transportation connections between home, school, services, and recreation opportunities like parks and playgrounds (L) • Potential for reduced household transportation costs, improved personal health, and improved air quality (M) • Decreased risk of death or life-altering injury resulting from road collisions (H) 	<ul style="list-style-type: none"> • Limited scope: Not factoring in other non-roadway safety improvements (L) • Barriers to participating in engagement processes (L). • Barriers to communicating complex information (L)
Immigrants	<ul style="list-style-type: none"> • Increased opportunity to partner with agency organizations to communicate/educate (L) • Improved transportation connections between home, school, services, and recreation opportunities like parks and playgrounds (L) • Potential for reduced household transportation costs, improved personal 	<ul style="list-style-type: none"> • Limited scope: Not factoring in other non-roadway safety improvements (L) • Barriers to participating in engagement processes (L). • Barriers to communicating complex information (L)

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	<p>health, and improved air quality (M)</p> <ul style="list-style-type: none"> • Decreased risk of death or life-altering injury resulting from road collisions (H) 	
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FUNDING REQUEST:

	2022 (\$) Ongoing	2022 (\$) One Time	2023 (\$) One Time
Transportation Planner (1 FTE)	118,000		
Funding for studies		50,000	50,000
Total	118,000	50,000	50,000

OCCUPATIONAL HEALTH AND SAFETY TRAINING

1. REQUEST DESCRIPTION

Budget allocation to hire a dedicated Training Professional to coordinate, develop and deliver to City staff required Occupational Health and Safety (OHS) training that will meet the City of Victoria specialized health and safety training priorities.

Once the OHS training program is established, the position would add capacity to the City's overall training program. Additional organizational training priorities could then be actioned including maximizing the City's investment in and use of the new Learning Management System scheduled for implementation in the 2022 fiscal year.

2. REQUEST RATIONALE

Occupational Health and Safety legislation requires employers to identify workplace hazards and mitigate risks. Staff training is a necessary organizational control put in place to mitigate risk and reduce workplace injury and illness.

In addition, the BC *Workers Compensation Act* and the Occupational Health and Safety (OHS) Regulation include various clauses that identify mandatory training.

- This training and certification must be conducted in accordance with an acceptable training standard or be provided by a person or agency acceptable to the WorkSafe BC Board.

BC Labour market outlook predicts that as BC's workforce retires their replacements will come mostly from young people starting work (56%) and international immigrants (31%). It is predicted that young people entering the workforce for the first time will now be the largest part of the replacement workforce – emphasizing the need for the City to focus on safety training for young and new workers.

- Statistically, workers between the ages of 16 and 25 are more likely to be involved in a workplace incident.

Adult education and training design is a specialty. Developing and providing training to meet established competency levels is required in industrial settings to reduce risk.

Adult learning is complex and not included in the core training of Occupational Health and Safety professionals. Training professionals have the expertise required to assess priority learning needs, design learning, uncover barriers that could impede learning, and assess staff competence post learning.

Injury claims related to strains, sprains and occupational disease are on the rise.

- Between 2016 and 2020 strains and sprains accounted for 42% of the City's time-loss injury claims.
- A learning expert can most effectively work with individuals, operational areas and safety professions to support shifts in behavioural habits to reduce injuries.

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Currently, OHS training is supported in part by Managers and Supervisors in each operational area and when time permits by Health and Safety Advisors.

- The current approach does not support robust OHS training needs assessments, design or assessment of outcomes to a required training standard.
- A dedicated internal training professional who can develop and delivery training would add flexibility and the ability to customize OHS training to meet the City's needs, reducing dependence on external vendors.
- A more robust training function would enable a proactive approach to training versus what at present is mainly reactive, supporting a reduction in workplace incidents and injuries.

An improved OHS training program has the potential to reduce WorkSafe BC premiums and the hidden costs of workplace incidents such as retraining and overtime to maintain services.

- Health and Safety Advisors currently spend 20-25% of their time on training coordination. That capacity could be redirected to focus on high-risk areas, technical guidance, and field level visits to reduce serious incidents and injuries.
- A more consistent approach to health and safety training in the COV would significantly reduce vulnerability to prosecution\penalties resulting from a workplace incident.

The new position would also increase capacity within the Learning and Development program.

3. **SERVICE LEVEL IMPACT IF NOT APPROVED**

Health and safety training would continue as is and be managed by individual operational areas and current health and safety advisors.

- This will impact the ability for Human Resources to effectively implement health and safety initiatives.
- Operations may not have the capacity to deliver important health and safety training.

Increased risk of non-compliance with WorkSafe BC.

- It would be impossible or extremely challenging for a robust and consistent OHS training philosophy to be developed and delivered to COV staff. This would result in increased risk of potential regulatory penalties from WorkSafe BC in the event of a workplace incident.
- High risk work sites that require City OHS Advisor attention, may not receive that support due to time required to organize and coordinate OHS training.

Potential efficiencies in centralizing development and delivery of all City training may not be identified or actioned.

4. **FINANCIAL IMPACT**

\$125,000 for occupational health and safety training

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5. ONE-TIME OR ONGOING FUNDING

On-going

6. FTE REQUIRED

1 FTE

ZERO WASTE VICTORIA

1. REQUEST DESCRIPTION

The purpose of this request is for 2 ongoing full-time positions for the continued implementation of the Zero Waste Strategy.

2. REQUEST RATIONALE

Council approved one-time funding for two 2-year term staff positions to support the development of Zero Waste Victoria. The one-time funding will run out by December 2021. Staff resources are required for the ongoing implementation of solid waste engineering and planning functions.

The 2021 – 2023 short-term action plan approved by Council with the adoption of Zero Waste Victoria in December 2020 requires ongoing staffing resources to implement the program effectively. Without staff resources, the City will be unable to implement identified actions and current programs.

3. SERVICE LEVEL IMPACT IF NOT APPROVED

The City will be unable to meet Council Strategic Objectives related to waste reduction and single-use item regulations. Solid waste engineering and planning capacity will be reduced delaying the delivery of Zero Waste actions and enhancements to solid waste services including fleet replacement, improvements and expansion to the residential collection service, and public space recycling.

4. FINANCIAL IMPACT

2 FTE positions - \$219,000

5. ONE-TIME OR ONGOING FUNDING

Ongoing

6. FTE REQUIRED

2 FTE

STREET ACTIVITIES AND OPERATIONS COORDINATOR

1. REQUEST DESCRIPTION

Street Activities and Operations Coordinator - Transportation Division, Engineering & Public Works.

2. REQUEST RATIONALE

Some city streets are increasingly being used to support objectives beyond moving people, goods, and services with increasing demands to permit and support other non-mobility uses such as patios for bars and restaurants, commercial retail activity, placemaking and street activation.

This represents an evolution in how the City's largest public space is used and aligns with several established objectives to create a safe, healthy and vibrant city. These uses, however, must also be developed, managed and regulated in a way that is fair, equitable, safe and properly balances the many competing demands from the public, the private sector, as well as considering current and future mobility needs.

There are several current street-based programs and initiatives that require support including community-led initiatives delivered through the My Great Neighbourhood Grant Program, special events such as parades and festivals, as well as economic development activities such as filming. Support for these programs is covered through existing resources. The COVID-19 pandemic has brought into focus both the community and economic benefits of a broader use of streetscapes and highlighted areas of required policy development and on-going operational and management resources.

The Build Back Victoria (BBV) program was established in 2020 to deliver new ways to use public streets for public and private use. The program was rapidly designed and delivered by existing staff that would normally support traffic calming, traffic signal programs, transportation planning and capital project delivery. The City has issued 113 permits over the past 12 months for the commercial use of public space representing a ten-fold increase from before the program was introduced.

The coordinator position would be responsible for:

- A comprehensive update to the existing sidewalk café and parklet bylaw including design standards, accessibility requirements and fee structures.
- Reconciling other BBV programs (flex spaces, mobile vendors, loading zones, road closures) within existing bylaws or establishing new bylaws.
- Management of the on-going review, permitting, implementation and inspection of public parklets, private patios, lane and street closures for the purposes of creating new and improved public spaces.

In addition, this position would support implementation of the City's Placemaking Toolkit as well as policy and bylaws which manage curb-space in support of priorities identified in

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Go Victoria, including emerging mobility services. The position would be integrated with other business units involved in the management of city streets including Arts & Culture, Special Events, Neighbourhoods Team, Business Hub, Business Licensing, Bylaw Services, as well as Street Occupancy and Permitting.

Given the significant shift in the last year on how some city streets are used and the recognition of the contribution this has made to both the social and economic health of the city, staff will continue to assess future staffing and organizational structures to support integrated, multi-faceted streets services.

3. **SERVICE LEVEL IMPACT IF NOT APPROVED**

The BBV program will come to an end in its current form after bylaw expiration (currently scheduled October 2021). Maintaining the current approach of supporting these needs with interim resources will mean that the on-going review, approval and inspection of street curb uses (sidewalk cafes, parklets) as well as support for initiatives like My Great Neighbourhood Grant will continue to be undertaken by staff normally responsible for other transportation planning, capital delivery and operations.

This will result in:

- Limited and ad hoc inspections, monitoring (and ultimately enforcement) of installations with continued ineffective oversight of all aspects such as safety, accessibility and unpermitted encroachments.
- Inconsistent and less regulated design standards
- Inequitable and inconsistent fees
- Delays to reviewing and processing permit applications
- Absence of newer Council approved policies
- Inability to support and maintain some of the BBV programs like Mobile Vending or Flex Spaces

4. **FINANCIAL IMPACT**

\$107,000 – Street Activities and Operations Coordinator

\$100,000 – Analysis / consultant support for bylaw update / program development

5. **ONE-TIME OR ONGOING FUNDING**

Street Activities and Operations Coordinator - On-going

Study/consultant support for bylaw update and program development – One-time

6. **FTE REQUIRED**

1 FTE

SHELTERING SUPPORT PROGRAM

1. REQUEST DESCRIPTION

The purpose of this program is to allow the City to safely and effectively address impacts related to sheltering in parks and other public areas, without impacting other service areas.

2. REQUEST RATIONALE

For several years, the City has approved annual investments to mitigate the negative impacts of outdoor sheltering in parks, public spaces and city streets, resulting from a regional homelessness situation. Throughout 2020 and early 2021, parks, open spaces and streets were used for temporary shelter by a significantly higher number of people experiencing homelessness than at any point in recent years, requiring an expansion of this program. Fortunately, many of these citizens have now been accommodated indoors as a result of collaborative efforts involving the City, Province, Island Health, and many other local stakeholders.

However, the City continues to experience outdoor sheltering activity, in parks, open spaces and streets and the issues relating to safety and cleanliness continue to require attention. City parks and streets are not designed to accommodate sheltering and this activity, even at reduced levels, continues to have significant and varied impacts, including:

- A continued high level of debris being dumped including furniture, shopping carts, wood, personal belongings and bicycles plus hazardous material such as broken glass needles and sharps and other biological hazards
- Damage to property, including natural assets, such as trees, vegetation, boulevards, garden beds, through cutting, digging, burning, and staking and street furniture including graffiti as well as theft and vandalism of assets such as signs and garbage cans.
- Known risk of fire due to open burning for heat, cooking, and presence of combustibles

The level of funding requested ensures that the City can provide customised, consistent and timely public health and safety support services seven days a week. In addition, this level of funding accounts for specific operational conditions and requirements including some field staff working in pairs as well as additional personal safety training and PPE for those staff who have chosen to undertake this work. The recommendation for increasing the 2021 budget level for street cleaning in 2022 reflects the rising impacts of sheltering in these service areas, with, for example, on average four tonnes of debris being collected and hauled for disposal from sheltering service areas each week. While daily and sometimes twice daily visits are being made to particular locations, which is typically a higher level of service than for other areas of the city, the level of cleanliness generally remains lower. The additional budget would allow for increased staff presence in areas of high risk, additional scheduling of crews and enhanced ability to provide timely response to matters such as removal of abandoned items, cleanup of unsafe or unsanitary materials and enhanced litter control, needle pickup and graffiti removal. Given these services have

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been required for several years and an expectation that there will continue to be a demand for them moving forward, staff recommend the funding be added to the City's budget on an ongoing basis.

3. **SERVICE LEVEL IMPACT IF NOT APPROVED**

If the proposed budget is not approved, the City would experience a reduction in other core service levels such as the maintenance and cleaning of park and street amenities, given other operational staff would be required to manage these impacts.

4. **FINANCIAL IMPACT**

Service/ Resource	2021 Approved Budget	2022 Proposed Budget	Notes
Park Clean-up Services	\$656,000	\$323,000	Seven days a week (3 staff)
Street Cleaning Services	\$500,000	\$625,000	Seven days a week (4 staff)
Portable Toilet Services, Janitorial Services	\$254,000	\$160,000	Seven days a week (1.4 staff)
Temporary Infrastructure & Contracted Support	\$330,000	\$25,000	
Total Supplemental Request	\$1,740,000	\$1,133,000	

5. **ONE-TIME OR ONGOING FUNDING**

Ongoing

6. **FTE REQUIRED**

4 FTE within Engineering & Public Works and 4.4 FTE within Parks, Recreation, and Facilities

GET GROWING VICTORIA GRANT

1. REQUEST DESCRIPTION

The supplemental request is for ongoing funding to support Direct Award Grants to partner organizations that deliver services such as, seedling transportation, distribution, and educational components for the *Get Growing Victoria!* program.

2. REQUEST RATIONALE

Get Growing, Victoria! provides vegetable seedlings and garden materials to local citizens. The seedlings are grown in the City's nursery and distributed in partnership with organizations to communities, including individuals facing barriers to accessing gardening materials or healthy, affordable food.

The grants provided to partner organizations help to cover the costs associated with supporting the program in several ways:

- delivering seedlings to rural communities and to organizations facing transportation barriers;
- distributing seedlings in each City of Victoria neighborhood and;
- providing education materials, resources, and other support to help novice gardeners grow the seedlings successfully.

3. SERVICE LEVEL IMPACT IF NOT APPROVED

In previous years, grants provided to partner organizations were funded by an underspend in the Community Garden Volunteer Coordinator grant. This funding source is no longer viable as the City has seen an increase in the volume of community gardens.

If the funding requested is not approved, the program would operate at a reduced capacity resulting in a reduction in the number of food seedlings distributed to the community.

4. FINANCIAL IMPACT

Service/ Resource	2022 Proposed Budget
Grant Funding	\$27,000

5. ONE-TIME OR ONGOING FUNDING

Ongoing

6. FTE REQUIRED

N/A

TRANSPORTATION ELECTRICAL DESIGNER

1. REQUEST DESCRIPTION

Transportation Electrical Designer – Transportation Division – Engineering & Public Works

2. REQUEST RATIONALE

With over 150 traffic signals and 3,100 streetlights with an estimated total replacement value of \$84M, the city's electrical asset is a significant investment to be safely maintained, improved, and modernized.

The traffic signal system also presents new opportunities to gather mobility data and analytics and deliver responsive, connected, smart, safe and efficient improvements for all road users.

Currently the Engineering & Public Works Department has no dedicated in-house electrical designer and is reliant on external engineering consultants to undertake and "sign-off" on electrical designs. Public works has a small team responsible for essential maintenance and operation of electrical assets.

The electrical designer would be responsible for:

- Electrical design of the growing City owned EV infrastructure
- The review and approval of increasingly large and complex electrical system designs associated with land development projects
- Leadership in the planning of electrical asset management and identifying new emerging needs.
- The electrical design for the City's transportation capital program including pedestrian crosswalks, new traffic signals, traffic signals re-builds, and uninterrupted power supply systems for traffic signals
- Updating existing and developing new electrical design specifications and standards for city projects and maintenance
- Supporting the delivery of an expanded fibre optic network and the development and implementation of "Smart City" technologies in areas such as mobility and safety data and analytics plus connected traffic signal networks identified within Go Victoria
- Oversight of a planned 2022 city-wide traffic signals condition assessment recommended as part of the 2022 Financial Plan to inform future year investment strategies

3. SERVICE LEVEL IMPACT IF NOT APPROVED

Maintaining the current reliance on external design consultants and reallocation of staff resources from other operational areas will have the following service impacts:

- Increased times for land development review and approvals
- Absence of internal standards and designs for maintenance and improvements to city electrical infrastructure

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- Increased costs of using external electrical design consultants for capital projects
- Limited ability to respond to and leverage new opportunities to improve road safety, system resilience and operations
- Impacts on other essential maintenance and operational work due to staff being reassigned to electrical design priorities
- Inconsistent electrical design and standards resulting in future additional costs and inefficiencies for city electrical asset maintenance
- Lack of asset management capacity to identify optimal replacement strategies

4. **FINANCIAL IMPACT**

\$107,000 for a Transportation Electrical Designer position

5. **ONE-TIME OR ONGOING FUNDING**

Ongoing

6. **FTE REQUIRED**

1 FTE

WEBSITE REPLACEMENT INCLUDING EQUITY ASSESSMENT

1. REQUEST DESCRIPTION

This request is for the lifecycle replacement of the City’s website to stay current, improve customer service and enable increased accessibility (see attached equity assessment.)

2. REQUEST RATIONALE

One of the many learnings from the recent pandemic is a need for the City to address further transformation in the way in which the City interacts with clients, as well as numerous possibilities for streamlining processes to improve efficiency and effectiveness in areas such as, but not limited to, digital transactions, information dissemination, and communications. The City’s website is near end of life and requires a significant upgrade or replacement. Although accessibility improvements have been made, a new website could likely achieve a higher level of accessibility compared to the current site. A large part of the work to be undertaken relates to the content available on the website, much of which is not in accessible format.

3. SERVICE LEVEL IMPACT IF NOT APPROVED

Should this request not be funded, the website would continue to be ‘tweaked’ but could only achieve limited improvements. As with all technology, eventually it would become obsolete.

4. FINANCIAL IMPACT

Replacing the website is a large project requiring input from departments across the City. To ensure successful implementation, the first critical step is fulsome scoping to ensure the replacement meets the numerous needs. The scoping of the work to be undertaken in 2022 can be achieved through existing resources. That scoping exercise will determine the funding required in 2023 for the replacement of the website, and following the regular process for IT budget requests, would be included in the IT capital budget for Council’s consideration.

5. ONE-TIME OR ONGOING FUNDING

One-Time

6. FTE REQUIRED

To be determined through the scoping exercise in 2022.

2022 SUPPLEMENTARY BUDGET REQUEST

EQUITY RESPONSIVE BUDGET PILOT PROJECT

INITIATIVE NAME: Website Replacement (Victoria.ca)

INITIATIVE TYPE: New and Enhanced Service

DESCRIPTION:

This is a two-year project to replace the City of Victoria's current website to modernize and address deficiencies which are resulting in issues related to accessibility and user experience, including:

- Inability to achieve 100% accessibility for people using a screen reader
- Limitations to host on-line forms and conduct on-line transactions
- Poor search function capability resulting in unnecessary time to find information
- Thousands of webpages with dated information that should be removed or archived
- Photos and images that do not reflect the community (i.e., lack ethno-cultural diversity, age distributions, people with disabilities, etc.)

By addressing these concerns, the results are anticipated to be a better user experience including, but not limited to:

- Fully accessible for individuals using screen readers
- Improved ability to host more online forms and on-line transactions
- Overall content refresh to ensure information is current and relevant
- Ability to host quick, on-going user evaluation surveys to identify continuous improvements

SERVICE LEVEL IMPACT:

The current site is limited to 80% accessibility and needs to be updated with current technology and accessibility standards. The goal of this initiative is to get 100% accessibility per the Accessibility Framework Short Term Action Plan. The project will also advance open government and allow for information more accessible to the larger audience interested in City services and programs. The project will impact every department and program area.

The current City website receives approximately 1.5 million visits per year. Based on feedback from staff, the number of visits is likely inflated due to the poor search function capability and resulting in phone calls from the public on a daily basis to find information. This is resulting in unnecessary time and energy required by customers and staff.

EQUITY IMPACT STATEMENT (respond to the four dimensions of equity):

Structural:

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When we talk about structural equity (institutions), we want you to think of policies, practices, programs, cultural representations, and other norms of the City as an organization that perpetuate inequity. Please answer the following questions in your response:

1. How has equity informed the development of my budget initiative?
2. In what ways does my initiative challenge structural causes of inequities?
3. Does my initiative acknowledge and/or address harm that has been done to marginalized communities? If so, how?

The new website will address structural equity and include an acknowledgement that the City is located on the homelands of the Songhees and Lekwungen people on each web page as a new standard. Language will also be modernized to remove gender bias and ensure that photos and images reflect the diversity of the community and staff that work for the City.

The project is part of an overall digital strategy for the future to ensure access for people that have traditionally not been able to access information remotely or rely on special accommodations to get access to information or conduct transactions on-line.

Procedural:

When we talk about procedural equity (agency and power), we want you to think about the degree of involvement around decision making you are giving to communities who are impacted (especially disproportionately impacted) by your work (policies, strategies, regulations, etc.). Please answer the following questions in your response:

1. How have community members engaged with my proposed initiative?
2. How does my proposed initiative build community capacity and power in communities most impacted by inequities?
3. How will the community be included in decision-making? Where do they have decision-making abilities (e.g., community meetings, key actor groups, increased outreach, etc.)?
4. How does my budget initiative build on my department's capacity to engage with and include communities most impacted by inequities (e.g., improved leadership opportunities, advisory committees, targeted community meetings, key actor groups, increased outreach, etc.)?

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This project is a result of feedback from the accessibility community in Victoria and as stated in the Council approved Accessibility Framework, which was developed in partnership with the accessibility community, that the City is committed to “Continue to update the City’s website to be compliant with latest Web Content Accessibility Guidelines”.

In addition to providing access to website content for individuals with visual impairments, the improved functionality to undertake more transactions electronically, will reduce the need for individuals with mobility impairments or other barriers to come to City Hall. Outside of technical improvements, the project will include broad community engagement to better understand information needs of the community - and potentially expand the site information to better link to partner and other government websites.

As part of addressing procedural equity, content in the website will be revised to address acknowledgement of past harm, and more up to date information and data for the community. The community will be engaged to understand what information needs they have now, and through implementation, as we collect information on an on-going basis to understand what information or resources the public requires. This includes general satisfaction ratings, feedback on whether the individual found the information they are looking for, and redistribution of the prominence of the information that is most commonly requested. There is also an opportunity for general comments outside of quick satisfaction ratings to continually improve the site and content.

Distributional:

When we talk about distributional equity (distribution of resources, financial or otherwise), we are talking about the costs (both literally and figuratively) and the burdens, benefits and rights that are derived from policies, strategies, regulations, etc. Please answer the following questions in your response:

1. What communities will be most impacted by my proposed initiative? Who will benefit from it? Who may be burdened by it?
2. How does my initiative prioritize communities that have been traditionally misserved or underserved?
3. If applicable, how does my department’s budget initiative create contracting opportunities for those who have been marginalized, racialized people, women and emerging small businesses?

In advance of renewing content, the project will develop a strategy that will lay out a set of requirements for the site to reflect Victoria’s value of being a welcoming and inclusive city. This includes new content, tools and resources for the community related to equity.

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The project initiative will impact every resident, business or visitor seeking information on Victoria. That said, the project in its' initial phases will focus on the 'customer journey' and working through a process mapping that is intended to reveal barriers and issues that city staff are not aware of (discovery phase). The disability community and other equity seeking groups will be involved in the project through initial feedback on limitations of the site, as well as testing the site prior to launch.

This project will include social procurement criteria to select consultants using community social benefit criteria as part of the evaluation process. This can include employment opportunities for women and youth and support for local businesses. In some cases, short term contract opportunities may present opportunities for short term testing and feedback.

Transgenerational:

When we talk about transgenerational equity we are looking at impacts across generations. This speaks to the responsibility we all have to move forward with decisions that do not cause harm for future generations. Transgenerational equity ensures that those who are currently benefiting from the service are paying for its upkeep versus placing the financial burden on future generations. Please answer the following questions in your response:

1. In what ways does my initiative centre equity for future generations?
2. In what ways does my initiative solve a problem today that will not be passed onto future generations?

The current website technology is 10 years old and is at its end of life. There have been significant advancements in website technology in this time. A new website gives the City and opportunity for improvement and self management now and in the future which will save ongoing costs.

IDENTIFYING IMPACTS

When defining impacts, use the following Equity Impact Level reference scale (and provide some detail):

High Positive – consequences that significantly address a major barrier, need or root cause of inequity and will have a significant and long-lasting impact on a large number of people in the impacted equity-seeking group

Medium Positive – consequences that address a barrier faced by the need of an equity-seeking group and will have a measurable impact on people in the impacted equity seeking group

Low Positive - small impact on a small number of people in the impacted equity-seeking group

Low Negative – minor consequences that can be alleviated easily by impacted individuals

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Medium Negative – serious consequences that undermine well-being, deny opportunities and useful services

High Negative – severe consequences that threaten basic needs from being met; high risk of violence or danger

Populations Impacted	Potential Positive Impacts	Potential Negative Impacts
Persons with Disabilities	Ability for individuals with visual impairment to access all site content and images	
First Nations	Land acknowledgement imbedded throughout the site as a new standard for each page	Land acknowledgement may be interpreted as tokenism and lacking action
Person with Low English Literacy	Remove jargony language so materials on the website are more accessible to the broader Victoria community Simplified language throughout the site to ensure newcomers learning English or individuals with low literacy levels are able to access information and services	Reports and documents of a technical nature on the site will continue to be at an advanced reading level or contain technical jargon.
Racialized Communities	The website will better reflect the diversity of Victoria in photos and images	

The budget proposal overall impact is medium positive, in that it supports the removal of barriers to accessing information on the City's website for people with visual impairments, allows for better access for all members of the public to conduct transactions 24-7 with mobility impairments or other barriers to conduct business with the City during business hours, and will adopt a new standard to ensure content is at an appropriate literacy level. The project will also ensure that the new website photos and images reflect the diversity of the community.

APPENDIX A – 2022 SUPPLEMENTAL BUDGET REQUESTS

Funding Request:

The scoping exercise will take place in 2022 using existing resources.

As per the regular process for IT budget submissions, the request to implement the project will be included in the IT capital budget for Council's consideration in 2023.

SUPPORT FOR ADVISORY COMMITTEES, WORKING GROUPS AND TASK FORCES

1. REQUEST DESCRIPTION

The supplemental request is for ongoing funding to support the coordination and administration of existing advisory committees and task forces that currently do not have dedicated staff support.

2. REQUEST RATIONALE

Over the last several years, Council has approved the creation of several new task forces, working groups or advisory committees including the Accessibility Advisory Committee, Welcoming City Advisory Committee, Renters Advisory Committee and IDPAD Committee.

Each committee or task force has regular meetings that require significant staff time to support logistics – this includes schedule meetings, minute taking, develop agendas, monitor attendance, process honoraria payments, distribute transcripts, post meeting minutes on Victoria.ca, coordinate orientation for new members, and manage increasing volumes of public correspondence and inquiries.

Currently, it is estimated that work related to Committee management is taking up to 45% of the time of the new Equity, Diversity and Inclusion Coordinators, resulting in less available capacity to advance the equity framework and other Council approved plans and strategies.

The on-going recruitment of committee members is also an area where Legislative Services is impacted in terms of updating applications, working with Engagement on advertisements, and maintaining contact listings as members change, and file management.

3. SERVICE LEVEL IMPACT IF NOT APPROVED

If not approved, existing staff will be required to continue supporting the committees, which will significantly impact workplans, specifically for the Office of Equity, Diversity and Inclusion.

4. FINANCIAL IMPACT

The volume of work currently stemming from these committees is equal to 1 FTE and would require an annual budget of \$95,000 to cover salaries, benefits and employer costs.

5. ONE-TIME OR ONGOING FUNDING

Ongoing

6. FTE REQUIRED

1 FTE

NEWCOMER SPORT AND RECREATION INITIATIVE INCLUDING EQUITY ASSESSMENT

1. REQUEST DESCRIPTION

This proposal is for consulting and staff capacity to implement an initiative focused on identifying and addressing barriers to participation in sport and recreation programs by new Canadians.

2. REQUEST RATIONALE

Accessing community physical activity and sport is often challenging for newcomers, yet sport and physical activity can play a vital role in a one's physical and mental health, along with connections to community.

The Newcomer Sport and Recreation Initiative is a project that will support new Canadians in accessing sport and recreation opportunities. The scope of this initiative includes collaboration amongst sport, regional government partners, and settlement agencies to create a shared vision in delivering tailored quality sport experiences to diverse populations in the Victoria.

Project objectives include:

- clarity about the needs of newcomers and barriers that exist; the development of tools and processes to better meet these needs;
- an implementation plan for the City and other service providers for max community benefit;

Recreation staff will lead and implement this initiative with a focusing on service delivery within the city, including local service providers.

3. SERVICE LEVEL IMPACT IF NOT APPROVED

If the proposed budget is not approved, the City and local service providers would have limited ability to make timely improvements to increase the participation in sport and recreation programs by new Canadians.

APPENDIX A – 2022 SUPPLEMENTAL BUDGET REQUESTS

4. **FINANCIAL IMPACT**

The funding proposal includes a budget for a consultant to lead research and public engagement, as well as develop recommendations in collaboration with stakeholders, for implementation. A new staff member is proposed to support the development and implementation of ongoing programs.

Service/ Resource	2022 Proposed Budget	Notes
Environmental scan, development of tools and materials	\$30,000 (one-time)	Consultant support
Implementation of recommendations and new programs	\$40,000 (ongoing)	Recreation Program Assistant (.5FTE)
Total Supplemental Request	\$70,000	

5. **ONE-TIME OR ONGOING FUNDING**

The request includes one-time funding for consulting costs as well as ongoing funding for additional staff support to implement ongoing newcomer focused programs.

6. **FTE REQUIRED**

.5 FTE

APPENDIX A – 2022 SUPPLEMENTAL BUDGET REQUESTS

2022 SUPPLEMENTARY BUDGET REQUEST EQUITY RESPONSIVE BUDGET PILOT PROJECT

INITIATIVE NAME: THE NEWCOMER SPORT AND RECREATION INITIATIVE

INITIATIVE TYPE⁵: NEW AND ENHANCED SERVICE

DESCRIPTION:

The Newcomer Sport and Recreation Initiative is a new program that will identify and reduce barriers to newcomers when accessing sport and physical activity programs in Victoria. The City will collaborate with sport groups, regional government partners, and settlement agencies to develop and implement actions that support newcomers to develop physical literacy, including sport-specific skills, and help facilitate or expand connections within the community.

SERVICE LEVEL IMPACT:

The goal of this program is increased newcomer participation in sport and physical activity programs as participants, coaches, and volunteers.

Although intended to be inclusive, evidence suggests that barriers relating to language, discrimination and accessibility have a negative impact on participation in current sport and physical activity programs. This initiative seeks to investigate and address such issues and provide new tools for service providers, resources, that will lead to meaningful opportunities for participation by newcomers.

The proposal's objectives align with the City's Equity, Diversity and Inclusion Framework as well as the Welcoming City initiative in Council's 2019-2022 Strategic Plan.

⁵ **Type can be one of three:** Service Level Reduction; Efficiencies; New and Enhanced Service

EQUITY IMPACT STATEMENT (RESPOND TO THE FOUR DIMENSIONS OF EQUITY):

DIMENSIONS OF EQUITY

Structural

- Acknowledge and address harm that has been done
- Commit to not perpetuating harm
- Address underlying root causes of inequities

Procedural

- Prioritizing those who have been excluded from planning processes and would be most impacted
- Transparent, clear and inclusive engagement processes

Distributional

- Equitable distribution of resources and services
- Prioritizing areas that have been traditionally underserved (and missed) by municipal practices
- Ensuring that this does not perpetuate or exacerbate harm

Transgenerational

- Decisions consider generational impacts and do not result in unfair burdens on future generations



STRUCTURAL:

When we talk about structural equity (institutions), think of policies, practices, programs, cultural representations, and other norms of the City as an organization that perpetuate inequity. Please answer the following questions in your response:

1. How has your understanding of structural inequity informed the development of the budget initiative?

Access to sport and recreation services is critical for the long-term health and well-being of individuals. The City acknowledges that existing programs being delivered in parks and recreation facilities have not been developed with an intentional focus on meeting the needs of newcomers, and as a result participation of these residents is low. Newcomers to Victoria can face financial, transport, cultural, language and racial barriers to accessing these critical services. Recreational activities can play a vital role in a newcomer's sense of belonging and connection to their community. It is recommended that the City invest resources to better understand the needs of newcomers as well as the unintentional consequences of the existing approach to program development, in order to address this structural barrier in the City's service delivery model.

2. In what ways does my initiative challenge structural causes of inequities?

APPENDIX A – 2022 SUPPLEMENTAL BUDGET REQUESTS

Based on the known barriers to sport and physical activity, programs and services for newcomers to Canada, a collective approach is best suited to challenge structural causes of inequity in sport and recreation. Theory suggests social change springs from cross-sectoral collaboration whereby individuals from different sectors come together over a common agenda with a unified goal. This initiative will bring together sport, regional government partners and settlement agencies to develop programs and policies that consider the diverse needs of newcomer populations in Victoria.

3. Does my initiative acknowledge and/or address harm that has been done to marginalized communities? If so, how?

The project will include an in-depth review of the barriers to participation in sport and physical activities for newcomers to Victoria. As noted above, sport and recreation programs have excluded many newcomers, as to-date the needs of these communities have not been well-understood by service providers. This situation will be addressed through training, process changes, and awareness building to increase newcomer participation in sport and physical activity programs as participants, coaches, and volunteers.

As part of the review, an assessment of the offering of recreation and sport opportunities not traditionally supported by traditional public programming will be explored.

PROCEDURAL:

When we talk about procedural equity (agency and power), think about the degree of involvement around decision making you are giving to communities who are impacted (especially disproportionately impacted) by your work (policies, strategies, regulations, etc.). Please answer the following questions in your response:

1. How have community members traditionally excluded from planning processes engaged with my proposed initiative?

This initiative has not been launched, therefore there has been no community engagement to date. However, settlement agencies and organizations with lived experience will be thoroughly involved in the planning and execution of this initiative.

2. How will the community be included in decision-making? Where do they have decision-making abilities (e.g., community meetings, key actor groups, increased outreach, etc.)?

The community will have opportunity to participate through feedback on the identification of barriers as well as shaping the development of program design and delivery. Engagement will include: focus groups, surveys and interagency panel discussions.

3. How does my proposed initiative build community capacity and power in communities most impacted by inequities?

Staff will work with sport groups, regional government partners, and settlement agencies in Victoria to build community capacity in supporting newcomers to Victoria through physical literacy development and quality sport and physical activity programs and services.

APPENDIX A – 2022 SUPPLEMENTAL BUDGET REQUESTS

4. How does my budget initiative build on my department's capacity to engage with and include communities most impacted by inequities (e.g., improved leadership opportunities, advisory committees, targeted community meetings, key actor⁶ groups, increased outreach, etc.)?

This initiative will build capacity within the department, as well as organizational partners such as community centre operators, school administrators, and representatives of sport organizations through training, process changes and awareness building.

DISTRIBUTIONAL:

When we talk about distributional equity (distribution of resources, financial or otherwise), we are talking about the costs (both literally and figuratively) and the burdens, benefits and rights that are derived from policies, strategies, regulations, etc. Please answer the following questions in your response:

1. What communities will be most impacted by my proposed initiative? Who will benefit from it? Who may be burdened by it?

The populations most impacted by the proposed initiative include newcomer adults, children and youth. Benefits will include improved access and pathways to sport and physical activity opportunities, skill development, increased social contact and sense of community. It should be acknowledged that support from all providers is necessary to achieve regional benefits.

2. How does my initiative prioritize communities that have been traditionally mis served or underserved?

The initiative will involve an environmental scan of barriers many newcomers experience when accessing sport and recreation services and prioritize actions the specific barriers identified.

3. If applicable, how does my department's budget initiative create contracting opportunities for those who have been marginalized, racialized people, women and emerging small businesses?

A consultant will be required to conduct the environmental scan of barriers to accessing recreation and sports programs. The recruitment of the consultant will follow the City's social procurement policy.

TRANSGENERATIONAL:

When we talk about transgenerational equity we are looking at impacts across generations. This speaks to the responsibility we all have to move forward with decisions that do not cause harm for future generations. Transgenerational equity ensures that those who are currently benefiting from the service are paying for its upkeep versus placing the financial burden on future generations. Please answer the following questions in your response:

⁶ We use the term Key Actor Groups in place of stakeholders because the origin of the word stakeholder is literally when colonizers staked their claim on stolen land, thereby becoming "stakeholders".

APPENDIX A – 2022 SUPPLEMENTAL BUDGET REQUESTS

1. In what ways does my initiative centre equity for future generations?

The initiative aims to break down barriers through actions including training, process changes, and awareness building. These objectives are intended to provide long-term, sustainable improvements to access and participation.

2. In what ways does my initiative solve a problem today that will not be passed onto future generations?

The interagency structure is designed to build continuity and capacity within support organizations to ensure long-term sustainability. The tools and process changes implemented as a part of this initiative will be passed on to future generations and adjusted as needed. Involving children and youth will help to perpetuate positive outcomes of participation.

IDENTIFYING IMPACTS

Populations Impacted	Potential Positive Impacts	Potential Negative Impacts
Newcomers	Removing barriers to participation – language, awareness, literacy	
Children	Develop physical literacy, improve confidence, and make social connections	
Youth	Develop physical literacy, skills and improve confidence, motivation, leadership and sense of belonging in the community through participation	
Low income	Create pathways to participation	
Racialized Communities	Opportunity to make community connections	

APPENDIX A – 2022 SUPPLEMENTAL BUDGET REQUESTS

FUNDING REQUEST:

Position (FTE)	2022 (\$)	On-going (\$)
Consultant Support	\$30k	
Program Assistant .5 FTE	\$40k	\$40k
Total	\$70k	\$40k

BYLAW SUPPORT

1. REQUEST DESCRIPTION

This request is for additional bylaw support including bylaw officers and an exempt bylaw position to manage growing responsibilities in the workforce.

2. REQUEST RATIONALE

Since May 1, 2021, due to the Provincial Government supply of additional indoor housing options as well as the end of 24/7 sheltering, there has been a dramatic decrease in the number of people sheltering in City parks. However, there has been no corresponding decrease in the number of hours bylaw officers are spending to prevent daytime sheltering/encampments from reoccurring, as there are still many people outside who are not able to access appropriate housing to meet their needs. There is therefore a disproportionate amount of time being dedicated to parks and public space patrol which is exacerbating an already backlogged queue of other calls for bylaw services. Residents are waiting an excessive amount of time to have their complaints addressed, violations are lingering, service delivery complaints are rising, and the public is expressing frustration with service delivery levels that do not meet their expectations.

Despite the temporary addition of three bylaw officers in June 2021 (term ending May 2022) through the Strengthening Communities Grant, officers continue to carry a high call load, the volume of calls for service continue to increase and the backlog is growing. Bylaw Services' capacity to enforce bylaws other than those related to outdoor sheltering is diminishing.

Hiring for the two remaining temporary bylaw officers through grant funding is unlikely to be sufficient to provide adequate relief and resolve the large volume of calls waiting for investigation.

The workload on the current complement of bylaw officers is unsustainable. Staff are exhibiting signs of stress and stress related sick leave is increasing as a result of the disproportionate amount of time dealing with difficult, confrontational, and sometimes violent situations related to unauthorized sheltering. Bylaw staff also carry a high number of non-sheltering related bylaw investigations in response to complaints from community members and are feeling the pressure from community partners, the public, City staff, and complainants to work faster, often causing them to work through rest breaks and stay after hours.

Leading this team, the bylaw manager's role and responsibilities have expanded significantly over the past two years. The manager's duties now include high level strategic planning, leading change, and community collaboration, creating and chairing committees and working groups as well as reporting to senior leadership and the Mayor and Council. The manager is engaged with numerous legal matters before the courts as well as other regulatory processes. Because of the high level of public accountability as it relates to bylaw contact with the vulnerable population, training, professional standards, procedures, and administrative processes require ongoing review and updating. Additionally, there is a vast amount of time spent on essential bylaw officer safety, investigating incidents,

APPENDIX A – 2022 SUPPLEMENTAL BUDGET REQUESTS

assessing risk, and implementing hazard controls. There is not enough time for the single exempt leader to adequately fulfill the large volume of duties using the amount of care and attention required. As a result, duties are downloading onto supervisors which then cascades to additional duties downloading to senior bylaw officers.

Additional staff resources and careful consideration of additional bylaws requiring enforcement are recommended. Further analysis of the division's organizational structure and roles is required to ensure additional staffing resources are optimized to meet demand.

3. SERVICE LEVEL IMPACT IF NOT APPROVED

If insufficient enforcement and administrative capacity continues, public confidence in the City's ability to monitor and enforce its bylaws will decrease and violations will continue to linger, which is a reputational risk for the City and could result in negative impacts on community members. Finally, stress on employees is not sustainable and is starting to result in negative health consequences.

4. FINANCIAL IMPACT

The funding request for the additional bylaw support is \$1.07 million which includes funding for positions as well as required equipment, training and supplies.

5. ONE-TIME OR ONGOING FUNDING

Ongoing

6. FTE REQUIRED

Composition to be determined, but within the funding envelope above

BYLAW SUPPORT – POLICE

1. REQUEST DESCRIPTION

This request is for bylaw support for additional police resources (as an optional resource under the Framework Agreement).

2. REQUEST RATIONALE

For staff safety reasons, bylaw officers require the assistance and participation of dedicated police officers as they conduct enforcement activities in parks and public spaces. Recently, due to a significant reduction in available police resources there has been insufficient capacity to fill these essential special duty assignments resulting in service gaps and increases in sheltering concentrations in various areas of the city.

Police officers not only provide support for bylaw officers as they conduct their primary duties, but also provide needed protection and support to high-risk unsheltered persons, (women, children and Indigenous) connect unsheltered people with resources and supports outside operating hours of service, and ease community tensions between housed and unhoused, including mitigating confrontation.

The Victoria Police department has seen a reduction in the number of deployable police resources in the past year. Recently, due to a significant reduction in available police resources there has been insufficient capacity to fill these essential bylaw special duty assignments resulting in service gaps and increases in sheltering concentrations in various areas of the city.

3. SERVICE LEVEL IMPACT IF NOT APPROVED

When police officers are unable to accompany bylaw officers in their work, there is no attendance to areas of significant concentrated sheltering, the areas that require the most support, thereby encouraging encampments to grow and the problems to exacerbate.

4. FINANCIAL IMPACT

\$276,000 for two full time police officers available to bylaw services 7 days a week.

5. ONE-TIME OR ONGOING FUNDING

Ongoing

6. FTE REQUIRED

2 FTE - Police Officers

Appendix B - Strategic Plan 2022 Action Items

Pages	New Strategic Plan Objectives and Actions for 2022	Ongoing \$	Ongoing Tax % Increase	One-time \$	Capital \$	In Draft Financial Plan
2. Reconciliation and Indigenous Relations						
2	Increase protection for Indigenous cultural heritage sites in land use and development processes	-	-	-	-	No, defer until Indigenous Relations function has been established.
No Report Back	Establish an Indigenous Relations function					No. To be considered once options have been developed by consultant.
3	Deliver the experiential portion of the reconciliation training to those interested participants first	-	-	16,000	-	No
No Report Back	Appoint Indigenous Elders in Residence to provide advice on municipal programs, initiatives and operations					No. To be considered once Indigenous Relations function has been established.
3. Affordable Housing						
4	Allow moveable tiny homes in all backyards that currently allow garden suites at rents of no more than \$500 per month	-	-	-	-	No, defer to 2023
5	Consider a grant program for secondary suites including those that are accessible and serve an aging population	-	-	-	-	No, defer to 2023
6	Allow tiny homes and garden suites on lots that already have secondary suites or duplexes	-	-	-	-	No, defer to 2023
4. Prosperity and Economic Inclusion						
7	Talk with industrial landowners, managers and users about industrial land — its use, zoning, taxation, etc. — review industrial land use and values every five years	-	-	-	-	See supplemental request for Arts & Innovation District master planning
8	Explore land use and business licence regulations to limit predatory lending and pay-day loans	-	-	-	-	Existing capacity
5. Health, Well-Being and a Welcoming City						
9	Partner (potentially with the Downtown Victoria Business Association) to create a program to make businesses barrier free	-	-	-	-	Complete and ongoing
6. Climate Leadership and Environmental Stewardship						
No Report Back	Initiate a Parks and Open Spaces Acquisition Strategy to identify priorities for parkland acquisition that align with Official Community Plan, Parks and Open Spaces Master Plan, and other approved City plans	-	-	-	-	Yes
7. Sustainable Transportation						
11	Explore the expansion of fare-free public transit to low income people, seniors and other residents	Est \$10.14 million	6.87%	-	-	No
8. Strong, Livable Neighbourhoods						
12	Review the Ship Point Improvement Plan and consider funding options	TBD	-	-	100,000	No
14	Review CALUC process including clear terms of reference for increasing diversity (youth, renters, etc.), capacity building, term limits and a transparent and democratic process for selecting members.	-	-	-	-	No, defer to 2023
Total		\$10.14 million plus TBD	6.87%	\$16,000	\$100,000	

APPENDIX B – 2022 STRATEGIC PLAN RESOURCE REQUIREMENTS

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APPENDIX B – 2022 STRATEGIC PLAN RESOURCE REQUIREMENTS

INDIGENOUS CULTURAL HERITAGE SITES

Increase protection for Indigenous cultural heritage sites in land use and development processes.

BACKGROUND

British Columbia's heritage includes archaeological sites - the physical evidence of how and where people lived in the past. The provincial *Heritage Conservation Act* recognizes the historical, cultural, scientific, spiritual and educational value of archaeological sites to First Nations, local communities and the public. Under this Act, the provincial Archaeology Branch is responsible for maintaining and distributing archaeological information and deciding if permits can be issued to allow development to take place within protected sites.

To acknowledge *Heritage Conservation Act* procedure, the City modified its permit forms to specifically note the need for development applicants to comply with the Act. Permit applications state that the owner/applicant is responsible for ensuring compliance with the *Heritage Conservation Act*, including steps to determine whether or not a site is an archaeological site. Under Section 36 of the *Heritage Conservation Act*, it is an offence to alter an archaeological site without first obtaining a permit to do so from the Province of British Columbia.

FINANCIAL AND HUMAN RESOURCE IMPLICATIONS

Any increased protection beyond this current process would be a significant body of work; and staff do not have the capacity to undertake this project in 2022. In addition to staff resources, consultant support would also likely be needed to help identify potential Indigenous cultural heritage sites.

It is recommended that this be postponed until an Indigenous Relations function is established.

APPENDIX B – 2022 STRATEGIC PLAN RESOURCE REQUIREMENTS

RECONCILIATION TRAINING

Deliver the experiential portion of the reconciliation training to those interested participants first.

BACKGROUND

In support of the City's Strategic Objective - Reconciliation and Indigenous Relations – the City has offered knowledge based online San'yas: Indigenous Cultural Safety Training to staff. This specific learning, offered by the Provincial Health Services Authority of BC, is intended for non-health professionals working in organizations such as justice, education, business, and government.

It was recognized that some key job roles and work areas would benefit from additional learning that is delivered face to face and experiential. An example of experiential learning that has been locally offered is the KAIROS blanket exercise.

FINANCIAL AND HUMAN RESOURCE IMPLICATIONS

The financial implications of contracting an external vendor to deliver experiential reconciliation learning for four half day events ranges from \$9,000 to \$16,000 dependent upon the vendor program selected and learning setting available. This learning would be delivered in small to medium sized groups with initial participation estimated at 100 staff.

Human resource implications are estimated at 0.35 FTE, including staff time required to contract a vendor, administer the program and participate in the learning events. This can be achieved through existing staff capacity.

APPENDIX B – 2022 STRATEGIC PLAN RESOURCE REQUIREMENTS

TINY HOMES

Allow moveable tiny homes in all backyards that currently allow garden suites and rents of no more than \$500 per month.

BACKGROUND

As part of Phase II (2019 – 2022) of the Victoria Housing Strategy, the City is committed to encouraging a range of housing options to meet the needs of Victoria residents. Tiny homes in back yards are part of the new housing types and locations identified to improve housing options that meet specific needs.

There are some cases where tiny homes (usually mobile ones) have been permitted in BC but there are several hurdles. A permanent/fixed tiny home would not meet current BC Building Code requirements (minimum square footage requirements for living, kitchen, bath space, etc.) to which the City cannot grant exemptions. A tiny home built as a mobile unit would not be subject to the BC Building Code, but they are not currently defined as an allowable housing type under the City's residential zoning regulations.

In 2019, actions specific to new and preserved housing supply were prioritized and were ranked based on their level of impact. This included a range of initiatives including Missing Middle Housing, Village & Corridors Planning, the Market Rental Revitalization Strategy, and others. Tiny homes were identified as a lower impact initiative and was anticipated to occur in the later part of the Strategy. It is also necessary to understand how the Missing Middle housing initiative resolves, as the City is striving to achieve multiple objectives around housing, climate leadership and urban forest, all which are affected by infill site planning.

In June 2020, Council re-prioritized the Housing Strategy actions to focus on housing insecurity for renters in response to the pandemic and prioritized the following initiatives:

1. Create a Rental Property Standards of Maintenance Bylaw
2. Create a Rental Property Licensing Bylaw
3. Initiate a rent bank pilot project
4. Advance and support the rapid supply of affordable and supportive housing with government partners and non-profit housing providers.

Of the priority actions above, creation of a Rental Property Standards of Maintenance Bylaw and a regional Rent Bank pilot program are complete, and staff are continuing with ongoing management and implementation of both initiatives. Supporting the rapid supply of affordable and supportive housing is underway with zoning bylaw amendments in preparation and consultation planned. The creation of a Rental Business Licensing Bylaw was underway in 2021, but the project needed to be adapted to complement recent Provincial legislative improvements to the *Residential Tenancy Act* that came into effect on July 1, 2021. Work to revise a draft bylaw is anticipated to continue through 2021. As a result of these other strategic priorities and staff capacity, it is anticipated that initiating the Tiny Homes initiative in 2022 will be challenging, and it is recommended that this item be deferred to 2023.

FINANCIAL AND HUMAN RESOURCE IMPLICATIONS

As it is recommended that this action be deferred until 2023, it will have no financial or human resource implications in 2022.

APPENDIX B – 2022 STRATEGIC PLAN RESOURCE REQUIREMENTS

SECONDARY SUITES GRANT PROGRAM

Consider a grant program for secondary suites including those that are accessible and serve an aging population.

BACKGROUND

As part of Phase II (2019 – 2022) of the Victoria Housing Strategy, the City is committed to creating more housing supply of all types and for all incomes to meet current housing demand and anticipated growth. Construction costs have a direct relationship to housing costs for the end user; the higher the cost to create the housing, the higher the rent. A secondary and garden suite grant program, in conjunction with improvements to the City's Garden Suite Policy and Guidelines, would help to decrease construction costs and increase the overall supply of housing for Victoria residents.

In 2019, actions specific to new and preserved housing supply were prioritized and were ranked based on their level of impact. This included a range of initiatives including Missing Middle Housing, Village & Corridors Planning, the Market Rental Revitalization Strategy, and others. The secondary suites grant program was identified as a lower impact initiative and was anticipated to occur in the later part of the Strategy.

In June 2020, Council re-prioritized the following Housing Strategy actions to focus on housing insecurity in response to the pandemic:

1. Create a Rental Property Standards of Maintenance Bylaw
2. Create a Rental Property Licensing Bylaw
3. Initiate a rent bank pilot project
4. Advance and support the rapid supply of affordable and supportive housing with government partners and non-profit housing providers.

Of the priority actions above, creation of a Rental Property Standards of Maintenance Bylaw and a regional Rent Bank pilot program are complete, and staff are continuing with ongoing management and implementation of both initiatives. Supporting the rapid supply of affordable and supportive housing is underway with zoning bylaw amendments in preparation and consultation being planned. The creation of a Rental Business Licensing Bylaw was underway in 2021, but the project needed to be adapted to complement recent Provincial legislative improvements to the *Residential Tenancy Act* that came into effect on July 1, 2021. Work to revise a draft bylaw is anticipated to continue through 2021. As a result of the other strategic priorities and staff capacity, it is anticipated that initiating a grant program for secondary suites will be challenging in 2022, and it is recommended that this item be deferred to 2023.

FINANCIAL AND HUMAN RESOURCE IMPLICATIONS

As it is recommended that this action be deferred until 2023, it will have no financial or human resource implications in 2022.

APPENDIX B – 2022 STRATEGIC PLAN RESOURCE REQUIREMENTS

TINY HOMES AND GARDEN SUITES

Allow tiny homes and garden suites on lots that already have secondary suites or duplexes.

BACKGROUND

The City's Zoning Regulation Bylaw currently permits lots zoned for single-detached dwellings to have either a secondary suite or a garden suite (not both) as an accessory residential use. These zoning permissions do not extend to lots zoned for duplexes or multi-unit residential.

As part of Phase II (2019 – 2022) of the Victoria Housing Strategy, the City is committed to encouraging a range of housing options to meet the needs of Victoria residents. Tiny homes and garden suites are part of the new housing types and locations that can help improve housing options that meet specific needs.

In 2019, actions specific to new and preserved housing supply were prioritized and were ranked based on their level of impact. This included a range of initiatives including Missing Middle Housing, Village & Corridors Planning, the Market Rental Revitalization Strategy, and others. Tiny homes were identified as a lower impact initiative and was anticipated to occur in the later part of the Strategy. It is also necessary to understand how the Missing Middle housing initiative resolves, as the City is striving to achieve multiple objectives around housing, climate leadership and urban forest, all which are affected by infill site planning.

In June 2020, Council re-prioritized the Housing Strategy actions to focus on housing insecurity for renters in response to the pandemic and prioritized the following initiatives:

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FINANCIAL AND HUMAN RESOURCE IMPLICATIONS

As it is recommended that this action be deferred until 2023, it will have no financial or human resource implications in 2022.

APPENDIX B – 2022 STRATEGIC PLAN RESOURCE REQUIREMENTS

INDUSTRIAL LAND

Talk with industrial landowners, managers and users about industrial land – its use, zoning, taxation etc. – review industrial land use and values every five years.

BACKGROUND

On May 27, 2021, Council approved funding to initiate a plan for the Rock Bay Arts and Innovation District as part of the implementation of *Victoria 3.0 - Recovery Reinvention Resilience - 2020-2041*. While addressing only one part of the City's industrial land base, this project being initiated in fall 2021 will provide the basis to engage key industrial stakeholders through related conversation.

This project will serve to provide updated industrial zoning for the Rock Bay district within the Downtown Core Area, which is also a key implementation item of the *Burnside Gorge Neighbourhood Plan* (2017). The industrial lands within Rock Bay represent one important part of the City's industrial land base, therefore updated zoning will also provide the basis for engaging with industrial stakeholders in other parts of the city and continuing to update industrial zones as resources permit.

FINANCIAL AND HUMAN RESOURCE IMPLICATIONS

The Arts and Innovation District planning project has an initial approved budget of \$117,000. Additional funding for consulting work would be required to complete the project in 2022, alongside existing staff resources. This is being requested through a supplemental request for Arts & Innovation District master planning.

APPENDIX B – 2022 STRATEGIC PLAN RESOURCE REQUIREMENTS

PREDATORY LENDING

Explore land use and business licence regulations to limit predatory lending and pay-day loans.

BACKGROUND

In British Columbia, a payday loan is generally defined as a short-term loan up to \$1500 that is provided to an individual with the understanding that it must be repaid fully along with interest and fees on the next payday. Payday loans differ from a loan provided through a bank or credit union as they are often provided to individuals with limited or poor credit scores and have higher interest rates and fees. Failure to repay tends to result in additional interest and fees that continue to increase the borrower's debt level. As a result, a borrower may have less money available for other day to day expenses as most of their pay is being directed to the payday loan.

In response to this Strategic Plan action, staff propose to initiate this project in 2022 through a review of the existing location and distribution of payday loan businesses within Victoria along with potential amendments to the Zoning Regulation Bylaw and Zoning Bylaw 2018 to better define and regulate this use. Staff will also present Council with options for amending the Business Licence Bylaw to result in greater protection for consumers.

FINANCIAL AND HUMAN RESOURCE IMPLICATIONS

It is anticipated that this project will be completed as an operational workplan project with no further financial or staffing resources.

APPENDIX B – 2022 STRATEGIC PLAN RESOURCE REQUIREMENTS

BARRIER FREE BUSINESSES

Partner (potentially with the Downtown Victoria Business Association) to create a program to make businesses barrier free.

BACKGROUND

Council directed staff to create a program to make businesses barrier free under the Health, Well-Being and a Welcoming City objective of the 2019-2022 Strategic Plan.

There were two areas of focus discussed for this action at the November 20, 2018 Committee of the Whole meeting; 1) barrier free for anyone with an accessibility issue, e.g. heritage buildings without an elevator and 2) barrier free for immigrants and newcomers from an economic development perspective.

The purpose of this report is to respond to what the City has done and is able to do given the legal constraints of section 25 of the *Community Charter* that prohibits granting assistance to business.

Regarding buildings barrier free for anyone with an accessibility issue, the City is not able to provide a program to assist a property owner to upgrade or renovate heritage and/or other buildings. However, the City is supporting the Victoria Civic Heritage Trust (VCHT) in the implementation of accessibility considerations and requirements in their existing grant programs for non-residential heritage buildings. Staff have also provided the VCHT with resources on accessibility for heritage buildings to share with building owners and businesses.

Accessibility requirements of the BC Building Code (BCBC) apply to new construction, renovations and where there is a change of use and are applied according to the code, and in the case of existing buildings, a pragmatic application of code and accessibility requirements is applied according to the BCBC. The BCBC is applied in the circumstances described above where there is construction or a change of use, but the BCBC does not apply retroactively to existing buildings where no work or a change of use is proposed.

Where a new development or construction requires a Development Permit those proposals are reviewed for consistency with Council approved Design Guidelines. Different guidelines apply to different locations (referred to in the Official Community Plan as Development Permit Areas) and several of these documents contain guidelines relating to universal accessible design. City staff encourage applicants to comply with the relevant guidelines in new developments and, where appropriate, in Permits for renovations to existing buildings.

The Business Hub continues to collaborate with industry partners and associations such as VIATEC, Greater Victoria Chamber of Commerce, Small Business BC and several others to connect businesses to resources focused on an inclusive and welcoming business environment. For example, Community Futures of British Columbia has two programs to provide support for Persons with Disabilities, who are interested in being self-employed or already operate a business.

With reference to potentially partnering with the Downtown Victoria Business Association (DVBA), in 2019 and 2020 the DVBA worked with the Rick Hansen Foundation to promote and introduce businesses to a low or no cost opportunity to receive The Rick Hansen Foundation Accessibility Certification (RHFAC). The RHFAC program is a national rating system that measures and certifies the level of meaningful access of buildings and sites. The rating helps to better

APPENDIX B – 2022 STRATEGIC PLAN RESOURCE REQUIREMENTS

understand the physical accessibility of your business/building, how you can improve, and identify barriers for your community, customers, or employees.

In response to barrier free for immigrants and newcomers from an economic perspective, the following actions outlined in the City's economic action plan called *Victoria 3.0* support newcomer businesses.

- A Welcoming Cities task force was initiated in November 2020. A report to Council with a proposed strategy is expected in October 2021. Work will align with the international Welcoming Standard, which includes a focus on employment and economic inclusion. Specifically:
 - Assist immigrant job seekers with information, training, and networking.
 - Support immigrant entrepreneurs and business owners in starting, building, and growing their companies.
 - Engage local employers and chambers of commerce to create welcoming, equitable and safe work environments.
 - Plan for inclusive economic development and integrate welcoming into existing economic development efforts.
 - Build financial knowledge and skills in the immigrant community.
 - Support immigrant workers through education on workplace rights and legal advice on workplace issues.
- Business Hub materials and information are being translated in other languages to maximize the ease of understanding and compliance - this action signifies that the City is open to newcomer businesses and businesses run by new Canadians and wants them to feel part of the community. The goal is to translate materials into two priority languages per year. In 2021, the 'How to Start a Small Business' flatsheet was translated to French and Mandarin.

Prior to Victoria 3.0, the Business Hub initiated Small Business Information Sessions and in response to the Victoria 3.0 action to Support Newcomer Businesses, in 2019, held a session focused on Immigrants, Newcomers and Refugees in partnership with the Inter-culture Association of Greater Victoria. The goal is to host another of these focused sessions in 2022.

Staff are confident this strategic plan action has been delivered, but also consider these initiatives on-going. Staff will continue to connect businesses to resources and to collaborate and encourage businesses to create more inclusive and welcoming business environments.

FINANCIAL AND HUMAN RESOURCE IMPLICATIONS

There are no financial or human resource implications.

APPENDIX B – 2022 STRATEGIC PLAN RESOURCE REQUIREMENTS

FARE-FREE PUBLIC TRANSIT EXPANSION

Explore the expansion of fare-free public transit to low income people, seniors and other residents.

BACKGROUND

BC Transit currently offers monthly passes to seniors for \$45 and to adults for \$85. There is also a bus pass program in place for low income seniors and people with disabilities.

The following is the population breakdown of seniors and adults based on the latest census data (2016):

Seniors 65 year of age and older	18,050
Adults 20-64 years of age	57,050

*Please note that the census data does not separate out 19-year olds. Therefore, this report back uses the range 20-64 to provide an order of magnitude estimate.

While the BC Human Rights Code allows for different treatment of people under 19, programs that discriminate based on age are generally speaking, unlawful. Therefore, there may be difficulties in the City providing passes to residents based on their age, other than those under age 19.

FINANCIAL AND HUMAN RESOURCE IMPLICATIONS

The following financial analysis assumes a U-Pass arrangement for eligible persons:

Seniors 65 year of age and older	\$2.44 million
Adults 20-64 years of age	\$7.70 million

This estimate does not include the cost of producing the passes, nor the cost of administration including systems and staffing.

Should the VRTC not approve a U-Pass rate, their standard rates of \$45 for seniors and \$85 would apply, or a bulk purchase arrangement with a 10% discount may be available. Such a program would require payment equal to the number of passes issued. The City currently has no data on how many seniors or adults in Victoria would take advantage of a free bus pass program.

Before any options are explored for providing transit passes to expanded groups, it is recommended that further legal analysis be undertaken. Such work will require some time and given current workload and limited capacity, it is estimated to require at least 6 months.

APPENDIX B – 2022 STRATEGIC PLAN RESOURCE REQUIREMENTS

SHIP POINT

Review Ship Point Implementation Plan and consider funding options.

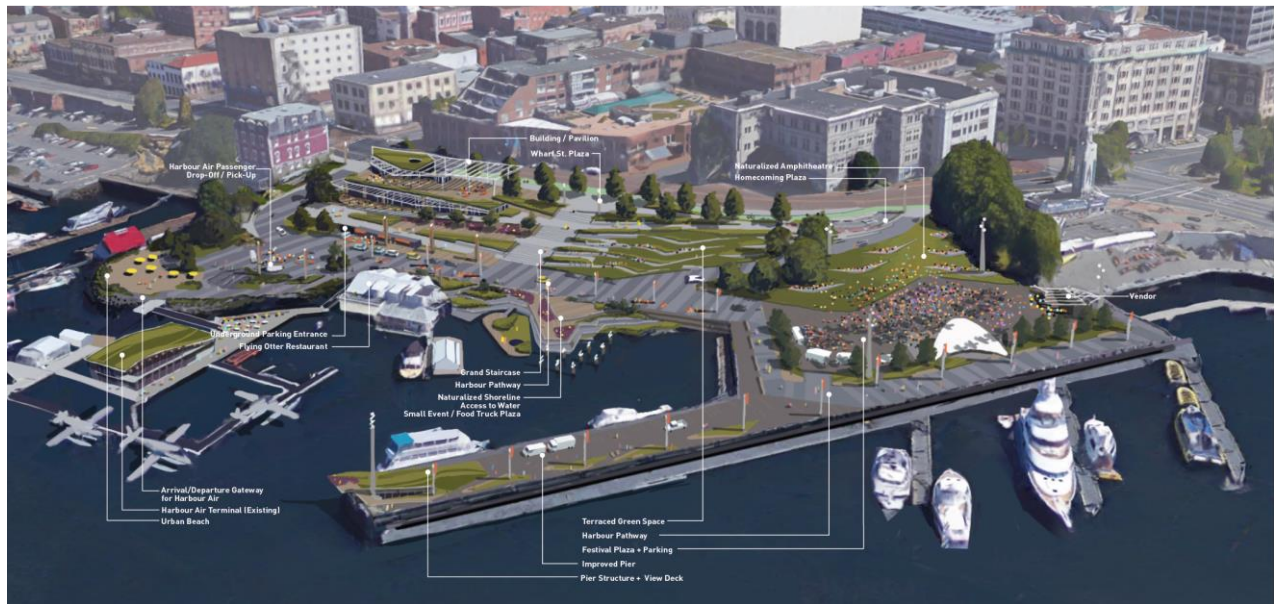
BACKGROUND

In March 2017, Council directed staff to undertake a [master planning process](#) to develop a detailed site plan and implementation strategy for Ship Point as a signature waterfront destination within the Inner Harbour.

In the fall of 2017, Council approved the [Ship Point Concept Design](#) and directed staff to move forward with preliminary design, Class C cost estimates, and a detailed phasing and implementation strategy. This work was concluded in May 2018 and included the following:

- Functional design and Class C cost estimates for each phase of the Plan
- Required seawall replacement, fill removal and ground restoration and surface improvements along with phasing, an implementation strategy and cost estimates.
- An interim strategy to support activation and programming for “upland” portions of the site (events, festivals, markets, food trucks, kiosks, etc.) until such time as a vision, implementation and funding strategy is confirmed for upland portions (i.e. parking lot area)
- Coordination with associated City initiatives and programs
- An implementation and phasing strategy including opportunities for funding and partnerships and to inform funding priorities as part of financial planning and budgeting processes.

SHIP POINT CONCEPT DESIGN (2017)



In 2018/2019, early engineering condition assessments identified work required to maintain the continued use of Ship Point on both the City and Greater Victoria Harbour Authority portions of the site. Due to other strategic priorities, further consideration of the overall draft Ship Point Master Plan was postponed.

APPENDIX B – 2022 STRATEGIC PLAN RESOURCE REQUIREMENTS

In 2021 Council requested that staff review the draft Plan in 2022 and report back to Council on opportunities for a reduced scope, provide funding options, and to undertake some targeted engagement.

Engineering condition assessments undertaken for the site as part of the previous master planning process plus ongoing monitoring and evaluation, has indicated that the sea wall will require restoration over the short to medium term. The deteriorating condition of the seawall has necessitated on-going maintenance and repairs over the past years, most recently including replacement of a section of the wall in Summer 2021. Further remediation and repair work is anticipated to be required and increase in scope with a need to transition from reactive-based repairs and maintenance to more proactive work in the next few years.

A key finding from the Master Plan was that engineering and geotechnical requirements associated with the seawall, shoreline and other site restoration are a necessary first step in the overall development of Ship Point and further, that these requirements comprise a significant portion of the construction costs for the initial phases of site redevelopment. Since development of the draft Master Plan in 2018, the need to take a more proactive approach to the engineering components of the plan has become more evident and independent of the scope of any interim or ultimate uses of the site. The engineering remediation work outlined above will need to be advanced first. It is recommended that any associated surface improvements and interim activation and programming of the site, aside from special events and festivals, be deferred until after an implementation plan has been established.

FINANCIAL AND HUMAN RESOURCE IMPLICATIONS

In 2022, a combination of staff and consultant resources are required to:

- Update the current engineering design options to include new information from recent capital work at Ship Point, new sea level rise modelling from CRD and preliminary planning on enhanced multi modal access from Wharf Street in advance of developing a phasing and implementation plan and starting detailed sea wall and ground condition remediation design work in 2023
- Explore alternative seawall restoration and subsurface ground/harbour pathway improvement options and trade-offs
- Update and refine the broader conceptual phasing and implementation plan and highlight any challenges or opportunities for temporary activations and site programming
- Develop a funding strategy based on the proposed implementation strategy including engineering capital project financial plan submissions for 2023 and future years.

Consultant fees to undertake this engineering work are estimated to be \$100,000. This project would be managed by existing staff within Engineering & Public Works with input from Parks Recreation & Culture and Sustainable Planning and Community Development, anticipated to be 0.1 FTE for both.

APPENDIX B – 2022 STRATEGIC PLAN RESOURCE REQUIREMENTS

CALUC PROCESS REVIEW

Review the Community Association Land Use Committee (CALUC) process including clear terms of reference for increasing diversity (youth, renters etc.), capacity building, term limits and a transparent and democratic process for selecting members.

BACKGROUND

The CALUC process is monitored, reviewed, and adjusted as needed and on an ongoing basis. The membership requirements for the CALUCs have been an important topic since the system was first established and they have been refined over time to improve the CALUC process.

The most recent full review was in 2016. As part of this review, at Council's direction, standardizing CALUC membership requirements was discussed with the CALUCs. Overall, the CALUCs thought the current Terms of Reference were sufficient and adding more detailed requirements would reduce flexibility. While some thought that membership term limits may help regenerate membership, others felt that it may result in the knowledge base being lost. There was also a concern that more stringent requirements may result in an insufficient number of volunteers being available which would have detrimental impacts on development application processes. On this basis, Council amended the following membership requirement to the CALUC Terms of Reference:

Anyone who is interested in their neighbourhood and who is looking beyond their own self-interest is encouraged to join the CALUC. Membership policies regarding how a person joins, length of term, maximum committee size, etc. are set by each CALUC; however, CALUC membership must be established through a fair, well publicized and open process on at least an annual basis. Size: Three members or more.

At the time, the CALUCs agreed that they would follow the prescribed CALUC process to ensure that the desired outcomes and deliverables are met, which, they felt, would make standardizing membership unnecessary. To support the CALUCs in understanding their role in the development application process, staff provided training in 2017, and since then have provided this training upon request.

Since concluding the last full review in December 2016, staff have continued to adapt the CALUC process, as well as the development application process more generally, to respond to increasing complex development proposals. More recently, processes have been modified for the evolving impacts associated with the COVID-19 pandemic.

Given current application demands and staff capacity, it is anticipated that completing a more fulsome review of the CALUC process in 2022 will be challenging. It is recommended that this item be deferred to 2023 and that, in the interim, staff continue to monitor the processes on an ongoing basis and adjust as needed.

FINANCIAL AND HUMAN RESOURCE IMPLICATIONS

As it is recommended that this action item be deferred until 2023, it will have no financial or human resource implications in 2022.

Appendix C

<u>Financial Plan Motions - Report Backs</u>	<u>FTE</u>	<u>Ongoing</u>	<u>Ongoing Tax %</u>	<u>One Time</u>	<u>Capital</u>
			<u>Increase</u>		
Cultural Infrastructure Grant Program	-	250,000	0.17%	-	-
Banfield Park Shoreline Access	-	-	-	-	-
Food and Pollinatory Growing Initiatives	-	25,000	0.02%	-	-
Food Forest and Allotment Gardens	-	-	-	-	90,000
Ross Bay Cemetery Gate	-	-	-	-	-
Tenant Support	-	-	-	15,000	-
Building Deconstruction	-	-	-	90,000	-
Child Care	-	-	-	5,000	-
Senior's Action Plan	-	-	-	15,000	-
Anti-Racism Training	-	-	-	32,000	-
Internship Program	-	-	-	-	-
Burnside/Gorge Pathway Lighting	-	-	-	-	-
Motor Vehicle Act Pilot Project	-	-	-	-	-
Crossing Guards	-	-	-	-	-
Strategic Plan Grant Program	-	TBD	-	-	-
Our Place Extended Hours and Storage of Belongings	-	100,000	0.07%	-	-
Kings Road Park	-	-	-	150,000	-
New Assessed Revenue Policy Update	-	-	-	-	-
Report Back on Homelessness	1	140,000	0.09%	-	-
Bowker Creek Daylighting	TBD	TBD	-	-	4,300,000
Topaz Park Improvements	-	-	-	-	100,000
Total	1	515,000	0.35%	307,000	4,490,000

APPENDIX C – FINANCIAL PLAN MOTIONS – REPORT BACK

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APPENDIX C – FINANCIAL PLAN MOTIONS – REPORT BACK

CULTURAL INFRASTRUCTURE GRANT PROGRAM

Evaluation of the grant program and options for ongoing funding.

BACKGROUND

In March of 2021, Council directed staff to report back in T3 2021 on grant allocations and evaluation of the grant program and options for funding this program on an ongoing basis.

The update report was presented at the October 7, 2021 Committee of the Whole meeting and Council passed the following motion:

1. Receive this staff report for information with details of grant recipients and program evaluation for the 2021 Cultural Infrastructure Grant Program.
2. Consider approving ongoing funding to the Cultural Infrastructure Grant Program for \$250,000 annually from new assessed revenue as part of the 2022 Financial Planning process.
3. Approve the revised Cultural Infrastructure Grant Program guidelines.

FINANCIAL AND HUMAN RESOURCE IMPLICATIONS

To continue the grant program as outlined in the staff report dated October 7, 2021 would require ongoing funding of \$250,000.

APPENDIX C – FINANCIAL PLAN MOTIONS – REPORT BACK

BANFIELD PARK SHORELINE ACCESS

Investigating the feasibility of enhancing access to the Banfield Park shoreline for those with mobility challenges.

BACKGROUND

The Banfield Park waterfront is at a significantly lower elevation than the rest of the park, and the steep grades do not currently allow for access to the shoreline for those with mobility challenges. Council has instructed staff to determine the feasibility of enhancing Banfield Park for access to the shoreline.

To assess the potential interventions required to provide barrier-free access to the shoreline a technical study is required. The study will analyze the options, impacts, and costs to provide barrier-free access to the shoreline.

The scope of work required includes hiring a consultant to collect and analyze data, prepare draft concepts and complete cost estimates. Staff will report to Council with the result of the analysis upon completion.

FINANCIAL AND HUMAN RESOURCE IMPLICATIONS

The feasibility study is estimated to cost \$120,000 and these resources have been included in the 2022 Draft Financial Plan as part of the *Parks Environmental and Technical Studies Program*.

APPENDIX C – FINANCIAL PLAN MOTIONS – REPORT BACK

FOOD AND POLLINATOR GROWING INITIATIVES

Expand *Get Growing, Victoria!* and provide start-up funding to support the *Food Tree Stewardship* program.

BACKGROUND

In 2021, the demand for *Get Growing Victoria!* seedlings exceeded the available supply. The City currently provides 80,000 seedlings to the community through the program. An increase of 20% in seedlings grown in the City's nursery would result in 100,000 seedlings distributed to the community and further address current demand of the program.

Since 2016, the City has offered a *Food Tree Stewardship* program, which encourages citizens' stewardship of food-bearing trees on City land as an asset for promoting food security, food education, and urban forest growth. One of the food systems targets is for all neighbourhoods to have community food trees by 2022. To date, 61 percent of neighbourhoods have community food trees, and only ten food trees have been planted on public land under the Food Stewardship Program.

In August 2021, after receiving a report on opportunities to expand food and pollinator programs, Council approved both of these initiatives for consideration in the 2022 Financial Plan.

FINANCIAL AND HUMAN RESOURCE IMPLICATIONS

The resources required to expand *Get Growing, Victoria!* by 20% requires additional on-going operating funding of \$15,000 annually.

The resources required to help address financial barriers for community organizations wishing to participate in the *Food Tree Stewardship* program is \$10,000 for on-going annual grant funding.

APPENDIX C – FINANCIAL PLAN MOTIONS – REPORT BACK

FOOD FOREST AND ALLOTMENT GARDENS

Council has directed staff to report on resource requirements for: (i) a new City-led program to develop and manage "Food Forests" and allotment gardens on City land; and (ii) the inclusion of food-bearing trees within the inventory of trees maintained by the City.

BACKGROUND

To identify the key considerations and resources required to develop and operate a City-managed "food forest", allotment gardens, and to expand food-bearing trees in parks and green spaces. Staff recommend first developing a plan that would guide such work. This initial phase would assess suitable locations, examine opportunities and trade-offs, identify risks to be managed, engage community members, and deliver concept plans and cost estimates.

FINANCIAL AND HUMAN RESOURCE IMPLICATIONS

Should Council approve this recommendation, the previously approved City-built, community-operated allotment garden (engagement and design work) would be deferred to 2023, given staff capacity. A one-time capital expense of \$90,000 is recommended for the 2022 Financial Plan, to allow an independent consultant to develop the plan with staff.

Any future capital and operating costs would be determined upon completion of the study and brought to Council for future consideration.

APPENDIX C – FINANCIAL PLAN MOTIONS – REPORT BACK

ROSS BAY CEMETERY GATE

The Old Cemetery Society has proposed to fundraise in order to design, construct and install a new gate for Ross Bay Cemetery.

BACKGROUND

In 2021, Council directed staff to report back on the mechanisms required to complete this project as soon as possible, possibly before the heritage alteration permit expires in November 2021 and report back on what will need to be dropped from existing work to accomplish this project.

For some time, the City has been in communication with the Old Cemetery Society regarding the proposed donation of a new gate at an entrance to Ross Bay Cemetery. However, due to other priorities, including responses to the pandemic, staff have been unable to dedicate resources to support this project.

Due to the volume of community “donation” proposals received in recent years, the City has developed a new program to assist Council with the review, prioritization and approval of such proposals as part of the annual Financial Planning process.

FINANCIAL AND HUMAN RESOURCE IMPLICATIONS

The Old Cemetery Society has offered to fundraise and donate resources to build the gate. However, staff resources are required to develop the necessary legal agreement, provide design and construction oversight, and administer the park permit process.

Deferral of another discretionary initiative, the design work for the Vic West Skatepark Lighting project, to 2023 is recommended to assign staff resources to support the Ross Bay Cemetery Gate proposal. The Vic West Skatepark Lighting project could be completed as part of the Vic West Park Improvement Plan (Phase 2), tentatively planned for 2023.

Should Council approve this direction, the City will renew the Heritage Alteration Permit before it expires on November 20, 2021, and will support the Old Cemetery through the remainder of the development process in 2022, pending the Society’s ability to procure the required resources to complete their responsibilities.

APPENDIX C – FINANCIAL PLAN MOTIONS – REPORT BACK

TENANT SUPPORT

Improve awareness and undertake tenant capacity building through partnership with Shift initiative, including honoraria.

BACKGROUND

One of the Victoria Housing Strategy's primary goals is focusing on renters and their needs. Supporting renters is important because 61% of the population currently rent their homes and this proportion continues to increase in both Victoria and the region as home ownership becomes increasingly out of reach for even higher income earners.

One of the key Housing Strategy actions in supporting this goal is to increase renter participation in public engagement processes as a part of all housing initiatives in the City. To achieve this action and improve tenant awareness of their rights and protections, the City of Victoria has been invited to participate as one of five municipalities across Canada in the Shift Demonstration Project.

Shift is a national effort to operationalize a human rights approach to housing and will engage with tenants to build their capacity so that they are better equipped to respond to notices or threats of eviction, with a fulsome understanding of their rights and entitlements. The Shift will develop a toolkit and interactive training to build capacity and understanding of the human right to housing within the City of Victoria. This capacity building will include education and outreach related to existing City policies and bylaws such as the Rental Standards of Maintenance Bylaw, as well as related tenant rights, including recent changes to Provincial 'renoviction' requirements for landlords and tenants.

The Shift Initiative is an international organization led by Leilani Farha, former UN Special Rapporteur on the right to adequate housing, in partnership with United Cities Local Government (UCLG) and the Office of the High Commissioner for Human Rights (OHCHR).

FINANCIAL AND HUMAN RESOURCE IMPLICATIONS

A \$15,000 budget would fund the rollout of the toolkit and training with relevant municipal departments, tenant advocacy groups, and other key actors within the City. This funding would help to efficiently achieve a key Housing Strategy objective by supporting the collaborative work provided by Shift Demonstration Project.

APPENDIX C – FINANCIAL PLAN MOTIONS – REPORT BACK

BUILDING DECONSTRUCTION

To develop enabling elements for the implementation and compliance of the new building material salvage and reuse bylaw including the design and configuration of the administrative system and to develop industry supporting training and communication resources.

BACKGROUND

Up to 37% of Victoria's landfilled material is generated from the construction sector. Much of this material results from minimal oversight of demolition waste management, which leads to the disposal of reusable and recyclable resources. Emerging deconstruction services in the region and the vintage of Victoria's housing stock present the City with an opportunity to motivate the industry to substantially reduce the amount of reusable building material sent to the landfill while fostering community well-being by stimulating local economic activity and innovation in the construction industry.

The built environment is identified in Zero Waste Victoria as an area with substantial waste reduction opportunities and Council directed staff to address demolition waste reduction as part of Zero Waste Victoria's short-term action plan (2021 – 2023).

In April 2021, Council directed staff to draft a bylaw to motivate the salvage of reusable and recyclable materials from an initial subset of building demolitions centred around the demolition and replacement of new single-family houses. Staff have initiated analysis and stakeholder consultation to inform the technical specifications of the bylaw and industry stakeholders are also being consulted to inform staff of the supports needed from the City to ensure successful compliance and implementation of the regulation.

A draft bylaw is planned to be presented for Council's consideration in early 2022 with implementation anticipated to begin in summer 2022.

FINANCIAL AND HUMAN RESOURCE IMPLICATIONS

Through industry feedback received during previous staff outreach, there is a high level of industry support for the new bylaw. To maintain this support and sustain future collaboration, the identified funding would help ensure that any bylaw ultimately adopted would be effectively integrated into the city's processing, approvals and inspections systems. In addition, the funding provides for implementation supports that will provide the industry with training and education to maximize the salvage of valuable materials and products and to identify local and regional markets for these materials. Lastly the funding provides for assessment and analysis of future updates to the bylaw to other building/demolition sectors.

A \$90,000 budget is required to fund the following key activities:

- \$30,000 - Configuration of the City's permit administration system to allow staff to process eligible demolition projects under the new reusable and recyclable materials bylaw.
- \$45,000 - Industry education, training and communications to support stakeholders successfully transition to the new bylaw.
- \$15,000 - Analysis to inform future expansion of the bylaw to additional building types including assessment of the quantity and value of potential salvageable materials from commercial, multifamily and institutional building demolitions.

APPENDIX C – FINANCIAL PLAN MOTIONS – REPORT BACK

CHILD CARE

Implementation of Child Care Action Plan.

BACKGROUND

In 2019, the Mayor's Childcare Solutions Working Group was awarded a Community Childcare Planning Program grant from the Province. The Community Childcare Planning Program was set up to provide funding for local governments to engage in childcare planning activities in order to develop a community childcare space creation action plan. Urban Matters was hired as an external consultant for this work and their *Child Care in Victoria* report included a community profile analysis, background policy research, a childcare providers survey, focus groups, in-depth interviews with key stakeholders, and a series of workshops with the Mayor's Childcare Solutions Working Group and city staff.

The work was largely undertaken pre-pandemic, and the overall need was further exacerbated due to COVID-19 resulting from health and safety rules and impacts on childcare providers, caregivers, programs, availability, and other associated difficulties. Findings at the time of engagement and analysis show that there was a gap of 4,233 spaces between the number and types of childcare spaces available in the City of Victoria and what is needed by families. Since the report went to Council in October 2020 many changes have also developed at the provincial and federal level further emphasizing the strategic importance and urgent nature of this work.

With the hiring of a Social Planner in mid-June 2021 there is now capacity to focus on childcare as a main priority moving forward. The recommendations contained at the end of the report suggest steps to improve the state of childcare in Victoria in the areas of process, policy, partnerships, advocacy, and education and training. Staff will therefore be reporting back with an Implementation Plan for these recommendations including budget implications, responsibility, and timelines.

FINANCIAL AND HUMAN RESOURCE IMPLICATIONS

These implications are currently being assessed as part of the draft Implementation Plan which will be going to Council by the end of 2021. A minimum of \$5,000 one-time funding will be required as an initial step to engage with key partners including the Child Care Solutions Working Group and update data and information to accurately implement and monitor the Child Care Action Plan.

APPENDIX C – FINANCIAL PLAN MOTIONS – REPORT BACK

SENIORS' ACTION PLAN

Implementation of Seniors' Action Plan 2020: Roadmap for an Age-Friendly Community

BACKGROUND

A Seniors' Action Plan was developed in 2020 by a Council-appointed Seniors' Task Force which represented a diverse range of community interests and complements a number of plans and strategies already underway. The recommendations were categorized using the World Health Organization's (WHO) eight recommended topic areas for Age-Friendly Communities. At the time the Plan was developed, resources had not been identified for ongoing implementation of the Plan, therefore, at the November 19, 2020 meeting, Council passed the following motion:

1. Adopt the City of Victoria Seniors' Action Plan 2020;
2. Refer the plan for Council's consideration in the 2021 Financial Planning process;
3. Direct staff to apply for the UBCM Age-Friendly grant to create a list of actions that overlap between the Seniors' Action Plan, the Accessibility Framework and other city programs, and create an age-friendly implementation plan;
4. Approve the formation of a Seniors' Advisory Committee and direct staff to report back with draft Terms of Reference and resource requirements for this committee, and additionally on resources required to work with partner Seniors' Serving agencies in convening an annual Seniors' Summit.

In some cases, the Seniors' Action Plan is strongly aligned with existing work that is currently in progress, such as local area planning and zoning updates for more diverse housing choice. The Plan also shares similar objectives with the Victoria Housing Strategy and Accessibility Framework. There is some capacity in 2022 to commence a Barrier-Free Housing and Universal Design initiative, and while this action is not explicitly listed in the Seniors' Action Plan, the plan includes many related actions on accessible housing that support broader objectives of aging in place, which the Barrier-Free Housing and Universal Design initiative can begin to address.

Implementation of many of the other actions in the Seniors' Action Plan are new initiatives that will require scoping and further assessment of resource implications across multiple City departments.

FINANCIAL AND HUMAN RESOURCE IMPLICATIONS

The Barrier-Free Housing and Universal Design initiative will require \$15,000 to support engagement and analysis.

Other short-term actions such as vetting the recommendations with City staff and creating a public educational campaign of seniors' projects that are already underway across various city departments can be accommodated through existing staff resources to inform the 2023 budget process.

Additional work including the formation of a Seniors' Advisory Committee and annual Seniors' Summit could be budgeted for in 2023.

APPENDIX C – FINANCIAL PLAN MOTIONS – REPORT BACK

ANTI-RACISM TRAINING

Development and implementation of anti-racism training for all City staff, beginning with Council and senior management.

BACKGROUND

On July 23, 2020, Council approved the following Council Member Motion regarding the International Decade for People of African Descent as follows:

1. *That the City of Victoria joins the government of Canada, the province of Ontario, the cities of Toronto and Ottawa, in acknowledging the International Decade for People of African Descent for the purpose of promoting respect, protection and fulfillment of all human rights and fundamental freedoms of people of African descent, as recognized in the Universal Declaration on Human Rights.*

Council directed staff to report back on the resource implications of how to implement the International Decade of People of African Descent from 2021-2024 including:

- *Raising awareness in the general public about the heritage and culture of people of African descent and around the International Decade of People of African Descent's broader goals and actions in Victoria.*
- *Delivering anti-racism including anti-black racism training to prevent systematic racism in city policy, bylaws, programs, and services.*

Staff have established a roster of vendors qualified to deliver various EDI related training including anti-racism training for City staff. Council approved the inclusion of \$18,000 in the 2021 Financial Plan to hire a consultant to develop and implement anti-black anti-racism training for all City staff, beginning with Council and senior leaders. Staff are currently working with a vendor on content customization and establishing dates for on-line training and/or in person sessions. No additional resources are required for 2021.

FINANCIAL AND HUMAN RESOURCE IMPLICATIONS

Staff anticipate additional financial and human resources implications in the 2022 and 2023 fiscal years to expand the training to additional groups of staff.

Financial implications for 2022 are estimated at \$25,000 to \$32,000 assuming up to 10 training sessions, depending on staff capacity to participate, to accommodate all supervisors and other key staff groups. Staff will work with the contracted vendor to assess emerging and/or additional learning needs related to anti-racism beyond the introductory training. While no new FTEs are being requested, total staff time for delivery and attendance of anti-racism training is estimated at 0.5 FTE.

Financial implications for 2023 are estimated at \$25,000 to \$32,000, dependent on the number of sessions delivered, whether they are in person or on-line, and identification of any additional anti-racism workshops or training. While no new FTEs are being requested, total staff time for delivery and attendance of anti-racism training is estimated at 0.6 FTE.

APPENDIX C – FINANCIAL PLAN MOTIONS – REPORT BACK

INTERNSHIP PROGRAM

Implications of creating an internship program at the City for under-represented populations.

BACKGROUND

Internship programs are typically designed to provide students or recent graduates with relevant work experience to assist them in finding employment in their field of study. Interns are placed with an organization for a defined period of time, ranging from weeks to months, may be paid, partially paid or unpaid, and may receive academic credit (when students). Employers may benefit by using internships to source talent for future employment opportunities.

Successful internship programs have interns contribute to real projects or tasks to gain valuable and practical work experience; assign each intern a coach or mentor to support their development; provide for knowledge transfer between interns and experienced professionals; and provide networking opportunities within the organization and/or their industry.

There are many types of internship programs, and a number of organizations and educational institutions source interns for placement in a variety of organizations within a particular profession or field of expertise, such as IT, accounting, business administration or engineering. In recent years, a number of non-profit organizations have emerged to expand employment opportunities for specific populations through partnership arrangements. For example:

- The ONYX Initiative is a not-for-profit organization committed to expanding the Black talent pipeline by developing mutually-beneficial partnerships to close the systemic gap that exists in the recruitment and selection of Black college and university students for roles in corporate Canada. The ONYX Initiative graduates are provided with a complete training program designed to prepare them for the application and interview process as well as support their development of professional capabilities and skills for a new workplace.
- BC Tech's Digital Lift internship program provides skilled individuals with hands-on experience at technology companies across the province. The internships specifically aim to help Indigenous Peoples, women, rural youth, and transitioning workers gain real world experience working in the tech sector by preparing individuals through a 4-month paid virtual internship.

Other organizations focus on partnering with employers to provide employment experience for people with disabilities, skilled newcomers to Canada, or other under-represented equity groups within a particular industry or profession.

Staff are aware of several municipalities in Canada that have either partnered with non-profit organizations or created their own internship program to increase workforce diversity. Some have chosen to prioritize or focus their programs on different equity groups. These programs have required union support, or alternatively, been limited to work performed by non-union employees. The City's collective agreement with CUPE Local 50 requires all regular and temporary positions performing work of the bargaining unit to be filled based on qualifications, experience, skill and ability, with current employees with seniority having first consideration over external applicants.

As part of the 2021 Financial Planning process, Council approved \$7,000 to retain a consultant with experience in successfully establishing programs to provide employment opportunities to underrepresented groups, including internal and external consultation.

APPENDIX C – FINANCIAL PLAN MOTIONS – REPORT BACK

FINANCIAL AND HUMAN RESOURCE IMPLICATIONS

Staff require a better understanding of the intended purpose and outcomes of a City internship program before proceeding to retain a consultant to develop options for an internship program, including potential financial and human resource implications. To make an accurate assessment of resource needs, program objectives regarding: scope, such as which under-represented equity groups we wish to engage through this program; and scale, including number of interns and length of terms, must be understood. Desired outcomes of the program must be identified, including whether this will be established on an ongoing basis, and if so, frequency of intake.

Additional information will allow a determination of resources required for:

- Project planning
- Outreach to potential partner organizations and evaluation of appropriate partners
 - Contingency should appropriate partners not be identified or should the program need direct sourcing of interns by City employees
- Initial candidate assessment by Human Resources, including mapping of education, skills and interests for appropriate intern placement
- Departmental assessment and identification of appropriate and meaningful project work
- Matching of internship candidates with participating Departments and organizing meetings with Department leaders
- Training for participating Managers and Supervisors
- Intern and program assessment and evaluation to determine success of desired program objectives

To be effective, such a program should meet employment needs identified by under-represented equity groups within our local communities and be developed in partnership with non-profit or community organizations with experience and expertise with inclusive hiring and mentorship supports.

Effective and successful internship programs require a high investment of staff time and resources both in Human Resources and in the functional/operational areas where interns are assigned to ensure they receive the appropriate supervision, mentorship and coaching support. Given the City's relative size, it would be practical to initiate a program focused on business areas with the capacity to participate and provide the appropriate supports, meaningful projects and dedicated training for leaders in advance of placements.

Once the scope is better defined, Human Resources staff would also initiate discussions with CUPE Local 50 to negotiate any agreements required to implement the program.

APPENDIX C – FINANCIAL PLAN MOTIONS – REPORT BACK

BURNSIDE/GORGE PATHWAY LIGHTING

Implications of lighting upgrades in Burnside Gorge (Galloping Goose, Burnside Bridge and Cecelia Ravine) in collaboration with the CRD where necessary, including treatments that require less infrastructure i.e., solar lighting treatments.

BACKGROUND

The Galloping Goose Trail land is owned by the Province of BC Ministry of Transportation (BCMOT) and operated by the Capital Regional District (CRD). City staff are currently liaising with the CRD and BCMOT on a major City-led project on the Galloping Goose for Spring/Summer 2023 to replace the existing sanitary sewer that is located under the trail and adjacent Cecelia Creek, north of the Selkirk Trestle and under the Gorge Road Bridge.

The CRD recently completed a study and public consultation process on improvements to the Galloping Goose including trail widening and lighting as a part of the Regional Trails Management Plan. The section of the trail in Victoria, between the Selkirk Trestle and the Switch Bridge, was identified as the highest priority for upgrades through the technical review process and confirmed by the public.

The replacement of the sewer is expected to require the full closure of the Galloping Goose for several months and as such, there are opportunities to coordinate trail improvements at the same time, including lighting, thereby reducing costs, and minimizing the overall impacts to users.

Staff have assessed the option of temporary lighting, which is not recommended due to:

- The upcoming 2023 capital project and associated benefits of an integrated design and implementation approach with consistent lighting design and standards on the regional trail network
- Potential opportunities to work with CRD and Province of BC to finance portions of trail upgrades in the area, including lighting
- Outcomes of the CRD assessment undertaken four years ago that determined that due to the physical nature of the Galloping Goose being in a ravine and surrounded by mature forest, there is insufficient sunlight to provide consistent and adequate solar lighting, especially through winter months, confirmed through staff conversations with local solar light supply companies
- The risks of adding “spot” lighting outside of a comprehensive treatment and potentially creating dark spots with unintended safety and personal security outcomes
- Magnitude of “throw away” costs for construction, communication, and site management requirements for implementing lighting solutions which would only be in place for a short time
- Electrical design and implementation staffing resources to deliver this project being redirected from other initiatives which would provide longer term benefit

The earliest possible construction date for lighting is 2023, as 2022 will be used for detailed design. In addition, staff are working to complete the AAA Gorge Road cycling project in 2022 so that there is a safe and comfortable detour through the duration of the Galloping Goose closure.

Staff recommend advancing the proposed lighting project in 2023 so that the lighting design can be undertaken comprehensively with implementation (full or phased) pro-actively integrated into

APPENDIX C – FINANCIAL PLAN MOTIONS – REPORT BACK

the sewer replacement project and regional trail upgrade initiatives and maximize opportunities for external funding opportunities.

FINANCIAL AND HUMAN RESOURCE IMPLICATIONS

Staff are collaborating with partners at MOTI and the CRD to develop detailed designs and cost estimates for trail widening and lighting, with no City funding required at this time. Recommendations for future staff resources will be assessed through the 2023 Financial Planning process.

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MOTOR VEHICLE ACT PILOT PROJECT

Motor Vehicle Act Pilot Project(s) Resourcing Requirements.

BACKGROUND

The Province amended Part 13 of the BC Motor Vehicle Act (MVA) to enable pilot projects to research, test, and evaluate new technologies and policies to improve active transportation options and road safety.

In January 2021, Council directed staff to apply to the Province of BC to plan, design and deliver a MVA Pilot Project to reduce default speed limits on roads without a continuous center line from 50km/hr to 30km/hr. The pilot would allow the use of gateway signage rather than 100's of speed limit signs on every street, to communicate a lower default speed limit to road users.

Lowering speed limits aligns with the City's Mobility Strategy, Go Victoria, and objectives identified in the Official Community Plan. Council also identified a 2021 action to reduce speed limits on local streets as a part of its 2019-2022 Strategic Plan.

Several other municipalities in the region including the District of Oak Bay, Township of Esquimalt, District of Saanich and Town of Sidney have since followed Victoria and agreed to undertake the same 30 km/h pilot project. The original intent was for municipalities to initiate the MVA pilot in 2021 and deliver over a 3-year period.

The Province of BC has not yet, however, released its call for proposals for the second phase of the Pilot Program.

FINANCIAL AND HUMAN RESOURCE IMPLICATIONS

Resources are required to participate in the Motor Vehicle Act Pilot Program to:

- Plan and design to establish a consistent, predictable and effective reduced default speed limit pilot
- Implement the pilot including required signage and bylaw updates
- Educate the public and deliver outreach to help establish a culture of community "road safety stewardship"
- Post implementation evaluation and reporting

The total estimated budget for the 3-year pilot was \$315,000 consisting of a temporary 2-year staff position and resources to support physical streetscape changes, user education and data collection. Of this, \$135,000 was anticipated to be required in 2021, \$160,000 in 2022 and the remaining \$20,000 in 2023.

As a part of the 2021 Financial Plan, Council approved the first year of resources (\$135,000) for both staffing and implementation. The Province of BC has not yet released its call for proposals and as such, the temporary staff position has not been filled and none of the funds have been spent. These existing funds of \$135,000 can be carried over to 2022 with subsequent requests of \$160,000 and \$20,000 to be included in the 2023 and 2024 financial plans respectively.

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CROSSING GUARDS

To report back on funding mechanisms for supplementing existing grant funding for paid adult school crossing guards in Victoria from December 2021 to June 2022.

BACKGROUND

The City of Victoria has a long history of supporting road safety initiatives at schools. The Transportation Division has undertaken comprehensive improvements to support safe, accessible infrastructure at and adjacent to elementary, middle and high schools. Measures have included:

1. New crosswalk installations and upgrades
2. Parking restrictions to improve sightlines between children and drivers
3. Cycling and pathway facilities
4. Speed humps
5. Sidewalk upgrades, widening and curb cuts
6. Modifications to transit stops
7. High-visibility school zone signs, road markings and “bollard zones”
8. Pedestrian controlled traffic signals and pedestrian-leading interval signal changes

These projects have been completed as a part of broader efforts towards achieving Vision Zero goals and are implemented annually through funding from both ICBC and various transportation capital programs. Staff also seek to meet annually with PACs across the municipality and ensure that school administrators know how to reach staff to identify existing or emerging safety concerns.

Infrastructure investments, along with speed zone enforcement through Victoria Police, encouragement initiatives such as the “School Streets Program” and the “Ready, Set, Roll Program” (a comprehensive school travel planning initiative run through the CRD), the delivery of youth cycling skills courses, and support for School Crossing Guard programs further complement and support school safety.

In addition to the projects and initiatives described above, for the last 30 years, the City has also provided grant funding to different agencies to support paid adult crossing guard programs at elementary schools in the municipality. This service has been facilitated through different organizations over the years including the Victoria Federation of Parent Advisory Councils, Beacon Community Services, and more recently the Greater Victoria Crossing Guard Association (GVCGA). This Association was established in 2018 and is currently responsible for the hiring of crossing guards, arranging funding, insurance and liability and general management of the program.

In School District 61, school crossing guards are funded through a mixture of contributions from local governments (Oak Bay, Saanich, Esquimalt, View Royal, Victoria), fundraising by Parent Advisory Councils, agency partners (such as the GVHA) and community foundations. The School District has been reluctant to fund the crossing guard program and the Mayor has written to the Board requesting a jointly funded sustained program.

The GVCGA applies for an annual grant under the Strategic Plan Grant Program. In 2021 they applied for \$61,400 to support 8 crossing guards at 7 locations within the City of Victoria. They received partial funding in the amount of \$21,490. The locations are generally based on historical

APPENDIX C – FINANCIAL PLAN MOTIONS – REPORT BACK

service sites which have had crossing guard services for multiple years.

As Council passed a subsequent motion to investigate further funding options for crossing guards as a part of the 2022 financial plan, rather than reduce services with the 2021 funds awarded by the City, the Association continued funding all 7 locations. As such, the current funding will only last until December 1, 2021. A letter from the GVCGA that outlines their request for additional funds to continue services through June 2022 is attached.

A second letter, also attached, has more recently been submitted to the City and provides notice that without stable annual funding the Association will not be able to provide crossing guard services after June 2022. Following initial staff conversations with the GVCGA, it is believed that if stable funding were available, crossing guard services could continue for the 2022/2023 school year and potentially beyond.

FINANCIAL AND HUMAN RESOURCE IMPLICATIONS

Currently, staff at the District of Saanich apply a warrant-based approach to identify locations adjacent to public schools where a crossing guard is required (from strictly a road safety perspective) and then provides annual funding to the GVCGA to cover services at only those locations. Locations are therefore determined by staff rather than through an application-based grant process. This model has been generally well received by the GVCGA because it provides certainty through a single annual funding allocation at a set time each year. It also means that as engineering investments are made to improve road safety, the number of crossing guards can be reduced.

Should Council wish to provide funding to cover all 7 intersections until June 2022, the GVCGA estimates that the additional cost to keep the 8 school crossing guards (one location has two guards operating) between December 2021 and June 2022 is \$40,000. Annual funding for all of these locations would be approximately \$62,000.

Another option for Council's consideration is for the City to implement the same warrant-based approach as the District of Saanich for the remainder of the school year. This option would remove crossing guard services at 4 of the 7 locations starting in January 2022 and only retain services at the 3 remaining locations.

The GVCGA may be willing to continue to provide service past June 2022 if Victoria moves to a similar model where dedicated funding is in place on an annual basis.

For the 2022/2023 year, should Council desire a hybrid approach, staff could re-assess all crossing locations in proximity to all public schools (not just those that have been historically served) to determine recommended locations for crossing guard services, guided by both a technical warrant system and staff judgement. Council could then allocate dedicated funding through the 2023 Strategic Planning Grant based on staff recommended locations.

APPENDIX C – FINANCIAL PLAN MOTIONS – REPORT BACK

Greater Victoria Crossing Guards Association

GVCGA

1225 Glyn Oak Place, Victoria, BC V8Z 5J4
email: admin@gvcga.com phone: 250-744-5026

August 27, 2021

Honourable Mayor Helps and Esteemed Council

Thank you for the Strategic Grant we received this summer. We are aware the council discussed the shortfall to what is required to fully support the service we provide.

We understand that Council has moved to discuss options of shared funding with the Greater Victoria School District Board, or to move to a different way of funding this service. We look forward to hearing about your progress in these endeavours.

At this time it is necessary to state that funding from the City of Victoria Strategic Grant is sufficient to provide services through December 2021. The Greater Victoria Crossing Guards Association is only able to provide service through December 17, 2021 which is the last day of classes prior to winter break. If there are no additional funds arranged before December 1, 2021 there will be no GVCGA staff working the intersections in the City of Victoria come January 2022.

We determined it is not our responsibility to determine which intersections warrant our service and did not want to loose any staff if funding were to become available in the winter.

Please refer our letter dated August 20, 2021 for our cessation of providing this service beyond June 2022.

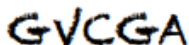
Regards,



Audrey Smith
President
Greater Victoria Crossing Guards Association
1225 Glyn Oak Place
Victoria BC V8Z5J4

APPENDIX C – FINANCIAL PLAN MOTIONS – REPORT BACK

Greater Victoria Crossing Guards Association



1225 Glyn Oak Place, Victoria, BC V8Z 5J4
email: admin@gvcga.com phone: 250-744-5026

August 20, 2021

Honourable Councils of:

City of Victoria
District of Oak Bay
District of Saanich
Town of View Royal

Macaulay PAC Chair
Esteemed SD61 School Board Chair and Trustees
SD61 Superintendent and Administrators
VCPAC Chair and PAC Chairs/Presidents

The Greater Victoria Crossing Guards Association (GVCGA) was organized to address the immediate need to replace the crossing guards management service previously provided by Beacon Community Services for many years which they would no longer be providing. They were turning their focus to other activities. The new association was to at least to serve as a stop gap measure to allow time to find a more long term solution if the stand alone crossing guard association was not viable. At the time of organization it was thought that three years would be sufficient time to determine if a singular service association could be viable. The Association's understanding was that the local governments were willing to fully fund the services and to collaborate on the warrant metrics for the intersections in which we work. Some of that warrant collaboration has occurred thus far. We appreciate the financial support we have received over this time and the working relationships we have built together.

The three year term completed in June 2021. The executive has determined that the association is not viable in the current situation. Under the current mixed funding models through five different municipalities and jurisdictions is not sustainable. The lack of dependable year over year funding that keeps up with the costs associated with the service in a timely manner is the greatest obstacle to our viability. We are not able to plan for the school year without sustained funding throughout the Greater Victoria area in which we work. We do appreciate that both the District of Oak Bay and the District of Saanich have made the decision move to a budget line item for the service we provide. This funding has proven to give us confidence in those positions. However, it is not enough for the association to continue due to the tenuous nature of grant funding from the other three jurisdiction in which we work. The GVCGA is not equipped to do extensive fundraising campaigns in order to pay for the services established by previous leaders. We also are not able to continue to provide a bridging financing scenario it seems it required for more than a month. The Executive recommended to the membership at the AGM to end our services June 23, 2022 the last day of school. A resolution was officially approved at that meeting in July.

APPENDIX C – FINANCIAL PLAN MOTIONS – REPORT BACK

Greater Victoria Crossing Guards Association

GVCGA

1225 Glyn Oak Place, Victoria, BC V8Z 5J4
email: admin@gvcga.com phone: 250-744-5026

We are willing to assist all involved during transition of the management services to another community service provider or several solutions if that is what is required. Hopefully something can be arranged that is more resilient to the funding concerns which we have encountered. The staff members we have at this time are dedicated, willing and able to continue working as crossing guards for the rest of this school year as funding is made available and very likely for future years as well if we can successfully transition to a new accepted and funded management model.

The children and their safety crossing the high traffic areas near schools is our main concern and we take that responsibility seriously. We hope something can be organized to continue to provide this support to the safe and healthy mode of travel to and from school.

Sincerely,

A handwritten signature in blue ink that reads "Audrey Smith, President". The signature is fluid and cursive.

Greater Victoria Crossing Guards Association Executive

APPENDIX C – FINANCIAL PLAN MOTIONS – REPORT BACK

STRATEGIC PLAN GRANT PROGRAM

Implications and potential funding source for increasing the Strategic Plan Grant Program budget.

BACKGROUND

Each year, grant requests under the Strategic Plan Grant Program has far exceeded the available budget. The following table outlines requests compared to budget for the last five years:

Year	Requests	Budget Available
2017	\$989,360	\$537,500
2018	\$1,069,916	\$506,500
2019	\$1,005,393	\$483,050
2020	\$1,208,772	\$592,285
2021	\$1,357,723	\$472,615

Notes: Budget is net of allocation for micro grants; in some years, the budget has shifted due to some grants being moved out of the Strategic Plan Grant process; in 2020 Council provided additional funding due to COVID.

FINANCIAL AND HUMAN RESOURCE IMPLICATIONS

Staff assumed that Council did not wish to reallocate funding from an existing grant program. Therefore, the recommended funding option is to allocate from new property tax revenue from new development (new assessed revenue). Another option would be to increase property taxes. Each \$50,000 equals a 0.034% tax increase.

APPENDIX C – FINANCIAL PLAN MOTIONS – REPORT BACK

OUR PLACE EXTENDED HOURS AND STORAGE OF BELONGINGS

Options for adding ongoing funding for grants to Our Place for extended hours and storage of belongings.

BACKGROUND

Over the last several years, Council has awarded grants to Our Place on an ad-hoc basis. The following table summarizes those grants from 2016 to 2021:

Year	Description	Amount Paid
2016	Strategic Plan Grant (extended hours)	\$50,000
2017	Strategic Plan Grant (extended hours)	\$50,000
2018	Strategic Plan Grant (seniors program initiative)	\$20,000
	Next Steps Employment Program	\$25,000
	Extended Hours (new spring/summer operating hours)	\$25,000
	Storage Facility (construct & operate 6 hours/day x 7 days/week)	<u>\$130,000</u>
		\$200,000
2019	Strategic Plan Grant (seniors social inclusion)	\$30,000
	Extended Hours (April to Oct, match winter hours)	\$50,000
	In-kind Services (staffing & police for July 28 block party)	<u>\$1,493</u>
		\$81,493
2020	Strategic Plan Grant (integrated re-housing program focus on first-time homelessness)	\$22,000
	Extended Hours (April to Oct, match winter hours)	\$50,000
	Storage Facility	<u>\$50,000</u>
		\$122,000
2021	Extended Hours (spring and summer)	\$50,000
	Storage Facility	<u>\$50,000</u>
		\$100,000
Total		<u>\$603,493</u>

FINANCIAL AND HUMAN RESOURCE IMPLICATIONS

Staff assumed that Council did not wish to reallocate funding from an existing grant program such as the Strategic Plan Grants, or that Our Place would be required to apply for a grant under an existing program. Therefore, the recommended funding option is to allocate funding from new property tax revenue from new development (new assessed revenue) and include \$100,000 for the storage of belongings and extended hours as part of the “Other Grants” budget. Another option would be to increase property taxes, which equates to a 0.07% tax increase.

APPENDIX C – FINANCIAL PLAN MOTIONS – REPORT BACK

KINGS ROAD PARK

That Council consider an additional donation of up to \$150,000 as part of the 2022 budget deliberations for King Rd Park.

BACKGROUND

On July 22, 2021, Council passed the following resolutions:

“That the City provide a donation of \$250,000 to Saanich for the preservation of the King’s Road Community Nature Sanctuary subject to:

1. The District of Oak Bay making a contribution of at least \$60,000.
2. Preservation of the entire 2.2 hectare parcel.
3. A plaque or other appropriate measure recognizing the City’s contribution on behalf of its residents.
4. Registering a covenant on title to ensure that the parcel remains green space in perpetuity.
5. An agreement, that would require repayment of the grant (adjusted for inflation) if the land is used for a purpose other than publicly accessible community green space.
6. That Council request that Saanich consider whether to incorporate Bowker Creek or an Indigenous place name into a permanent name for this green space.

That Council consider an additional donation of up to \$150,000 as part of the 2022 budget deliberations.”

FINANCIAL AND HUMAN RESOURCE IMPLICATIONS

Allocating an additional \$150,000 is equivalent to a 0.10% property tax increase. However, since this is a one-time allocation, funding source options could be 2021 surplus, if any is available, or the 2022 contingency budget.

APPENDIX C – FINANCIAL PLAN MOTIONS – REPORT BACK

NEW ASSESSED REVENUE – POLICY UPDATE

Report back with options for a policy to ensure that a portion of new assessed revenue is allocated to the neighbourhood where the new development occurs.

BACKGROUND

The Financial Sustainability Policy guides the use of new assessed revenue as follows:

Growth in Property Tax Base

The City is surrounded by other municipalities and has no ability to expand. However, re-development is occurring that brings in new property tax revenue. This new revenue must be estimated using the best available data. The City recognizes that any new developments or re-developments increase demand on existing infrastructure and may result in the need to expand that existing infrastructure.

Policy 1.0

Conservative estimates of non-market change assessment revenue will be included in the budget based on information provided by BC Assessment, the Planning and Development Department and the Finance Department.

Policy 1.1

To balance infrastructure upgrade needs with ongoing operating funding requirements, the first \$500,000 of assessment growth (non-market change) property tax revenue will be transferred to infrastructure reserves and the remaining balance allocated as determined by Council.

As part of the annual financial planning process, Council allocates the available funding from new assessed revenue.

New assessment, or non-market change (NMC) which is the terminology used by BC Assessment, includes more than assessments on new developments/construction. It essentially includes all adjustments that are not related to the market, such as deletions (demolitions), additions (renovations and new construction), classification changes, zoning changes, exemption changes and corrections.

Development of properties typically occur over several years, with the first year sometimes resulting in a reduction in property taxes due to demolitions of improvements before new construction is completed and added to the assessment roll.

Staff's interpretation of the motion is to recognize that construction can be disruptive to a neighbourhood and some improvement of public space within the neighbourhood could compensate for that disruption.

To provide funding for such public space improvements, one option Council could consider is allocating the total amount generated in NMC in a year by neighbourhood as part of the annual financial planning process. However, this option would not take into account the previous amount collected on properties before the new construction was completed, nor would it remove any adjustments that are included in NMC not related to new construction. Therefore, the recommended option would be to provide a breakdown by neighbourhood of the "net new"

APPENDIX C – FINANCIAL PLAN MOTIONS – REPORT BACK

property tax amounts for larger new construction upon completion, and consider allocating that funding to projects within the neighbourhoods where the net new funding was generated. This is the approach that was used to fund the sx^wenx^wəŋ tənəx^w library branch in James Bay.

FINANCIAL AND HUMAN RESOURCE IMPLICATIONS

This policy change can be made without additional financial or human resources.

APPENDIX C – FINANCIAL PLAN MOTIONS – REPORT BACK

REPORT-BACK ON HOMELESSNESS

In August, Council endorsed recommendations outlined in the report-back on homelessness.

BACKGROUND

Two recommendations from the report were referred to the 2022 financial planning process as follows:

That Council:

Consider the approval for a full-time staff position in the 2022 budget with a focus on resolving system barriers to ending homelessness in the city.

Review the funding and service agreement with the Greater Victoria Coalition to End Homelessness and consider providing an equitable amount of funding to the Aboriginal Coalition to End Homelessness in the 2022 budget.

In July 2021, Council received a report from the Homelessness Advocate “COVID 19: The Beginning of the End of Homelessness: Report on the Barriers and Recommendations to Ending Homelessness” which identified an extreme shortage of housing affordable to the lowest income group as the most critical barrier to ending homelessness.

The report identified that the COVID-19 public health emergency led to new activity on the issue of homelessness in the City of Victoria. In the absence of one lead agency, Victoria spearheaded the Community Wellness Alliance to provide leadership, strategic oversight, and shared accountability to address safety and health issues related to homelessness in the City of Victoria. This group worked in partnership with senior governments and local agencies to secure temporary hotel accommodation, coordinate health and outreach services to parks where people were sheltering-in-place, and secure 192 new supportive housing units in the City of Victoria and 280 in total in the region which benefitted people who are currently temporarily housed in the City of Victoria.

While several city departments (public works, parks, bylaw, and police) were responding on the front lines of homelessness, community planning was making contributions to Victoria’s Housing Strategy and the new Rental Property Standards of Maintenance bylaw, and the Tenant Planner position was created to provide related support and education.

Notwithstanding these existing positions, it was identified that in the absence of a staff role or department to lead the City’s involvement in homelessness, the City’s approach would continue to be largely reactive and would not fully support the removal of systemic barriers to ending homelessness.

The recommendations are supported by Strategic Plan Objective #3 Decrease in homelessness (Point-In-Time Count numbers go down) and Strategic Objective #5 Advocate to the Province and/or the CRD to measure homelessness and better coordinate between service providers. The recommendations are consistent with the Official Community Plan. Section 13. Housing and Homelessness envisions housing affordability enabled across the housing spectrum,

APPENDIX C – FINANCIAL PLAN MOTIONS – REPORT BACK

particularly for people in core housing need, as well as working with local partners and senior governments to address homelessness.

The purpose of the proposed full-time staff position is to implement actions and a focus on resolving systemic barriers to ending homelessness in the City of Victoria, including:

- To accelerate the shift within the City of Victoria, and with partners in the region, from managing, responding, and reacting to homelessness to advising on how to achieve housing for all.
- To identify gaps where the City can contribute most meaningfully, to complement the work of non-profits and other levels of government.
- To accelerate the shift to real-time, person-specific data on unhoused individuals seeking housing.
- Complete an annual state of homelessness report to inform the public on progress towards realizing the right to housing for all, as part of the annual housing update.
- Advise on municipal data collection to advance progress on implementation of Canada's Right to Housing Legislation.
- To communicate information regarding systemic barriers to ending homelessness to the new Federal Office of the Housing Advocate and the provincial office of homeless coordination.
- To provide support to the city's homelessness initiatives, including those funded by the city.
- To identify drivers of homelessness and assess municipal policy and programs to ensure they are in keeping with the City's commitment to progressively realize the right to housing.

FINANCIAL AND HUMAN RESOURCE IMPLICATIONS

A job description has yet to be developed for this position, but given the likely scope of work, it would be a fairly senior position dedicated to supporting, assessing and reporting out on municipal policy and programs to ensure they are in keeping with the City's commitment to progressively realize the right to housing. The estimated budget required for salary, benefits and employer costs is \$140,000.

Currently, the Greater Victoria Coalition to End Homelessness receives \$100,000 from the City under the service agreement the Coalition has entered into with the CRD.

APPENDIX C – FINANCIAL PLAN MOTIONS – REPORT BACK

BOWKER CREEK DAYLIGHTING

Report back with high level cost estimate of the implications of daylighting Bowker Creek in the Clawthorpe Park, Doncaster and North Jubilee Spirit Garden.

BACKGROUND

The Capital Regional District coordinates the Bowker Creek Initiative (the BCI) with the City of Victoria, District of Saanich and District of Oak Bay as municipal partners. The BCI work collaboratively to protect and enhance the ecological, social and economic health of the Bowker Creek watershed.

In 2011, Council endorsed the *Bowker Creek Blueprint – A 100 Year Action Plan to Restore Bowker Creek*, which was developed to guide the implementation of the *Bowker Creek Watershed Management Plan* (2002). In 2020, a Daylighting Feasibility Study (DFS) was completed to support the overall goal of returning Bowker Creek to a naturalized condition.

In February 2021, Staff presented a report to Council that included details of the DFS. Council directed that staff report back in the 2022 Financial Plan process with a high-level cost estimate of the implications of daylighting Bowker Creek in the Clawthorpe Park, Doncaster and North Jubilee Spirit Garden.

Using the proposed creek cross sections from the DFS, further refinements were made to the scope of work for daylighting the specified sections of Bowker Creek. High-level Class 'C' cost estimates were produced that incorporate the work needed to implement daylighting on sections identified by Council and are listed below.

FINANCIAL AND HUMAN RESOURCE IMPLICATIONS

Financial Implications:

The following are Class C cost estimates for design, construction, and restoration of sections of Bowker Creek and exclude property acquisition costs:

- *Clawthorpe Park* – \$1,780,000 (Appendix A)
- *Doncaster Green* – \$1,540,000 (Appendix B)
- *North Jubilee Spirit Garden* – \$980,000 (Appendix C)

Human Resource Implications:

The following human resource implications are in addition to the above financial implications.

- *Public Engagement* – Likely extensive given the impacts and opportunities within established city public parks and open spaces but to be determined once project scope and timelines are established.
- *Project Management* – These projects are not identified as current priorities within the Stormwater Management Plan, which has a focus on system condition and asset renewal. Additional staff resources of approximately 1 FTE within E&PW would be required to

APPENDIX C – FINANCIAL PLAN MOTIONS – REPORT BACK

manage one or all of the projects and it is anticipated that the work will be undertaken by external consultants.

- *Parks planning, design and maintenance* – None of these locations are identified as current park improvement priorities so should one or all of these locations be advanced, additional FTE requirements will be required once project scope and timelines are established.

The Council motion is specific to providing high level financial assessments of daylighting individual sections of the creek. Should Council wish to advance one or all of the projects, staff would undertake a more comprehensive assessment of broader project scope, prioritization, delivery approach and level of staff resources within E&PW, PR&C and other City groups given the need to undertake community consultation

APPENDIX C – FINANCIAL PLAN MOTIONS – REPORT BACK

APPENDIX A - CLAWTHORPE PARK

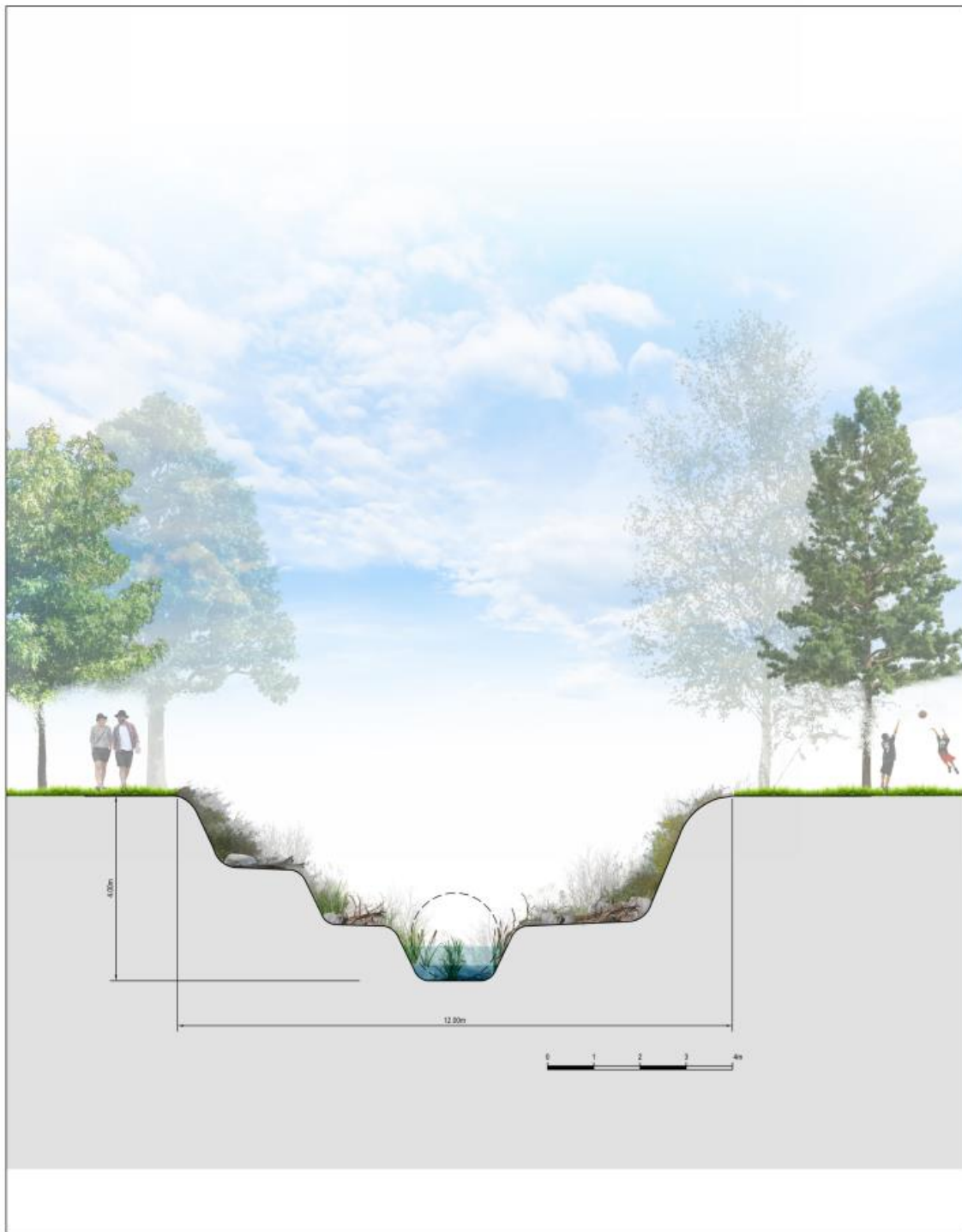
Clawthorpe Park Proposed Daylighting Location

The existing Bowker storm main runs along Clawthorpe Avenue and the north edge of Clawthorpe Park. The proposed daylighting alignment would integrate Bowker Creek into Clawthorpe Park. Statutory rights of way and/or property acquisitions will be required.



APPENDIX A - CLAWTHORPE PARK

Clawthorpe Park Proposed Creek Cross Section



ISL BOWKER CREEK DAYLIGHTING FEASIBILITY STUDY
ILLUSTRATED CROSS-SECTIONS
FIREMAN'S PARK

EXHIBIT 7.1
32297
2020-02-21

APPENDIX B – DONCASTER GREEN

Doncaster Green Proposed Daylighting Location

Doncaster Green has a narrow 20m wide ROW between multi-storey commercial and residential buildings. The existing storm main is about 5m deep and is adjacent to a 7m deep sanitary sewer. As a result of the limited available width and the depth of the trunk, retaining walls are required to retain side slopes.



Doncaster Green looking north from Myrtle Avenue along existing Bowker Creek pipe section



APPENDIX B – DONCASTER GREEN

Doncaster Green Proposed Creek Cross Section



APPENDIX C – FINANCIAL PLAN MOTIONS – REPORT BACK

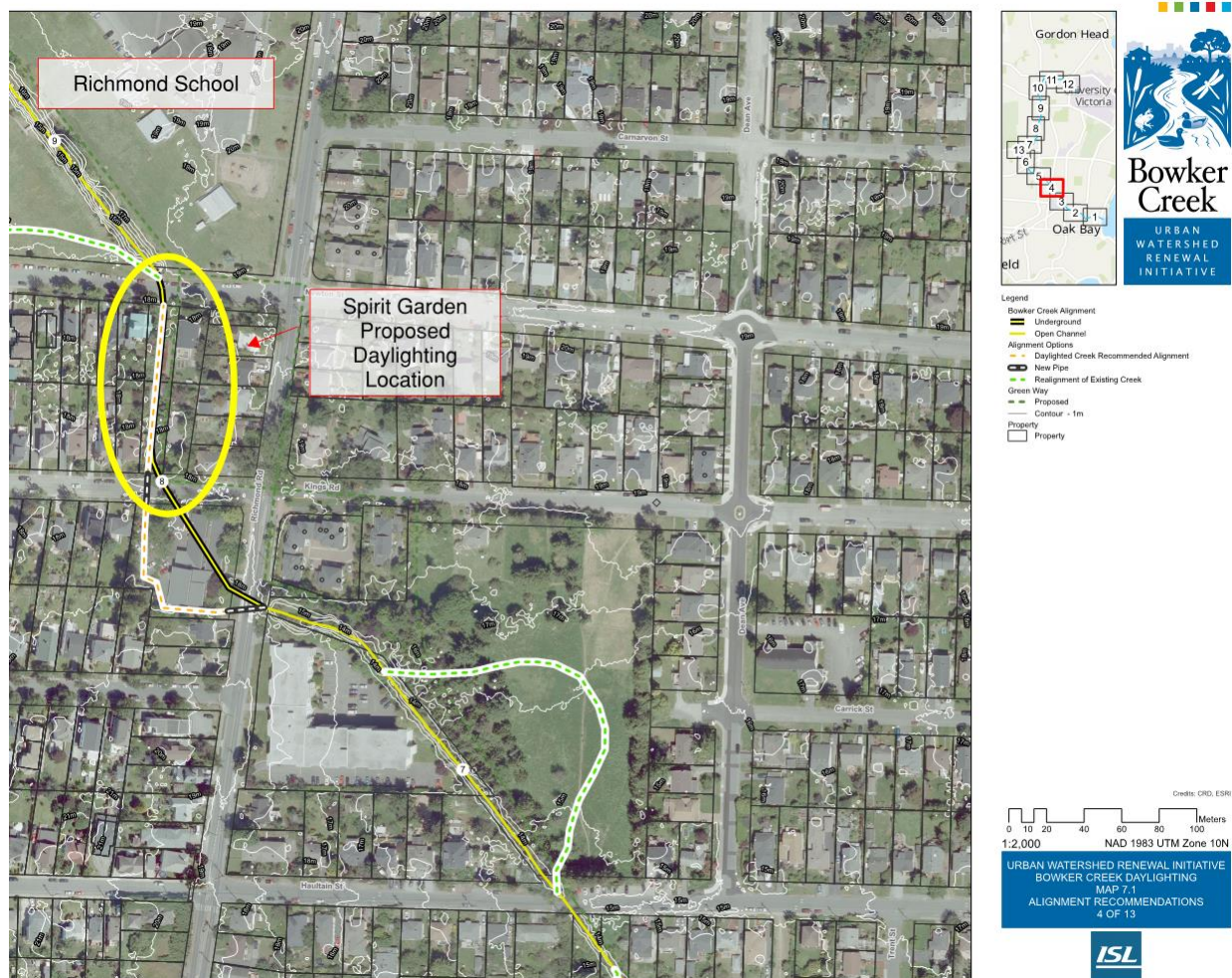
APPENDIX C – SPIRIT GARDEN

Spirit Garden Proposed Daylighting Location

The existing storm main is within Spirit Garden, a narrow section of City parkland that has granular pathways and benches. Based on the depth of the storm main and the available width of the park, it is possible to daylight with some retained sides. This would leave enough room for a path on the east side but little room for gardens.

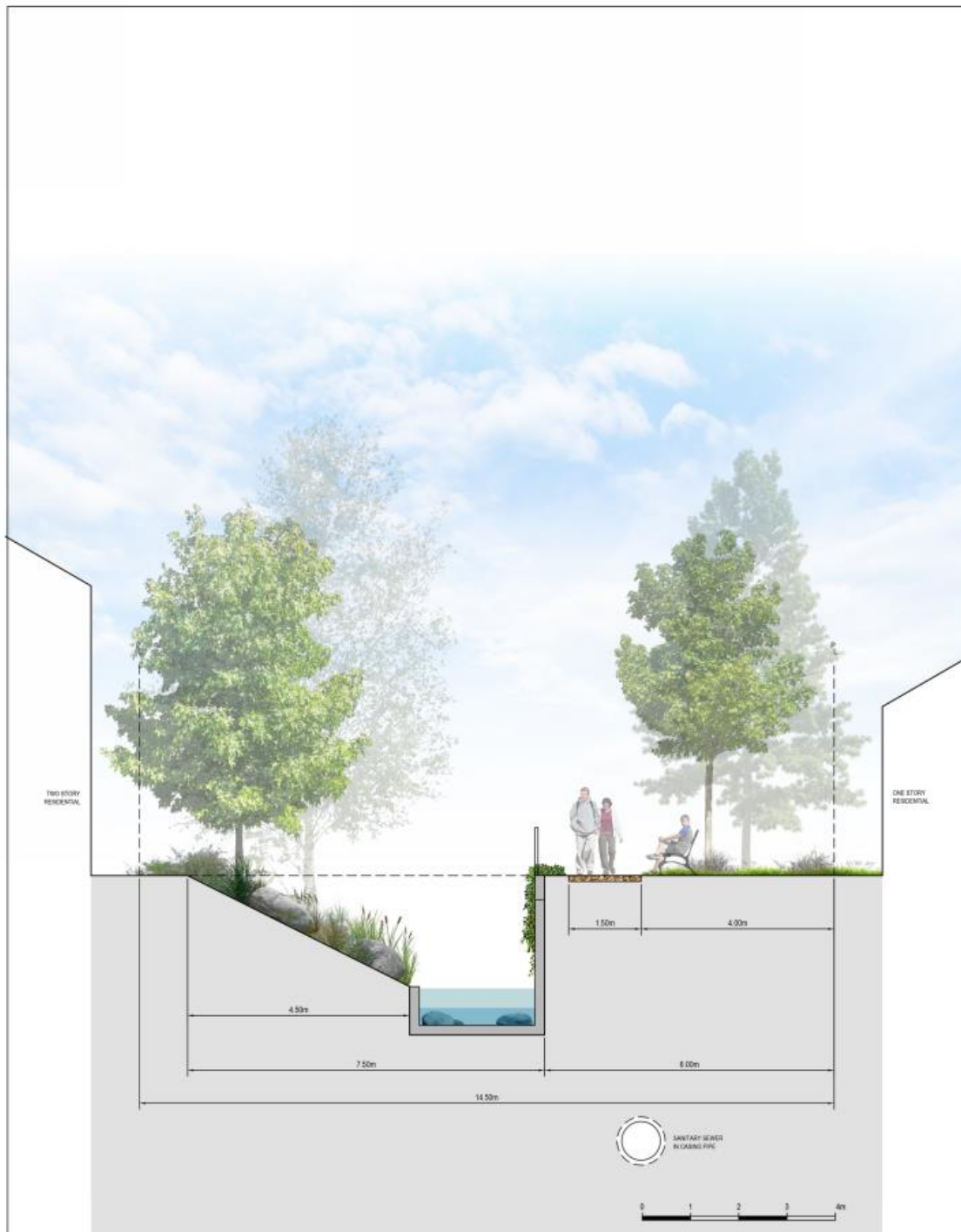


Spirit Garden looking south from Newton Street along existing Bowker Creek pipe alignment



APPENDIX C – SPIRIT GARDEN

Spirit Garden Proposed Creek Cross Section



BOWKER CREEK DAYLIGHTING FEASIBILITY STUDY
ILLUSTRATED CROSS-SECTIONS
SPIRIT GARDEN

EXHIBIT 7.2

32297
2020-02-21

APPENDIX C – FINANCIAL PLAN MOTIONS – REPORT BACK

TOPAZ PARK IMPROVEMENTS

Council has directed that staff include the following in the next phase of implementation of the Topaz Park Improvement Plan:

1. An accessibility washroom complete with adult change table, lift and sling, contrasting floor tiles, and grab bars;
2. Engage the Accessibility Advisory Committee on potential additional accessibility provisions for this washroom;
3. And, ensure that the skateboard park design doesn't prohibit a covered portion skateboard park and include this potential expenditure as part of the long-term capital plan.

BACKGROUND

Accessible Washroom

The 2022 Draft Financial Plan includes resourcing to complete the design work associated with a second phase of investments based on the Topaz Park Improvement Plan, listed in the Park Redevelopment Program. However, the current budget proposal does not include resources to upgrade a public washroom facility.

The 2022 Draft Financial Plan currently does include resourcing to upgrade public washrooms in Beacon Hill Park, however, based on the recent Council direction, these funds may be allocated to the design of an upgraded washroom in Topaz Park instead. As with such infrastructure projects, design and construction would require more than one year to complete. The scope of work includes research and analysis, detailed design, tender documents, cost estimates, and consultation with the Accessibility Advisory Committee.

Covered Skateboard Area

The approved conceptual design of the new skatepark in Topaz Park will not prohibit the future addition of a covered area to provide shade for athletes. However, staff recommend that the City first explore the feasibility of adding a covered area at the skatepark in Vic West Park, including soliciting feedback from the community. The rectangular configuration of the Vic West Park skatepark lends itself well to the potential addition of a roof structure, which may be accomplished in a cost-effective manner.

A covered skateboard area could also include integrated lighting, which is another City priority for this park.

FINANCIAL AND HUMAN RESOURCE IMPLICATIONS

Accessible Washroom

Should Council wish to include the Topaz Park washroom upgrade as part of the 2022 Draft Financial Plan, deferral of the facilities Public Washroom Improvement Program - Beacon Hill Park Universal Washroom Upgrade would be necessary. The Beacon Hill Park Washroom Upgrade would be moved to 2023, and an additional \$100,000 would need to be added to the 2022 Draft Financial Plan to complete the design of the Topaz Park washroom.

APPENDIX C – FINANCIAL PLAN MOTIONS – REPORT BACK

Covered Skateboard Area

Staff recommend including resources in the 2023 Financial Plan to design a covered skateboard area at Vic West Park. The Vic West Park Improvement Plan – Phase 2 is included in the draft workplan under the Park Redevelopment Program.

October 10, 2022

Susanne Thompson
Director of Finance
City of Victoria
#1 Centennial Square
Victoria, BC V8W 1P6

Re: 2022 Grant Funding Request (REVISED)

Dear Ms. Thompson,

The Victoria Heritage Foundation (VHF) respectfully submits our 2022 direct-award funding request as approved by our Board of Directors on September 28, 2021.

The year 2021 saw the highest increase in grant applications since 2016, resulting in a shortfall of \$75,000.00 in funding. In order to stretch the budget as far as possible, and to assist as many properties, as possible, the VHF reduced its foundational funding goal of a 50/50 matching grant down to 34%. These grants leveraged at least \$76,190 in private investment. This still resulted in a significant budget shortfall. In addition, some homeowners opted to defer their projects until 2022.

The City of Victoria established the VHF in 1983 to administer a financial grant program to support the conservation of heritage-designated homes and to encourage additional designations. The program has been successful for 38 years, with 89% of the City's 422 designated homes receiving at least one grant towards restoration, enhancement and vital maintenance. Grants were approved across nine of Victoria's neighbourhoods. Continued support for the grant program upholds the City's Official Community Plan's commitment to enable and support heritage conservation through incentives. Since 1983 the VHF grant program has supported the community, small business, and local contractors and suppliers, while contributing to sustainable construction and the safety of homeowners through home improvement.

The VHF grant program helps and encourages homeowners to undertake a variety of work on their homes that meet a number of Council's Strategic Priorities. The rebuilding and reinforcing of chimneys, for example, increases the seismic resistance of the structure and plays a role in post-disaster recovery. The installation of storm windows increases the home's energy efficiency, to a standard that meets, or exceeds, the performance of new, energy-efficient windows. In addition to the added safety the program provides homeowners with, it also incentivizes the retention of existing homes and materials, which has been shown to be more environmentally sustainable than new construction. This includes the diversion of building materials being directed to landfill.

In 2021, VHF volunteers contributed countless volunteer hours towards the success of the VHF and its programs. The organization undertakes education projects, including our comprehensive website, neighbourhood walking tour brochures and the award-winning, four-volume, series: *This Old House: Victoria's*

Heritage Neighbourhoods, furthering knowledge and awareness of Victoria's built heritage. Th VHF also assists the City's Planning Department in researching potential new designations, when requested. In her greeting in the newly revised edition of: *This Old House, Volume Three: Rockland, Burnside, Harris Green, Hillside-Quadra, North Park and Oaklands*, Mayor Helps wrote: "Much of Victoria's charm and character stem from its unique collection of well-preserved historic buildings, many of which date back to the early days of settlement in British Columbia. These superb examples of 19th and 20th century architecture create a sense of pride among owners and the community. These heritage buildings are symbols of permanence and stability in an ever-changing world."

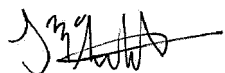
2022 Grant Request

VHF's Annual Report includes financial statements that document our yearly expenditures and budget allocations. The Annual report is also available to view on our website at victoriaheritagefoundation.ca.

1.8% Cost of Living (BC Stats for Victoria B.C., July 2020-July 2021)
10% increase in base funding.

If approved this increase of \$27,579 would bring our annual funding from the City to \$257,791. This amount would guarantee 35%-45% grants for homeowners, as well as fund education awareness projects and our operating costs. Construction costs, in general have continued to increase significantly. Building code, seismic requirements and hazardous material abatement also contribute to rising costs.

Respectfully,



Theresa McFarland,
Board President



Chris Hoggarth,
Treasurer



Maria Buhne,
Executive Director

cc: Karen Hoese, Director, Sustainable Planning & Community Development
Andrea Hudson, Assistant Director, Sustainable Planning & Community Development
John O'Reilly, Senior Heritage Planner
Laura Saretsky, Heritage Planner, VHF Board
Charlayne Thornton-Joe, Council Liaison, VHF Board

2021 VHF HOUSE GRANTS			
ADDRESS		PROJECT	GRANT
215	Wilson	Prep and paint, MPDA	\$8,792
212	Raynor	New window, including storm and related woodwork repairs	\$2,073
353	Moss	Window repairs	\$2,256
3140	Balfour	Window repairs	\$682
2103	Fernwood	Gutters	\$2,901
1844	Hollywood	Chimney rebuild and repointing	\$3,280
737	Vancouver	Prep and paint, MPDA	\$9,288
43	Lewis	Re-roof	\$4,742
1231	Montrose	17 storm windows, installation	\$3,880
1116	Catherine	32 storm windows, installation	\$8,500
806	Linden	Prep and paint, MPDA	\$9,432
614	Seaforth	Prep and paint, MPDA	\$6,570
953	Empress	Gutters on rear dormer	\$699
1209	Yukon	Woodwork repairs	\$5,319
638	Battery	Prep and paint, MPDA	\$9,288
1320	Rockland	27 storm windows, top floor	\$5,968
811	St Charles	2 and 7 storm windows, suites 5 and 8	\$2,170
428	Heather	Prep and paint, MPDA	\$9,648
1964	Fairfield	Prep and paint, MPDA	\$6,974
223	Robert	New windows, installation	\$8,500
1124	Fort	4 new windows, installation	\$1,078
1001	Terrace	Windows, door, leaded glass	\$4,435
968	Balmoral	Masonry repair	\$8,500
2645	Fernwood	5 new windows, installation, repairs	\$3,390
2736	Fifth	Woodwork repairs, gutters, downspouts, chimney	\$8,500
106	Medana	Engineer, seismic	\$15,000
938	Collinson	Re-roof	\$4,677
1609	Gladstone	Chimney restoration	\$6,390
#5 906	Pemberton	3 chimneys	\$7,650
340	Wilson	Prep and paint, MPDA	\$9,266
1335	Johnson	Window repairs, 10 new sashes including paint	\$3,127
601	Trutch	Stucco repairs	\$634
31 GRANTS		@ 34% FUNDING	\$183,609



VICTORIA
HERITAGE
FOUNDATION

2020

ANNUAL
REPORT



155 Rendall St

built: 1889; 1910

for: Alexander & Mary Whyte

Heritage-designated: 1977



VHF Grants

1988	woodwork repairs	\$2,593
1989	gutters, woodwork, storms	\$2,519
1990	windows, prep & paint	\$4,439
1992	roof, cresting, chimneys	\$3,090
2011	back porch	\$1,797
2020	prep & paint	\$13,231

1984



photo: VHF files

1990



photo: VHF files

ca. 1900



photo: M. Seyler

1968



photo: Hallmark Heritage Society Archives

2020



photo: VHF files



2020 REPORT FROM VICTORIA HERITAGE FOUNDATION PRESIDENT Theresa McFarland

The Victoria Heritage Foundation (VHF) has been responsible for administering the City of Victoria's residential grant program for heritage-designated houses since 1983. The economic incentives residents receive assist with the appropriate maintenance, repairs and rehabilitation of heritage homes. As a result, the City of Victoria is known for its charming and distinct heritage neighbourhoods and streetscapes.

In 2020, the VHF, like every other sector, was impacted by the Covid-19 pandemic. However, the VHF was successfully able to limit the impact to the grant program by quickly pivoting and moving all its board and committee meetings online. Our volunteers and Executive Director rose to the occasion and continued the important work of the organization while ensuring the safety of volunteers, contractors, and homeowners. Due to the commitment of our volunteers and Executive Director, the VHF successfully maintained last year's increased amount homeowners received for grants at 50% and provided grants to 24 heritage conservation projects helping to preserve the City's heritage resources.

The Board would like to thank its council liaison, Councilor Sarah Potts, who stepped down from their term with the board in November and welcome back Councilor Charlayne Thorton-Joe to the councilor liaison position. We'd also like to thank Senior Heritage Planner, John O'Reilly, for their continued support.

The work of the House Grants and Education Committees are fundamental to the functioning, decision-making and administration of the VHF. These committees are only possible because of the generosity of the many volunteers who dedicate their valuable time, expertise and enthusiasm to the organization. On behalf of the Board, I would like to sincerely thank you for your contribution to continuing the work of the VHF during this unprecedented year.

A handwritten signature in black ink, appearing to read "Theresa McFarland".

A BRIEF HISTORY OF THE VICTORIA HERITAGE FOUNDATION

The Victoria Heritage Foundation (VHF) is a not-for-profit organization under the Societies Act that supports owners of Heritage Designated buildings in the City of Victoria which were originally intended as single-family or duplex houses.

In 1978 the City of Victoria began allotting direct grants to heritage homeowners, through a system of tax rebates. In 1982 it was learned that the Municipal Act did not allow for such grants to be given directly to private individuals. The City then became the first municipality in BC to establish an arms-length, not-for-profit society, to administer City grant funds for Heritage Designated buildings. The Victoria Heritage Foundation was established in May 1983 to act on the City's behalf, using annual funds provided by the City, to disperse grants to owners of Heritage Designated residences towards rehabilitation costs.

The original 1983 Purposes of the Society, which just mandated the conservation of Heritage Designated houses, were amended by City Council to read:

- a) To promote, at the discretion of the Foundation, the conservation of buildings originally intended as single family or duplex residences, including ancillary buildings, which are protected heritage properties, situated within the boundaries of the City of Victoria, in the Province of British Columbia; and.*
- b) To undertake projects as defined by the Board of Directors of an educational nature for the promotion of the conservation of built heritage.*
- c) To raise funds to fulfill the objectives of the society.*

VHF began by sharing a space in the Carr House with the Hallmark Society. The office was then moved briefly to space at the University of Victoria. In January 1987 the VHF office was located on the top floor of the St. Ann's Academy building until 1988 when rehabilitation initiatives at St. Ann's began. Since then VHF has operated from the home offices of the Executive Director.

HOUSE GRANTS PROGRAM

In 1983 the Victoria Heritage Foundation assumed responsibility for administering the City's funding program to promote the conservation of Victoria's built heritage through the House Grants Program, husbanded carefully by the House Grants Committee.

This was the first such funding program in the Province of British Columbia, and it is still the most comprehensive program for houses. VHF's House Grants Program allocates grants on a priority basis for: structural work such as foundations and seismic upgrading, roofs, chimneys, gutters and drainage systems, exterior rehabilitation including preparation and painting, woodwork, windows and doors. Outbuildings, fences, gates and masonry walls, and specific interior features may be eligible if they are also designated and funding is available.

Between 1978 and 1982, under the City's direct tax rebate system, the reimbursement was up to 100%, depending on the cost of the work. From 1983 to 1990, the ratio was 50% for the most part. The rate then declined steadily, due to the increase in new house designations and applications, with no corresponding increases in the City grant until 2000. This resulted in a considerable reduction over the years in the actual ratio of grant to cost.

Grants are a percentage of total project costs and can vary from year to year based on the number of applications, cost of projects and the grant VHF receives from the City. In 2020 the grants were set at 50% of a maximum annual project cost of \$25,000 and \$30,000 of grant funds per 10 years per house. In 42 years, VHF and the City of Victoria have contributed to 1,413 projects for the rehabilitation and maintenance of 379 Heritage Designated and Covenant houses.

EDUCATION PROGRAM

The Education Committee became active in 1985. In 1997, at the request of the Education Committee, the Board sought permission from the City to look at the building plans stored in the City Hall attic, in order to produce a more fully researched update of our 1991 "James Bay Neighbourhood Heritage Walking Tour" brochure. These plans had never been catalogued and were found to contain a wealth of valuable historical information. Cataloguing of the building plans started in January 2000 with a great number of volunteers. The plans were completed in 2006 and volunteers continued to catalogue plumbing, water or building permits.

In 1999 the VHF's Education Committee began updating of the City's *This Old House* book, first published in 1978, and reprinted in 1984 and 1991. The Committee began by cataloguing the residential building plans, with the help of a \$15,000 grant from BC Heritage Trust. Work on *This Old House* began in 1999 with a student grant from Heritage Canada Foundation. VHF's Education Committee members and volunteers began their concentrated efforts towards this book in 2000. By 2003, it was realized that the new book would require several volumes to cover the then-600 buildings on the City's Heritage Register in the residential neighbourhoods, including churches, schools, commercial, institutional and apartment buildings. The fourth and final volume of *This Old House* was published in late 2009. The series has received four awards for outstanding achievement in Heritage Advocacy. The Victoria Heritage Foundation has an ongoing goal to update all four volumes as they sell out and new designations are added to the Heritage Register.

In 2002, VHF agreed with the City of Victoria's Heritage Planner to undertake the research for the new Heritage Designation and Register requests to the City, as the work also needed to be done for the *This Old House* project. Two separate contracts from the City for doing Statements of Significance on 28 houses also ensued in later years.

The first "Neighbourhood Heritage Walking Tour" brochure was initiated in 1991. To date there are ten "Neighbourhood Heritage Walking Tour" brochures, covering sections of Fairfield, Fernwood, James Bay (2), North Park, Hillside-Quadra, Burnside, Vic West, Oaklands and Gonzales.

VHF's do-it-yourself brochures were named "Your Old House" at the suggestion of heritage consultant and founding VHF Board Member Don Luxton. The first four were written and produced in 2000 in collaboration with the Heritage Society of BC (now Heritage BC) and with funding from BC Heritage Trust (now Heritage Legacy Fund). The Vancouver Heritage Foundation joined as a later partner in the process.

A series of lectures began through collaboration with Historic Seattle in 1998. Originally the Craftsmen Bungalow Society of Victoria took the major initiative for this, but VHF picked it up after four years, and the Craftsmen Bungalow Society of Victoria, an unincorporated group of Arts & Crafts enthusiasts, donated their residual profits to the VHF Education Committee.

"Your Old House Rehabilitation Workshops" were coordinated in various ways since 1990, and since 1996, VHF partnered with the Saanich Heritage Foundation.

This history of the Victoria Heritage Foundation is based on a report written in 2009 by Jennifer Nell Barr, Executive Director of VHF from 1986-2008.

ORGANIZATION

Board of Directors

The VHF Board of Directors is comprised of up to 15 members including the City's Heritage Planner and a representative from City Council. The Board meets one evening per month at City Hall to oversee the work of its Committees and to administer its programs. Board members should be informed of the programs and projects of the Board, as well as those of its Committees and other complementary organizations. They promote the Victoria Heritage Foundation in the community, demonstrate leadership and look for opportunities, while maintaining a long-range outlook.

House Grants Committee

House Grants Committee members are appointed by the Board. The Committee consists of volunteer inspectors that include professionals, trades people, homeowners and other interested persons, who have house construction, rehabilitation or related experience. House Grant Committee members meet one evening a month to draft policies and review grants. They provide the essential function of House Grant Inspectors, guiding both the homeowner and the Board regarding appropriate rehabilitation work. Inspectors make site visits before, during and after project completion. From February to April, new grant applications are reviewed and the yearly list of accepted projects is established. Members perform on-site inspections to ensure the work is being done according to the approved application. Upon project completion, inspectors provide reports to the Committee, Executive Director and the Board. VHF has established clear guidelines and priorities for approving applications. The House Grants Committee annually reviews policy issues and the program's "Application Guidelines & Conditions", and "Rehabilitation Requirements".

Education Committee

Education Committee members are appointed by the Board. The Education Committee promotes the preservation and public awareness of built heritage in Victoria. Projects to date have included: the production of educational booklets entitled "Your Old House" for rehabilitation and maintenance of elements of old houses; the development of "Neighbourhood Heritage Walking Tour" brochures; the cataloguing the City of Victoria's house plans & permits, and historical research and architectural descriptions on properties requesting Heritage Designation or Registration. The Committee has also produced and updated the four volumes of *This Old House*, detailing properties in the residential neighbourhoods on Victoria's Heritage Register. The Education Committee has sponsored special events such as lectures by renowned experts and Your Old House Workshops.

Administration

The administration and day-to-day operations of VHF are carried out by the Executive Director. This is a part-time contract position. While the VHF's mailing address is at Victoria City Hall, the Executive Director operates from a home office.

Volunteers

Volunteers are the backbone of this organization. Board members, Committee members and other volunteers continue to donate many hours to the work of VHF. Some volunteers work on specific or ongoing projects, while others volunteer as needed for special events. Volunteers are not required to attend meetings, although they are occasionally invited to meet Committee members and report on their projects. New volunteers and ideas for promoting the work of the Victoria Heritage Foundation in the community are always welcome.

2020 BOARD & COMMITTEE MEMBERS, CITY OF VICTORIA LIAISON, STAFF & VOLUNTEERS

Board of Directors

Theresa McFarland, VHF President, BC Govt, provincial heritage registrar
 Andrew Rushforth, VHF Director, House Grants Committee co-chair, structural engineer
 Pamela Madoff, VHF Vice-President, heritage advocate, retired City Councilor
 Chris Hoggarth, VHF co-Treasurer, (since June 2020)
 Carmen Leung, VHF co-Treasurer, (since June 2020)
 Stephen Lyons, VHF Legal Advisor, lawyer
 Colin Gareau, VHF Director, realtor
 Maggie Graham-Bell, VHF Director, conservator consultant
 Ben Schweitzer, VHF Director & House Grants Committee co-chair, project manager
 Keith Thomas, VHF Director & Education Committee chair, researcher
 Jeff Sheldrake, VHF Director, BC Govt, executive director
 Sarah Potts, VHF Director, Council liaison
 John O'Reilly, VHF Director, senior heritage planner

House Grants Committee

Christine Belzile, joiner RSE
 Neil Garneau, restoration technician
 Veronica McEllister, architectural technologist
 Davyd McMinn, carpenter/woodworker
 Sean Nowak, joiner/woodworker
 Lee Ottewell, licensed building inspector
 Andrew Rushforth, structural engineer
 Ben Schweitzer, project manager

Education Committee

Jennifer Barr, retired heritage consultant
 Jackie Krismer, retired teacher
 Audrey Prendergast, retired librarian
 Keith Thomas, researcher
 John Veillette, retired museum collections manager

VHF Contract Staff

Brigitte Clark, executive director

Other Volunteers

John Adams	Mark Aitken	Colin Barr
Patrick Dunae	Ron Greene	Russell Fuller
Robert Hill	Lotus Johnson	Donald Luxton
Dorothy Mindenhall	Heather Morgan	Margaret Narain
Susan Nickum	Sherri Robinson	Nick Russell
Sharon Russell	Stuart Stark	Ken Sudhues
Leona Taylor	Drew Waveryn	Greg Windwick
Jim Wolf		

2020 HOUSE GRANTS PROGRAM

The Victoria Heritage Foundation's house grants help to offset the high costs of rehabilitating and maintaining a heritage-designated property. VHF grants encourage homeowners to undertake appropriate rehabilitation of their property's character-defining elements. The grants help to ensure that the work is compatible with the character and era of the property and follows the *Standards and Guidelines for the Conservation of Historic Places in Canada*. These standards of heritage conservation aim to sustain heritage places for the long term, along with the many benefits they offer the community.

2020 started out as usual with many preliminary grant inquiries. Victoria's building boom was still evident with a shortage of skilled trades and high construction costs. Shortly before the March 31st grant application deadline, the COVID19 virus became a worldwide pandemic and a state of emergency was declared. While there was a lot of uncertainty at first, VHF adapted with the help of video conferencing and file sharing. As restrictions eased, projects proceeded and VHF inspectors were able to conduct site visits. While we missed our in-person committee meetings, we were fortunate to be able to continue the important work of the Victoria Heritage Foundation through challenging times.

In 2020 VHF has once again helped to fund many traditional exterior wood storm windows. Storms windows are sustainable retrofits that reduce demolition and carbon emissions while improving building performance and preserving the original character-defining historic windows. Page nine highlights some additional benefits and shows the number of storm windows funded over the years.

The grant percentage in 2020 was 50%. This was the funding percentage for many years after VHF was created in 1983. Since then grant percentages have decreased as demand outpaced the funding received from the City. It is hoped that the matching grants can be maintained in future years to assist with the significant increases in construction costs.

VHF and heritage homeowners benefit from the practical knowledge and commitment of our volunteer house grants inspectors. Their continued support and advice is valued and greatly appreciated.

The following page lists 2020 grant projects that were successfully completed. A summary of statistics of the Victoria Heritage Foundation's and the City of Victoria's funding assistance for protected heritage houses over the past 42 years can be found on the last page of this report.

2020 HOUSE GRANTS



1260 Denman St
rebuild chimney



1270 Balmoral Rd
seismic upgrades

2020 HOUSE GRANTS

ADDRESS		PROJECT	GRANT \$
110	Medana St	re-roof	\$12,500
27	Olympia Ave	woodwork repairs - E side	\$3,456
126	South Turner St	gutters & downspouts	\$1,090
1209	Yukon St	chimney, re-roof	\$9,342
1310	Topaz Ave	sleeping porch restoration	\$9,844
1421	Grant St	paint W & S sides, MPDA, new windows	\$11,315
1448	Pembroke St	12 new windows, window repairs	\$6,204
1141	Fort St	window repairs, 11 storms	\$6,697
642	Battery St	part prep & paint, MPDA	\$6,614
953	Empress Ave	8 basement storms	\$1,297
1320	Rockland Ave	window repairs, storms	\$11,450
1449	Elford St	re-roof, storms	\$12,500
2645	Fernwood Rd	19 storms	\$5,919
242	Robert St	woodwork, prep & paint W side, MPDA	\$6,925
155	Rendall St	prep & paint, MPDA	\$13,231
252	Memorial Ave	woodwork repairs	\$2,940
1140	Arthur Currie Ln	window repairs	\$3,938
1857-59	Fern St	storms, door repairs	\$9,022
1449	Pembroke St	re-roof main	\$7,324
1260	Denman St	chimney, prep & paint, MPDA	\$9,024
1270	Balmoral Rd	front porch restoration, seismic	\$10,563
435	Kipling St	front door repair, storms	\$1,249
2254	Belmont Ave	storms	\$8,594
140	Government St	stone foundation repair	\$3,308
24 GRANTS		@ 50% FUNDING	\$177,504

In 2020:

- 24 projects completed totaling \$177,504 in grants
- homeowners invested a minimum of \$355,008
- grants were 50% of project costs
- maximum eligible project cost was \$25,000
- average grant was \$7,396
- projects were completed in seven neighbourhoods

2020 EDUCATION PROGRAM

The Victoria Heritage Foundation's Education Committee's mandate is, "to undertake projects of an educational nature for the promotion of the conservation of built heritage."

The pandemic cancelled all the annual community events that VHF looks forward to, including Fernfest and Ross Bay Villa's BC Confederation Day.

This Old House

Work started on the four-volumes of *This Old House - Victoria's Heritage Neighbourhoods* in 1999. Completed in 2009, the series has received several heritage awards. Volumes are updated as they sell out. Over 8,200 copies of *This Old House* have been sold to date.

This year, work continued on updating and revising Volume Three - Rockland, Burnside, Harris Green Hillside-Quadra, North Park & Oaklands.

Neighbourhood Heritage Walking Tour Brochures

In 2020 VHF's tenth neighbourhood heritage walking tour brochure was completed for the northern part of the Gonzales neighbourhood. The pandemic forced closures at the Tourist Info Centre and City Hall, reducing the demand for the printed brochures. On the other hand, homeowners with brochure boxes in front of their houses, reported an increased demand from families and small groups exploring their neighbourhoods. Online web map versions accessed from the VHF website include photos of all the properties.

Cataloguing of Permits & Plans

The Education Committee began cataloguing the residential building plans in 2000. Since then, building, plumbing and water permits have been added.

The pandemic lockdown provided an opportunity to complete the transcription of 260 handwritten pages of the City of Victoria's building permit ledger from 1921-1936. Thanks to Nick and Sharon Russell for their work on this. There are now over 20,000 entries in a searchable database of building permits for residential buildings from the 1870s to 1936. It is hoped that the latest entries will be added to the inventory of building documents accessible to the public on the University of Victoria's vihistory.ca website.

Volunteers

In 2020 VHF members & volunteers contributed over **3,040 hours** towards the work of the Victoria Heritage Foundation. Their commitment, time and expertise stretches our resources and promotes relationships that support heritage conservation. We are grateful for the continued support of our members and volunteers, without whom we could not have delivered our programs in 2020.

This Old House Volumes

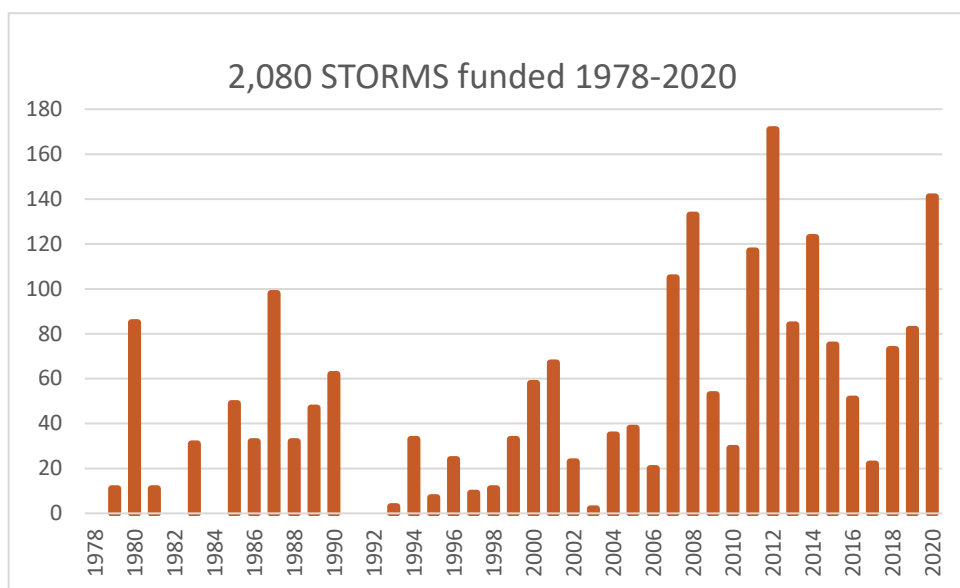
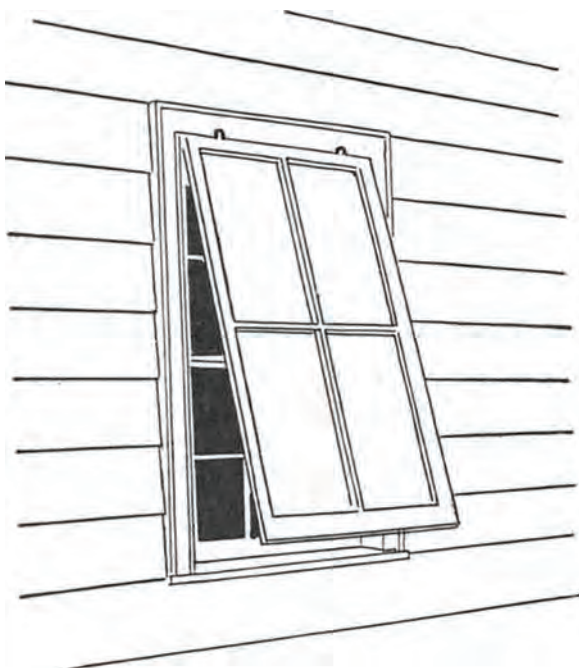
1. Fernwood & Vic West (2013)
2. James Bay (2018)
3. Rockland, Burnside, Harris Green, Hillside-Quadra, North Park, Oaklands (2014)
4. Fairfield (2009)

Neighbourhood Heritage Walking Tours

1. James Bay № 1 - Emily Carr Walk
2. James Bay № 2 - Ogden Pt-Inner Harbour
3. Fernwood - Fernwood Village
4. Hillside-Quadra - Smith Hill
5. North Park - Central Park
6. Fairfield - Southwest Fairfield
7. Burnside - Burnside-Gorge
8. Vic West - Vic West-Gorge
9. Oaklands - Oaklands Rise
10. Gonzales - North Gonzales

Benefits of traditionally made wood storm windows:

- historically accurate
- retains, protects & complements original windows
- prevents heat loss by 40-50%
- reduces draughts
- reduces sound transference
- similar energy savings as full thermal window replacement
- more cost effective and longer lasting than replacement windows
- removable for washing and painting



VICTORIA HERITAGE FOUNDATION

Financial Statements

For the year ended December 31, 2020

(Unaudited)

Anthony R. Lobmeier

Chartered Professional Accountant

REVIEW ENGAGEMENT REPORT

To The Board of Directors of Victoria Heritage Foundation

I have reviewed the accompanying financial statements of Victoria Heritage Foundation (the "Foundation") that comprises the statement of financial position as at December 31, 2020 and the statements of operations and changes in net assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Practitioner's Responsibility

My responsibility is to express a conclusion on the accompanying financial statements based on my review. I conducted my review in accordance with Canadian generally accepted standards for review engagements, which requires me to comply with relevant ethical requirements.

A review of financial statements in accordance with Canadian generally accepted standards for review engagements is a limited assurance engagement. The practitioner performs procedures, primarily consisting of making inquiries of management and others within the entity, as appropriate, and applying analytical procedures, and evaluates the evidence obtained.

The procedures performed in a review are substantially less in extent than, and vary in nature from, those performed in an audit conducted in accordance with Canadian generally accepted auditing standards. Accordingly, I do not express an audit opinion on these financial statements.

Conclusion

Based on my review, nothing has come to my attention that causes me to believe that the financial statements do not present fairly, in all material respects, the financial position of Victoria Heritage Foundation as at December 31, 2020, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.



Victoria, BC
June 8, 2021

Chartered Professional Accountant

VICTORIA HERITAGE FOUNDATION
STATEMENT OF FINANCIAL POSITION

As at December 31, 2020

(Unaudited)

	2020	2019
ASSETS		
Current		
Cash (Note 2c)	\$ 142,306	\$ 146,720
Account receivable	102	972
GST receivable	1,662	1,513
Prepaid expenses	2,755	2,945
Inventory (Note 2d)	<u>1,213</u>	<u>1,773</u>
	<u>\$ 148,038</u>	<u>\$ 153,923</u>
LIABILITIES		
Current		
Accounts payable and accrued liabilities	\$ 2,816	\$ 3,264
Grants payable	<u>64,700</u>	<u>54,714</u>
	67,516	57,978
NET ASSETS		
Net assets		
Unrestricted net assets	<u>80,522</u>	<u>95,945</u>
	<u>\$ 148,038</u>	<u>\$ 153,923</u>

On behalf of the board:

 Director
 Director

The accompanying notes are an integral part of
these financial statements

VICTORIA HERITAGE FOUNDATION

STATEMENT OF OPERATIONS AND CHANGES IN NET ASSETS

For the year ended December 31, 2020

(Unaudited)

	2020	2019
Revenues		
Grant - City of Victoria	\$ 226,803	\$ 220,841
Publication revenue	199	1,860
Interest income	<u>671</u>	<u>1,317</u>
	227,673	224,018
Grants For Heritage House Restoration	<u>176,701</u>	<u>156,688</u>
	<u>50,972</u>	<u>67,330</u>
Expenditures		
Insurance	2,129	3,238
Memberships and dues	206	256
Office	35	2,753
Professional fees	3,024	2,921
Education Committee	314	810
Publication costs	1,829	1,740
Sub-contracts	58,315	56,169
Telephone	<u>543</u>	<u>513</u>
	<u>66,395</u>	<u>68,400</u>
Deficiency of revenues over expenditures	(15,423)	(1,070)
Unrestricted net assets, beginning of year	<u>95,945</u>	<u>97,015</u>
Unrestricted net assets, end of year	<u><u>\$ 80,522</u></u>	<u><u>\$ 95,945</u></u>

The accompanying notes are an integral part of
these financial statements

VICTORIA HERITAGE FOUNDATION

STATEMENT OF CASH FLOWS

For the year ended December 31, 2020

(Unaudited)

	2020	2019
Cash flows from operating activities		
Excess (deficiency) of revenues over expenditures	\$ (15,423)	\$ (1,070)
Changes in non-cash working capital		
Accounts receivable	870	928
Inventories	560	1,722
Prepaid expenses	190	(172)
Accounts payable and accrued liabilities	(448)	(114)
Grants payable	9,986	4,910
Due from government agencies	(149)	1,424
Deferred revenue	<u>-</u>	<u>(298)</u>
Cash flows from operating activities	<u>(4,414)</u>	<u>7,330</u>
Net increase (decrease) in cash	(4,414)	7,330
Cash, beginning of year	<u>146,720</u>	<u>139,390</u>
Cash, end of year	<u>\$ 142,306</u>	<u>\$ 146,720</u>

The accompanying notes are an integral part of
these financial statements

VICTORIA HERITAGE FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS

For the year ended December 31, 2020

(Unaudited)

1. Purpose of the organization

The Victoria Heritage Foundation ("the Foundation") was incorporated June 9, 1983 under the Society Act of British Columbia. The Foundation administers the City of Victoria's funding program for heritage houses. The purpose of the Foundation is to promote the conservation of buildings originally intended as single family or duplex residences, including ancillary buildings, which are protected heritage properties, situated within the boundaries of the City of Victoria, in the Province of British Columbia and to undertake projects of an educational nature for the promotion of the conservation of built heritage. The Foundation is a non-profit organization as described in paragraph 149(1)(l) of the Income Tax Act and therefore is not subject to either federal or provincial income taxes.

2. Significant Accounting Policies

The financial statements were prepared in accordance with Canadian Accounting Standards for Not-for-Profit Organizations and include the following significant accounting policies:

a. Revenue Recognition

(i) Grants

The society follows the deferral method of accounting for contributions, which includes government grants. Unrestricted contributions, including the annual operating grant from the City of Victoria, are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Externally restricted contributions are recognized as revenue in the year in which the related expenses are recognized.

(ii) Publications and services

Revenue is recognized at the time of shipment or when the service is rendered.

(iii) Interest income

Interest income derived from a cash savings account is recognized as received and from a redeemable guaranteed investment certificate accrued monthly.

b. Donated Services

The work of the Victoria Heritage Foundation is dependent on volunteer services. The value of donated services is not recognized in these statements.

c. Cash

Cash consists of bank deposits and short-term investments with maturity or redemption dates of less than 90 days. The short-term investment consists of a redeemable guaranteed investment certificate which is recorded at amortized cost, which approximates current market value.

d. Inventories

Inventories are measured at the lower of cost and net realizable value. The cost of inventories comprises all costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition and is determined using the weighted average cost method. Net realizable value is the estimated selling price in the ordinary course of business, less any applicable variable selling costs.

e. Use of Estimates

The preparation of financial statements in conformity with Canadian Accounting Standards for Not-for-Profit Organizations requires management to make estimates and assumptions that affect the reported amount of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reported period. These estimates are reviewed periodically and adjustments are made to income as appropriate in the year they become known. Actual results could differ from these estimates.

VICTORIA HERITAGE FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS

For the year ended December 31, 2020

(Unaudited)

3. Economic Dependence

The Foundation is economically dependent on an operating grant from the City of Victoria representing 99.6% of total revenue (2019- 98.6%).

4. Financial Instruments

Under the standards for recognizing and measuring financial instruments, all financial assets are classified into one of the following four categories: held for trading, held to maturity, loans and receivables or available for sale. All financial liabilities are classified into one of the following two categories: held for trading or other financial liabilities.

The Foundation's financial assets and liabilities are classified and measured as follows:

Asset/ Liability	Category	Measurement
Cash	Held for trading	Fair value
Accounts receivable	Loans and receivable	Amortized cost
Accounts payable and accrued liabilities	Other financial liabilities	Amortized cost
Grants payable	Other financial liabilities	Amortized cost

Financial instruments measured at amortized cost are initially recognized at fair market value and then subsequently at amortized cost with gains and losses recognized in the statement of operations in the period in which the gain or loss occurs.

a. Fair Value of Financial Instruments

The fair value of a financial instrument is the estimated amount the Foundation would receive or pay to settle a financial asset or financial liability as at the reporting date.

The fair values of amounts receivable, accounts payable and accrued liabilities and grants payable approximate their carrying values due to their nature or capacity for prompt liquidation.

b. Risks and Concentrations

The Foundation is exposed to various risks through its financial instruments, without being exposed to concentrations of risk. The following analysis provides a measure of the Foundation's risk exposure at the balance sheet date.

(i) Cash flow risk

The Foundation is exposed to cash flow risk resulting from the possibility that future cash flows associated with a monetary financial instrument will fluctuate in amount. The exposure to cash flow risk arises from its deposits with a major credit union which earns interest at market rates. The Foundation has no interest bearing liabilities.

(ii) Credit risk

Credit risk is the possibility that other parties may default on their financial obligations. At year end, the maximum exposure of the Foundation to credit risk in cash was \$142,306 (2019- \$146,720). This risk is minimized by ensuring that the Foundation's funds are held in major financial institutions.

VICTORIA HERITAGE FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS

For the year ended December 31, 2020

(Unaudited)

5. Financial Instruments (continued)

b. Risks and concentrations (continued)

(iii) Liquidity risk

Liquidity risk is the risk that the Foundation will not be able to fund its obligations as they come due, including being able to liquidate assets in a timely manner at a reasonable price. The Foundation monitors forecasts of cash flows from operations and maintains its financial assets in the form of cash. Investment income is not a primary source of revenue. The Foundation has not entered into any derivative transactions.

(iv) Price risk

The Foundation is not exposed to significant price risks in the form of currency risk, interest rate risk or market risk as it has no material financial assets other than cash.

6. Remuneration

On November 28, 2016, the British Columbia Societies Act came into force. Included in the new Act is a requirement to disclose remuneration paid to all directors, the ten highest paid employees and all contractors who are paid at least \$75,000 annually.

During the year, the Foundation paid no remuneration to the Board of Directors, had no employees and had no contractors whose remuneration was in excess of \$75,000.

1978 - 2020 FUNDING FOR PROTECTED HERITAGE HOUSES

Year	No. of New Designated Houses	Total Designated Houses	City Funding \$	Administration & Education Costs \$	¹ Total House Grants Paid \$	Admin/Ed. & House Grants Spent \$	No. of House Grants	No. of 1 st -time House Grants	House Grant %	Minimum Paid by Designated Homeowners \$
1974	3	3								
1976	8	11								
1977	53	64								
<i>City of Victoria grant program for heritage-designated houses instituted 1978; funded by tax rebates</i>										
1978	11	75	48,866		48,866	48,866	19	18	100	
1979	7	82	55,470		55,470	55,470	27	25	100	
1980	7	89	81,198		81,198	81,198	36	17	100	
1981	3	92	92,591		92,591	92,591	30	7	100	
1982	2	94	35,942		35,942	35,942	12	6	100	
<i>Victoria Heritage Foundation created by Victoria City Council May 1983; City funds VHF through annual grant</i>										
1983	2	96	65,972	3,038	60,584	63,622	23	4	50	60,584
1984	10	106	73,081	20,833	41,849	62,682	21	8	50	41,849
1985	16	122	64,141	² 30,000	49,494	79,494	26	8	50-75	45,000
1986	16	138	62,404	7,000	49,273	56,273	22	4	50	49,273
1987	11	149	60,000	7,622	52,224	59,846	27	10	50	52,224
1988	8	157	77,000	7,559	68,190	75,749	24	7	50	68,190
1989	12	169	80,000	11,265	68,577	79,842	26	9	50	68,577
1990	8	177	80,000	10,380	74,751	85,131	29	15	50	74,751
1991	15	192	80,000	8,815	74,576	83,391	27	12	40	111,864
1992	6	198	80,000	9,748	65,897	75,645	27	10	30	153,760
1993	8	206	80,100	10,847	71,562	82,409	30	6	33	143,124
1994	6	212	80,100	8,634	74,483	83,117	24	9	45	91,035
1995	10	222	80,100	9,564	69,225	78,789	28	13	35	128,561
1996	9	231	80,100	10,823	73,449	84,272	31	7	35	136,405
1997	9	240	80,100	14,870	65,203	80,073	35	9	25	199,617
1998	5	245	80,100	14,592	62,491	77,083	33	8	25	204,303
1999	20	265	80,100	20,990	58,736	79,726	31	6	25	196,812
2000	16	281	105,000	34,607	70,309	104,916	34	9	25	281,236
2001	18	299	118,000	39,187	78,255	117,442	39	14	29	269,875
2002	14	313	125,000	56,831	71,311	128,142	38	16	25	285,244
2003	12	325	125,000	43,043	73,957	117,000	34	7	25	295,828
2004	9	334	128,775	38,546	74,777	113,323	37	7	20	373,885
2005	7	341	136,351	82,200	83,811	166,011	49	12	20	419,055
2006	6	347	151,059	50,164	91,397	141,561	45	13	25	365,588
2007	11	358	168,746	103,043	123,770	226,813	51	9	27	422,607
2008	11	369	175,809	65,484	114,344	179,828	52	12	23	497,148
2009	5	374	196,139	124,836	98,900	223,736	42	10	25	395,600
2010	8	382	194,452	63,149	85,603	148,752	36	7	25	342,412
2011	6	388	189,368	62,990	135,378	198,368	38	2	30	451,260
2012	8	396	189,368	69,077	157,341	226,418	50	7	30	524,470
2013	8	404	193,931	62,729	181,023	243,752	53	11	35	517,209
2014	6	410	191,734	63,399	172,243	235,642	48	7	35	505,456
2015	1	411	189,368	63,579	131,277	194,856	39	3	35	375,077
2016	7	418	205,000	65,905	143,599	209,504	36	9	34	422,350
2017	0	418	210,125	63,034	124,677	187,711	25	0	38	328,097
2018	2	420	220,841	69,309	166,404	235,713	31	1	40	416,010
2019	2	422	220,841	68,400	157,801	226,201	24	1	50	407,628
2020	2	424	226,803	66,395	177,504	243,899	24	4	50	355,008
Totals	424	424	\$5,268,075	\$1,862,487	\$3,908,312	\$5,470,700	1,413	379		\$10,076,972

¹ House Grant figures differ from Financial Statements, which show House Grants approved for the year, minus cancellations.

155 Rendall St

built: 1889; 1910

for: Alexander & Mary Whyte

Heritage-designated: 1977



VHF Grants

1988	woodwork repairs	\$2,593
1989	gutters, woodwork, storms	\$2,519
1990	windows, prep & paint	\$4,439
1992	roof, cresting, chimneys	\$3,090
2011	back porch	\$1,797
2020	prep & paint	\$13,231



photo: M. Seyler



photo: Hallmark Heritage Society Archives



photo: VHF files



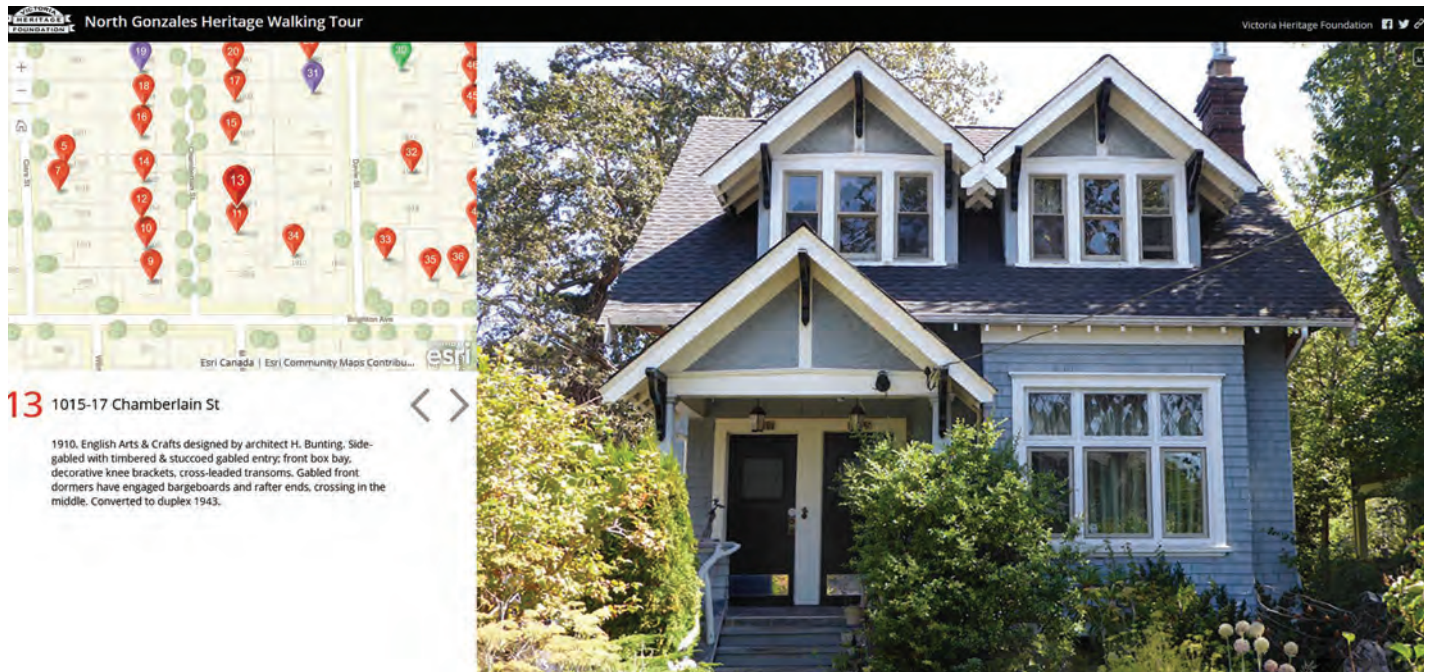
photo: VHF files



photo: VHF files

North Gonzales Heritage Walking Tour

VHF's latest neighbourhood heritage walking tour brochure for the North Gonzales neighbourhood was completed in 2020. The North Gonzales route is between the eastern boundary of Victoria, south of Oak Bay Avenue between Foul Bay Road and Richmond Avenue. The area includes a diversity of historic houses on quiet, walkable tree-lined streets. The self-guided walking tour briefly describes some of the buildings along streets beginning and ending at the commercial strip on Oak Bay Avenue.



Print versions of all ten neighbourhood heritage walking brochures are available from Victoria City Hall, the Tourist Info Centre on the Inner Harbour and locations in the neighbourhoods. Web app versions of the tours can be accessed from the VHF website.

<p style="text-align: center;">Department of Finance Policies and Procedures</p> <p>Financial Sustainability Policy</p>	
<p>Authorized by: Council</p>	<p>Date of issue: January 20, 2009 Date of amendment: October 1, 2015</p>

Purpose

The purpose of the Financial Sustainability Policy is to guide the City's financial planning to meet financial obligations while providing high quality services.

Primary Objective

The policies shall be designed and structured to develop principles that guide, support and respect the direction of the community so that tax payers can look forward to stable, equitable and affordable property taxation.

Policies

1. Growth in Property Tax Base

The City is surrounded by other municipalities and has no ability to expand. However, re-development is occurring that brings in new property tax revenue. This new revenue must be estimated using the best available data. The City recognizes that any new developments or re-developments increase demand on existing infrastructure and may result in the need to expand that existing infrastructure.

Policy 1.0

Conservative estimates of non-market change assessment revenue will be included in the budget based on information provided by BC Assessment, the Planning and Development Department and the Finance Department.

Policy 1.1

To balance infrastructure upgrade needs with ongoing operating funding requirements, the first \$500,000 of assessment growth (non-market change) property tax revenue will be transferred to infrastructure reserves and the remaining balance allocated as determined by Council.

2. Property Tax Increase

Rising costs of existing services at existing service levels must be recognized. One-time revenues or non-renewable reserves should not be used to fund on-going operating expenses.

Policy 2.0

Each budget cycle, Council will consider the property tax increase required by first covering the projected cost increase for existing services at existing service levels and then considering other enhancements. (Also see Policy 3.)

3. New Services and Major Enhancements to Existing Services

The property tax increase established under Policy 2 allows the City to provide the same level of service to the existing tax base. It is not designed to provide for new services or major enhancements to existing services.

Policy 3.0

New services or enhancements to existing services will be funded by one or a combination of the following:

1. A reduction in the cost of existing services. This may include a reallocation of resources from one area to another.
2. An increase in non-tax revenues.
3. A further increase in property taxes.

4. Efficiencies, Demand Management and Service Level Changes

As a sound business practice, departments strive to find and explore efficiencies throughout the City's operations. The City does not have the resources to meet all of the demands that are made. Demand must be managed to make sure that expectations reflect our fiscal realities and the need to contain expenditures. Areas where service level changes may be possible must be identified and brought forward for Council's consideration.

Policy 4.0

Business Plans will identify demand management strategies and will include options for service level changes and alternative service delivery models.

5. Alternative Revenues and External Funding

To diversify its revenue base, the City continually looks for new revenue sources that are consistent with the City's Five-year Financial Plan and 20-year Capital Plan.

Policy 5.0

All departments will make every effort to access external funding from non-City sources including other levels of government. All departments will endeavour to develop partnerships, strategic alliances and shared project funding to assist in the reduction of expenditure to the City. Any additional funding can be used to reduce property tax increases, increase service levels and/or provide new services.

Policy 5.1

Grants should be sought for known infrastructure needs or identified priorities in the City's Strategic Plan even if they are not included in the financial plan due to limited funding or pending Council decision.

6. Infrastructure Maintenance and Replacement

Much of the City's infrastructure is at or nearing the end of its life. The City has an inventory and performs condition assessments of its assets on an ongoing basis. This allows the City to develop and update plans to keep the infrastructure in a proper state of repair to avoid costly failures.

Policy 6.0

The City will establish and maintain an inventory of its infrastructure. A maintenance/replacement plan will be developed utilizing best practices, to keep existing infrastructure in an acceptable condition. This program will be included in the Five-year Financial Plan and the 20-year Capital Plan.

Policy 6.1

The City will depreciate its infrastructure over the useful life of the assets and a sustainable funding strategy will be developed.

Policy 6.2

Each year, Council will consider a property tax increase dedicated to increasing capital infrastructure investment.

7. Self Financed Programs

The City has several self financed programs: Water Utility, Sewer Utility, Stormwater Utility and Solid Waste and Recycling Utility. The costs for self financed programs should be fully funded by user fees. The Water and Sewer Utilities have established reserves. Any surplus or deficit is transferred at the end of each year to or from each reserve.

Policy 7.0

The City's self financed programs are to be fully funded by user fees including corporate overhead, equipment replacement, debt financing, transfers to reserves and capital expenditures.

Policy 7.1

To ensure that programs remain self funded, user fees for each will be adjusted annually to offset any changes in costs.

8. Debt Management

The maximum amount that the City can borrow from external sources is set by the Community Charter. Debt should only be incurred for one-time capital expenditures and not for on-going programs. Borrowing for one-time capital expenditures allows the cost of the project to be spread out over the useful life of the asset. This results in the costs being paid by future beneficiaries as well as current taxpayers.

Policy 8.0

Debt from external sources should only be incurred for one-time capital projects. These projects should be identified as debt-funded projects in the Five-year Financial Plan and 20-year Capital Plan. A separate report, including a business case, to Council is required seeking approval for proceeding with the borrowing process.

Policy 8.1

Every attempt should be made to keep the debt servicing charges at the current budget level of 7% of the property tax levy by adding new debt only in the years when other debt issues are retired. This will minimize the impact on property taxes as a result of new debt.

Policy 8.2

Debt for Self-financed entities (Water Utility, Sewer Utility, Stormwater Utility, Solid Waste and Recycling Utility and Parking Services) can be incurred if supported through a business case, without consideration of Policy 8.1 which only applies to projects that impact on property taxes.

Policy 8.3

As an alternative to external borrowing, funds in the City's Debt Reduction Reserve can be borrowed with a maximum repayment term of 15 years at an interest rate equal to the lost investment interest

9. Fees and Charges

Fees and charges are a significant portion of the City's revenues. They will be reviewed on a regular basis to avoid major changes and to provide users with adequate notice of those changes. Any review will include an analysis of the City's costs in providing the service as well as a comparison to other municipalities.

Policy 9.0

Fees and charges will be reviewed annually and adjusted where appropriate. Departments should consider a minimum increase equal to inflation (CPI.) The users will be provided with no less than 2 months notice of those changes. Fee bylaws should, when appropriate, include an annual increase equivalent to the Consumer Price Index for Victoria.

10. Surplus

Surplus represents non-renewable savings and should not be used for operating purposes or for on-going capital programs.

The Financial Stability Reserves (Operating Fund, Police Department, Water Utility, Sewer Utility, and Stormwater Utility) were established to ensure ongoing financial stability and fiscal health of all City Entities. They are funded from the year-end surplus in each respective fund.

Policy 10.0

Surplus will only be considered as a funding source for one-time expenditures. Any surplus not used for one-time expenditures will be transferred to infrastructure reserves, financial stability reserves and/or debt reduction reserves. (Also see Policy 11.)

11. Reserve Funds

The City has a number of reserve funds established for various purposes. The City strives to develop appropriate reserves to meet future financial obligations with respect to City equipment and infrastructure, fiscal needs and employee benefit obligation.

Policy 11.0

Each reserve fund is governed by the City's Reserve Fund Policy that outlines the purpose, the types of expenditures permitted and the desired levels of each reserve.

12. Capital Projects and Programs

Capital projects and programs are funded from a variety of sources including a capital property tax levy, grants and reserves. Once the project or program is completed, its on-going maintenance costs need to be included in the operating budget and future upgrade and/or replacement costs need to be included in the capital plan. These on-going and future costs must be clearly understood before a capital project is approved.

Policy 12.0

Each capital project or program submitted for consideration must clearly state the full initial cost as well as future costs, including operating and upgrade/replacement costs. In addition, the source of sustainable funding for such costs has to be demonstrated.

13. Re-budgeted Capital Projects and Programs

Every year, some capital projects and programs are not completed in the year they were budgeted for. In such instances, a request to re-budget the portion of the project or program that is yet to be completed is submitted to Finance.

Policy 13.0

Requests to re-budget capital projects underway are granted. However, other capital items may be scaled back or deferred to accommodate the re-budget request.

Policy 13.1

Requests to re-budget capital projects that have not been started are not granted. These projects will be considered and prioritized along with all other capital items being put forward.

Policy 13.2

Requests to re-budget capital programs are not normally granted. However, should such a request be granted, next year's program will be scaled back to accommodate the re-budget request.

14. Large Scale Capital Projects

Some capital projects are very large in scale and have various phases.

Policy 14.0

Large scale capital projects will be budgeted in at least two phases. Phase one is for planning and design. Phase two and any subsequent phases are for implementation/build.

<p style="text-align: center;">Department of Finance Policies and Procedures</p>	
Revenue and Tax	
Authorized by: Council	Date of issue: February 16, 2009 Date of revision: January 29, 2015

Purpose

The purpose of the Revenue and Tax Policy is to outline the proportions of revenue sources, the distribution of property taxes among property classes and the use of permissive property tax exemptions.

Objectives

- To provide tax payers with stable, equitable and affordable property taxation while at the same time providing high quality services.
- To support the OCP and other City plans as well as complement the Regional Context Statement.

Policies

1. Revenue Proportions by Funding Sources

Property taxes are the main source of revenue for the City and pay for services such as police and fire protection, bylaw enforcement, and infrastructure maintenance. Property taxes provide a stable and consistent source of revenue for services that are difficult or undesirable to fund on a user pay basis. Therefore, property taxes will continue to be the City's major source of revenue.

However, it is the City's desire to charge user fees where feasible. Some programs, such as recreation, are partially funded by user fees. The City also has several self-financed programs that are fully funded by user fees. These include Water Utility, Sewer Utility, Stormwater Utility, and Garbage Utility.

Policy 1.0

User pay funding will be used for such services that are practical and desirable to fund on a user pay basis.

Services that are undesirable or impractical to fund on a user pay basis will be funded by property taxes.

Policy 1.1

The City will continue to explore alternative revenue sources to diversity its revenue base.

2. Distribution of Property Taxes Among Property Classes

Market value changes that result in uneven assessment changes between property classes result in a tax burden shift to the class experiencing greater market value increases unless tax ratios are modified to mitigate the shift.

Until 2007, it was Council's practice to modify tax ratios to avoid such shifts. This equalization practice provided an effective tax increase that was equal for all classes. It is important to be aware that this practice only avoids shifts *between* property classes. There is still a potential for shifts *within* a property class where one property has experienced a market value change that is greater than the average for that class.

However, starting in 2007, business and industrial tax ratios have been held constant in recognition of the larger tax burden that has been placed on those classes. This resulted in higher tax increases being passed on to the residential class compared to business and industrial.

The pressure continues across the country to reduce the tax burden on the business and industrial classes. In recognition of this, and the desire to support a healthy business environment, Council's goal is to have a business class tax burden that is equitable.

In 2012, a comprehensive review of the Revenue and Tax Policy was conducted to determine if Council's objective of reducing the tax burden on the business class was appropriate and if so, that the mechanism of achieving the objective (reduction of tax ratio) was the most effective mechanism to achieve the goal. The review concluded that additional relief for the business tax class was warranted. However, the tax ratio was not the best mechanism of achieving that goal. As a result, Council approved the following policy objective: *To reduce the business property tax class share of the total property tax levy to 48% over three years (2012-2014). The redistribution excludes impact of new assessment revenue. The total redistribution of the tax levy was \$1.51 million.*

In 2015, an update review was completed and based on the findings, policy 2.0 was amended to maintain the current share of taxes among tax classes.

Policy 2.0

Maintain the current share of distribution of property taxes among property classes, excluding the impact of new assessment revenue, by allocating tax increases equally. Business and industrial classes will be grouped as outlined in Policy 2.1.

Policy 2.1

Tax rates for the light and major industrial tax classes will be equal to the business tax rate to support the City's desire to retain industrial businesses.

Policy 2.2

Farm Tax Rates will be set at a rate so taxes paid by properties achieving farm status will be comparable to what the property would have paid if it were assessed as residential.

3. Use of Permissive Property Tax Exemptions

The City continues to support local non-profit organizations through permissive tax exemptions. Each year, a list of these exemptions is included in the City's Annual Report.

In addition, the City offers a Tax Incentive Program to eligible owners of downtown heritage designated buildings to offset seismic upgrading costs for the purposes of residential conversion of existing upper storeys. The exemptions are for a period up to ten years.

The City encourages redevelopment of lands within the City and the use of environmentally sustainable energy systems for those developments through revitalization property tax exemptions.

Policy 3.0

Permissive property tax exemptions are governed by the City's Permissive Property Tax Exemption Policy, which outlines the criteria for which property tax exemptions may be granted.

Policy 3.1

Heritage property tax exemptions are governed by the City's Heritage Tax Incentive Program.

Policy 3.2

Revitalization property tax exemptions are governed by the City's Revitalization Tax Exemption (Green Power Facilities) bylaw.

<p align="center">Department of Finance Policies and Procedures</p>	
Reserve Funds	
Authorized by: City Council	Date of issue: September 30, 2004
	Revised: January 2020

PURPOSE

The purpose of the Reserve Fund Policy is to provide guidance with respect to the development, maintenance, and use of City Reserve Funds.

GUIDING PRINCIPLES

All Reserves Funds must be established, maintained and used for a specified purpose mandated by this policy, statute, or City by-law.

Annual operating surpluses are to be transferred to the Equipment and Infrastructure Reserve or the appropriate Financial Stability Reserve in each fund and used in accordance with the priorities outlined in this policy.

The City shall strive to develop appropriate reserves to meet future financial obligations with respect to City equipment and infrastructure, fiscal needs and employee benefit obligations.

PRIMARY OBJECTIVES

Reserves shall be established and expended to:

1. Ensure Stable & Predictable Levies

The City recognizes that unstable and unpredictable tax levies can adversely affect residents and businesses in Victoria. In order to maintain stable and predictable levies, the City will maintain sufficient reserves to buffer the impact of unusual or unplanned cost increases and revenue reductions over multiple budget cycles.

2. Provide for Operating Emergencies

The City is exposed to unusual operating emergencies resulting from inclement weather, catastrophic events, law enforcement issues, environmental hazards and so on. It may not be feasible, or cost-effective, to absorb the costs of such emergencies during one budget cycle. The City will maintain adequate reserves to avoid such emergencies, extensive service interruptions, and prevent risks to infrastructure and public safety.

3. Finance New Capital Assets

Use of Reserves for financing new capital assets is an effective means of matching one-time funds to one-time capital projects. In addition, the City requires financial resources to quickly respond to opportunities that could provide capital infrastructure through private sector partnerships, and other alternative service delivery methods.

4. Safeguard and Maximize Existing Assets

The City has an inventory of specialized machinery, equipment and technology systems necessary for the efficient delivery of services to the public, which needs to be replaced on well-defined lifecycle standards. The City also has a need to provide insurance against unforeseen losses of these and other assets and claims against its assets where it is found legally liable.

GENERAL CRITERIA

Reserves shall be established, maintained and used in accordance with the following General Criteria.

1. Least Cost to Taxpayers

Reserves should support the least cost alternative in the long-term for delivering standards of service adopted by Council. This means they will be used to:

- Buffer the effects of large cost increases and revenue reductions and allow time to adjust City service costs or revenue generation to avoid unnecessary tax increases, and
- Provide internal capital financing which is more cost-effective than external borrowing or leasing.

2. Fairness & Equity to Taxpayers

Reserves should serve to balance the impact of the operating costs and capital costs, on both current and future taxpayers by:

- Applying Reserves derived from one-time revenue sources to one-time capital or operating projects.
- Applying Reserve Funds and current revenues in a ratio, which recognizes the appropriate sharing of savings from current taxpayers with contributions from future taxpayers (this will likely require repayment of all, or a portion of, Reserves from future rates or user fees).

3. Meets Statutory and Legal Requirements

Reserves must meet the requirements of the Community Charter, Federal statutes, City By-Laws or any other contract or judgment enforceable by law.

4. Meets Accounting Standards

Reserves must meet generally accepted accounting principles (GAAP) and accounting standards applicable to local governments (PSAB).

POLICY ADMINISTRATION

The Director of Finance shall be responsible to:

- Ensure the Reserve Funds are established and maintained in compliance with this Policy.
- Conduct an annual review of the Reserve Funds and report the results to City Council.
- On an “as required basis”, recommend revisions or amendments to this Policy, due to changes in applicable statutes, accounting standards, or economy.

ADMINISTRATIVE CRITERIA

1. Unique Corporate Purpose

Reserves must have a unique and specific corporate purpose. Every effort must be made to:

- Reduce complexity by combining amounts with similar purposes
- Eliminating those with redundant or outdated purposes, and
- Re-focus departmental reserves to corporate purposes and strategic plans.

2. Interest and Calculation Method

All Reserves Funds will earn interest each year. Interest will be calculated based on the audited fund balance at the end of the prior year. The interest rate used will be the determined on an annual basis.

3. Minimum and Maximum Balances

A minimum and maximum balance shall be established for each Reserve Fund. A minimum balance will ensure that each fund is not depleted to the degree that it is no longer able to serve its intended purpose. A maximum balance ensures that it does not grow beyond its intended purpose.

4. Repayment Period

If funding is borrowed from a reserve, a time period shall be specified for the repayment or replenishment to its specified minimum or maximum balance.

5. Business Case Requirements

A business case shall be provided specifying the purpose, benefits and method of repayment for each proposed Departmental use of a reserve fund, except as provided by statute, City by-law or Council policy. A business case will be subject to the applicable budget, ranking or other prioritization process, and Council approval.

RESERVE FUNDS

City of Victoria Reserve Funds are established under the authority of the Community Charter and are each supported by a bylaw that outlines the purpose and use of each fund.

A description of each of the different types of Reserve Funds covered by this policy is outlined below:

FINANCIAL STABILITY RESERVES

Description

Financial Stability Reserves are required to ensure the ongoing financial stability and fiscal health, of all City Entities. Each reserve is funded from the year-end surplus from the appropriate entity (i.e. Operating Fund, Police Department). For the Water, Sewer and Stormwater Utilities, 50% of each utility's surplus are to be applied to the respective financial stability reserve until they reach target balances and the remainder to the respective equipment and infrastructure reserve.

- **Debt Reduction** – This reserve was established to provide a source of funds to finance internal borrowings, local improvements and paying down the City's outstanding debt. It is currently being funded from the City's share of surpluses identified in MFA Sinking Funds and payment holidays on debt issues.
- **Reserve for Insurance Claims** – This reserve was established to provide a source of funds for liability claims not covered under our Insurance Policies.

Guidelines for Using Funds

A Council Resolution or an Adopted Financial Plan Bylaw is required for all appropriations from the Financial Stability Reserve Funds.

All appropriations from Financial Stability Reserves are to be considered in accordance with the following priorities.

1. Operating and Environmental Emergencies

- These appropriations are the highest priority and are based on public safety and demand nature of the expenditure.

2. Revenue Stabilization and Operating Contingency

- These appropriations are intended to stabilize the impacts of cyclical revenue downturns and operating cost increases that are largely temporary and not within the City's ability to adjust in the short-term.

3. Innovation Fund

- As an incentive to encourage creativity and innovation, appropriations may be made to fund departments and/or workgroups that would like to explore innovative and creative solutions directed towards making the Corporation more efficient and effective.
- Business cases requesting use of these funds require that the replenishment methods be specified. These would include future departmental cost or service level adjustments or additional revenue generation necessary to "top up" the accounts over a three-year period.

EQUIPMENT AND INFRASTRUCTURE

Description

Equipment and Infrastructure Reserves are established to create a funding source for buildings and infrastructure capital projects, new equipment purchases and capital equipment replacement programs. Currently, the city has established equipment and infrastructure reserve funds for the following purposes:

- **Police Vehicles, Equipment and Infrastructure** – This reserve is to fund the replacement and purchase of Police vehicles and equipment. This reserve is funded by annual budget contributions included in the Police operating budget.
- **Police Emergency Response Team Vehicles and Equipment** - This reserve is to fund the replacement and purchase of equipment for the Regional Emergency Response Team. The reserve is funded by the annual surplus from the ERT Program.
- **Victoria Conference Centre Equipment and Infrastructure** – This reserve was established to provide a source of funds to properly maintain the Conference Centre building and furnishings. This reserve is also used to fund equipment replacements and new equipment purchases. The reserve is funded by the annual surplus from the Conference Centre.
- **City Equipment** - This reserve is to fund the replacement and purchase of City equipment. This includes equipment replacement programs, computer equipment and software, office furniture, etc. This reserve is funded by annual budget contributions included in the City operating budget.
- **City Vehicles and Heavy Equipment** – This reserve is to fund the purchase and replacement of City vehicles and heavy equipment. This reserve is funded by annual budget contributions included in the City operating budget.
- **City Buildings and Infrastructure** – This reserve was established to provide a source of funds to properly maintain City Buildings and Infrastructure. This reserve is funded by annual budget contributions that are increasing by \$500,000 per year until the reserve attains an adequate funding level. This increase is subject to annual Council approval.
- **Parking Services Equipment and Infrastructure** – This reserve was established to provide a source of funds to properly maintain the City parkades. The reserve is also used to fund Parking Services equipment replacement and new equipment purchases. This reserve is funded from annual budget contributions included in the City's operating budget.
- **Multipurpose Equipment and Infrastructure** – This reserve was established to provide funding for equipment replacement and maintaining the Multipurpose Facility. This reserve is funded by annual budget contributions from the City's operating budget and RG Properties.
- **Recreation Facilities Equipment and Infrastructure** – This reserve was established to provide a source of funds to properly maintain City Recreation Facilities. The reserve is also used to fund equipment replacement and new equipment purchases for City Recreation Facilities. This reserve is funded from user fees assessed on tickets to events and facility rentals.
- **Archives Equipment** – This reserve is to fund the purchase and replacement of Archives material and equipment. The funding for this reserve comes from grants and donations.
- **Artificial Turf Field** - This reserve was established to provide a source of funds for replacement of the Finlayson field carpet and amenities and for future development of artificial turf fields. This reserve is funded from the fees collected from the rental of the Finlayson field.

- **Gas Tax** - The Governments of Canada, British Columbia and the UBCM entered into the Gas Tax Agreement on September 19, 2005. The Agreement is focused on achieving three environmental sustainability outcomes: reduced greenhouse gas emissions, cleaner water and cleaner air. The Community Works Fund provides annual contributions into this reserve.
- **Water Utility Equipment and Infrastructure** - This reserve was established to provide a source of funds to properly maintain the Water Utility Infrastructure. The reserve is also used to fund Water Utility equipment replacement and new equipment purchases. The reserve is funded by annual budget contributions from the Water Utility and 50% of the Water Utility's surplus until the target balance has been met within the Water Utility Financial Stability Reserve. Once the target balance is achieved, 100% of the surplus will be allocated to the Water Utility Equipment and Infrastructure Reserve.
- **Sewer Utility Equipment and Infrastructure** - This reserve was established to provide a source of funds to properly maintain the Sewer Utility Infrastructure. The reserve is also used to fund Sewer Utility equipment replacement and new equipment purchases. The reserve is funded by annual budget contributions from the Sewer Utility and 50% of the Sewer Utility's surplus until the target balance has been met within the Sewer Utility Financial Stability Reserve. Once the target balance is achieved, 100% of the surplus will be allocated to the Sewer Utility Equipment and Infrastructure Reserve.
- **Stormwater Utility Equipment and Infrastructure** - This reserve was established to provide a source of funds to properly maintain the Stormwater Utility Infrastructure. The reserve is also used to fund Stormwater Utility equipment replacement and new equipment purchases. The reserve is by annual budget contributions from the Stormwater Utility and 50% of the Stormwater Utility's surplus until the target balance has been met within the Stormwater Utility Financial Stability Reserve. Once the target balance is achieved, 100% of the surplus will be allocated to the Stormwater Utility Equipment and Infrastructure Reserve.

Guidelines for Using Funds

Use of equipment and infrastructure reserves is restricted to the following types of purchases:

- Major construction, acquisition, or renovation activities as defined in the Capital Asset Policy that add value to the municipal physical assets or significantly increase their useful life. Some examples include:
 - Renovation and construction projects pertaining to new or existing city buildings,
 - Renewal, replacement, enhancement or construction of city infrastructure, sewers, storm drains, water distribution systems, buildings, roads, sidewalks, traffic systems, parks, etc.
- Vehicles and heavy equipment, individual pieces of equipment and ongoing annual equipment replacement programs as defined in the Capital Asset Policy.

Note: A Council resolution or an adopted Financial Plan Bylaw is required for all appropriations from the Reserve Funds. Further, a Council Resolution is required to create additional reserve fund categories, delete categories or shift funds between categories.

EMPLOYEE BENEFIT OBLIGATIONS

Description

Reserves for employee benefit obligations will be established where the City is incurring a retirement benefit liability or other employee related liability, which the City is obligated to pay at some future date. Current reserves established include:

- **Police Retirement Benefits** – This reserve is to fund retirement benefits (one months pay and vested sick leave) accrued to retiring Police officers. This reserve is funded by annual contributions included in the Police operating budget.
- **Police Employee Pension Buybacks** – Police employees are entitled to purchase additional pension service time related to their probation period, provided they were not covered by pension. The City is obligated to pay 50% of the cost once the employee retires or reaches 55 years of age. This reserve was established to fund the City's share of costs for employees purchasing pension service for probation periods. This reserve is funded by annual contributions included in the Police operating budget.
- **Police Pension Corporation Over Contributions** – This reserve was established to accumulate the City's share of Police pension over contributions. These amounts are payable to the employee upon retirement. This reserve is funded from pension contributions refunded to the City by the BC Pension Corporation.
- **City Retirement Benefits** - This reserve has been established to help fund retirement benefits (one months pay and vested sick leave) accrued to retiring City Employees. This reserve is funded by annual contributions included in the City's operating budget.
- **City Employee Pension Buybacks** - City employees are entitled to purchase additional pension service time related to their probation period provided they were not covered by pension. The City is obligated to pay 50% of the cost once the employee retires or reaches 55 years of age. This reserve was established to fund the City's share of costs for employees purchasing pension service for probation periods. This reserve is funded by annual contributions included in the City's operating budget.
- **City Pension Corporation Over Contributions** - This reserve was established to accumulate the City's share of Firefighter pension over contributions. These amounts are payable to the employee upon retirement. This reserve is funded from pension contributions refunded to the City by the BC Pension Corporation.

Guidelines for Using Funds

Use of funds is restricted to the purpose for which each fund was established. Funds may only be accessed to supplement funding a retirement payout.

Note: A Council resolution or an adopted Financial Plan Bylaw is required for all appropriations from these Reserve Funds. Further, a Council resolution is required to create additional reserve fund categories, delete categories or shift funds between categories.

DEVELOPMENT COST CHARGES

Description

This reserve is required by the Community Charter to account for the proceeds from development cost charges levied against new developments. The reserve is funded from the proceeds of development cost charges levied.

Guidelines for Using Funds

Use of these funds is governed by the Development Cost Charge Bylaw and restricted to the funding approved projects as allowed by that bylaw.

Note: *An adopted Financial Plan Bylaw is required for all appropriations from this Reserve Fund. Further, an amendment to the Development Cost Charge Bylaw is required to create additional reserve fund categories, delete categories or shift funds between categories.*

TAX SALE LANDS

Description

The Tax Sale Lands Reserve was established to account for proceeds from any sales of City land and buildings. This reserve is funded from all sales of City land and buildings.

Guidelines for Using Funds

These funds are available for building and land purchases and improvements, and capital expenditures required for preparing City properties to sell (i.e. remediation, servicing, etc.)

Note: *A Council resolution or an adopted Financial Plan Bylaw is required for all appropriations from this Reserve Fund. Further, a Council resolution is required to create additional reserve fund categories, delete categories or shift funds between categories.*

PARKS AND GREENWAYS ACQUISITION

Description

This reserve was established to provide a source of funds for purchasing Park Lands. It is currently funded from 10% of the proceeds of any City land sale.

Guidelines for Using Funds

These funds are available for purchasing park lands or lands to be developed into a park.

Note: *A Council Resolution or an adopted Financial Plan Bylaw is required for all appropriations from this Reserve Fund. Further, a Council resolution is required to create additional reserve fund categories, delete categories or shift funds between categories.*

LOCAL AMENITIES

Description

This reserve tracks and accounts for monies received from a developer, for public amenities related to specific developments (i.e. pathways, parks, docks, etc.). This reserve is funded from contributions by developers.

This reserve also tracks and accounts for monies received under the City's Tree Preservation Bylaw related to removal of trees due to development or through cash donations.

Guidelines for Using Funds

Use of these funds is restricted to the purpose for which each contribution was based on, including uses outlined in the Tree Preservation Bylaw for tree replacement.

Note: *A Council resolution or an adopted Financial Plan Bylaw is required for all appropriations from this Reserve Fund. Further, a Council resolution is required to create additional reserve fund categories, delete categories or shift funds between categories.*

VICTORIA HOUSING

Description

This reserve has been established to provide a source of funds to help fund housing projects including projects that fall under the Secondary Suite Incentive Program. The reserve is funded by annual contributions included in the City's Operating Budget.

Guidelines for Using Funds

Use of these funds is restricted to the funding of housing projects including those that fall under the Secondary Suite Incentive Program.

Note: *A Council resolution or an adopted Financial Plan Bylaw is required for all appropriations from this Reserve Fund. Further, a Council resolution is required to create additional reserve fund categories, delete categories or shift funds between categories.*

DOCKSIDE AFFORDABLE HOUSING

Description

This is a reserve that has been established to provide a source of funds to help fund affordable housing projects in Dockside. The Dockside Master Development Agreement outlines certain requirements around affordable housing that the developer has to meet. There is an option to provide cash instead of the affordable housing requirements. Those funds would be put into this reserve. In addition, the reserve is funded by 20% of the building permit fees applicable to the Dockside development.

Guidelines for Using Funds

Use of these funds is restricted to the funding of affordable housing projects in Dockside.

Note: *A Council resolution or an adopted Financial Plan Bylaw is required for all appropriations from this Reserve Fund. Further, a Council Resolution is required to create additional reserve fund categories, delete categories or shift funds between categories.*

CLIMATE ACTION

Description

This reserve has been established to provide a source of funds for funding climate mitigation and adaptation strategies that target energy and GHG reductions associated with facilities or transportation of either City-owned assets or community public lands and services. This reserve is funded by the Climate Action Revenue Incentive Program (CARIP) grants.

Guidelines for Using Funds

Use of these funds is restricted to the funding of climate change initiatives.

Note: *A Council resolution or an adopted Financial Plan Bylaw is required for all appropriations from this Reserve Fund. Further, a Council resolution is required to create additional reserve fund categories, delete categories or shift funds between categories.*

ART IN PUBLIC PLACES

Description

This reserve has been established to provide a source of funds for art in public spaces and expand opportunities for artists and members of the public to participate in the process. The Arts in Public Places policy outlines the funding formula for this reserve.

Guidelines for Using Funds

Use of these funds is restricted to the funding of art in public places initiatives.

Note: *A Council resolution or an adopted Financial Plan Bylaw is required for all appropriations from this Reserve Fund. Further, a Council resolution is required to create additional reserve fund categories, delete categories or shift funds between categories.*

DOWNTOWN CORE AREA PUBLIC REALM IMPROVEMENTS

Description

This reserve has been established to assist in funding improvements that tangibly and visibly improve the physical condition, appearance and function of the public realm within the Downtown Core Area and provide a public benefit to the overall surrounding area.

This reserve is funded by monetary contributions provided to the City of Victoria as part of the Density Bonus System described in the *Downtown Core Area Plan*. The *Downtown Core Area Plan* outlines the funding formula for this reserve.

Guidelines for Using Funds

Use of these funds is restricted to the funding of public realm improvements that support the objectives and policies of the *Downtown Core Area Plan*.

Note: *A Council resolution or an adopted Financial Plan Bylaw is required for all appropriations from this Reserve Fund. Further, a Council resolution is required to create additional reserve fund categories, delete categories or shift funds between categories.*

PARK FIXTURE DEDICATION PROGRAM

Description

This reserve has been established to assist in funding the maintenance costs of the capital assets acquired through the Park Fixture Dedication Program.

This reserve is funded by monetary contributions provided to the City of Victoria as part of the total cost of the dedication. The maintenance contingency is a percentage of the amenity capital cost.

Guidelines for Using Funds

Use of these funds is restricted to funding the maintenance of the dedicated park fixture over the estimated useful life.

Note: *A Council resolution or an adopted Financial Plan Bylaw is required for all appropriations from this Reserve Fund. Further, a Council resolution is required to create additional reserve fund categories, delete categories or shift funds between categories.*



**2022 PROVISIONAL
POLICE BUDGET
SEPTEMBER 21, 2021**

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I. Message from The Finance Committee Chair

On behalf of the Victoria and Esquimalt Police Board, I am pleased to present the 2022 provisional police budget. A few years ago, the Board refined its financial planning process with a focus on engagement and transparency. We remain committed to this process and encourage you to provide input as to how we can continually improve our engagement with you.

During the summer, we met with the Councils and staff to understand each municipality's public safety priorities, and we incorporated that feedback into this budget. We look forward to further discussion at the Joint Councils/Police Board meeting on October 19, 2021 and seek your support of the budget.

In the past, the Board strived to cap its budget to meet the financial targets of the municipalities. The 2022 provisional budget is different. The requested 2022 budget of \$63,399,705, including the additional resource requests, is an increase of 7.05% over 2021. Although the budget presentation explains in detail the reasons for the increase, I would like to elaborate on some major factors:



Reserves: Reserves are necessary to provide for future unknown expenditures, yet previously we met our budget targets in part by curtailing them. We must now rebuild these reserves. In particular, we must replenish the capital reserve to provide for upcoming capital requirements.

Salary Increases: In the past, we budgeted lower salary increases hoping to meet the municipalities' expectations. Recent pattern bargaining has resulted in a requirement to catch up the prior year's lower provisions and to provide for salary expectations in 2022.

Freezing staffing levels: Freezing staff levels during the past few years may have proven to be somewhat short sighted. Largely because of increased criminality, violence, and social challenges, our officers are experiencing a significantly higher work load in an increasingly dangerous environment. VicPD is also required to implement provincial and justice department mandates that have been downloaded to the municipalities and the police. Officers are unable to sustain the resulting heavy workload and it is leading to burnout and a decline in our officer's mental health and wellness. Our deployable work force has not kept up with the increased public safety demands and the current trend is not sustainable. Finally, proactive and community engagement is an important service that helps reduce crime, build community trust, and keep our officers healthy and safe. This was broadly endorsed by both Councils during the July meetings. Unfortunately, in order to meet previous budget constraints, much of the community engagement work has been diverted to the front-lines.

Under the BC *Police Act*, it is the responsibility of the Board to ensure adequate and effective policing services are provided to the municipalities of Victoria and Esquimalt. This has been largely achieved by diverting proactive community engagement resources to an increasingly short staffed front-line which has clearly resulted in a no-win downward cycle.

I believe that we can reverse this cycle and create a long-term sustainable police force; however, we must act now. Starting with the 2022 budget, we recommend collectively taking the following actions:

1. Approve the 2022 provisional budget which begins to provide the necessary resources.
2. Support the Board in its efforts to work with the Chief Constable to develop and implement short-term solutions that will help to address the unsustainable call load and lack of resources. This may include additional integrated police services with the other police departments, service providers, and the province.
3. The Board, VicPD, the City of Victoria, and the Township of Esquimalt must continue to strongly advocate for a regional police department for the South Island.
4. Create a five-year staffing plan and financial forecast that projects the need for additional resources, and build support with Councils and the community while continuing to look for operational and administrative efficiencies.

In conclusion, I would like to thank you for your shared commitment to community safety and health and the wellbeing of our officers. I look forward to your support of the 2022 Victoria and Esquimalt Police Board budget.

II. Budget Overview

The following budget represents the funds required to maintain current authorized strength and policing functions to a minimum standard, as well as incorporating committed or mandatory additional expenditures. It also includes additional resources approved by the Board in order to provide adequate policing within our jurisdiction. Business cases have been prepared for each of these additional resources outlining the current state, benefits of the resources and risks if not implemented.

The resulting Provisional 2022 Budget represents a 7.05% increase over the previous year. 2022 is also the 2nd and final year to implement the new funding formula recommended in the provincial report presented by Mr. LePard. As a result, this overall increase will be different for each municipality, as detailed further in this document. The funding allocation formula used does not reflect any changes to the deployment model currently under discussion. Any changes as a result will be reflected as determined within the terms of the Framework Agreement.

We appreciate that the increase is higher than ideal – particularly in the area of labour costs. For several years we have signalled cost pressures that, if deferred, would likely impact future years. One of these, particularly in 2021, was labour costs. The proposed budget is markedly impacted by labour cost increases we expect to incur despite our efforts to establish a new trend related to wage increases that we had hoped would place downward pressure on future increases. For the reasons discussed later, this did not occur as we had planned.

Summary of Core Budget (Excluding Additional Resource Requests)

As noted above, due to the full implementation of the provincial recommendations, an overall increase in the budget of 7.05% will have different impacts on each municipality, resulting in a 3.05% increase for Esquimalt and a 7.71% increase for Victoria.

<i>Description</i>	<i>2020</i>	<i>2021</i>	<i>2022</i>	<i>Increase/(Decrease)</i>	
	<i>Actual</i>	<i>Budget</i>	<i>Provisional</i>	<i>\$</i>	<i>%</i>
Salaries and Benefits	45,204,352	44,920,903	46,972,327	2,051,424	4.6%
Overtime	3,480,457	2,962,090	3,508,350	546,261	18.4%
Other Operating Costs	9,078,915	9,716,584	10,426,803	710,219	7.3%
Contingency (Salary & Benefits)	-	2,221,394	1,944,210	(277,184)	-12.5%
	57,763,724	59,820,971	62,851,690	3,030,719	5.07%
TRANSFER TO RESERVE FUNDS	1,120,000	1,020,000	1,340,000	320,000	31.37%
TRANSFER FROM FINANCIAL STABILITY RESERVE	-	(207,000)	(500,000)	(293,000)	141.55%
TRANSFER FROM EMPLOYEE RETIREMENT FUND	75,172	-	-	-	
REVENUE	(717,807)	(1,409,590)	(1,380,510)	29,080	-2.06%
NET CORE BUDGET (APPROVED BY BOARD)	58,241,089	59,224,381	62,311,180	3,086,799	5.21%
ADDITIONAL RESOURCES					
Co-Responder Team			446,233	446,233	0.75%
Records Specialist (DEMS)			81,118	81,118	0.14%
Business Intelligence Analyst			123,511	123,511	0.21%
Front Desk Alternative to Sworn Officers			112,613	112,613	0.19%
Cultural Liaison Officer			98,745	98,745	0.17%
Assertive Community Treatment Officer			98,745	98,745	0.17%
Cyber Crime Sergeant			127,560	127,560	0.22%
	-	-	1,088,525	1,088,525	
NET PROVISIONAL BUDGET	58,241,089	59,224,380	63,399,705	4,175,324	7.05%
Budget Allocation					
Esquimalt (13.67% - Year 2 of Phased-In formula)	8,561,440	8,409,860	8,666,731	256,871	3.05%
Victoria (86.33%)	49,679,649	50,814,520	54,732,974	3,918,447	7.71%

III. Summary by Section

<i>Section</i>	<i>2020 Actual</i>	<i>2021 Budget</i>	<i>2022 Provisional</i>	<i>Increase/(Decrease)</i>	
				<i>\$</i>	<i>%</i>
Expenditures					
Police Board	111,347	109,700	109,700	-	0.0%
Office of the Chief Constable	1,006,839	1,030,440	1,075,700	45,260	4.4%
Community Engagement Division	2,189,717	2,256,920	2,439,090	182,170	8.1%
Patrol Division	21,352,252	20,372,650	21,304,670	932,020	4.6%
Financial Services Division	5,473,970	7,375,855	7,402,423	26,568	0.4%
Inspector - Esquimalt Division	1,166,515	1,981,970	1,925,400	(56,570)	-2.9%
Integrated Services	3,098,683	3,192,249	3,354,781	162,532	5.1%
Human Resources Division	2,208,128	2,309,590	2,637,340	327,750	14.2%
Community Services Division	4,941,372	4,793,600	5,846,230	1,052,630	22.0%
Executives Services Division	2,087,951	1,999,290	2,065,340	66,050	3.3%
Information Management Division	5,596,533	5,668,240	5,915,060	246,820	4.4%
Investigative Services Division	8,605,591	8,730,461	8,775,960	45,499	0.5%
				-	
TOTAL EXPENDITURES BEFORE ADDITIONS	57,838,898	59,820,965	62,851,695	3,030,730	5.07%
TOTAL REVENUE	(717,807)	(1,616,590)	(1,880,511)	(263,921)	16.3%
CAPITAL TRANSFER	1,120,000	1,020,000	1,340,000	320,000	31.4%
TOTAL CORE BUDGET	58,241,090	59,224,380	62,311,180	3,086,800	5.21%
ADDITIONAL RESOURCES					
Co-Responder Team			446,233	446,233	
Records Specialist (DEMS)			81,118	81,118	
Business Intelligence Analyst			123,511	123,511	
Front Desk Alternative to Sworn Officers			112,613	112,613	
Cultural Liaison Officer			98,745	98,745	
Assertive Community Treatment Officer			98,745	98,745	
Cyber Crime Sergeant			127,560	127,560	
			1,088,525	1,088,525	
NET EXPENDITURES INCLUDING ADDITIONS	58,241,090	59,224,380	63,399,705	4,175,325	7.05%

Note:

In 2021 an Integrated Canine Unit was created, replacing the former K9 unit under the Inspector – Esquimalt Division. The budget representing Victoria & Esquimalt's share of costs of that integrated unit is included under the Integrated Services section of the budget. This unit contains members from both VicPD and Saanich PD, providing service to both communities.

IV. Significant Cost & Saving Drivers

		Amount	%	Accum.
2021 Net Budget		59,224,380		
Ordinary (On-Going) Significant Increases				
Expected pay increments (net of secondment recoveries)	1,620,803		2.74%	
Overtime net of recoveries (mostly Patrol, GVERT & protests)	346,782		0.59%	
Software licences and maintenance agreements	114,860		0.19%	
Recruitment	90,000		0.15%	
Insurance (liability and cyber risk)	51,627		0.09%	
Reduction to Records Revenue estimates	30,000		0.05%	
Building	19,325		0.03%	
		2,273,397	3.84%	3.84%
Extraordinary (On-Going) Increases				
Increase to capital funding	320,000		0.54%	
South Island Dispatch Centre	335,130		0.57%	
Digital Evidence Management Software	125,500		0.21%	
Retirements (partial reinstatement of funding)	100,000		0.17%	
GVERT (Integrated Unit)	89,592		0.15%	
Community Safety Knowledge Alliance (membership)	25,000		0.04%	
		995,222	1.68%	5.52%
Changes in revenue (recoveries)				
WorkSafeBC recoveries	(100,000)		-0.17%	
		(100,000)	-0.17%	-0.17%
Decreases (\$5,000 and over)				
CREST	(118,200)		-0.20%	
General Supplies	(66,700)		-0.11%	
Telephone	(39,500)		-0.07%	
Fuel	(20,000)		-0.03%	
		(244,400)	-0.41%	-0.58%
Other Net Increases (Decreases) in Operating Costs				
Various	162,581	162,581	0.27%	-0.31%
ADDITIONAL RESOURCES				
Co-Responder Team	446,233			
Records Specialist (DEMS)	81,118			
Business Intelligence Analyst	123,511			
Front Desk Alternative to Sworn Officers	112,613			
Cultural Liaison Officer	98,745			
Assertive Community Treatment Officer	98,745			
Cyber Crime Sergeant	127,560	1,088,525	1.84%	1.84%
2022 Core Budget		63,399,705		7.05%

A significant amount of the requested increase is represented by the following items:

• Expected pay increases (net of changes in secondments)	\$ 1,620,803
• Additional resources (see list)	\$ 1,088,525
• Sustainable Capital Reserve Funding	\$ 320,000
• South Island Dispatch Centre (E-Comm)	\$ 335,130
• Overtime: Patrol & Maintaining Social Order	\$ 346,782
• Software licensing	\$ 114,860
• Digital Evidence Management Software	\$ 125,500
• Partial reinstatement of retirement funding	\$ 100,000

A. Drivers over \$100,000

Expected Pay Increments

During the 2021 Budget Cycle the final budget approved by the Police Board considered the financial impact of COVID-19 on our municipalities and, as a result, included a smaller than usual increase for expected 2021 wages. Subsequent pattern bargaining at other municipalities has however resulted in larger increases.

Similarly, despite negotiating a moderate increase in police wages for 2020, pattern bargaining at other police agencies has resulted in higher increases than we had hoped for. This places us in a disadvantageous position if we wish to remain competitive and virtually eliminates any prospect of establishing wage increases below these levels. The proposed budget includes wage levels we will require to remain competitive, attract recruits and maintain wage parity with established comparator groups.

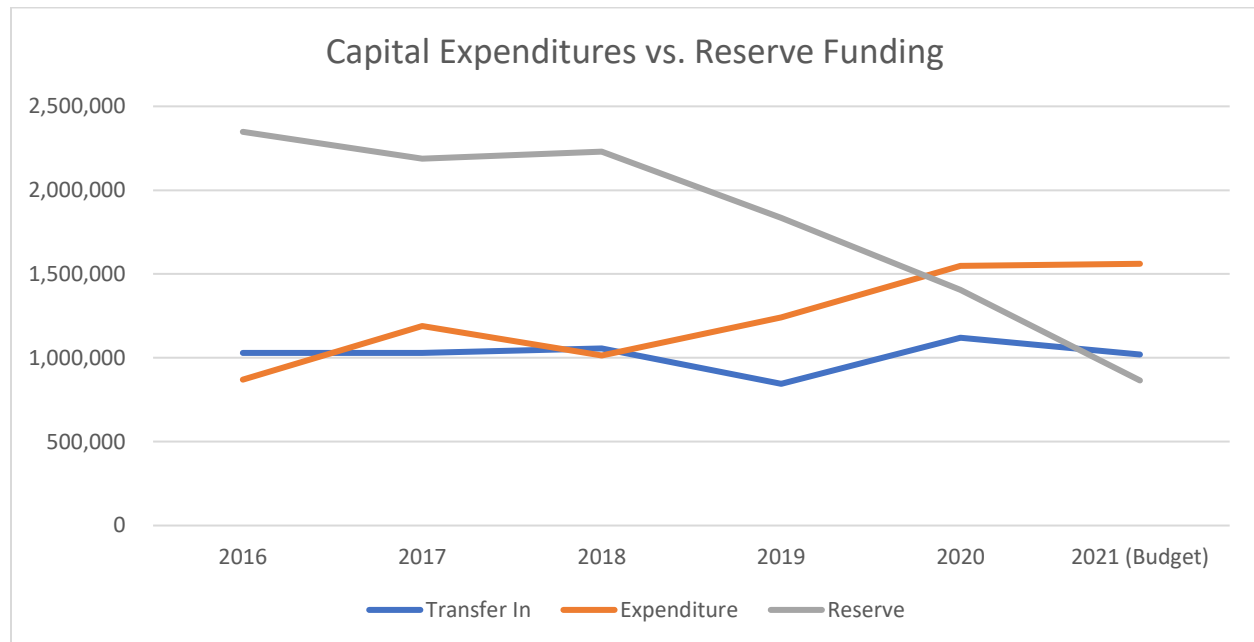
Due to the compounding impact of these differences, the increase for wages and benefits in the requested budget is higher than solely the expected increases for 2022 and includes the costs to catch up and maintain parity. These estimates are included in the Contingency Line Object within the Financial Services Division budget.

Sustainable Capital Reserve Funding

For the 2021 Budget Year, the transfer to the capital reserve fund was reduced by \$100,000 to \$1,020,000. The requested budget for 2022 includes an increase to that transfer of \$320,000 to a total of \$1.34 million. This is required to maintain a sustainable capital reserve fund after several years of drawing down from that reserve to meet budget targets.

In 2016, our capital reserve balance was approximately \$2.35 million; however, by the end of this year (2021), we expect that balance to have diminished to below \$1M. Capital expenditures are planned annually based on risk to the organization, operational requirements and safety of our officers. Based on projected capital expenditure needs the current level of annual funding for the reserve is not sustainable and needs to be increased to a more sustainable level.

	2016	2017	2018	2019	2020	2021 (Budget)
Transfer In	1,030,000	1,030,000	1,056,000	845,200	1,120,000	1,020,000
Expenditure	870,077	1,190,567	1,013,371	1,241,211	1,547,859	1,561,000
Reserve	2,348,094	2,187,527	2,230,156	1,834,145	1,406,286	865,286

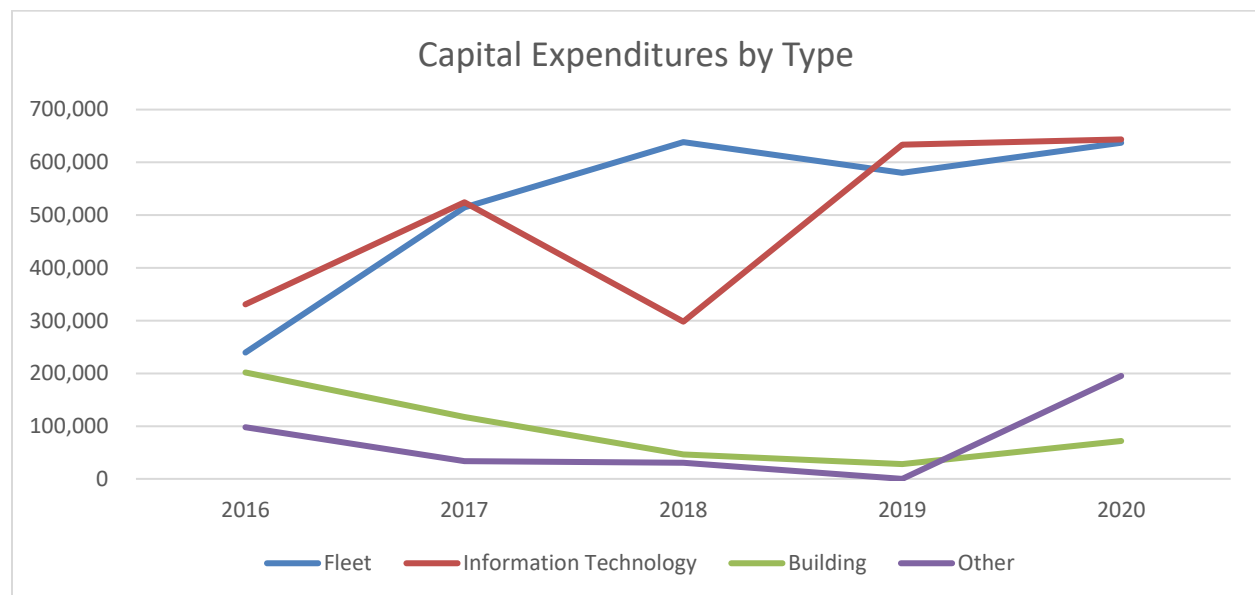


Over the last 5 years, we have re-evaluated our vehicle fleet, pooled where possible and are engaged in piloting hybrid models for our patrol cars. To maintain a healthy operational fleet, we will need to spend a minimum of \$500-600,000 annually. Similarly, our IT Manager has re-evaluated our capital requirements, and we have invested as an organization heavily into

improving both the human and capital resources of our IT infrastructure. Increasingly a healthy IT infrastructure is seen by our organization as crucial to operating effectively and efficiently.

In previous years we have cut spending in capital, only to find that we need to invest heavily in subsequent years to replace and upgrade our infrastructure. An annual contribution of \$1.5M would be our goal for a healthy infrastructure. In reality, \$1.3M is an adequate level of annual funding to meet our maintenance needs and implement modest improvements. Investing a lesser amount is not advised.

	2016	2017	2018	2019	2020
Fleet	239,476	514,572	638,331	579,944	637,192
Information Technology	330,854	524,557	298,035	633,217	643,440
Building	201,733	117,527	46,358	28,049	72,005
Other	98,014	33,912	30,648	0	195,222



Notes:

The fleet capital expenditure in 2016 were low due to a number of vehicles on order not being received by December 31st.

South Island Dispatch (9-1-1)

Funding for additional staffing at E-Comm was approved in both 2020 and 2021 by the Police Board with a number of conditions attached to that approval. The requested 2022 budget includes the costs for those additional positions as well as significant pay increases for 2022 as part of an arbitrated settlement. It does not, however, include the proposed further staffing increases from a recent operational review. We also expect expenditures to significantly increase in 2023 due to implementation costs of Next Generation 9-1-1.

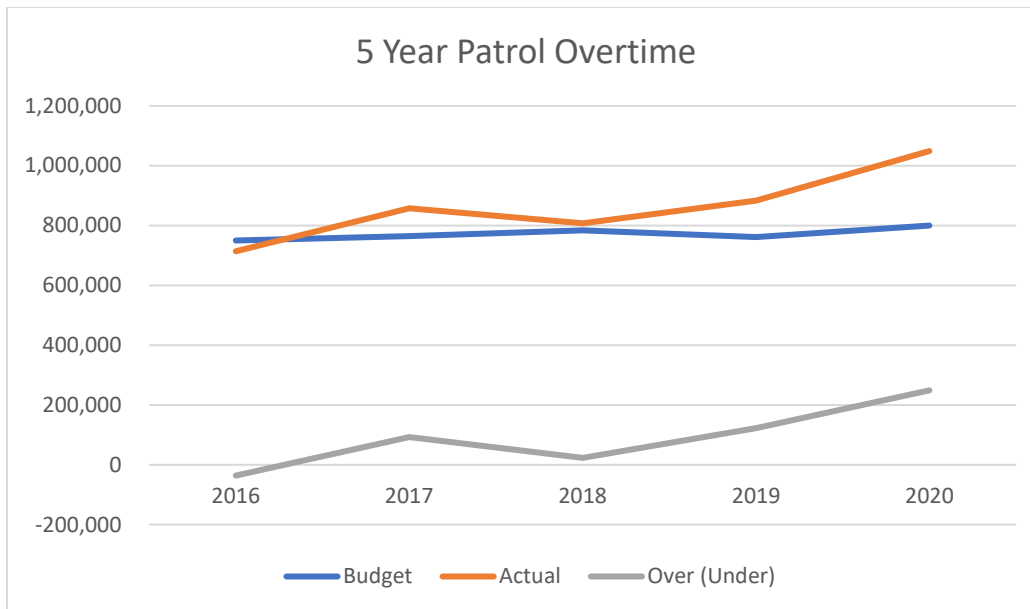
Overtime for Patrol and Public Safety

The requested budget includes an increase in Patrol overtime, net of recoveries of \$100,000. In addition, an increase of \$253,000 is requested for Emergency Response Team and Public Safety Unit activations in our jurisdiction due to the combined impact of increased sheltering spaces and increased complexity and frequency of protests within the capital region. Other net overtime budgets remain mostly unchanged.

5 Year Trend of Patrol Backfill Overtime

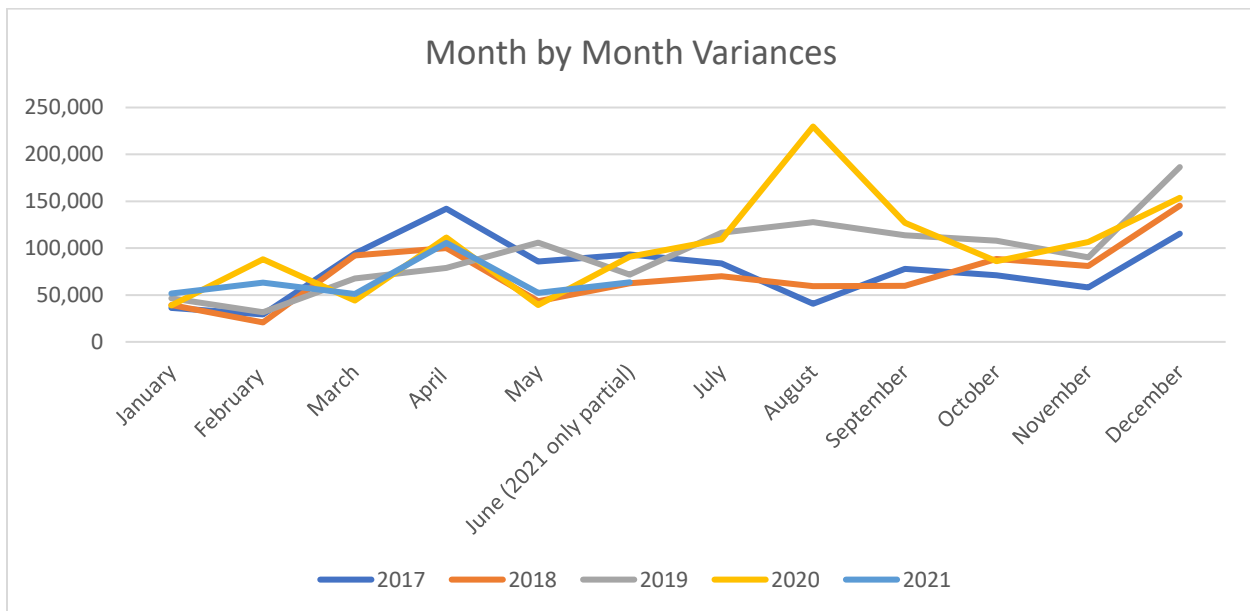
Over the last five years, we have seen a steady increase in Patrol backfill overtime required to maintain shift minimums. Despite collapsing some units and moving those resources into Patrol, reinforcing Patrol from the Community Services Division, adjusting shift patterns as efficiently as possible, and other measures, this trend has only continued. There are two main contributing factors; first, the percentage of non-deployable officers due to work-related injuries continues to increase, and second, a high number of retirements, limited seats at the Justice Institute of BC for new recruits and limited success in being able to attract fully qualified officers to the Department there is a significant and widening gap between authorized and actual strength.

	2016	2017	2018	2019	2020
Budget	750,000	765,000	784,100	760,979	800,000
Actual	714,058	857,329	807,269	883,552	1,048,977
Over (Under)	-35,942	92,329	23,169	122,573	248,977



Month by Month Variances

A month-by-month view indicates that there has not been a significant shift in the seasonal demand for overtime for the most part, so this is not likely driven by unusual events. However, it should be noted that in recent years the uptick in demand over summer has increased beyond the general trend. This is likely the result of staffing shortages exaggerating already existing shortfalls during the peak vacation times of summer and around Christmas. Outside of these times, the trend remains constant, although the shortfalls are rising within that pattern.

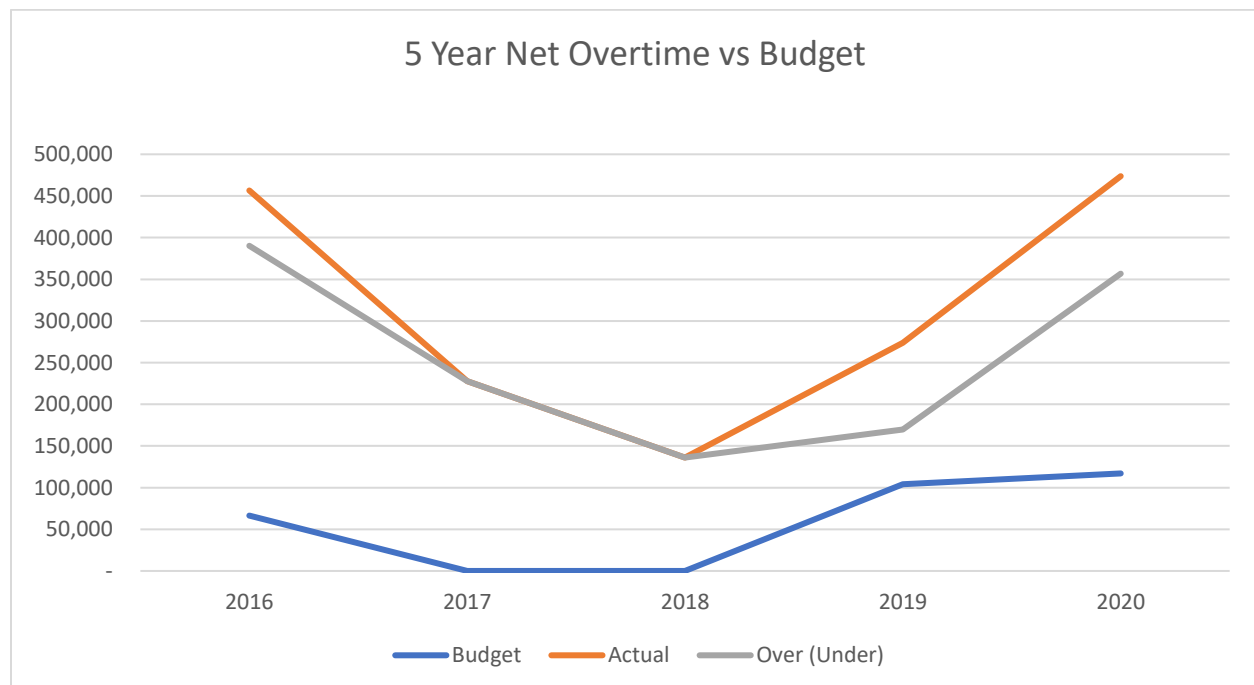


This trend is likely to continue to some degree until we are able to fully staff our police officer positions and flatten the trend for injured officers.

Emergency Response and Public Safety

	2016	2017	2018	2019	2020
Budget	66,304	-	-	104,040	117,000
Actual	456,509	227,799	136,056	273,710	473,722
Over (Under)	390,205	227,799	136,056	169,670	356,722

After two years of declines, activations within our jurisdiction for protests and high-risk situations continue to grow, with 2021 being no exception to that trend. These types of operations typically require a significant amount of planning and resources. As the data shows the budget for these types of activations has been significantly low and we are therefore requesting a significant increase to the budget line item to recognize the increasing costs of these types of activations.



Software Licencing

In 2021, we saw an increase to the operating budget for software licencing and maintenance agreements. We are requesting a further increase in 2022. This reflects our increasing investment in technology and the development of tools to assist our officers and civilian staff in performing their duties as effectively and efficiently as possible. It should be considered that these costs are related to the move to software as a service (SAS) applications that improve performance while

reducing the long term need for increases in capital and staffing costs as compared with enterprise approaches.

Of the total increase, \$50,000 represents the budget for a new Human Resource Information System. This was determined to be a priority for the Department based on an independent efficiency review of the Human Resources Division. Implementation of this new system is an essential step in implementing the recommendations from that review.

Digital Evidence Management Software

The Province established an objective to develop a provincial digital evidence management (DEMS) solution, a “must-have” for police given the marked increase in the importance of digital evidence related to investigations. As an alternative to individual agencies approaching the procurement of a DEMS system independently and incurring major costs associated with testing, procurement, implementation and management, the identification of a system capable of handling the DEMS needs of all agencies was approached as a provincial initiative under PrimeBC. The DEMS system will be a mandatory system, similar to the core PrimeBC program, beginning in 2022.

Our Department has been an active participant in the development and testing of the new DEMS software, along with Vancouver Police, Transit Police, the RCMP and BC Prosecution Services. The objective of the pilot, expected to be completed by the end of September 2021, is to develop and implement a provincial capability for digital information management that police agencies and organizations across the justice continuum are able to leverage for the management and disclosure of all digital evidence.

This budget increase represents the full implementation costs of this software that will streamline the evidence collection and management process as well as increase efficiency for our officers. During the pilot it was estimated that approximately 18,000 hours of processing time annually could be freed up to reduce the workload on our staff. Additionally, 3,000 hours of work could be transferred annually from police officers to civilian staff in the management and processing of digital evidence. Although our resources are already stretched and this won’t translate into cost savings, it will be an effective tool in reducing the workload on our staff, increasing productivity and containing the need for future staff increases.

Other significant benefits were noted through the pilot:

- Improved security and chain of custody of digital evidence
- Centralized evidence storage and management with reduced internal storage costs
- Provincial standardization in collecting and managing digital evidence
- Stable all-inclusive budget pricing for ten years
- Provides a platform for future body worn camera footage

Partial Reinstatement of Retirement Funding

Prior to 2021, the Police Budget included an annual budget line item of \$500,000 to offset the expenditures incurred for retiring employees. For the 2021 budget, this amount was reduced to zero. Despite this actual expenditures for 2021 already exceed \$900,000.

Considering the significant increase required to maintain our other core budget items, we are not requesting a full reinstatement of the line item for 2022. This reserve remains healthy and potentially can be replenished in years of surplus. We believe it is important to maintain an amount in the line item and that this amount be increased incrementally by \$100,000 each year until the previous level of annual funding is achieved. This will serve the purpose of containing budget increases but also ensuring that adequate funding levels are maintained in the reserve fund.

Reserve Fund Balances

Estimated Reserve Fund Balances, End of 2021

Employee Benefit Obligation Reserve

Balance: Dec 31, 2020	8,303,157
(excl. employee overpayments)	

Financial Stability Reserve

Balance: Dec 31, 2020	1,460,545
Expected 2021 Transactions:	
- Contributions	0
- Drawdowns	-700,000
Expected Balance: Dec 31 2021	<u>760,545</u>

Capital Reserve

Balance: Dec 31, 2020	1,406,286
Expected 2021 Transactions:	
- Contributions	1,020,000
- Drawdowns	-1,561,000
Expected Balance: Dec 31 2021	<u>865,286</u>

The expected drawdown from the Financial Stability Reserve is for an ongoing investigation. The actual amount is dependent on operational requirements and timelines. The 2022 budget includes an amount of \$500,000 under Special Investigations, funded from this reserve as a carryover of this same investigation and is a rollover, not an addition to those expected costs.

V. Consultation with Municipal Administrators

On June 2nd and September 17th the Finance Chair consulted with the City Manager of the City of Victoria, the Chief Administrative Officer of the Township of Esquimalt and their senior financial officers. Senior administrators expressed their opinions on expectations from their councils for the 2022 budget.

VI. Consultation with Councils

The Chair of the Finance Committee met with the Township of Esquimalt council on July 12th and the City of Victoria Council on July 22nd.

A. Feedback from the meeting with Esquimalt Council

Council's Strategic Priorities highlighted that council would like the Police Department to focus on the following areas with regards to public safety:

Area identified as high priority by all of Council:

1. Community Presence & Visibility in the Community
 - Higher visibility of police. Council considers this an effective deterrent for traffic issues and helps with the level of petty crime
 - Higher frequency of patrol vehicles and beat/bike patrols to help address those issues
 - More bike patrols

Other areas of priority or concern addressed by Council members:

1. Downloading of costs from the Province (Justice Institute of BC)
 - Concern over the increasing costs being downloaded by the Province and in particular regarding the costs from 2024 onwards for the police academy
2. Budget Process & Cost Drivers
 - Would like to see more of a menu of items during the budget process if possible
 - Additional information also sought on the cost drivers (further information to be provided at the Joint Board/Councils meeting)
3. Traffic Safety
 - Recognized this is a joint responsibility of the municipality and police to work together
 - General belief at council that higher visibility and more police presence will help address these issues

4. Data
 - Council would like us to try to disentangle Esquimalt and Victoria in terms of both data and budget where possible
 - Clearer delineation between the services offered to each community as much as possible without adversely impacting efficiency
5. Mental Health Response
 - Expressed concerns with the loss of 2 ACT officers and support for the model
 - Police need to be there as support to the mental health model
 - The balance is no longer there with the reduced ACT Team
6. School Resource Officers
 - The longer the positions remain unfilled, the more the long-term harm to youth
 - Youth aren't getting the guidance and positive interactions they need with the police
7. Public Spaces
 - Covid-19 highlighted the different approaches between Victoria and Esquimalt
 - It's still very important to Council that bylaws are enforced and that bylaw/police continue to work together (wake-ups)
 - Safe, clean and accessible public spaces are very important to the community
8. Impact of Sheltering
 - Some spillover of crime from the Russell St. shelter was noted

B. Feedback from the meeting with Victoria Council

Council's Strategic Priorities highlighted that Council would like the Police Department to focus on:
Areas Identified as high priorities by all or most of Council:

1. Community Policing
 - a. Creating relationships, breaking down stereotypes
 - b. Support for CRO's, Beat & Bike and bringing policing as part of the solution through strategic partnerships
2. Investigation and Prevention of Violent Crime
 - a. Increased focus needed on investigating and preventing violent and sexual crimes
3. Equity, diversity and Breaking Down Cultural Barriers
 - a. Create training opportunities to be embedded into the community to gain a better understanding
 - b. Address racism and discrimination in policing

Other Areas That Were Important to Council:

1. Supporting the mental and physical health of police officers
2. A strategy to help deal with the issues surrounding the release of offenders still considered dangerous to the public
3. Would like more focus on dangerous driving in residential neighbours

Other priorities brought up by individual council members:

1. Support for the resources necessary to do their work and concern over the number of deployable officers
2. Need to work together to deal with the perception of safety issues in the downtown
3. Want us to consider reintroducing the concept of community police stations
4. Ensure that services are accessible by all, regardless of documented status, race, religion, gender and sexuality
5. Examine potential cost cutting measures with City staff
6. Need to devote more resources to a lot of low-level criminal activity that escalates to more serious crimes

Areas that council members would like the Police Department to focus less attention:

1. Less emphasis on undercover work (drug operations) that should be done at a higher (national or regional) level
2. Less emphasis on non-criminal activities, such as social disorder, mental health and addictions issues that don't pose a threat to public safety or breach the criminal code
3. No enforcement of immigration, except where required by law, no unconstitutional or illegal surveillance of Muslims or people of middle eastern descent
4. Don't criminalize indigenous youth or members of social justice movements
5. One councilor voiced a desire for less resources devoted to community engagement, another requested the investment of more resources
6. We don't have the budget to focus on mental health issues and police need to focus on their primary role of maintaining order and preventing crime

VII. Other Information

A. Strategic Plan Objectives and Divisional Action Plans

The submitted budget reflects planned activities and service levels for 2022. The Strategic Planning process consists of Divisional Action Plans which are presented regularly to the Board. Submitted budgets for 2022 were developed in alignment with the goals and objectives of those Divisional Action Plans.

B. Additional Resources

The following resource additions have also been included in the 2022 Provisional Police Budget. Business Cases are presented separately for each, providing details on the problems, current state, proposed plan and financial impacts.

These requests are presented in order of priority based on the operational requirements of the Department in fulfilling its mandate to provide adequate policing to the City of Victoria and Township of Esquimalt.

1. Co-Responder Team

- a. Police support to VIHA team, consisting of 3 police officers
- b. 2022 Fiscal Impact - \$446,233 or 0.75%
- c. Annual ongoing costs - \$444,350

2. Records Specialist (Digital Evidence Management Solution)

- a. Civilian support for DEMS and new disclosure MOU with the Province
- b. 2022 Fiscal Impact - \$81,118 or 0.14%
- c. Annual ongoing costs - \$76,118 or 0.13%

3. Business Intelligence Analyst – Data Analyst/Developer

- a. Response to internal and external data requests
- b. 2022 Fiscal Impact - \$123,511 or 0.21%
- c. Annual ongoing costs - \$118,511 (0.2%)

4. Front Desk Alternative to Sworn Officers

- a. Professional service to the public whilst freeing up front line resources
- b. 2022 Fiscal Impact - \$112,613 or 0.19%
- c. Annual ongoing costs – same

5. *Cultural Liaison Officer*

- a. Addition of 1 Community Resource Officer
- b. 2022 Fiscal Impact - \$98,745 or 0.17%
- c. Annual ongoing costs - \$148,117 (0.25%)

6. *Assertive Community Treatment Officer*

- a. Addition of 1 additional ACT officer
- b. 2022 Fiscal Impact - \$98,745 or 0.17%
- c. Annual ongoing costs - \$148,117 (0.25%)

7. *Cyber Crime Sergeant (2022)/ICE Investigator 2023*

- a. Coordinated response at the local level
- b. 2022 Fiscal Impact - \$127,560 or 0.22%
- c. Annual ongoing costs - \$176,333 (0.3%)

VIII. Appendix A: Detailed Operating Budget Submissions

Section	2020	2021	2022	Increase/(Decrease)	
	Actual	Budget	Provisional	\$	%
Expenditures					
POLICE BOARD	111,347	109,700	109,700	-	0.0%
OFFICE OF THE CHIEF CONSTABLE	1,006,839	1,030,440	1,075,700	45,260	4.4%
COMMUNITY ENGAGEMENT DIVISION					
Public Affairs	649,155	694,160	727,220	33,060	4.8%
Volunteer Program	111,530	132,660	134,880	2,220	1.7%
Community Programs	93,334	105,090	105,080	(10)	0.0%
Information Systems	1,335,698	1,325,010	1,471,910	146,900	11.1%
	2,189,717	2,256,920	2,439,090	182,170	8.1%
PATROL DIVISION					
Reserve Program	70,150	172,740	43,500	(129,240)	-74.8%
Patrol	20,301,244	19,215,470	20,244,230	1,028,760	5.4%
Jail Operations	980,858	984,440	1,016,940	32,500	3.3%
	21,352,252	20,372,650	21,304,670	932,020	4.6%
FINANCIAL SERVICES DIVISION					
Finance, Exhibit Control and Purchasing	2,193,990	4,828,672	4,520,203	(308,469)	-6.4%
Centralized Corporate Costs	2,407,081	1,673,023	1,970,020	296,997	17.8%
Automotive	872,899	874,160	912,200	38,040	4.4%
	5,473,970	7,375,855	7,402,423	26,568	0.4%
INSPECTOR ESQUIMALT DIVISION					
Special Duties	274,412	758,440	645,000	(113,440)	-15.0%
Esquimalt Administration	632,744	571,160	592,730	21,570	3.8%
School Resource Officers	-	384,730	403,760	19,030	4.9%
Operational Planning	259,359	267,640	283,910	16,270	6.1%
	1,166,515	1,981,970	1,925,400	(56,570)	-2.9%
INTEGRATED SERVICES					
Integrated Mobile Crisis Response Team	133,273	136,610	129,560	(7,050)	-5.2%
Integrated Canine Unit	747,467	767,360	715,590	(51,770)	-6.7%
Greater Victoria Police Diversity Committee	-	2,710	2,480	(230)	-8.5%
Vancouver Island Integrated Major Crime Unit	888,821	965,600	982,030	16,430	1.7%
Mobile Youth Service Team	62,242	63,940	62,550	(1,390)	-2.2%
Greater Victoria Regional Domestic Violence Unit	188,624	193,380	204,580	11,201	5.8%
Greater Victoria Crime Stoppers	60,630	62,150	61,890	(260)	-0.4%
Greater Victoria Crowd Management Unit	39,478	39,900	40,260	360	0.9%
Greater Victoria Emergency Response Team	940,454	927,360	1,105,270	177,910	19.2%
Greater Victoria Explosive Disposal Unit	15,963	16,090	15,500	(590)	-3.7%
Greater Victoria Crisis Negotiator Team	21,731	17,150	35,070	17,920	104.5%
	3,098,683	3,192,249	3,354,781	162,532	5.1%
HUMAN RESOURCES DIVISION					
Human Resources	2,176,430	2,293,590	2,621,340	327,750	14.3%
Secondments	17,559	-	-	-	-
Critical Incident Stress Management	14,139	16,000	16,000	-	0.0%
	2,208,128	2,309,590	2,637,340	327,750	14.2%

VICTORIA POLICE DEPARTMENT	2020	2021	2022	Increase/(Decrease)	
2022 Provisional Budget - Overview by Section - Continued	Actual	Budget	Provisional \$	\$	%
COMMUNITY SERVICES DIVISION					
Beat and Bike Squad	2,532,052	2,355,990	3,431,490	1,075,500	45.6%
Assertive Community Treatment Team	432,112	430,990	157,630	(273,360)	-63.4%
Community Resource Officers	733,499	686,980	744,750	57,770	8.4%
Traffic Enforcement and Crash Investigation	1,243,709	1,309,640	1,502,360	192,720	14.7%
Motorcycle Escort Team	-	10,000	10,000	-	0.0%
	4,941,372	4,793,600	5,846,230	1,052,630	22.0%
EXECUTIVE SERVICES DIVISION					
Executive Services, Policy and Professional Standards	1,709,282	1,613,290	1,666,410	53,120	3.3%
Legal Services and Freedom of Information	378,669	386,000	398,930	12,930	3.3%
	2,087,951	1,999,290	2,065,340	66,050	3.3%
INFORMATION MANAGEMENT DIVISION					
Records Management	2,259,859	2,280,330	2,304,020	23,690	1.0%
South Island Police Dispatch Centre	3,336,674	3,387,910	3,611,040	223,130	6.6%
	5,596,533	5,668,240	5,915,060	246,820	4.4%
INVESTIGATIVE SERVICES DIVISION					
Crime Reduction Unit	-	-	-	-	
Analysis and Intel	710,096	681,541	718,890	37,349	5.5%
Strike Force	1,464,571	1,512,730	1,446,970	(65,760)	-4.3%
Special Operations	12,197	100,000	500,000	400,000	400.0%
Detective Division - Support	1,160,739	1,114,060	1,214,730	100,670	9.0%
Financial Crimes	493,769	459,380	487,400	28,020	6.1%
Integrated Tech Crime Unit	406,650	545,390	402,230	(143,160)	-26.2%
Special Victims Unit	1,094,044	1,059,900	794,160	(265,740)	-25.1%
Major Crimes	1,418,611	1,278,610	1,316,350	37,740	3.0%
Historical Case Review Unit	172,892	253,590	232,100	(21,490)	-8.5%
Behavioural Assessment and Management Unit	614,409	712,300	609,130	(103,170)	-14.5%
Forensic Identification	1,057,613	1,012,960	1,054,000	41,040	4.1%
	8,605,591	8,730,461	8,775,960	45,499	0.5%
TOTAL EXPENDITURES BEFORE ADDITIONS	57,838,898	59,820,965	62,851,695	3,030,730	5.07%
Revenue					
Protective Services	(717,807)	(1,409,590)	(1,380,511)	29,079	-2.1%
Transfer from Reserves	-	(207,000)	(500,000)	(293,000)	141.5%
TOTAL REVENUE	(717,807)	(1,616,590)	(1,880,511)	(263,921)	16.3%
Capital Transfer	1,120,000	1,020,000	1,340,000	320,000	31.4%
ADDITIONAL RESOURCES					
Co-Responder Team			446,233	446,233	
Records Specialist (DEMS)			81,118	81,118	
Business Intelligence Analyst			123,511	123,511	
Front Desk Alternative to Sworn Officers			112,613	112,613	
Cultural Liaison Officer			98,745	98,745	
Assertive Community Treatment Officer			98,745	98,745	
Cyber Crime Sergeant			127,560	127,560	
			1,088,525	1,088,525	
ADDITIONAL RESOURCES					
Co-Responder Team			446,233	446,233	
Records Specialist (DEMS)			81,118	81,118	
Business Intelligence Analyst			123,511	123,511	
Front Desk Alternative to Sworn Officers			112,613	112,613	
Cultural Liaison Officer			98,745	98,745	
Assertive Community Treatment Officer			98,745	98,745	
Cyber Crime Sergeant			127,560	127,560	
			1,088,525	1,088,525	
NET BUDGET	58,241,090	59,224,380	63,399,705	4,175,325	7.05%

Overview by Expenditure Category

Description	2020	2021	2022	Increase/(Decrease)	
	Actual	Budget	Request	\$	%
Salaries - Police	30,127,127	30,248,301	31,657,813	1,409,512	4.7%
Salaries - Non Sworn	5,384,726	5,241,090	5,397,190	156,100	3.0%
Benefits	9,692,499	9,431,512	9,917,324	485,812	5.2%
Overtime	3,480,457	2,962,090	3,508,350	546,261	18.4%
Retirement obligations	825,998	-	100,000	100,000	N/A
Business Travel/Recruit Training	244,765	320,100	389,750	69,650	21.8%
Staff Development - Training	232,096	623,900	597,350	(26,550)	-4.3%
Professional Services	757,432	843,251	1,124,500	281,249	33.4%
South Island Dispatch Centre	3,299,380	3,377,910	3,606,040	228,130	6.8%
Integrated Units	124,830	269,938	268,600	(1,338)	-0.5%
Fuel and Motor Oil	253,506	342,000	319,500	(22,500)	-6.6%
General and Office Supplies	637,533	497,947	433,846	(64,101)	-12.9%
Uniforms	250,272	263,400	264,500	1,100	0.4%
Telephone Line Charges	926,486	440,900	401,400	(39,500)	-9.0%
CREST	-	693,200	575,000	(118,200)	-17.1%
Equipment	207,439	275,570	432,980	157,410	57.1%
Insurance	244,924	242,083	295,410	53,327	22.0%
Litigation and Claims	522,981	425,000	425,000	-	0.0%
Crime Investigation & Cost Recovered Services	1,425,484	292,895	786,643	493,748	168.6%
Lease/Rental Payments	321,822	433,200	565,700	132,500	30.6%
Equipment Maintenance	1,204,176	1,010,380	1,136,760	126,380	12.5%
Building Maintenance	798,339	820,120	839,450	19,330	2.4%
Recoveries	(2,988,446)	(1,900,431)	(2,591,911)	(691,480)	36.4%
WCB Recovery	(998,973)	(150,000)	(250,000)	(100,000)	66.7%
Contingency	-	2,221,394	1,944,210	(277,184)	-12.5%
Transfer to Evergreen (Integrated)	194,477	(50,000)	54,050	104,050	(2)
Other Operating Costs	594,395	645,220	652,235	7,015	1.1%
	57,763,725	59,820,970	62,851,690	3,030,720	5.07%
CAPITAL FUNDING	1,120,000	1,020,000	1,340,000	320,000	31.4%
TRANSFER TO (FROM) FINANCIAL STABILITY RESEF	-	(207,000)	(500,000)	(293,000)	141.5%
TRANSFER TO (FROM) EMPLOYEE RETIREMENT FUND	75,172	-	-	-	
REVENUE	(717,807)	(1,409,590)	(1,380,510)	29,080	-2.1%
ADDITIONAL RESOURCES					
Co-Responder Team			446,233	446,233	
Records Specialist (DEMS)			81,118	81,118	
Business Intelligence Analyst			123,511	123,511	
Front Desk Alternative to Sworn Officers			112,613	112,613	
Cultural Liaison Officer			98,745	98,745	
Assertive Community Treatment Officer			98,745	98,745	
Cyber Crime Sergeant			127,560	127,560	
			1,088,525	1,088,525	
NET EXPENDITURES	58,241,090	59,224,380	63,399,705	4,175,325	7.05%

IX. Appendix B: Breakdown by Division and Unit

A. Victoria & Esquimalt Police Board

Police Board - 2521

Description	2020 Actual	2021 Budget	2022 Budget	Increase (Decrease)	
				\$	%
2521 4102 Benefits - Civilians	1,803	-	-	-	0.00%
2521 4112 Mileage/Parking	53	-	-	-	0.00%
2521 4116 Conference Travel ¹	3,085	20,000	15,000	(5,000)	-25.00%
2521 4118 Membership Fees	2,718	2,200	2,200	-	0.00%
2521 4125 Non Sworn Training	-	3,000	3,000	-	0.00%
2521 4230 Professional Services ²	44,310	22,000	27,000	5,000	22.73%
2521 4304 Operational Meetings ³	1,120	6,000	6,000	-	0.00%
2521 4364 Telecommunications	448	500	500	-	0.00%
2521 4814 Honorarium	57,810	56,000	56,000	-	0.00%
TOTALS	111,347	109,700	109,700	-	0.00%

Notes:

1. Reduced for travel portion of conferences and meetings to increase professional services budget
2. Increase in budget required for Board priorities, funded by decrease in travel budget
3. Budget maintained for Joint Board/Councils meeting based on return to pre-Covid engagement levels

B. Office of the Chief Constable

Office of the Chief Constable - 2528

Object Code	Description	2020 Actual	2021 Budget	2022 Budget	Increase (Decrease)	
					\$	%
2528 4004 Salaries - Police ¹		663,259	615,730	645,050	29,320	4.76%
2528 4010 Salaries - Exempt ²		168,051	166,400	169,710	3,310	1.99%
2528 4102 Benefits - Civilians		51,596	45,760	47,430	1,670	3.65%
2528 4104 Benefits - Police		114,493	169,330	180,290	10,960	6.47%
2528 4112 Parking/Executive Vehicles ³		1,808	2,020	2,020	-	0.00%
2528 4116 Business Travel		7,308	31,200	31,200	-	0.00%
2528.4814 Miscellaneous		324	-	-	-	-100.00%
TOTALS		1,006,839	1,030,440	1,075,700	45,260	4.39%

Notes:

1. Estimated salaries for Chief and Deputies based on current employment contractual obligations.
2. Based on 2021 rates. Estimated increases for 2022 are included in the Contingency line item under the Financial Services Division
3. Parking at Royal Athletic Park for 2 exempt staff members

C. Community Engagement Division

Consisting of:

- Public Affairs
- Volunteers Program
- Community Programs
- Information Systems (IT)

Public Affairs - 2524

Object Code	Description	2020 Actual	2021 Budget	2022 Budget	Increase (Decrease)	
					\$	%
2524 4004	Salaries - Police ¹	89,965	90,180	104,750	14,570	16.16%
2524 4010	Salaries - Exempt ¹	149,350	148,750	155,520	6,770	4.55%
2524 4016	Salaries - Civilian ²	235,710	256,040	261,190	5,150	2.01%
2524 4070	Overtime - Civilians ³	10,293	5,000	8,000	3,000	60.00%
2524 4072	Overtime - Police	12,889	13,000	13,000	-	0.00%
2524 4104	Benefits - Police	94,625	24,790	29,280	4,490	18.11%
2524 4102	Benefits - Civilian	25,541	111,320	116,470	5,150	4.63%
2524 4112	Car Allowance	906	1,010	1,010	-	0.00%
2524 4114	Clothing & Boot Allowance ⁴	-	1,070	-	(1,070)	-100.00%
2524 4116	Business Travel ⁵	-	10,000	5,000	(5,000)	-50.00%
2524 4230	Professional Services ⁶	-	500	10,000	9,500	1900.00%
2524 4308	General Supplies	4,466	-	500	500	0.00%
2524 4310	Publications ⁷	25,282	30,000	20,000	(10,000)	-33.33%
2524 4850	Employee Recognition Program	-	500	500	-	0.00%
2524 4418	New Equipment	127	2,000	2,000	-	0.00%
TOTALS		649,155	694,160	727,220	33,060	4.76%

Notes:

1. 2020 pay rates currently in effect. 2021 Budget numbers based on 2018 pay rates (collective agreement in effect at time). For expired Collective Agreements, expected increases are included in the Contingency Line Object (Financial Services Division)
2. 2021 pay rates currently in effect, expected increases for 2022 are included in the Contingency Line Object (Financial Services Division)
3. Increase required to reflect current requirements for response outside of regular hours
4. Not used
5. No major travel planned. Will replace with virtual conferences where possible
6. Funding for annual survey, reallocated from publications budget. No net increase in costs
7. Publications

Community Outreach	14,000	4,000
Website, social media	13,000	13,000
Various publications	3,000	3,000
	30,000	20,000

Volunteers - 2546

Object Code	Description	2020 Actual	2021 Budget	2022 Budget	Increase (Decrease) \$	%
2546 4016	Salaries - Civilian ¹	73,953	73,620	75,090	1,470	2.00%
2546 4070	Overtime - Civilian	1,943	-	-	-	0.00%
2546 4072	Overtime - Police	404	-	-	-	0.00%
2546 4102	Benefits - Civilians	21,115	20,240	20,990	750	3.71%
2546 4104	Benefits - Police	21	-	-	-	0.00%
2546 4112	Car Allowance	-	300	300	-	0.00%
2546 4116	Training/travel	151	2,300	2,300	-	0.00%
2546 4304	Recognition/operational meetings ²	7,259	24,700	24,700	-	0.00%
2546 4310	Publications	-	400	400	-	0.00%
2546 4312	Office Supplies	292	800	800	-	0.00%
2546 4316	Uniforms	5,465	6,000	6,000	-	0.00%
2546 4418	New Equipment	97	1,500	1,500	-	0.00%
2546 4814	Miscellaneous	830	800	800	-	0.00%
2546 4822	Maintenance and Repairs	-	2,000	2,000	-	0.00%
TOTALS		111,530	132,660	134,880	2,220	1.67%

Notes:

- Volunteer coordinator, based on 2021 CUPE pay rate, expected increases for 2022 are included in the Contingency Line Object (Financial Services Division)
- Recognition/Operational Meetings

Volunteer appreciation, Team Building, retirement functions	15,500	15,500
National Volunteer Week	3,000	3,000
Operational meetings - ongoing training	2,000	2,000
Recruitment costs	4,200	4,200
	24,700	24,700

Community Programs Coordinator - 2547

Object Code	Description	2020 Actual	2021 Budget	2022 Budget	Increase (Decrease) \$	%
2547 4016	Salaries - Civilian ¹	66,431	66,730	68,060	1,330	1.99%
2547 4070	Overtime - Civilian	(10)	1,500	-	(1,500)	-100.00%
2547 4102	Benefits - Civilians	17,975	18,360	19,020	660	3.59%
2547.4116	Travel ²	-	1,200	1,200	-	0.00%
2547.4204	Advertising ³	8,250	10,000	10,000	-	0.00%
2547.4230	Professional Services ⁴	-	100	100	-	0.00%
2547.4304	Community Engagement Events & Meetings	306	5,000	5,000	-	0.00%
2547.4308	General Supplies	-	500	-	(500)	-100.00%
2547.4310	Publications	307	1,200	1,200	-	0.00%
2547 4814	Misc.	75	500	500	-	0.00%
TOTALS		93,334	105,090	105,080	(10)	-0.01%

Notes:

- Program Coordinator position, based on 2021 CUPE pay rate, expected increases for 2022 are included in the Contingency Line Object (Financial Services Division)
- Costs to attend annual Block Watch Society of BC conference
- Amount represents regular annual budget for promotional items
- Annual membership fees Block Watch Society

INFORMATION SYSTEMS - 2550

Object Code	Description	2020 Actual	2021 Budget	2022 Budget	Increase (Decrease)	
					\$	%
2550 4010	Salaries - Exempt ¹	113,909	118,290	122,130	3,840	3.25%
2550 4016	Salaries - Civilian ²	450,099	443,920	452,820	8,900	2.00%
2550 4070	Overtime - Civilian ³	14,314	10,000	14,000	4,000	40.00%
2550 4102	Benefits - Civilians	149,504	154,600	160,700	6,100	3.95%
2550 4104	Benefits - Police	(627)	-	-	-	0.00%
2550 4112	Mileage/Parking	895	1,000	1,000	-	0.00%
2550 4116	Conferences/Travel	384	2,000	1,200	(800)	-40.00%
2550 4230	Professional Services	11,200	10,000	10,000	-	0.00%
2550 4308	General Supplies ⁴	18,539	10,000	20,000	10,000	100.00%
2550 4310	Books/Publications	64	200	200	-	0.00%
2550 4125	Training	13,946	15,000	15,000	-	0.00%
2550 4822	Equipment Repairs & Maintenance ⁵	563,471	560,000	674,860	114,860	20.51%
TOTALS		1,335,698	1,325,010	1,471,910	146,900	11.09%

Notes:

1. IT Manager, based on 2020 Police/2021 CUPE rates, expected increases for 2022 are included in the Contingency Line Object (Financial Services Division)
2. 5 IT positions, based on 2021 CUPE pay rates, expected increases for 2022 are included in the Contingency Line Object (Financial Services Division)
3. Overtime required to provide 24/7 technical support, planned and unplanned outages. Reflects increased needs of the Department
4. Based on actual requirements to maintain services. Some of these expenditures were previously being coded to 2550.4822
5. See below for breakdown of increases. Includes costs for Human Resource Information System and tools to increase efficiency

Breakdown of specific expenditure line objects
Supplies

Miscellaneous Supplies (Tapes, storage, cables)	5,000	15,000
USB Devices	5,000	5,000
	10,000	20,000

Equip. Repairs and Licenses

Adobe	30,447	34,716
Altia	-	7,672
ArkCase	-	7,800
BISPRO	10,883	-
Cascade	-	8,400
Checkpoint Enterprise	35,359	47,756
Confluence	9,135	-
Coplogic/Desktop Officer	19,129	19,792
Desktop Centra	-	8,450
Duo MFA	15,000	12,960
Eaton Industries (UPS)	-	8,524
Human Resource Information System	-	50,000
IBM Maintenance	45,000	48,268
Intime Scheduling	23,775	30,525
Jira	-	10,835
Jotform	-	8,500
Licences and subscriptions (under \$5,000)	71,329	-
Microsoft Enterprise Agreement	165,000	175,960
MS Advanced Threat Protection	-	8,172
NetMotion	33,453	37,428
NICE support	-	7,300
Other Operational Support Software	55,000	-
Software applications, less than \$5,000/year each	3,418	103,000
Systemtex - IPDMA Support	18,720	-
Trend Micro	7,160	6,933
Veeam/Vmware	17,192	31,869
	560,000	674,860

D. Patrol Division

Consisting of:

- Reserve Program
- Patrol
- Jail

RESERVE PROGRAM - 2545

Object Code	Description	2020 Actual	2021 Budget	2022 Budget	Increase (Decrease)	
					\$	%
2545 4004	Salaries - Police ¹	15,290	100,190	-	(100,190)	-100.00%
2545 4104	Benefits - Police	4,375	27,550	-	(27,550)	-100.00%
2545 4072	Overtime - Police ²	13,981	7,000	10,000	3,000	42.86%
2545 4120	Training ³	789	4,000	1,000	(3,000)	-75.00%
2545 4224	Laundry	800	1,500	1,500	-	0.00%
2545 4306	Fuel and oil	-	1,500	1,500	-	0.00%
2545 4308	General Supplies ⁴	1,508	4,000	6,500	2,500	62.50%
2545 4316	Uniforms and Bullet Proof Vests ⁵	29,425	24,500	21,000	(3,500)	-14.29%
2545 4364	Communications ⁶	1,484	2,500	2,000	(500)	-20.00%
2545 9211	WO Regular Time	453	-	-	-	0.00%
2545 9311	WO Inventory Purchases	7	-	-	-	0.00%
2545 9411	WO Contracted Services	375	-	-	-	0.00%
2545 9511	WO Gas	1,648	-	-	-	0.00%
2545 9561	WO Motor Oil	15	-	-	-	0.00%
TOTALS		70,150	172,740	43,500	(129,240)	-74.82%

Notes:

1. Reserve Constable position unlikely to be filled in the short term due to staffing shortages. Duties currently being performed by Patrol
2. Post-covid will allow for larger classes bringing costs down from 2020 actuals but still need an increase to maintain program with loss of F/T Reserve Constable
3. Budget follows long term trend downwards in other training costs, offsets increase in overtime budget
4. Funding required for Narcan as Departmental budget not sufficient to share supply with Reserves
5. No major new purchases required, replacement of existing inventory only
6. Costs of telecom dropping with contract renewals for cellular plans

PATROL - Operations - 2560

Object Code	Description	2020 Actual	2021 Budget	2022 Budget	Increase (Decrease) \$	%
2560 4004	Salaries - Police ¹	14,866,339	14,228,920	14,699,100	470,180	3.30%
2560 4016	Salaries - Civilian ²	69,488	115,050	117,350	2,300	2.00%
2560 4070	Overtime - Civilian ³	7,214	5,000	7,000	2,000	40.00%
2560 4072	Overtime - Police ⁴	1,305,476	900,000	1,200,000	300,000	33.33%
2560 4080	Hourly Wages - Auxiliary and/or vacation relief	35,730	8,000	-	(8,000)	-100.00%
2560 4081	Auxiliary - Special Municipal Constables ⁵	-	-	272,350	272,350	N/A
2560 4102	Benefits - Civilians	85,222	31,640	32,800	1,160	3.67%
2560 4104	Benefits - Police ¹	4,050,936	3,881,160	4,075,130	193,970	5.00%
2560 4112	Mileage/Parking	190	-	-	-	0.00%
2560 4114	Clothing & Boot Allowance	3,431	-	500	500	N/A
2560 4116	Conferences and travel	1,286	2,000	2,000	-	0.00%
2560 4230	Professional Services ⁶	5,529	15,000	10,000	(5,000)	-33.33%
2560 4304	Employee recognition	1,348	2,000	2,000	-	0.00%
2560 4308	Supplies ⁷	7,514	6,000	4,000	(2,000)	-33.33%
2560 4316	Uniform ⁸	-	-	2,000	2,000	N/A
2560 4418	New Equipment	126,664	20,700	20,000	(700)	-3.38%
2560 4824	Recovery ⁹	(265,123)	-	(200,000)	(200,000)	N/A
TOTALS		20,301,244	19,215,470	20,244,230	1,028,760	5.35%

Notes:

1. 2020 pay rates currently in effect. Represents shift in resources to Patrol from other sections. Expected increases for 2022 are included in the Contingency Line Object (Financial Services Division)
2. Two clerical positions, based on 2021 CUPE pay rates, expected increases for 2022 are included in the Contingency Line Object (Financial Services Division)
3. Increase required for increased transcription, offset by reductions in professional service budget for outsourced transcription
4. Overtime for Backfill is determined by pre-determined shift minimums to maintain call response times, as well as availability of officers. Amounts have increased in recent years due to significant increase in worksafe injuries and duty to accommodate. Also includes cost recovered Patrol overtime based on historical pre-Covid initiatives
5. Wages for Special Municipal Constables pilot, previously budgeted under police wages. Reallocated to match pay coding.
Due to this being a pilot project, for 2022 the wage budget will sit under the auxiliary wage line object
6. Decreased due to more transcription being done by clerical staff and less being contracted out
7. Budget reduced as some equipment maintenance has now been centralized for budgeting purposes
8. Was previously budgeted in 2020. Small amount is required going forward for replacement of incidental uniform items
9. Some overtime expenditures and recoveries occur on an annual basis for initiatives. Offsetting expenditures are included in the Overtime expenditures budget increase.

Jail

Object Code	Description	2020 Actual	2021 Budget	2022 Budget	Increase (Decrease) \$	%
2680 4004	Salaries - Police ¹	534,942	521,120	544,700	23,580	4.52%
2680 4072	Overtime - Police	53,510	55,000	56,000	1,000	1.82%
2680 4080	Auxiliaries/RPT/Seasonal	182,825	-	-	-	0.00%
2680 4081	Police Aux Jailors	-	205,000	205,000	-	0.00%
2680 4104	Benefits - Police	172,971	143,320	152,240	8,920	6.22%
2680 4114	Clothing & boot allowance	9	-	-	-	0.00%
2680 4210	Prisoner Meals	18,043	30,000	30,000	-	0.00%
2680 4224	Laundry ²	9,028	20,000	18,000	(2,000)	-10.00%
2680 4308	General Supplies (Mattresses, Blankets) ²	7,729	5,000	6,000	1,000	20.00%
2680 4316	Uniforms	1,800	5,000	5,000	-	0.00%
TOTALS		980,858	984,440	1,016,940	32,500	3.30%

Notes:

1. 8 jailers, based on 2020 pay rates, expected increases for 2022 are included in the Contingency Line Object (Financial Services Division)
2. Minor adjustments based on actual expenditure patterns using 5 year averages

E. Financial Services Division:

Consisting of:

- Financial Services
- Centralized Corporate Costs
- Automotive

Financial Services/Exhibit Control and Purchasing - 2500

Object Code	Description	2020 Actual	2021 Budget	2022 Budget	Increase (Decrease) \$	%
2500 3274	Miscellaneous Revenue	(326)	-	-	-	0.00%
2500 3760	Grants	(11,810)	-	-	-	0.00%
2500 4004	Salaries - Police - LTD too up ¹	7,406	8,000	-	(8,000)	-100.00%
2500 4010	Salaries - Exempt ²	162,353	148,750	155,520	6,770	4.55%
2500 4016	Salaries - Civilian ³	292,336	289,760	295,600	5,840	2.02%
2500 4070	Overtime - Civilians ⁴	1,197	3,500	2,000	(1,500)	-42.86%
2500 4080	Auxiliaries	650	-	-	-	0.00%
2500 4102	Benefits - Civilians	117,824	120,600	126,090	5,490	4.55%
2500 4104	Benefits - Police	4,740	2,200	-	(2,200)	-100.00%
2500 4116	Business Travel	20	1,500	1,500	-	0.00%
2500 4120	Training - Sworn	83	-	-	-	0.00%
2500 4125	Training ⁵	5,420	7,500	10,000	2,500	33.33%
2500 4230	Professional Services ⁶	130,760	134,600	137,290	2,690	2.00%
2500 4850	Employee Recognition Program	358	500	500	-	0.00%
2500 4308	General Supplies	164,399	150,000	150,000	-	0.00%
2500 4312	Office Supplies	45,367	66,997	67,500	503	0.75%
2500 4314	Postage/Courier	25,883	25,500	25,500	-	0.00%
2500 4316	Uniforms	173,240	185,000	185,000	-	0.00%
2500 4364	Telephone Line Charges ⁷	881,363	380,000	325,000	(55,000)	-14.47%
2500 4364	CREST ⁸	-	693,200	575,000	(118,200)	-17.05%
2500 4816	PRIME ⁹	289,064	350,000	357,000	7,000	2.00%
2500 4816	Digital Evidence Management ¹⁰	-	50,000	175,500	125,500	251.00%
2500 4418	New Equipment	3,874	5,000	-	(5,000)	-100.00%
2500 4814	Miscellaneous ¹¹	3,597	10,000	10,000	-	0.00%
2500 4822	Repairs & Maintenance	5,409	-	-	-	0.00%
2500 4245	InTime Court Module ¹²	-	7,680	-	(7,680)	-100.00%
2500 4824	Recover Exhibits/found property	(140,102)	(23,000)	(23,000)	-	0.00%
2500 4808	Contingency ¹³	-	2,211,394	1,944,210	(267,184)	-12.08%
2500 9111	WO Inside Equipment	340	-	-	-	0.00%
2500 9211	WO Regular Time (City)	4,914	-	-	-	0.00%
2500 9321	WO Outside Purchases	25,629	-	-	-	0.00%
TOTALS		2,193,990	4,828,672	4,520,203	(308,471)	-6.39%

Notes

1. Formerly required for a senior police officer on Long Term Disability. Employee has since retired
2. Financial Controller position, 2020 pay rates in effect, expected increases for 2022 are included in the Contingency Line Object (Financial Services Division)
3. Based on 2021 CUPE pay rates, expected increases for 2022 are included in the Contingency Line Object (Financial Services Division)
4. Overtime required to process timesheets and payroll export. Most is taken as time off, budget is for small amount if required to be paid out
5. Increase required for training to accommodate required professional development requirements for civilian staff
6. Financial services provided by the City of Victoria
7. Decreases continue to mobility contracts through successful negotiations and data management
8. Radio expenses have decreased due to a change in the allocation formula at CREST
9. Police database costs, adjusted for inflation
10. Estimated full year costs for implementation of Provincial Digital Evidence Management System through PRIME
11. To recognize the cost centrally to payout members' overtime donated to the Special Olympics as part of an annual drive instead of against each division
12. Licensing fees for court scheduling software module moved to IT budget
13. Contingency for settlement of collective agreements that have expired. The agreement with the Victoria City Police Union expired December 31st, 2020 and the CUPE Local 50 agreement expires December 31st, 2021. Previous year's contingency covered the periods 2019 and 2020, for which collective agreements were subsequently settled.

Telephone Line Charges				
Landlines	42,107	42,100	(7)	-0.02%
Mobility	168,233	113,100	(55,133)	-32.77%
Long Distance	4,211	4,200	(11)	-0.25%
Repairs and Maintenance	20,951	20,950	(1)	0.00%
PRIME Connection to PRIME BC in Vancouver	17,767	17,800	33	0.19%
MDT Airtime	33,480	33,500	20	0.06%
Telus Link To Esquimalt (Fibre Optic)	25,162	25,200	39	0.15%
Internet Account	36,664	36,700	36	0.10%
Hardware Purchases	31,426	31,450	24	0.08%
	380,000	325,000	(55,000)	-14.47%
General Supplies				
Access Records	19,000	19,000	-	0.00%
Building requirements	15,000	15,000	-	0.00%
Business cards/general supplies	15,000	15,000	-	0.00%
EC&P - disposal costs	5,000	5,000	-	0.00%
Jail supplies - wipes, Gloves, plastic bags	20,000	20,000	-	0.00%
Police equipment	36,000	36,000	-	0.00%
Uniform Cleaning/Repair	10,000	10,000	-	0.00%
Narcan Nasal Spray	10,000	10,000	-	0.00%
Replace CEWs	20,000	20,000	-	0.00%
	150,000	150,000	-	0.00%
Office Supplies				
Charge out cards, Criminal record clearance forms	3,060	3,060	-	0.00%
Duty book refills & book covers	3,060	3,060	-	0.00%
Stationery, supplies, etc.	33,860	33,860	-	0.00%
Calendars	1,020	1,020	-	0.00%
30 Criminal Codes	2,040	2,040	-	0.00%
Paper - photocopy	12,240	12,240	-	0.00%
CPIC paper	3,060	3,060	-	0.00%
BCMP File folders	6,120	6,120	-	0.00%
Other	1,537	2,040	503	32.73%
BCMP Liquor/Exhibit/Property Forms	1,000	1,000	-	0.00%
	66,997	67,500	503	0.75%
Uniforms				
General	20,000	20,000	-	0.00%
Body armor vests	45,000	45,000	-	0.00%
Dress Uniforms	7,000	7,000	-	0.00%
Pants, jackets and Shirts	42,000	42,000	-	0.00%
ERT Uniforms	2,000	2,000	-	0.00%
Metal Work	5,000	5,000	-	0.00%
Senior Management	3,000	3,000	-	0.00%
Duty Gear	40,000	40,000	-	0.00%
Hats	1,000	1,000	-	0.00%
Firearms	20,000	20,000	-	0.00%
	185,000	185,000	-	0.00%
Lease Pymts.				
PRIME User Fees	304,500	311,500	7,000	2.30%
PRIME RTI	3,600	3,600	-	0.00%
PRIME maintenance agreement	6,400	6,400	-	0.00%
V-Mobile Licences	10,000	10,000	-	0.00%
ACCESS Records	25,500	25,500	-	0.00%
	350,000	357,000	7,000	2.00%

Centralized Corporate Costs - 2520

Object Code	Description	2020 Actual	2021 Budget	2022 Budget	Increase (Decrease) \$	%
2520 3760	Grants	(89,966)	-	-	-	0.00%
2520 4016	Salaries - Inside	73	-	-	-	0.00%
2520 4070	Overtime - Civilians	18,009	-	-	-	0.00%
2520 4072	Police - Overtime (ERT Activations, protests etc.) ¹	644,142	147,000	400,000	253,000	172.11%
2520 4080	Auxiliaries	2,490	-	-	-	0.00%
2520 4102	Benefits - Civilian	18,613	-	-	-	0.00%
2520 4104	Benefits - Police	64,186	-	-	-	0.00%
2520 4112	RAP parking charges ²	96,645	100,000	100,000	-	0.00%
2520 4116	Conferences/Travel	804	10,000	10,000	-	0.00%
2520 4118	Membership Fees	-	1,000	-	(1,000)	-100.00%
2520 4220	Greater Victoria Labour Association ³	68,856	-	-	-	0.00%
2520 4224	Laundry	98,700	110,000	110,000	-	0.00%
2520 4226	Photocopy Operation	51,144	60,000	55,000	(5,000)	-8.33%
2520 4230	Professional Services	338,456	245,251	244,710	(541)	-0.22%
2520 4230	Integrated Units ⁴	-	121,139	124,160	3,021	2.49%
2520 4304	Operational Meetings ⁵	7,137	15,000	15,000	-	0.00%
2520 4310	Books/Publications	2,500	-	2,500	2,500	0.00%
2520 4314	Postage	2,933	-	-	-	0.00%
2520 4508	Credit Card Discount Fees	885	1,600	1,500	(100)	-6.25%
2520 4512	Insurance ⁶	93,252	105,413	130,000	24,587	23.32%
2520 4718	Building Maintenance and Janitorial Service ⁷	798,339	820,120	839,450	19,330	2.36%
2520 4814	Miscellaneous	181,645	6,000	6,000	-	0.00%
2520 4816	Lease Rental Payments (Range Costs)	20,055	20,500	20,500	-	0.00%
2520 4820	WCB Recovery ⁸	(998,973)	(150,000)	(250,000)	(100,000)	66.67%
2520 4822	Maintenance & Repairs ⁹	-	60,000	61,200	1,200	2.00%
2520 4824	Recovery	(170,420)	-	-	-	0.00%
2520 4826	Uncollectible A/R	246	-	-	-	0.00%
2520 4096	Departmental Retirements ¹⁰	825,998	-	100,000	100,000	N/A
2520 6030	Transfer to Retirement Benefit Fund	75,172	-	-	-	0.00%
2520 6087	Transfer to Financial Stability Reserve	66,261	-	-	-	0.00%
2520 9111	WO Inside Equipment	3,273	-	-	-	0.00%
2520 9211	WO Regular Time	100,051	-	-	-	0.00%
2520 9221	WO Overtime	35,049	-	-	-	0.00%
2520 9311	WO Inventory Purchases	3,502	-	-	-	0.00%
2520 9321	WO Outside Purchases	48,024	-	-	-	0.00%
2520 9411	WO Contracted Services	-	-	-	-	0.00%
TOTALS		2,407,081	1,673,023	1,970,020	296,997	17.75%

Notes:

1. Increase required to address increasing costs for the Public Safety Unit and Greater Victoria Emergency Response Team. Demand for both services continue to increase.
2. Contractually obligated expenditure under Police Union Collective Agreement. No increase required as budget s/b sufficient to absorb 2022 increases
3. No longer a member of GVLRA
4. Adjusted for inflation
5. Funding for memorials and significant events that arise during the course of business. Participation in such events are under the direction of the Chief or Deputies.
6. Insurance premiums are increasing. We have additionally needed to expand coverage for Cyber Risk Insurance given the increasing risk to the organization
7. Building maintenance and operating services provided by the municipalities for Headquarters and the Esquimalt Division. This does not include the currently increased janitorial protocols for Covid-19
8. Increase in budget to recognize long term increased number of injured officers on WorkSafeBC
9. Repair work on police buildings outside of regular maintenance. Actual expenditures are included in 9xxx line objects (City generated work orders)
10. Includes partial reinstatement of previous funding for retirements with remaining expenditures expected to be charged against the employee benefit liability

Services	DNA	90,541	90,000	(541)	-0.60%
	Special Events - Esquimalt	24,710	24,710	-	0.00%
	Ceremonial Guard (2520.4230.0010)	5,000	5,000	-	0.00%
	Tele bail (2520.4230.0007)	75,000	75,000	-	0.00%
	Legal - Bargaining	50,000	50,000	-	N/A
		245,251	244,710	(541)	-0.22%
Integrated Units					
	Tactical Liaison Officer	2,941	3,014	74	2.50%
	Critical Incident Scribes	505	518	13	2.50%
	Municipal Undercover Program (2520.4230.0009)	71,320	73,103	1,783	2.50%
	PRIME tables (2520.4230.0008) (Paid to Central Saanich)	1,680	1,722	42	2.50%
	Youth Camp (2520.4230.0005)	16,691	17,109	417	2.50%
	CiSBC (2520.4230.0006)	27,998	28,694	696	2.49%
		121,136	124,160	3,024	2.50%
Misc.					
	PMBA Contribution	2,000	2,000	-	0.00%
	Departmental initiatives	2,000	2,000	-	N/A
	Replacement of Public's Personal Property	2,000	2,000	-	0.00%
	Total Misc.	6,000	6,000	-	0.00%

AUTOMOTIVE - 2640

Object Code	Description	2020 Actual	2021 Budget	2022 Budget	Increase (Decrease) \$	%
2640 4208	Car Rental	52,077	58,000	53,000	(5,000)	-8.62%
2640 4306	Fuel and Motor Oil	18,535	320,000	300,000	(20,000)	-6.25%
2640 4308	Supplies ¹	17,549	2,000	18,000	16,000	800.00%
2640 4512	Insurance ²	151,672	129,160	156,200	27,040	20.94%
2640 4822	Vehicle Maintenance	132,216	365,000	385,000	20,000	5.48%
2640 4824	Recovery	(750)	-	-	-	0.00%
2640 9011	WO Revenue	(7,410)	-	-	-	0.00%
2640 9111	WO Inside Equipment	573	-	-	-	0.00%
2640 9121	WO Outside Equipment	2,728	-	-	-	0.00%
2640 9211	WO Regular Time	120,729	-	-	-	0.00%
2640 9311	WO Inventory Purchases	12,121	-	-	-	0.00%
2640 9321	WO Outside Purchases	96,623	-	-	-	0.00%
2640 9411	WO Contracted Services	42,998	-	-	-	0.00%
2640 9511	WO Gas	231,922	-	-	-	0.00%
2640 9561	WO Motor Oil	1,316	-	-	-	0.00%
TOTALS		872,899	874,160	912,200	38,040	4.35%

1. Expenditures for minor parts and supplies purchased through the Department directly vs. through City work orders
2. Reflects the current insurance premiums with an increment for inflation

Maintenance	Mechanical Services - City Yard	145,000	165,000	20,000	13.79%
	Auto Parts and Outside Work	50,000	50,000	-	0.00%
	Motorcycle	20,000	20,000	-	0.00%
	Vehicle Depreciation Charged by the City Yard	120,000	120,000	-	0.00%
	Insured Repairs	30,000	30,000	-	0.00%
		365,000	385,000	20,000	5.48%
Car Rental	Based on current rental units	58,000	53,000	(5,000)	-8.62%

F. Inspector - Esquimalt Division

Consists of:

- Special Events & Duties
- Esquimalt Administration
- School Resource Officers
- Operations Planning

Special Events - 2526

Object Code	Description	2020 Actual	2021 Budget	2022 Budget	Increase (Decrease)	
					\$	%
2526 4070	Civilian Overtime	2,743	12,240	15,000	2,760	22.55%
2526 4072 0001	Canada Day - Sworn	-	131,200	-	(131,200)	-100.00%
2526 4072	Police Overtime	335,142	615,000	630,000	15,000	2.44%
2526 4102	Benefits - Civilian	503	-	-	-	0.00%
2526 4104	Benefits - Police	37,957	-	-	-	0.00%
2526 4308	General Supplies	86	-	-	-	0.00%
2526 4814	Miscellaneous	423	-	-	-	0.00%
2526 4824	Recovery	(102,442)	-	-	-	0.00%
2526 4072	Special Duty - TOTAL	274,412	758,440	645,000	(113,440)	-14.96%
2526 3500	Special Duty Recovery ¹	(73,057)	(723,640)	(610,200)	113,440	-15.68%
TOTALS		201,355	34,800	34,800	-	0.00%

Notes:

1. Based on the resumption of normal activities post-Covid. No change in net Departmental cost

Esquimalt Division Admin - 2570

Object Code	Description	2020 Actual	2021 Budget	2022 Budget	Increase (Decrease)	
					\$	%
2570 4004	Salaries - Police ¹	317,837	300,590	314,250	13,660	4.54%
2570 4016	Salaries - Civilian ²	148,209	115,050	117,350	2,300	2.00%
2570 4070	Overtime - Civilian	92	1,000	500	(500)	-50.00%
2570 4072	Overtime - Police	142	3,000	1,000	(2,000)	-66.67%
2570 4080	Hourly Wages - Auxiliary and/or vacation relief ²	16,232	25,000	24,000	(1,000)	-4.00%
2570 4102	Benefits - Civilians	41,775	31,630	32,800	1,170	3.70%
2570 4104	Benefits - Police	102,603	82,640	87,830	5,190	6.28%
2570 4116	Training	508	2,500	2,500	-	0.00%
2570 4308	Supplies ³	111	2,500	3,000	500	20.00%
2570 4316	Uniforms ⁴	2,522	1,000	1,500	500	50.00%
2570 4418	Equipment ⁴	814	6,000	7,000	1,000	16.67%
2570 4814	Misc.	1,899	-	500	500	N/A
2570 4850	Employee Recognition ⁵	-	250	500	250	100.00%
TOTALS		632,744	571,160	592,730	21,570	3.78%

Notes:

1. Inspector and Sergeant position. Does not include the other positions assigned to the Esq. Division, such as Patrol
2. Two civilian positions in accordance with the Framework Agreement, including vacation relief
3. Minor increase to cover costs to move detachment temporarily to the library during construction of new public safety building
4. Uniforms and e-bikes for Inspector and Sergeant as they plan to be more actively engaged with front line policing in the community
5. Minor increase requested to employee recognition fund for staff appreciation initiatives

School Resource Officers - 2571

Object Code	Description	2020 Actual	2021 Budget	2022 Budget	Increase (Decrease)	
					\$	%
2571 4004	Salaries - Police	-	300,570	314,430	13,860	4.61%
2571 4104	Benefits - Police	-	82,660	87,830	5,170	6.25%
2571 4308	Supplies	-	1,500	1,500	-	0.00%
TOTALS		-	384,730	403,760	19,030	4.95%

Operational Planning - 2572

Object Code	Description	2020 Actual	2021 Budget	2022 Budget	Increase (Decrease)	
					\$	%
2572 4004	Salaries - Police ¹	133,405	125,250	130,940	5,690	4.54%
2572 4016	Salaries - Civilian ¹	57,778	63,490	64,770	1,280	2.02%
2572 4070	Overtime - Civilian	564	3,500	3,500	-	0.00%
2572 4072	Overtime - Police ²	7,265	3,500	5,000	1,500	42.86%
2572 4102	Benefits - Civilians	18,417	17,460	18,100	640	3.67%
2572 4104	Benefits - Police	30,694	34,440	36,600	2,160	6.27%
2572 4230	Emergency Preparedness ³	11,236	20,000	15,000	(5,000)	-25.00%
2572 4418	Equipment ⁴	-	-	10,000	10,000	N/A
TOTALS		259,359	267,640	283,910	16,270	6.08%

Notes:

- Based on most current collective agreement pay rates (2020 Police Union, 2021 CUPE) for incumbent, one Sergeant and one civilian
- Moderate increase required due to increasing complexity and frequency of protests in addition to expected return to normalcy for special events
- Breakdown of Emergency Preparedness Budget:

Large tents, EOC, DOC	5,000	-
Protective Equipment	2,000	2,000
EM supply replenishment	2,000	2,000
Food purchases	2,000	2,000
EM & Mass Casualty Training	9,000	9,000
	20,000	15,000
- Equipment purchases required to replenish and add to existing pandemic emergency supplies, partially funded by decrease in emergency preparedness budget

G. Integrated Units

Consists of:

- Integrated Mobile Crisis Response Team
- Integrated Canine Unit
- Greater Victoria Police Diversity Committee
- Vancouver Island Integrated Major Crime Unit
- Mobile Youth Services Team
- Greater Victoria Regional Domestic Violence Unit
- Crime Stoppers
- Crowd Management Unit
- Greater Victoria Emergency Response Team
- Explosives Disposal Unit
- Crisis Negotiating Team

Integrated Mobile Crisis Response Team - 2523

Object Code	Description	2020 Actual	2021 Budget	2022 Budget	Increase (Decrease)	
					\$	%
2523 4004	Salaries - Police	123,763	247,420	234,900	(12,520)	-5.06%
2523 4072	Overtime - Police	6,261	36,520	34,130	(2,390)	-6.54%
2523 4104	Benefits - Police	31,246	66,810	65,650	(1,160)	-1.74%
2523 4116	Conferences/Travel	203	-	-	-	0.00%
2523 4120	Training and Development	-	6,000	11,700	5,700	95.00%
2523 4306	Fuel & Oil	-	6,000	6,000	-	0.00%
2523 4308	General Supplies	-	1,000	1,000	-	0.00%
2523 4364	Telecommunications	-	2,000	2,000	-	0.00%
2523 4814	IMCRT grant	-	1,000	1,000	-	0.00%
2523 3758	Cost Sharing	(234,418)	-	-	-	0.00%
2523 4824	Recovery	-	(239,640)	(230,620)	9,020	-3.76%
2523 4418	Equipment	-	4,500	4,500	-	0.00%
2523 4814	Expenditures from other agencies	166,647	-	-	-	0.00%
2523 6062	Transfer to Reserve	-	5,000	5,000	-	0.00%
2523 5077	Transfer to Police ERT Reserve	39,571	-	(5,700)	(5,700)	0.00%
TOTALS		133,273	136,610	129,560	(7,050)	-5.16%

Notes:

Adjusted for expected wage increases for 2022. This is an integrated unit that includes one member from VicPD and one from Saanich PD, cost shared by multiple agencies

Integrated Canine Unit - 2565

Object Code	Description	2020 Actuals	2021 Budget	2022 Budget	Increase (Decrease) \$	%
2565 4004	Salaries - Police	530,741	541,080	340,440	(200,640)	-37.08%
2565 4072	Overtime - Police	19,054	17,000	11,000	(6,000)	-35.29%
2565 4102	Benefits - Civilian	368	-	-	-	0.00%
2565 4104	Benefits - Police	141,500	148,780	95,150	(53,630)	-36.05%
2565 4114	Clothing and Boot Allowance	7,492	500	-	(500)	-100.00%
2565 4116	Travel	4,073	4,000	-	(4,000)	-100.00%
2565 4120	Training	2,078	13,500	-	(13,500)	-100.00%
2565 4230	Professional	-	-	269,000	269,000	0.00%
2565 4308	Supplies	34,116	32,500	-	(32,500)	-100.00%
2565 4316	Uniforms	8,425	-	-	-	0.00%
2565 4418	New Equipment	6,772	10,000	-	(10,000)	-100.00%
2565 4814	Miscellaneous	1,600	-	-	-	0.00%
2565 4824	Recovery	(8,750)	-	-	-	0.00%
TOTALS		747,467	767,360	715,590	(51,770)	-6.75%

Notes:

K-9 Services were integrated in 2021 and are now managed through the Saanich Police Department

This budget reflects the direct wage costs for VicPD and amounts estimated to be charged back by Saanich for our share of expenditures incurred through their Department.

Expenditures are shared based on the same 4-factor funding formula used for the other municipally-shared integrated units

Costs to operate the Integrated Canine Unit are under review at this time and further adjustments may be required depending on the results of that review

Greater Victoria Police Diversity Committee - 2548

Object Code	Description	2020 Actual	2021 Budget	2022 Budget	Increase (Decrease) \$	%
2548 4824	Recoveries	-	-	(4,420)	(4,420)	N/A
2548 4814	Miscellaneous ¹	-	-	3,500	3,500	N/A
2548 4302	Supplies	-	-	1,100	1,100	N/A
2548 4116	Travel and Conferences	-	-	950	950	N/A
2548 4230	Professional Services	-	-	600	600	N/A
2548 4120	Training	-	-	750	750	N/A
2548 4230	Integrated Unit	-	2,710	-	(2,710)	-100.00%
TOTALS		-	2,710	2,480	(230)	-8.49%

Notes:

Greater Victoria Police Diversity Committee currently being managed by a VicPD member

Adjusted for expected wage increases for 2022. This is an integrated unit cost shared by multiple agencies

Actual expenditure for 2020 was posted under Business Unit 2520

1. Includes funding for community engagement events, community sponsorship and youth leadership bursaries

VANCOUVER ISLAND INTEGRATED MAJOR CRIME UNIT - 2601

Object Code	Description	2020 Actual	2021 Budget	2022 Budget	Increase (Decrease)	
					\$	%
2601.4004	Salaries - Police ¹	602,734	556,130	565,650	9,520	1.71%
2601.4016	Salaries - CUPE ²	60,723	57,530	58,680	1,150	2.00%
2601.4070	Overtime - Civilian	1,371	10,200	10,200	-	0.00%
2601.4072	Overtime - Police ³	81,929	154,000	154,000	-	0.00%
2601.4102	Benefits - CUPE	21,622	15,820	16,400	580	3.67%
2601.4104	Benefits - Police	160,382	152,920	158,100	5,180	3.39%
2601.4114	Clothing and Boot Allowance	49	-	-	-	0.00%
2601.4116	Conference/Travel ⁴	8,553	15,000	15,000	-	0.00%
2601.4120	Training and Development ⁵	-	15,000	15,000	-	0.00%
2601.4306	Fuel and Oil	586	1,000	1,000	-	0.00%
2601.4308	General Supplies	1,016	1,000	1,000	-	0.00%
2601.4312	Office Supplies	435	-	-	-	0.00%
2601.4364	Telephone - Cell Phones	-	1,000	1,000	-	0.00%
2601.4418	Equipment	141	3,000	3,000	-	0.00%
2601.4814.0104	Misc. - Crime investigation	31	5,000	5,000	-	0.00%
2601.4824	Recovery	(10,653)	-	-	-	0.00%
2601.3758	Recovery from Central Saanich and Oak Bay ⁶	(40,098)	(22,000)	(22,000)	-	0.00%
TOTALS		888,821	965,600	982,030	16,430	1.70%

Notes:

1. Based on current deployment and 2020 pay rates
2. Based on 2021 CUPE pay rates for one civilian support position
3. Actual overtime can vary depending on the nature and number of investigations. Budget amount is consistent with long term average
4. Due to the nature of the unit, extensive travel may required as this unit is regional in nature and responds based on operational priorities
5. Training for this unit is separate from the pooled departmental training budget
6. Contribution from agencies that do not provide in-kind contributions. Amounts are determined by the RCMP

MOBILE YOUTH SERVICES TEAM (MYST)

Object Code	Description	2020 Actual	2021 Budget	2022 Budget	Increase (Decrease)	
					\$	%
2603 4230	Professional Services	62,242	63,940	62,550	(1,390)	-2.17%
TOTALS		62,242	63,940	62,550	(1,390)	-2.17%

Notes:

Based on provisional budgets being presented to Joint Management Team as part of annual Area Chiefs' budget process
Amounts represent our share of costs based on a 4-factor funding formula

Greater Victoria Regional Domestic Violence Unit - 2607

Object Code	Description	2020 Actual	2021 Budget	2022 Budget	Increase (Decrease)	
					\$	%
2607 4004	Salaries - Police	131,859	346,640	377,480	30,840	8.90%
2607 4016	Salaries - Civilian	-	57,910	59,060	1,150	1.99%
2607 4072	Overtime - Police	8,514	8,180	10,230	2,051	25.07%
2607 4104	Benefits - Police	30,693	93,590	98,570	4,980	5.32%
2607 4116	Business Travel	-	2,000	1,000	(1,000)	-50.00%
2607 4120	Training	665	8,000	7,000	(1,000)	-12.50%
2607 4230	Professional Services (Translation & Psych Assess)	-	3,400	1,400	(2,000)	-58.82%
2607 4308	General Supplies	-	2,200	2,200	-	0.00%
2607 4512	Vehicle Insurance	-	3,600	5,300	1,700	47.22%
2607 4306	Fuel	-	7,500	5,000	(2,500)	-33.33%
2607 4814	Miscellaneous	189,005	500	500	-	0.00%
2607 3758	Cost Sharing	(164,620)	-	-	-	0.00%
2607 6067	Transfer to Evergreen	-	-	1,000	1,000	N/A
2607 4824	Recoveries	(7,492)	(340,140)	(364,164)	(24,024)	7.06%
TOTALS		188,624	193,380	204,580	11,197	5.79%

Notes:

Based on provisional budgets being presented to Joint Management Team as part of annual Area Chiefs' budget process
Amounts represent our share of costs based on a 4-factor funding formula

CRIME STOPPERS

Object Code	Description	2020 Actual	2021 Budget	2022 Budget	Increase (Decrease) \$	%
2614 4230	Professional Services (C. Saanich)	60,630	62,150	61,890	(260)	-0.42%
TOTALS		60,630	62,150	61,890	(260)	-0.42%

Notes:

Based on provisional budgets being presented to Joint Management Team as part of annual Area Chiefs' budget process
Amounts represent our share of costs based on a 4-factor funding formula

Crowd Management Unit - 2620

Object Code	Description	2020 Actual	2021 Budget	2022 Budget	Increase (Decrease) \$	%
2620 4072	Police - Overtime	24,663	57,120	58,550	1,430	2.50%
2620 4104	Benefits - Police	1,741	-	-	-	0.00%
2620 4120	Training & Development	4,000	9,900	9,900	-	0.00%
2620 4230	Professional Services	1,958	20,000	20,000	-	0.00%
2620 4308	Supplies	19,586	21,000	21,000	-	0.00%
2620 4316	Protective Clothing	2,212	-	-	-	0.00%
2620 4364	Telecommunications	611	-	-	-	0.00%
2620 4412	Equipment Rental	1,530	6,400	6,400	-	0.00%
2620 4418	Equipment	-	-	10,000	10,000	0.00%
2620 4822	Equipment Repairs & Maintenance	1,829	4,700	4,700	-	0.00%
2620 6035	Transfer to Evergreen Reserve	-	10,000	-	(10,000)	-100.00%
2620 4814	Miscellaneous	36,293	2,400	2,400	-	0.00%
2620 3758	Cost Sharing	(40,648)	-	-	-	0.00%
2620 4824	Recovery	(52,406)	(91,620)	(92,690)	(1,070)	1.17%
2620 6067	Transfer to Reserve	38,108	-	-	-	0.00%
TOTALS		39,478	39,900	40,260	360	0.90%

Notes:

Based on provisional budgets being presented to Joint Management Team as part of annual Area Chiefs' budget process
Amounts represent our share of costs based on a 4-factor funding formula

GREATER VICTORIA EMERGENCY RESPONSE TEAM (GVERT)

Object Code	Description	2020 Actual	2021 Budget	2022 Budget	Increase (Decrease) \$	%
2690 3758	Cost Sharing	(492,479)	(472,350)	(560,660)	(88,310)	18.70%
2690 3760	Grants	(10,578)	-	-	-	0.00%
2690 4004	Salaries - Police	66,323	572,900	736,310	163,410	28.52%
2690 4072	Overtime - Police	13,688	149,850	153,600	3,750	2.50%
2690 4080	Auxiliaries	1,087	-	-	-	0.00%
2690 4120	Training - Police	8,563	40,000	25,000	(15,000)	-37.50%
2690 4306	Fuel	2,463	6,000	6,000	-	0.00%
2690 4308	General Supplies	69,921	54,000	54,000	-	0.00%
2690 4316	Protective clothing/uniforms	6,513	6,000	6,000	-	0.00%
2690 4364	Telecommunications	7,827	45,000	45,000	-	0.00%
2690 4418	Equipment	71,912	63,000	10,000	(53,000)	-84.13%
2690 4512	Insurance	-	3,910	3,910	-	0.00%
2690 4814	Miscellaneous	655,787	1,000	1,000	-	0.00%
2690 4816	Range Fees	12,703	12,700	12,700	-	0.00%
2690 4822	Equipment Maintenance	-	1,000	1,000	-	0.00%
2690 6062	Equipment Replacement Fund	25,753	(28,000)	25,000	53,000	-189.29%
2690 6067	Transfer to Reserve	6,229	-	25,750	25,750	0.00%
2690 9111	WO Inside Equipment	34	-	-	-	0.00%
2690 9211	WO Regular Time	1,549	-	-	-	0.00%
2690 9311	WO Inventory Purchases	97	-	-	-	0.00%
2690 9321	WO Outside Purchases	519	-	-	-	0.00%
2690 9561	WO Motor Oil	64	-	-	-	0.00%
Totals		447,975	455,010	544,610	89,600	19.69%
Included in Revenue (to match City of Victoria budget presentation)		492,479	472,350	560,660	88,310	18.70%
Total Expenditures		940,454	927,360	1,105,270	177,910	19.18%

Notes:

Based on provisional budgets being presented to Joint Management Team as part of annual Area Chiefs' budget process

Amounts represent our share of costs based on a 4-factor funding formula

Includes addition of one Sergeant Position provisionally approved by Area Chiefs subject to approval of Police Boards

EXPLOSIVES DISPOSAL UNIT (EDU)

Object Code	Description	2020 Actuals	2021 Budget	2022 Budget	Increase (Decrease) \$	%
2691 4004	Salaries - Police	-	10,660	10,930	270	2.53%
2691 4112	Mileage/Parking	85	-	-	-	0.00%
2691 4120	Training - Police	3,473	10,000	10,000	-	0.00%
2691 4308	General Supplies	-	-	1,000	1,000	N/A
2691 4418	Equipment	3,091	7,000	7,000	-	0.00%
2691 4814	Miscellaneous	3,005	-	-	-	0.00%
2691 3758	Cost Sharing	(14,537)	-	-	-	0.00%
2691 4824	Recoveries	-	(16,570)	(16,430)	140	-0.84%
2691 6062	Equipment Replacement Fund	-	5,000	5,000	-	0.00%
2691 5077	Transfer to Reserves	20,846	-	(2,000)	(2,000)	0.00%
TOTALS		15,963	16,090	15,500	(590)	-3.67%

Notes:

Based on provisional budgets being presented to Joint Management Team as part of annual Area Chiefs' budget process

Amounts represent our share of costs based on a 4-factor funding formula

CRISIS NEGOTIATING TEAM (CNT)

Object Code	Description	2020 Actuals	2021 Budget	2022 Budget	Increase (Decrease)	
					\$	%
2695 4072	Overtime- Police	-	10,380	10,640	260	2.50%
2695 4112	Mileage/Parking	135	-	-	-	0.00%
2695 4120	Training - Police	3,896	44,000	12,000	(32,000)	-72.73%
2695 4308	Materials & Supplies	363	2,250	2,250	-	0.00%
2695 4364	Telecommunications	3,622	5,900	5,900	-	0.00%
2695 4418	Equipment	2,936	3,380	3,380	-	0.00%
2695 4814	Miscellaneous	13,071	900	900	-	0.00%
2695 6062	Transfer from Evergreen	-	(32,000)	-	32,000	-100.00%
2695 6067	Transfer to Reserves	(2,291)	-	-	-	0.00%
2695 3758	Cost Sharing	(4,706)	(17,660)	(18,050)	(390)	2.21%
Totals		17,025	17,150	17,020	(130)	-0.76%
Included in Revenue (to match City of Victoria budget presentation)		-	49,660	18,050	(31,610)	-63.65%
Total Expenditures		17,025	66,810	35,070	(31,740)	-47.51%

Notes:

Based on provisional budgets being presented to Joint Management Team as part of annual Area Chiefs' budget process
Amounts represent our share of costs based on a 4-factor funding formula

H. Human Resources Division:

Consists of:

- Human Resources
- Critical Incident Stress Management Team
- Secondments

Human Resources - 2510

Object Code	Description	2020 Actuals	2021 Budget	2022 Budget	Increase (Decrease)	
					\$	%
2510 3758	Cost Sharing	(10,875)	-	-	-	0.00%
2510 4004	Salaries - Police ¹	914,204	776,540	790,870	14,330	1.85%
2510 4010	Salaries - Exempt ²	125,316	118,290	122,130	3,840	3.25%
2510 4016	Salaries - Civilian ³	139,479	115,050	117,350	2,300	2.00%
2510 4072	Overtime - Police	18,948	22,000	22,000	-	0.00%
2510 4080	Auxiliaries	8,455	6,000	6,000	-	0.00%
2510 4102	Benefits - Civilians	76,380	64,170	66,940	2,770	4.32%
2510 4104	Benefits - Police	217,043	213,540	221,050	7,510	3.52%
2510 4112	Car Allowance	980	1,000	1,000	-	0.00%
2510 4114	Clothing & Boot Allowance	3	-	-	-	0.00%
2510 4116	Recruitment ⁴	204,625	160,000	250,000	90,000	56.25%
2510 4118	Membership fees	15,823	-	-	-	0.00%
2510 4118	Memberships ⁵	-	15,000	41,000	26,000	173.33%
2510 4120	Training - Police ⁶	174,799	359,500	389,500	30,000	8.34%
2510 4125	Training - Civilian	3,926	15,000	15,000	-	0.00%
2510 4204	Advertising ⁷	-	15,000	20,000	5,000	33.33%
2510 4230	Professional Services ⁸	153,463	230,000	259,500	29,500	12.83%
2510 4230	Employee Family Assistance Program	-	60,000	60,000	-	0.00%
2510 4308	General Supplies (Ammunition) ⁹	121,573	95,000	25,000	(70,000)	-73.68%
2510 4310	Books/Publications	179	-	-	-	0.00%
2510 4418	Equipment ⁹	-	-	183,000	183,000	N/A
2510 4814	Miscellaneous ¹⁰	36,994	27,000	30,500	3,500	12.96%
2510 4824	Recovery	(24,885)	-	-	-	0.00%
2510 4850	Employee Recognition	-	500	500	-	0.00%
TOTALS		2,176,430	2,293,590	2,621,340	327,750	14.29%

Notes:

1. 6 police positions, based on 2020 pay rates
2. Civilian Manager position, based on 2020 pay rate
3. 2 Civilian clerical positions, based on 2021 pay rates
4. See breakdown below. Significant increase expected to accommodate an increase in recruits to fill shortages in police positions. Aiming for 23 recruits vs. 15 in normal times
5. Increased to include \$25,000 membership in the Community Safety Knowledge Alliance
6. Increase in training budget to offset increasing tuition costs and to catch up to training deferred due to Covid restrictions
7. Moderate increase required to increase industry reach to meet recruitment targets
8. See breakdown. Increase required for psychological assessments and polygraph to meet increased costs over time and additional recruitment targets
9. Equipment budgets have been centralized for ammunition and use of force equipment testing and replacement. See breakdown below
This budget was previously in several business units and has now been consolidated
10. Budget covers vaccinations, hearing tests, service awards etc. See listing for breakdown. Increase for inflation.

Breakdown of specific Expenditure Line Objects

Recruitment

2510 4116	Reference checks	5,000	10,000
2510.4116.0001	Recruit accommodation and travel	150,000	230,000
2510.4116.0002	Mileage Claims	5,000	10,000
		160,000	250,000

Professional Services

Medical First Aid coverage - firearms range	7,500	7,500
Recruitment contracts	28,500	28,500
Assessments	9,000	9,000
Polygraph	5,000	22,500
Mentorship Program	5,000	5,000
Medical review	12,000	12,000
Background Investigations	25,000	25,000
Evaluate & Update Wellness Programs	55,000	55,000
Staffing Analysis	30,000	30,000
Medical Program	5,000	5,000
Psych Assessment	3,000	15,000
Psychological Services Coordination	30,000	30,000
Naloxone	15,000	15,000
	230,000	259,500

Equipment (rotational replacement)

Ammunition (Duty, Training and Cartridges)	-	90,000
Handgun replacement (30 @ 1,200 each per year)	-	32,000
Rifle Replacements (4 @ \$3,000 each per year)	-	12,000
Shotguns (1 per year)	-	2,000
CEW replacement (16 @ \$2,000 per year)	-	32,000
CEW tolerance testing (\$130 per unit)	-	15,000
	-	183,000

Centralization of costs that were previously dispersed along several business units

Misc.

Hepatitis B Vaccinations/Flu Shots	1,000	1,100
Other	3,000	3,400
Hearing Test	4,000	4,500
Occupational Health and Safety	5,500	6,500
Police Exemplary Service Awards	3,500	4,000
Retirement Certificates/Presentations/Long Service Awards	10,000	11,000
	27,000	30,500

Critical Incident Stress Management Team - 2527

Object Code	Description	2020 Actual	2021 Budget	2022 Budget	Increase (Decrease)	
					\$	%
2527 4072	Overtime - Police ¹	9,288	7,000	7,000	-	0.00%
2527 4104	Benefits - Police	692	-	-	-	0.00%
2527 4120	Training - Police ²	-	7,000	7,000	-	0.00%
2527 4125	Training - Non Sworn	-	1,000	1,000	-	0.00%
2527 4308	General Supplies ³	4,159	1,000	1,000	-	0.00%
TOTALS		14,139	16,000	16,000	-	0.00%

Notes

1. In house meetings 3 times per year
2. Annual training - 3 day seminar
3. Emergency jump kits, Misc.

SECONDMENTS - 2670

Object Code	Description	2020 Actual	2021 Budget	2022 Budget	Increase (Decrease)	
					\$	%
2670 4004	Salaries - Police	827,867	901,805	1,136,543	234,738	26.03%
2670 4072	Overtime - Police	228,295	-	-	-	0.00%
2670 4102	Benefits - Civilian	8,578	-	-	-	0.00%
2670 4104	Benefits - Police	240,015	247,996	317,664	69,668	28.09%
2670 4114	Clothing & Boot Allowance	66	-	-	-	0.00%
2670 4814	Miscellaneous	6,844	-	-	-	0.00%
2670 4824	Recoveries	(1,294,106)	(1,149,801)	(1,454,207)	(304,406)	26.47%
TOTALS		17,559	-	-	-	0.00%

Consists of police officers seconded to integrated units. These costs are fully recovered and seconded members are excluded from authorized strength

I. Community Services Division

Consists of:

- Beat & Bike Squad
- Assertive Community Treatment
- Community Resource Officers
- Traffic Section
- Motorcycle Escort Team

Beat and Bike Squad - 2580

Object Code	Description	2020 Actual	2021 Budget	2022 Budget	Increase (Decrease)	
					\$	%
2580 4004	Salaries - Police ¹	1,920,444	1,773,460	2,587,330	813,870	45.89%
2580 4016	Salaries - Civilian	3,544	-	-	-	0.00%
2580 4072	Overtime - Police ²	83,483	55,000	75,000	20,000	36.36%
2580 4102	Benefits - Civilians	9,556	-	-	-	0.00%
2580 4104	Benefits - Police	509,216	487,730	723,160	235,430	48.27%
2580 4114	Clothing & Boot Allowance	962	-	1,000	1,000	N/A
2580 4120	Training Police ³	-	10,000	10,000	-	0.00%
2580 4308	Supplies	4,183	4,000	4,000	-	0.00%
2580 4316	Uniforms	6,480	14,000	15,000	1,000	7.14%
2580 4364	Telecommunications	491	-	-	-	0.00%
2580 4418	Equipment ⁴	-	4,300	8,000	3,700	86.05%
2580 4814	Misc.	1,245	4,000	4,000	-	0.00%
2580 4822	Repairs and Maintenance (bicycles)	2,273	3,500	3,500	-	0.00%
2580 4824	Recovery	(10,660)	-	-	-	0.00%
2580 4850	Recognition	835	-	500	500	N/A
TOTALS		2,532,052	2,355,990	3,431,490	1,075,500	45.65%

Notes:

1. Based on 2020 collective agreement rates of pay. Increase is due to return of 2 officers previously assigned to the ACT pilot as well as movement of GVERT team members from Patrol to CSD.
2. Increased overtime for CSD providing backfill to Patrol
3. Training consists of bike course training for new members in the section
4. Increase required for bicycle replacement strategy to replace 2-3 bikes a year on rotational replacement plan

Assertive Community Treatment - ACT

Object Code	Description	2020 Actual	2021 Budget	2022 Budget	Increase (Decrease)	
					\$	%
2581 4004	Salaries - Police ¹	332,468	335,680	120,462	(215,218)	-64.11%
2581 4072	Overtime - Police ²	9,842	2,500	2,500	-	0.00%
2581 4104	Benefits - Police	88,906	92,310	33,670	(58,640)	-63.53%
2581 4116	Conferences/Travel ³	-	500	500	-	0.00%
2581 4114	Clothing and Boot Allowance	895	-	500	500	N/A
TOTALS		432,112	430,990	157,630	-273,358	-63.43%

Notes:

1. Reduced from 3 positions back to 1 as pilot has ended and extension was not approved
2. Overtime for remaining officer.
3. Minor travel expenditures to attend mental health meetings

Community Resource Officers - 2582

Object Code	Description	2020 Actual	2021 Budget	2022 Budget	Increase (Decrease) \$	%
2582 4004	Salaries - Police ¹	571,337	536,060	565,650	29,590	5.52%
2582 4072	Overtime - Police ²	10,232	3,000	20,000	17,000	566.67%
2582 4104	Benefits - Police	151,414	147,421	158,100	10,679	7.24%
2582 4114	Clothing and Boot Allowance	516	-	500	500	N/A
2582 4116	Conferences/ Travel	-	500	500	-	0.00%
TOTALS		733,499	686,980	744,750	57,769	8.41%

Notes:

1. 5 Community Resource Officers currently deployed, based on 2020 pay scale
2. Increase in overtime required due to the increased amount of work required in relation to shelters

TRAFFIC SECTION - 2610

Object Code	Description	2020 Actual	2021 Budget	2022 Budget	Increase (Decrease) \$	%
2610 3760	Grants	(133,200)	-	-	-	0.00%
2610 4004	Salaries - Police ¹	886,861	876,780	1,021,320	144,540	16.49%
2610 4016	Salaries - Civilian ²	55,017	57,530	58,680	1,150	2.00%
2610 4070	Overtime - Civilian ³	1,607	1,000	1,000	-	0.00%
2610 4072	Overtime - Police ³	27,226	35,000	40,000	5,000	14.29%
2610 4080	Hourly Wages - Auxiliary and/or vacation relief	-	4,000	-	(4,000)	-100.00%
2610 4102	Benefits - Civilians	19,661	15,820	16,400	580	3.67%
2610 4104	Benefits - Police	235,886	241,110	285,460	44,350	18.39%
2610 4114	Clothing & Boot Allowance	8	-	-	-	0.00%
2610 4116	Business Travel	-	2,000	2,000	-	0.00%
2610 4120	Training	1,540	1,500	1,500	-	0.00%
2610 4234	Services Purchased - Towing	13,251	15,000	15,000	-	0.00%
2610 4308	Supplies ⁴	60,572	5,000	12,000	7,000	140.00%
2610 4316	Uniforms ⁵	14,190	18,900	20,000	1,100	5.82%
2610 4418	New Equipment	48,583	20,000	20,000	-	0.00%
2610 4814.0104	Investigations ⁶	8,750	10,000	5,000	(5,000)	-50.00%
2610 4822	Equipment Repairs & Maintenance ⁶	3,757	6,000	4,000	(2,000)	-33.33%
TOTALS		1,243,709	1,309,640	1,502,360	192,720	14.72%

Notes:

1. Based on current deployment and 2020 Police Union pay rates
2. One civilian support position, 2021 CUPE Pay rates
3. Increase in overtime required due to change in practice for response to crash scenes. Additional traffic resource required due to limited resources available from Patrol
4. Unit requires specialized equipment. Previous budget was insufficient to maintain existing equipment levels
5. Slight increase required due to expectation of 3 new members rotating into unit in 2022
6. Reductions possible to offset increases required to supplies

Motorcycle Escort Team - 2611

Object Code	Description	2020 Actual	2021 Budget	2022 Budget	Increase (Decrease) \$	%
2611 4120	Training	-	3,000	3,000	-	0.00%
2611 4316	Uniforms	-	3,000	3,000	-	0.00%
2611 4418	New Equipment	-	4,000	4,000	-	0.00%
TOTALS		-	10,000	10,000	-	0.00%

Notes:

No significant change in operation. Budget covers uniforms, equipment and training for new riders & retraining for existing. Equipment is reused as much as possible, where conditions permit

J. Executive Services Division

Consists of:

- Executive Services
- Legal Services/Freedom of Information

Executive Services - 2529

Object Code	Description	2020 Actual	2021 Budget	2022 Budget	Increase (Decrease)	
					\$	%
2529 4004	Salaries - Police ¹	801,846	806,580	843,240	36,660	4.55%
2529 4016	Salaries - Civilian ²	96,069	85,260	86,970	1,710	2.01%
2529 4072	Overtime - Police	30,615	15,000	15,000	-	N/A
2529 4102	Benefits - Civilians	25,072	23,440	24,310	870	3.71%
2529 4104	Benefits - Police	202,953	221,810	235,690	13,880	6.26%
2529 4116	Business Travel	1,334	5,000	5,000	-	0.00%
2529 4230	Professional Services ³	35,263	30,000	30,000	-	0.00%
2529 4238	Arbitration & Litigation Expense ⁴	522,981	300,000	300,000	-	0.00%
2529 4304	Employee Recognition Program	500	700	700	-	0.00%
2529 4806	Claims ⁵	-	125,000	125,000	-	0.00%
2528 4824	Recovery	(21,328)	-	-	-	0.00%
2529 4814	Miscellaneous	13,977	500	500	-	0.00%
TOTALS		1,709,282	1,613,290	1,666,410	53,120	3.29%

Notes

1. No change in deployment, based on 2020 pay rates
2. Civilian policy and research analyst, based on 2021 CUPE rates
3. Legal advice in relation to police act investigations and civil litigation
4. Represents direct costs to defend the Department in civil litigation matters. No change. Based on historical averages
5. Budget for the settlement of claims in civil litigation matters. No change. Based on historical averages.

LEGAL SERVICES/FOI - 2530

Object Code	Description	2020 Actual	2021 Budget	2022 Budget	Increase (Decrease)	
					\$	%
2530 4010	Salaries - Exempt	118,833	109,620	113,190	3,570	3.26%
2530 4016	Salaries - Civilian	184,570	191,630	195,470	3,840	2.00%
2530 4070	Overtime - Civilian ¹	2,154	400	2,500	2,100	525.00%
2530 4102	Benefits - Civilians	82,239	82,850	86,270	3,420	4.13%
2530 4112	Mileage/Parking	895	-	-	-	0.00%
2530 4824	Recovery	(10,022)	-	-	-	0.00%
2530 4308	Supplies (Publications)	-	1,500	1,500	-	0.00%
TOTALS		378,669	386,000	398,930	12,930	3.35%

Notes:

1. Increase required for civilian overtime to manage deadlines for FOI requests

K. Information Management Division

Consists of:

- Records
- South Island Dispatch Centre

INFORMATION MANAGEMENT DIVISION RECORDS - 2630

Object Code	Description	2020 Actual	2021 Budget	2022 Budget	Increase (Decrease) \$	%
2630 4010	Salaries - Exempt ¹	159,988	148,750	155,520	6,770	4.55%
2630 4016	Salaries - Civilian	1,348,249	1,447,820	1,441,530	(6,290)	-0.43%
2630 4016	Job Evaluations	-	40,000	-	(40,000)	-100.00%
2630 4070	Overtime - Civilian ²	78,383	65,500	120,000	54,500	83.21%
2630 4080	Hourly Wages Auxiliary and/or vacation relief ³	209,067	86,500	88,900	2,400	2.77%
2630 4082	WCB Leave	6,247	-	-	-	0.00%
2630 4102	Benefits - Civilians	433,610	439,050	446,370	7,320	1.67%
2630 4112	Car Allowance	-	1,010	-	(1,010)	-100.00%
2630 4116	Business Travel	67	400	400	-	0.00%
2630 4125	Non Sworn Training	3,072	11,000	11,000	-	0.00%
2630 4154	Recovery WCB	(6,881)	-	-	-	0.00%
2630 4230	Professional Services	7,199	12,400	7,400	(5,000)	-40.32%
2630 4308	General Supplies	2,589	4,500	4,000	(500)	-11.11%
2630 4418	New Equipment ⁴	13,712	3,500	9,000	5,500	157.14%
2630 4822	Repairs & Maintenance	-	500	500	-	0.00%
2630 4814	RCMP Civil fingerprints	4,292	18,000	18,000	-	0.00%
2630 4850	Employee Recognition	-	1,400	1,400	-	0.00%
TOTALS		2,259,594	2,280,330	2,304,020	23,690	1.04%

Notes:

1. One civilian Director based on 2020 pay rates
2. Overtime request includes statutory holiday pay for records staff required to work those days, training course time, staff meetings and overtime callouts
3. Auxiliaries are used to fill temporary vacancies as well as to provide vacation relief to maintain shift minimums
4. Includes funds for a battery assisted dolly for Exhibit Control to reduce risk of injury

Non-Sworn Training

Data Managers Working Group	1,500
POLIS Meetings	1,500
CPID Web training for CPIC staff	3,000
Leadership, project & change management	3,000
IAPE courses	2,000
	11,000

Professional Services - Information Management Implementation

Disposal of opioids within required safety protocols	10,000	5,000
Bicycle storage	2,400	2,400
	12,400	7,400

SOUTH ISLAND POLICE DISPATCH CENTRE

Object Code	Description	2020 Actual	2021 Budget	2022 Budget	Increase (Decrease) \$	%
2660 4016	Salaries - Civilian	317	-	-	-	0.00%
2660 4102	Benefits - Civilians	(29)	-	-	-	0.00%
2660 4230	Professional Services ¹	3,299,380	3,377,910	3,606,040	228,130	6.75%
2660 4814	Contingency (Adjustment Plan Costs) ²	37,006	10,000	5,000	(5,000)	-50.00%
TOTALS		3,336,674	3,387,910	3,611,040	223,130	6.59%

Notes:

1. Based on current E-Comm staffing model. Does not include further recommendations from E-Comm review for additional staff beyond those already approved. Importantly, this also does not include the costs for Next Gen 9-1-1. We are awaiting further details on cost projections. Increase is driven by the accumulated impact of pay increases within E-Comm as well as additional staffing that was made in 2020.
2. Estimated for the adjustment plan costs have decreased as pay differentials have narrowed and sick leave is earned at E-Comm

L. Investigative Services Division

Consists of:

- Analysis & Intel
- Strike Force
- Special Operations
- Detectives
- Financial Crimes
- Integrated Tech Crime Unit
- Special Victims Unit
- Major Crimes
- Historical Case Files
- Behavioural Assessment & Management
- Forensic Identification

Crime Reduction Unit - 2541

Object Code	Description	2020 Actual	2021 Budget	2022 Budget	Increase (Decrease)	
					\$	%
2541 4004	Salaries - Police	-	-	-	-	0.00%
2541 4104	Benefits - Police	-	-	-	-	0.00%
2541 4072	Overtime - Police	-	-	-	-	0.00%
2541 4308	General Supplies	-	-	-	-	0.00%
2541 4364	Telecommunications	-	-	-	-	0.00%
2541 4418	New Equipment	-	-	-	-	0.00%
2541 4814	Miscellaneous	-	-	-	-	0.00%
TOTALS		-	-	-	-	0.00%

Notes:

The Crime Reduction Unit has been suspended until further notice, and the officers have been redeployed to Patrol and Strikeforce

This is intended as a temporary measure to reinforce Patrol and Strikeforce and it is the intention of the Chief to reinstate this unit when resources become available

INVESTIGATIVE SERVICES DIVISION

Analysis and Intel - 2549

Object Code	Description	2020 Actual	2021 Budget	2022 Budget	Increase (Decrease)	
					\$	%
2549 4004	Salaries - Police ¹	255,742	235,471	235,690	219	0.09%
2549 4016	Salaries - Civilian ¹	254,774	249,270	261,680	12,410	4.98%
2549 4070	Overtime - Civilian	6,482	1,500	1,500	-	0.00%
2549 4072	Overtime - Police ²	849	14,000	10,000	(4,000)	-28.57%
2549 4102	Benefits - Civilians	68,405	68,550	73,140	4,590	6.70%
2549 4104	Benefits - Police	87,804	64,750	65,880	1,130	1.75%
2549 4116	Travel	147	5,000	5,000	-	0.00%
2549 4125	Training - Non Sworn ³	2,561	-	9,000	9,000	N/A
2549 4418	New Equipment	1,868	10,000	10,000	-	0.00%
2549 4814.0104	Investigations ⁴	31,964	33,000	47,000	14,000	42.42%
2549 4824	Recovery	(500)	-	-	-	0.00%
TOTALS		710,096	681,541	718,890	37,349	5.48%

Notes:

1. Current strength 2 police, 3 civilians based on 2020 pay rates

2. Slight decrease due to positions being fully staffed, requiring less overtime

3. Regular budget is under HR training budget. However additional funds required for 2022 due to a backlog of specialized training requirements postponed due to Covid-19

4. Intelligence gathering costs have increased. Additional funds required to maintain current and relevant information for investigative purposes

Strike Force - 2590

Object Code	Description	2020 Actual	2021 Budget	2022 Budget	Increase (Decrease)	
					\$	%
2590 4004	Salaries - Police ¹	1,105,494	1,062,130	1,000,370	(61,760)	-5.81%
2590 4070	Overtime	918	-	-	-	0.00%
2590 4072	Overtime - Police ²	181,624	122,500	122,500	-	0.00%
2590 4102	Benefits	10,805	-	-	-	0.00%
2590 4104	Benefits - Police	307,206	292,100	279,600	(12,500)	-4.28%
2590 4114	Clothing and Boot Allowance	214	-	-	-	0.00%
2590 4116	Travel ³	5,370	2,000	4,500	2,500	125.00%
2590 4850	Employee Recognition Program	-	2,000	2,000	-	0.00%
2590 4308	General Supplies	16,201	8,000	8,000	-	0.00%
2590 4364	Telecommunications (iPad wireless) ⁴	24,507	4,000	20,000	16,000	400.00%
2590 4418	Equipment	32,101	10,000	10,000	-	0.00%
2590 4824	Recovery ⁵	(275,993)	-	(75,000)	(75,000)	N/A
2590 4814.0104	Investigations ⁵	56,124	10,000	75,000	65,000	650.00%
TOTALS		1,464,571	1,512,730	1,446,970	-65,760	-4.35%

Notes:

1. Based on rank and seniority of current members deployed, 2020 Police Union rates and current strength
2. Consistent with previous years
3. Increase required as investigations increasing require out of jurisdiction travel
3. Replacement of old/damaged iPad
4. Costs to maintain and operate surveillance equipment have increased but help contain overtime expenditures
5. Conservative estimate for provincially grant funded investigations based on trend

Special Operations - 2599

Object Code	Description	2020 Actual	2021 Budget	2022 Budget	Increase (Decrease)	
					\$	%
2599 4814.0104	Investigations ¹	-	100,000	500,000	400,000	400.00%
2599 4072	Overtime - Police	(17,338)	-	-	-	0.00%
2599 4104	Benefits - Police	5,071	-	-	-	0.00%
2599 4814	Miscellaneous	24,464	-	-	-	0.00%
TOTALS		12,197	100,000	500,000	400,000	400.00%

Notes:

1. Budgeted for an ongoing investigation through the Vancouver Island Major Crime Unit, funded from the Financial Stability Reserve. A significant portion of the investigative expenditures will likely carryforward to 2022

DETECTIVE DIVISION - 2600

Object Code	Description	2020 Actual	2021 Budget	2022 Budget	Increase (Decrease)	
					\$	%
2600 4004	Salaries - Police ¹	554,442	450,900	460,900	10,000	2.22%
2600 4016	Salaries - Civilian ²	349,683	308,770	453,150	144,380	46.76%
2600 4070	Overtime - Civilian ³	9,950	8,000	8,000	-	0.00%
2600 4072	Overtime - Police	1,724	4,000	4,000	-	0.00%
2600 4080	Hourly Wages - Auxiliary and/or vacation relief ⁴	38,291	55,000	35,000	(20,000)	-36.36%
2600 4102	Benefits - Civilians	91,496	84,910	126,660	41,750	49.17%
2600 4104	Benefits - Police	134,049	123,980	128,820	4,840	3.90%
2600 4112	Mileage/Parking	110	-	-	-	0.00%
2600 4116	Business Travel	5,817	5,000	5,000	-	0.00%
2600 4120	Training - Sworn	689	-	-	-	0.00%
2600 4125	Training - Civilian	277	-	-	-	0.00%
2600 4230	Professional Services ⁵	6,572	25,000	12,500	(12,500)	-50.00%
2600 4308	General Supplies	1,790	2,500	2,500	-	0.00%
2600 4364	Telecommunications	6,133	-	-	-	0.00%
2600 4418	New Equipment	20	300	1,000	700	233.33%
2600 4824	Recovery ⁶	(67,800)	-	(67,800)	(67,800)	N/A
2600 4814.0104	Crime Investigation	27,496	45,700	45,000	(700)	-1.53%
TOTALS		1,160,739	1,114,060	1,214,730	100,670	9.04%

Notes:

1. Based on 2020 Police Union pay rates
2. Based on current staff contingent, including one grant-funded position
3. Disclosure positions rotate on call
4. Combination of increased staffing and efficiencies found through improved evidence and case management
5. Reduced requirement for transcription services due to efficiencies and better staffing
6. Funding for civilian disclosure position

Professional Services	Transcription Services		25,000	12,500
Crime Investigation				
	Forensic Exams		10,000	10,000
	Travel Related to Investigation		10,000	10,000
	DNA Samples		3,000	3,000
	Undercover Operations		10,000	10,000
	Witness Management		2,000	2,000
	Source funds		10,700	10,000
			45,700	45,000

Financial Crimes - 2604

Object Code	Description	2020 Actual	2021 Budget	2022 Budget	Increase (Decrease)	
					\$	%
2604 4004	Salaries - Police ¹	378,091	340,690	361,390	20,700	6.08%
2604 4072	Overtime - Police	14,530	20,000	20,000	-	0.00%
2604 4102	Benefits	222	-	-	-	0.00%
2604 4104	Benefits - Police	100,831	93,690	101,010	7,320	7.81%
2604 4116	Business Travel ²	-	5,000	5,000	-	0.00%
2604 4814	Miscellaneous	95	-	-	-	0.00%
TOTALS		493,769	459,380	487,400	28,020	6.10%

Notes:

1. Based on current deployment and 2020 pay rates
2. Carryover of funds required for network building and information sharing with regards to cyber crime

Integrated Tech Crime Unit - 2605

Object Code	Description	2020 Actual	2021 Budget	2022 Budget	Increase (Decrease)	
					\$	%
2605 4004	Salaries - Police ¹	285,064	325,650	225,210	(100,440)	-30.84%
2605 4072	Overtime - Police ²	8,003	4,000	6,000	2,000	50.00%
2605 4102	Benefits	249	-	-	-	0.00%
2605 4104	Benefits - Police	75,534	89,550	62,950	(26,600)	-29.70%
2605 4114	Clothing & Boot	5	-	-	-	0.00%
2605 4116	Travel ³	186	17,500	10,000	(7,500)	-42.86%
2605 4120	Computer Analysis Training	2,319	30,000	30,000	-	0.00%
2605 4238	Professional Services	-	5,000	-	(5,000)	-100.00%
2605 4308	Supplies	20,100	-	1,000	1,000	0.00%
2605 4418	New Equipment ⁴	22,184	73,690	90,600	16,910	22.95%
2605 4824	Recoveries ⁵	(6,994)	-	(23,530)	(23,530)	0.00%
TOTALS		406,650	545,390	402,230	(143,160)	-26.25%

Notes:

1. Based on 2020 pay rates and current deployment
2. Device investigation services are required more rapidly than in the past, putting more pressure on existing resources to complete assignments outside of regular work hours
3. Based on actual average requirements pre-Covid
4. Increase includes full year costs for specialized investigative equipment. This increase is more than offset by the recovery (under an agreement) in account 2605.4824
5. Partial offset to equipment costs for tokens used by other agencies

Special Victims Unit - 2606

Object Code	Description	2020 Actual	2021 Budget	2022 Budget	Increase (Decrease)	
					\$	%
2606 4004	Salaries - Police ¹	833,044	786,590	576,130	(210,460)	-26.76%
2606 4072	Overtime - Police	28,375	37,000	37,000	-	0.00%
2606 4102	Benefits	3,609	-	-	-	0.00%
2606 4104	Benefits - Police	218,499	216,310	161,030	(55,280)	-25.56%
2606 4114	Clothing & Boot Allowance	84	-	-	-	N/A
2606 4116	Business Travel ²	236	5,000	5,000	-	0.00%
2606 4230	Professional Services ³	-	15,000	15,000	-	0.00%
2606 4814	Miscellaneous	9,976	-	-	-	0.00%
2606 4824	Recovery	221	-	-	-	0.00%
TOTALS		1,094,044	1,059,900	794,160	-265,740	-25.07%

Notes:

1. Based on actual number of officers based on 2020 pay rate
2. Related to costs for partnering on internet child exploitation and human trafficking files
3. Costs related to unlocking of phones and use of professional services for internet child exploitation files

Major Crimes - 2608

Object Code	Description	2020 Actual	2021 Budget	2022 Budget	Increase (Decrease)	
					\$	%
2608 4004	Salaries - Police ¹	1,030,949	906,830	932,280	25,450	2.81%
2608 4072	Overtime - Police	102,901	120,000	120,000	-	0.00%
2608 4102	Benefits	7,723	-	-	-	0.00%
2608 4104	Benefits - Police	277,398	249,380	260,570	11,190	4.49%
2608 4114	Clothing & Boot	127	-	-	-	0.00%
2608 4116	Business Travel ²	339	2,000	2,500	500	25.00%
2608 4230	Professional	193	-	-	-	0.00%
2608 4308	General Supplies ³	-	200	500	300	150.00%
2608 4418	New Equipment ³	-	200	500	300	150.00%
2608 4814	Miscellaneous	209	-	-	-	0.00%
2608 4824	Recovery	(1,228)	-	-	-	0.00%
TOTALS		1,418,611	1,278,610	1,316,350	37,740	2.95%

Notes:

1. Based on 2020 pay rates
2. Slight increase to represent travel required for investigative purposes
3. Increase reflects need to equip. expected 3 new team members

Historical Case Files - 2609

Object Code	Description	2020 Actual	2021 Budget	2022 Budget	Increase (Decrease)	
					\$	%
2609 4004	Salaries - Police ¹	132,218	125,250	109,990	(15,260)	-12.18%
2609 4016	Salaries - Civilian ²	-	63,310	64,770	1,460	2.31%
2609 4104	Benefits - Police	35,060	34,440	30,740	(3,700)	-10.74%
2609 4102	Benefits - Civilians	-	17,090	18,100	1,010	5.91%
2609 4116	Business Travel	-	3,500	3,500	-	0.00%
2609 4418	New Equipment	-	5,000	-	(5,000)	-100.00%
2609 4814	Miscellaneous	5,614	5,000	5,000	-	0.00%
TOTALS		172,892	253,590	232,100	(21,490)	-8.47%

Notes:

1. Two police officers currently attached to this unit
2. Addition of civilian disclosure position was added in the 2021 budget

Behavioural Assessment and Management Unit - 2613

Object Code	Description	2020 Actual	2021 Budget	2022 Budget	Increase (Decrease)	
					\$	%
2613 4004	Salaries - Police ¹	476,527	546,115	471,378	(74,737)	-13.69%
2613 4072	Overtime - Police	1,584	5,000	5,000	-	0.00%
2613 4104	Benefits - Police ¹	136,277	150,185	131,750	(18,435)	-12.27%
2613 4114	Clothing/Boot Allowance	21	-	-	-	0.00%
2613 4116	Business Travel	-	1,000	1,000	-	N/A
2613 4120	Police Training ²	-	10,000	-	(10,000)	-100.00%
TOTALS		614,409	712,300	609,130	(103,172)	-14.48%

Notes:

1. Based on current deployment and 2020 pay rates
2. Planned training expenditures included in HR Centralized training budget

FORENSIC IDENTIFICATION - 2650

Object Code	Description	2020 Actual	2021 Budget	2022 Budget	Increase (Decrease)	
					\$	%
2650 4004	Salaries - Police	736,666	691,390	722,780	31,390	4.54%
2650 4072	Overtime - Police	56,910	60,000	62,000	2,000	3.33%
2650 4102	Benefits	13,288	-	-	-	0.00%
2650 4104	Benefits - Police	189,443	190,140	202,020	11,880	6.25%
2650 4112	Mileage/Parking	263	-	-	-	0.00%
2650 4114	Clothing & Boot	42	-	-	-	0.00%
2650 4116	Travel ¹	269	2,000	1,000	(1,000)	0.00%
2650 4308	Supplies ²	13,635	13,000	13,000	-	0.00%
2650 4418	New Equipment ³	16,321	18,500	18,500	-	0.00%
2650 4824	Recovery	-	-	-	-	0.00%
2650 4834	System Access Costs (BCAFIS) ⁴	30,775	37,930	34,700	(3,230)	-8.52%
TOTALS		1,057,613	1,012,960	1,054,000	41,040	4.05%

Notes:

1. Travel costs reduced due to autopsies being available locally now
2. Laboratory supplies (fingerprint powder, lifts, chemicals, specialty packaging, DNA supplies, safety supplies)
3. Software licences for equipment, video analysis, internet evidence searches
4. Systems Access BCAFIS and RAFIS. Adjusted based on current costs plus inflation

M. Revenue

RECORDS AND GENERAL

Object Code	Description	2020 Actual	2021 Budget	2022 Budget	Increase (Decrease) \$	%
2630 3122	Taxi Permits	(13,900)	(13,600)	(13,600)	-	0.00%
2500 5075	Transfer From Reserves ¹		(207,000)	(500,000)	(293,000)	141.55%
2545 3758	Cost Sharing	(150)	-	-	-	N/A
2545 3760	Recoveries (Provincial Grant) ²	(22,250)	(21,500)	(21,500)	-	0.00%
2630 3254	Records Permits and Searches ³	(61,536)	(130,000)	(100,000)	30,000	-23.08%
2630 3268	Police Reports ²	(7,249)	(20,000)	(20,000)	-	0.00%
TOTALS		(105,085)	(392,100)	(655,100)	(263,000)	67.07%

Notes:

1. Transfer from the Financial Stability Reserve for an ongoing investigation that will likely carryover to 2022
2. Grant for Reserves program from the provincial government
3. Forecasted revenue revised downwards based on current level of activity. Decreased revenue expectations due to move towards online service delivery

JAIL REVENUE - 2680

Object Code	Description	2020 Actual	2021 Budget	2022 Budget	Increase (Decrease) \$	%
2680 3334	Immigration	(247)	(1,500)	(1,500)	-	0.00%
2680 3340	Province (Sheriffs)	(42,233)	(27,000)	(35,000)	(8,000)	29.63%
TOTALS		(42,480)	(28,500)	(36,500)	(8,000)	28.07%

Notes:

1. Estimates revised upwards based on current trends. Provincial grant that is shared amongst a number of police departments, so difficult to predict

SUMMARY OF REVENUES

Description	2020 Actual	2021 Budget	2022 Budget	(Increase) Decrease \$	%
RECORDS AND GENERAL	(105,085)	(392,100)	(655,100)	(263,000)	67.07%
JAIL	(42,480)	(28,500)	(36,500)	(8,000)	28.07%
SPECIAL DUTIES	(73,057)	(723,640)	(610,200)	113,440	-15.68%
GVERT (RECOVERY)	(492,479)	(472,350)	(560,660)	(88,310)	18.70%
CRISIS NEGOTIATING TEAM (RECOVERY)	(4,706)	(49,660)	(18,050)	31,610	-63.65%
TOTALS	(717,807)	(1,666,250)	(1,880,510)	(271,000)	16.26%

N. Capital

Capital Expenditures

Object Code	Description	2020 Actual	2021 Budget	2022 Budget	Increase (Decrease)	
50182	Vehicles	637,192	531,000	600,000	69,000	12.99%
50070	Computer Equipment	643,440	900,000	600,000	(300,000)	-33.33%
50084	Furniture & Equipment	95,833	50,000	40,000	(10,000)	-20.00%
50564	K9	17,218	15,000	-	(15,000)	N/A
50183	Integrated Unit Equipment	82,171	-	-	-	N/A
50459	Police Building Upgrade	72,005	50,000	100,000	50,000	100.00%
TOTALS		1,547,859	1,546,000	1,340,000	(206,000)	-13.32%

Contribution from GVERT - ARV

Total

43,800
<u>1,589,800</u>
<u>1,340,000</u>

Capital Fund Contributions

2520 6062	Vehicle & Heavy Equipment	1,120,000	1,020,000	1,340,000	320,000	31.37%
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X. Appendix C: Expenditures by Object

Object	Description	2020	2021	2022	Increase/(Decrease)	
		Actual	Budget	Budget	\$	%
4016	Salaries - Civilian					
2500	Finance/Property & Supply	292,336	289,760	295,600	5,840	
2510	Human Resources	139,479	115,050	117,350	2,300	
2520	Centralized Corporate Costs	73	-	-	-	
2524	Corporate Communications	235,710	256,040	261,190	5,150	
2529	Executive Services	96,069	85,260	86,970	1,710	
2530	Legal Services	184,570	191,630	195,470	3,840	
2546	Volunteers	73,953	73,620	75,090	1,470	
2547	Community Programs	66,431	66,730	68,060	1,330	
2549	Analysis and INTEL	254,774	249,270	261,680	12,410	
2550	Information Systems	450,099	443,920	452,820	8,900	
2560	Patrol	69,488	115,050	117,350	2,300	
2570	Inspector - Esquimalt Division	148,209	115,050	117,350	2,300	
2572	Operational Planning	57,778	63,490	64,770	1,280	
2580	Beat and Bikes	3,544	-	-	-	
2600	Detective Division	349,683	308,770	453,150	144,380	
2601	VIIMCU	60,723	57,530	58,680	1,150	
2607	Regional Domestic Violence	-	57,910	59,060	1,150	
2609	Historical Case Review	-	63,310	64,770	1,460	
2610	Traffic Division	55,017	57,530	58,680	1,150	
2630	Records	1,348,249	1,447,820	1,441,530	(6,290)	
2630	Records	-	40,000	-	(40,000)	
2660	Communications	317	-	-	-	
		3,886,502	4,097,740	4,249,570	151,830	3.7%

<i>Object</i>	<i>Description</i>	<i>2020 Actual</i>	<i>2021 Budget</i>	<i>2022 Budget</i>	<i>Increase/(Decrease) \$ %</i>
4004	Salaries - Police				
2510	Human Resources	914,204	776,540	790,870	14,330
2500	Finance	7,406	8,000	-	(8,000)
2523	IMCRT	123,763	247,420	234,900	(12,520)
2524	Corporate Communications	89,965	90,180	104,750	14,570
2528	Office of the Chief Constable	663,259	615,730	645,050	29,320
2529	Executive Services	801,846	806,580	843,240	36,660
2541	Crime Reduction Unit	-	-	-	-
2545	Reserves	15,290	100,190	-	(100,190)
2546	Volunteers	-	-	-	-
2549	Analysis and INTEL	255,742	235,471	235,690	219
2560	Patrol	14,866,339	14,228,920	14,699,100	470,180
2565	K9	530,741	541,080	340,440	(200,640)
2570	Inspector - Esquimalt Division	317,837	300,590	314,250	13,660
2571	School Resource Officers	-	300,570	314,430	13,860
2572	Operational Planning	133,405	125,250	130,940	5,690
2580	Beat and Bikes	1,920,444	1,773,460	2,587,330	813,870
2581	VICOT	332,468	335,680	120,462	(215,218)
2582	Community Resource Officers	571,337	536,060	565,650	29,590
2590	Strike Force	1,105,494	1,062,130	1,000,370	(61,760)
2600	Detective Division	554,442	450,900	460,900	10,000
2601	VIIMCU	602,734	556,130	565,650	9,520
2604	Financial Crimes	378,091	340,690	361,390	20,700
2605	Integrated Tech Crime Unit	285,064	325,650	225,210	(100,440)
2606	Special Victims Unit	833,044	786,590	576,130	(210,460)
2607	Regional Domestic Violence Unit	131,859	346,640	377,480	30,840
2608	Major Crimes	1,030,949	906,830	932,280	25,450
2609	Historical Case Files	132,218	125,250	109,990	(15,260)
2610	Traffic Division	886,861	876,780	1,021,320	144,540
2613	Behavioural Assessment and Management Unit	476,527	546,115	471,378	(74,737)
2650	Forensic Identification	736,666	691,390	722,780	31,390
2670	Secondments	827,867	901,805	1,136,543	234,738
2680	Jail Operations	534,942	521,120	544,700	23,580
2690	GVERT	66,323	572,900	736,310	163,410
2691	EDU	-	10,660	10,930	270
		30,127,127	30,043,301	31,180,463	1,137,162 3.8%

<i>Object</i>	<i>Description</i>	<i>2020 Actual</i>	<i>2021 Budget</i>	<i>2022 Budget</i>	<i>Increase/(Decrease)</i>	
					<i>\$</i>	<i>%</i>
4102	Benefits Civilian					
2500	Finance/Property & Supply	117,824	120,600	126,090	5,490	
2510	Human Resources	76,380	64,170	66,940	2,770	
2520	Corporate Services	18,613	-	-	-	
2521	Police Board	1,803	-	-	-	
2524	Corporate Communications	25,541	111,320	116,470	5,150	
2526	Special Events	503	-	-	-	
2528	Office Of the Chief Constable	51,596	45,760	47,430	1,670	
2529	Executive Services	25,072	23,440	24,310	870	
2530	Legal Services	82,239	82,850	86,270	3,420	
2546	Volunteers	21,115	20,240	20,990	750	
2547	Community Programs	17,975	18,360	19,020	660	
2549	Analysis and INTEL	68,405	68,550	73,140	4,590	
2550	Information Systems	149,504	154,600	160,700	6,100	
2560	Patrol	85,222	31,640	32,800	1,160	
2565	K9	368	-	-	-	
2570	Inspector - Esquimalt Division	41,775	31,630	32,800	1,170	
2572	Operational Planning	18,417	17,460	18,100	640	
2580	Beat and Bikes	9,556	-	-	-	
2590	Strikeforce	10,805	-	-	-	
2600	Detective Division	91,496	84,910	126,660	41,750	
2601	VIIMCU	21,622	15,820	16,400	580	
2604	Financial Crimes	222	-	-	-	
2605	Computer Analysis	249	-	-	-	
2606	Special Victims Unit	3,609	-	-	-	
2607	RDVU	-	-	-	-	
2608	Major Crimes	7,723	-	-	-	
2609	Historical Case Files	-	17,090	18,100	1,010	
2610	Traffic Division	19,661	15,820	16,400	580	
2630	Records	433,610	439,050	446,370	7,320	
2650	Forensic Identification	13,288	-	-	-	
2670	Secondments	8,578	-	-	-	
2660	Communications	(29)	-	-	-	
		1,422,742	1,363,310	1,448,990	85,680	6.3%
4080	Hourly Wages					
2500	Finance	650	-	-	-	
2510	Human Resources	8,455	6,000	6,000	-	
2520	Corporate Services	2,490	-	-	-	
2546	Volunteers	-	-	-	-	
2560	Patrol	35,730	8,000	-	(8,000)	
2570	Inspector - Esquimalt Division	16,232	25,000	24,000	(1,000)	
2600	Detective Division	38,291	55,000	35,000	(20,000)	
2610	Traffic Division	-	4,000	-	(4,000)	
2630	Records	209,067	86,500	88,900	2,400	
2630	Records (4082)	6,247	-	-	-	
2680	Jail	182,825	-	-	-	
2690	GVERT	1,087	-	-	-	
2660	Communications	-	-	-	-	
		500,424	184,500	153,900	(30,600)	-16.6%
4081	Police Aux. Jailers					
2560	Patrol	-	-	272,350	272,350	
2680	Jail	-	205,000	205,000	-	
		-	205,000	477,350	272,350	132.9%

<i>Object</i>	<i>Description</i>	<i>2020 Actual</i>	<i>2021 Budget</i>	<i>2022 Budget</i>	<i>Increase/(Decrease)</i>	
					<i>\$</i>	<i>%</i>
4010	Salaries - Exempt					
2500	Finance/Property & Supply	162,353	148,750	155,520	6,770	
2510	Human Resources	125,316	118,290	122,130	3,840	
2524	Corporate Communications	149,350	148,750	155,520	6,770	
2528	Office Of the Chief Constable	168,051	166,400	169,710	3,310	
2530	Legal Services	118,833	109,620	113,190	3,570	
2550	Information Systems	113,909	118,290	122,130	3,840	
2630	Records	159,988	148,750	155,520	6,770	
		997,800	958,850	993,720	34,870	3.6%
4070	Overtime - Civilians					
2500	Finance/Property & Supply	1,197	3,500	2,000	(1,500)	
2510	Human Resources	-	-	-	-	
2520	Corporate Services	18,009	-	-	-	
2524	Corporate Communications	10,293	5,000	8,000	3,000	
2526	Special Events	2,743	12,240	15,000	2,760	
2530	Legal Services	2,154	400	2,500	2,100	
2546	Volunteers	1,943	-	-	-	
2547	Community Programs	(10)	1,500	-	(1,500)	
2549	Analysis and Intel	6,482	1,500	1,500	-	
2550	Information Systems	14,314	10,000	14,000	4,000	
2560	Patrol	7,214	5,000	7,000	2,000	
2570	Esquimalt Division Admin	92	1,000	500	(500)	
2572	Operational Planning	564	3,500	3,500	-	
2600	Detectives	9,950	8,000	8,000	-	
2601	VIIIMCU	1,371	10,200	10,200	-	
2610	Traffic	1,607	1,000	1,000	-	
2630	Records	78,383	65,500	120,000	54,500	
2660	Communications	-	-	-	-	
		156,306	128,340	193,200	64,860	50.5%

Object	Description	2020	2021	2022	Increase/(Decrease)	
		Actual	Budget	Budget	\$	%
4072	Overtime - Police					
2510	Human Resources	18,948	22,000	22,000	-	
2520	Emergency Response Team Activation	644,142	147,000	400,000	253,000	
2523	IMCRT	6,261	36,520	34,130	(2,390)	
2524	Corporate Communications	12,889	13,000	13,000	-	
2526	Special Duty	335,142	746,200	630,000	(116,200)	
2527	CISM	9,288	7,000	7,000	-	
2529	Executive Services	30,615	15,000	15,000	-	
2541	Crime Reduction Unit	-	-	-	-	
2545	Reserves	13,981	7,000	10,000	3,000	
2546	Volunteers	404	-	-	-	
2549	Analysis and Intel	849	14,000	10,000	(4,000)	
2560	Patrol	1,305,476	900,000	1,200,000	300,000	
2565	K9	19,054	17,000	11,000	(6,000)	
2570	Inspector - Esquimalt Division	142	3,000	1,000	(2,000)	
2572	Operational Planning	7,265	3,500	5,000	1,500	
2580	Beat and Bikes	83,483	55,000	75,000	20,000	
2581	VICOT	9,842	2,500	2,500	-	
2582	Community Resource Officers	10,232	3,000	20,000	17,000	
2590	Strike Force	181,624	122,500	122,500	-	
2599	Special Investigations	(17,338)	-	-	-	
2600	Detective Division	1,724	4,000	4,000	-	
2601	VIIMCU	81,929	154,000	154,000	-	
2604	Financial Crimes	14,530	20,000	20,000	-	
2605	Integrated Tech Crime Unit	8,003	4,000	6,000	2,000	
2606	Special Victims Unit	28,375	37,000	37,000	-	
2607	Regional Domestic Violence Unit	8,514	8,180	10,230	2,051	
2608	Major Crimes	102,901	120,000	120,000	-	
2609	Historical Case Files	-	-	-	-	
2610	Traffic Division	27,226	35,000	40,000	5,000	
2613	Domestic Violence Unit	1,584	5,000	5,000	-	
2620	Crowd Management Unit	24,663	57,120	58,550	1,430	
2650	Forensic Identification	56,910	60,000	62,000	2,000	
2670	Secondments	228,295	-	-	-	
2680	Jail	53,510	55,000	56,000	1,000	
2695	Crisis Negotiating Team	-	10,380	10,640	260	
2690	GVERT	13,688	149,850	153,600	3,750	
		3,324,151	2,833,750	3,315,150	481,401	17.0%

<i>Object</i>	<i>Description</i>	<i>2020 Actual</i>	<i>2021 Budget</i>	<i>2022 Budget</i>	<i>Increase/(Decrease)</i>	
					<i>\$</i>	<i>%</i>
4308	General Supplies					
2500	Finance/Property & Supply	164,399	150,000	150,000	-	
2510	Human Resources	121,573	95,000	25,000	(70,000)	
2523	IMCRT	-	1,000	1,000	-	
2524	Public Affairs	4,466	-	500	500	
2526	Special Events	86	-	-	-	
2527	CISM	4,159	1,000	1,000	-	
2530	Legal Services	-	1,500	1,500	-	
2541	Crime Reduction Unit	-	-	-	-	
2545	Reserve Program	1,508	4,000	6,500	2,500	
2547	Community Programs	-	500	-	(500)	
2548	Supplies	-	-	1,100	1,100	
2549	Analysis and INTEL	-	-	-	-	
2550	Information Systems	18,539	10,000	20,000	10,000	
2560	Patrol	7,514	6,000	4,000	(2,000)	
2565	K9	34,116	32,500	-	(32,500)	
2570	Inspector - Esquimalt Division	111	2,500	3,000	500	
2571	School Resource Officers	-	1,500	1,500	-	
2580	Beat and Bikes	4,183	4,000	4,000	-	
2590	Strike Force	16,201	8,000	8,000	-	
2599	Special Investigations	-	-	-	-	
2600	Detective Division	1,790	2,500	2,500	-	
2601	VIIMCU	1,016	1,000	1,000	-	
2605	Computer Analysis	20,100	-	1,000	1,000	
2607	Regional Domestic Violence Unit	-	2,200	2,200	-	
2608	Major Crimes	-	200	500	300	
2609	Historical Case Files	-	-	-	-	
2610	Traffic Division	60,572	5,000	12,000	7,000	
2620	CMU	19,586	21,000	21,000	-	
2611	MC Escort Team	-	-	-	-	
2630	Records	2,589	4,500	4,000	(500)	
2640	Automotive	17,549	2,000	18,000	16,000	
2650	Forensic Identification	13,635	13,000	13,000	-	
2660	Communications	-	-	-	-	
2680	Jail Operations	7,729	5,000	6,000	1,000	
2690	GVERT	69,921	54,000	54,000	-	
2695	CNT	363	2,250	2,250	-	
		591,705	430,150	365,550	(64,600)	-15.0%
4312	Office Supplies					
2500	Finance/Property & Supply	45,367	66,997	67,500	503	
2521	Police Board	-	-	-	-	
2546	Volunteers	292	800	800	-	
2547	Community Programs	-	-	-	-	
2601	VIIMCU	435	-	-	-	
2630	Records	-	-	-	-	
		46,094	67,797	68,300	503	0.7%

<i>Object</i>	<i>Description</i>	<i>2020 Actual</i>	<i>2021 Budget</i>	<i>2022 Budget</i>	<i>Increase/(Decrease) \$ %</i>
4104	Benefits - Police				
2500	Financial Services	4,740	2,200	-	(2,200)
2510	Human Resources	217,043	213,540	221,050	7,510
2520	Corporate Services	64,186	-	-	-
2523	IMCRT	31,246	66,810	65,650	(1,160)
2524	Corporate Communications	94,625	24,790	29,280	4,490
2526	Special Events	37,957	-	-	-
2527	CISM	692	-	-	-
2528	Office of the Chief Constable	114,493	169,330	180,290	10,960
2529	Executive Services	202,953	221,810	235,690	13,880
2541	Crime Reduction Unit	-	-	-	-
2545	Reserves	4,375	27,550	-	(27,550)
2546	Volunteers	21	-	-	-
2549	Analysis and INTEL	87,804	64,750	65,880	1,130
2550	IT	(627)	-	-	-
2560	Patrol	4,050,936	3,881,160	4,075,130	193,970
2565	K9	141,500	148,780	95,150	(53,630)
2570	Inspector - Esquimalt Division	102,603	82,640	87,830	5,190
2571	School Resource Officers	-	82,660	87,830	5,170
2572	Operational Planning	30,694	34,440	36,600	2,160
2580	Beat and Bikes	509,216	487,730	723,160	235,430
2581	VICOT	88,906	92,310	33,670	(58,640)
2582	Community Resource Officers	151,414	147,421	158,100	10,679
2590	Strike Force	307,206	292,100	279,600	(12,500)
2599	Special Investigations	5,071	-	-	-
2600	Detective Division	134,049	123,980	128,820	4,840
2601	VIIMCU	160,382	152,920	158,100	5,180
2604	Financial Crimes	100,831	93,690	101,010	7,320
2605	Integrated Tech Crime Unit	75,534	89,550	62,950	(26,600)
2606	Special Victims Unit	218,499	216,310	161,030	(55,280)
2607	Regional Domestic Violence Unit	30,693	93,590	98,570	4,980
2608	Major Crimes	277,398	249,380	260,570	11,190
2609	Historical Case Files	35,060	34,440	30,740	(3,700)
2610	Traffic Division	235,886	241,110	285,460	44,350
2613	Domestic Violence Unit	136,277	150,185	131,750	(18,435)
2620	CMU	1,741	-	-	-
2650	Forensic Identification	189,443	190,140	202,020	11,880
2670	Secondments	240,015	247,996	317,664	69,668
2680	Jail Operations	172,971	143,320	152,240	8,920
4114 - Clothing & Boot Allowance					
2510	Human Resources	3	-	-	-
2523	IMCRT	-	-	-	-
2524	Community Engagement	-	1,070	-	(1,070)
2560	Patrol	3,431	-	500	500
2565	K9	7,492	500	-	(500)
2580	Beat and Bikes	962	-	1,000	1,000
2582	Community Resource Officers	516	-	500	500
2581	Assertive Community Treatment	895	-	500	500
2590	Strike Force	214	-	-	-
2600	Detectives	-	-	-	-
2601	VIIMCU	49	-	-	-
2604	Financial Crimes	-	-	-	-
2605	Computer Analysis	5	-	-	-
2606	Special Victims Unit	84	-	-	-
2608	Major Crimes	127	-	-	-
2610	Traffic	8	-	-	-
2613	BAMU	21	-	-	-
2650	Forensic Identification	42	-	-	-
2670	Secondments	66	-	-	-
2680	Jail	9	-	-	-
		8,269,757	8,068,202	8,468,334	400,132 5.0%

<i>Object</i>	<i>Description</i>	<i>2020 Actual</i>	<i>2021 Budget</i>	<i>2022 Budget</i>	<i>Increase/(Decrease)</i>	
					<i>\$</i>	<i>%</i>
4120	Staff Development - Training - POLICE					
2510	Human Resources	174,799	359,500	389,500	30,000	
2500	Finance	83	-	-	-	
2523	IMCRT	-	6,000	11,700	5,700	
2527	CISM	-	7,000	7,000	-	
2545	Reserve Program	789	4,000	1,000	(3,000)	
2548	Diversity Committee	-	-	750	750	
2565	K9	2,078	13,500	-	(13,500)	
2580	Beat and Bikes	-	10,000	10,000	-	
2590	Strikeforce	-	-	-	-	
2600	Detectives	689	-	-	-	
2601	VIIMCU	-	15,000	15,000	-	
2605	Integrated Tech Crime Unit	2,319	30,000	30,000	-	
2607	Regional Domestic Violence	665	8,000	7,000	(1,000)	
2610	Traffic	1,540	1,500	1,500	-	
2611	MC Escort Team	-	3,000	3,000	-	
2613	Domestic Violence	-	10,000	-	(10,000)	
2620	Crowd Management Unit	4,000	9,900	9,900	-	
2690	GVERT	8,563	40,000	25,000	(15,000)	
2691	EDU	3,473	10,000	10,000	-	
2695	CNT	3,896	44,000	12,000	(32,000)	
		202,894	571,400	533,350	(38,050)	-6.7%
4125	Staff Development - Training - Civilian					
2500	Finance/Property & Supply	5,420	7,500	10,000	2,500	
2510	Human Resources	3,926	15,000	15,000	-	
2520	Corporate Services	-	-	-	-	
2521	Police Board	-	3,000	3,000	-	
2527	CISM	-	1,000	1,000	-	
2549	Analysis and Intel	2,561	-	9,000	9,000	
2550	Systems	13,946	15,000	15,000	-	
2600	Detectives	277	-	-	-	
2630	Records	3,072	11,000	11,000	-	
		29,202	52,500	64,000	11,500	21.9%
4112	Car Allowance					
2520	Corporate services	96,645	100,000	100,000	-	
2510	Human Resources	980	1,000	1,000	-	
2521	Police Board	53	-	-	-	
2524	Public Affairs	906	1,010	1,010	-	
2527	CISM	-	-	-	-	
2528	Office of the Chief Constable	1,808	2,020	2,020	-	
2530	Information Privacy & Legal Services	895	-	-	-	
2546	Volunteers	-	300	300	-	
2550	IT	895	1,000	1,000	-	
2560	Patrol	190	-	-	-	
2600	Detectives	110	-	-	-	
2620	CMU	-	-	-	-	
2650	Forensic Identification	263	-	-	-	
2691	EDU	85	-	-	-	
2630	Records	-	1,010	-	(1,010)	
		102,830	106,340	105,330	(1,010)	-0.9%
4204	Advertising					
2510	HR	-	15,000	20,000	5,000	
2547	Community Programs	8,250	10,000	10,000	-	
		8,250	25,000	30,000	5,000	20.0%

<i>Object</i>	<i>Description</i>	<i>2020 Actual</i>	<i>2021 Budget</i>	<i>2022 Budget</i>	<i>Increase/(Decrease)</i>	
					<i>\$</i>	<i>%</i>
4314	Postage					
2520	Corporate Services	2,933	-	-	-	
2500	Finance/Property & Supply	25,883	25,500	25,500	-	
		28,816	25,500	25,500	-	0%
4512	Insurance					
2520	Corporate Services	93,252	105,413	130,000	24,587	
2545	Reserves	-	-	-	-	
2607	Regional Domestic Violence	-	3,600	5,300	-	
2640	Automotive	151,672	129,160	156,200	27,040	
2690	GVERT	-	3,910	3,910	-	
		244,924	242,083	295,410	51,627	21.3%
4306	Fuel and Motor Oil					
2523	IMCRT	-	6,000	6,000	-	
2545	Reserves	-	1,500	1,500	-	
2601	VIIMCU	586	1,000	1,000	-	
2607	Regional Domestic Violence	-	7,500	5,000	(2,500)	
2640	Automotive	18,535	320,000	300,000	(20,000)	
2640	Automotive (Work Orders)	231,922	-	-	-	
2690	GVERT	2,463	6,000	6,000	-	
		253,506	342,000	319,500	(22,500)	-6.6%
4364	Telephone Line Charges					
2500	Finance/Property & Supply	881,363	380,000	325,000	(55,000)	
2521	Police Board	448	500	500	-	
2523	IMCRT	-	2,000	2,000	-	
2541	Crime Reduction Unit	-	-	-	-	
2545	Reserves	1,484	2,500	2,000	(500)	
2580	Beat & Bike	491	-	-	-	
2590	Strike Force	24,507	4,000	20,000	16,000	
2600	Detectives	6,133	-	-	-	
2601	VIIMCU	-	1,000	1,000	-	
2609	Historical Case Files	-	-	-	-	
2620	CMU	611	-	-	-	
2660	Communications	-	-	-	-	
2690	GVERT	7,827	45,000	45,000	-	
2695	CNT	3,622	5,900	5,900	-	
		926,486	440,900	401,400	(39,500)	-9.0%
4364	CREST					
2500	Finance/Property & Supply	-	693,200	575,000	(118,200)	
		-	693,200	575,000	(118,200)	-17.1%

<i>Object</i>	<i>Description</i>	<i>2020 Actual</i>	<i>2021 Budget</i>	<i>2022 Budget</i>	<i>Increase/(Decrease)</i>	
					<i>\$</i>	<i>%</i>
4116	Business Travel					
2500	Finance/Property Supply	20	1,500	1,500	-	
2510	Human resources	204,625	160,000	250,000	90,000	
2520	Corporate Services	804	10,000	10,000	-	
2521	Police Board	3,085	20,000	15,000	(5,000)	
2523	IMCRT	203	-	-	-	
2524	Public Affairs	-	10,000	5,000	(5,000)	
2528	Office of The Chief Constable	7,308	31,200	31,200	-	
2529	Executive Services	1,334	5,000	5,000	-	
2546	Volunteers	151	2,300	2,300	-	
2547	Community Programs	-	1,200	1,200	-	
2548	Diversity Committee	-	-	950	950	
2549	Analysis & Intel	147	5,000	5,000	-	
2550	IT	384	2,000	1,200	(800)	
2560	Patrol	1,286	2,000	2,000	-	
2565	K9	4,073	4,000	-	(4,000)	
2570	Esquimalt Admin	508	2,500	2,500	-	
2581	ACT	-	500	500	-	
2582	Community Resource Officers	-	500	500	-	
2590	Strike Force	5,370	2,000	4,500	2,500	
2600	Detective Division	5,817	5,000	5,000	-	
2601	VIIMCU	8,553	15,000	15,000	-	
2604	Financial Crimes	-	5,000	5,000	-	
2605	Integrated Tech Crime Unit	186	17,500	10,000	(7,500)	
2606	Special Victims Unit	236	5,000	5,000	-	
2607	RDVU	-	2,000	1,000	(1,000)	
2608	Major Crimes	339	2,000	2,500	500	
2609	Historical Case Files	-	3,500	3,500	-	
2610	Traffic Division	-	2,000	2,000	-	
2613	BAMU	-	1,000	1,000	-	
2650	Forensic Identification	269	2,000	1,000	(1,000)	
2630	Records	67	400	400	-	
		244,765	320,100	389,750	69,650	21.8%
4226	Photocopy Operation					
2520	Corporate Services	51,144	60,000	55,000	(5,000)	
		51,144	60,000	55,000	(5,000)	-8.3%
4118	Memberships					
2510	Human Resources	15,823	15,000	41,000	26,000	
2520	Corporate Services	-	1,000	-	(1,000)	
2521	Police Board	2,718	2,200	2,200	-	
		18,541	18,200	43,200	25,000	137.4%

<i>Object</i>	<i>Description</i>	<i>2020 Actual</i>	<i>2021 Budget</i>	<i>2022 Budget</i>	<i>Increase/(Decrease)</i>	
					<i>\$</i>	<i>%</i>
4816	Lease/Rental Payments					
2500	Finance/Property Supply	289,064	350,000	357,000	7,000	
2500	Finance/Property Supply	-	50,000	175,500	125,500	
2520	Corporate Services	20,055	20,500	20,500	-	
2690	Range Fees	12,703	12,700	12,700	-	
		321,822	433,200	565,700	132,500	30.6%
4310	Publications					
2510	Human Resources	179	-	-	-	
2520	Corporate Services	2,500	-	2,500	2,500	
2546	Volunteers	-	400	400	-	
2547	Community Programs	307	1,200	1,200	-	
2550	IT	64	200	200	-	
2524	Corporate Communications	25,282	30,000	20,000	(10,000)	
		28,332	31,800	24,300	(7,500)	-23.6%
4412	Equipment Rental					
2620	CMU	1,530	6,400	6,400	-	
		1,530	6,400	6,400	-	0.0%
4806	Claims					
2529	Executive Services	-	125,000	125,000	-	0.0%
4834	Systems Access Costs					
2650	Forensic Identification	30,775	37,930	34,700	(3,230)	-8.5%
4820	WCB recovery					
2520	Corporate Services	(998,973)	(150,000)	(250,000)	(100,000)	66.7%
		(998,973)	(150,000)	(250,000)	(100,000)	

<i>Object</i>	<i>Description</i>	<i>2020 Actual</i>	<i>2021 Budget</i>	<i>2022 Budget</i>	<i>Increase/(Decrease)</i>	
					<i>\$</i>	<i>%</i>
3758/4824/4826/4154	Recoveries					
2500	Finance/Property Supply	(140,102)	(23,000)	(23,000)	-	
2500	Finance/Property Supply	(326)	-	-	-	
2510	Human Resources	(10,875)	-	-	-	
2510	Human Resources	(24,885)	-	-	-	
2520	Corporate Services	-	-	-	-	
2520	Corporate Services	-	-	-	-	
2520	Corporate Services	(170,420)	-	-	-	
2520	Corporate Services	246	-	-	-	
2523	IMCRT	(234,418)	(239,640)	(230,620)	9,020	
2526	Special Events	(102,442)	-	-	-	
2529	Executive Services	(21,328)	-	-	-	
2530	Information Privacy & Legal	(10,022)	-	-	-	
2545	Reserves	✓ (150) ✓	- ✓	- ✓	-	
2548	Diversity Committee	✓ - ✓	- ✓	(4,420) ✓	(4,420)	
2549	Analysis & Intel	✓ (500) ✓	- ✓	- ✓	-	
2560	Patrol	(265,123)	-	(200,000)	(200,000)	
2565	K9	(8,750)	-	-	-	
2580	Beat & Bike	✓ (10,660) ✓	- ✓	- ✓	-	
2590	Strikeforce	(275,993)	-	(75,000)	(75,000)	
2600	Detectives	✓ (67,800) ✓	- ✓	(67,800) ✓	(67,800)	
2601	VIIMCU	(40,098)	(22,000)	(22,000)	-	
2601	VIIMCU	(10,653)	-	-	-	
2604	Financial Crimes	-	-	-	-	
2605	Integrated Tech Crime Unit	(6,994)	-	(23,530)	(23,530)	
2606	Special Victims Unit	221	-	-	-	
2607	RDVU	(7,492)	(340,140)	(364,164)	(24,024)	
2607	RDVU	(164,620)	-	-	-	
2608	Major Crimes	(1,228)	-	-	-	
2609	Historical Case Review	-	-	-	-	
2613	BAMU	-	-	-	-	
2620	CMU	(52,406)	(91,620)	(92,690)	(1,070)	
2620	CMU	(40,648)	-	-	-	
2630	Records	(6,881)	-	-	-	
2640	Automotive	(750)	-	-	-	
2650	Forensic Identification	-	-	-	-	
2670	Secondments	(1,294,106)	(1,149,801)	(1,454,207)	(304,406)	
2690	GVERT	-	-	-	-	
2695	CNT	(4,706)	(17,660)	(18,050) ✓	(390)	
2691	EDU	(14,537)	(16,570)	(16,430)	140	
		(2,988,446)	(1,900,431)	(2,591,911)	(691,480)	36.4%
4238	Arbitration & Litigation Expense					
2529	Executive Services	522,981	300,000	300,000	-	0.0%

<i>Object</i>	<i>Description</i>	<i>2020 Actual</i>	<i>2021 Budget</i>	<i>2022 Budget</i>	<i>Increase/(Decrease)</i>	
					<i>\$</i>	<i>%</i>
4814	Miscellaneous					
2500	Finance/Property Supply	3,597	10,000	10,000	-	
2510	Human resources	36,994	27,000	30,500	3,500	
2520	Corporate Services	181,645	6,000	6,000	-	
2523	IMCRT	166,647	1,000	1,000	-	
2526	Special Events	423	-	-	-	
2528	Office of the Chief Constable	324	-	-	-	
2529	Executive Services	13,977	500	500	-	
2541	Crime Reduction Unit	-	-	-	-	
2546	Volunteers	830	800	800	-	
2547	Community Programs	75	500	500	-	
2548	Diversity Committee	-	-	3,500	3,500	
2565	K9	1,600	-	-	-	
2570	Inspector - Esquimalt Division	1,899	-	500	500	
2580	Beat and Bikes	1,245	4,000	4,000	-	
2599	Special Operations	24,464	-	-	-	
2601	VIIMCU				-	
2604	Financial Crimes	95	-	-	-	
2605	Computer Analysis	-	-	-	-	
2606	Special Victims Unit	9,976	-	-	-	
2607	RDVU	189,005	500	500	-	
2608	Major Crimes	209	-	-	-	
2609	Historical Case Files	5,614	5,000	5,000	-	
2620	Crowd Management Unit	36,293	2,400	2,400	-	
2630	Records	4,292	18,000	18,000	-	
2660	9-1-1	37,006	10,000	5,000	(5,000)	
2670	Secondments	6,844	-	-	-	
2690	GVERT	655,787	1,000	1,000	-	
2691	EDU	3,005	-	-	-	
		1,970	-	-	-	
2695	CNT	13,071	900	900	-	
		1,396,887	87,600	90,100	2,500	2.9%

<i>Object</i>	<i>Description</i>	<i>2020 Actual</i>	<i>2021 Budget</i>	<i>2022 Budget</i>	<i>Increase/(Decrease)</i>	
					<i>\$</i>	<i>%</i>
4814.0104	Crime Investigation					
2549	Analysis and INTEL	31,964	33,000	47,000	14,000	
2560	Patrol	-	-	-	-	
2590	Strike Force	56,124	10,000	75,000	65,000	
2599	Special Investigations	-	100,000	500,000	400,000	
2600	Detective Division	27,496	45,700	45,000	(700)	
2601	VIIMCU	31	5,000	5,000	(700)	
2610	Traffic Division	8,750	10,000	5,000	(5,000)	
		124,365	203,700	677,000	472,600	232.0%
4814	Honorarium					
2521	Police Board	57,810	56,000	56,000	-	0.0%
4822	Maintenance & Repairs					
2520	Corporate Services	-	60,000	61,200	1,200	
2520	Corporate Services	189,899	-	-	-	
2500	Finance	36,292	7,680	-	(7,680)	
2545	Reserves	2,498	-	-	-	
2546	Volunteers	-	2,000	2,000	-	
2550	Information Systems	563,471	560,000	674,860	114,860	
2580	Beat and Bikes	2,273	3,500	3,500	-	
2601	VIIMCU	-	-	-	-	
2610	Traffic	3,757	6,000	4,000	(2,000)	
2620	CMU	1,829	4,700	4,700	-	
2630	Records	-	500	500	-	
2640	Automotive	132,216	365,000	385,000	20,000	
2640	Automotive (Work Orders)	269,678	-	-	-	
2690	GVERT	2,263	1,000	1,000	-	
		1,204,176	1,010,380	1,136,760	126,380	12.5%
4220	GVLRA					
2520	Corporate Services	68,856	-	-	-	0.0%

<i>Object</i>	<i>Description</i>	<i>2020 Actual</i>	<i>2021 Budget</i>	<i>2022 Budget</i>	<i>Increase/(Decrease)</i>	
					<i>\$</i>	<i>%</i>
4230	Services Purchased					
2500	Finance	130,760	134,600	137,290	2,690	
2510	Human Resources	153,463	230,000	259,500	29,500	
2510	Human Resources	-	60,000	60,000	-	
2520	Corporate Services	338,456	245,251	244,710	(541)	
2521	Police Board	44,310	22,000	27,000	5,000	
2524	Public Affairs	-	500	10,000	9,500	
2528	Office of the Chief Constable	-	-	-	-	
2529	Executive Services	35,263	30,000	30,000	-	
2547	Community Programs	-	100	100	-	
2548	Diversity Committee	-	-	600	600	
2550	Information Systems	11,200	10,000	10,000	-	
2560	Patrol	5,529	15,000	10,000	(5,000)	
2565	K9	-	-	269,000	269,000	
2572	Ops Planning	11,236	20,000	15,000	(5,000)	
2600	Detectives	6,572	25,000	12,500	(12,500)	
2605	Integrated Tech Crime Unit	-	5,000	-	(5,000)	
2606	Special Victims Unit	-	15,000	15,000	-	
2607	Regional Domestic Violence	-	3,400	1,400	(2,000)	
2608	Major Crimes	193	-	-	-	
2610	Traffic	13,251	15,000	15,000	-	
2630	Records	7,199	12,400	7,400	(5,000)	
		757,432	843,251	1,124,500	281,249	33.4%
4230	South Island Dispatch Centre	3,299,380	3,377,910	3,606,040	228,130	6.8%
4230	Integrated Units					
2520	Corporate Services	-	121,139	124,160	3,021	
2548	Diversity	-	2,710	-	(2,710)	
2603	MYST	62,242	63,940	62,550	(1,390)	
2620	Crowd Management Unit	1,958	20,000	20,000	-	
2614	Crime Stoppers	60,630	62,150	61,890	(260)	
		124,830	269,938	268,600	(1,338)	-0.5%

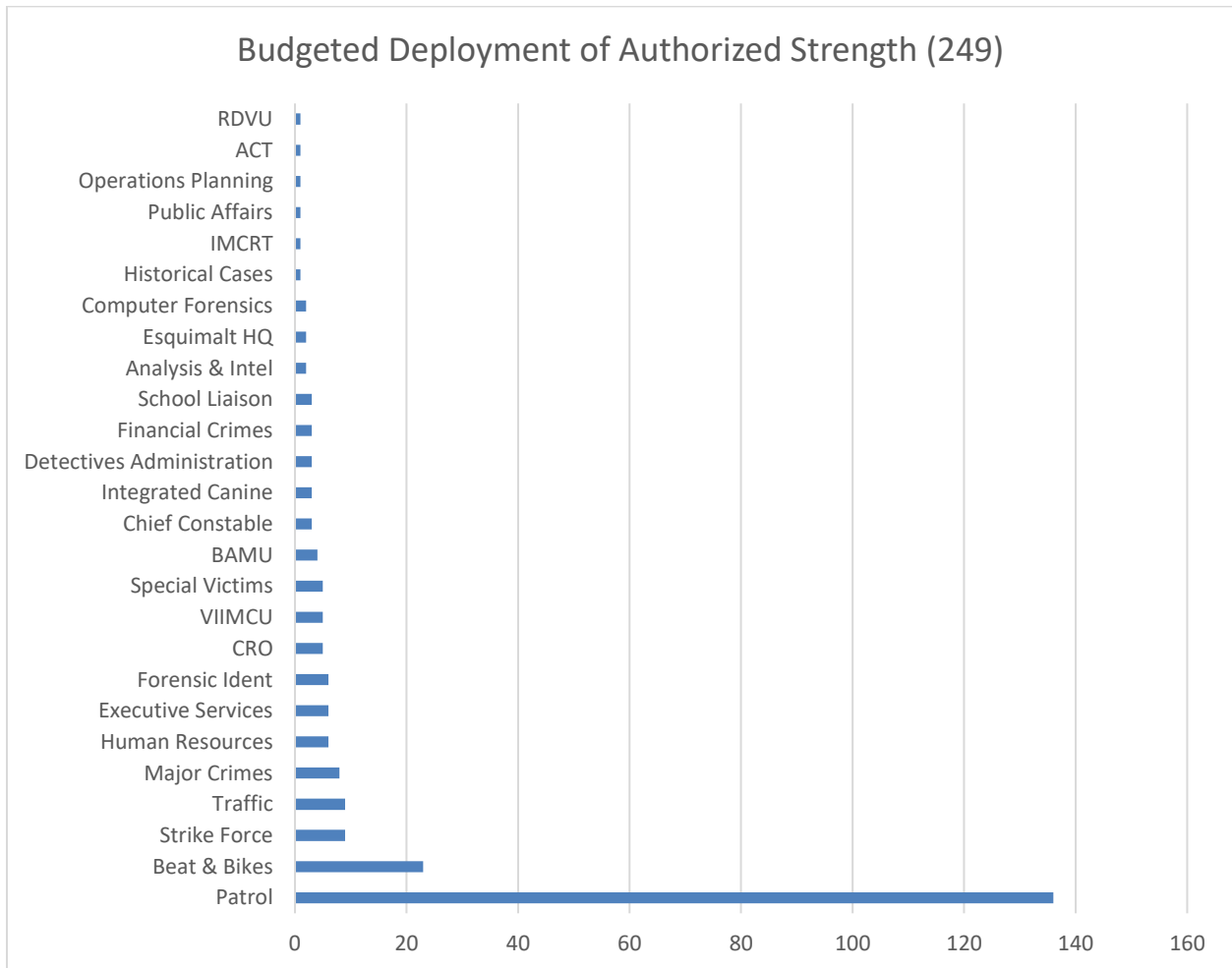
<i>Object</i>	<i>Description</i>	<i>2020 Actual</i>	<i>2021 Budget</i>	<i>2022 Budget</i>	<i>Increase/(Decrease)</i>	
					<i>\$</i>	<i>%</i>
4304/4850	Operational Meetings & Employee Recognition					
2520	Corporate Services	7,137	15,000	15,000	-	
2500	Finance	358	500	500	-	
2510	Human Resources	-	500	500	-	
2521	Police Board	1,120	6,000	6,000	-	
2524	Community Engagement	-	500	500	-	
2529	Executive Services	500	700	700	-	
2546	Volunteers	7,259	24,700	24,700	-	
2547	Community Programs	306	5,000	5,000	-	
2560	Patrol	1,348	2,000	2,000	-	
2570	Employee Recognition	-	250	500	250	
2580	Beat & Bike	835	-	500	500	
2590	Strike Force	-	2,000	2,000	-	
2630	Records	-	1,400	1,400	-	
		18,863	58,550	59,300	750	1.3%
4208	Car Rental					
2640	Automotive	52,077	58,000	53,000	(5,000)	
		52,077	58,000	53,000	(5,000)	-8.6%
4316	Uniforms					
2500	Finance/Property Supply	173,240	185,000	185,000	-	
2545	Reserve Program	29,425	24,500	21,000	(3,500)	
2546	Volunteers	5,465	6,000	6,000	-	
2560	Patrol	-	-	2,000		
2565	K9	8,425	-	-	-	
2570	Inspector - Esquimalt Division	2,522	1,000	1,500	500	
2580	Beat and Bikes	6,480	14,000	15,000	1,000	
2610	Traffic Division	14,190	18,900	20,000	1,100	
2611	MC Escort Team	-	3,000	3,000	-	
2620	CMU	2,212	-	-	-	
2680	Jail	1,800	5,000	5,000	-	
2690	Protective clothing/uniforms	6,513	6,000	6,000	-	
		250,272	263,400	264,500	(900)	-0.3%
4224	Laundry					
2520	Corporate Services	98,700	110,000	110,000	-	
2545	Reserves	800	1,500	1,500	-	
2680	Jail Operations (blankets)	9,028	20,000	18,000	(2,000)	
		108,528	131,500	129,500	(2,000)	-1.5%

<i>Object</i>	<i>Description</i>	<i>2020 Actual</i>	<i>2021 Budget</i>	<i>2022 Budget</i>	<i>Increase/(Decrease)</i>	
					<i>\$</i>	<i>%</i>
4210	Prisoner Meals					
2680	Jail Operations	18,043	30,000	30,000	-	0.0%
3500	Revenue					
2520	Corporate Services	-	-	-	-	
2695	CNT					0.0%
2695	CNT					0.0%
2690	GVERT	(492,479)	(472,350)	(560,660)	(88,310)	18.7%
2526	Special Duties	(73,057)	(723,640)	(610,200)	113,440	-15.7%
		(565,536)	(1,195,990)	(1,170,860)	25,130	-2.1%
4096	Departmental Retirements					
2520	Corporate Services	825,998	-	100,000	100,000	N/A
4418	New Equipment					
2500	Finance	3,874	5,000	-	(5,000)	
2510	Human Resources	-	-	183,000	183,000	
2521	Police Board	-	-	-	-	
2523	IMCRT	-	4,500	4,500	-	
2524	Corporate Communications	127	2,000	2,000	-	
2541	Crime Reduction Unit	-	-	-	-	
2546	Volunteers	97	1,500	1,500	-	
2547	Community Programs	-	-	-	-	
2549	Analysis and INTEL	1,868	10,000	10,000	-	
2560	Patrol	126,664	20,700	20,000	(700)	
2565	K9	6,772	10,000	-	(10,000)	
2570	Inspector - Esquimalt Division	814	6,000	7,000	1,000	
2572	Equipment	-	-	10,000	10,000	
2580	Beat and Bike	-	4,300	8,000	3,700	
2590	Strike Force	32,101	10,000	10,000	-	
2599	Special Investigations	-	-	-	-	
2600	Detective Division	20	300	1,000	700	
2601	VIIMCU	141	3,000	3,000	-	
2605	Integrated Tech Crime Unit	22,184	73,690	90,600	16,910	
2606	Special Victims Unit	-	-	-	-	
2608	Major Crimes	-	200	500	300	
2609	Historical Case Files	-	5,000	-	(5,000)	
2610	Traffic Division	48,583	20,000	20,000	-	
2611	MC Escort Team	-	4,000	4,000	-	
2620	CMU	-	-	10,000	10,000	
2630	Records	13,712	3,500	9,000	5,500	
2650	Forensic Identification	16,321	18,500	18,500	-	
2690	GVERT	71,912	63,000	10,000	(53,000)	
2691	EDU	3,091	7,000	7,000	-	
2695	CNT	2,936	3,380	3,380	-	
		351,217	275,570	432,980	157,410	57.1%

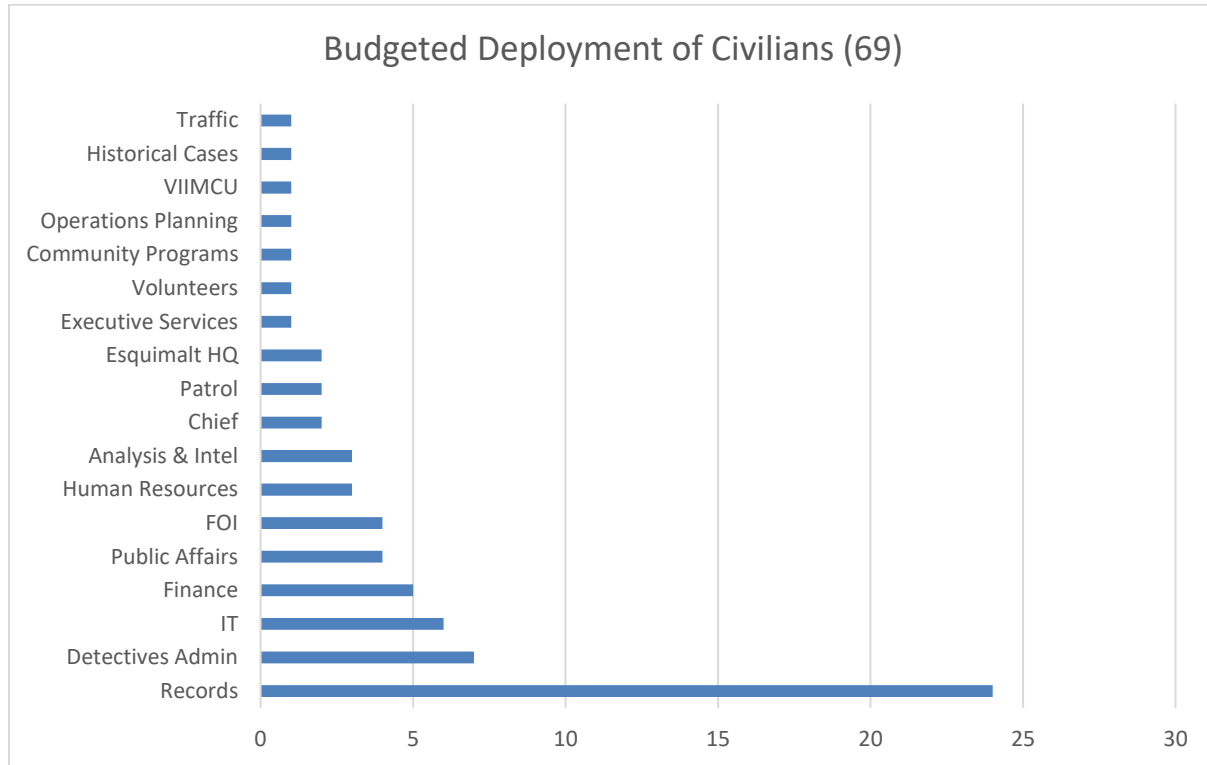
<i>Object</i>	<i>Description</i>	<i>2020 Actual</i>	<i>2021 Budget</i>	<i>2022 Budget</i>	<i>Increase/(Decrease)</i>	
					<i>\$</i>	<i>%</i>
4508 - Credit Card Discount Fees						
2520	Corporate Services	885	1,600	1,500	(100)	-6.3%
4718	Building Maintenance					
2520	Corporate Services	798,339	820,120	839,450	19,330	2.4%
5075	Transfer From Reserves	-	(207,000)	(500,000)	(293,000)	141.5%
6035	Financial Stability					
2620	Crowd Management Unit	-	10,000	-	(10,000)	
2520	Corporate Services	-	-	-	-	
2572	Operations Planning	-	10,000	-	(10,000)	-100.0%
6035	Contingency					
2500	Financial Services	-	2,211,394	1,944,210	(267,184)	-12.1%
3122	Taxi Permits (2630)	(13,900)	(13,600)	(13,600)	-	0.0%
3254	Records Permits and Searches (2630)	(61,536)	(130,000)	(100,000)	30,000	-23.1%
3268	Police Records (2630)	(7,249)	(20,000)	(20,000)	-	0.0%
3760	Grants					
2500	Finance	(11,810)	-	-	-	0.0%
2520	Centralized Corporate Costs	(89,966)	-	-	-	0.0%
2590	Strikeforce	-	-	-	-	0.0%
2606	Special Victims Unit	-	-	-	-	0.0%
2610	Traffic	(133,200)	-	-	-	0.0%
2620	CMU	-	-	-	-	0.0%
2690	GVERT	(10,578)	-	-	-	0.0%
2545	Reserves	(22,250)	(21,500)	(21,500)	-	0.0%
		(267,804)	(21,500)	(21,500)	-	0.0%
3334	Immigration (2680)	(247)	(1,500)	(1,500)	-	0.0%
3340	Province (2680)	(42,233)	(27,000)	(35,000)	(8,000)	29.6%
6030	EBO Reserve Contributions					
2520	Centralized Corporate Costs	75,172	-	-	-	
6062/6067	Reserve Fund Contributions					
2520	Centralized Corporate Costs	1,120,000	1,020,000	1,340,000	320,000	
2520	Centralized (Fin Stability)	66,261	-	-	-	
2523	IMCRT	39,571	5,000	(700)	(5,700)	
2607	RDVU	-	-	1,000	1,000	
2620	CMU	38,108	-	-	-	
2691	EDU	-	5,000	5,000	-	
2690	GVERT	6,229	-	25,750	25,750	
2691	EDU	20,846	-	(2,000)	(2,000)	
2695	CNT	(2,291)	(32,000)	-	32,000	
2690	GVERT	25,753	(28,000)	25,000	53,000	
6062/6067	Capital Fund Contributions	1,314,477	970,000	1,394,050	424,050	43.7%

XI. Appendix D - Budgeted Staffing Deployments

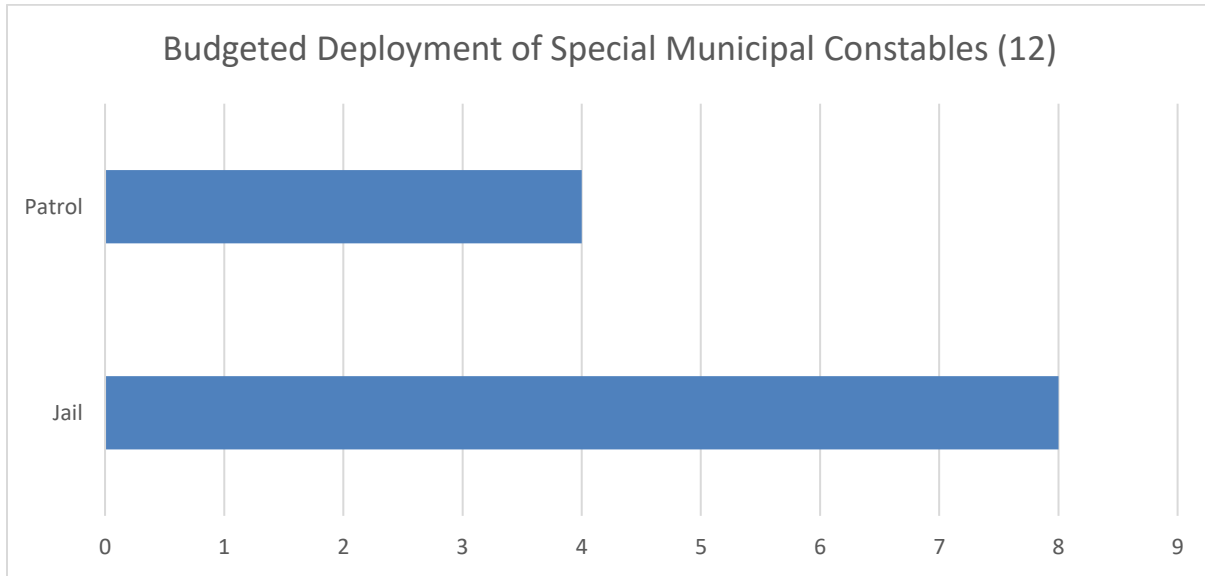
Budgeted Deployment of Sworn Officers (excluding additional resources)



Budgeted Deployment of Civilians (excluding additional resources)



Budgeted Deployment of Special Municipal Constables



XII. Appendix E – Changes in Budgeted Police Officer Deployment

The budget is prepared using a combination of the current deployment of resources and the intent to redeploy based on priorities and available resource. The core budget is based on an authorized strength of 249 for police officers, 68 core funded civilians and 12 Special Municipal Constables. This does not include the additional resources of 6 police officers, which will bring that total to 255.

For the 2022 budget there is an increase of one grant-funded civilian position with no overall increase in core funded civilian positions. The other additional resources included in the budget have not been included in the previous chart, which reflects current deployment only.

There is no change to the number of Special Municipal Constables. As there are no significant changes in deployment of these resources the changes in deployment displayed below is limited to changes in deployment of Police Officers.

Business Unit	2021	2022	Change
Human Resources	6	6	0
IMCRT	1	1	0
Public Affairs	1	1	0
Office of Chief Constable	3	3	0
Executive Services	6	6	0
Reserves ¹	1	0	-1
Analysis & Intel	2	2	0
Patrol ²	135	136	1
K9 ³	5	3	-2
Esquimalt HQ	2	2	0
School Resource Officers ⁴	3	3	0
Operations Planning	1	1	0
Beat & Bike ⁵	16	23	7
ACT (Assertive Community Treatment) ⁶	3	1	-2
CRO (Community Resource)	5	5	0
Strikeforce	10	9	-1
Investigative Services	3	3	0
VIIMCU (VI Major Crimes)	5	5	0
Financial Crimes	3	3	0
Computer Forensics ⁷	3	2	-1
Special Victims ⁸	6	5	-1
Major Crimes	8	8	0
Historical Case Review	1	1	0
Regional Domestic Violence	1	1	0
Traffic ⁹	8	9	1
BAMU ¹⁰	5	4	-1
Forensic Identification	6	6	0
Total	249	249	0

Notes:

1. The funds for the Reserve Constable position have been moved to Patrol. Patrol is currently managing the Reserve program and ongoing staffing shortages have made the return of this position unlikely in the near future
2. Budget includes the salary dollars for positions within total authorized strength of 249 that are not currently filled due to staffing shortages
3. The 2021 budget included salary dollars for a member on Worksafe benefits, who has subsequently retired. With the new Integrated Canine Unit there are currently 4 VicPD members in that unit, of which 3 count within authorized strength and 1 as a secondment for budgeting purposes
4. School Resource officers were reassigned to front line duties. Budget is based on the premise these positions will be returned when possible
5. Redeployment of 5 Emergency Response Team members from Patrol to CSD Support and redeployment of the 2 officers previously temporarily assigned to ACT back to CSD
6. 2 CSD members were temporarily assigned to ACT, pending a provincial government decision on budget funding for the program. Funding was not approved and those members have now been assigned back to their regular duties.
7. The number of police officers assigned in 2021 was temporarily increased to train a replacement for a planned retirement
8. 2021 budget for this section included salary budget for one police officer on Worksafe benefits. Budget for that position has been reallocated in 2021, but the number of total active members in that unit remain unchanged
9. Net increase in one position brings this unit back up to full strength. Section was short one member when 2021 budget was prepared
10. No change in operational deployment. The 2021 budget included a position that had been vacated on a long term leave of absence. That member has since resigned.

Appendix A

<u>2022 Budget Requests</u>	<u>FTE</u>	<u>Ongoing</u>	<u>Ongoing Tax</u>	<u>One Time</u>	<u>Capital</u>
			<u>% Increase</u>		
<u>Supplemental Requests</u>					
Development Services Planner	1	118,000	0.08%	-	-
Urban Forest Positions - Permit Applications	2	210,000	0.14%	-	-
Ongoing Implementation of Victoria Housing Strategy	1	90,000	0.06%	250,000	-
Economic Development and Art and Innovation District Plan	1	120,000	0.08%	240,000	-
Youth Project Coodinator	1	80,000	0.05%		-
Vision Zero Implementation	1	118,000	0.08%	100,000	-
OHS Training Professional	1	125,000	0.08%	-	-
Zero Waste	2	219,000	0.15%	-	-
Street Activities and Operations	1	107,000	0.07%	100,000	-
Sheltering Support	8.4	1,133,000	0.77%	-	-
Get Growing Victoria Grant Program	-	27,000	0.02%	-	-
Transportation Electrical Designer	1	107,000	0.07%	-	-
Website Replacement	-	-	-	-	-
Committee Administrator	1	95,000	0.06%	-	-
Newcomer Sport and Recreation	0.5	40,000	0.03%	30,000	-
Bylaw Support	TBD	1,070,000	0.72%	-	-
Bylaw Support - Police	2	276,000	0.19%	-	-
Total Supplemental Request	23.9	3,935,000	2.66%	720,000	-



2022
PROVISIONAL BUDGET

October 19, 2021

Joint Board and Councils Meeting

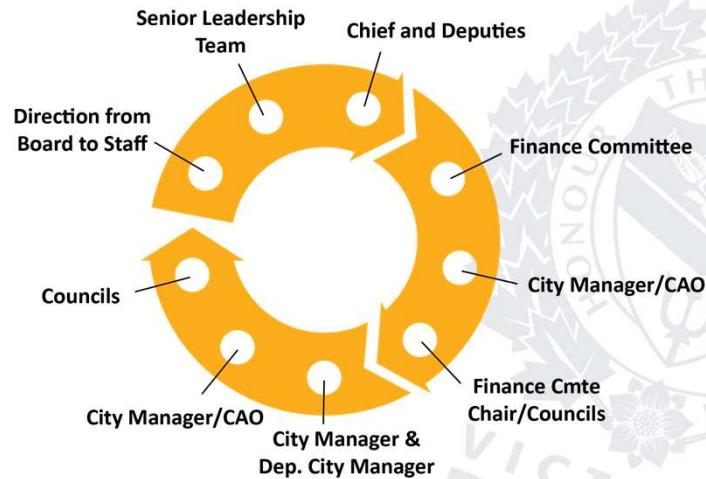
1

Outline

- Board Budget Process
- Budget Inputs
- Transformation and Innovation
- Budget Overview

2

Our Rigorous Budgeting Process



3

Strategic Budget Approach

- Resources allocated based on strategic priorities
- Divisional Action Plans prepared for each business unit and budgets aligned to achieve goals and objectives

4

Transparency

- Continue to provide greater detail
- Align with municipal budget format
- In-depth analysis shared in public documents
- Consultation with both Councils
- Consultations with City Manager/CAO

5

Feedback from Councils

- Support for:
 - ▣ Community presence and visibility
 - ▣ Investigation and prevention of violent crimes
 - ▣ Equity, diversity and breaking down cultural barriers
 - ▣ Traffic safety
 - ▣ Health and wellbeing of police officers

6

Feedback from Councils

- Concerns:
 - ▣ Cost of policing
 - ▣ Fair distribution of policing costs across the CRD
 - ▣ Lack of provincial funding
 - ▣ Resources required for issues non-criminal in nature

7

Feedback from Councils

- Areas to explore/improve:
 - ▣ Perception of safety issues
 - ▣ School Liaison program
 - ▣ Potential cost cutting measures
 - ▣ Safety at public spaces
 - ▣ Mental Health Response

8

Provincial Public Safety Priorities

- ❑ *Continue to oversee Covid-19 state of emergency*
- ❑ *Address serious crime, crack down on street drug distribution*
- ❑ *Make our streets safer from gangs and guns*
- ❑ *Create dedicated hate crime units, review training and procedures related to 'wellness checks'*
- ❑ *Decriminalization of small amounts personal use drugs*
- ❑ *Community-based mental health and social services*
- ❑ *Expand 'situation table' model connecting front-line workers*
- ❑ *Develop action plan to end gender-based violence, including more training for police*
- ❑ *Develop a made-in-BC Silver Alert system to protect seniors*

9

Consultation / Strategic Planning

- ❑ Extensive consultation with the community and councils
- ❑ Strategic goals established:
 - ❑ support community safety
 - ❑ enhance public trust
 - ❑ achieve organizational excellence
- ❑ Budget process aligned with Strategic Plan

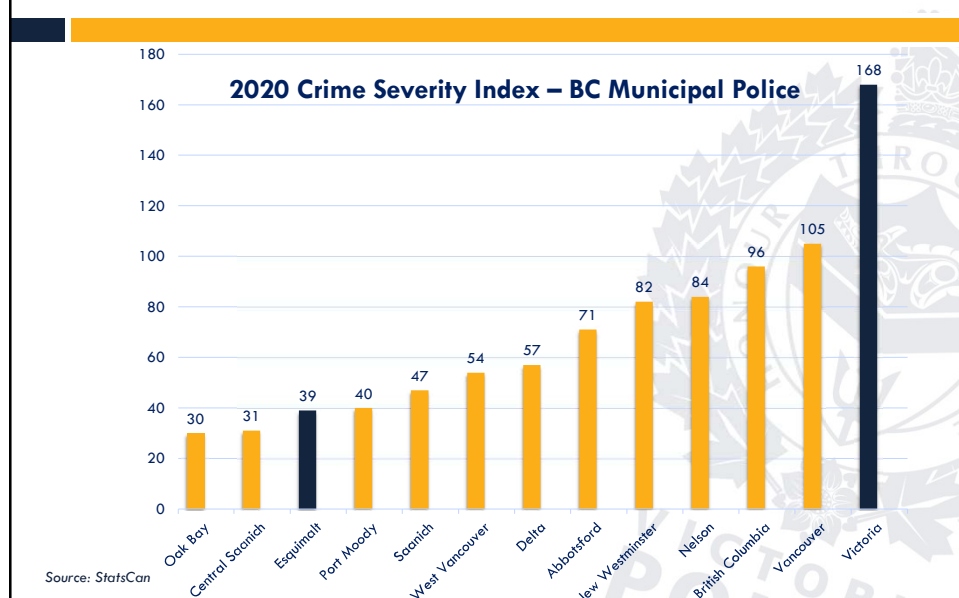
10

Crime and Incident Data



11

StatsCan's Crime Severity Index



12

Organizational Pressures

- ❑ Maintaining service levels
- ❑ Trauma, stress and workload demands
- ❑ Time loss/drain on front line resources from work-related injuries
- ❑ Frequency and complexity of public protests
- ❑ Effects of Supportive Housing locations
- ❑ Investigative complexity and reporting standards
- ❑ Recruiting challenges

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Efficiencies & Initiatives

- ❑ Governance & Transparency
 - ▣ Updated Community Safety Report Card
- ❑ Initiatives & Efficiencies
 - ▣ Implementation of Special Municipal Constable program
 - ▣ Early stages of modern HR Information System
 - ▣ Provincial Digital Evidence Management
- ❑ Partnerships
 - ▣ Integrated Canine Service (Victoria and Saanich Police Dept's)

14

Administrative Reviews

- Information Technology Review (2014)
- Efficiency Review (2017)
- Information Management Review (2018)
- Records Section Review (2018)
- Human Resources Review (2019)
- Financial Services Review (2019)

15

Provisional Budget at a Glance

<i>Description</i>	<i>2020 Actual</i>	<i>2021 Budget</i>	<i>2022 Provisional</i>	<i>Increase/(Decrease)</i>	
				<i>\$</i>	<i>%</i>
CORE OPERATING BUDGET	57,763,458	59,820,971	62,851,690	3,030,719	5.12%
ADDITIONAL RESOURCES	-	-	-	-	
Co-Responder Team	-	-	446,233	446,233	
Records Specialist (DEMS)	-	-	81,118	81,118	
Business Intelligence Analyst	-	-	123,511	123,511	
Front Desk Alternative to Sworn Officers	-	-	112,613	112,613	
Cultural Liaison Officer	-	-	98,745	98,745	
Assertive Community Treatment Officer	-	-	98,745	98,745	
Cyber Crime Sergeant	-	-	127,560	127,560	
	-	-	1,088,525	1,088,525	1.84%
TRANSFER TO RESERVE FUNDS	1,120,000	1,020,000	1,340,000	320,000	0.54%
TRANSFER FROM FINANCIAL STABILITY RESERVE	-	(207,000)	(500,000)	(293,000)	-0.49%
TRANSFER TO RETIREMENT FUND	75,172	-	-	-	0.00%
REVENUE	(717,807)	(1,409,590)	(1,380,510)	29,080	0.05%
NET PROVISIONAL BUDGET	58,240,823	59,224,380	63,399,705	4,175,324	7.05%
Budget Allocation					
Esquimalt (13.67% - Year 2 of Phased-In formula)	8,561,440	8,409,860	8,666,741	256,881	3.05%
Victoria (86.33%)	49,679,649	50,814,526	54,732,971	3,918,439	7.71%

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Significant Cost Drivers for 2021 Budget

- Overall Increase: **7.05% (\$4.175M)**
- Estimated pay increments: **\$1.62M (2.74%)**
 - ▣ Increases required to remain competitive
- Additional Resources: **\$1.09M (1.84%)**
 - ▣ 6 Police, 4 Civilians (see business cases)
- Overtime for Patrol, Protests: **\$347K (0.59%)**
 - ▣ Maintain patrol minimums
 - ▣ Increasing frequency and size of protests & complex incidents
- South Island Dispatch: **\$335K (0.57%)**
 - ▣ Existing staffing commitments & salary increments
- Sustainable Capital Funding: **\$320K (0.54%)**

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Resources added to the budget

- Co-Responder Teams (Island Health) - \$446K (0.75%)
- Records Specialist (DEMS) - \$81K (0.14%)
- Business Intelligence Analyst - \$123K (0.21%)
- Civilian Front Desk Alternative - \$112K (0.19%)
- Cultural Liaison Officer - \$98K (0.17%)
- Assertive Community Treatment Officer - \$98K (0.17%)
- Cyber Crime Officer - \$127K (0.22%)

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Challenges addressed in the Budget Process

- ❑ Original budget requests from staff: 11.42% increase
- ❑ \$2.38 M in net cuts made by Board, Chief and Deputies to reduce
 - ❑ Overtime requests where possible
 - ❑ Staffing requests by seeking innovative solutions to backfill Patrol within the existing budget
 - ❑ Delaying planned implementation of additional resources to reduce impact on 2022 budget
- ❑ Final budget request higher than desirable but necessary

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Closing Remarks

- ❑ Police Board Finance Committee Chair

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Questions & Discussion



21

Data – Community Dashboard

[Open VicPD](#)

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Council Member Motion
For the Special Committee of the Whole Meeting of November 2, 2021

To: Committee of the Whole **Date:** October 25, 2021
From: Councillor Loveday, Councillor Alto and Councillor Isitt
Subject: Funding a Facility Programming Study for Oaklands Community Center

BACKGROUND

The Oaklands Community Association (OCA) aims to provide a welcoming, engaging, sustainable community where all members can live, learn and thrive. To achieve this vision, OCA operates the Oaklands Community Center and delivers impactful programming including community development and recreation programs, the provision of childcare, food security and food access programs, and the Sunset Market.

Per the Child Care in Victoria study commissioned for the Mayor's Child Care Solutions Working Group in 2020, the combined neighbourhoods of Oaklands, Fernwood, North and South Jubilee Neighbourhoods have the highest unmet demand for licensed childcare, with a gap of 843 spaces identified. OCA has worked creatively to meet these needs, offering childcare at 3 separate sites. OCA is poised to open 2 new portable childcare learning centers to further cut down waitlists for families.

The current Oaklands Community Center at Oaklands Elementary School is partially shared through lease agreements with School District 61. Due to increasing SD61 facility needs, school programming has displaced some OCA programming. Due to this displacement, the OCA has had to reduce community services and programming. OCA has demonstrated excellence and creativity in serving the community, and for years has made a positive impact without adequate space. In short, the Oaklands community has unmet needs and OCA has the capacity but not the space to meet them.

In 2019, representatives from Oaklands Community Association made several presentations to council to share information about their space needs and build support for the renewal of the Oaklands Community Center. While redeveloping the Oaklands Community Center will not occur during this council term, there is a request from the OCA for funding to conduct a facility programming study, the first step towards a potential renewal or redevelopment of the Oaklands Community Center. City staff have indicated a facility programming study would be helpful for when the City is ready to consider a major project to expand or develop a new center.

RECOMMENDATIONS

That Council direct staff to report back with implications of funding the Oaklands Community Association to conduct a facility programming study to determine the future needs of the community center, to help envision the renewal or redevelopment of the Oaklands Community Center.

Respectfully submitted,



Councillor Loveday



Councillor Alto



Councillor Isitt



Council Member Motion
For the Committee of the Whole Meeting of November 2, 2021

To: Committee of the Whole **Date:** November 1, 2021
From: Mayor Helps, Councillor Alto, Councillor Isitt, Councillor Thornton-Joe
Subject: New Assessed Revenue and Lekwungen Land Acknowledgement

RECOMMENDATIONS

1. That

“\$150,000 of new assessed revenue be allocated each year to the Songhees and Esquimalt Nations as an unconditional ongoing grant that increases each year, in order to demonstrate the City’s commitment to reconciliation and to acknowledge the Lekwungen lands in a meaningful way”

be included as a supplemental request to be considered by the public as part of the budget engagement process.

Respectfully submitted,

Handwritten signature of Mayor Helps.

Mayor Helps

Handwritten signature of Councillor Alto.

Councillor Alto

Handwritten signature of Councillor Isitt.

Councillor Isitt

Handwritten signature of Councillor Thornton-Joe.

Councillor Thornton-Joe



Council Member Motion

For the Special Committee of the Whole Meeting of November 1, 2021

Date: October 28, 2021
From: Councillor Ben Isitt
Subject: Partnership to Animate the Public Realm Downtown

Background:

The Quebec cultural organization Quartier des Spectacles Partnership, a joint venture of the City of Montreal, the Province of Quebec and local arts and business organizations, has invited the City of Victoria to partner on the design and implementation of a cultural installation / participatory digital art piece in Downtown Victoria.

The Quartier des Spectacles Partnership has introduced a number of innovative cultural installations in the City of Montreal, helping to activate and animate the public realm and enhance the city centre for residents and visitors (See Attachment 1). It is now expanding across Canada, including partnering with the City of Mississauga and the proposed partnership with the City of Victoria.

The partnership proposed by the Quartier des Spectacles Partnership envisions implementation of an installation in the City of Victoria with a value of \$300,000, based on a financial contribution from the City of Victoria of \$75,000 and the remainder of project costs funded by the Quartier des Spectacles Partnership.

It is recommended that the City of Victoria move forward with this partnership, beginning with authorization by Council of an allocation of up to \$75,000 funded from the 2021 contingency.

Recommendation:

That Council:

1. Authorize an expenditure of up to \$75,000 from the 2021 Contingency toward a partnership with Quartier des Spectacles Partnership, to design and implement a cultural installation / participatory digital art piece in Downtown Victoria.
2. Delegate staff to determine the concept and location for the installation, and provide a progress update to Council by the end of Q1 2022.

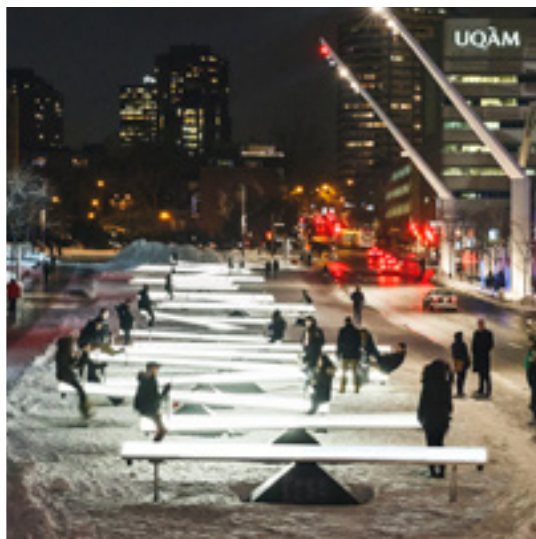
Respectfully submitted,

A handwritten signature in blue ink, appearing to read "Ben Isitt".

Councillor Isitt

Attachment:

1. Portfolio of works produced by the Quartier des Spectacles Partnership



**WORKS PRODUCED BY THE
QUARTIER DES SPECTACLES
PARTNERSHIP, MONTREAL**

**QUARTIER
DES SPECTACLES
PARTNERSHIP
MONTREAL**

TABLE OF CONTENTS

WORKS PRODUCED BY THE QUARTIER DES SPECTACLES PARTNERSHIP, MONTREAL



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LA MCLARENA..... 19



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TROUVE BOB 23



THE COMPASSION 25
MACHINE

THE QUARTIER DES SPECTACLES AN EXCEPTIONAL CULTURAL EXPERIENCE OVER 1 KM²

Montreal's cultural heart, the Quartier des Spectacles, boasts North America's most concentrated and diverse set of cultural venues. It hums year round with festivals and events, most of which include a large amount of free outdoor programming.

The Quartier des Spectacles Partnership takes an active role in developing the Quartier and showcasing culture. It manages and helps program the Quartier's public spaces and specialized equipment and facilities. The Partnership is also responsible for architectural lighting and for promoting the site as a whole.

For further information about the Quartier des Spectacles and the Quartier des Spectacles Partnership, visit quartierdesspectacles.com.

Original works created for public spaces

Through commissions and competitions, the Partnership drives the creation of original works with a strong participatory element, designed specifically for public spaces and presented in the Quartier des Spectacles.

The works presented in recent years are ephemeral urban icons. Their creation has involved cutting-edge disciplines such as lighting design, immersive environments and interactive digital installations. As a result, the Quartier des Spectacles has become a showcase for new digital technology, helping position Montreal as an international leader in the field.

Because of their power and universality, these works can be presented to new audiences in other cities. In essence, the Partnership makes works from its collection available on a rental basis. The following pages contain short descriptions of each work.

To ensure optimal installation of the works on the sites where they are presented, the Partnership also makes its expertise available in the form of a contract production service.

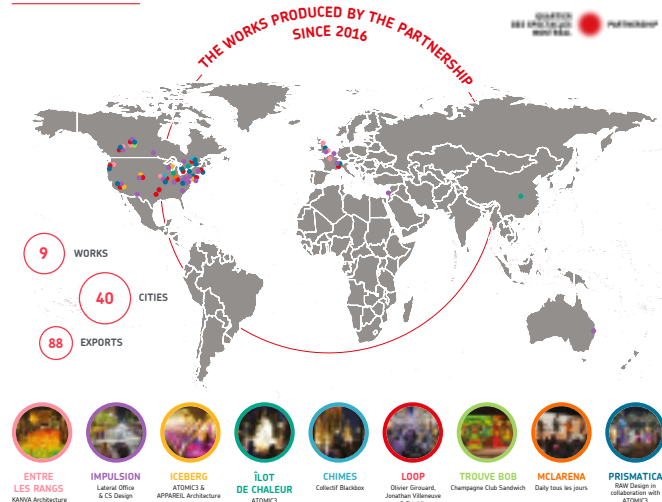


Place des Festivals, Quartier des spectacles, Montréal.

Collaborating to produce new works

The Quartier des Spectacles Partnership is always working on new installations for its public spaces. As part of the process, the Partnership enters into co-production agreements with local or international organizations. In addition to making financial investments in new works, the Partnership contributes resources and expertise, particularly its deep understanding of the technical and operational requirements particular to the presentation of works in public spaces. Co-production partnerships help increase the value of the works and facilitate their international circulation.

See the Partnership's production map world tour since 2016





LOOP



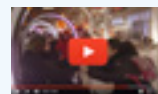
A PARTICIPATORY WORK THAT WILL SPARK THE IMAGINATION.

Public places will shimmer with the mechanical poetry of *Loop's* 13 giant zoetropes. The retro-futuristic machines play animated fairy-tale loops set in motion when visitors work the lever together.

This interactive installation is a cross between a music box, a zoetrope and a railway handcar. *Loop* is sure to warm the hearts of visitors of all ages, who are invited to activate the cylinders in order to make fairy tale-inspired images come to life. At the centre of each zoetrope is a music box to provide accompaniment for the giant animated images.

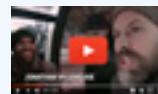
When the devices are activated, the 13 rings of coloured light each present a story lasting a few seconds: a frog becomes a prince, the wolf blows the three little pigs's house down, scary eyes appear in the dark. These illustrations, as well as the video projection, are by Ottoblix and will spark the imagination and memories of kids and adults alike.

VIDEOS



Luminothérapie dans le Quartier des spectacles | 7^e édition

<https://youtu.be/cpkVFTDISOM>



Making of - Luminothérapie 2016-2017

<https://youtu.be/TEnU6ckn21M>

OLIVIER GIROUARD, JONATHAN VILLENEUVE et OTTOBLIX,
in collaboration with **GENERIQUE DESIGN, JÉRÔME ROY** and
THOMAS OUELLET FREDERICKS

Production: **EKUMEN** and the **QUARTIER DES SPECTACLES PARTNERSHIP**

➔ Presented in the Place des Festivals in the
Quartier des Spectacles as part of Luminothérapie,
December 8, 2016 to January 29, 2017



IMPULSE

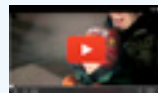


An interactive work that will warm hearts of all ages.

Impulse is an interactive work comprised of seesaws of various sizes, with lighting and sound. The installation and its streamlined design will delight children and adults as they play with the effects it produces, filling the space with a dance of sounds and lights and bringing joy through the days and nights.

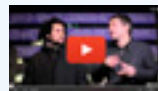
Part playground apparatus, part interactive installation, the 30 seesaws transform the space with the sound and light emitted when people play on them. To activate the seesaw, one person sits down on each end. The seesaws, fitted with LED lights and speakers, then produce a series of beautiful sounds. The intensity of the light varies as the board's angle changes. The closer you get to the work and the more you play on the seesaws, the more you notice subtleties in the installation and details in the sound and light. *Impulse* is an urban installation that renews itself for each different audience. Each person becomes, while on the seesaws, the player of a novel instrument.

VIDEOS



Luminothérapie dans le Quartier des spectacles | 6^e édition

<https://youtu.be/Ztzpd57zMtY>



Making of - Luminothérapie 2015-2016

<http://youtu.be/HCEGdzlZ7iQ>

Seesaws design: **LATERAL OFFICE** et **CS DESIGN**,
in collaboration with **EGP GROUP**

Sound design: **MITCHELL AKIYAMA**

Mechanical design and Production: **GÉNÉRIQUE DESIGN**

Electronic production and interactivity: **ROBOCUT STUDIO**

Production: **QUARTIER DES SPECTACLES PARTNERSHIP**



Presented in the Place des Festivals in the
Quartier des Spectacles as part of Luminothérapie,
December 10, 2015 to January 31, 2016



21 BALANÇOIRES



A playful space for rediscovering a childlike sense of wonder

A playful space for rediscovering a childlike sense of wonder. Children and adults enjoy playing notes through the swings' up-and-down motion, and the joy is intensified by the melodies that emerge when participants adjust their swinging to match their neighbours. An installation for urban or rural sites, the swings of *21 Balançoires* spread an infectious sense of joie de vivre.

Part street furniture and part playground, this interactive installation invites passers-by to enjoy a collaborative musical experience. The motion of each person swinging triggers musical notes, and as multiple people swing a melody emerges. Each swing produces the sound of one of four instruments – piano, guitar, harp, vibraphone – identifiable through colour coding. Swinging to different heights produces different notes. After dark, the 21 swings are illuminated to create a joyful dance of lights.

VIDEOS



21 Balançoires

<https://youtu.be/0nzQSzR5oU8>

Creation: **DAILY TOUS LES JOURS** (Mouna Andraos and Mélissa Mongiat), in collaboration with Luc-Alain Giraldeau, professor of animal behaviour at the UQAM Faculty of Science, for cooperative elements

Soundtrack: **RADWAN GHAZI MOUMNEH**

Production: **QUARTIER DES SPECTACLES PARTNERSHIP**



Presented on the Promenade des Artistes in the Quartier des Spectacles every spring since 2011



PRISMATICA

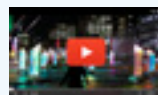


A modern ice palace

Prismatica turns heads with the countless colourful reflections made by its giant prisms. Visitors can walk among them to see city life in every colour of the spectrum, and turn the prisms to make the colours dance. After sunset, the enormous interactive kaleidoscope's illusory effects reach a crescendo.

Prismatica is a participatory installation comprising 50 pivoting prisms more than two metres (six feet) tall. Each one is made of panels covered with a dichroic film that reflects the colours of the rainbow, varying with the light source and viewing angle. Each prism is mounted on a base containing a projector that gives the installation a new dimension after nightfall. The rotation of the prisms triggers variable-intensity bell music.

VIDEO:



Luminothérapie

<https://youtu.be/8-54s6AWGKs?t=150>

Creation: **RAW DESIGN**

Lighting design: **ATOMIC3 + JEAN-FRANÇOIS PICHÉ**

Sound design: **DIX AU CARRÉ**

Production and technical direction: **ATOMIC3 + LOUIS HÉON**

Production: **QUARTIER DES SPECTACLES PARTNERSHIP**



Presented in the Place des Festivals in the Quartier des Spectacles as part of Luminothérapie, December 10, 2014 to February 1, 2015



ENTRE LES RANGS



A sensory stroll through an urban field

We are immediately drawn to the expanse of long, waving crystalline stems planted in the heart of the city. As we wander along one of its winding paths, we are rewarded with music and lights that echo of our walk.

A tribute to fields of wheat that shimmer in the wind as the seasons pass, *Entre les rangs* covers a public space with thousands of flexible white stems topped with white reflectors that capture the rhythm of the surrounding urban space and reflect its life.

The installation's changing nature – depending on wind, precipitation, light (both natural and artificial) and human interaction – encourages visitors to return.

VIDEOS



Entre les Rangs

<https://vimeo.com/91410805>



Luminothérapie

<https://youtu.be/AGlmqWvPgpM?t=50>

Creation: **KANVA**, in collaboration with Udo Design, Côté Jardin, Boris Dempsey and Pierre Fournier

Soundtrack : **PATRICK WATSON**

Production: **QUARTIER DES SPECTACLES PARTNERSHIP**



Presented in the Place des Festivals in the Quartier des Spectacles during Luminothérapie, December 10, 2013 to February 2, 2014



ICEBERG



Place des Festivals, Quartier des Spectacles, Montreal



Place de la Monnaie, Bruxelles during the *Plaisirs d'hiver* festival

The gentle rumbling of a doomed glacier

Metal arches form irregular tunnels for visitors to explore. While walking through *Iceberg*, visitors set off an enveloping symphony of light and sound that varies with the pace of their transit. Trickling water indicates that the human presence is transforming Arctic nature into a fragile landscape. A thought-provoking but playful piece about climate change.

Iceberg is an immersive interactive installation that follows the life cycle of an iceberg from calving to eventual melting. Three structures with distinctive shapes and progressively smaller sizes represent the slow melting process. The metal arches that define the structures emit sound and light, varying with the presence and behaviour of people, thanks to motion sensors concealed inside the structures.

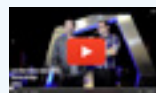
Unique soundscapes accompany the iceberg's slow progress to temperate waters. Sampled in the far north, the natural sounds triggered by human activity under the arches grow richer and more harmonious as visitors progress through the work. As the iceberg gets nearer to inhabited shores, music emerges. Human activity transforms the piece's original form until a climax is reached. Warmed by human presence, *Iceberg* grows reddish and we hear it collapse on itself.

VIDEOS



Iceberg

<https://vimeo.com/85654983>



Luminothérapie

<https://youtu.be/evwQKQMVA3w?t=48>

Creation: **ATOMIC3** and **APPAREIL ARCHITECTURE**, in collaboration with Jean-Sébastien Côté and Philippe Jean

Production: **QUARTIER DES SPECTACLES PARTNERSHIP**

- ➔ Presented in the Place des Festivals and the Place des Arts Esplanade in the Quartier des Spectacles as part of Luminothérapie, December 6, 2012 to February 3, 2013
- ➔ Presented in Brussels, in Place de la Monnaie during the Plaisirs d'hiver festival, November 29, 2013 to January 5, 2014, extended until March 3, 2014. More than 500,000 visitors



CHIMES



Fête des Lumières, Lyon

A modern and surprising chime

Chimes refers to the concept of chaos theory; a small action implies a bigger impact on its environment. Inspired by the scientific concept of strange attractors, a random disorder is set up thanks to 30 lights and 8 speakers that come to life at the slightest swaying of the chimes.

At rest, without any interaction, the installation is in an equilibrium state. But a simple gust of wind or interaction with the public transforms the entire ambiance and creates new illuminated and aural motifs. Every chock between the Chimes' bells disturbs the audiovisual environment and can generate divergent evolutions. The results become unpredictable and chaotic. The innumerable variety of combinations offers the user a multitude of alternatives to explore. Curious spectators, step this way!

VIDEO:



Chimes

<https://youtu.be/Cimint56qEs>

Creator: **COLLECTIF BLACKBOX**

Production: **COPRODUCTION OF COLLECTIF BLACKBOX, QUARTIER DES SPECTACLES PARTNERSHIP and ILLUMINART**

Creation: **FÊTE DES LUMIÈRES OF LYON (2017).**



Presented during **MONTRÉAL EN LUMIÈRE**
February 2018



LA McLARENA



A collective line dance

What if you dared to dance a few steps, for all the world to see, to shatter urban isolation? Projected on a wall, this spontaneous dance is part of a great chain of human movement, like a gigantic Macarena, celebrating the sense of belonging to a community.

The participatory installation *La McLaren* is inspired by the film *Canon* (1964) by Norman McLaren, which represents a musical canon in images. In this installation, participants reprise a sequence from the film in which a character does a dance.

Members of the public enter a shipping container transformed into a recording studio, where they spend about 30 seconds imitating the dance they are shown. Their dance is recorded and, a few minutes later, becomes part of the video sequence projected on a nearby wall.

Because each participant is mimicking the person who went before them, variations accumulate and the original dance is reinterpreted several times over. The original sequence is regularly reinserted into the loop so that the original dance is not distorted beyond recognition. By including the public in the process of making an endless film, the installation creates a link between the public and the work of McLaren.

VIDEOS



McLarena

<http://youtu.be/G-pbbjaNbDk>

Creation: **DAILY TOUS LES JOURS**

Production: **QUARTIER DES SPECTACLES PARTNERSHIP**
and **THE NATIONAL FILM BOARD OF CANADA**



Presented outside the Saint-Laurent metro station in the Quartier des Spectacles as part of McLaren Wall-to-Wall, April 11 to June 1, 2014, an event in celebration of the centennial of the birth of Canadian filmmaker Norman McLaren



ISLAND OF WARMTH



Beacon Park, Detroit

An electrifying campfire that comes to life

This installation is an interactive, musical, visual and luminous experience – an urban bonfire comprising 220 light bulbs that flicker in response to spectators' movements. Whether they sway or dance, festivalgoers stir the virtual embers and trigger flames that dance, spark and swirl, creating warmth, light and music. A shared experience conceived as a tribute to Montreal's inclusive festive tradition.

A coproduction of Quartier des spectacles Partnership and Illuminart, during MONTRÉAL EN LUMIÈRE from February 18 to March 5, 2016.

VIDEOS



Island of warmth

<https://vimeo.com/159333147>



An Electrifying Campfire

<https://vimeo.com/258205378>

Original idea, light conception and stage set: **FÉLIX DAGENAIS** and **LOUIS-XAVIER GAGNON-LEBRUN (ATOMIC3)**

Sound conception: **JEAN-SÉBASTIEN CÔTÉ**

Interactive modules conception: **BENJAMIN DE LEENER**

Technical direction: **SIMON CLOUTIER (ATOMIC3)**

Light and interactivity Projet manager: **JEAN-FRANÇOIS PICHÉ**

Production: Coproduction of **QUARTIER DES SPECTACLES PARTNERSHIP** and **ILLUMINART**



Presented during MONTRÉAL EN LUMIÈRE from February 18 to March 5, 2016.



TROUVE BOB



The city serves as the set for a huge game of Hide and Seek

An oddball character called Bob hides in fantastical landscapes projected on several buildings. From a hallucinatory carnival to a pirate ship, each ultra-colourful world gives passers-by the challenge of finding Bob. Simple curiosity quickly becomes gleeful obsession!

A riff on the popular *Where's Waldo?* books, *Trouve Bob* is a large-scale animated game played on building façades. Outside walls turn into the fantastical world of a little red-haired man and a cast of goofy characters. The city-scale game creates links among the buildings by reprising a thematic animation in different formats, compositions, colours and levels of difficulty.

VIDEOS



Luminothérapie (teaser)

http://youtu.be/PX18Fg_m8qY



Luminothérapie au Quartier des spectacles

https://youtu.be/S_il448T4SM?t=34

Creation: CHAMPAGNE CLUB SANDWICH

Production: QUARTIER DES SPECTACLES PARTNERSHIP



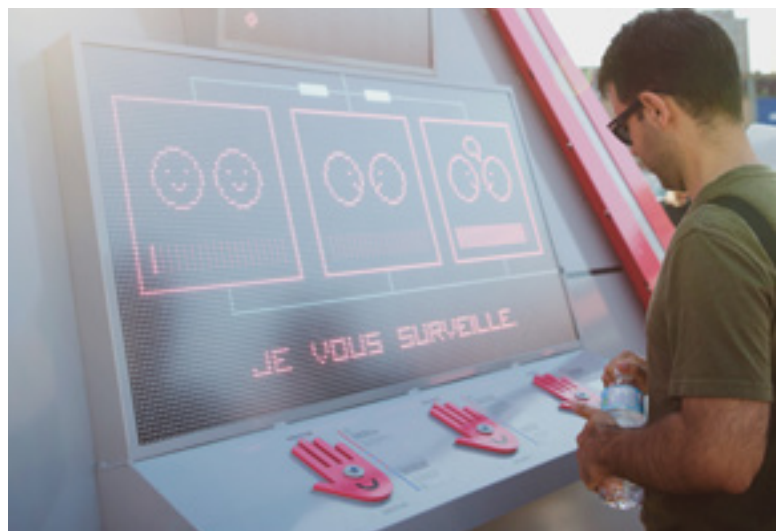
Presented on seven building façades in the Quartier des Spectacles as part of Luminothérapie, December 10, 2013 to February 2, 2014



Presented in Moscow during CIRCLE OF LIGHT, October 10 to 14, 2014



THE COMPASSION MACHINE



A surveillance camera that detects empathy

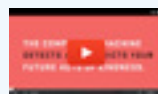
To prevent unwanted behaviours, we are constantly monitored and observed. But what if those algorithms measured our propensity for kindness? This is the question raised by Ensemble Ensemble.

By letting themselves be scanned by the massive camera, spectators receive a personalized prediction of their future altruistic actions. If they wish, they can also influence the settings of the machine which measures the goodwill index of the Saint-Laurent Metro station's public square in real time. An invitation to reject everyday suspicion. The compassion machine consists in a monitoring system that has been diverted. The device presents a gigantic pyramid with an oversized camera and lightning dials with generative music.

VIDEOS



The Compassion Machine Long
<https://vimeo.com/246861453>



The Compassion Machine Short
<https://vimeo.com/246861442>

Creation and production: **ENSEMBLE ENSEMBLE**

Sound design: **DJ MINI**

Graphic design: **TAGTEAM**

ENSEMBLE ENSEMBLE: JONATHAN BÉLISLE, FRANCK DESVERNES, SYLVAIN DUMAIS, FRANÇOIS PALLAUD, and MARIANNE PRAIRIE (Montreal, Canada)

Production: **COPRODUCTION OF THE NATIONAL FILM BOARD OF CANADA and QUARTIER DES SPECTACLES PARTNERSHIP**



Presented at the Saint-Laurent Métro from August 30 to October 15, 2017, as part of KM³.

33425

IF YOU WOULD LIKE TO PRESENT ONE OF THESE WORKS,

please contact: eric.lefebvre@quartierdesspectacles.com
or guillaume.aniorte@quartierdesspectacles.com



**QUARTIER
DES SPECTACLES
PARTNERSHIP
MONTREAL**

1435, Saint-Alexandre St. | Suite 500 | Montreal, Quebec, Canada H3A 2G4 | Telephone: 514-879-0009
eric.lefebvre@quartierdesspectacles.com



Committee of the Whole Report For the Meeting of November 18, 2021

To: Committee of the Whole **Date:** November 4, 2021
From: Karen Hoesel, Director of Sustainable Planning and Community Development
Subject: Greater Victoria Rent Bank and Housing Security Program Request for Funding

RECOMMENDATION

That Council:

1. Receive the following from the Community Social Planning Council:
 - a. funding request letter for the Greater Victoria Housing Security and Rent Bank program for 2022,
 - b. summary bulletin of the Greater Victoria Housing Security and Rent Bank 2021 pilot program.
2. Consider approving the requested \$110,000 for the Greater Victoria Housing Security and Rent Bank Program as part of the 2022 Financial Plan process.

EXECUTIVE SUMMARY

In response to the COVID-19 pandemic, Council re-prioritized Victoria Housing Strategy actions to focus on improving housing security for renters. One of these actions was to explore the creation of a rent bank pilot program.

A rent bank is a short-term or temporary homelessness prevention tool for low to moderate income renters facing unexpected crisis. Rent banks provide loans and grants to help pay for rent or utilities and give access to financial counselling and other services to help stabilize precarious housing situations.

In February 2021, the Community Social Planning Council (CSPC) initiated a three-month pilot program of the Greater Victoria Housing Security and Rent Bank program with funds from the BC Rent Bank, United Way, and the CRD Reaching Home grants program. In April 2021, the CSPC secured additional external funding from the CRD Reaching Home grants program to continue the project until March 2022.

The program has provided housing support to over 150 households; disbursing almost \$350,000 in grants. The CSPC is requesting \$110,000 from the City of Victoria to continue the project through 2022, including \$70,000 for the loan program and \$40,000 to support the grant program (see Attachment A).

PURPOSE

The purpose of this report is to provide a brief summary of the Greater Victoria Housing Security and Rent Bank Project to date and introduce the CSPC 2022 funding request, to be considered for approval during the 2022 Financial Plan process.

OVERVIEW

Before the COVID-19 pandemic, 44% of renter households in Greater Victoria identified as being housing insecure, (spending more than 30% of their income on rent and utilities) with 20% spending more than half of their income on shelter costs (Census 2016). The pandemic put many of these households at greater risk, unable to pay their rent or spending an even greater portion of their income on housing due to decreased earnings or job loss.

In February 2021, the CSPC launched the Rent Bank and Housing Security pilot program as a response to increasing housing insecurity in the region. On March 4, 2021, staff presented a report to Council for information on the launch of the pilot program and sought direction on future reporting and City involvement. See Attachment B for the previous report and Attachment C for the Council motion:

1. *That Council receive the Greater Victoria Rent Bank Pilot Program report for information;*
2. *That Council direct staff to:*
 - a. *Provide a progress report on the Greater Victoria Rent Bank Pilot Program as part of the next Victoria Housing Strategy Annual Review;*
 - b. *Report back on an as-needed basis if rent bank funding requests arise; and*
 - c. *Report back near completion of the pilot program in 2022 to report on program effectiveness and to determine if City support is needed for longer-term sustainability of the program.*

The Rent Bank and Housing Security pilot program ran from February to April 2021 and offered a range of services depending on eligibility:

- 1) A Rent Bank Loan Program providing repayable loans for low-to-moderate income households at risk of losing their housing due to a temporary financial crisis. The loan program also provides participants a low-risk way to build credit.
- 2) A Housing Security Emergency Grant Program to provide eligible applicants with financial support for rent, essential utilities, and basic needs.
- 3) Advocacy and service navigation supports to help identify and access any income supplement, housing subsidy, alternate housing, employment search, financial literacy or other supports needed to stay securely housed.

Over the three-month trial period, the program provided support to over 150 households, distributing almost \$350,000 in grant funding. Most applicants qualified for the grant program, rather than the loan program, which helped to pay for rental arrears, utility arrears, the next month's or first month's rent, security or pet deposits, and grocery gift cards.

While the Housing Security Emergency Grant component of the program ended in April, after the three-month pilot phase, the Rent Bank Loan Program and associated service navigation support will continue until March 2022. The funds required to maintain the program beyond its initial pilot phase were primarily provided by the BC Rent Bank project and the United Way. The City also awarded the CSPC a Strategic Plan Grant for \$24,000 to supplement the program in June of 2021.

Program highlights:

- 46% of the pilot program participants live in the City of Victoria.
- 34% of applications were from households with children.
- Approximately 10% of applicants had lived experience of domestic violence.
- 14% of applicants had already received a ten-day notice of eviction.
- On average, applicants were spending over 70% of their income on housing expenses.
- The average grant disbursed was for \$2,388.

Please see Attachment D for a summary of the Housing Security Program COVID-19 Pilot.

City staff participate on the Housing Security and Rent Bank Program advisory committee along with the CSPC, non-profit representatives, the Capital Regional District, and other interested municipalities including the Township of Esquimalt and the City of Colwood, which enables the City to support the program and to provide guidance as long-term sustainability of the program is considered.

The CSPC is in the process of fundraising \$351,000 to continue the Housing Security and Rent Bank Program in 2022. The attached letter (Attachment A) includes a request for a one-time grant of \$110,000, of which \$70,000 will support the loan program, and \$40,000 will go toward reopening the grants program; the funding would also sustain the service navigation support that the CSPC provides to applicants as part of the program. The letter also proposes a potential sustainable funding commitment from the City, which will be brought back to Council when additional information is available about the ongoing Rent Bank Program.

At the Renters' Advisory Committee (RAC) meeting on September 21, 2021, committee members discussed the rent bank and passed a motion in support of providing stable funding for the Rent Bank Program in Fiscal 2022/2023 (see Attachment E).

OPTIONS & IMPACTS

Option 1 – Consider approval of CSPC's funding request for both the Rent Bank Loan Program (\$70,000) and Housing Security Emergency Grants Program (\$40,000) as part of the 2022 Financial Plan process (\$110,000 total) (Recommended).

This will provide CSPC with the matching funds required to secure BC Rent Bank funding, as well as additional funds to support the Housing Security Emergency Grant Program in 2022. This option will support the City's housing and homelessness, community development, social equity, and community well-being objectives. The program has identified the need in Victoria for an emergency fund to respond to housing insecurity that has been exacerbated by the COVID-19 pandemic.

Option 2 – Consider approval of a lesser amount of funding for the Rent Bank Loan Program and Housing Security Emergency Grants Program.

Option 3 – Decline CSPC's funding request for the Rent Bank Loan Program or Housing Security Emergency Grants Program as part of the 2022 Financial Plan process.

Accessibility Impact Statement

There are no accessibility impacts associated with this report.

2019 – 2022 Strategic Plan

This program achieves progress toward the actions in Strategic Objective Three: Affordable Housing. Rent Banks are a homelessness prevention tool that seek to address temporary financial crises caused by unforeseen circumstances, such as the COVID-19 pandemic. This initiative may prevent homelessness in Victoria and the region.

Impacts to Financial Plan

The CSPC is requesting a \$110,000 grant. The City has a number of grant programs and one option for CSPC is to apply under the Strategic Plan Grants program. CSPC's timeline does not align with the Strategic Plan Grants process, so this request has been included as part of the 2022 financial planning process.

Official Community Plan Consistency Statement

The Greater Victoria Rent Bank and Housing Security Program advances housing and homelessness, community development, social equity and community well-being objectives within the Official Community Plan (OCP). In particular, the OCP includes the following relevant policies that:

- encourage the coordination of community and regional efforts to enable stable housing with support services for people who are homeless or at-risk-of homelessness (policy 13.37);
- encourage working with partners to improve the economic and social condition of citizens who are unemployed or living in poverty through support for community services (policy 14.12);
- support efforts of senior government, business and community organizations to reduce poverty through enabling stable housing with support services (policy 15.3.2); and
- encourage collaboration among community service providers and community organizations across the city and at the regional level (policy 15.17).

CONCLUSION

Since February 2021, the Greater Victoria Rent Bank and Housing Security Program has helped over 150 households in the region experiencing a temporary financial crisis, often related to the COVID-19 pandemic. To continue to serve residents of Victoria and the region, staff recommend considering CSPC's request for \$110,000 in grants from the City of Victoria to match funds from senior government and support the long-term sustainability of the grant program throughout 2022.

Respectfully submitted,

Margot Thomaidis,
Planning Assistant

Karen Hoese, Director
Sustainable Planning and Community Development
Department

Report accepted and recommended by the City Manager.

List of Attachments

Attachment A: Letter: Regional Rent Bank Request for Funding

Attachment B: Regional Rent Bank Pilot Program Motion from March 11, 2021 Council Meeting

Attachment C: Regional Rent Bank Pilot Program Report from March 4, 2021 COTW Meeting
Attachment D: Regional Rent Bank Pilot Program Summary
Attachment E: Renters' Advisory Committee Motion from September 21, 2021 Meeting



COMMUNITY SOCIAL PLANNING COUNCIL
research·insights·solutions

October 14, 2021

Karen Hoesel,
 Director of Planning,
 City of Victoria
 1 Centennial Square,
 Victoria BC V8W 1P6

RE: Sustaining Funding for Greater Victoria Housing Security and Rent Bank Program

The Community Social Planning Council presented to the City of Victoria Council and submitted a background package on March 4, 2021, to share information on the Rent Bank project. We are following up with the City to ask for sustaining funding.

The Housing Security and Rent Bank program is seeking longer term sustaining funds from all of our funders, where possible, with commitments from core annual budgets and including multiyear commitments where possible. This will reduce the insecurity of the program and administrative burden on the operational lead.

The Rent Bank project is the culmination of work over the past year and a half of our partners across the region. The Community Social Planning Council is the operational lead for the Greater Victoria Housing Security and Rent Bank Program. The City of Victoria has been one of those partners, participating from the start as part of the Advisory Committee that has supported the build and launch of the Rent Bank project.

To date more than 150 households have been supported with financial assistance and case management and **46% of the Rent Bank grant and loan applicants are from the City of Victoria**. On average, **the households in the program are spending over 70% of their income** on housing.

Background

- The Rent Bank started with a short COVID Grants program funded under the CRD's Reaching Home program in January 2021.
- The BC Rent Bank was subsequently funded the program from April 1, 2021 to March 31, 2022, with partial matching funds from the South Island United Way.
- The City of Victoria provided a City of Victoria Strategic Plan Grant in 2021.
- The CSPC has submitted a proposal for Reaching Home funds to provide grants and additional case management support from November 1 to March 31, 2022.

To secure funding after March 2022 from the Province (BC Rent Bank) we require matching contributions from our municipal partners. All of the municipalities in the region will be asked to participate. The City of Colwood staff will be advancing a funding proposition for the 2022-2023 budget.

The Need

The Community Council stepped up to implement the rent bank due to concern about housing insecurity in the region. With 1 in 5 of the region's renter households spending more than 50% of their incomes on housing and 44% spending over 30%, there is little cushion for a short-term crisis. Further, our work on the Point in Time Homeless Count reveals that many individuals experiencing homelessness in the region are there because of a short term financial or health crisis. The Housing Security Program and Rent Bank

216-852 Fort Street, in the Joseph Building, Victoria, BC, V8W1H8
www.CommunityCouncil.ca Tel: 250-383-6166 diana@communitycouncil.ca

Program is designed to help bridge those households through a short-term financial crisis, not just with financial assistance but with advocacy and service navigation supports to help them identify and access any income supplement, housing subsidy, alternate housing, employment search, financial literacy or other supports they need to stay securely housed.

Budget (note, it is early for many of the funders and funding in the table below is proposed and thus, preliminary)

Funding partner	Mar 2021- Mar 2022	Mar 2022- Mar 2023	
Rent Bank Loan Program			
BC Rent Bank (Province of BC)	151,000	131,000	Provincial funding will be available in 2022-23, but amount not yet determined and Matching Funding needs to increase.
United Way	40,000		No indication yet of availability for future years
City of Victoria	24,000	70,000	Was under Strategic Plan Grants – request being made for a larger amount of funding from annual budget allocations.
City of Colwood		40,000	Request being submitted for October budget discussions from housing improvement funds.
Other municipalities		40,000	Other municipalities are being asked to join the rent bank and contribute.
Total	\$215,000	\$281,000	Match increases from 32% in 2021/22 to 48% in 2022/23
Housing Security Emergency Grants Program			
City of Victoria		40,000	Grants for low-income vulnerable households at risk if eviction in City of Victoria
City of Colwood		30,000	Grants for low-income vulnerable households at risk of eviction in Colwood.
CRD Reaching Home Grants Program	\$506,000 - funding has to be used by Mar 31, 2022)		The CRD has no confirmation of Reaching Home Funds for 2022-23 so no application is officially pending though we have requested multi-year funding for grants.

Total request from City of Victoria \$110,000.

Thank you,



Diana Gibson
Executive Director



VICTORIA CITY COUNCIL

MEETING OF THURSDAY, MARCH 11, 2021 AT 6:30 P.M.

J.1.a.c Regional Rent Bank Pilot Program

1. That Council receive the Greater Victoria Rent Bank Pilot Program report for information.
2. That Council direct staff to:
 - a. Provide a progress report on the Greater Victoria Rent Bank Pilot Program as part of the next Victoria Housing Strategy Annual Review;
 - b. Report back on an as-needed basis if rent bank funding requests arise; and
 - c. Report back near completion of the pilot program in 2022 to report on program effectiveness and to determine if City support is needed for longer-term sustainability of the program.

Carried



Committee of the Whole Report

For the Meeting of March 4, 2021

To: Committee of the Whole **Date:** February 12, 2021
From: Karen Hoese, Director of Sustainable Planning and Community Development
Subject: Greater Victoria Rent Bank Pilot Program

RECOMMENDATION

1. That Council receive the Greater Victoria Rent Bank Pilot Program report for information;
2. That Council direct staff to:
 - a. Provide a progress report on the Greater Victoria Rent Bank Pilot Program as part of the next Victoria Housing Strategy Annual Review;
 - b. Report back on an as-needed basis if rent bank funding requests arise; and
 - c. Report back near completion of the pilot program in 2022 to report on program effectiveness and to determine if City support is needed for longer-term sustainability of the program.

EXECUTIVE SUMMARY

In response to the COVID-19 pandemic, Council re-prioritized actions on the Victoria Housing Strategy to focus on improving housing security. This report provides an update on one of these re-prioritized actions, to explore the creation of a non-profit administered rent bank on a pilot basis.

The Community Social Planning Council (CSPC) of Greater Victoria and BC Rent Bank are in the process of launching a regional Rent Bank. The Rent Bank will provide short term financial help for low-to-moderate income households in Greater Victoria at risk of losing their housing due to a temporary financial crisis. In conjunction with this, the CSPC has also launched the Greater Victoria Housing Relief Security Fund, a one-time housing grant program that will be available between February and April 2021, to provide eligible applicants with support for rent, essential utilities and basic needs. Both programs continue to evolve as they are under development.

The Rent Bank pilot program has been developed using initial funding from the federal government's *Reaching Home* Emergency COVID-19 Response Funding, administered by the Capital Regional District. This pilot seeks to prevent and reduce evictions and homelessness across the region, with a focus on supporting low-to-moderate income households who are vulnerable to temporary financial crisis during the COVID-19 pandemic. City of Victoria staff are participating on an Advisory Committee for the Greater Victoria Rent Bank Pilot Program, which enables the City to support the pilot as it develops and to provide guidance as potential long-term sustainability of the program is considered.

PURPOSE

The purpose of this report is to update Council on an expedited Victoria Housing Strategy action to explore the development of a non-profit administered rent bank on a pilot basis, in response to the COVID-19 pandemic.

BACKGROUND

On June 2, 2020, at a Special Committee of the Whole meeting, Council endorsed the following Victoria Housing Strategy priorities in 2020 to improve housing security as part of COVID-19 recovery:

1. Advance and support the rapid supply of affordable and supportive housing with government partners and non-profit housing providers;
2. Bring forward an expanded Rental Property Standards of Maintenance Bylaw for consideration;
3. Develop a Rental Property Licensing Bylaw to prevent renovictions and demovictions;
4. Explore the creation of a non-profit administered rent bank on a pilot basis.

Before the COVID 19 pandemic hit, 44% of renter households in Greater Victoria were housing insecure – spending more than 30% of their income on shelter costs (rent and utilities). One in five were spending more than 50% of their income on shelter costs. The pandemic has put many of these households at greater risk and many have been unable to pay their rent.

Since the beginning of the pandemic, the provincial government has provided supports for renters in the form of a moratorium on evictions for non-payment of rent that lasted from March 18 to September 1, 2020, a temporary rental supplement that lasted from April to August 2020 and a rent increase freeze that has been extended until July 2021. As well, renters in arrears for rent due between March 18 and August 17, 2020 will have until at least July 2021 to pay any rent owed. This support has helped low-to-moderate-income renters who experienced immediate financial crisis because of the pandemic. However, when the temporary rental supplement and moratorium on evictions programs ended in August and September 2020, there was a gap in access to temporary financial crisis support.

With the continued loss of job security, layoffs, decreased hours of work and the end of BC's Rental Eviction Ban, many individuals and families are struggling more than ever to remain in their current housing.

Similar to other rent banks across the province, the CSPC received *Reaching Home* funding from the Capital Regional District (CRD) to provide non-repayable grants to people who may not be eligible for a rent bank loan but are struggling to maintain their housing due to the impacts of the COVID-19 pandemic. Along with grants, this funding will also support the Greater Victoria Housing Security Fund and rent bank operations from February to April 30, 2021. See Attachment A for a letter from CSPC addressed to Mayor and Council.

One of the goals of the Greater Victoria Rent Bank Pilot Program is to align as closely as possible with the removal of the provincial eviction moratorium to prevent potential displacement of tenants. Since receiving Council direction to explore a regional rent bank, staff have participated on an Advisory Committee along with the CSPC, CRD and other interested municipalities, including the Township of Esquimalt and the City of Colwood to determine the feasibility of creating a new regional rent bank program and remaining informed of its progress.

ISSUES & ANALYSIS

Rent Banks in BC

Rent banks have been in operation in BC throughout the past decade and have been initiated by not-for-profit agencies which have seen the need for this service in their communities (see Attachment B). There are approximately 16 other rent banks in operation in BC, including the Comox Valley, Prince George, Surrey/White Rock/Delta, Vancouver, Kamloops, Richmond, New Westminster and North Vancouver. Currently, there are no operating rent banks in the Greater Victoria area.

Rent banks are an important homelessness prevention tool, targeting low-to-moderate income renters, to reduce or prevent the risk of evictions due to financial crisis, most commonly through the form of repayable loans. These loans can be used to cover rental arrears (past due rent), next month's rent, payment for overdue utilities, security/damage/pet deposits, first month's rent to help people gain access to housing and moving costs to help support people moving to more sustainable and safer housing. Rent banks also offer a unique opportunity to connect with individuals and families who are struggling with financial instability and offer resources and support to work towards financial stability and independence over the long term. Rent bank loans are not intended to duplicate provincial rental supplement programs but are serving a temporary need. Rent bank programs are generally a short-term solution and may not be an option for renters who do not have any income source or capacity to pay rent in the future.

COVID-19 Response

The COVID-19 pandemic has exacerbated the existing housing crisis and increased precarity for renters, particularly those in core housing need. Many residents may be at an increased risk of losing their existing housing, due to impacts such as temporary job loss, underemployment, and the end of BC's Rental Eviction Ban, as well as a reduction in federal and provincial rent subsidy programs. The CSPC housing research indicates a very rough average of .78% of households in rental arrears, average arrears of \$2,122 per household and 20% of those in arrears making no payments.

Greater Victoria Housing Relief Fund and Rent Bank Pilot Program

The Greater Victoria Housing Relief Fund and Rent Bank Pilot (Greater Victoria Rent Bank Pilot) launched in early February 2021 and will be administered by the CSPC. See Attachments C and D for answers to frequently asked questions and a summary of the Greater Victoria Rent Bank pilot program. This pilot is a housing stabilization program that will offer low or no-fee repayable loans and non-repayable grants to eligible low-income (as defined by CSPC) residents of Greater Victoria. It will be targeted to those who are experiencing a temporary financial crisis and are at risk of eviction or essential utility disconnection. Specifically, the pilot program offers two services:

- Interest-free loans or grants (while funds last) to low-income people in temporary financial crisis; and
- Advocacy and referral services.

The Greater Victoria Rent Bank is an innovative pilot program because it is one of the first regional-level Rent Banks in BC. Beyond providing loans or grants for rental arrears, it provides a service navigation system for increasing renter advocacy and referring low-income renters to services that create greater financial literacy and stability.

Pilot Implementation and Operations:

Pilot Phase 1: January-April 2021

- In response to COVID-19, this phase has been focused on laying the groundwork necessary for an expedited implementation of a housing relief fund and rent bank in Greater Victoria.
- One-time, short term funding to launch the pilot program has been contributed by the Capital Regional District from their allocation of federal *Reaching Home* COVID-19 emergency response funds to prevent homelessness. Just over \$390,000 to support housing security and basic needs grants has been allocated along with additional funding for the CSPC to design, develop, and implement the pilot program and operationalize a regional rent bank.
- An additional \$25,000 has been secured from BC Rent Bank to fund the rent bank loan capital.

Pilot Phase 2: April 2021-April 2022

- This phase is intended to continue the operations, grants, loans and services as established in Phase 1 while building a sustainable service navigator model and establishing partnerships with municipalities in Greater Victoria.
- Long-term sustainable funding has not been secured.
- Operational funding required for Phase 2 of the pilot program is estimated to be approximately \$180,000. Additional loan capital funds are needed (approximately \$75,000).
- The CSPC is exploring opportunities for additional funding from local municipal governments and other public and private sector partners and will be bringing forward specific funding asks for municipal and foundation partners as they arise.

City of Victoria's Role and Representation on the Advisory Committee

City staff have been participating as members on the Rent Bank Advisory Committee since December 2020 and have been attending bi-weekly meetings to stay informed about program development. Going forward, staff will report back to Council to:

1. Support the CSPC as operation lead, on strategic questions around governance and operations.
2. Demonstrate leadership regionally in supporting and promoting the rent bank.
3. Help to secure longer term funding and build the longer-term sustainability of the rent bank.

OPTIONS & IMPACTS

There are no options for Council to consider at this stage, as the CSPC is able to lead the launch of a Greater Victoria Rent Bank Pilot program using already-secured funds from the federal government (via the CRD) as well as BC Rent Bank. Should any external grant opportunities arise that require City of Victoria assistance, or if financial contributions are requested of Victoria to support extension of the program as part of pilot phase 2, staff will report to Council with further information and recommendations for consideration. Staff will also report to Council near completion of the pilot program in 2022, when considering longer-term sustainability of the program.

Accessibility Impact Statement

There are no accessibility impacts associated with this report.

2019 – 2022 Strategic Plan

This pilot program initiative achieves progress toward the actions in Strategic Objective Three: Affordable Housing. Rent Banks are a homelessness prevention tool that seek to address temporary financial crises caused by unforeseen circumstances, such as the COVID-19 pandemic. This initiative may prevent homelessness across the region.

Impacts to Financial Plan

The Greater Victoria Housing Relief Fund and Rent Bank Pilot Program will not have an impact to the Financial Plan at this time. However, the CSPC is actively seeking funding opportunities for phase 2 of the pilot program and these requests will be brought to Council for consideration as they arise. Staff will alert the CSPC to the City's budget process and its timing, so that any future funding requests align with the 2022 budget process if possible.

Official Community Plan Consistency Statement

The Greater Victoria Rent Bank Pilot program advances housing and homelessness, community development, social equity and community well-being objectives within the Official Community Plan (OCP). In particular, the OCP includes the following relevant policies that:

- encourage the coordination of community and regional efforts to enable stable housing with support services for people who are homeless or at-risk-of homelessness (policy 13.37);
- encourage working with partners to improve the economic and social condition of citizens who are unemployed or living in poverty through support for community services (policy 14.12);
- support efforts of senior government, business and community organizations to reduce poverty through enabling stable housing with support services (policy 15.3.2); and
- encourage collaboration among community service providers and community organizations across the city and at the regional level (policy 15.17).

CONCLUSIONS

This report has provided an update to Council on an expedited Victoria Housing Strategy action to explore the development of a non-profit administered rent bank on a pilot basis. The Greater Victoria Rent Bank Pilot is being developed expeditiously as an emergency response to growing housing insecurity and homelessness in the Capital Region, in great extent due to onset of COVID-19. Staff recommend that Council receive this information and direct staff to continue participating on an Advisory Committee for the Greater Victoria Rent Bank Pilot Program and report back to Council as needed, which enables the City to support the pilot as it develops and to provide guidance as potential long-term sustainability of the program is considered.

Respectfully submitted,

Margot Thomaidis
Planning Assistant

Karen Hoese, Director
Sustainable Planning and Community Development

Report accepted and recommended by the City Manager:

List of Attachments

Attachment A: Letter to Mayor and Council: CSPC-led Greater Victoria Rent Bank Pilot

Attachment B: Vancity BC Rent Bank Information Toolkit 2019

Attachment C: Frequently Asked Questions - Greater Victoria Housing Security and Rent Bank Pilot

Attachment D: Summary - Greater Victoria Rent Bank

Greater Victoria Housing Security Program Covid-19 Pilot



How this program helped

The Greater Victoria Housing Security Pilot Program provided housing support services & **non-repayable grants** up to **\$3,000** for households at risk of eviction and/or utility cutoff because of non-payment of rent or utilities, or demovictions.

Over the three month pilot, this program bridged renters through a crisis and prevented homelessness by providing housing support to **over 150 households** and distributing **\$345,762** in grant funding



Program Applicant:	
Average Ask	Average Grant
\$2,056.88	\$2,388.27

Grants went towards:
Rental arrears, utility arrears, next month's rent, first month's rent & deposits, & grocery gift cards

Testimonials

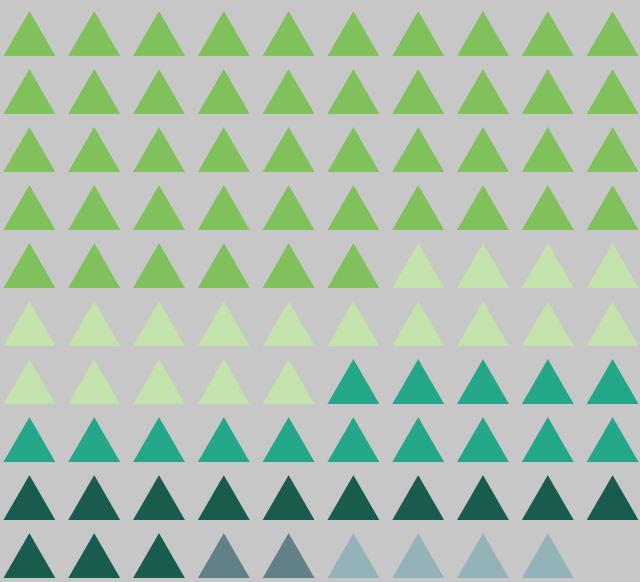


"this relieves so much stress for me...and I appreciate it so much... Honestly out of all the agencies, non profits, etc that I have contacted, applied for, etc, your agency is the only one who has done anything to help me"

"I will absolutely check out links you've provided also, and work on sorting all areas of my life that need addressing. Thanks for this support to stabilize housing first, so I can breathe. Huge."

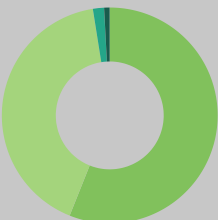
Who this program helped

Location



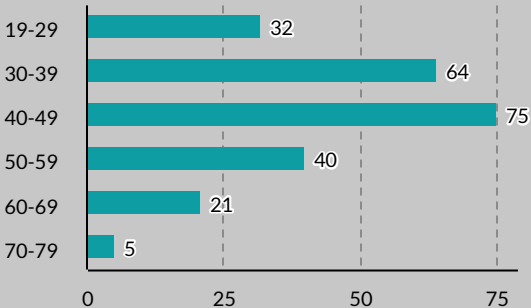
Victoria (45.98%) Saanich (19.2%)
Langford (15.18%) Esquimalt (12.95%)
Colwood (2.23%) Other (4.46%)

Gender



Female (56.07%) Male (41.42%)
Non-binary (1.67%) Not disclosed (0.84%)

Age



9.6% of applicants had experienced domestic violence
14.2% of applicants had received a 10 day notice of eviction

"I am a single parent. I have lost my part time job due to [the] pandemic and I am now just relying on a single income from my full time job. My son and I will be moving to a new place that is \$300 more from what I am currently paying in rent" - Program Applicant

34% of applications were households with children



According to the 2016 census, 16,720 people within Greater Victoria are spending more than 30% of their income on housing and one in five are spending more than 50%. (Statistics Canada 2016)



On average, applicants were **spending 71.5% of their income on housing expenses**

Average Applicant Monthly Household Income*	Average Applicant Expenses on Rent & Utilities*
\$2,127.66	\$1,520.95

*Income & expense information taken from first application and was not yet verified

Thank you to our funders and partners

MINUTES OF THE
RENTERS' ADVISORY COMMITTEE MEETING
SEPTEMBER 21, 2021

Motion:

It was moved by Alieda Blandford and seconded by Vanessa Hammond that although there is a wide range of actions that could address the root causes of the housing affordability crisis, in order to provide short-term emergency assistance to help prevent homelessness in the region, we recommend that the initiative be supported. RAC recommends to Council, through the Council Liaison, that the City of Victoria budget for stable funding for the Community Social Planning Council Rent Bank in Fiscal 2022/2023.

CARRIED (2/1)



Committee of the Whole Report

For the Meeting of December 9, 2021

To: Committee of the Whole **Date:** November 25, 2021
From: Jo-Ann O'Connor, Deputy Director of Finance
Subject: 2022-2026 Draft Financial Plan – New Council Motion Report Backs

RECOMMENDATION

That Council receive this report for information and further consideration at budget meetings starting on January 7, 2022.

EXECUTIVE SUMMARY

The purpose of this report is to provide Council the staff report backs for the Council motions passed during the draft 2022-2026 Financial Plan discussions. These are included as Appendix A.

On October 21, 2021, staff introduced the draft 2022-2026 Financial Plan to Council. Four budget meetings were held in October and November where staff outlined the budget and provided answers to Council's questions. On November 4, 2021, following review and discussion, Council gave first reading of the 2022 Financial Plan Bylaw, indicating preliminary approval and signalling that Council is satisfied that the plan is ready to receive public input. The opportunity to provide feedback on the draft Financial Plan opened on November 9 and concluded on November 23. The budget consultation included an E-town hall meeting and a survey where the City asked specific questions regarding proposed supplemental requests that may or may not impact the property tax increase.

Special Committee of the Whole budget meetings are scheduled for January 7, 10, 14 and 17, 2022, for Council to consider the feedback from public consultation and provide further direction on any amendments to the draft Plan. For these meetings, a report will be provided summarizing the additional budget requests (staff supplementals, and resource requirements related to Strategic Plan action items and motions referred to the financial planning process) and funding options for Council's consideration.

Respectfully submitted,

Jo-Ann O'Connor
Deputy Director of Finance

Susanne Thompson
Deputy City Manager and Chief Financial Officer

Report accepted and recommended by the City Manager

List of Attachments

Appendix A – New Financial Plan Motion Report Backs

APPENDIX A - 2022 Financial Plan Motions

BYLAW SERVICES AND COALITION TO END HOMELESSNESS PARTNERSHIP

That Council direct staff report back with an update and proposed outcomes of the Coalition to End Homelessness newly hired peer-support staff as it relates to the proposed bylaw budget increases.

BACKGROUND

The Government of Canada and the Province of British Columbia are providing shared funding of \$4.7 million to the City of Victoria through the Strengthening Communities' Services Program which aims to support unsheltered homeless populations and keep communities safe and healthy as they recover from the pandemic.

For part of the Strengthening Communities Grant funding, Bylaw Services has partnered with the Greater Victoria Coalition to End Homelessness Peer Outreach. The goal of this partnership is to hire and train peer-support workers to help transition unsheltered people indoors. A team of peer outreach workers would support bylaw officers in the field 4 hours a day, 7 days a week, helping to reduce stress, acting as intermediaries, facilitating conversation, and to provide assistance and guidance to bylaw officers in regard to individual needs and circumstances in order to achieve outcomes in a less harmful manner.

The proposed outcomes are outlined below:

- Connecting with people (peers) in areas of encampment and other outdoor sheltering locations
- Offering relationship building and emotional support
- Ensuring peers have current and accurate information to help them make informed decisions
- Supporting peers to connect with community resources
- Support with transportation plans and arrangements
- Supporting peers with communication
- Connecting with urgent health supports when required (to be removed, see comment)
- Networking with other Peer Outreach supports
- Meeting regularly with Bylaw Services to assist with an individualized person-centred support approach

FINANCIAL AND HUMAN RESOURCE IMPLICATIONS

The Bylaw Services supplemental request is in addition to the City's partnership with the Coalition to End Homelessness which aims to support unsheltered homeless populations and keep communities safe and healthy as they recover from the pandemic.

APPENDIX A - 2022 Financial Plan Motions

NEW ASSESSED REVENUE AND LEKWUNGEN LAND ACKNOWLEDGEMENT

Staff to report back with information on new assessed revenue in the past twenty years as it relates to the proposed grant to the Songhees and Esquimalt Nations.

BACKGROUND

As part of the budget process, Council is considering providing a grant of 15% of the new assessed revenue to the Songhees and Esquimalt Nations to demonstrate the City's commitment to reconciliation and to acknowledge the Lekwungen lands in a meaningful way. This grant would be ongoing and would increase each year.

Non-market change revenue is new property tax revenue resulting from new construction that the City will collect on an ongoing basis each year. BC Assessment provides the finalized amount by the end of March each year. The first \$500,000 of new property tax revenue from new development is transferred to the infrastructure reserve as per the Financial Sustainability Policy.

Council has allocated new assessed revenue in a variety of ways, including increasing capital investment (savings in reserves), reducing the annual tax increase, increasing funding to existing city services, creating new city services, and creating new grants. Since this funding is ongoing (added to the tax base each year), these additions do not cause an increase to property taxes.

FINANCIAL AND HUMAN RESOURCE IMPLICATIONS

The following table outlines the level of grant funding that would be in place had it been implemented 20 years ago:

Year	Dollars \$	15%	15% Cumulative
2002	\$ 1,078,658.0	\$ 161,799	\$ 161,799
2003	873,382	131,007	292,806
2004	1,343,819	201,573	494,379
2005	902,586	135,388	629,767
2006	1,737,335	260,600	890,367
2007	684,036	102,605	992,972
2008	1,376,000	206,400	1,199,372
2009	1,956,000	293,400	1,492,772
2010	1,878,822	281,823	1,774,596
2011	1,659,973	248,996	2,023,592
2012	325,000	48,750	2,072,342
2013	108,000	16,200	2,088,542
2014	1,368,845	205,327	2,293,868
2015	2,332,000	349,800	2,643,668
2016	425,000	63,750	2,707,418
2017	1,195,000	179,250	2,886,668
2018	2,583,000	387,450	3,274,118
2019	3,747,000	562,050	3,836,168
2020	3,626,979	544,047	4,380,215
2021	1,444,940	216,741	4,596,956
Total	\$ 30,646,375	\$ 4,596,956	

APPENDIX A - 2022 Financial Plan Motions

RESERVE FUND CONTRIBUTIONS

That staff report on the implications of indexing the reserve fund contributions to the rate of inflation.

BACKGROUND

The Reserve Fund Bylaw outlines the purposes and authorized uses for each reserve and the Reserve Fund Policy further details each reserve. In addition, minimum balances have been established for each reserve whereas the methodology for determining overall target balances vary depending on the type of reserve, and those balances are in some cases based on supporting acquisition strategies or asset master plans, if available. Some reserves are restricted under the *Community Charter* (for example capital reserves, Tax Sale Lands reserve and Development Cost Charges reserves), others under agreement (for example all Police reserves and the Arena reserve), and others due to the funding source (for example utility reserves, Artificial Turf Field reserve and Recreation Facilities Reserve.) The attached table outlines the methodology for reserve target balances and any restrictions in place regarding Council's ability to reallocate funding.

Some reserves, such as the Gas Tax Reserve and the Local Amenities Reserve, receive funding from external sources that the City does not have control over and as such would not be possible to index increases to inflation.

Other reserves, such as the Financial Stability reserves, have target balances aligned with operating costs and are already funded each year to ensure adherence to those targets and therefore indexing increases to inflation would not be necessary.

Several reserves, such as the Victoria Housing Reserve, the Climate Action Reserve and the Art in Public Places Reserve have guiding strategies/plans in place that set relevant targets and in turn guide investment levels. While increases to these reserves could be indexed to inflation, it may be sufficient to continue the practice of considering adjustments to reserve contributions through updates to the applicable strategies/plans.

The methodology for determining the target balances for the City's two land acquisition reserves - Tax Sale Lands Reserve and Parks and Greenways Acquisition Reserve – is to base funding levels on acquisition strategies. Both these strategies are under development and will include funding options. In the meantime, Council could consider indexing annual increases to these reserves. However, currently the only contribution to the Parks and Greenways Acquisition Reserve is 10% of any land sales and there is no fixed annual contribution on which to calculate an inflationary increase.

Considering that determining sufficient funding levels for some capital reserves is dependent on strategies and asset master plan, some of which are not currently in place, the Financial Sustainability Policy provides direction for increasing funding to reserves, specifically using the first \$500,000 of new assessed revenue to increase transfers to infrastructure reserves. This policy recognizes that greater than inflationary increases are required to provide the necessary funding for infrastructure renewal going forward.

APPENDIX A - 2022 Financial Plan Motions

The following table outlines the reserves where indexing annual increases to inflation could be a reasonable approach, in addition to considering higher increases based on information from asset master plans/strategies:

Reserve	2022 Draft Contribution	Inflationary Increase (2.25%)
City Equipment	\$957,580	\$21,550
Vehicle and Heavy Equipment	\$1,500,000	\$33,750
Buildings and Infrastructure	\$5,466,190	\$122,990
Parking Equipment and Infrastructure	\$3,550,000	\$79,880
Water Utility Equipment and Infrastructure	\$1,770,000	\$39,830
Sewer Utility Equipment and Infrastructure	\$400,000	\$9,000
Stormwater Utility Equipment and Infrastructure	\$100,000	\$2,250
Tax Sale Lands	\$50,000	\$1,130
Parks and Greenways Acquisition	\$0	\$0

FINANCIAL AND HUMAN RESOURCE IMPLICATIONS

Should Council wish to fund inflationary increases to the reserves listed in the table above, the financial impact for 2022 would be \$310,380 which is equivalent to a 0.21% tax increase.

APPENDIX A - 2022 Financial Plan Motions

Fund Description	Primary Purpose	Target Balance?	Basis for Target Balance	Restrictions
Financial Stability				
City Financial Stability Insurance Debt Reduction	Risk mitigation	Yes	60 days (16.67%) of General Operating expenses	Can be reallocated by motion Can be reallocated by motion Commitment under a signed agreement (\$35.9 million)
Police Financial Stability	Risk mitigation	Yes	Per agreement (2% of operating expenses)	Restricted under terms of Framework Agreement between City, Township of Esquimalt and Victoria Police Board
Water Utility Financial Stability	Risk mitigation	Yes	60 days (16.67%) of operating expenses	Restricted for water utility for which fees were collected
Sewer Utility Financial Stability	Risk mitigation	Yes	60 days (16.67%) of operating expenses	Restricted for sewer utility for which fees were collected
Stormwater Utility Financial Stability	Risk mitigation	Yes	45 days (12.5%) of operating expenses	Restricted for stormwater utility for which fees were collected
Equipment and Infrastructure				
Police Vehicles, Equipment and Infrastructure	Planned capital funding	Yes	Minimum of 0.3% of replacement cost, plus funding of replacement schedule, subject to agreement	Restricted under terms of Framework Agreement between City, Township of Esquimalt and Victoria Police Board
Police Emergency Response Team Vehicles/Equipment	Dedicated revenue source	No	No target balance	Restricted under terms of Framework Agreement between City, Township of Esquimalt and Victoria Police Board
City Equipment Archives Equipment	Planned capital funding Dedicated revenue source	Yes No	Minimum 0.3% of replacement cost, plus funding of replacement schedule	Restricted to capital - can be reallocated by motion to another capital reserve
City Vehicles and Heavy Equipment	Planned capital funding	Yes	Minimum 0.3% of replacement cost, plus funding of replacement schedule	Restricted to capital - can be reallocated by motion to another capital reserve
VCC Equipment and Infrastructure	Planned capital funding	Yes	Minimum 0.5% of replacement cost, plus funding of capital program	Restricted to capital - can be reallocated by motion to another capital reserve
City Buildings and Infrastructure Accessibility	Planned capital funding	Yes	Minimum 0.7% of replacement cost, plus funding of capital program	Restricted to capital - can be reallocated by motion to another capital reserve Restricted to capital - can be reallocated by motion to another capital reserve
Parking Services Equipment and Infrastructure	Planned capital funding	Yes	Minimum 0.3% of replacement cost, plus funding of capital program	Restricted to capital - can be reallocated by motion to another capital reserve
Multipurpose Equipment and Infrastructure	Planned capital funding	Yes	Minimum 0.5% of replacement cost, plus funding of capital program	Restricted as per the terms of the Operating Agreement for the Arena
Recreation Facilities Equipment and Infrastructure Artificial Turf Field (Topaz Park)	Planned capital funding/Dedicated funding source	Yes	Minimum 0.5% of replacement cost, plus funding of capital program No target balance	Restricted to capital for recreation facilities for which fees were collected Restricted for the replacement of the artificial turf field at Topaz Park for which fees were collected
Gas Tax	Dedicated funding source	No	No target balance	Restricted as per terms of Federal Gas Tax Agreement

APPENDIX A - 2022 Financial Plan Motions

Fund Description	Primary Purpose	Target Balance?	Basis for Target Balance	Restrictions
Water Utility Equipment and Infrastructure	Planned capital funding	Yes	Minimum 0.3% of replacement cost, plus funding of capital program	Restricted for water utility for which fees were collected
Sewer Utility Equipment and Infrastructure	Planned capital funding	Yes	Minimum 0.3% of replacement cost, plus funding of capital program	Restricted for sewer utility for which fees were collected
Stormwater Utility Equipment and Infrastructure	Planned capital funding	Yes	Minimum 0.3% of replacement cost, plus funding of capital program	Restricted for stormwater utility for which fees were collected
Development Cost Charges	Dedicated revenue source	No	No target balance	Restricted for the projects included in the DCC program and bylaw
Tax Sale Lands	Planned capital funding	Yes	Based on acquisition strategy	Restricted to land purchases and capital improvements
Parks and Greenways Acquisition	Planned capital funding	Yes	Based on acquisition strategy	Restricted to park land purchases and capital improvements
Local Amenities	Dedicated revenue source	No	No target balance	Varying restrictions as per any agreements at time of collection
Victoria Housing	Dedicated revenue source	No	No target balance	Can be reallocated by Council motion
Climate Action	Dedicated revenue source	No	No target balance	Can be reallocated by Council motion
Art in Public Places	Dedicated revenue source	No	No target balance	Can be reallocated by Council motion
Downtown Core Area Public Realm Improvements	Dedicated revenue source	No	No target balance	Varying restrictions as per any agreements at time of collection

APPENDIX A - 2022 Financial Plan Motions

INTERNSHIP PROGRAM

Council directed staff to report back on the implications of creating an internship program for under-represented populations. In consideration of the information provided during the October 2021 budget meetings, Council provided further direction for staff to report back on the financial implications of developing an internship program in 2022.

BACKGROUND

Establishing a well thought out and sustainable internship program capable of supporting individuals from equity-seeking groups, marginalized groups, and/or underrepresented communities with meaningful work placements would further the City's capacity to: reduce systemic barriers for participants by providing valuable municipal, public sector experience; provide employment opportunities for the City's diverse communities; promote a workforce that reflects the diversity of our communities; and advance the City's progress toward its equity, diversity and inclusion related objectives.

FINANCIAL AND HUMAN RESOURCE IMPLICATIONS

Development

Research into comparable public sector programs indicates the development of a sustainable, successful program requires one dedicated FTE for a minimum one-year period. Other employers with similar programs advise that the availability of external contractors is limited and cannot be relied upon for program development. Position accountabilities would include establishing program objectives, community outreach and partnership, consultation with City departments and leaders in identifying suitable work placements, recruitment, orientation, and ongoing program participant support.

Exempt FTE salary and benefits estimate:

\$ 104,280

The dedicated program development staff position would require support from Human Resources staff for union consultation and development of the internship recruitment process; and from EDI Office staff to ensure organizational alignment of program objectives and delivery.

Annual Program Operation

While Council requested information related to program development only, staff have gathered information related to ongoing costs in future years for Council consideration. Once developed and implemented, the program would require ongoing dedicated program support of 0.5 FTE, centralized funding for intern salaries, and funding for program administration costs which may include orientation, training, and professional development of participants.

Total annual program cost would be dependent upon the number and length of placements each year and would be established in the development phase. Based on comparable public sector internship programs, staff estimate the program could provide 5 internship placements of 4 to 6 months in duration annually.

APPENDIX A - 2022 Financial Plan Motions

Exempt 0.5 FTE salary and benefits estimate:	\$52,000
Intern salaries (5 x 4 months) estimate:	\$85,000
Intern salaries (5 x 6 months) estimate:	\$152,500
Program Administration Budget	\$10,000
 Total annual Program Operation range estimate:	 \$147,000 - \$214,500

In addition, each intern will require mentorship, training, and career support from Departmental leaders in the area where the intern is placed.

APPENDIX A - 2022 Financial Plan Motions

GRANT FOR NORTH PARK NEIGHBOURHOOD ASSOCIATION PROGRAMS AT ROYAL ATHLETIC PARK

Report back on the implications of awarding a grant of up to \$12,637.66 to the North Park Neighbourhood Association to fund the cost of hosting programs at Royal Athletic Park in 2022 i.e. monthly markets, quarterly Multicultural Festival, and free all ages programming at RAP while the re-envisioning process and bylaw amendments are in progress.

BACKGROUND

Over the past two years, staff have created opportunities to expand the utilization of Royal Athletic Park and increase opportunities for public access through collaborations with North Park Neighbourhood Association and other external service providers.

Staff have included resources in the 2022 Draft Financial Plan to support community access to this facility on an ongoing basis. This will continue to allow neighbourhood partners the opportunity to use the facility to provide programs and build on the success of recent years.

The grant to North Park Neighbourhood Association is intended to be applied towards the cost of bookings at the facility, when applicable.

FINANCIAL AND HUMAN RESOURCE IMPLICATIONS

Should Council approve this proposal, a one-time operating budget of \$12,637 is recommended for the 2022 Draft Financial Plan.

APPENDIX A - 2022 Financial Plan Motions

RECREATION FEE BYLAW AMENDMENT

Staff to report back on the implications and associated budget to the motion passed by council July 8th, 2021 to amend the Recreation Fee Bylaw No.06-056 to allow community groups to book Royal Athletic Park (RAP) at low or no cost and/or a re-envisioning of how RAP can be opened for public use following findings of the 1996 Local Area Plan and the example of community based recreation programs held by city staff and the North Park Neighbourhood Association in 2020 and 2021.

BACKGROUND

RAP is Victoria's only outdoor stadium which hosts community level and high-performance sport, special events, and cultural festivals. Since 2013, HarbourCats Baseball Club has been a primary tenant in addition to three major festivals each year.

The COVID-19 pandemic and ensuing Provincial Health Orders, resulted in disruptions to the typical use of the facility, which provided an opportunity to utilize the spaces in different ways. Serving as the City's Recreation Hub in 2020 and 2021, the facility hosted children's summer camps, outdoor fitness programs and a diverse schedule of community programs and activities in partnership with North Park Neighbourhood Association and other community service providers. In 2020, over 3,000 residents participated in these programs, in 2021, the number of participants grew to over 4,600.

While sport and special events remain a priority use for the facility and a project to re-envision the facility will be completed in a future year, resources have been included in the 2022 Draft Financial Plan to ensure the community can continue to access a variety of free and low-cost program options at this facility.

FINANCIAL AND HUMAN RESOURCE IMPLICATIONS

Staff have included funding in the 2022 Draft Financial Plan (RAP Operating Budget) to support community access and programming opportunities at Royal Athletic Park.

APPENDIX A - 2022 Financial Plan Motions

SPLIT-RAIL FENCING IN DALLAS ROAD GREENSPACE

That Council direct staff to report on the cost implications of delineating the Dallas Road leash optional area with a split rail fence to improve accessibility and safety for pedestrian users of the pathway closest to the water.

BACKGROUND

The leash-optional area on the south side of Dallas Road is the largest in the city and a popular destination for park users and their dogs. As per the *Animal Responsibility Bylaw* (the Bylaw), the leash-optional area includes the space between Dallas Road and the path along the bluffs but does not include the path itself. Of the nearly 4.5 kilometres of waterfront pathway between Ogden Point and St. Charles Street on the east side of Ross Bay, approximately 1.5 kilometres are located adjacent to the leash-optional dog area.

As part of the recently completed CRD Clover Forcemain project, the City received a 3-metre wide asphalt multi-use path as an amenity contribution. The pathway was constructed on the south side of Dallas Road from Ogden Point to Clover Point, connecting the existing multi-use path at Ross Bay. Split rail fencing was installed to provide separation between the new multi-use path and the open green spaces to the south. Strategically located openings in the fence provide access for service and emergency vehicles.

With the CRD project now complete, an update to the Bylaw is required to adjust the boundaries of these leash-optional areas to accommodate the configuration of new multi-use pathway. In 2022, staff will bring a report to Council with recommendations to amend the Bylaw and this leash-optional area.

As shown in *Attachment A: Split-Rail Fencing Plan* staff have outlined the potential location of the existing and proposed split-rail fencing, and park pathways. Based on an initial assessment of potential impacts, staff have compiled a short-list of implications for Council consideration.

Impacts of Proposed Fencing:

- May provide a feeling of protection for pedestrians using the pathway from off-leash dog activity in the adjacent leash-optional area
- May reduce accessibility to leash-optional area for dog owners with mobility challenges
- May negatively impact the character and quality of park space by reducing the size, functionality and appeal of the leash-optional area, and further fragmentation of open space
- Creating a narrow corridor between rows of fencing along the pedestrian path will limit the maneuverability of service and emergency vehicles accessing the greenspace
- Narrow corridors in the leash-optional area may cause dogs to feel trapped and result in increased conflict in the constrained spaces
- Increased foot traffic through green spaces anticipated to cause more severe soil compaction resulting in degradation of meadows and natural areas
- Increased foot traffic through meadows may hinder efforts to control invasive species in infested areas by facilitating the spread of invasive weeds

Given the complex nature of the site, the installation of new fencing may result in unforeseen consequences and failure to achieve the desired outcome noted in the Council motion. Staff recommend a fulsome park planning effort be undertaken that considers the full range of variables

APPENDIX A - 2022 Financial Plan Motions

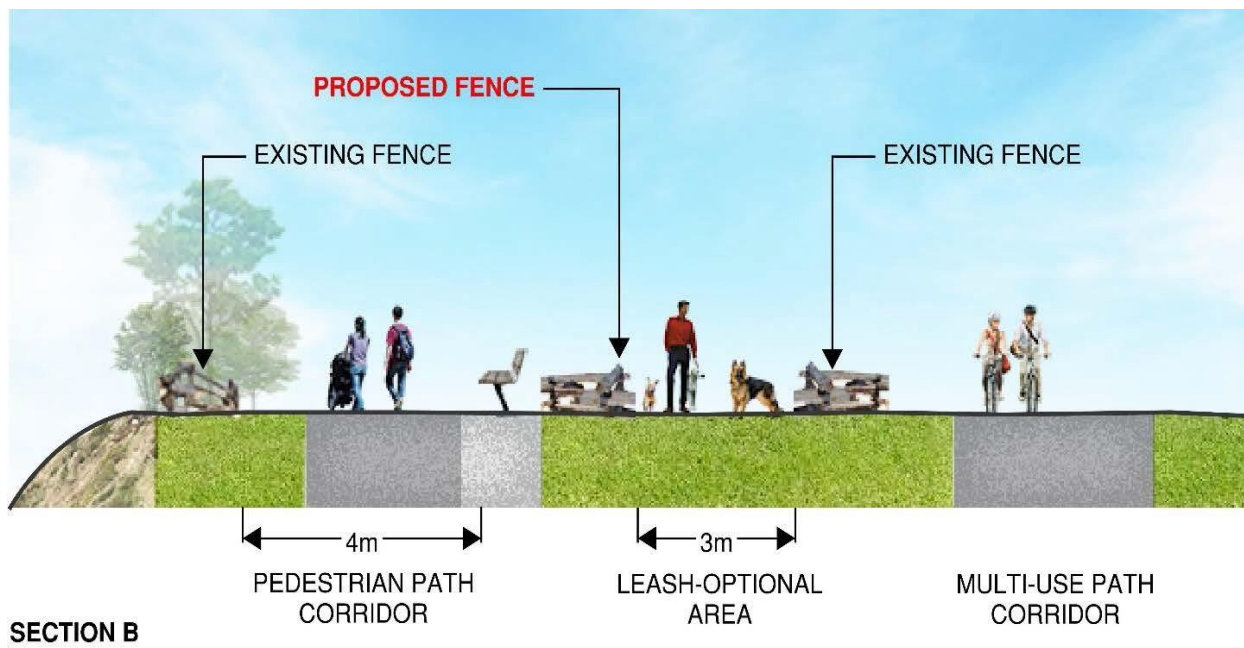
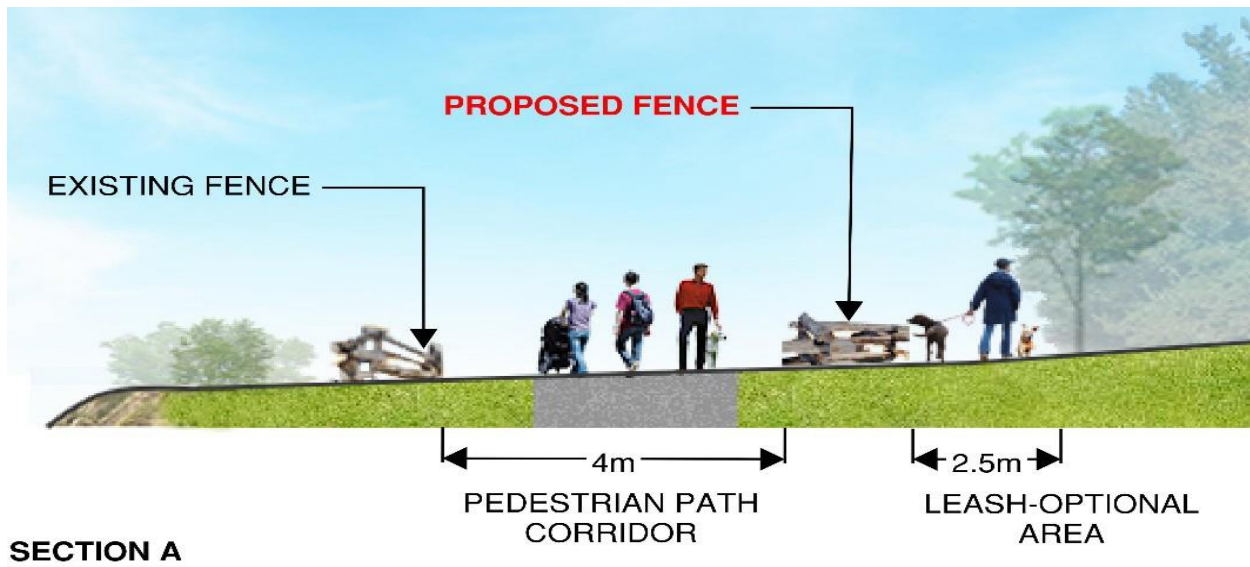
prior to significant interventions within these areas. Projects scheduled to be initiated in the coming years, such as the BHP Transportation, Circulation and Accessibility Improvement Plan, the BHP Natural Areas Management Plan, and the Dallas Road Waterfront Parks Improvement Plan will provide opportunities to complete the fulsome park planning effort that is needed to determine future directions.

FINANCIAL AND HUMAN RESOURCE IMPLICATIONS

Should Council approve this proposal, a one-time capital budget of \$150,000 and an ongoing operating budget of \$5,800 are recommended for the 2022 Draft Financial Plan.



APPENDIX A - 2022 Financial Plan Motions



APPENDIX A - 2022 Financial Plan Motions

TOPAZ PARK WASHROOM ACCESSIBILITY

That staff report as part of the budget process on the current degree of accessibility of the two Topaz Park washrooms.

BACKGROUND

The Topaz Park Improvement Plan was informed by an accessibility assessment, which included a gap analysis and recommendations to improve the two washroom facilities in the park. This information is attached as *Appendix 1: Baseline Accessibility Assessment Report Washroom Excerpt*.

FINANCIAL AND HUMAN RESOURCE IMPLICATIONS

Not applicable.

Appendix 1: Baseline Accessibility Assessment Report Washroom Excerpt

5 Washrooms

5.1 Topaz Ave Washrooms

5.1.1 Men's

- ✓ There is adequate clear space for maneuvering and transferring in this stall.
- ✓ The handle to the open the plate steel doors to the stall is a graspable D handle, which is useful to those with limitations of dexterity. The door slide-latch is oversized in design, which makes it more graspable to those with limitations of dexterity.
- ✓ The toilet flushing mechanism is automated, which is ideal. When designing washrooms, a "hands free" approach is best.
- ✓ The sinks provide clear space for approach, but could be improved to allow for more knee-space for individuals accessing them from a seated position.

There are a number of issues that warrant attention:

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- There is a need for well-placed, well-designed blade signage to aid in the location of the entrance. The signage on the door contains pictograms, which are useful in communicating the location of the washroom facilities, including to those who speak different languages.
- There is 84 cm of clear width to the entrance of the men's room. Increasing this clear width would allow unrestricted access to those with more space requirements.
- There is only one stall to the men's washroom. The addition of a general use stall would be of benefit.
- The plate steel door to the stall is far too heavy in weight and poses a significant risk of injury as the door's swing path exceeds the length of the protective wall by 119 mm.
- It should be noted that the partition screen wall just inside the washroom entrance has been loosened by the plate steel stall door. It is recommended that this should be inspected to ensure that it is sufficiently secured to the exterior wall and the floor. The addition of a door-stop could reduce risk of wall damage and the potential for injury
- The colour contrast to this washroom is lacking and would benefit from the selection of more contrasting colours and wayfinding enhancement. This is especially helpful for those with partial vision, such as older adults and seniors.
- The urinal lacks adequate colour contrast from its mounting wall. Colour contrast provides those with vision limitations with context as to where the urinal is. There is also a need to provide two urinals that are of differing heights to accommodate people who are short of stature.
- The urinal has no contrast from the backing wall. If the City was considering renovating this facility, the addition of vertical grab bars to one of the two recommended urinals would be of benefit. This is helpful for those with limitations of balance, such as those with vertigo, or older adults and seniors.
- There is no angled grab bar on the sidewall of the stall, only a horizontal one. This is less than ideal for those with reduced strength as it is more difficult for them to lower themselves down or draw themselves up. It also effects the degree of success that those

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with spinal cord injuries have in transferring to and from the toilet. The sidewall grab bar is mounted at an accessible height, and located at an acceptable distance from the backing wall.

- The toilet paper dispenser, although mounted at an appropriate distance AFF, is much too far from the toilet for those with a significant lack of core strength to reach.

Women's

- ✓ The door pull force to the washroom is not a factor as the door is locked in the open position when the washroom facilities are available for public use.
- ✓ Pictograms are used on the doors in both the Men's and Women's washrooms. The standard man and woman symbol with an additional accessible symbol are both present on the door. The pictograms are of adequate size and dimension to support ease of location for those with vision loss, and to the public in general. The door signage is a good example of adequate contrast between the text and its backing colour.
- ✓ There is adequate clear space for maneuvering in the stall, for transferring, and for approaching the sink area and other features of the washroom.
- ✓ The toilets are automatic flush, which is ideal.
- ✓ The operating height of the safety needle disposal is at 110 cm. This is of acceptable height.
- ✓ The operational height of the air blade is 97 cm, and is ideal both in design and location.

There are a number of issues that warrant attention:

- The entrance to the Topaz Avenue Women's washroom facilities had a clear width of 83 cm. This could present a challenge for those using larger wheeled mobility devices.
- There is a need for supplemental blade signage to aid in the location of the washroom from the parking lot and access path.

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- There is no angled grab bar on the sidewall of the stall, only a horizontal one. This is less than ideal for those with reduced strength as it is more difficult for them to lower themselves down or draw themselves up. It also effects the degree of success that those with spinal cord injuries have in transferring to and from the toilet. Both of the grab bars were mounted at acceptable heights above the finished floor.
- The toilet paper dispenser is open roll in design, which is optimal. However, the distance from the toilet is too great to allow safe access for some with mobility limitations.
- The sinks in the women's washroom provide some degree of accessibility, however, it should be noted that the clear space for knees is somewhat restricted. The depression-style taps could be replaced with more universally designed mechanisms, such as automated or levered designs. It is also recommended that the set water flow timing to these taps be increased to allow more time for users to adequately clean their hands. In a perfect situation, the stall itself would have a sink beside the toilet.

Some further recommendations would be,

- Increase the clear entrance width to the accessible stall.
- Create more contrast between the main entrance door and the brick wall that accommodates it.
- Create colour contrast between the sinks and their mounting wall.
- Eliminate the ability of the heavy plate steel door of the accessible stall to swing out into someone accessing the general use stall.
- Remount at least one of the sinks so that it does not require legs that infringe upon the clear width for knee space for those accessing from a seated position. A well-placed, wall-mounted sink would eliminate the restrictions that the current legs present and would allow access to more users.

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- Ensure that there is adequate colour contrast between the plate steel stall dividers, the floor and the walls of the washroom. This aids those with partial vision in wayfinding and provides context as to where key areas of the washroom are.
- The opening handle to the accessible stall is an acceptably sized D handle.
- The slide latch inside the stall is large enough to be usable to those with reduced dexterity.



Figure 19 Topaz Women's washroom accessible stall

The location of toilet paper in terms of their distance from the backing wall is important. If it is too far away to access safely for those with limited or no core strength, such as those with quadriplegia, there is a risk of falling. People who do not have adequate core strength are at risk of toppling over if they lean beyond the point of balance.

Open roll toilet paper dispensers are ideal for those with limitations of dexterity, such as some quadriplegics, or those with arthritis, as it is easier to unspool.

5.2 Glasgow St. Washrooms

5.2.1 Men's

- ✓ The top side of the sink counter top is at 81 cm, which is accessible in height.
- ✓ The operational height of the air dryer is at 100 cm. This is acceptable in terms of location above finished floor.
- ✓ The angled and backing horizontal grab bars are at 855 mm AFF to the top of the bars, which is ideal.
- ✓ The toilet paper dispensers are open roll in design and are 65 cm AFF to the middle of the roll. They are adequately mounted in terms of location, and ideal because they are open roll in design. Open roll dispensers are ideal in design because they are easier to grasp for those with limited dexterity, such as those with arthritis or quadriplegia.
- ✓ The open roll toilet paper dispensers are within reach of the toilet. This is important as some people with mobility limitations lack adequate core strength, such as those with quadriplegia.

Items warranting attention:

- The main entrance has a clear width of 805 mm, taking into account the protruding locking mechanisms of the men's washroom facilities. This is less than ideal, as it presents a collision hazard.
- The sinks are rounded taps, not automated or accessible lever styles.
- There is functional knee space for those utilizing the sink from a seated position. There would be a benefit to redesigning this sink area to allow for more access.
- The angled grab bar is 40 cm from the backing wall. This exceeds the recommended distance.
- The flushing mechanisms are push button in design. Automated water-access mechanisms would be more universal in design.

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- There is 87 cm of transfer space to this stall. This is a reasonable amount of clear space, as 90 cm is the standard that is sought.
- This stall has insufficient clear space for maneuvering.
- It is 89 cm to the middle of the push-button to flush the toilet. Automated flush would be best.
- The door hardware to the stall is insufficient in size, and not graspable for those with low dexterity or those with arthritis.
- 605 mm and 665 mm are the two operational heights of the urinals. They have some degree of colour contrast, though there is room for improvement. Universal design recommendations dictate offering urinals of varying height, however, the difference in height to these two urinals is negligible and should be increased.
- The needle disposal box is mounted with an operational height that is accessible.

5.2.2 Women's

- ✓ The elevated entrance threshold has been mitigated by a skim coat of asphalt that transitions the rise of said threshold. Level thresholds are ideal in terms of best practices.
- ✓ There is adequately designed high contrast signage above the door and on the door itself. The addition of well-designed blade to locate individual washrooms from the path and Glasgow parking lot would be of use.
- ✓ The location of the grab bars above the finished floor is adequate.
- ✓ The clear width to enter the women's washroom is 850 mm which is less than ideal.
- ✓ The open-rolled toilet paper dispenser is well located.
- ✓ The operational height of the safety needle disposal box is within recommended tolerances.

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Issues warranting attention include:

- The clear width to enter the accessible stall is 85 cm and expanding the entrance would be of benefit. This applies as well to the general use stall, as its clear entry width is 57 cm. Expanding the clear entrance width takes into consideration the population of larger adults.
- There are limitations in terms of clear width to the amount of transfer space (80 cm) in the accessible stall itself, and to the washroom as a whole. The amount of clear space for maneuvering in the stall is not adequate to allow for safe utilization for those using wheeled mobility devices.
- The sink counters provide some degree of access, but would benefit from a universal design professional's input if renovations were to occur.
- Although the sink-taps are adequately located in terms of reach, the rounded taps are not accessible to all and should be replaced by automated or levered mechanisms.
- The angled grab bar is located too far from the backing wall of the toilet to provide the full benefit of this feature.
- The operational height of the flush button, at 89 cm, is acceptable. The location could be more accessible. The addition of automated features would be optimal.
- The accessible stall door latch is less than ideal in its design.
- 123 cm is the width of the path around the washrooms. Not wide enough for two wheeled mobility devices to pass each other unobstructed.

FUNDING A FACILITY PROGRAMMING STUDY FOR OAKLANDS COMMUNITY CENTER

Report back with implications of funding the Oakland Community Association to conduct a facility programming study to determine the future needs of the community center, to help envision the renewal or redevelopment of the Oakland Community Center.

BACKGROUND

Identifying the need to renew or redevelop a community centre begins with a facility programming study. The scope of work includes research and engagement, analysis of service demands and gaps, and identification of facility needs. That information determines the future space requirements, which is often called functional programming.

Staff recommend providing the Oakland Community Association with a grant to hire a consultant to undertake this work in close collaboration with the City. Engagement with the City, shareholders and the community would include a public survey, focus groups, and a town hall event. The study's deliverables would be a list of future amenities, services, and programs for a re-envisioned facility and the space requirements to accommodate that program.

The facility programming study will take 10-12 months to complete.

FINANCIAL AND HUMAN RESOURCE IMPLICATIONS

Should Council choose to approve this proposal, one-time funding of \$80,000 would be added to the 2022 Draft Financial Plan.

APPENDIX A - 2022 Financial Plan Motions

VICTORIA HOUSING STRATEGY IMPLEMENTATION

That staff report back on what elements of the \$250,000 supplemental request from planning would address affordability, policies that will be worked on or completed in 2022 to address affordability, and all affordable housing strategic plan items that were removed from the plan or deferred to 2021, 2022, 2023, or beyond.

BACKGROUND

The supplementary budget request of \$250,000 is to support continued implementation of the Victoria Housing Strategy to complete the remaining actions. Staff cannot complete all remaining actions in 2022 alone, and some remaining actions will need to continue into or be initiated in 2023. The \$250,000 is a one-time budget that will carry over beyond 2022 until the remaining actions are complete.

The following Housing Strategy actions in the table below are proposed for 2022. Some of these actions commenced in 2021, were funded through existing budgets and will continue into 2022. Other actions in this list are anticipated to commence in 2022 and are dependent on the \$250,000 budget request.

While all actions on the Housing Strategy are meant to collectively contribute to a healthy housing ecosystem that meets the needs of Victoria's current and future residents and contributes to affordability, projects identified with an asterisk* directly address affordability:

2022 Housing Work Plan		
Housing Strategy Actions	Status	Funding
1. Missing Middle housing	In progress	Existing resources
2. Village and Corridor Planning*	Phase I in progress Phase II not yet	Existing resources
3. OCP amendments to align with Housing Strategy and Inclusionary Housing policy*	In progress	Existing resources
4. Zoning Bylaw amendments to simplify and expedite development approvals for affordable non-market housing*	In progress	Existing resources
5. Market rental energy and seismic upgrade incentive pilot program	On hold – will resume in 2022	Existing resources
6. Rental incentives	On hold – will resume in 2022	Existing resources
7. Family housing policy	Not yet commenced	2022 budget request
8. Renter engagement and capacity building (focused on Residential Tenancy Act and Rental Property Standards of Maintenance Bylaw)	Not yet commenced	2022 budget request
9. Consider fee waivers, reductions and tax	Not yet	2022 budget request

APPENDIX A - 2022 Financial Plan Motions

2022 Housing Work Plan		
Housing Strategy Actions	Status	Funding
exemptions for affordable housing development*	commenced	
10. Update fixed rates within the Inclusionary Housing and Community Amenity Policy to ensure rates remain aligned with market conditions*	Not yet commenced	2022 budget request
11. Support faith-based, charitable and non-profit housing developers*	Not yet commenced	2022 budget request
12. Support co-op, co-housing and land trusts*	Not yet commenced	2022 budget request
13. Barrier-free housing and universal design	Not yet commenced	2022 budget request
14. Indigenous housing working group	Not yet commenced	2022 budget request
15. Housing policy review using an equity, diversity and inclusion lens	Not yet commenced	2022 budget request
16. Housing policy working group to inform next phase of Housing Strategy	Not yet commenced	2022 budget request

Strategic Plan Actions:

The following actions are identified for 2022 in the Strategic Plan. However, it is recommended that they be deferred for initiation in 2023 following completion of the 2022 work plan.

- Allow moveable tiny homes in all backyards that currently allow garden suites at rents of no more than \$500 per month
- Allow tiny homes and garden suites on lots that already have secondary suites or duplexes
- Consider a grant program for secondary suites, including those that are accessible to serve an aging population

The following actions are identified for 2023 in the Strategic Plan:

- Examine a grant program to incentivize the creation of affordable garden suites
- Expand garden suite program to allow larger units on larger lots
- Develop relevant partnerships and pilot a project matching seniors with extra bedrooms with eligible lodgers (intergenerational housing)

The Missing Middle housing project and ongoing local area planning in and around neighbourhood villages and corridors throughout the city are critical to lay the necessary land-use policy foundation that will make other Housing Strategy actions more effective. Identifying new areas for multi-unit residential use through these projects will better facilitate other affordable housing initiatives including rental incentives, supporting faith-based and non-profit housing developers, supporting the rapid supply of affordable and supportive housing, and encouraging new affordable rental housing through the Victoria Housing Reserve Fund grant program. It is also necessary to understand how the Missing Middle housing initiative resolves prior to

APPENDIX A - 2022 Financial Plan Motions

considering other forms of backyard housing infill, as the City is striving to achieve multiple objectives around housing, climate leadership and urban forest, all which are affected by infill site planning.

FINANCIAL AND HUMAN RESOURCE IMPLICATIONS

This report provides additional information related to the \$250,000 supplementary request to support continued implementation of the Housing Strategy.

APPENDIX A – 2022 Financial Plan Motions

TENANT SUPPORT

Direct staff to explore and report back on the budget implications of providing a tool kit and interactive training for different languages to build capacity and understanding the right to housing in the city of Victoria and education and outreach related to existing city policies and bylaws such as the rental standard of maintenance bylaw as well as related tenant rights including recent changes to Provincial ‘renoviction’ requirements for landlord and tenants.

BACKGROUND

The City of Victoria’s Housing Strategy - Phase Two explicitly acknowledges that housing is a human right. Given the challenges faced for tenants in the City, there is an urgent need to improve awareness of tenant rights and access to tenant protections and eviction prevention measures.

Considering the provincial amendments to the Residential Tenancy Act (July 2021) intended to regulate renovictions, as well as the City of Victoria’s Rental Property Standards of Maintenance bylaw, this project aims to address the following objectives:

1. Understanding and tracking the effectiveness of the *RTA amendments* in preventing evictions because of building renovations or upgrades.
2. Building tenant capacity so that they understand their rights and entitlements, the supports and protections afforded to them through City and Provincial mechanisms and may be equipped to respond to notices or threats of evictions.

FINANCIAL AND HUMAN RESOURCE IMPLICATIONS

The Renter Engagement and Capacity Building project with the SHIFT Initiative will be able to provide engagement and information materials in different languages with no additional budget implications above what has been requested. Which languages to translate the material into will be guided by Census data and determined through the project’s initial external consultation process and the City’s Engagement department.

The development of a more complete capacity building curriculum and the contracting of facilitators in multiple languages is a significant cost that was not included in the initial project budget estimations. These additional costs would require additional time to estimate and would likely result in a higher budget request. One potential strategy to overcome this challenge could be to have volunteer interpreters, present upon request, during workshops and capacity building events.

APPENDIX A – 2022 Financial Plan Motions

SAFETY INITIATIVE REIMBURSEMENT PROGRAM

That Council engage the public and direct staff to report back on the implications of allocating up to \$65,000 from 2021 surplus for a one-time program operated in partnership with a local business improvement association to help support the security of Victoria's businesses or residential dwellings with small grants for up to a 50% reimbursement for safety or security initiatives.

BACKGROUND

The City's economic action plan Victoria 3.0 - Recovery Reinvention Resilience under 'Recovery – Our Small Businesses are the Lifeblood of our Community' outlines actions to ensure downtown is safe and welcoming for all.

At the February 25, 2021 meeting, Council passed the following motions regarding the Support Downtown Vibrancy and Vitality Report:

That Council:

- 1. Approve \$100,000 from the 2021 Financial Plan contingency budget to be allocated toward a Downtown Vibrancy and Vitality Initiative to be administered by the Downtown Victoria Business Association (DVBA) as outlined in this report.*
- 2. Authorize a partnership agreement, on the terms satisfactory to the Head of Business and Community Relations and in the form satisfactory to the City Solicitor, with the DVBA to provide services on behalf of the City for the Downtown Vibrancy and Vitality Initiative.*
- 3. That staff report to Council with an update on the block watch and downtown ambassador component of this expenditure when the information is available.*

The DVBA successfully provided services on behalf of the City through the administration of the Vibrancy and Vitality Initiative funding program. The purpose of the program supported any business located within the City of Victoria that sustained damage to the business premises' windows, doors, or locks as a result of vandalism or break-ins between the period of January 1, 2021 to December 31, 2021 in order to facilitate quick repairs to such damages. The program was very successful, and all funds were expended.

Staff reached out the Downtown Victoria Business Association (DVBA) to discuss Council's motion for a new one-time program to help support the security of Victoria's businesses with small grants for up to a 50% reimbursement for safety or security initiatives.

Due to the success of the Vibrancy and Vitality program and because the administration and processes have been established, the DVBA is available to support the Safety Initiative Reimbursement Program that focuses on Victoria's businesses following the same processes.

The DVBA welcomes the additional support to businesses that continue their path to recovery. The Safety Initiative Reimbursement Program focused on safety will continue to provide a visible, welcoming presence and contribute to the vibrancy and vitality of the downtown.

FINANCIAL AND HUMAN RESOURCE IMPLICATIONS

If approved, the proposed funding will be allocated from the 2021 Financial Plan surplus. There are no financial implications for Human Resources.

APPENDIX A – 2022 Financial Plan Motions

ONE-TIME OPERATING GRANTS FOR NPNA AND DRA

Report back on the implications of a one-time (pilot) base operating staff grants of \$156,040 with \$78,020 to be allocated to each of the North Park Neighbourhood Association and Downtown Residents Association to replace the \$20,000 community coordinator grant for the period of the pilot reflecting the role of the associations in the development of the new community centre.

BACKGROUND

The City currently provides annual operating grants of \$78,020 (2022 amount) to associations who operate the 11 community and senior's centres under operating agreements with the City to provide recreation programming to the community. Community coordinator grants of \$20,000 are provided for neighbourhood associations without community centres, including North Park, Downtown, James Bay, Rocklands, North and South Jubilee.

The North Park Neighborhood Association (NPNA) and the Victoria Downtown Residents Association (DRA) are each requesting a one-time grant to support efforts to meet the needs of residents in these neighbourhoods.

The NPNA has proposed to use the additional funding to hire two staff to implement outreach and capacity-building initiatives. The DRA would also hire two contract staff to support community operations and outreach, local programming, and volunteer recruitment coordination.

In addition to meeting immediate needs, the NPNA and DRA have indicated that this funding will support the development of workplans that may inform future initiatives, including collaboration with the City on projects, such as the Equity Framework, Affordable Housing Strategy, local area plans, Crystal Pool Replacement Project, and the Climate Leadership Plan implementation. Attached to this summary is the letter from NPNA and DRA (*2020 Pilot Staffing Grant Request*) with additional information on this proposal.

FINANCIAL AND HUMAN RESOURCE IMPLICATIONS

Should Council wish to approve this proposal, staff recommend Council direct staff to replace the 2022 community coordinator grants of \$20,000 with one-time funding of \$78,020 for each of these two community associations in the 2022 Financial Plan.



2020 Pilot Staffing Grant Request

Submitted by:

North Park Neighbourhood Association
Victoria Downtown Residents' Association

Summary Recommendation

Request for a one-time (pilot) base operating staff grants of \$150,000 with \$75,000 to be allocated to each of the North Park Neighbourhood Association (NPNA) and Downtown Residents Association (DRA). This pilot will test the allocation of neighbourhood staff grants on the basis of community capacity development needs due to:

- the rapid growth and densification of these neighbourhoods;
- the increasing needs and burdens of the residents and businesses in these neighbourhood;
- the lack of resources for community connectivity (green space, community centre); and
- the disproportionately high land use development activity in these areas of town;

all of which are commanding time and expertise that neighbourhood association board volunteers do not possess and shouldn't be relied upon to provide.

Context

Neighbourhoods without community centres are suffering from a fundamental lack of investment in social infrastructure (capacity building, community activation, citizen engagement and empowerment). This pilot seeks to address this inequity by granting \$75,000 for staffing to each of the NPNA and DRA in the 2020/2021 budget – the same base staffing (aka operations) amount granted to neighbourhoods with community centres. Currently neighbourhoods without community centres receive only a per-capita grant of \$0.75 per resident, which amounts to \$2,680 for the North Park neighbourhood for example.

The focus on North Park and Downtown/Harris Green recognizes that these neighbourhoods are overburdened with crisis-level issues of poverty, mental health and addiction; disconnections that result from vertical and high-density living; and the absence of vital services such as daycare and free recreational programming. These conditions will intensify as these neighbourhoods absorb much of the City's growth in the coming years. More information here: <http://npna.ca/wp-content/uploads/2019/06/Final-and-Full-Equity-Maps-and-Analysis-1.pdf>

This pilot will include workplans from each neighbourhoods co-designed with the City's Neighbourhoods group, and followed-up with rigorous metrics/measurable outcomes to be evaluated against the City's key initiatives including the Equity and Affordability Framework, the Local Area Plan update process, Crystal Pool/Wellness Centre re-engagement and re-design process, and Climate Change Mitigation and Adaptation (building neighbourhood-level resilience).

The two neighbourhood associations propose to use the funding as follows, and anticipate the following activities and outcomes:

North Park Pilot Grant Proposal

The pilot grant in North Park will be used to hire a full-time Community Development Coordinator and a part-time Admin Assistant who will implement much-needed and impactful outreach and capacity building initiatives, focusing on the significant issues and strategic directions mentioned above. This position will perform a wide range of duties including: forge partnership with key community organizations such as United Way and Partners for Places, apply for a wide range of funding grants include from organizations that prioritize low equity inner city neighbourhoods, investigate and trial different engagement and community development approaches and models used to build social connection and resilience, activate the community in City planning processes and ensure more equitable and inclusive engagement and outcomes for underserved communities and harder to reach households.

Downtown-Harris Green Pilot Grant Proposal

As in North Park, the grant will be primarily used to contract for support staff. Specifically, the role of a full-time Community Operations and Outreach Coordinator who will be responsible for community programing, capacity building in the form of organizational support, public outreach and volunteer coordination and recruitment.

In much the same way as the staff of a community center provides support for the board and engages in programing for the neighborhood, this combined position will work to empower the residents and volunteers of Downtown-Harris Green to connect with each other in order to program for prosocial initiatives with a focus on addressing the impacts from rapid densification, health and housing issues and the unique aspects of living in a high traffic area of the CRD. As identified previously, significant gaps in opportunity for the enjoyment of community amenities are currently experienced by Downtown-Harris Green residents and the increase in density is only likely to exacerbate these challenges. Filling the need for a community organization that is able to provide services equivalent to those in other neighborhoods that have physical infrastructure and staff, especially given current challenges, requires time commitments well beyond the capacity of local volunteers absent additional support.

The Community Operations and Outreach Coordinator will perform a wide range of duties to address this issue by taking on responsibilities extending to both neighbourhood programing and administrative support including inter alia: Monitoring ongoing programs and issues impacting the residents of Downtown-Harris, promoting consistent engagement with key community stakeholders and accessing partnership and funding opportunities, implementing engagement and community development projects in order to build social connection and resilience via placemaking and outreach and by developing volunteer recruitment and training strategies. In addition the Community Operations and Outreach Coordinator will provide administrative support to the board and subcommittees by managing correspondence, budgeting, keeping



statutorily mandated organizational records, attending meetings, keeping minutes, managing the storage and use of any organizational property, and by sourcing and booking spaces for programming in the context of the unique challenges of operating to provide some of the traditional amenities of a community hub while operating in decentralized model.

Outcomes

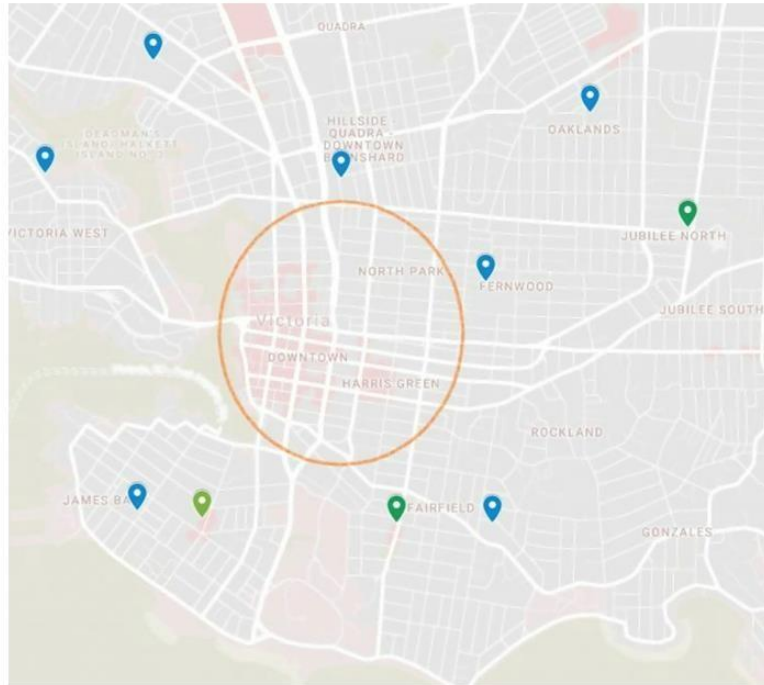
These neighbourhood associations are ready and able to take on this pilot, and the pilot itself will create a valuable workplan and reporting model that can inform the next budget cycle (2021/22), including integration with the new equity framework.

At its conclusion, the pilot will be useful in informing the application of the equity framework, and answer questions such as:

- 1) Can an investment in social infrastructure (i.e. in a neighbourhood without a physical building/community hub) achieve similar community development and empowerment outcomes? Is this a cost-effective way to achieve the City's strategic objectives until such time as community centres are built in these neighbourhoods? (Note: The City's Strategic Plan proposes the development of a community centre for the North Park neighbourhood in 2022, but this timeline is a rough estimate, as a community centre for North Park is tied to the redevelopment of the Crystal Pool Wellness Centres and/or the Royal Athletic Park parking lot.)
- 2) Should a base staffing grant of \$75,000 be allocated to all neighbourhoods, regardless of whether they have a community centre or not? Or, applying an equity approach, should some neighbourhoods receive more support than others because they are serving neighbourhoods with greater needs and barriers, and experiencing more change/growth and land use development activity?

A Community Hub Desert where it's needed most

(Map of City-funded Community Centres and Seniors Activity Centres)



Victoria Community and Seniors Centres

The City of Victoria owns, maintains, and/or pays the operating costs of 7 community centres and 3 seniors centres.

North Park, Downtown and Harris Green are the only densely populated neighbourhoods in Victoria without either a community centre or seniors centre.

These three neighbourhoods have the greatest population density (residents/m2) and highest population growth.

Community and Seniors Centres

- Fernwood Community Centre
- Quadra Village Community Centre
- Burnside Gorge Community Centre
- Fairfield Community Centre - Garry Oaks R...
- James Bay Community Centre
- Oaklands Community Centre & Association
- Victoria West Community Centre
- Cook Street Village Activity Centre
- JAMES BAY NEW HORIZONS SOCIETY
- Silver Threads Service

Background

The City operates 11 community and seniors centres – all of which receive a base operating (staffing) grant of \$75,000.

In addition to the \$75,000 base operations (staffing) grant, these 11 centres receive additional funds for building services/janitorial, building maintenance, utility bills, and capital expenditures included in the 2020 financial plan. See November 14, 2019 staff report: <https://pub-victoria.escribemeetings.com/filestream.ashx?DocumentId=47155>

This staff report notes that these centres provide fundamentally important programming and services that support the City's 2015-2018 Strategic Plan objectives

Objective 2 (Engage and Empower the Community)

Objective 7 (Facilitate Social Inclusion and Community Wellness).

In addition, the programs, services and community development residents enjoy from the community centres, fit with the broad objectives of the Official Community Plan Section 9 (Parks and Recreation) and Section 15 (Community Well-Being).

N'hood WITH community centre(s)	2018 GRANTS
Burnside Gorge Community Association	\$106,096
Fairfield Gonzales Community Association and Cook Street Village Activity Centre Society (New Horizons)	\$200,888
Fernwood Neighbourhood Resource Group and Fernwood Community Association	\$95,984
James Bay Community School Centre, James Bay New Horizons Society and James Bay Neighbourhood Association	\$164,021
Oaklands Community Association	\$91,406
Quadra Village Community Centre	\$95,083
Victoria West Community Association	\$108,368
Victoria Silver Threads Seniors Centre	\$205,000
Downtown Community Centre (operated by the Cool Aid Society)	\$75,000

The City's annual investment in these centres has been between 1.6M and \$1.9M over the past five years. In addition, there are other community development investments in some neighbourhoods that offer similar benefits, such as the \$239,000 in annual funding to the new James Bay library. The neighbourhoods with staffing have also been more successful in applying for other City grant programs like the Neighbourhood grants.

Council, through the 2019 financial plan, increased the base operating (staffing) grant to community centres from \$54,000 to \$75,000 – an increase of \$21,000 that was reconfirmed for the 2020 budget.

In October 2019, each of the centre operators submitted a report identifying how this additional \$21,000 for operating (staffing) funding was used by their organization, and how the community benefitted from that investment. The reports received from operators identified four common streams of investment for the supplementary funding:

- Increases to wages of existing staff - narratives identified how compensation levels required updating, with a desire to align closer with B.C.'s Living Wage
- Funding for new positions - introduced new roles to assist or support in the delivery of programs and services
- Expanded hours of reception services - allowed centres to offer presence at their facilities into the evening to better serve the community
- Expanded programming - expansion of existing programs or introduction of new program/event opportunities for the community

Link to 2019 reporting on supplemental funding: <https://pub-victoria.escribemeetings.com/filestream.ashx?DocumentId=47156>

In stark contrast, neighbourhoods **without** community centres did not even receive the amount of this increase (\$21,000) per the City's 2018 financial statements.

N'hoods WITHOUT community centres	2018 BASE GRANTS (\$0.75/resident)	2018 PROJECT GRANTS (e.g. community garden)
Downtown Residents' Association	\$2055	\$16,532
North Jubilee Neighbourhood Association	\$2,668	
North Park Neighbourhood Association	\$2,680	\$14,948
Rockland Community Association	\$3,005	
South Jubilee Neighbourhood Association	\$1,984	

2020/21 Draft Financial Plan

The City's draft budget for 2020/21 makes permanent the 2019 one-time increase of \$21,000 for each of these 11 community centres and seniors centres, for a total of \$75,000 to each centre. This budget increase for staff grants among the centres already receiving base operating grants totals \$234,300, an amount greater than it would be to provide initial base operating (staffing) grants of \$75,000 to each of Downtown/Harris Green and North Park and the increase of \$50,000 to the proposed base grant of Hillside Quadra (\$200,000 total proposed).

Moreover, the proposed increase to staff grants for these endowed neighbourhoods is recommended to be funded by new property tax revenues from new developments. The new development generating these corresponding revenues are largely from the new growth and density occurring in the northern neighbourhoods, most specifically Downtown/Harris Green, North Park and Hillside Quadra. Thus, the draft financial plan proposes to withhold from Downtown/Harris Green and North Park any benefit from these new property tax revenues despite housing the substantial land use development activity which is generating both the revenues and exacerbating the challenges to these neighbourhoods which are already disadvantaged in supporting residents because they lack community centres through which to reach them. Hillside Quadra is a proposed recipient of \$75,000 in staff grants for 2020, but this is wholly insufficient to address the increasing capacity burdens this new growth and development is bringing to the Quadra Village community centre staff and the increasing pressures being felt by the most marginalized residents in Victoria being impacted by these developments.



RECOMMENDATION

Request for a one-time (pilot) base operating staff grants of \$150,000 with \$75,000 to be allocated to each of the North Park Neighbourhood Association and Downtown Residents Association. This pilot will test the allocation of neighbourhood staff grants on the basis of community capacity development needs due to:

- the rapid growth and densification of these neighbourhoods;
- the increasing needs and burdens of the residents and businesses in these neighbourhood;
- the lack of resources for community connectivity (green space, community centre hub); and
- the disproportionately high land use development activity in these areas of town;

all of which are commanding time and expertise that neighbourhood association board volunteers do not possess and shouldn't be relied upon to provide.



Committee of the Whole Meeting Report

For the Meeting of December 9, 2021

To: Committee of the Whole

Date: December 7, 2021

From: Susanne Thompson, Deputy City Manager
Bill Eisenhauer, Head of Engagement

Subject: 2022 Draft Financial Plan – Public Engagement Summary

RECOMMENDATION

That Council receive this report for information.

EXECUTIVE SUMMARY

The City began public consultation on the 2022 Draft Financial Plan on November 9, 2021. The community was invited to provide input on the Draft 2022 Budget, including the 49 supplementary budget items to further community priorities.

Public input was received through an online survey, written submissions, and the Virtual Budget Town Hall held on November 17, 2021.

In addition, Victoria youth were invited to participate in Youth Speak: Budget 2022, a virtual event hosted by the City of Victoria in partnership with Volunteer Victoria, to learn about the draft budget and share their budget priorities with Council during the Town Hall.

A comprehensive, multi-faceted engagement plan included outreach to Victoria residents and business operators, with targeted communications to reach underrepresented groups, including youth, renters, diverse community groups and newcomers.

A total of 1,059 individuals participated in the City's online budget survey, an increase of 49% over last year. In addition, 135 written submissions were received from individuals and organizations on the proposed budget and supplementary budget items.

Affordable Housing was ranked as the top Council Strategic Objective overall by survey participants for the second consecutive year, and it was also a key theme in written submissions. This was followed by Strong, Liveable Neighbourhoods, and Good Governance and Civic Engagement.

When assessing essential priorities for Council, survey respondents said they want our community to be safe (60%), to have the infrastructure it needs for the future (43%), where local businesses are supported in economic recovery (37%), is a leader in climate action and sustainability (33%), and is healthy (33%), among other priorities.

Most survey respondents were satisfied with the repair and maintenance of the City of Victoria's transportation infrastructure/amenities, and with parks and public spaces infrastructure/amenities.

For the second consecutive year, the topic of public safety and Police funding was an often-cited comment among survey respondents and in written budget input, however people expressed divergent views with many seeking an increase to VicPD's budget with others calling on Council to reduce, or at least freeze, the police budget for 2022 and redirect funding to other City priorities, particularly affordable housing and community services. A wide range of topics was covered in budget input and all comments can be reviewed as part of the Attachments accompanying this report.

Overall, 45% of survey respondents said they receive very good or fairly good value for their tax dollars. This is down from 61% in Budget 2021 engagement and on par with Budget 2020.

PURPOSE

This report provides Council with public feedback and correspondence received during the consultation period for the 2022 Draft Financial Plan.

BACKGROUND

On October 21, 2021, the 2022 Draft Financial Plan was provided to Council. The Financial Plan includes summary descriptions of programs and services, deliverables as well as the proposed operating and capital budget (revenue and expenditures) for the upcoming year.

In addition for Budget 2022, Council is also considering investing in new programs and services to advance community priorities including preparing for a changing climate, supporting businesses to help grow the local economy, enhancing public safety, improving housing affordability and reducing plastic waste, among others.

As part of the City's budget outreach and engagement, staff used several strategies to engage and inform the public about the 2022 Draft Financial Plan.

The City's online engagement platform at engage.victoria.ca provided a one-stop hub for budget information and engagement opportunities. Details on the Virtual Budget Town Hall and the online survey were also hosted here.

A budget summary document was prepared to give people a plain language overview of the operational and capital budgets, as well as highlights of the City's programs and services planned for the coming year and the 2022 supplementary budget items under consideration. An accessible version of the summary was also available. Those who wanted to dive in more deeply could review the full draft Financial Plan.

Budget consultation, which ran November 9 - 23, was actively promoted across all the City's online channels, in print and online advertising, stakeholder and neighbourhood outreach, special-edition City e-newsletters, and in media interviews.

This year, the City hosted *Youth Speak: Budget 2022*, in partnership with Volunteer Victoria, who is also overseeing the City of Victoria Youth Council. The event was virtual and ran in parallel with the Virtual Budget Town Hall to foster civic financial literacy and gather feedback from youth, on youth priorities for City Council.

2022 Virtual Budget Town Hall

For the eighth consecutive year, the City hosted a Budget Town Hall. Due to COVID-19, participation in the live webcast was primarily virtual, with limited in-person attendance at City Hall. The community was invited to share their priorities for the 2022 Draft Budget with Council by:

- Submitting their feedback in the online form at engage.victoria.ca
- Tweeting using the hashtag **#victownhall**
- Submitting a video up to three minutes in length in advance of the event
- Pre-registering to call in during the event to speak up to three minutes
- Calling in during the live event to speak up to three minutes

During the live webcast, 274 people tuned in, 10 people phoned in to comment or ask a question, one video presentation was shared and there were 84 online submissions. Four people attended in person. Comments and questions covered a wide variety of topics. A list of the online submissions is included in **Attachment A**. The live webcast is archived and is available for [viewing online](#).

2022 Draft Budget Survey

A total of 1,059 individuals participated in the City's online budget survey, which asked people to share their priorities for investment in 2022. The Draft Budget 2022 Survey Report, including comments provided by survey respondents to open-ended questions, is included as **Attachment B**.

It should be noted that the online budget survey is not a randomized, representative survey of Victoria residents, but rather represents the views of those who became aware of the survey and decided to complete it.

Comments are the views of the respondents and have not been edited, however, some information has been redacted to remove personal information, hate speech, or potential libel comments.

Written Budget Feedback

The City received 135 written submissions from individuals and organizations on the proposed budget and supplementary budget items, which are included in **Attachment C**.

Youth Speak: Budget 2022

This virtual event was a collaboration between the City of Victoria and Volunteer Victoria to connect local youth with the City and give young people the opportunity to provide feedback on the draft budget and participate in the Budget Town Hall. This small-group, facilitated engagement session gave participating youth the opportunity to learn more and provide input on the City's budgeting process and what's being considered by Council for investment in Budget 2022.

Food security was a primary area of interest. Participants wanted to know how the budget will ensure that food remains a priority for the City, both in terms of expanding the number of community gardens and the many ways to teach people about growing food, food waste, and sharing food. Youth Speak participants were strongly in favour of continuing the free bus pass program. They also thought that the City did an excellent job with parks and green spaces and liked the changes to the dog park and walkway along Dallas Road.

ISSUES & ANALYSIS

The City's online engagement platform provides enhanced data on how people interact with an engagement project online. Over the two-week budget engagement period (November 9 to 23, 2021), the City's budget consultation resulted in:

- 2,733 people **aware** of the draft budget (visited at least one page of the Budget project)
- 1,601 people **informed** of the draft budget (downloaded a document, visited multiple project pages)
- 1,059 **completed the budget survey**

When compared to last year, participation in the budget survey increased nearly 50% (up from 709 survey participants) and saw a 27% increase in the number of people interacting on engage.victoria.ca.

2022 Online Budget Survey – Highlights of Results

Who We Heard From:

- 93% of respondents said they live in the City of Victoria, with 14% indicating they operate a business in Victoria
- 59% indicated they own their home, while 41% indicated they rent their home, reside in affordable or below-market housing/co-ops or reside in unstable housing
- 20% indicated they are newcomers, living in Victoria for less than five years
- 10% identified as being an immigrant
- 21% of the survey respondents were between the ages of 25-34 (the highest number of respondents of all age groups)
- 8% of respondents were youth, between the ages of 14-24

The demographic profile of survey participation was generally representative and aligned with census data across a number of key indicators, with the exception of renter/homeowners and youth aged 14-24.

The percentage of survey participants identifying as renters was 41% this year, down from 57% in Budget 2020 engagement, but up from 35% in Budget 2019.

This year, fewer youth participated in the budget survey and youth participation was slightly underrepresented compared to census population data: 8% participation rate compared to 11% census. Participation in 2021 was overrepresented at 16%.

What We Heard

Participants were asked to rank Council's eight Strategic Objectives from highest to lowest importance, with 1 being the highest priority and 8 being the lowest:

Council's 2019 – 2022 Strategic Plan includes more than 180 actions under eight strategic objectives. A strategic objective is a high-level goal that Council is working to achieve by the end of 2022. Please rank the City's Strategic Objectives from most to least important, with 1 being most important and 8 being least important.

OPTIONS	AVG. RANK
Affordable Housing	3.65
Strong, Liveable Neighbourhoods	3.84
Good Governance and Civic Engagement	4.17
Health, Well-Being and a Welcoming City	4.47
Sustainable Transportation	4.54
Climate Leadership and Environmental Stewardship	4.62
Prosperity and Economic Inclusion	5.06
Reconciliation and Indigenous Relations	5.40

Optional question (1033 response(s), 26 skipped)

NOTE: Items with the lowest ranking number indicate the highest priority.

The ranking of Council's strategic objectives has shifted this year. While Affordable Housing continues to be in the top (Budget 2021 and 2019) or number two spot (Budget 2020) among all survey participants, this year Strong, Liveable Neighbourhoods has moved up into a close second (fourth in Budget 2021 engagement), with Good Governance and Civic Engagement in third ranking (sixth in 2021). Health, Well-being and a Welcoming City has moved into fourth ranking (fifth in 2021).

Climate Leadership and Environmental Stewardship has dropped back to sixth place, having climbed into the second spot for Budget 2021 engagement, up from sixth spot in 2019 and seventh in 2020.

Sustainable Transportation was ranked fifth (up from seventh for 2021), with Prosperity and Economic Inclusion ranking seventh (ranked eighth in 2021).

Of Council's eight strategic priorities, overall survey participants this year ranked Reconciliation and Indigenous Relations as the least-highest priority, down from the second-highest priority among survey participants in Budget 2021 engagement. This strategic priority also received the lowest priority ranking in both the 2020 and 2019 surveys.

The ranking of Council strategic priorities varies quite significantly depending on the age of survey respondents and whether respondents are renters or homeowners.

The table on the next page shows the City's Strategic Objectives ranked **by age**.

STRATEGIC PLAN OBJECTIVES RANKING BY AGE							
14-24	25-34	35-44	45-54	55-64	65-74	75-84	85+
Affordable Housing	Affordable Housing	Affordable Housing	Strong, Liveable Neighbourhood	Good Governance & Civic Engagement	Good Governance & Civic Engagement	Good Governance & Civic Engagement	Good Governance & Civic Engagement
Reconciliation & Indigenous Relations	Climate Leadership & Environmental Stewardship	Strong, Liveable Neighbourhoods	Good Governance & Civic Engagement	Strong, Liveable Neighbourhoods	Strong, Liveable Neighbourhoods	Strong, Liveable Neighbourhoods	Affordable Housing
Climate Leadership & Environmental Stewardship	Reconciliation & Indigenous Relations	Climate Leadership & Environmental Stewardship	Health, Well-Being and a Welcoming City	Health Well-Being and a Welcoming City	Health Well-Being and a Welcoming City	Sustainable Transportation	Strong, Liveable Neighbourhoods (tied with Health)
Sustainable Transportation	Sustainable Transportation	Sustainable Transportation	Affordable Housing	Affordable Housing	Affordable Housing	Prosperity & Economic Inclusion	Health, Well-Being and a Welcoming City (tied with Neighbourhoods)
Health, Well-Being and a Welcoming City	Strong, Liveable Neighbourhoods	Good Governance & Civic Engagement	Prosperity & Economic Inclusion	Prosperity & Economic Inclusion	Sustainable Transportation	Affordable Housing	Reconciliation & Indigenous Relations
Strong, Liveable Neighbourhoods	Health, Well-Being and a Welcoming City	Health, Well-Being and a Welcoming City	Sustainable Transportation	Sustainable Transportation	Prosperity & Economic Inclusion	Health, Well-Being and a Welcoming City	Sustainable Transportation
Good Governance & Civic Engagement	Good Governance & Civic Engagement	Prosperity & Economic Inclusion	Climate Leadership & Environmental Stewardship	Climate Leadership & Environmental Stewardship	Climate Leadership & Environmental Stewardship	Climate Leadership & Environmental Stewardship	Prosperity & Economic Inclusion
Prosperity & Economic	Prosperity & Economic	Reconciliation & Indigenous Relations	Reconciliation & Indigenous Relations	Reconciliation & Indigenous Relations	Reconciliation & Indigenous Relations	Reconciliation & Indigenous Relations	Climate Leadership & Environmental Stewardship

The table below compares how Council's strategic priorities are ranked by homeowners and respondents who indicated they rent, reside in affordable or below-market rental housing/co-ops or reside in unstable housing.

Ranking of Strategic Plan Objectives (Highest to Lowest Priority)	
Renters	Homeowners
Affordable Housing	Strong, Liveable Neighbourhoods
Climate Leadership and Environmental Stewardship	Good Governance and Civic Engagement
Reconciliation and Indigenous Relations	Health, Well-Being and a Welcoming City
Strong, Liveable Neighbourhoods	Sustainable Transportation
Sustainable Transportation	Affordable Housing
Health, Well-Being and a Welcoming City	Prosperity and Economic Inclusion
Good Governance and Civic Engagement	Climate Leadership and Environmental Stewardship
Prosperity and Economic Inclusion	Reconciliation and Indigenous Relations

Community Priorities

The following items were ranked as being **essential priorities for 2022**. The table below compares the 2022 Budget Survey responses with responses to the same questions in the 2021 Budget Survey.

When assessing priorities for Council for 2022, survey respondents said they want our community to be safe (60%), has the infrastructure it needs for the future (43%), where local businesses are supported in economic recovery (37%), and the community is a leader in climate action and sustainability (33%) and is healthy (33%).

Ranked an Essential Priority	2022 Budget Survey (1,054 Respondents)	2021 Budget Survey (686 Respondents)
Our community is safe	60%	41%
Our city has the infrastructure it needs for the future	43%	31%
Our community supports local business and economic recovery	37%	39%
Our community is a leader in climate action and sustainability	33%	44%
Our community is healthy	33%	38%
Our city supports vulnerable populations	32%	58%
Our community is equitable and inclusive	28%	41%
Our city supports multi-modal transportation	26%	31%
Our city embraces arts and culture	15%	21%
Our city is welcoming	12%	13%
Our city is innovative	8%	11%

Q2 For 2022, what level of priority do you place on the following for our city?

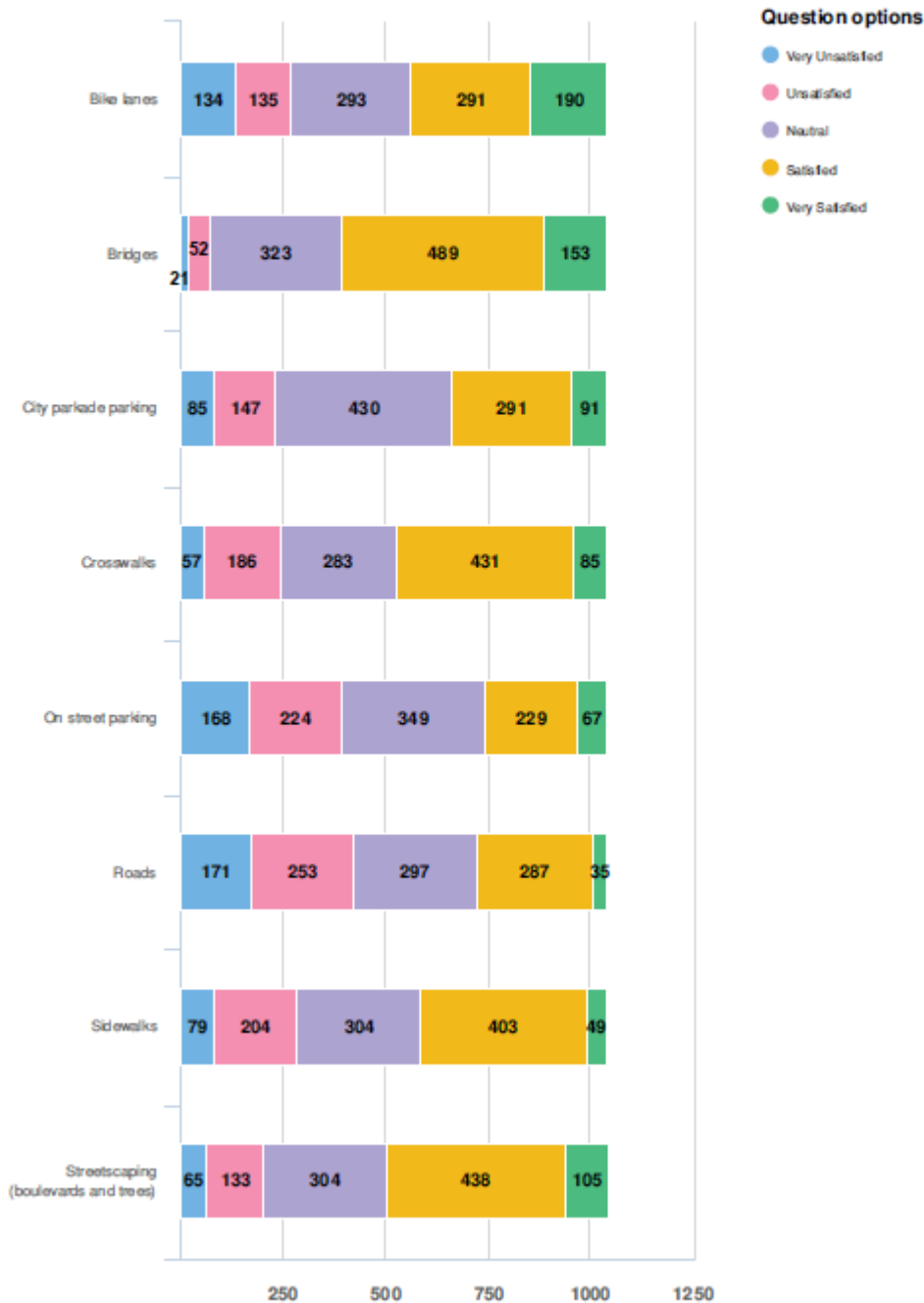


Optional question (1054 response(s), 5 skipped)

Transportation and Infrastructure/Amenities

When asked ***How satisfied are you with the availability, repair and maintenance of the City Victoria's transportation infrastructure/amenities?***, the majority of respondents indicated that they were very satisfied, satisfied, or neutral, which is similar to last year's survey results.

Q4 How satisfied are you with the availability, repair or maintenance of the City of Victoria's Transportation infrastructure/amenities?



Optional question (1055 response(s), 4 skipped)

Six-in-10 survey participants provided additional comments regarding **Transportation Infrastructure Amenities**. Key themes are summarized below. Some comments were related to specific neighbourhood concerns, while others were more city-wide.

- Focus on fully paving roads and fixing potholes on residential streets; paint roadway markings
- Road congestion downtown due to bike lanes; synchronize traffic lights; vehicle emissions are increasing
- Accommodate electric transportation (scooters, skateboards)
- Increase focus on infrastructure for electric cars
- There were calls to halt investment in bike lanes and focus investment on pedestrian and road maintenance, while others indicated they would like to see the City build more protected bike lanes
- Increase parking downtown
- Increase traffic calming
- Some people wanted more street parking while others wanted less.
- Provide more active transportation routes
- More investment in pedestrian infrastructure like sidewalks, and removal for accessibility of poles and encroaching shrubs and hedges
- Improve bus service to get people out of their cars; free bus service for everyone
- Return Clover Point to its former design
- Displeasure with Richardson/Vancouver bike lanes and Shelbourne construction

A complete list of comments is included in the full **Budget Survey Report Attachment B**.

Parks and Public Spaces Infrastructure/Amenities

When asked ***How satisfied are you with the availability, repair and maintenance of Victoria's parks and public spaces infrastructure/amenities?***, most respondents indicated that they were very satisfied, satisfied or neutral. This year, more people stated they were "neutral" about park washrooms, whereas last year more people stated they were unsatisfied.

Q6 How satisfied are you with the availability, repair or maintenance of the City's Parks and Public Spaces infrastructure/amenities?



Optional question (1042 response(s), 17 skipped)

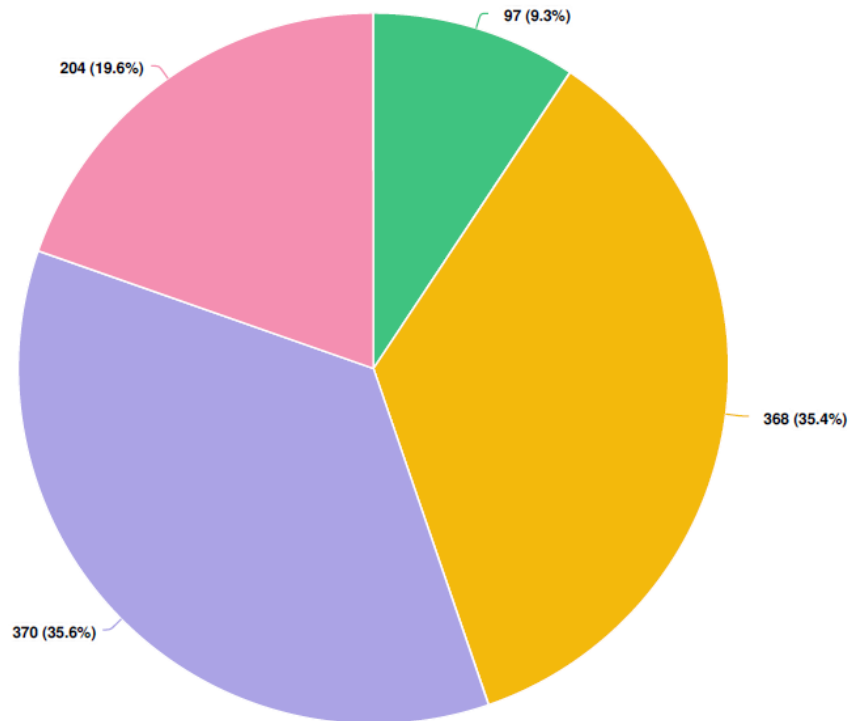
Four-in-10 survey participants provided additional comments regarding the **City's Parks and Public Spaces Infrastructure Amenities**. Key themes are summarized below. Some comments were related to specific neighbourhood concerns, while others were more city-wide.

- Need parks and park washrooms to be safe, clean and maintained
- Calls to restrict camping and open drug use in City parks and add more Bylaw officers to enforce
- Support for the Topaz Park artificial turf replacement project
- More outdoor covered spaces in parks for off-season use
- Some wanted more dogs-off leash areas while others called for more restrictions on dogs in parks, particularly more enforcement on Dallas Road
- Desire to see more trees planted throughout the City, particularly on boulevards downtown, and plant more fruit-bearing trees in parks
- Improved maintenance for overgrown boulevards
- Calls for more park space and playgrounds downtown to accommodate increased density
- More sport fields, basketball courts and park amenities for children and teenagers, as well as dedicated pickleball courts
- More outdoor seating and outdoor performance spaces are needed
- A number of commenters would like to see the City invest in a new public pool

A complete list of comments is included in the full **Budget Survey Report Attachment B**.

Value for Tax Dollars

When asked to ***assess the value you get for your tax dollars for all the programs, services and capital projects you receive from the City of Victoria***, 45% of survey respondents said they receive Fairly Good to Very Good value for their tax dollars, compared with 61% last year.



Question options

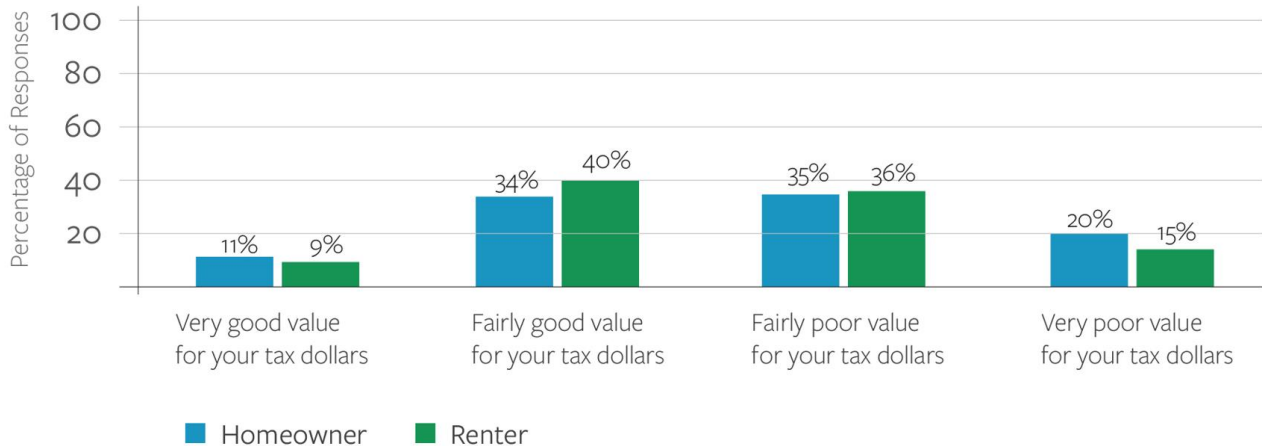
- Very poor value for your tax dollars
- Fairly poor value for your tax dollars
- Fairly good value for your tax dollars
- Very good value for your tax dollars

Optional question (1039 response(s), 20 skipped)

When comparing the results between renters and homeowners, the data shows that renters believe they are receiving slightly more value for their tax dollars than do homeowners.

Overall value for tax money

Thinking about all the programs, services and capital projects you receive from the City of Victoria would you say that overall you get:



Value for Tax Dollars – Comparison 2019 – 2022

	Budget 2022	Budget 2021	Budget 2020	Budget 2019
# Survey Participants	1,059	709	*5,100	1,483
Satisfaction with Value for Tax Dollars				
Very or Fairly Good Value	45%	61%	45%	50%
Neutral	-	-	-	15%
Very or Fairly Poor Value	55%	40%	55%	33%

**High number of surveys received as part of consultation on Council remuneration.*

Note: Percentages will not add to 100 due to rounding

Additional Comments on Proposed Operating or Capital Budgets for 2022

Four-in-10 survey respondents provided additional comments and suggestions for Council to consider as part of the 2022 Draft Financial Plan.

Key themes included:

- Public safety needs to be a priority
- Reduce funding for police and invest in mental health teams, harm reduction and community supports to reduce homelessness, affordable housing, climate action and reconciliation
- Focus spending on core services, infrastructure, storm drains and fixing roads
- Make cuts before increasing taxes
- Rent control is very much needed for vulnerable people
- Stop camping in parks. Capital funds are being used to repair damage made by homeless encampments.
- Some asked that spending be halted on bike lanes, while others called for continuing to expand the cycling network
- Commit to funding Crystal Pool replacement and stop looking for new projects
- This budget reduces the affordability of living in Victoria
- A number of citizens can't afford inflation plus 1%
- The tax hike is too high at this time due to people still recovering from the pandemic
- Supplementary programs should compete with core services for budget allocation

A complete list of comments is included in the full **Budget Survey Report Attachment B**.

Supplementary Budget Programs and Services

This section of the survey focused on 49 Supplementary Budget programs and services that Council is considering as new investments in Budget 2022 to advance community priorities. Survey respondents were asked how strongly they agree or disagree that each supplemental item should be included in the 2022 Draft Budget. To help inform the public's answers, each question included a short description, cost, how much an item would add to the property tax increase, as well as links for more information.

Analysis

In the table below, supplementary items are listed in the order of their overall average ranking. **A ranking with the lowest number is the most supported.** For additional context, the table also includes the percentage of people who indicated they Strongly Agree/Agree and Strongly Disagree/Disagree.

Supplementary Item	Ranking	Strongly Agree/Agree	Strongly Disagree/Disagree
Barrier-Free Housing and Universal Design Initiative	2.30	65.9%	15.1%
Project Support – Victoria Housing Strategy Implementation	2.33	63.4%	25.1%
Our Place Society - Extended Hours Grant	2.38	66.9%	21.9%
Child Care	2.39	62.1%	19.6%
VicPD Co-Responder Team	2.49	61.9%	27.2%
Crossing Guards	2.54	56.2%	20.9%
Grant to Ending Violence Association of BC *	2.56	56.7%	25.6%
Zero Waste	2.56	57.6%	26.2%
Transportation Electrical Designer	2.59	53.3%	18.9%
Patio Operations	2.66	51.7%	25.0%
VicPD Cyber Crime Sergeant	2.67	54.2%	29.1%
Fare Free Transit for LIFE Pass Holders	2.68	52.3%	30.1%
Patio Bylaw Development	2.69	49.8%	23.6%
Our Place Society - Storage of Belongings	2.70	54.6%	31.0%

Supplementary Item	Ranking	Strongly Agree/Agree	Strongly Disagree/Disagree
VicPD Front Desk Clerk (Alternative to Sworn Officers)	2.71	53.6%	30.3%
Bylaw Support - Police	2.74	53.8%	35.1%
Development Services Planner	2.74	48.7%	26.9%
Reconciliation Training	2.74	52.7%	35.9%
Urban Forest Specialists – Permit Applications	2.75	46.0%	26.1%
Sheltering Support	2.75	54.0%	33.9%
Aboriginal Coalition to End Homelessness	2.75	52.1%	36.9%
Anti-Racism Training	2.76	51.0%	35.1%
Safety Initiative Reimbursement Program	2.76	46.4%	27.4%
Vision Zero Program Development and Action Plan	2.77	45.5%	25.9%
VicPD Assertive Community Treatment Officer	2.77	48.2%	31.8%
Food Forest and Allotment Gardens Plan Consulting	2.78	47.4%	30.0%
Vision Zero Transportation Planner	2.79	46.4%	28.5%
Bylaw Officers	2.79	50.9%	34.8%
Tenant Support Toolkit	2.79	49.0%	33.1%
Per Capita Neighbourhood Grant **	2.80	43.4%	25.5%
Get Growing, Victoria! Food Tree Stewardship Program	2.82	46.1%	31.2%
Get Growing, Victoria! Grant Program	2.83	46.8%	32.8%
OHS Training Professional	2.86	41.9%	28.3%
Homelessness Advisor	2.87	49.5%	40.7%
VicPD Records Specialist	2.88	44.5%	34.7%

Supplementary Item	Ranking	Strongly Agree/Agree	Strongly Disagree/Disagree
VicPD Cultural Liaison Officer	2.90	46.6%	36.1%
Indigenous Relations Function or Elder in Residence	2.90	47.7%	41.9%
Youth Project Coordinator	2.92	41.8%	30.6%
Planning Assistant	2.92	45.6%	36.7%
Building Deconstruction Permit Administration System Towards Zero Waste Victoria	2.92	37.5%	28.5%
Cultural Infrastructure Grant Program	2.93	44.1%	34.4%
Arts and Innovation District Master Plan Implementation	2.93	42.4%	33.5%
VicPD Business Intelligence Analyst	3.03	39.3%	38.6%
Victoria Reconciliation Dialogues	3.06	41.6%	42.2%
Victoria 3.0 Economic Development Officer	3.08	35.9%	35.4%
Committee Administrator	3.19	32.5%	39.3%
Reconciliation Grant to the Songhees and Esquimalt Nations	3.28	40.2%	52.8%
Newcomer Sport & Recreation Assistant	3.29	29.0%	43.4%
Newcomer Sport & Recreation Consulting	3.36	25.8%	44.5%

NOTES TO SUPPLEMENTAL DATA TABLE:

Wording for **Question 43** and **Question 47** was updated for accuracy during the survey period. For this reason, results for these questions may be skewed.

***Q47 Original wording:** Grant to End Violence: Establish a new Grant to End Violence to deliver a prevention training program geared towards hospitality and late-night venues to address sexualized violence in the community. (Ongoing: \$50,000) (+ 0.03% to property tax increase).

UPDATED Grant to Ending Violence Association of BC: Provide a grant to the Ending Violence Association of BC to deliver a prevention training program geared towards hospitality and late-night venues to address sexualized violence in the community (One-Time)

****Q43 Original wording:** Per Capita Neighbourhood Grant: Increase the per capita grant to neighbourhood associations without community centres to the same level provided to neighbourhoods with community centres. See item 52 of link. (Ongoing: \$59,360) (+ 0.04% to property taxes)

UPDATED Per Capita Neighbourhood Grant: Increase the per capita grant to neighbourhood associations with community centres to the same level provided to neighbourhoods without community centres. See item 52 of link. (Ongoing: \$59,360) (+ 0.04% to property taxes)

Feedback on Supplementary Items

Nearly all survey participants took time to provide written feedback on the supplementary budget items. Below are the key themes identified. Please see **Appendix B** for all respondent comments.

- Focus on your local government mandate; “stay in your lane” to minimize impact on taxpayers
- Trying to do too many things that are the responsibility of other levels of government or organizations
- Cut the nice to haves and focus on what needs to get done
- Prioritize public safety - fund the police to reduce crime downtown – make our city safe again
- Freeze or reduce police funding and redirect to community services
- Fund mental health response teams, not VicPD team
- Fund Bylaw officers to enforce bylaws
- Fund the building of affordable housing for low-income individuals and families
- Reconciliation is a federal and provincial responsibility; do not fund the grant as it pre-empt work by other levels of government; too expensive for Victoria taxpayers
- Climate action is the responsibility of senior levels of government
- End sheltering in parks
- Limit new full-time staff; look at process efficiencies internally instead
- Support Vision Zero for pedestrian safety
- Invest in a new pool
- Invest in arts and culture

Additional Questions -- Tiny Homes and Garden Suites

Council directed that the survey probe two specific questions about actions in the Victoria Housing Strategy: Tiny Homes and Garden Suites.

City Council is seeking your input as they consider whether to prioritize two Victoria Housing Strategy initiatives – Tiny Homes and Tiny Homes and Garden Suites – to help provide additional housing options. Doing this would require trade-offs with other initiatives.

Please indicate how strongly you agree or disagree that the following initiatives should be moved up to start in 2022, rather than in 2023 as currently planned. To do this, the following initiatives now planned for 2022 will be impacted: 1) a family housing policy to ensure Victoria has housing suitable for families would need to be deferred to a later year, and 2) the next phase of local area planning in the Rockland, Jubilee, Oaklands and Fernwood (east) neighbourhoods would slow down or be delayed.

Tiny Homes

Allow moveable, tiny homes in all backyards that currently allow garden suites at rents of no more than \$500 a month.

Of the 1,048 respondents:

- 59% Strongly Agree or Agree
- 14% Neutral
- 27% Disagree or Strongly Disagree

Tiny Homes and Garden Suites

Allow tiny homes and garden suites on lots that already have secondary suites or duplexes.

Of the 1,041 respondents:

- 63% Strongly Agree or Agree
- 13% Neutral
- 25% Disagree or Strongly Disagree

Note: Percentages will not add to 100 due to rounding

Respondents showed strong support in the above survey questions for expediting work to allow moveable tiny homes in all backyards that currently have garden suites at rents at no more than \$500 a month, and to allow tiny homes and gardens suites on lots that already have secondary suites or duplexes.

The trade-off would be deferring work on the family housing policy to ensure Victoria has housing suitable for families to a later year and delaying the next phase of local area planning in the Rockland, Jubilee, Oaklands and Fernwood (east) neighbourhoods. This work includes a strong focus on creating more housing choices (with a strong focus on rental), better transportation options, new services and amenities, and improved public spaces, which align with the highly ranked strategic plan objectives of affordable housing, strong liveable neighbourhoods, and sustainable transportation.

In the comments below, however, there was strong support for focusing on providing affordable, missing middle housing for families, and there were concerns that \$500 a month would not cover the costs of providing a tiny home, as well as concerns about safety regulations and reduced parking.

Additional Comments about the Other Initiatives to Provide Housing Options

About one-in-three people provided additional feedback on Tiny Homes and Garden Suites. Below are the key themes identified. Please see **Appendix B** for all respondent comments.

- Density needs to be spread out; all neighbourhoods to do their part
- Support Missing Middle zoning as soon as possible for families
- Speed up permit process; blanket zone the city for multi-family residences
- Garden suite rules need to be made part of “up-zoning” initiatives; ease permitting process
- Tiny homes and garden suites require consultation with immediate neighbours
- Need affordable housing for students and rent controls
- Concern expressed for limited residential parking and the cost of wastewater and sewer hook-up
- Restricting rent to \$500 is unrealistic based on hydro, heating, water, garbage costs, etc.
- More public discussion needed on what is a tiny home and what is a garden suite

More Information on Who Participated in the Budget Survey

Newcomers

- **20%** of survey respondents indicated they are a ***newcomer to Victoria (lived here for five years or less)***.

Persons with a Disability

- **16%** of survey respondents said ***they identify as a person with a disability***. Research conducted as part of the development of the City’s Accessibility Framework estimates 21% of Victorians have a disability.

Age Distribution

Age Range	Percentage of Survey Respondents	Percent City Population (Census 2016)
14 – 24	8%	11%
25 – 34	21%	19%
35 – 44	19%	13%
45 – 54	13%	12%
55 – 64	17%	14%
65 – 74	18%	12%
75 – 84	4%	6%
85+	0.4%	4%

Neighbourhood Distribution



The following table shows the percentage of people per Victoria neighbourhood who participated in the 2022 Budget Survey, compared with the percentage of the City's population per neighbourhood as per Census 2016. *(Based on 1,017 responses)*

Victoria Neighbourhoods	2022	2021	(Census 2016)
Fairfield	17%	16%	14%
Fernwood	11%	11%	11%
Hillside-Quadra	7%	10%	9%
James Bay	13%	10%	14%
Vic West	10%	7%	9%
Downtown	9%	7%	4%
Burnside-Gorge	5%	6%	8%
North Park	3%	5%	4%
Jubilee	3%	4%	6%
Harris Green	2%	3%	3%
Rockland	5%	3%	4%
Oaklands	5%	3%	8%
Gonzales	4%	2%	5%
Other Municipalities	7%	12%	N/A

Note: Percentages will not add to 100 due to rounding

Family Size

The 2022 budget survey *asked respondents to best describe their family size*.

- 44% live with their partner/spouse
- 22% live alone
- 15% live with their partner/spouse and one or more children
- 11% live with one or more roommates
- 5% live in a multigenerational family with parents, grandparents (etc.) and children
- 3% are single parents with one or more children
- 1% are two or more families sharing the same home

Note: Percentages will not add to 100 due to rounding

Online Submissions -- What We Heard

In advance and during the Virtual Budget Town Hall on November 17, the City received 84 online submissions, which are available in **Appendix A**.

Key themes included:

- Opposition for reconciliation grant
- Some want the police increase to be funded, while others do not
- Replace Crystal Pool
- Make park washrooms wheelchair accessible and playground equipment and amenities accessible
- More investment in traffic calming, improved crosswalks and pedestrian infrastructure
- Invest in food security and food systems
- Support for Bicycle Master Plan
- Focus on low- and very low-income housing not just missing middle housing
- Support for Our Place Society staffed and secure storage of belongings
- More funding to expand Greater Victoria Public Library services

Written Budget Input – What We Heard

Written public input came from 135 submissions, which are available in **Appendix C**.

Key themes of the written budget input included:

- Increase funding for Police with increased presence in downtown for public safety, including a joint letter submitted by The Chamber, Downtown Victoria Business Association, Our Place Society, Victoria Conservatory of Music and Destination Greater Victoria.
- Do not increase funding for Police, instead focus on supporting community services.
- In a letter submitted by the Fairfield Gonzales Community Association, improved crosswalks, parks and green space, and speed bumps were requested
- Preference to see funding support for Bylaw Officers
- Focus investment on infrastructure improvements
- Expedite affordable housing solutions
- Support for homelessness report recommendations and advisor role
- Invest in more transit shelters to improve public transit

- Some people said the Reconciliation grant should come from provincial and federal governments, while others supported the City providing a Reconciliation grant
- Focus on core business (safety, roads, sewers, parks and garbage)
- Improve budget consultation with marginalized groups, provide more time and make the content more accessible to people
- Support for the Cultural Infrastructure Grant, including letters from several local arts organizations
- Support for dedicated pickleball courts at Topaz Park, including by the Victoria Regional Pickleball Association

CONCLUSIONS

The budget engagement process continues to evolve and improve each year. Feedback from residents on the 2022 Financial Plan and community priorities helps to inform Council decisions on investments in the City's programs, services and capital projects.

Respectfully submitted,

Susanne Thompson
Deputy City Manager/Chief Financial Officer

Bill Eisenhauer
Head of Engagement

Report accepted and recommended by City Manager.

List of Attachments:

Attachment A: 2022 Virtual Budget Town Hall Online Submissions

Attachment B: 2022 Draft Budget Survey Report

Attachment C: Written Budget Feedback

2022

ATTACHMENT A

Virtual Budget Town Hall

Online Submissions



2022 Virtual Budget Town Hall

Online Comment Submissions

1. If it hasn't been asked or offered up, where exactly is \$240,000 in VicPD bonuses (and surrounding comms campaign) being funded from within VicPD's budget? It's for the current year, but is instructive for how VicPD will spend its requested budget in 2022 as well. #victownhall
2. I appreciate seeing that the city of Victoria has emergency preparedness and a business continuity plan in its priorities. Also add that it should be kept as a priority given the new climatic conditions that we are facing
3. I oppose the reconciliation levies. BC First Nations currently get money from other sources (Prov and Fed) we have a lot of other priorities as a city. Starting April 2019, approximately \$3 billion over 25 years will be shared with B.C. First Nations, meaning every First Nation community in B.C. will be eligible for between \$250,000 and \$2 million annually through the agreement from BC gov.
4. Reconciliation is everyone's responsibility, not something we wait for the feds to achieve. Municipal infrastructure is a permanent impact on Indigenous lands. Sharing wealth generated from new development is a small step in the right direction #victownhall
5. My son (9): "they should make more water slides in the pools." Crystal Pool needs replacing soon. First design wasn't good enough - it's needs to be a true community hub, with a range of amenities, maybe a cafe and library & art space (and more water slides). #yyj
6. The accessibility Framework outlined a two pronged approach: prevent & remove barriers. When staff say that accessibility is built into capital project plans, this means other priorities determine what projects are chosen, and accessibility improvements are incidental. This approach also means it will take centuries to remove existing barriers, and some of the worst barriers could be the last to be removed. Are there any proactive plans to address longstanding barriers in the built environment (such as utility poles in the middle of narrow sidewalks) on the basis of a system that prioritizes the work on the basis of the risk those barriers pose for people with disabilities and the effect the barriers have in limiting ability to participate and move around the City?
7. Offering very strong support for additional investments in Bylaw Services. This is the front-line for the City and a critical interface with the growing issues in the public realm.
8. Regarding the VicPD request for a "cyber crime sergeant" slash "ICE investigator" - can you elaborate on what exactly this position will entail? and what evidence supports its creation?

9. Will any of the existing parks bathrooms ever be made wheelchair accessible? I am thinking of places like Gonzales Beach with a stair at the entrance, Dallas road at memorial crescent stall too narrow to get through, or the bathroom at Dallas and Government too narrow to shut the door, amongst others. It is 2022, how long have people been using wheelchairs in this city?
10. #victownhall - Last suggestion - we need more investment in traffic calming, improved crosswalks, and pedestrian infrastructure. Huge need, particularly around schools and parks. As our neighbourhoods densify, slow and safe streets needs to be a priority.
11. I notice there was \$0 budget increase to the Victoria Public Libraries. This seems like a bad move - we need libraries more than ever, especially in the post-pandemic period. Big funding for police/bylaw, but nothing for libraries?
12. VicPD have the most expensive police force in BC. Their proposed budget increase will continue to funnel \$ away from actual supports and increase harms. Decrease VicPD's budget and stop pretending they can ever be mental health workers, despite their proposed titles. #victownhall
13. More picnic tables and covered spaces in our parks please. Redfern in South Jubilee is a great example of the need for increased parks funding: the community has spent 1 year designing a natural food forest, but need \$50k to build, including tables and cover.
14. I also support the funding request for a new planner position and urban forest positions. We need to accelerate development approvals, and expand our tree-canopy base. Money well spent. #yyj
15. More funding for safe bicycle infrastructure. South Jubilee is surrounded by 3/4 main roads that are busy, have no bike lanes, and aren't safe. Lots of kids want to bike to school, but can't. Oak Bay Ave could really use AAA. #yyjbikes
16. More funding for accessible playground equipment, and parks/amenities for older kids and teens. We need a skate/scoot park in East-Victoria, or a bike pump track. View Royal/Topaz is too far for many families. Many playgrounds don't work for kids over 8+!
17. Regarding the distribution of the so called reconciliation grants, described by learned counsel permissible as part of a (voted) budget. However to distribute grants outside of core services would appear to conflict with the Community Charter, sections 7 "Municipal Services" and 11 "Area of Jurisdiction" It would appear that grants to other communities is outside the core scope of the municipality.
18. Request to approve the full budget for Vic PD/bylaw. I have had to call both the police/bylaw the past year. Appalled that I was told the area I live in was safe when at the same time your own city staff was told to exercise caution. Your own staff was also warned when certain individuals were there. Council seems to support the vulnerable at the expense of the other vulnerable tax paying residents.
19. The Reconciliation levy is an excellent initiative. We need meaningful restitution for Indigenous communities at all levels of government and if local government can lead on

this, all the better. We can't sit around waiting for the feds to take action.

20. Could @JocelynJenkins (City Manager!) please explain why there are multiple supplemental requests for additional FTE's for Urban Forest and other similarly non-essential initiatives while there are no additional resources for basic City operations such as Public Works?
21. I also do not think that we should be funding more bylaw officers, especially if it is to enforce the 7-7 camping bylaw. Enforcing this bylaw is like playing whack-a-mole. It doesn't help people get off the street and leads to their further marginalization.
#victownhall
22. Public safety and the perception of public safety also include street cleanliness and appearance. Could @JocelynJenkins (City Manager!) please outline what additional investments are being made in street cleaning and sanitation in this proposed budget.
23. With the hiring of more police and civilians for the police. Are we still going to catch and release or are we going to prosecute those who violate the law. I can understand mental health issues, but when a person is arrested several times a day. They need help and locking them up may get them off the street and civilians and businesses won't suffer losses because of vandalism or other problems!
24. We wanted to share our thoughts: Food prices are really rising, how does this budget support food security systems, community gardens, and other ways to keep citizens healthy? We would love to see an integrated approach.
25. I used to support \$ for @ourplacesociety for storage but since the province bought all those motels w/ a plethora of storage space/meeting rooms/etc they can pay to staff & monitor storage for anyone from the homeless community (even if they've declined a room/housing) #yyj #victownhall
26. Very excited for the continued implementation of the Bicycle Master Plan. We are so lucky to have the cycling infrastructure we do in #yyj & this will only become more important as we increasingly feel the impacts of climate change. I hardly touch my car these days #victownhall
27. Could @SusanneThompson (Deputy City Manager and Director of Finance!) please outline the maintenance funds and resources available for the \$1M Johnson Street Bridge in the proposed budget.
28. Back to the VicPD for a moment. I know the narrative is that VicPD are under-resourced and under-staffed. Some say throw more \$ at the problem. I say, it's time to get creative. Did you know that their tank is worth over \$300K? That's 3 new hires. Just saying.
#victownhall
29. Could @JocelynJenkins (City Manager!) please outline what investments are being made in Public Works operations at the City of Victoria in this proposed budget.

30. We need to start focusing on housing that meets the needs of low and very-low income folks. The Missing Middle initiative is important, but ironically, it misses out on those who are most vulnerable to housing insecurity. #victownhall @CityOfVictoria
31. I think given the unfolding natural disaster across our whole province, combined with the economic uncertainty around the pandemic, it is not prudent for @CityOfVictoria to increase tax rates this year. We need a freeze this year more than ever. #townhall #YYJ #YYJpoli
32. Could @SusanneThompson (Deputy City Manager and Director of Finance!) please explain what a reserve fund is and where these are utilized in the City of Victoria operating budget.
33. HECK YES to a reconciliation levy in the form of an ongoing grant to Songhees & Esquimalt FNs. It's not quite 'land back', but it's a step in the right direction by putting money where our mouth is. Reconciliation is not just a land acknowledgement. #victownhall @CityOfVictoria
34. Getting ready for the @CityOfVictoria #victownhall tonight. 1st things 1st - the VicPD budget is far too high. I disagree with allocating \$ to mental health officers (3) when the city is already working with @CMHABC to bring an alternative response. Where is the \$ for that?
35. This is an easy one: YES TO MORE PATIOS via the Build Back Victoria program. Our downtown has never been more vibrant. #victownhall @CityOfVictoria
36. I support the creation of a designated position Homelessness Advisor position @ city hall. We will not end homelessness without a coordinated effort. If you don't like people camping in parks, you better be supporting this investment. #victownhall
37. Another no-brainer: sexual violence training for nightlife and hospitality venues. If we have learned anything this past year, it's that sexual violence and rape culture are major issues in #yyj (despite what certain city councillors might think). #victownhall @CityOfVictoria
38. The budget survey refers to a "multidisciplinary parks team". Can you please explain this? Is this just code for more bylaw officers in parks? I do not support further bylaw enforcement of folks who are already on the margins. Bylaw officers were out ticketing people in the atmospheric river. Is that the best use of my taxpayer dollars?
39. How can you/the VicPD justify funding to hire an ACT team officer when even the province wouldn't provide supplementary funding for ACT officers because there is very little evidence to support the inclusion of police on these teams?
40. Can you please update us on the Peer Assisted Crisis Team work with the CMHA? Is this initiative a budget item in the 2022 budget and if not, why is VicPD proposing three new officers for a mental health team? Does this not defeat the purpose of an alternative response that is meant to ensure police are not the ones responding to mental health

and other related calls?

41. When we are going to have swimming pool rebuild? or improved?
42. When will you carbon means test all new development permits and cut police spending down to focusing resource on violent crime, as this Forbes Magazine article recommends, <https://www.forbes.com/sites/niallmccarthy/2017/08/07/how-much-do-u-s-cities-spend-every-year-on-policing-infographic/?sh=50cf5890e7b7?>
43. Please use any and all available funds to hire additional Police Officers to help support and manage the homeless transients coming into Victoria. Funding for managing all initiatives should come from the province and if they say the initiative is worthy, they can pay for it.
44. RE: \$1,070,000 for more bylaw officers: Yes! Safety of ALL who spend time in Victoria is vital. Bylaw is under resourced resulting in Victorian's being underserved and issues falling through cracks. #victownhall
45. RE: \$50,000 to fund storage of belongings at Our Place: Not the taxpayers responsibility!! #victownhall
46. Re: do you support \$50,000 to fund storage of belongings at Our Place: #victownhall NO. This idea would cause more harm than good. There are enough Prov. hotels with lots of big conference rooms to store stuff in available & they already have storage. The more space for things the less space for the humans.
47. #victownhall I want more pedestrian safety, to keep crossing guards (!), better parks & amenities for vulnerable people #yyj
48. As a road safety professional, I am thankful that the City wants to fund vision zero positions. Part of that is reducing the speed of vehicles through design. How much funding in the 2022 budget is targeted towards measures like traffic calming and better crosswalk infrastructure?
49. Is one new planning assistant position sufficient to really bolster the affordable housing priority?
50. Within the proposed budget, bylaw services is dedicated to patrolling parks, & taking down illegal shelters (ie. taking down shelter of those who are tenting because they do not have housing). Rather than the budget being allocated to bylaw services to patrol parks and to remove "illegal" sheltering, why is this money not being funneled into long term housing solutions and anti-poverty measures?
51. Victoria Police Department: A budget increase is proposed for crowd management in response to larger scale organized demonstrations. How can this money be put into the community to reflect the demands of demonstrators?
52. There is a lack of affordable and expedited housing options currently available that meet the needs of unhoused and insecurely housed people. Current plans reflect an intent to

incentivize developers and landlords rather than prioritize the housing process for renters. How will concrete solutions be enacted to address this housing crisis in 2022 that centre those insecurely housed?

53. Advanced Homeless Shelters and transition housing. Regulating landlords and housing. Affordable housing. Paper, plastic and organic Recycling in all shopping cores (downtown streets, cook st village etc) Healthcare access, doctor shortage issues, mental health resources New library and rec centre
54. I support @ourplacesociety managing a STAFFED and SECURE storage space. Important for people who are unhoused to have peace of mind that their property will be safe. Will have a positive impact on their health and will help with street disorder issues. #victownhall #yyjpoli <https://t.co/PSOVF5o8jQ>
55. We are not in favour of the City Council's unilateral, pre-budget proposal for a Community Reconciliation Levy. Matters regarding financial and land-based Indigenous reconciliation settlements should be managed by the Federal and Provincial Governments. Such unilateral municipal acts of reconciliation can only lead to complication and confusion going forward.
56. Why an additional planner, vs. simplifying policies and application processes? - Vision Zero: Victoria roads are unsafe because road infrastructure is terribly deteriorated. Why not fix roads, and then bring safety programs? - Why 8 FTE's for Sheltering support when this issue was typically resolved by Province in the past? Please justify need for staff, as opposed to new shelter options.
57. Can we improve access to the Gorge Waterway via Arbutus Park and Banfield Park to create a water based recreational zone for residents and tourists?
58. Re. the Accessibility Short Term Action Plan, what specifically will accomplished in 2022? The October 7 update does not specify 2022 deliverables (or deferral) for most actions. Everything in the Plan is "Subject to budget approval" but the budget does not identify the actions and allocate resources. How can the public know if it is resourced and being implemented commensurate with need?
59. @CityOfVictoria needs to focus on the basics first Until public safety is restored don't squander our scarce tax dollars on pet/vanity/ideological projects Residents are already struggling financially and emotionally the least you could do is keep us safe #victownhall

60. There are several footnotes, "Surplus - Accessibility Framework Implementation" (pp. 173, 251, 259) but the amount is not specified. How was this \$250,000 operational funding used, how much is left and is it being carried over or going into general operating? How can the Framework be both "Complete" (Strategic Plan, p. 22) and a 2022 City-Wide Major Projects and Initiatives for EDI (p. 85)?
61. What will the accessible public parking project accomplish in 2022 (new & retrofitted stalls)? Council gave authority to spend up to \$350,000 over the next 5 years from the Accessibility Reserve but there no reference to it in the budget. Does the projected \$1.4 million year-end balance include this or has it been debited?
62. Victoria tax payers should not be paying more in taxes to push forward Reconciliation. This would be divisive. If you start taking from those who are trying to make ends meet and give it to further your agenda only anger will ensue.#victownhall
63. #victownhall OPS received \$130k approx 3 years ago to build storage spaces in their court yard. Is this \$50k for more spaces or is this a maintenance thing. Could be good example here of more homeless moving to #yyj that city denies is happening.
<https://t.co/LyHjOEAP8g>
64. @CityOfVictoria #victownhall best budget to fix roads like Vancouver and Richardson that none of the public wanted changed in the first place. It's going to cost alot to change these back to what they should be.
65. #victownhall @CityOfVictoria spending priorities 1) Crime and Safety fully fund the VicPD 2) Health & Recreation - get on with Crystal Pool & Topaz/Finlayson Park Turf fields 3) clean up Pandora Street 4) Public Engagement: Canada Day 4) fix Quadra Street till #saanich border <https://t.co/dkE5FhVnrY>
66. @CityOfVictoria The budget survey asks that we rank the city's strategic objectives. However, the objectives are not clearly mapped to specific budget items. For example, which objective covers the VicPD budget? #victownhall
67. Does Victoria City Council have the legal authority to give First Nations a portion of city taxes, especially without a city vote? I believe that Victoria should not carry this burden...it should be a federal matter.
68. @CityOfVictoria #victownhall - Fund the short fall on the police. The residences of Victoria need to feel safe in our community!
69. @CityOfVictoria #victownhall - we need to make sure that mobility challenged individuals that call Victoria home can still access the parks and services! Budget for this as well as all that can still ride bikes. Keep Victoria a walkable city!
70. Two quick comments for the #victownhall. First, on the reconciliation grant, I would strongly urge council to think about designing this grant in a manner that will ensure transfer stability rather than linking it to a volatile revenue source.

71. Appreciation to council/staff for hard work in challenging times. Feedback for consideration: Prioritize equity & access to parks and public amenities (shelters and washrooms!), safety for people who walk and roll on neighbourhood streets, save the crossing guards #victownhall
72. Second, given the fiscal pressures regarding policing and its disproportionate growth relative to revenues, how is progress towards some form of regional policing model to ensure fiscal sustainability and appropriate policing resources? #victownhall
73. A #victownhall caller argued that council should give VicPD whatever they want. Is that responsible governance? I don't think so. For example, did you know that in 200, VicPD went ahead and purchased blue lights for their cars for a pilot they had not yet received approval for?
74. Back in July, Council said that they heard "loud and clear" that library service in @HillsideQuadra @OaklandsCA and @WeAreNorthPark is a top priority. So why are the additional funds for @gvpl only enough to cover the Central branch feasibility study? #victownhall @CityOfVictoria
75. There's actually an increase of \$114,000 for @gvpl to cover the Central Branch feasibility study - but we need funding for library services near Hillside! #victownhall <https://t.co/UUmCueXRQH>
76. I'm not fooled by the deception from @CityOfVictoria regarding the #victownhall 2022 Budget Survey Join us in stopping the mismanagement of #yyj tax dollars Complete the Survey and provide detail in the open fields within Don't let them bankrupt us any further <https://t.co/WzGOqrxB3t>.
77. @CityOfVictoria Example: Bike Lanes Was the funding adequate If you say agree, they will claim Bike Lanes were a success If you say disagree, they will claim Bike Lanes need more money Either way they will ALWAYS say residents want more money towards Bike Lanes, which is a lie #victownhall
78. @CityOfVictoria #victownhall i encourage all residents of Victoria to read the 2022 draft budget. Get involved as city council steps out of their lane once again. Housing and shelter are not municipal issues they're provincial. #asshatcouncil is wasting time and money.
79. ?? Picnic Point: Even nicer than last time #victownhall #yyj #bcstorm <https://t.co/A6zrzLPJti>
80. #urbanspaces #yyj #victownhall #negative <https://t.co/gfwYTVVeow>
81. This place has way more people than last time! #yyj #victownhall <https://t.co/HZBjhzhkhzY>
82. @CityOfVictoria @CMHABC Point of personal privilege: not everyone in #yyj thinks council is "foolish" and "simple-minded". I actually think it's pretty foolish and simple-

minded to think everyone thinks like you! I appreciate the vision this council has laid out for our city. #victownhall

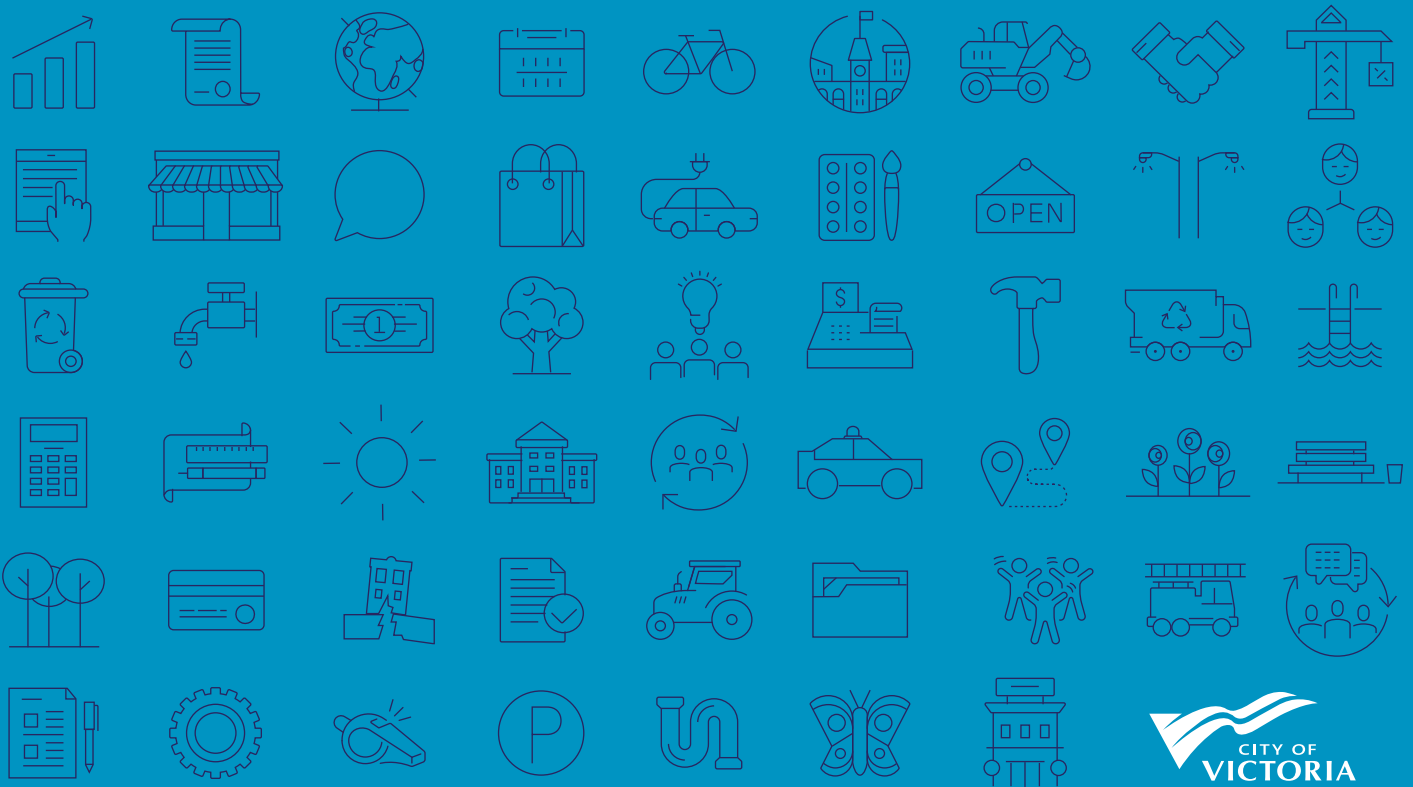
83. @CityOfVictoria It seems like it's always the same few people participating in these meetings. Not many people calling in... CityGov seems to achieve a lot without much community input. What is the local gov doing to increase engagement? #victownhall

84. Thanks @CityOfVictoria for taking the time to consider our feedback on the budget! #victownhall

ATTACHMENT B

Draft Budget Survey Report

The comments included in this report are those of the respondent who wrote them; their reproduction does not indicate any endorsement by the City, nor do they reflect the views of the City, its elected officials or employees.



2022 Draft Budget Survey

SURVEY RESPONSE REPORT

09 November 2021 - 24 November 2021

PROJECT NAME:

2022 Draft Budget



SURVEY QUESTIONS

Q1 Council's 2019-2022 Strategic Plan includes more than 180 actions under eight strategic objectives. A strategic objective is a high-level goal that Council is working to achieve by the end of 2022. Please rank the City's Strategic Objectives from m...

OPTIONS	AVG. RANK
Affordable Housing	3.65
Strong, Liveable Neighbourhoods	3.84
Good Governance and Civic Engagement	4.17
Health, Well-Being and a Welcoming City	4.47
Sustainable Transportation	4.54
Climate Leadership and Environmental Stewardship	4.62
Prosperity and Economic Inclusion	5.06
Reconciliation and Indigenous Relations	5.40

Optional question (1033 response(s), 26 skipped)

Question type: Ranking Question

Q2 For 2022, what level of priority do you place on the following for our city?



Optional question (1054 response(s), 5 skipped)

Question type: Likert Question

Q2 For 2022, what level of priority do you place on the following for our city?

Our community is welcoming

Not a Priority : 63



Low Priority : 141



Medium Priority : 392



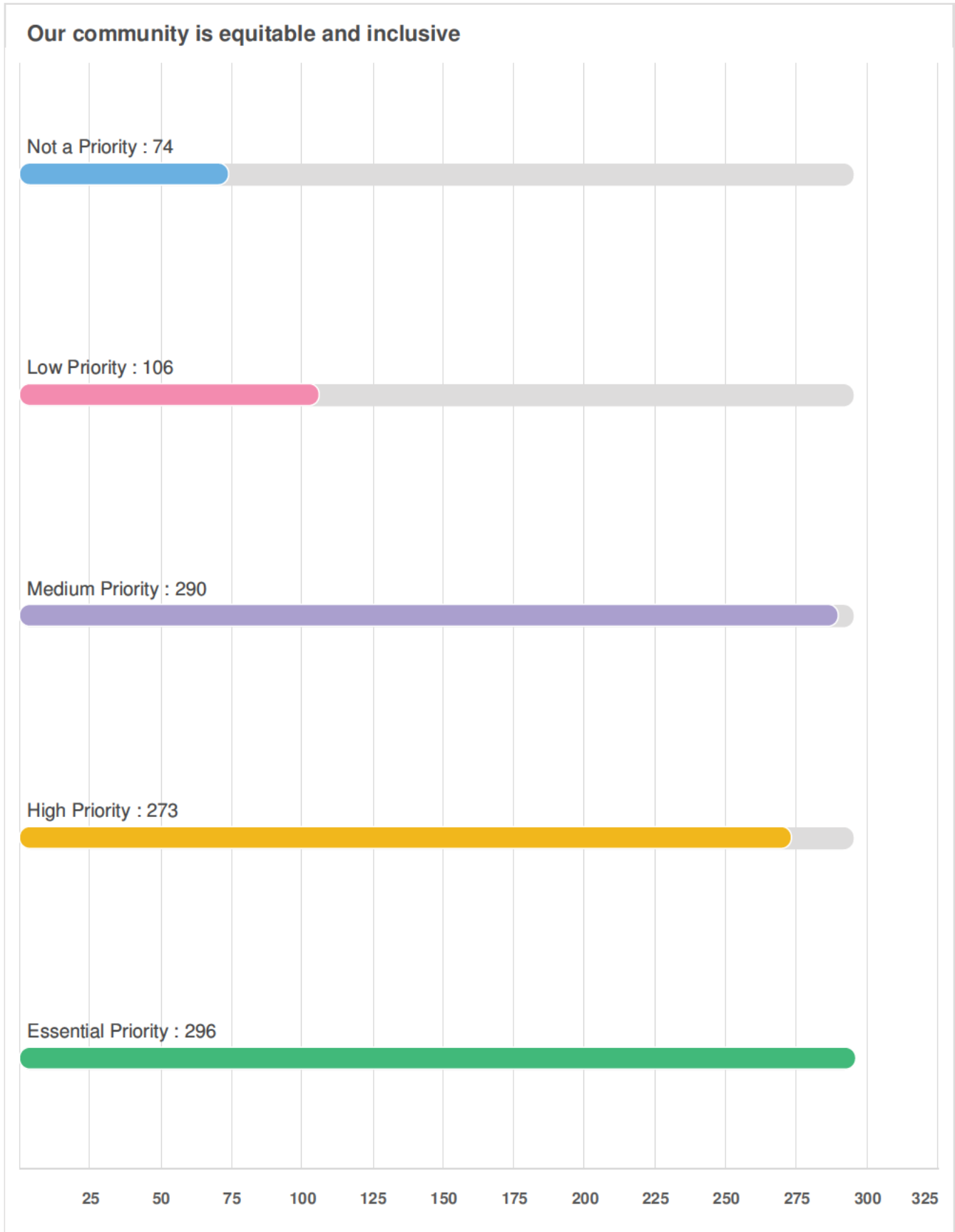
High Priority : 321

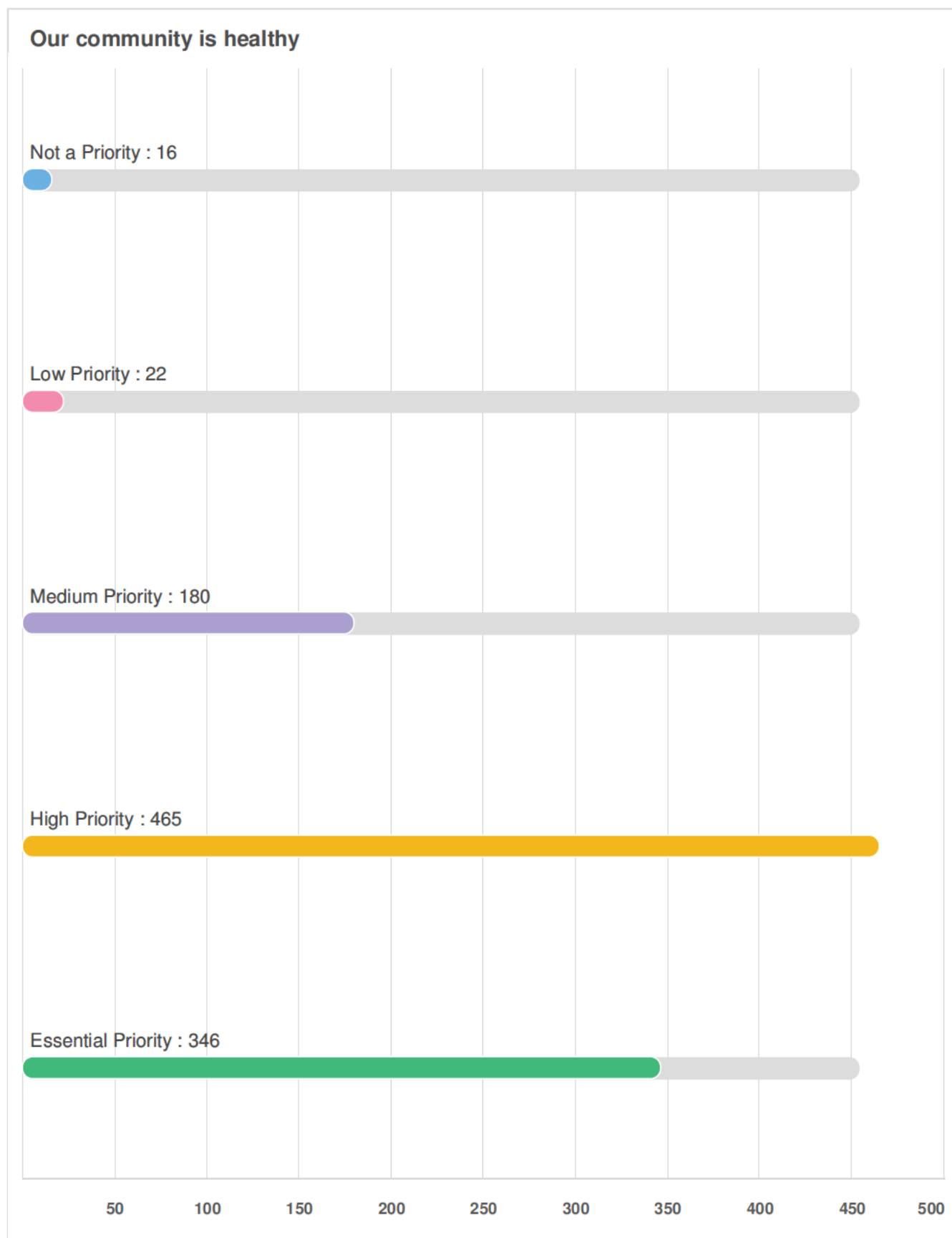


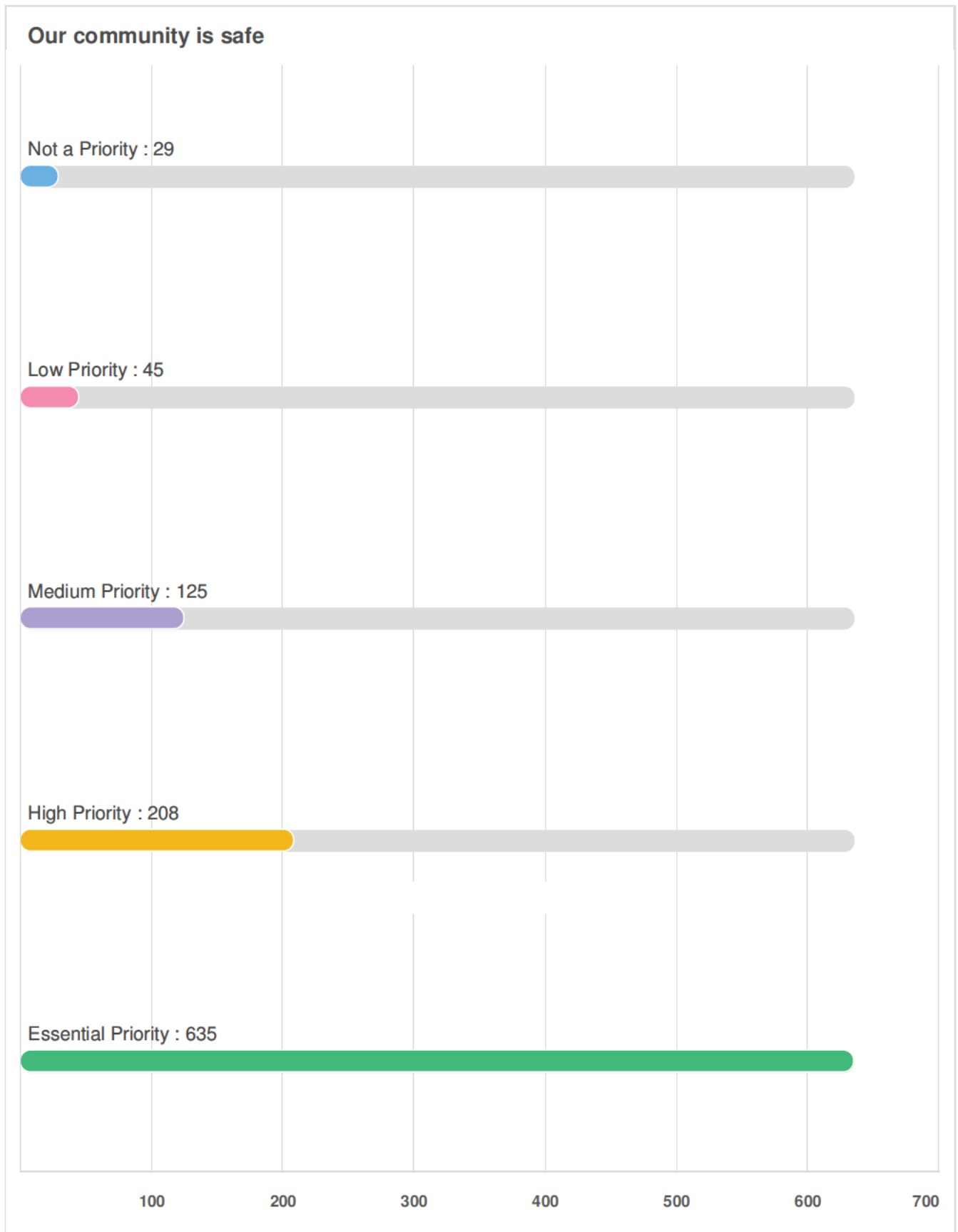
Essential Priority : 121

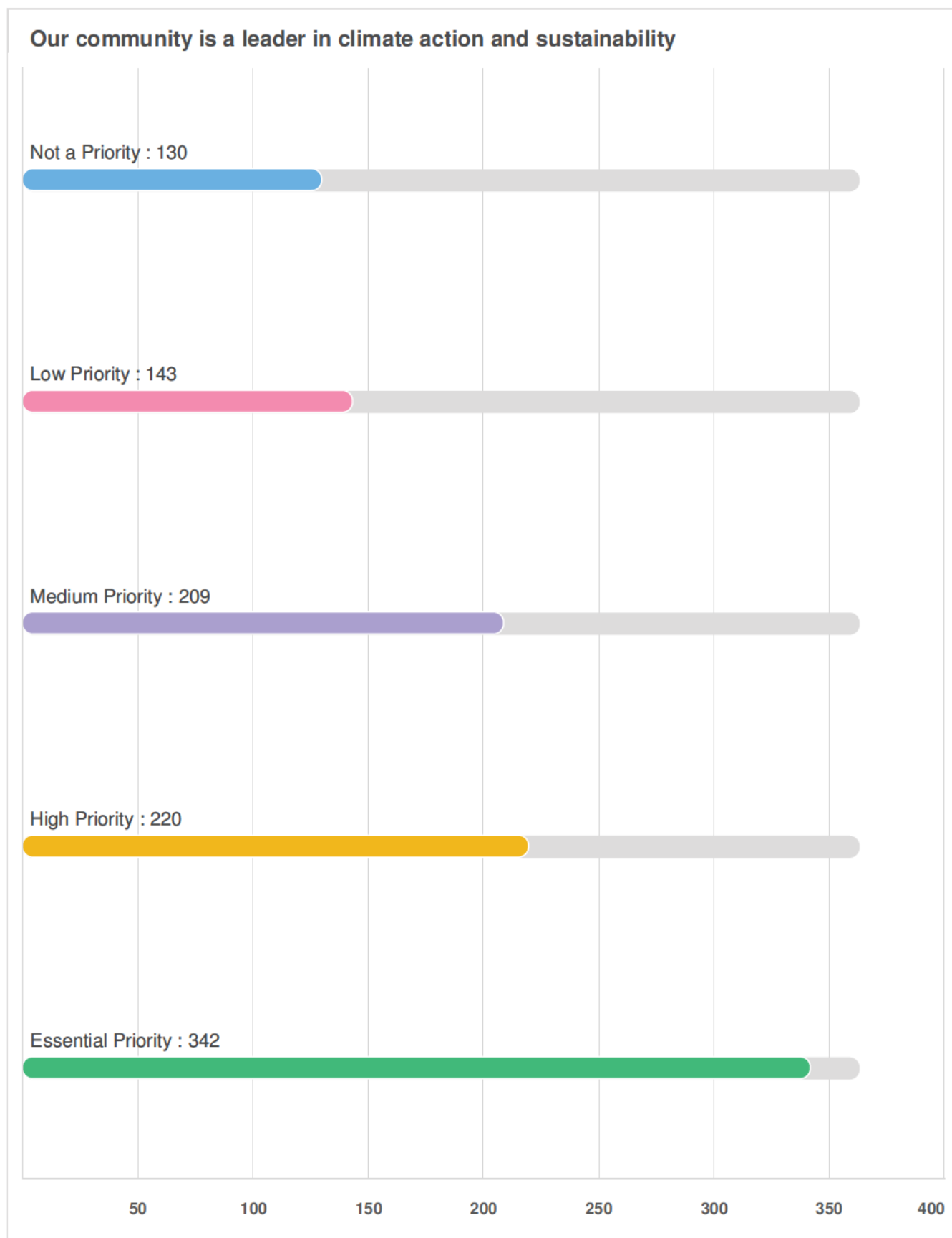


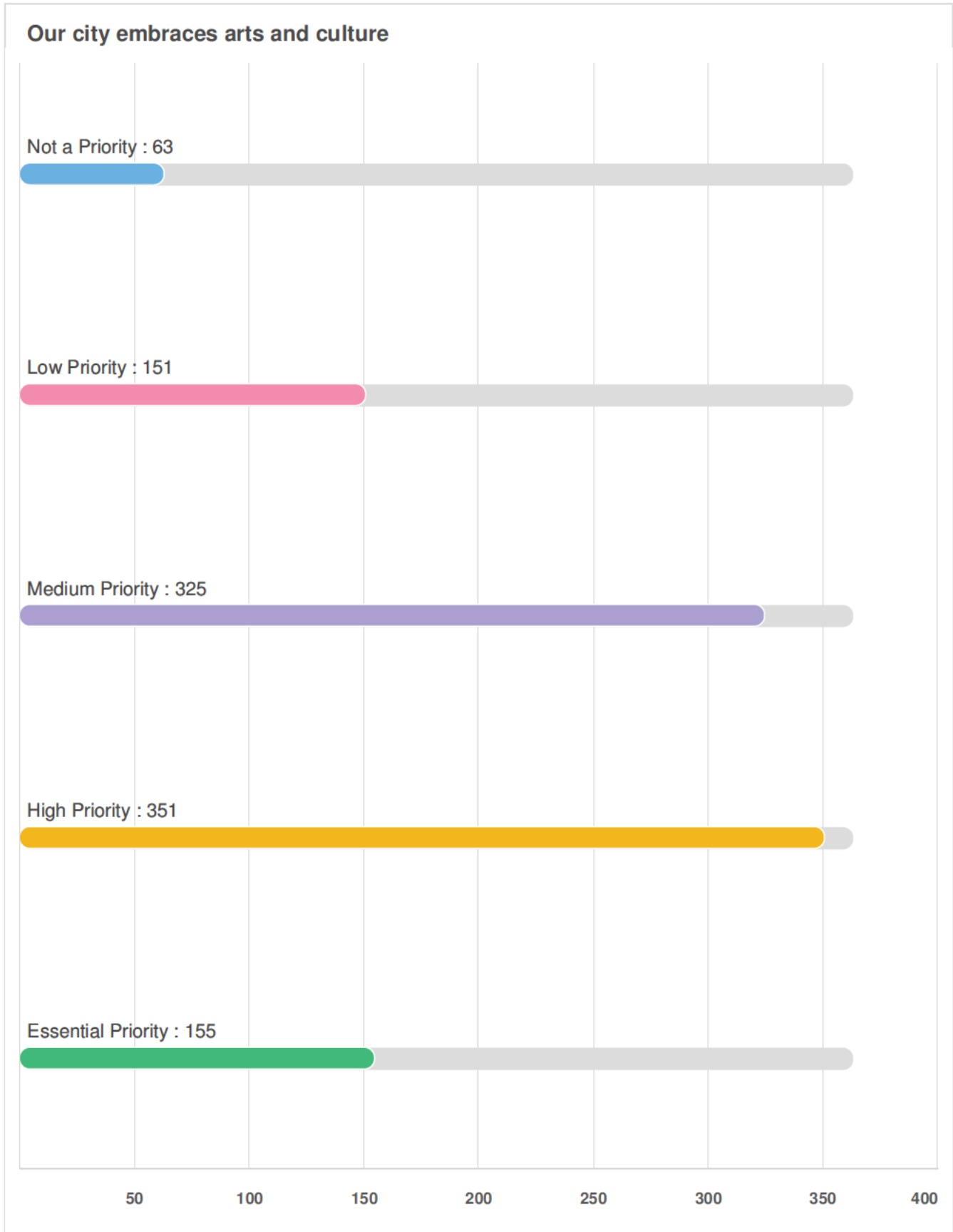
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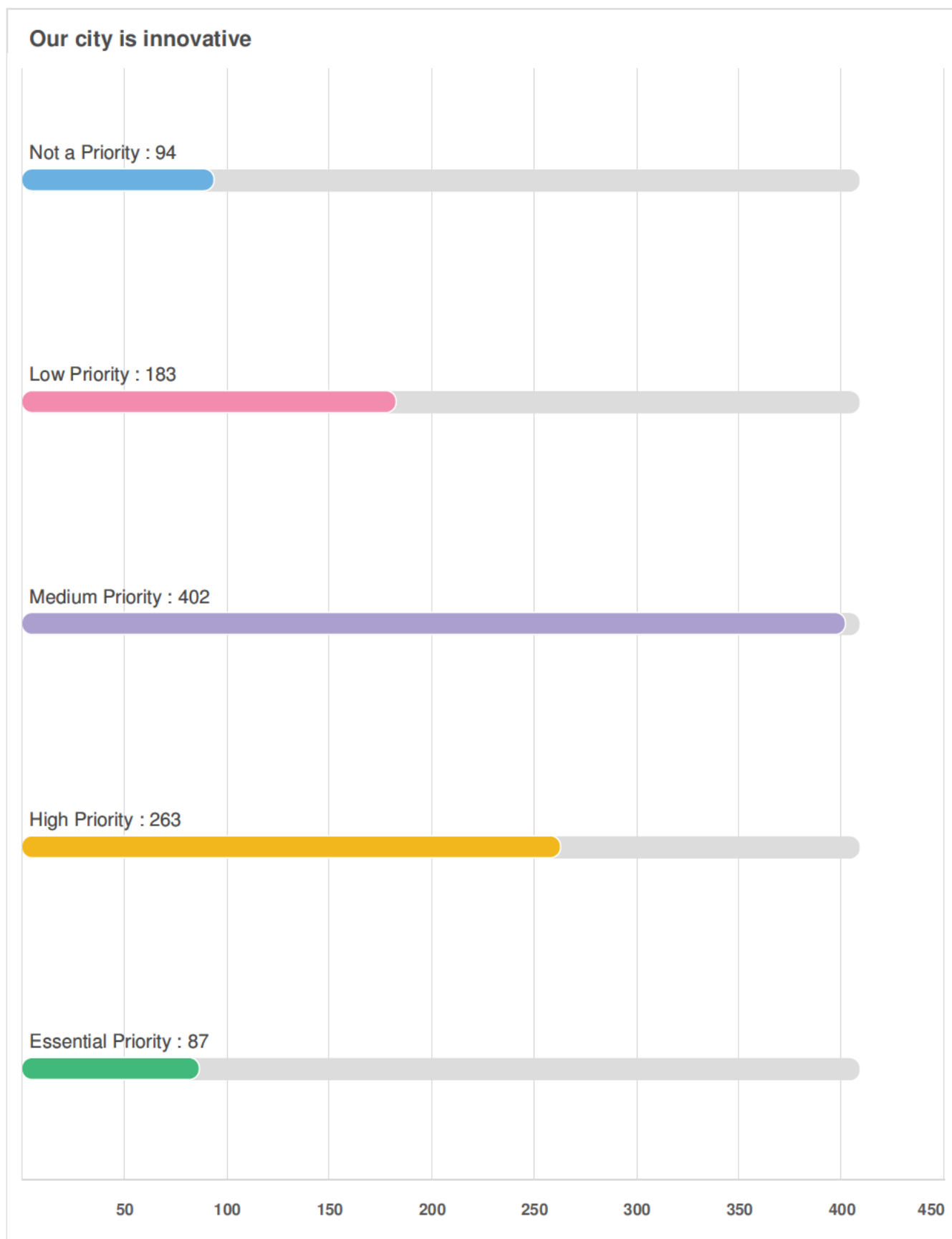




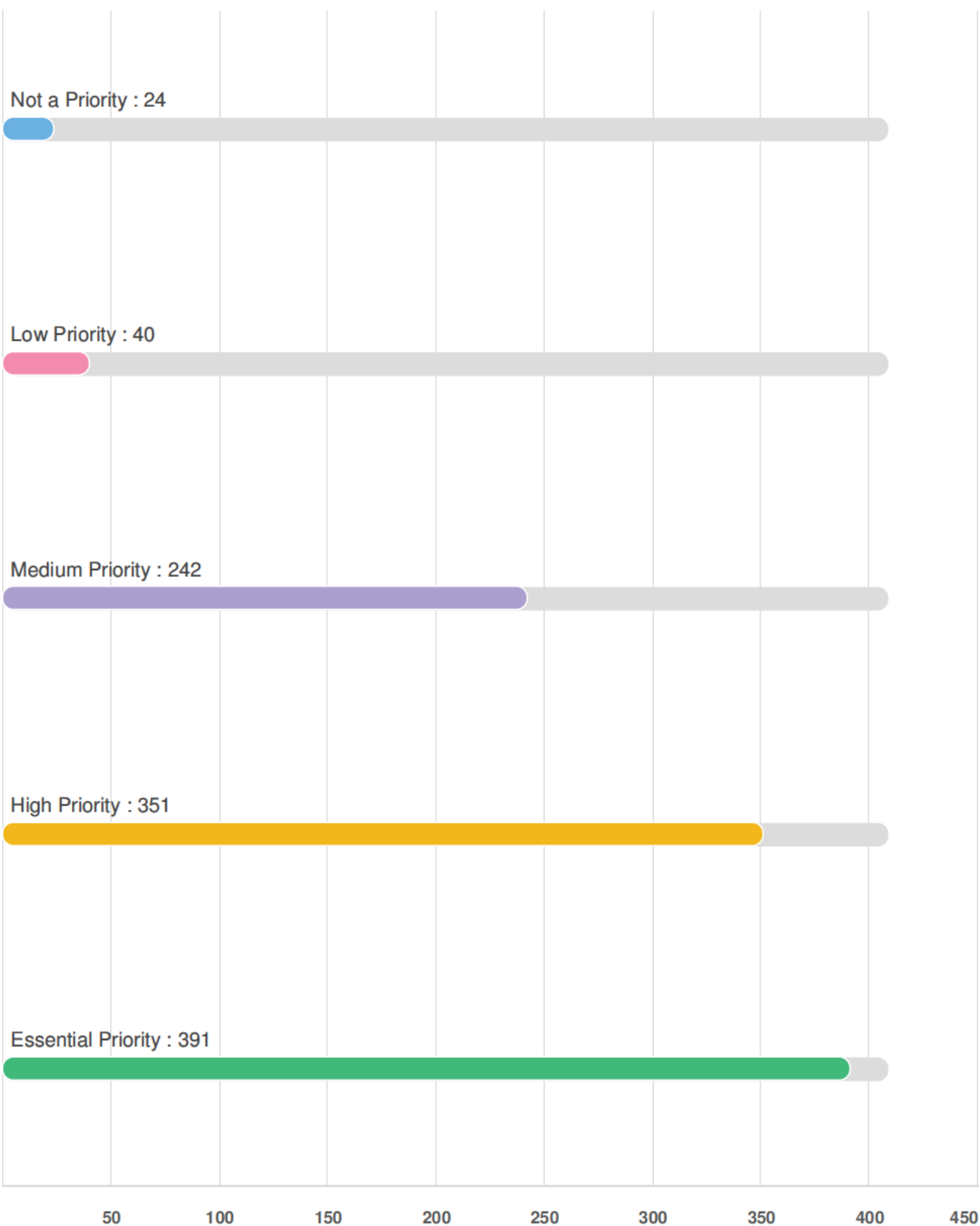


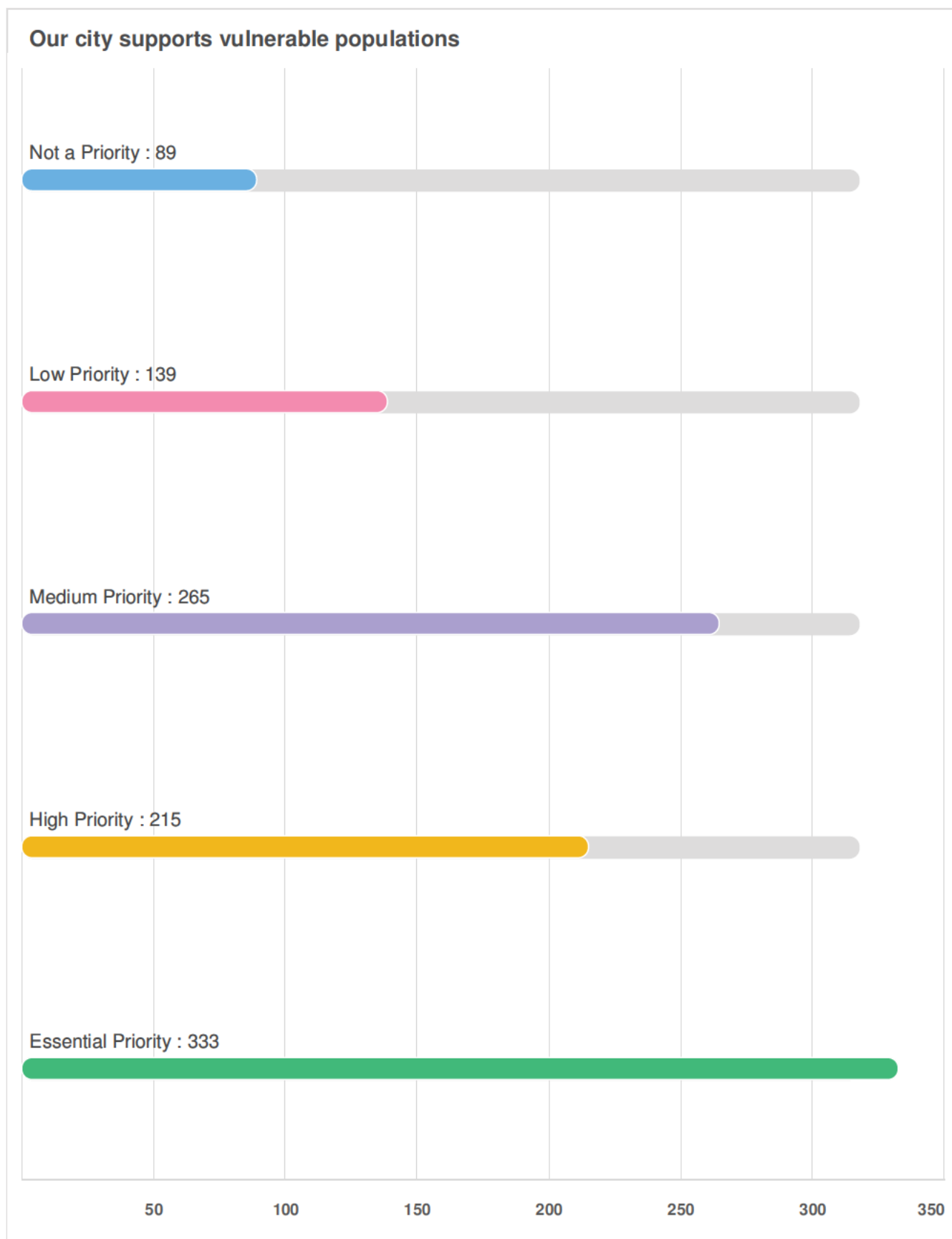


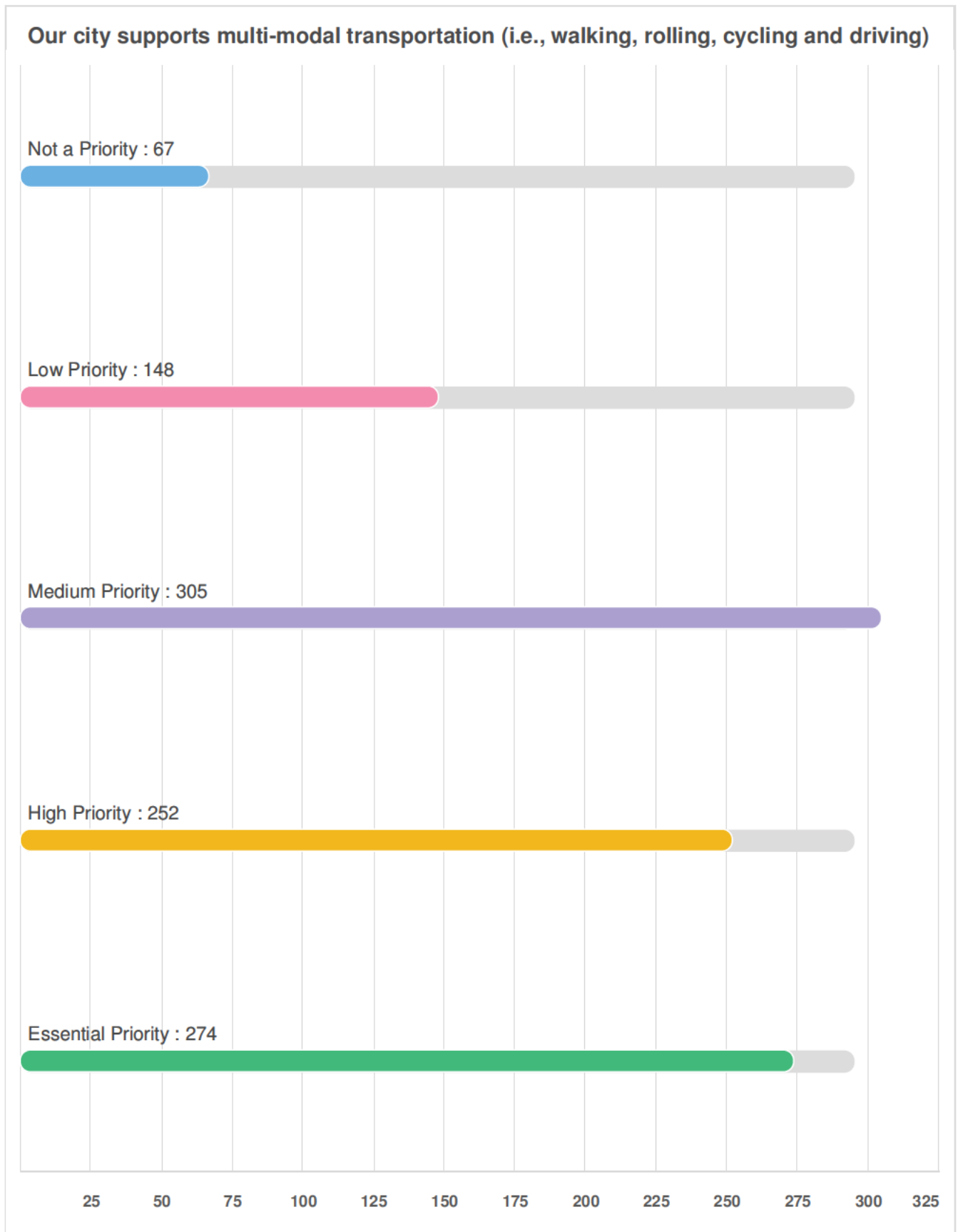


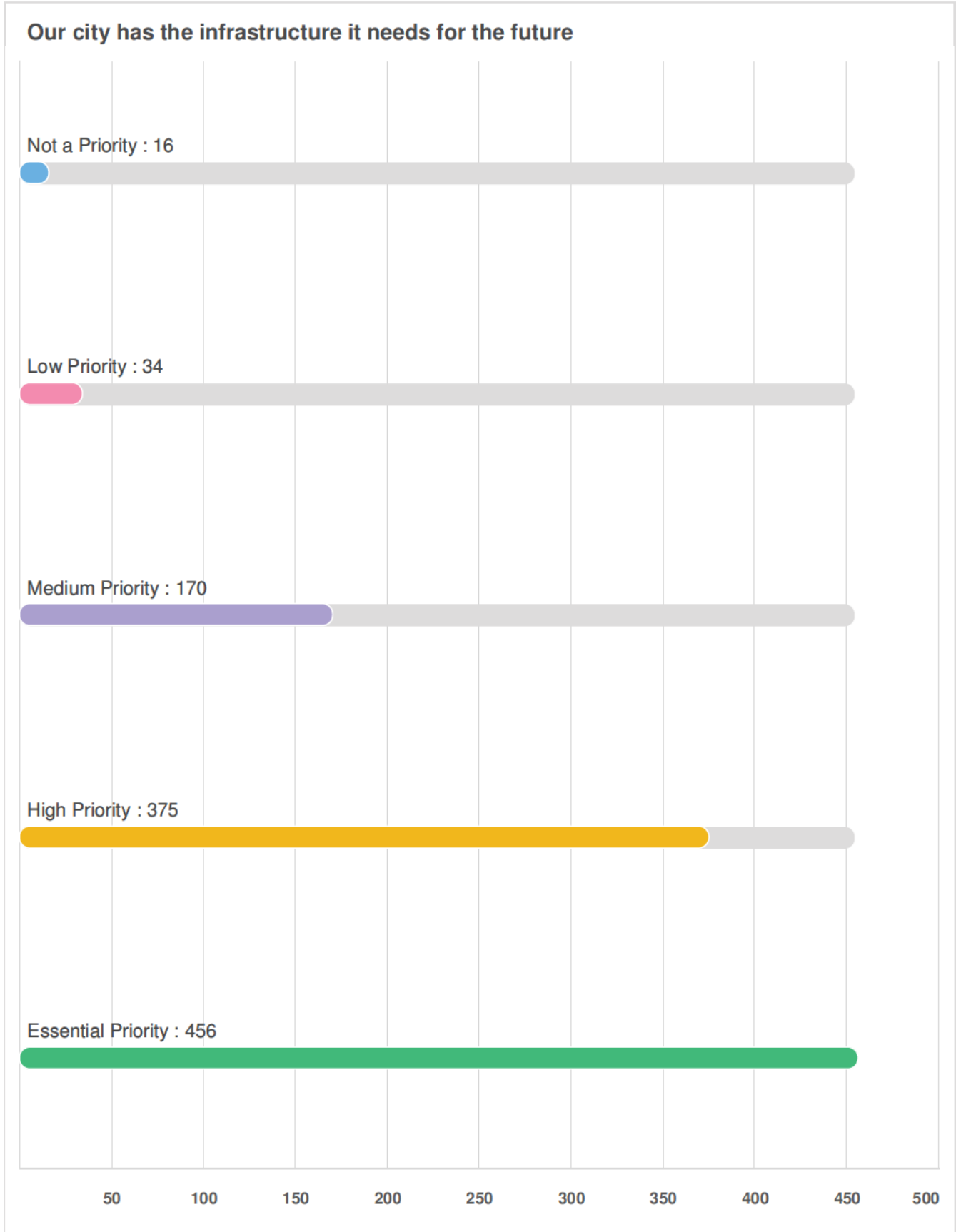


Our city supports local businesses and economic recovery

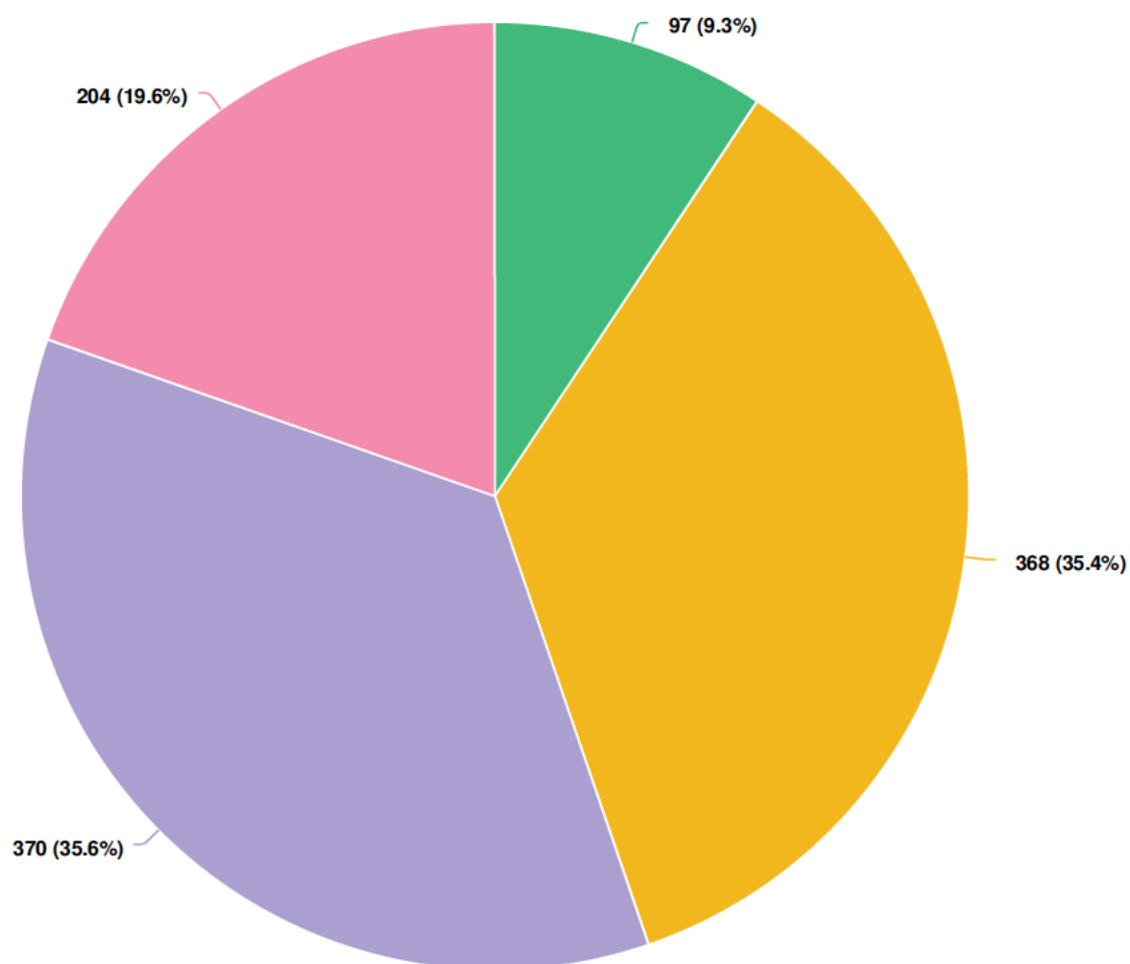








Q3 Thinking about all the programs, services and capital projects you receive from the City of Victoria, would you say that overall you get:



Question options

- Very poor value for your tax dollars
- Fairly poor value for your tax dollars
- Fairly good value for your tax dollars
- Very good value for your tax dollars

Optional question (1039 response(s), 20 skipped)
Question type: Radio Button Question

Q4 How satisfied are you with the availability, repair or maintenance of the City of Victoria's Transportation infrastructure/amenities?



Optional question (1055 response(s), 4 skipped)

Question type: Likert Question

Q5 | Do you have any comments or suggestions to share on the City's Transportation infrastructure budget?

Screen Name Redacted

11/09/2021 04:03 PM

Pave the roads, fix the potholes, don't worry about anything else.

Screen Name Redacted

11/09/2021 05:49 PM

Find a way to accommodate personal electric transportation. Eg. electric scooters, skateboards, etc.

Screen Name Redacted

11/09/2021 06:29 PM

Please continue to build cycle infrastructure! Active transportation is so important to our city.

Screen Name Redacted

11/09/2021 07:02 PM

You've built enough for bicycles. Please stop.

Screen Name Redacted

11/09/2021 07:17 PM

More emphasis on electric cars, they are coming in the thousands to Victoria and the sooner the better. It's not about bikes, it's about safe, efficient and quiet cars that allow people to live in rural areas relative to right downtown and play road hockey and little league and attend the local school outside the centre of the city. Bikes are cold, limiting, dangerous and inefficient for most people who live and work in our rainy, cold, dark climate. You cannot fix that, so stop destroying the roads that electric cars will fill in just a few years time. Sooner if you spend our money on infrastructure necessary to support this enormous change in transportation that is the solution to housing costs and the environment. With car you can live anywhere and not be packed into some little 400sq foot box on top of another miserable human living in one themselves!

Screen Name Redacted

11/09/2021 07:55 PM

I am appalled at how the City of Victoria has decimated our streets (Richardson, Pandora, Vancouver, to name a few) to make them "bike-friendly". The streets always were bike-friendly. Now to navigate in Victoria, cars have to be driven through small residential lanes to get where you want to go. This is because council has chopped up main connectors and made getting around by car difficult. Not everyone is able to ride bicycles...elderly persons, persons with mobility issues, families with several different-aged children and those whose work require vehicles. To spend 13 million more dollars on this madness boggles the mind! Use some of that money to return our roads to being drivable and the rest of it to increase the police share of the budget. Maybe then we will feel safe enough to return to downtown Victoria!

Screen Name Redacted

11/09/2021 08:12 PM

Although it is important to look at all modes of transportation I think we do need to look at parking as the downtown has a lot of services and its a good way to attract visitors from other regions.

Screen Name Redacted

11/09/2021 08:30 PM

No

Screen Name Redacted

11/09/2021 09:33 PM

Please improve: Safer, consistent bike lanes.(it is very dangerous when the bike lane comes to a sudden end and bikers are spit into traffic., Either have no bike lane or keep it consistent the whole street length.) Increase neighborhoods with sidewalks. Many older streets have no sidewalks. Safe biking and walking routes to schools.

Screen Name Redacted

11/09/2021 09:54 PM

Anything but cars! I love the new electric carshare system, and the electric buses, and the bike lanes. I would happily pay more taxes for fancy bike lanes! Hillside, Quadra, Jubilee and Fernwood could benefit from more pedestrian-controlled crosswalks.

Screen Name Redacted

11/09/2021 10:51 PM

I think the budget is generally good, but more could be spent on pedestrian infrastructure.

Screen Name Redacted

11/09/2021 11:01 PM

More sustainable transport with less public consulting.

Screen Name Redacted

11/09/2021 11:44 PM

I think the timing of traffic lights along Finlayson beside Mayfair Mall needs to be looked at. The new traffic light in the middle of the block is messing with the flow.

Screen Name Redacted

11/10/2021 04:31 AM

City parkades are too dangerous to use so my family (and many that I know) doesn't (already too sketchy to walk on a lot of city streets out in the open, so we do not put ourselves in city parkades). Roads are neglected which impacts my family's safety as cyclists and pedestrians (pot holes, broken asphalt, bumps, irregularities) which is a danger especially at night when you can't see them. An extensive 'visual sweep' of overgrown sidewalks should be done by the City, with warning notices given to property owners to clear them of private hedging encroaching over

sidewalks, rather than relying on your current system of ad hoc reporting-from-the-public system through Bylaw reporting. Boulevards are neglected. In previous years (many years ago now), they were regularly 'edged' and re-seeded, and blvd trees pruned of dead branches. Currently the blvd in front of where we live is half packed-down dirt and the other half weeds, and is unlikely to be anything better unless the city has a program to remediate (?). Blvd trees along our street have many dead branches which are not being attended to (a risk to the public, to parked cars, and a risk to city taxpayers re: liability).

Screen Name Redacted

11/10/2021 06:46 AM

As a daily bike I want to thank you for all the hard work in bike lanes. I would like to see the next priority to make sidewalks larger to accommodate more people and better accommodate those with mobility issues.

Screen Name Redacted

11/10/2021 07:06 AM

Better traffic calming, pedestrian infrastructure and cycling safety to deal with the impacts of congestion and bike lane diversions on the unlucky streets

Screen Name Redacted

11/10/2021 08:16 AM

More cycling and pedestrian priority, trees,

Screen Name Redacted

11/10/2021 08:20 AM

more roundabouts, less stop signs. look at australia. it works

Screen Name Redacted

11/10/2021 08:24 AM

Given budget pressures and successive tax increases in an increasingly unaffordable city, it would seem advisable to stick to core accountabilities such as infrastructure. More strategic responses to accommodating cars would be advisable; gas vehicles will be replaced by electric but perhaps not reduce in number. Blocked/reduced roads (cycling lanes) and reduced on street parking have (for me) made use of downtown businesses inconvenient and undesirable.

Screen Name Redacted

11/10/2021 08:25 AM

Screw your stupid, dangerous bike lanes

Screen Name Redacted

11/10/2021 08:35 AM

More active transportation routes

Screen Name Redacted 11/10/2021 09:29 AM	Some of the roads are in horrible condition. Too much effort is being spent on bike lanes at the expense of roads.
Screen Name Redacted 11/10/2021 09:29 AM	Appreciate any moves away from being car-centric. Also, would like to see the city rely less on development funding upgrades as this seems to lead to scattered upgrades and partial implementations.
Screen Name Redacted 11/10/2021 09:55 AM	Improve sidewalks for walking, too many places where vegetation and signage and poles obstruct walking
Screen Name Redacted 11/10/2021 10:38 AM	Our roads are in generally poor condition on many of our streets and traffic congestion is becoming an issue.
Screen Name Redacted 11/10/2021 11:36 AM	Much more needs to be done to maintain existing transportation infrastructure. CoV's road and sidewalks are in terrible shape.
Screen Name Redacted 11/10/2021 12:10 PM	More bike lanes and walking infrastructure
Screen Name Redacted 11/10/2021 12:20 PM	Ensure that contracts for work are awarded in a fiscally responsible way; not via sweetheart deals that favour specific union contractors (I.e. not via the bogus Horgan CBA regime that pretends to benefit communities but actually benefits a select group of unions). Not allowing all contractors to bid on work fairly results in demonstrated average cost increases of 30%, and is an irresponsible use of tax payers' money and the City's limited budget.
Screen Name Redacted 11/10/2021 12:35 PM	More pedestrian controlled crosswalks
Screen Name Redacted 11/10/2021 12:41 PM	Too much was invested to closing streets to cars for bike lanes rather than sharing the roads.
Screen Name Redacted 11/10/2021 12:42 PM	Stop putting money into poorly designed bike lanes. Cyclists do not wear helmets, stay off sidewalks, shoulder check, talk on their phones, blast through stop signs and red lights with impunity. Start handing out tickets for these infractions like Oak Bay does.

Screen Name Redacted

11/10/2021 12:50 PM

The City has done a wonderful job of expanding the AAA Active Transportation Network. I look forward to the future additions. I'm also impressed with the streetscaping, but I worry that the tree canopy and green space is at constant risk.

Screen Name Redacted

11/10/2021 01:35 PM

Blake lanes designed for inexperienced cyclists will not get people out of cars for their daily transportation needs; they will only meet recreational family needs.

Screen Name Redacted

11/10/2021 01:46 PM

No more bike lanes

Screen Name Redacted

11/10/2021 02:01 PM

Very grateful for the flashing lights that have been installed at crosswalks in my neighbourhood!

Screen Name Redacted

11/10/2021 02:34 PM

Victoria's road infrastructure is not being able to cope with the influx of ever increasing traffic- (over)development of housing politics cannot be made in isolation from considering traffic implications

Screen Name Redacted

11/10/2021 02:34 PM

I request that the city takes into consideration the needs of pedestrians. I am very dissatisfied with how the bike lanes did not include any empirical input from pedestrians. And if there was, there wasn't enough transparency. Either way, the city has more than just cyclists and drivers.

Screen Name Redacted

11/10/2021 03:07 PM

Stop putting in bike lanes and start paving the streets. Most are in very poor condition including Shelbourne street from Haultain to Myrtle street.

Screen Name Redacted

11/10/2021 03:49 PM

Many crosswalks don't give seniors enough time to cross.

Screen Name Redacted

11/10/2021 04:07 PM

Sidewalk and other active transportation needs to be tied to neighborhood densification as to better empower people to make green choices.

Screen Name Redacted

11/10/2021 04:43 PM

The road surfaces are like cart tracks. Pave them. Driving anywhere downtown is a nightmare. Return Vancouver, Cook (including Dallas intersection), Richardson, Quadra to the way they were.

Screen Name Redacted

11/10/2021 05:18 PM

Roads move people, people move the city — the imagined efficiency of our networks is lacking — congestion created by poor planning.

Screen Name Redacted

11/10/2021 07:33 PM

for the past several years it seems like the focus has been on bike lanes at all costs, which has created significant division and animosity towards the city as well as between different groups which is creating unhealthy division within the community. Bike lanes that help improve safety are great but should not come at the cost of pedestrians, motorists and those with disabilities, or create such hostile division within the community

Screen Name Redacted

11/10/2021 08:01 PM

Road and sidewalks in my part of town are in poor repair, making it hard to get around by car and by foot.

Screen Name Redacted

11/10/2021 09:14 PM

Given the dire state of our economy and the need to save money wherever possible, I believe it financial prudent to limit the infrastructure budget to basic maintenance and forego any capital spending until the local and up to the national economy is in a better state.

Screen Name Redacted

11/10/2021 09:48 PM

You have created a complete mess with all the road closures and lane reductions. Wharf, Vancouver, Richardson are disasters and create more congestion. Small side roads around Fairfield are now in an arms race to combat increased traffic because of these foolish decisions. The roads around the region are in terrible condition and are being ignored in favour of your pet project bike lanes. You cater to a small vocal minority while ignoring the needs of the rest of the community

Screen Name Redacted

11/10/2021 10:51 PM

Stop the bike lanes. Not taking into consideration people with mobility and vision issues. Messing up the roads and leaving huge bumps and pot holes that make it dangerous to walk, cycle or drive on. Killing trees to put in these bike lanes that serve only a small component of the people in the city. Get rid of the ping pong table! Put Clover point back to the way it was. Having a picnic out there...who would do that. Open up parking to Beacon Hill Park.

Screen Name Redacted

11/10/2021 11:25 PM

Many sidewalks in the James Bay/Downtown area are a mess, very uneven. Also the streets are badly lit. Not safe!

Screen Name Redacted

11/11/2021 06:44 AM

Some of the street installations, e.g. ping pong table, seem frivolous and wasteful and ill-planned. Ordinary people who live in this expensive city can't afford frivolous spending, so the city shouldn't either.

Screen Name Redacted

11/11/2021 10:36 AM

more buses, less bike lanes. Too many bike lanes which punish those who own a car

Screen Name Redacted

11/11/2021 11:05 AM

Have so enjoyed all the new bike infra. Keep this coming! We need less parking downtown and more safe roadways for pedestrians, bikes and those choosing alternative transportation.

Screen Name Redacted

11/11/2021 11:45 AM

road maintenance-too many streets uneven, bumpy and with potholes. When major road interruptions necessary-coordinate various departments to minimize disruptions.

Screen Name Redacted

11/11/2021 11:45 AM

Need more mid-block crosswalks. Need more trees there are some streets where there are none -e.g. Herald. Sidewalks are very often in poor repair, so much so that they are dangerous, especially to the elderly.

Screen Name Redacted

11/11/2021 11:59 AM

More active transportation and vision zero infrastructure. Remove street setbacks to reduce useless front lawns

Screen Name Redacted

11/11/2021 01:30 PM

Spend \$ on essential infrastructure and not on pet projects (e.g., roads not giving money to things well outside the city's mandate, such as designating a significant amount to Indians (so-called reconciliation grant)

Screen Name Redacted

11/11/2021 04:21 PM

Bicycles don't yield at busy pedestrian crossings (eg Wharf at Belleville)

Screen Name Redacted

11/11/2021 04:33 PM

Enough with bike lanes, now move on to sensible transportation within the city

Screen Name Redacted

11/11/2021 06:24 PM

Better planning for bus routes, increase in access to streets for vehicles (too many are now inaccessible & causing major backup on main routes). Bike routes need to be the same (too many now, that all have different rules, making it very confusing)

Screen Name Redacted

11/11/2021 06:28 PM

"Trust" is gone. No one believes City. Infrastructure is way behind - and promises not kept, especially with respect to commitments for walking safety and routes

Screen Name Redacted

11/11/2021 06:34 PM

Lower expenditures on bike lanes.

Screen Name Redacted

11/11/2021 06:37 PM

Too much emphasis on bicycles, not enough on pedestrians and public transportation.

Screen Name Redacted

11/11/2021 06:38 PM

above survey does not allow me to choose that I do not want the bike lanes.

Screen Name Redacted

11/11/2021 06:54 PM

reduce the priority of on street parking

Screen Name Redacted

11/11/2021 07:13 PM

Poorly planed bike lanes

Screen Name Redacted

11/11/2021 07:29 PM

More priority to pedestrians

Screen Name Redacted

11/11/2021 08:11 PM

I'm an avid cyclist. Please stop the two way bike lanes - they take too much road space and are unnecessary (one way, with traffic would be fine). Further, bike lanes are very different from one another (Vancouver st, Pandora, wharf, etc). This causes confusion for cyclists as well as vehicles.

Screen Name Redacted

11/11/2021 08:41 PM

Better planning on timing of road closures is needed as well as signs for traffic pattern changes.

Screen Name Redacted

11/11/2021 08:59 PM

Stop making bike lanes - Cook Street still has too many bikes on it. Getting into my home on Burdett is hell.

Screen Name Redacted

11/11/2021 09:07 PM

Focus on fixing roads and sidewalks and better lighting on dark streets

Screen Name Redacted

11/11/2021 09:16 PM

Traffic is bottle necking at several locations thanks to un needed upgrades. ie wharf street, four way stop at cook and Dallas. Bike lane down Richardson is causing increase traffic to side streets. Emergency vehicles can't get down.

Screen Name Redacted

11/11/2021 10:18 PM

Too many of the roads, both main and side have become almost undriveable with all the potholes.

Screen Name Redacted

11/11/2021 11:10 PM

Better design for city centre bike lanes.

Screen Name Redacted

11/11/2021 11:39 PM

Stop spending money on narrowing streets. Eg. Pandora between Wharf and Government.

Screen Name Redacted

11/11/2021 11:54 PM

No children riding un accompanied on the bus. It's not safe. No more curbed bike lanes. Bikes need to be licensed so when pedestrian gets hit by a bike there are consequences!

Screen Name Redacted

11/12/2021 05:59 AM

Please fill in pot holes. James Bay is the worst and I do not even live in James Bay. Consider having shared bike and walk sidewalks in areas with low pedestrian traffic. They do in Europe. Coordinate projects so that the same area is not paved, dug up and patched.

Screen Name Redacted

11/12/2021 09:46 AM

Stop prioritizing personal cars

Screen Name Redacted

11/12/2021 10:05 AM

People with mobility challenges cannot be forgotten. Bicycles are not for everyone.

Screen Name Redacted

11/12/2021 11:28 AM

There are significant safety issues with some of the bike lanes - specially Vancouver between Fort & Balmoral, and multiple places on Wharf - this could become extremely expensive from a legal liability position for our city

Screen Name Redacted

11/12/2021 12:57 PM

I ride my e bike as often as I can but it does rain buckets in the winter. Stopping and starting at city traffic lights increases GhGs. Who is programming Douglas and Blashard? Exit one red light, and the next one turns red. The lower speed limit already is a safety precaution. Flow is ridiculous however. Also, living in an apartment, I rely on street parking. My neighbour thinks that he "owns" the spot in front of his house and calls bylaw officers often when visitors come by. Can we have a better permit system for residential tenants to claim a spot? The streetscaping around bike lanes and turning lanes are too wide--almost took out my car undercarriage a few times. Hard to predict where the bulge extends!

Screen Name Redacted

11/12/2021 01:49 PM

Please fix the pot holes. Paint more yellow lines at corners so people can safely turn corners whether on a bike, walking or driving.

Screen Name Redacted

11/12/2021 01:51 PM

the condition of some of the roads in this city is horrible, and it does feel like there has been an attack on the vehicle driver in this city making it much harder to get around with all the bike lane changes that have been pushed through, the traffic does not just disappear when a road gets closed for a bike lane, the traffic gets re-routed and gets bogged up in other areas causing more green house gasses

Screen Name Redacted

11/12/2021 01:54 PM

More bike-lanes, cross walks, and sidewalks please!

Screen Name Redacted

11/12/2021 02:05 PM

1. No plans to address longstanding accessibility barriers on a priority, based on risk and exclusion for people with disabilities (e.g., utility poles in sidewalks). 2. The city is still building curb cuts with barriers and hasn't written the standard for them or tactile domes. 3. We cannot determine the level of resources on accessibility from info provided. The budget used to say how many intersections would be addressed and where. Bring that back. 4. There is still work to be done on making all pedestrian crossings of bike lanes (apart from at controlled intersections) safe. Where are pedestrian controlled lights at mid-block cross walks? 5. We don't see plans for the new and retrofitted accessible parking spaces for which funds were approved but do not show in this budget.

Screen Name Redacted

11/12/2021 02:13 PM

Many communities recognize the challenges that disabled people have by providing free or reduced parking for those that have a disability sticker.

Screen Name Redacted

11/12/2021 02:32 PM

Diverting traffic off main corridors and on to side streets and past elementary schools is dangerous and not necessary. Bi-directional bike lanes on one way streets is also dangerous and counter intuitive and proving worse environmentally.

Screen Name Redacted

11/12/2021 05:33 PM

Council should walk through areas such as Rockland. The condition of the back roads is terrible

Screen Name Redacted

11/12/2021 05:45 PM

stop vanity projects

Screen Name Redacted

11/12/2021 08:25 PM

Reliable mass transit - LRT or similar Bike lane design consistency

Screen Name Redacted

11/12/2021 08:35 PM

All buses could be electric

Screen Name Redacted

11/12/2021 09:03 PM

Free buses - move bike line off fort to view street

Screen Name Redacted

11/12/2021 09:42 PM

Make the line item for bike lanes ZERO Too much money has gone into a poorly designed pet project which is CLEARLY making congestion downtown worse

Screen Name Redacted

11/12/2021 10:51 PM

As a paramedic the roads going to the hospital RJB are terrible and of the person is in pain it's awful.

Screen Name Redacted

11/12/2021 11:35 PM

Traffic is terrible, and is very unfriendly to those of us who have to use our cars. Bike lanes could have been great, but they are not, and unsafe, and there was no need to change the traffic flow on our streets. Bus transportation is good.

Screen Name Redacted

11/13/2021 06:45 AM

Restore Richardson and Vancouver to the way they were.

Screen Name Redacted

11/13/2021 07:03 AM

Spend less on bike lanes

Screen Name Redacted

11/13/2021 07:21 AM

Concentrate on ensuring a viable transportation system and free transportation for seniors.

Screen Name Redacted

11/13/2021 07:46 AM

Stop the vanity projects and concentrate on good infrastructure.

Screen Name Redacted

11/13/2021 08:23 AM

Please spend some time on fully paving the main arteries, especially Blanshard between Fort and Fisgard (not just patch paving). Put a left turn advance signal light at Pandora and Blanshard, northbound. Put a pedestrian controlled crosswalk light at Linden and Fairfield. Somehow, activate something better at the traffic circle at Southgate and Cook. Most drivers traveling southbound on Cook RARELY yield to the traffic circle, most just barrel right through the intersection as though they have right of way, because that circle isn't really a circle there (I know, it was designed that way for big trucks) - but it is really dangerous to enter from Southgate when traffic is flowing along Cook. BTW, I LOVE the 3 way stop at Cook and Dallas. Thanks for that! Even though I live on Fairfield Road, and have noticed additional traffic, the closure of Richardson doesn't bother me, so just keep going with the all ages bike lanes. Maybe I'll even use them one day.

Screen Name Redacted

11/13/2021 08:30 AM

Enough with the bike lane expansion. Focus on foot traffic and bus options

Screen Name Redacted

11/13/2021 08:41 AM

Please, no more bike lanes.

Screen Name Redacted

11/13/2021 08:42 AM

Generate revenue by charging for "Residents Only" parking on City streets. Take a look at the City of Toronto for an example of this.

Screen Name Redacted

11/13/2021 08:48 AM

This is in your purview.

Screen Name Redacted

11/13/2021 08:57 AM

Insure adequate street availability for vehicle travel within the city. Reduce the rush to add bike lanes where they are little used or service a very minor minority of taxpayers.

Screen Name Redacted 11/13/2021 09:26 AM	not sure that we need more bike lanes
Screen Name Redacted 11/13/2021 09:35 AM	Rail from Victoria to Langford built above the galloping goose
Screen Name Redacted 11/13/2021 09:40 AM	More money needs to be put in for our infrastructure (road repairs and upgrades, more left lanes and left turn signals, more flashing lights for cross walks, more speed limit signs) So many different speed limits in Victoria.
Screen Name Redacted 11/13/2021 09:55 AM	Get rid of bike lanes
Screen Name Redacted 11/13/2021 10:02 AM	My street is full of potholes. When we complained, we were told that our street is due to be repaved in 10 years. No one has come to patch the potholes.
Screen Name Redacted 11/13/2021 10:02 AM	You've invested so much money on Douglas st and yet it still takes 20 mins to travel 4 blocks. Cook st is insane with the addition of boulevards instead of turning lanes , a once viable through st is now a parking lot. Cars aren't going anywhere ,for every new cyclist theres 200 new cars from the cold dark condo towers you allow built.
Screen Name Redacted 11/13/2021 10:06 AM	I've been relatively happy with the approach. I would like to see rigorous evaluation of new policies (e.g. the free transit piece) so that we can judge its success and inform other jurisdictions.
Screen Name Redacted 11/13/2021 10:32 AM	No more bike lanes!
Screen Name Redacted 11/13/2021 10:49 AM	Enough with the bike lanes already.
Screen Name Redacted 11/13/2021 10:58 AM	Sidewalk and road maintenance has been neglected and needs attention. Neighbourhood sidewalks are particularly neglected to the point of being hazardous (uneven & narrow pavement, obstructions , tripping hazards, impassible for users of wheelchairs, walkesr, and strollers)

Screen Name Redacted

11/13/2021 11:04 AM

would like to see rail service to downtown

Screen Name Redacted

11/13/2021 11:05 AM

The movement of people is essential and the car will change in character, not disappear anytime soon so this must be part of the planning.

Screen Name Redacted

11/13/2021 11:25 AM

Please make an overall plan and construct in ways that make sense as opposed to what you are doing now

Screen Name Redacted

11/13/2021 11:32 AM

On street parking a great waste of road space. should at least be charged for.

Screen Name Redacted

11/13/2021 11:38 AM

Developers must include at least one parking stall per unit and encouraged to have EV charging at all parking stalls, approving new builds without parking or limited parking will create on street parking chaos, particularly due to the additional elimination of parking to accommodate bike lanes downtown. People will not give up their personal vehicles, they will most likely move to EV's instead.

Screen Name Redacted

11/13/2021 11:45 AM

The timing of traffic lights on some heavily-used roads seems designed for stop and go block by block rather than co-ordinating to create a smoother flow of vehicles over several blocks at a time which is more efficient and better for the environment.

Screen Name Redacted

11/13/2021 11:45 AM

No More Cycle fellatio

Screen Name Redacted

11/13/2021 11:59 AM

no

Screen Name Redacted

11/13/2021 12:03 PM

I try to avoid downtown due to the congestion caused by the bike lanes.

Screen Name Redacted

11/13/2021 12:10 PM

Stop putting up dangerous hard scape dividers for bike lanes - softer (rubber) dividers for example cause less harm if falling. Stop buying bus tickets for youth who do not use them.

Screen Name Redacted

11/13/2021 12:33 PM

Don't forget cars. Most of the over 70 population live in downtown or surrounding neighborhoods and we still drive cars!

Screen Name Redacted

11/13/2021 12:56 PM

The streets are generally in very poor condition and have been ignored in favour of other more glamorous projects (bike lanes, multi colour crosswalks etc.). It's past time to focus on the core city needs and stop spending on "flavour of the month projects".

Screen Name Redacted

11/13/2021 01:09 PM

I am impressed with your priorities

Screen Name Redacted

11/13/2021 01:10 PM

The Richardson St changes are terrible. Vancouver St is working well, but Richardson is pushing traffic to Rockland & Fairfield, which is making Rockland too busy & Fairfield much more dangerous. I see very few cyclists on Richardson, and to go anywhere by car for nearby residents requires detours via residential side streets, which is unpleasant & dangerous for those residents.

Screen Name Redacted

11/13/2021 01:13 PM

I feel like too much of our street surfaces are devoted to private parking

Screen Name Redacted

11/13/2021 01:26 PM

If a city is not healthy and safe then it is not worth living in or investing in. Many of the priorities in questions 1 and 2 are either nice to have or are not within the responsibility of mayor and council. Focus on your responsibilities. Identify the nice to have you think the city needs and identify the likely additional cost. Do your job! If you have time left over, lobby other levels of government to do their jobs regarding nice to have that are not within the remit of mayor and council.

Screen Name Redacted

11/13/2021 01:51 PM

Traffic lights should be prioritizing pedestrians and active transportation over cars. Seems like this could result in improvements with limited budgetary impact.

Screen Name Redacted

11/13/2021 01:52 PM

Maintain what we have prior to building more

Screen Name Redacted

11/13/2021 02:08 PM

System of bus fares needs to be revamped; it is too expensive for seniors

Screen Name Redacted

11/13/2021 02:57 PM

Synchronize traffic lights on Douglas and Blanshard. Current situation leads to idling cars and pollution. Make some neighbourhood streets one way to make them safer. This would allow for parking, cycling, driving and walking. Wharf street is an example of trying to do too many things in a two way street Stop spending on not needed infrastructure like speed bumps on Michigan to give just one example. I walk on Michigan regularly and it is very safe for pedestrians and cyclists. There is no traffic, crossings are not dangerous is one stops at stop signs. Skip the James Bay so called improvements and put the money in more important issues. Simply repair sidewalks.

Screen Name Redacted

11/13/2021 03:12 PM

Sidewalks and streets are not safe because Lisa Helps has lured huddlers of drug addicts to Victoria while defunding the police

Screen Name Redacted

11/13/2021 03:34 PM

The City should take dramatic initiatives to get people out of their fossil fuel-powered cars. Any number of potential budget items are imaginable for this, from those that are revenue generating (congestion charges, parking fees, etc.) to those that are roughly cost-neutral (pedestrianizing streets), to those that involve costs (more charging stations, more bike lanes, payments to get electric buses rather than the diesel buses we have now).

Screen Name Redacted

11/13/2021 03:41 PM

I feel that too much has been spent on bicycle lanes.

Screen Name Redacted

11/13/2021 03:54 PM

Fix our broken roads and stop with the bike lanes and "road calming" stuff. I mostly see empty bike lanes and cars jammed and idling for blocks on end because everything is reduced to one lane.

Screen Name Redacted

11/13/2021 04:26 PM

keep building awesome bike routes, my family is able to visit more places and spend more money in other neighbourhoods

Screen Name Redacted

11/13/2021 05:56 PM

Yes the roads and infrastructure need to be better maintained and prepared for worse weather due to climate change also more drought resistant trees and plants need to be planted.

Screen Name Redacted 11/13/2021 06:13 PM	Stop closing roads for bikes. The city is just causing traffic jams on other streets. Our weather isn't good enough for full time biking.
Screen Name Redacted 11/13/2021 06:18 PM	is there a bidjet
Screen Name Redacted 11/13/2021 06:25 PM	Too many streets disrupted for bike lanes!
Screen Name Redacted 11/13/2021 06:43 PM	The spending is excessive in the area, a bit to much experimentation and lack of consistency. A fair number of the initiatives leads to confusion on the roads for all.
Screen Name Redacted 11/13/2021 08:00 PM	It is not a priority right now. Fix the other issues and the deal with this.
Screen Name Redacted 11/13/2021 08:32 PM	City has been choked in favour of cycling minority
Screen Name Redacted 11/13/2021 09:15 PM	Great job with bike lanes but no more 2 way bike lanes on 1 way streets please. They are dangerous and inefficient.
Screen Name Redacted 11/13/2021 09:24 PM	I feel you are spending way too much money on bike lanes when we have other more pressing needs such as safety and affordable housing.
Screen Name Redacted 11/13/2021 09:42 PM	more protected bike lanes, bigger sidewalks and streetscaping. More street calming such as Richardson and Vancouver Street.
Screen Name Redacted 11/13/2021 11:27 PM	Please stop your infrastructure changes as you HAVE NOT, & I firmly believe that you will not in the future, consult WITH YOUR EMPLOYERS.
Screen Name Redacted 11/14/2021 08:08 AM	Stop/eliminate bike lanes.

Screen Name Redacted

11/14/2021 08:27 AM

fill the potholes, use street lights that emit better light as far to dark, paint the lane dividing lanes and use luminescent paint, use smaller buses

Screen Name Redacted

11/14/2021 08:37 AM

More focus on safe walking, rolling, transit for everyone. Slow down/reduce cars.

Screen Name Redacted

11/14/2021 08:44 AM

Stop creating GHG and pollution with poor bike lane choices and design

Screen Name Redacted

11/14/2021 09:34 AM

Stop the bike lanes.

Screen Name Redacted

11/14/2021 09:36 AM

No more ridiculous bike lanes!!

Screen Name Redacted

11/14/2021 09:44 AM

As someone who primarily walks to everything, having safe and well-lit sidewalks and crosswalks are very important.

Screen Name Redacted

11/14/2021 10:00 AM

I am a cyclist. Be more intelligent in building bike lanes, you've built confusing and dangerous ones. You are allowing huge condos to be built, increasing population density, without the transportation infrastructure to support it. Driving is a nightmare, downtown is a traffic jam 24/7.

Screen Name Redacted

11/14/2021 10:29 AM

Fix the unsafe bike Lanes. They are a complete disaster.

Screen Name Redacted

11/14/2021 10:49 AM

Building bike lanes will not suddenly make people want to bike. Cycling is not a realistic expectation for families either. We aren't balancing our children, their backpacks and their sports gear on our head so we can bicycle everywhere.

Screen Name Redacted

11/14/2021 11:07 AM

In some places, sidewalks are too narrow, particularly in Vic West.

Screen Name Redacted

11/14/2021 11:08 AM

Please stop diverting all main street traffic onto all of the tiny side streets. People do and will continue to use cars (they will just be electric) so please keep that in mind when planning. It is unrealistic to assume that people want to walk/cycle everywhere especially when it is unsafe to do so. I live in Fernwood/Downtown area and often drive because it is no longer safe to walk alone after sunset.

Screen Name Redacted

11/14/2021 11:17 AM

Don't try to do it all at once.

Screen Name Redacted

11/14/2021 11:26 AM

The bike lane on Finlayson street is WAY too narrow (0.5m). It needs to be upgraded to become a true part of the AAA network. Please continue to develop the bike lane network. A crosswalk is needed at Finlayson and Highview, and in Quadra Village between Kings and Hillside. Please require payment for parking in urban villages, and possibly residential areas as well. Curbs are valuable public spaces that should not be available for free vehicle storage. Parking minimums for new developments should be abolished.

Screen Name Redacted

11/14/2021 11:36 AM

Build a car-lite city. Accelerate the AAA bike plan. Divert traffic to circuitous routes. Calm traffic to 20 km/h city wide on neighbourhood streets, 30 km/h on arterial streets. We want our toddler to be able to independently move around the city by the time she's 8 or 9 years old. Too much parking. Not enough bike lanes. Build more. Build faster. - two-way cycletrack designs are bad. One way protected lanes on either side of the street that move *with* the rest of traffic is important for safety/connectivity/intersections/etc.. See: Montreal who is removing all the two-way routes that make connections too awkward the bigger the network gets. Unidirectional lanes are far more futureproof and won't require rebuilding.

Screen Name Redacted

11/14/2021 11:56 AM

Please pull back on bike lanes. Enough already.

Screen Name Redacted

11/14/2021 11:58 AM

Please keep going with the investment in bike infrastructure

Screen Name Redacted

11/14/2021 01:50 PM

Removing bushes that infringe on the sidewalks in all neighborhoods

Screen Name Redacted

11/14/2021 02:04 PM

More street parking. Parkade should not need a smart phone and you should not need to "estimate" how long you will be. Streets, sidewalks and boulevards are in terrible condition.

Screen Name Redacted 11/14/2021 04:19 PM	Hold off on increasing the bike lanes. Wharf st has deemed to be very dangerous and this is before we have experienced a typical tourist season. High density and people do not watch where they are going.
Screen Name Redacted 11/14/2021 04:22 PM	Bike lanes are an unnecessary expense that have very little use. The lanes are unsafe. A far better use of millions of dollars would of been a bus priority lane on Fort street.
Screen Name Redacted 11/14/2021 04:24 PM	Get back to the basics and forget all of the wasteful spending on "vanity" projects
Screen Name Redacted 11/14/2021 04:56 PM	Fix the roads. I'm an avid cyclist and I even think the roads are in terrible shape.
Screen Name Redacted 11/14/2021 06:00 PM	Replacing or repairing aging underground infrastructure is essential. Building bike lanes and closing streets to vehicles is not.
Screen Name Redacted 11/14/2021 06:17 PM	Stop making it so difficult to get everywhere. The 20 minute commute is now 53 minutes everywhere.
Screen Name Redacted 11/14/2021 06:42 PM	More advanced left turns signals.
Screen Name Redacted 11/14/2021 06:47 PM	Can we charge residents for on street parking in areas where resident only signs are posted?
Screen Name Redacted 11/14/2021 08:12 PM	Streets are in terrible condition , drive down Redfern St . Vancouver and Richardson St could accommodate cars and bikes , why shut down those streets for cars . ICE cars will be replaced with EV , and you are closing roads and reducing parking . I bike more than I drive my car .
Screen Name Redacted 11/14/2021 08:19 PM	The Pandora bike lanes are probably the most dangerous place I've ever ridden a bicycle. I've had more near-misses on that stretch of road than on any other in my life. Protected bike lanes are great, but their implementation in Victoria has been an absolute disaster.

Screen Name Redacted

11/15/2021 07:43 AM

Less money spent on bike lanes, more spent on cars as more and more people will have electric vehicles in the future. Cars will not be going away and currently the city seems to think that making driving and parking difficult that it will reduce the number of cars. Currently with the bike infrastructure "improvements" in recent years, all that has been done is to increase the pollution as cars have to drive additional distances and idle more often.

Screen Name Redacted

11/15/2021 08:54 AM

Take proposed budget for enhanced bike lanes and transfer to public safety and dealing with homelessness

Screen Name Redacted

11/15/2021 10:30 AM

Do not introduce any further bike lanes at this time

Screen Name Redacted

11/15/2021 10:44 AM

I am a biker and a driver. I like certain aspects of the bike lanes. Not everyone can or chooses to ride a bike. Vancouver, Wharf, Richardson - it is too much, not safe for first responders and simply pushes congestion to other arterial (residential) streets. Poor vision and worse execution. Suggest more bus, BRT type lanes

Screen Name Redacted

11/15/2021 10:48 AM

Extend the time period for completing the biking infrastructure reducing the planned \$13 million to \$4 million over the next 3 years.

Screen Name Redacted

11/15/2021 10:57 AM

I am a fan of bike lanes. I am not a fan of the mess CoV has made of the bike lanes. Please wait for the next council so that the bike lanes can be built more intelligently.

Screen Name Redacted

11/15/2021 11:04 AM

Mayor and council have spent millions of our tax dollars on their pet project of bike lanes while basically ignoring public input other than that of the cycling community! The road closures put in place have NOT in fact reduced vehicle traffic or emissions but in fact increased these as vehicles are now forced to travel considerably further to navigate the maze which has resulted in these poor decisions! I am quite sure that this has caused further difficulty too for emergency vehicles, ambulances and fire trucks! While I have no objection to bike lanes and applaud those who wish to ride their bikes I feel very strongly that mayor and council have ignored the needs of a vast majority of tax paying citizens that are simply unable to ride a bike! This city has a large population of elderly

people, people with disabilities who have no other choice then to take a car to get anywhere! Case in point of this too would be the ridiculous situation forced through at Clover Point! By replacing parking which enabled seniors, people with disabilities, people from further areas outside city limits with picnic tables that sit empty the majority of the time due to wind and inclement weather you have severely impacted accessibility to pretty much anyone who is not on a bike or able to walk there! Meanwhile our roads are a mess of potholes and patched up tarmac!

Screen Name Redacted

11/15/2021 11:13 AM

Fix the potholes! The section of Hillside Ave between Cedar Hill Rd and Shelbourne St is terrible. There are huge holes on Bay St as well.

Screen Name Redacted

11/15/2021 11:51 AM

Please continue to add active transportation and pedestrian infrastructure.

Screen Name Redacted

11/15/2021 12:29 PM

I would like to see collaboration with neighbouring cities to a more rapid transit system that would take more cars off the roads. There really ought to be a commuter system between downtown and the Esquimalt Lagoon as traffic from the Westshore really clogs up our streets here.

Screen Name Redacted

11/15/2021 01:14 PM

Love the bike lanes! Always more of that!

Screen Name Redacted

11/15/2021 01:32 PM

fix the roads pot holes and line markings

Screen Name Redacted

11/15/2021 01:46 PM

more future planning info is needed about how the city's bike network will connect to neighbouring municipalities (e.g. Saanich is building protected bike lanes on Shelbourne, how will they connect into Victoria's network?)

Screen Name Redacted

11/15/2021 02:49 PM

Pause the bike lanes until we can ensure they are safe for all.

Screen Name Redacted

11/15/2021 03:15 PM

the city continually adds concrete where it is not needed e.g. the narrowing of Quadra street near broughton and instead should be fixing our crappy sidewalks

Screen Name Redacted

11/15/2021 03:38 PM

The City has over-invested in new cycling infrastructure and has allowed other infrastructure associated with different modes of transportation to suffer and in some areas, fall into disrepair. Stop building new bike lanes. Do an operational and safety assessment of those lanes, see where and how they are not working for every/any user and adjust the existing system as needed. (build, measure, learn feedback loop). Pave the roads, stop patching them. Repair the sidewalks. Prioritize creating wide walkable sidewalks throughout the city where there are already exist but are insufficient .

Screen Name Redacted

11/15/2021 04:30 PM

Lane markings on roads are not maintained and a lot of rough pavement/holes on roadways.

Screen Name Redacted

11/15/2021 04:58 PM

Please build more protected bike lanes. I feel a lot safer when completely separated from cars.

Screen Name Redacted

11/15/2021 05:06 PM

Love focusing on car alternatives like public transit, walking, and biking. I'm also a fan of the outdoor patios replacing street parking

Screen Name Redacted

11/15/2021 05:08 PM

I would love to see money be put into making sidewalks safer for people with mobility difficulties

Screen Name Redacted

11/15/2021 05:09 PM

My partner recently started using a power wheelchair to get around, which really

Screen Name Redacted

11/15/2021 05:23 PM

Please stop closing roads, adding speed bumps and adding barriers to easy transportation by car.

Screen Name Redacted

11/15/2021 05:27 PM

Time pavement repairs with underground infrastructure replacement.

Screen Name Redacted

11/15/2021 05:28 PM

more left turn signals and better street lighting

Screen Name Redacted

11/15/2021 05:31 PM

Bike lanes need better paint, sidewalks need to be cleared of overhanging/bulging bushes and trees, the goose/E&N need better lighting.

Screen Name Redacted

11/15/2021 05:31 PM

Budget for a permit Street parking program.

Screen Name Redacted

11/15/2021 05:32 PM

Bike lanes need to be more equitable with motorized transport, less us vs. them and more discussion as cars are with us for many years to come and need to be incorporated without exclusion.

Screen Name Redacted

11/15/2021 05:36 PM

Keep going on the cycling, walking, and public transit infrastructure! Offer incentives to people who go car-free.

Screen Name Redacted

11/15/2021 05:38 PM

Continue with bike lane expansion and increase bus availability and accessibility. Consider covered bus shelters, bike parking and repair stations.

Screen Name Redacted

11/15/2021 05:40 PM

I do not like how the 1st hour free has effectively been removed. Only a few spots are available for this and the system makes it difficult to use (have to return and move car) This does not help downtown businesses. I don't go/park/shop downtown now because of this change in parkade system.

Screen Name Redacted

11/15/2021 05:45 PM

The city is already doing a fantastic job on bike lanes, but I want to use this survey to argue for more bike lanes and also more car-free streets. The closure of part of Broad Street last year was an excellent decision. I would love it if this closure was made permanent, and several blocks of Government Street (which already has the look and feel of a pedestrian street) were likewise closed to traffic permanently. As a long-term goal, it would be great if a larger section could be closed to regular traffic, as has happened with the "old towns" of many European cities in the past decades. I would love to see the Vancouver bike route extended northwards as a separated bike path.

Screen Name Redacted

11/15/2021 05:48 PM

Sidewalks should have priority, eg. the sidewalks down Fernwood Road are narrow, too close to the road, and riddled with hydro poles. More and safer crosswalks are always needed.

Screen Name Redacted

11/15/2021 05:49 PM

Get the E&N Railway rolling as part of the transportation services, One pass for bicycle lockup and use, busses, harbour ferries, ferry from Royal Bay, rail transit. ONE PASS

Screen Name Redacted

11/15/2021 05:52 PM

The bike lanes need to be fixed so that they work with a less likely chance of someone getting hurt or killed. The roads are FULL or pot holes that need immediate attention. During this torrential rain I am unable to see any of the painted lines in the roads.

Screen Name Redacted

11/15/2021 05:56 PM

Make pedestrian movement safer. Get cyclists off sidewalks.

Screen Name Redacted

11/15/2021 05:57 PM

If Victoria wants public transport, I think it needs small, electric buses running at frequent intervals within the city.

Screen Name Redacted

11/15/2021 06:00 PM

Spend less on bike lanes and use it to maintain paved roads, lighting and street signs.

Screen Name Redacted

11/15/2021 06:01 PM

I enjoy the growing bike network and have gone car free as a result!

Screen Name Redacted

11/15/2021 06:04 PM

Design choices for bike lanes and increased strangling of vehicle movement in the city are increasing animosity of drivers towards cyclists making cyclists at greater risk on all non-protected bike lanes. The city should reject any bike lane designs that go against standard driving norms to reduce accidental collisions; the attitude that "people will just get used to it" is not acceptable, puts people at risk unnecessarily, and neglects to consider that Victoria has a large number of visitors that drive here who will not be aware of the peculiar ways things are done here. Pedestrian crossings should be pedestrian activated flashing lights (like in North Park Village) and not pedestrian activated traffic lights; this will keep both foot and wheeled traffic moving along more quickly and reduce motorist frustration. The greatest improvement to transportation infrastructure and safety would be to use reflective paint on the streets. At night in the rain it is almost impossible to see road markings, and it is very likely to cross into another lane or miss where a lane is a forced right or left turn. Relatedly, the city should invest in turn arrows mounted on traffic lights for all forced turn lanes.

Screen Name Redacted

11/15/2021 06:27 PM

A fortune has been spent on bike lanes while roads and sidewalks deteriorate. Sequencing of traffic lights out of downtown is abysmal.

Screen Name Redacted 11/15/2021 06:46 PM	Less on street residential parking to allow easier and safer traffic flow and more room for cyclist.
Screen Name Redacted 11/15/2021 06:58 PM	Bike lanes need to be properly analyzed to insure they are the best possible
Screen Name Redacted 11/15/2021 07:14 PM	put the brakes on bike lane construction
Screen Name Redacted 11/15/2021 07:18 PM	Lit, flashing crosswalks. Cycling and Driving education for the new bike lanes, these rules didn't exist for most drivers and the signage ball sucks.
Screen Name Redacted 11/15/2021 07:19 PM	The potholes on residential streets are absolutely horrendous
Screen Name Redacted 11/15/2021 07:46 PM	I feel the public safety and the homeless crisis should be prioritized before traffic calming measures.
Screen Name Redacted 11/15/2021 07:54 PM	I would like to see greater investment in active transportation - especially cycling infrastructure.
Screen Name Redacted 11/15/2021 07:56 PM	Less bike lanes, more road repairs
Screen Name Redacted 11/15/2021 08:08 PM	Priority needs to be repairing or replacing aging infrastructure. Make sure bike lanes do not impair buses Reduce priority on bike lanes and promote busing Ensure differently abled people have access to areas for recreation and shopping
Screen Name Redacted 11/15/2021 08:17 PM	Allow everyone to park on residential streets for three hours. Residents longer by permit only with minimum charge.
Screen Name Redacted 11/15/2021 08:26 PM	Better corsswalks for walkers with signals and lights so cars and bikes actually stop

Screen Name Redacted

11/15/2021 08:26 PM

Better planning and less confusing bike lanes.

Screen Name Redacted

11/15/2021 08:31 PM

Please create wider sidewalks with traffic calming measures such as on Broad and Government Street.

Screen Name Redacted

11/15/2021 08:33 PM

Affordable housing Free parking again on Sundays More car shares Bike rentals/shares (like Montreal) Better bus routes in more rural/dense neighborhoods

Screen Name Redacted

11/15/2021 08:37 PM

Continue expansion of bike lanes and active transportation while prioritizing state of good repair for existing infrastructure

Screen Name Redacted

11/15/2021 08:40 PM

Far too much focus on bike lanes and nowhere near enough focus on walkability. Also, construction scheduling needs a complete overhaul. Too often there are too many projects occurring in the same part of the city making it near impossible to get through that part of town.

Screen Name Redacted

11/15/2021 08:45 PM

Please spend money to improve transportation that will benefit a larger proportion of residents. Bike lanes are great, but only help a small portion of people who can bike. This completely ignores the needs of elderly and those who cannot bike as their primary mode of transport. We need more public transit at a reduced cost to incentivize people to take the bus. Free passes for seniors, and highly reduced monthly passes for everyone else. I will gladly pay more taxes to help everyone get out of their cars.

Screen Name Redacted

11/15/2021 09:19 PM

We need more bike lanes running north-south and make Government Street pedestrian only to View Street. Complete sidewalks where they are not currently located.

Screen Name Redacted

11/15/2021 09:29 PM

Bike lanes - yes, but stop the unspoken strategy of impeding vehicular traffic. Projects like Richardson conversion are at odds with the vaunted community plan and accomplish nothing in terms of reducing vehicle traffic - an extremely poor idea that most Fairfield residents did NOT support.

Screen Name Redacted

11/15/2021 09:36 PM

Efforts to reduce emissions and driving have been good but more needs to be done and the budget needs to be increased.

Screen Name Redacted

11/15/2021 09:42 PM

The city is a disaster of construction and confusing bike lanes. The city is a total dump right now.

Screen Name Redacted

11/15/2021 09:43 PM

Focus on the maintenance and rehabilitation of existing infrastructure over expansion

Screen Name Redacted

11/15/2021 09:44 PM

Less on bike lanes, poorly designed, safety concerns, wrong routes that impinge already contested motorized vehicle corridors.

Screen Name Redacted

11/15/2021 09:59 PM

Practical bike lane design (Vancouver street is a death trap for cyclists, cars making turns without giving cyclists enough room to stop for them) Clear sidewalk and make sure the hedges are kept back for pedestrians (Blandshard outside St Anne's to the provincial court house) Cars not slowing down/ stopping for pedestrians at crosswalk along Douglas (Beacon Hill Park & along Michigan x Menzies) Dallas road is too dark for everyone, no one can see the cyclists and pedestrians making it dangerous to be on the path. Smokers everywhere - why built benches next to bike paths and walkways making everyone nearby breathe in the second hand cigarettes/ marijuana I don't want my tax money to go to the park for garbage cleanup like cigarettes buds and grass restoration from tents/ homeless damages Where is the tax money from cigarettes and alcohol? Maybe where it cause a lot of damage?

Screen Name Redacted

11/15/2021 10:23 PM

Bikes lanes negatively impact emergency services response time downtown.

Screen Name Redacted

11/15/2021 10:31 PM

Use more modern cross walk signals for the visually impaired. The ones installed along Fort St when bike lanes were put in are outdated, noisy, and not the most effect method for those that require them.

Screen Name Redacted

11/15/2021 10:40 PM

Increase accessibility or at least stop reducing it.

Screen Name Redacted

11/15/2021 11:51 PM

No more bike lanes - hate them. Throwing all cyclists together on these main cycling arteries riding towards other cyclists is less safe than riding with traffic in the same direction. The pavement lines are preferable.

Screen Name Redacted

11/16/2021 01:32 AM

Too many concrete 'ankle breakers' everywhere - terrible for the blind and general movement. Bikes don't need hard dividers. If you are going to have bike lanes, have education and licensing. On street parking is unfair to downtown residents, considering how many neighbourhoods receive residential zone parking. Quality road work in Victoria has declined. Very wasteful projects like May Street and around Ross Bay Cemetery are good example - both areas did not need sidewalk improvement or as large of sidewalks as chosen, as they cut the flow of traffic and do not serve actual human movements. New left hand turn lanes, like the one at Cook Street and Caledonia - are too short, allowing only 3-4 cars in to turn, thus clogging traffic. This is an example of bad planning.

Screen Name Redacted

11/16/2021 06:43 AM

Bus Lisa Helps back to Toronto please and take Potts, Issit, Dubow and Loveday with her.

Screen Name Redacted

11/16/2021 06:52 AM

More money seems to have been spent on bike lanes to the detriment of other areas of the transportation infrastructure. Not every tax payer rides a bike and will never ride a bike.

Screen Name Redacted

11/16/2021 07:42 AM

The bicycle master plan is a good idea but please include an abundance of bike racks.

Screen Name Redacted

11/16/2021 07:49 AM

Some places, particularly around parks should be well lit to protect children and cars should slow down.

Screen Name Redacted

11/16/2021 08:26 AM

Update parking bylaws, especially residential parking given rate of new builds and increasing density, and inclusive of people with disabilities, and dovetail with bus routes and stops. Slow down traffic in high use roads in medium density residential areas.

Screen Name Redacted

11/16/2021 08:51 AM

Road improvements, many streets are in disrepair that affects cyclists and motorists

<p>Screen Name Redacted</p> <p>11/16/2021 08:53 AM</p>	<p>Keep the protected bike lanes coming :) I'm far more likely to travel by bike when I feel safe doing so.</p>
<p>Screen Name Redacted</p> <p>11/16/2021 09:10 AM</p>	<p>We need more marked crosswalks/the ones where you press the button for a flashing light. Nobody stops for pedestrians, it's ridiculous. Especially on Government St between Herald & Bay.</p>
<p>Screen Name Redacted</p> <p>11/16/2021 09:19 AM</p>	<p>Have been enjoying the protected bike lanes. Please continue to connect biking networks and adding more protected bike lanes.</p>
<p>Screen Name Redacted</p> <p>11/16/2021 09:31 AM</p>	<p>Belmont Avenue and lower Gladstone in Fernwood are in desperate need of repairs! You will rattle your teeth while riding or driving down them :)</p>
<p>Screen Name Redacted</p> <p>11/16/2021 09:38 AM</p>	<p>Need to do more to discourage noisy 'recreational' vehicles (motorcycles, hot rods, monster trucks, etc.) through traffic calming measures and bylaw enforcement.</p>
<p>Screen Name Redacted</p> <p>11/16/2021 10:01 AM</p>	<p>I think improving transit options between the city and the westshore is really key to reducing vehicle traffic, which is a priority for me. I also hope to see more infrastructure for electric cars.</p>
<p>Screen Name Redacted</p> <p>11/16/2021 10:06 AM</p>	<p>Add lights on all crosswalks.</p>
<p>Screen Name Redacted</p> <p>11/16/2021 10:11 AM</p>	<p>Sidewalks are disintegrating, need more repairs.</p>
<p>Screen Name Redacted</p> <p>11/16/2021 10:16 AM</p>	<p>Continue to prioritize biking, walking and public transit. It's our best and likely only way to net zero and strong neighbourhood connections.</p>
<p>Screen Name Redacted</p> <p>11/16/2021 10:18 AM</p>	<p>With the increased volume of traffic in and about the city, left hand lanes should be eliminated as much as possible.</p>
<p>Screen Name Redacted</p> <p>11/16/2021 10:54 AM</p>	<p>Please reconsider closing off previous corridor streets like Richardson and Vancouver. The City's engineers and planners did not properly consider the negative consequences of their decisions.</p>

Screen Name Redacted

11/16/2021 11:00 AM

Further investment is needed in walking and cycling infrastructure

Screen Name Redacted

11/16/2021 11:33 AM

We need rapid transit between municipalities to reduce cars, BC transit is atrocious and not reliable, we need rail like new Zealand, Japan and Vancouver have

Screen Name Redacted

11/16/2021 11:34 AM

Please press pause on bike lane investments and fix the sidewalks for a few years. There are places in this city where anyone with even minor mobility issues (e.g. uneven gait due to MS, walks with a cane or walker, back injury, arthritis, lower limb amputation) is in serious danger just walking down the street because the sidewalks are so uneven, cracked, have different slopes/ unpredictable relationships to the curbs, are poorly lit, obstructed by poles and hedges, or simply don't exist. You keep claiming you care about accessibility so put your money where your mouth is and invest in something everyone can use, vs. bike lanes that only able-bodied relatively fit people benefit from.

Screen Name Redacted

11/16/2021 11:55 AM

Fix the bumpy substandard roads, before anymore bike lanes

Screen Name Redacted

11/16/2021 12:03 PM

Get E-Bikes/bicycles to start paying fees or buying license's for there own roads/lanes?

Screen Name Redacted

11/16/2021 12:13 PM

1. No more \$ should be spent on bike lanes - they have created congestion on both downtown and neighborhood streets and are not, as proponents would say, environmentally sound. Most users are recreational users who also drive - car traffic has not been reduced through the introduction of bike lanes but rather has lead to more vehicles idling or slower moving traffic. The City has based its implementation of bike lanes on faulty research in communities that were never designed for modern vehicle traffic. 2. Fix the roads - Parts of Blanshard and Douglas are what one sees in third world countries (certainly also true of side streets in James Bay and Fairfield. The City needs a neighborhood by neighborhood plan to re-surface all of its streets and sidewalks. Other Canadian cities do this quite successfully. Victoria is at least 30 years out of step. BTW - questions in the survey are double or triple barrelled - that is they ask for more than one opinion in a single question and that is a classic survey design flaw. For example, the previous question

asked how satisfied I am with the "availability, repair, or maintenance" of "transportation infrastructure/amenities (2 items)". I can be very satisfied with availability and very dissatisfied with repair and maintenance but I am not given that choice. Also, I don't know what transportation "amenities" are. Very confusing wording that is repeated throughout the survey and invalidates the results.

Screen Name Redacted

11/16/2021 12:29 PM

No more bike lanes

Screen Name Redacted

11/16/2021 12:35 PM

Please stop removing on-street parking and approving development projects with inadequate parking. You are creating a nightmare for people who live, work, and shop downtown.

Screen Name Redacted

11/16/2021 12:46 PM

More emphasis on providing routes or more consistent schedules in areas like Gordon Head where students live often

Screen Name Redacted

11/16/2021 01:31 PM

Don't know what this question means.

Screen Name Redacted

11/16/2021 01:32 PM

Stop closing streets to cars, I no longer visit downtown business unless there are no alternatives. Driving and parking are not convenient anymore.

Screen Name Redacted

11/16/2021 02:57 PM

Parkade modernization could help reduce parking spot woes downtown. Keep up with the bike lanes!

Screen Name Redacted

11/16/2021 03:13 PM

Too much money being spent on unnecessary obstructions to vehicular traffic flow just to push an anti car agenda. I see wasted work all over the place while we have potholes appearing on the roads. Potholes in our climate are inexcusable. The planning of work also seems to be incompetent.

Screen Name Redacted

11/16/2021 03:47 PM

I would like to see more spending on the basics in the city, less on new bike lanes.

Screen Name Redacted

11/16/2021 03:58 PM

Stop the separated bike lane program immediately. It is a complete waste of taxpayers money that can be better spent in more important areas.

Screen Name Redacted

11/16/2021 04:31 PM

Victoria is spending far too much money trying to impede the flow of vehicular traffic, in the foolish belief that if you make it sufficiently difficult to drive, more people will choose to walk or cycle. A few minutes on any street will demonstrate that this is not working.

Screen Name Redacted

11/16/2021 04:39 PM

That free bus pass for youths during a pandemic was a waste of money. What parents would send their young kids downtown with all the crime. Meanwhile the roads are often in terrible shape. Just witness upper Fort Street and Yates, Shelbourne, Begbie.

Screen Name Redacted

11/16/2021 04:58 PM

More money on maintaining existing roads, and WAY less than \$13 million on bike paths!

Screen Name Redacted

11/16/2021 06:32 PM

For the city's multi-modal transportation (i.e., walking, rolling, cycling and driving), no mention was made of buses. Would like to see an increase of bus routes and more frequent service. Promotion of bus-taking would be a good idea, making it more desirable and practical. So many people see cars as the only means of travel, but buses in Victoria are well designed, clean, air-conditioned/heated, the seats are comfortable, and the drivers are accomodating and polite. I'd really like to see a campaign that highlights these wonderful features and that makes riding a bus more appealing for all age groups. I think bike lanes were poorly designed, used too much concrete, and were installed too quickly for people to comfortably adjust. If they had been installed at a slower pace, the city would have received more positive feedback. Also, living near a bike lane, I've observed that it hasn't really improved the neighbourhood but is more of a tourist/seasonal attraction. There is little benefit to the people who actually live in the neighbourhood.

Screen Name Redacted

11/16/2021 06:40 PM

Please do not spend ANY more money on bike lanes. It is excessive and has caused endless gridlock and idling in traffic when it wasn't necessary. STOP.

Screen Name Redacted

11/16/2021 06:52 PM

1. Too many bicycle lanes, some with too wide cement barrier; and buses are too smelly, dirty and should be outdated as transportation in our city. An innovative plan by Prov. Transportation Min needs new ideas suggested from brilliant innovative students in University perhaps.

Screen Name Redacted

11/16/2021 07:30 PM

Some people still drive and have too. We are losing a lot of parking places downtown and anywhere there are bike lanes. This hinders people going downtown. I would not ride my bike as it will be stolen. I also sometimes just need to drive as it is night etc. No secure bike storage. The bike lanes have not been placed with enough thought. Traffic flow is not good. No lights heading out of the city are in sync. Lots of bottle necks all around town. I know we hope all ride bikes but cars will still be a necessity.

Screen Name Redacted

11/16/2021 07:32 PM

Moratorium on new bike lanes

Screen Name Redacted

11/16/2021 08:10 PM

Great to have created specific bike lanes. Terrible decisions made about the number and locations. Really bad decisions re: Vancouver and Richardson streets....Both of these were fine for our cycling, some lanes would have been fine. Closing Vancouver to vehicles unnecessarily for bike use. The balance of against vehicles at cloverpoint were terrible ...not enough parking spots the other day and zero use of the new amenity area. City could have achieved a great balance but failed. How could you not be able to predict Rockland traffic as a result of Richardson changes?....This consequences of traffic redirecting traffic has not been factored well into these decisions. People will not just stop driving it is not an option for many. Generally speaking the city has spent much more than it should have on alternative transportation and infrastructure.

Screen Name Redacted

11/16/2021 08:14 PM

I am very please with the amount of Bike Lanes and feel we always need more

Screen Name Redacted

11/16/2021 09:39 PM

Why does the city of Victoria pay bus passes for international students and yet my university kids have to pay?

Screen Name Redacted

11/17/2021 07:36 AM

More bike lanes and crosswalks ASAP

Screen Name Redacted

11/17/2021 08:11 AM

One potential "quick win" is to use more reflective line paint, especially in rainy conditions, for lane lines and crosswalks. This would save lines at a relatively low cost.

Screen Name Redacted 11/17/2021 08:28 AM	Some areas could do with improved bike safety (e.g. adding more dividers between bike lanes and cars, reducing speed limits for cars, adding street lights to busy parts of the galloping goose trail, etc.)
Screen Name Redacted 11/17/2021 09:01 AM	Cars, electric or otherwise, are not going away - please stop making it impossible to navigate the City in a car.
Screen Name Redacted 11/17/2021 09:13 AM	Rail service into Victoria. NO MORE STRUCTURED BIKE LANES. They are dangerous, expensive and unnecessary. Cycling is fine with just a painted line. Cutting off major streets like Richardson is ridiculous. I cycled on that street every day and it was fine as is.
Screen Name Redacted 11/17/2021 09:16 AM	It would be nice to have a light at cross where there no lights
Screen Name Redacted 11/17/2021 09:17 AM	More frequent smaller electric buses.
Screen Name Redacted 11/17/2021 09:32 AM	Inter urban bike lanes are great. Downtown bike lanes are horrendous. The traffic downtown is way worse than ever. The lack of returns on the red, the extremely short time to turn left on the green where there are bike lanes, five seconds, is untenable. There are 6 to 7000 minutes of Island cars that weren't there before each day in my estimation. Far from decreasing pollution by having by claims we have increased pollution for bike lanes that are under utilized. Not to mention the amount of time it takes to get through the downtown core. We feel trapped in James Bay. In addition I have seen nothing that gives the data on whether these bike lanes have been effective. Have there been a decrease in cycle accidents? Has there been a public poll to find out whether the majority of people want the bike lanes downtown? What were the results of the synchronize lights study on Douglas and Blanchard?
Screen Name Redacted 11/17/2021 09:43 AM	The many road closures have made getting around Victoria quite difficult. Also, sidewalks need to accommodate wheel- chairs and strollers especially at corners. Utility poles on sidewalks block access for many pedestrians.
Screen Name Redacted 11/17/2021 09:49 AM	I am a cyclist but also a driver. Some of the road closures for bike lanes don't make any sense at all for traffic flow.

Screen Name Redacted

11/17/2021 10:40 AM

Yes - your bike lane infrastructure, and narrowing of street lanes, and parking elimination, is driving people out of the city.

Screen Name Redacted

11/17/2021 10:43 AM

Less on-street parking (or generate more revenue from residential areas) Wider sidewalks with fewer obstructions, and safer crosswalks. More boulevards in residential neighbourhoods.

Screen Name Redacted

11/17/2021 10:46 AM

It would be nice to see fact-based decision making, as opposed to spending my money on performative virtue signaling.

Screen Name Redacted

11/17/2021 10:47 AM

Fire your head of transportation.

Screen Name Redacted

11/17/2021 10:50 AM

You need to balance all modes of transportation. You need to synchronize the traffic lights, especially on Blanshard.

Screen Name Redacted

11/17/2021 10:51 AM

Maintain the roads, fix the potholes and for the love of god use proper line paint.

Screen Name Redacted

11/17/2021 10:55 AM

i always walk or bike and only resort to driving when i have no choice, i would love to live in a car free city BUT slow down on your anti-car agenda, it will take time

Screen Name Redacted

11/17/2021 10:56 AM

Too much on bike lanes and not on actual transportation where people live and travel. We need transportation infrastructure to the airport and ferry.

Screen Name Redacted

11/17/2021 11:02 AM

How about completing underground rebuilding before paving the streets and then having to dig them up again, and again, and again...seems like a waste of resources to me

Screen Name Redacted

11/17/2021 11:09 AM

Enough bike lanes.

Screen Name Redacted

Roadways are in poor condition

11/17/2021 11:17 AM

Screen Name Redacted

11/17/2021 11:20 AM

Fix the potholes. Doesn't matter if your riding a bike or driving a car, neither enjoys riding over a pothole.

Screen Name Redacted

11/17/2021 11:23 AM

I am very unhappy with all the money going to bike lanes, cease building and support/maintain roads and sidewalks

Screen Name Redacted

11/17/2021 11:25 AM

The state of our streets and roads are horrible. some of the worst conditions I have even encountered.

Screen Name Redacted

11/17/2021 11:25 AM

Please concentrate on fixing roads, sidewalks and infrastructures

Screen Name Redacted

11/17/2021 11:34 AM

Stay in our lane fix the basics and quit wasting money and time on things tht are federal or provincial

Screen Name Redacted

11/17/2021 11:36 AM

We need several downtown all day commuter spaces for Light Motorcycle under 500cc and for the newer brand of electric bikes that are twice as wide and half as large as regular bicycles. We need another 1000 car multistory car park downtown, For all the friends and guests of the thousands of new residents in the new downtown condos.

Screen Name Redacted

11/17/2021 11:42 AM

Construction detours are not coordinated so sometimes one finds oneself driving in circles. I support increasing bike lanes though I drive and don't cycle. I walk a lot.

Screen Name Redacted

11/17/2021 12:09 PM

It seems that city planners are in fact not encouraging multimodal transport but instead are making car driving inefficient and frustrating . Some bike lanes (2 way on one way roads) Wharf St , Richardson bike priority seem unsafe and have caused driver frustration , more time idling and compound irritation with cyclists Please ensure that the planning department allows for some efficient driving. routes Those of us that need to drive will switch to electric as soon as we can

Screen Name Redacted

11/17/2021 12:34 PM

Nothing good to say about city transportation priorities. I shop Esquimalt, Saanich, West Shore and Sidney. Avoid downtown Victoria due to Lisa Helps Obstacle course (separated bike lanes)

Screen Name Redacted

11/17/2021 12:41 PM

There is more to Victoria than the downtown core. By investing more into downtown the government is conveying to citizens that the areas where tourism and consumer goods are is more important than the neighborhood's that people actually live in.

Screen Name Redacted

11/17/2021 12:52 PM

enough with the bike lanes already, focus on pedestrian safety and cyclist education - start by introducing the concept of crosswalks and stop signs

Screen Name Redacted

11/17/2021 12:55 PM

Roads are not maintained - potholes, broken pavement - and sidewalks are dangerous due to broken concrete.

Screen Name Redacted

11/17/2021 01:00 PM

Less bike lanes, and fix potholes. Take a drive down scott street from Bay st. the city should be ashamed of itself

Screen Name Redacted

11/17/2021 01:20 PM

Work on creating better transit infrastructure, ie. better/more bussing, free transit fares, looking into a speed rail out to Langford and Sidney.

Screen Name Redacted

11/17/2021 01:25 PM

I love the bike lanes and adding options for transportation, but everywhere a bike lane has been added the road/driving quality has gone to shit, please also replace the same roads after moving everything for bike lanes, it makes it bumpy

Screen Name Redacted

11/17/2021 01:26 PM

Light cycles are completely out of sync. Poor environmental management that way

Screen Name Redacted

11/17/2021 01:29 PM

Unconditional universal fare-free bus transit now. Everything else is chair-shifting on the climate crisis Titanic. That means e-car infrastructure too. See www.GreenIllusions.org.

Screen Name Redacted

11/17/2021 01:31 PM

making the bay street bridge more bicycle friendly would have been more useful than many of the bike lane projects.

Screen Name Redacted

11/17/2021 01:31 PM

Please put my tax \$\$'s to fixing the roadways we drive, cycle, roll and walk on. So many are full of pot holes and are dangerous in so many situations compromising those walking or on bikes.

Screen Name Redacted

11/17/2021 01:33 PM

there has been a major focus on bike lanes whether the communities wanted them or not or whether they are safe for all - or not. Focus on roads, crosswalks, facilitating driving in Victoria, accessibility, parking.

Screen Name Redacted

11/17/2021 01:37 PM

It would be desirable to automate traffic control, through cameras, speed detectors. Tickets be issued automated, so that highly-paid police officers would not be required for most traffic control. Instead they could be assigned for street patrols in the downtown area to make it safe.

Screen Name Redacted

11/17/2021 01:41 PM

Pause any further development of bike lanes and consult further with community.

Screen Name Redacted

11/17/2021 01:43 PM

Create an equitable model where ALL modes of transportation and use(rs) of infrastructure receive the same level of funding

Screen Name Redacted

11/17/2021 02:05 PM

Return parkades to previous fee structure; it worked, this one doesn't. Cyclists need to be responsible for following the rules of the road, which should be enforced. This goes for motorists and pedestrians as well. Return Victoria to being the City of Gardens. Actively promote well tended residential landscaping, instead of inhibiting it (water rates!). Dismantle the Stormwater Utility program. If we lost a road during the past deluge, this program didn't help!

Screen Name Redacted

11/17/2021 02:07 PM

Fix the potholes!

Screen Name Redacted

11/17/2021 02:08 PM

Funding should focus on infrastructure maintenance not streetscaping. Transportation planning should recognize that car traffic will continue to be a fundamental part of the city's transportation picture and include a greater consideration for the needs of drivers and the flows of vehicle traffic.

Screen Name Redacted

11/17/2021 02:11 PM

need a much better transportation system - current is too expensive

Screen Name Redacted 11/17/2021 02:16 PM	Build bike lanes and roads that are safe and effective fir all groups nit just the pet projects of council
Screen Name Redacted 11/17/2021 02:16 PM	Bike lanes are great but we need more dependable alternatives to get people out of their cars. Updating our buses so that they have alternatives to change and the archaic bus tickets may help.
Screen Name Redacted 11/17/2021 02:22 PM	Stop ruining our streets on the theory that 80 year-olds are going to use bicycles in December. The cost of this, while impeding traffic, increasing omissions, concentrating traffic on unsuitable streets, and letting the pavement surfaces become filled with potholes (which a dangerous to cyclists) is unconscionable.
Screen Name Redacted 11/17/2021 02:23 PM	Keep transit fares affordable, ensure sidewalks share equal priority with bike lanes when it comes to installation and maintenance, more car free spaces like Government st sections encouraged
Screen Name Redacted 11/17/2021 02:32 PM	It is important for the City to be transparent about its spending on transportation infrastructure budget, and to ensure there's a proportional share of the total budget for the % of users. For example, if 10% of the city's residents are using the bicycle lanes, then the bicycle lane budget should be around 10% (or what the City's INTENDED % of users should be). In other words, the City should not be spending a disproportionate % of the budget compared to the actual and forecasted users.
Screen Name Redacted 11/17/2021 02:39 PM	I am fully in support of the bike lane infrastructure but I also worry that car infrastructure will not keep up. I regularly transport elderly relatives where bike or bus is simply not an option. Traffic is getting worse.
Screen Name Redacted 11/17/2021 03:19 PM	Despite traffic calming measures, often high speeds in residential areas Bay and Richmond streets in poor condition for major arterial roads
Screen Name Redacted 11/17/2021 03:59 PM	Too many potholes in roads. Considering all the endless construction and roadwork in this town, the roads are surprisingly bad.

Screen Name Redacted

11/17/2021 04:11 PM

the new bike routes are amazing (though we still need more).
speed calming in neighbourhoods is a good thing to continue.
better traffic light signalling is needed in places that currently
create dangerous situations (government and bay being a good
example)

Screen Name Redacted

11/17/2021 04:47 PM

In the name of safety, please address the highly dangerous
sidewalk which leaves you stranded with no crosswalk on Bay
Street going towards Vic West, as you try to cross to the only side
of the bridge with a sidewalk. The sidewalk on the north side of Bay
Street just before the bridge just stops, leaving you on the wrong
side with a high risk, low visibility crossing and no crosswalk.

Screen Name Redacted

11/17/2021 04:51 PM

Parking downtown is really tough

Screen Name Redacted

11/17/2021 05:27 PM

Stopping building bike lanes that make no sense. The planning is
atrocious. I am a cyclist and all you are doing is ruining
neighborhoods with poor planning.

Screen Name Redacted

11/17/2021 05:27 PM

Continue with the excellent transit service.

Screen Name Redacted

11/17/2021 05:33 PM

More trees and pedestrian streets

Screen Name Redacted

11/17/2021 05:45 PM

Too many bike lanes

Screen Name Redacted

11/17/2021 06:25 PM

Regional planning for future rapid transport including upgrading of
the Pat Bay Highway wide enough to have rapid transit on it-see
how Perth Western Australia has done this.

Screen Name Redacted

11/17/2021 06:27 PM

I think Victoria council needs to listen to the experts when it comes
to infrastructure of new bike lanes.

Screen Name Redacted

11/17/2021 07:05 PM

More safe well-designed infrastructure to support bicycling

Screen Name Redacted

11/17/2021 07:30 PM

How about maintaining the existing infrastructure with respect to potholes and road condition?

Screen Name Redacted

11/17/2021 07:37 PM

Figure out an LRT or Electric ferry from the west shore.

Screen Name Redacted

11/17/2021 07:38 PM

The City of Victoria deceptively stole Clover Point from us. You have killed Richardson St.. Humboldt St. is a danger. Your engineers should be fired right after the Together Victoria counsellors (and their mindless followers).

Screen Name Redacted

11/17/2021 07:46 PM

we should spend more on traffic calming and less on making roads faster to drive on

Screen Name Redacted

11/17/2021 08:12 PM

More rapid transit for western communities to decrease traffic coming to the city.

Screen Name Redacted

11/17/2021 08:26 PM

I'm disabled and can't use bike lanes. The recent changes to the city's infrastructure has resulted in it being inaccessible to me.

Screen Name Redacted

11/17/2021 09:33 PM

I would like to see more investments in pedestrian infrastructure, especially to enhance safety at sketchy intersections and crossing points that currently put pedestrians at risk. Lots of progress has been made but there are still areas and routes that feel very unsafe as a pedestrian.

Screen Name Redacted

11/17/2021 09:50 PM

Please reconsider the vast amount of resources allocated and invested into building cycling lanes along the major streets in Victoria. Invest those funds in the creation of a new modern theatre for concerts and performances.

Screen Name Redacted

11/17/2021 10:38 PM

We need to have a direct downtown to downtown ferry to Vancouver. Clean up Douglas. Have all electric bus transportation.

Screen Name Redacted

11/17/2021 11:14 PM

Please somebody look at the 4 way stop at Stelly's Cross Road. It should be an intersection, it's so poorly designed. Also parkade rates could be a LOT better

Screen Name Redacted

11/17/2021 11:18 PM

It appears that in 2022 traffic calming measures are focused in James Bay. IT would be appreciated to see more measures undertaken in Vic West as well, particularly along the 30km speed zone of Craigflower Rd, as envisioned in the OCP (e.g. street narrowing, more crosswalks, more speed monitor displays)

Screen Name Redacted

11/18/2021 12:19 AM

Kimta Bike Lane - you are about to really screw up Kimta Rd. Better option - use the north pedestrian walkway for bikes (use additional metre, repave). Then the vehicle roadway will not become too narrow. With current plan when large vehicles (garbage trucks, moving vans, construction trucks) go on Kimta it will become effectively one-way. Parking most days is nearly 100% from Tyee to Sagalie

Screen Name Redacted

11/18/2021 01:57 AM

Less focus on bikes and more focus on public transportation. Not everyone is able to ride a bike, and a portion of those capable are not comfortable in certain weather or areas of the city. The elderly and very young can ride buses and everyone can feel safe and stay warm and dry on a bus.

Screen Name Redacted

11/18/2021 07:12 AM

The roads are a mess, not is fixed or properly planned. Much worse than eight years ago,

Screen Name Redacted

11/18/2021 07:28 AM

Build bike lanes on non-major routes

Screen Name Redacted

11/18/2021 08:38 AM

Lower emphasis is needed on accommodating individual vehicle drivers and much more emphasis is needed to increase public transit, cycling and pedestrian amenities.

Screen Name Redacted

11/18/2021 08:44 AM

Need to amalgamate and go light rail transit

Screen Name Redacted

11/18/2021 09:18 AM

Fix the potholes. Time the road / lane closures so you don't have one lane on Johnson for years or one lane on Cook street for months or two lanes closed on Blanshard at Herald for many months. Developers may want two lanes for building but they can get by with one.

<p>Screen Name Redacted</p> <p>11/18/2021 09:34 AM</p>	<p>More effort needed to maintain existing roads. More thought into poorly designed traffic calming measures on Memorial, which are causing near mishaps.</p>
<p>Screen Name Redacted</p> <p>11/18/2021 09:45 AM</p>	<p>Place a moratorium on additional bike lane construction until policing, affordable housing and other social programs have been effectively addressed.</p>
<p>Screen Name Redacted</p> <p>11/18/2021 10:16 AM</p>	<p>More bike lanes would be really nice, so would pedestrianized streets. We don't have the space to make more road space for cars and I think doing so would have several issues. It would be inefficient and just lead to traffic congestion that takes up more space. I often don't bike here because it feels unsafe with how cramped the roads are. Places like Shelbourne are essentially no- go zones for bikes. More bike infrastructures would help reduce car traffic as well. Bike infrastructure should be focused on routes and bike lanes. Those rent-a-bike start-ups are awful and don't help</p>
<p>Screen Name Redacted</p> <p>11/18/2021 10:28 AM</p>	<p>We won't get out of our cars until there is a decent, affordable bus system.....with various sized green buses, travelling efficiently and speedily to destinations all over the region. Bus fare must be \$2 or less with transfers.</p>
<p>Screen Name Redacted</p> <p>11/18/2021 10:50 AM</p>	<p>Access and egress for downtown Victoria has come to a crawl. closing of Government Street, Richmond Road, Vancouver Street etc without having a viable plan to accommodate increased traffic flow has proven it is a mess.</p>
<p>Screen Name Redacted</p> <p>11/18/2021 11:15 AM</p>	<p>More bike lanes! We need to divest from fossil fuels yesterday.</p>
<p>Screen Name Redacted</p> <p>11/18/2021 11:27 AM</p>	<p>free bus transportation. the bike lanes are awesome, keep up the good work! more focus on pedestrians over cars is needed.</p>
<p>Screen Name Redacted</p> <p>11/18/2021 11:38 AM</p>	<p>Need to ensure that the sidewalks and roads are in good condition. There needs to be more if a balance on the infrastructure</p>
<p>Screen Name Redacted</p> <p>11/18/2021 11:39 AM</p>	<p>I appreciate efforts to get people out of their cars and onto other modes. More protection for bike lanes, and bus priority infrastructure would be nice. A campaign against street parking, as roads (supported by provincial law) were never meant to store vehicles but rather move people.</p>

Fix the pot holes

Screen Name Redacted

11/18/2021 12:05 PM

Immediately put a moratorium on bike lanes. The vast majority that have been built today are under utilized, poorly designed and extremely disruptive to the safe, efficient movement of pedestrians and vehicle traffic. Then return Richardson and Vancouver street to proper two way public streets for all modes of traffic. Something must be done to deal with Wharf Street and the bottle neck at the top of Government St that has been created by the bike lanes and scramble cross-walk. Once city traffic is back to pre-pandemic summer tourist traffic, these areas will be a nightmare and dangerous for everyone.

Screen Name Redacted

11/18/2021 01:46 PM

Limit on-street parking to one side for main roads, so that vehicles can travel both directions at the same time.

Screen Name Redacted

11/18/2021 01:49 PM

Your survey questions are unspecific. "How satisfied are you with Availability Repair or maintenance" Availability and repair are two totally different things that should be in different questions. If people answer, there's no way for you to know if people want more availability or better care of the existing item in question. So, it's hard to answer this survey and I'm not sure what you'll learn from it.

Screen Name Redacted

11/18/2021 01:58 PM

Address the traffic lights so that cars are not going one block and idling waiting to resume flow. Both outcomes are detrimental to the planet when it comes to CO2 created while idling. Also, the wharf street bike lane is a danger to both vehicle and bike traffic...making a left hand turn in a vehicle to the lower parkade is an accident waiting to happen...oh, wait there already have been accidents!!

first hour free in city parkades should be reinstated.

Screen Name Redacted

11/18/2021 02:28 PM

Kind of frustrating to sit at traffic lights longer since bike lanes have been introduced. I drive in the city for working purposes, and ride my bike in my personal time. I don't think we needed such elaborate bike lanes.

Screen Name Redacted

11/18/2021 02:48 PM

Screen Name Redacted

11/18/2021 02:48 PM

The city has prioritized cyclists over everything, including removal of graffiti and funding police. It has destroyed some beautiful roads to serve a small community. The Mayor's vanity project has weakened and damaged Victoria's beauty. WE. ARE. NOT. HEIDELBERG. I have pictures of long lineups of cars waiting for multiple lights; sitting, belching exhaust because turn lanes were sacrificed for bike lanes and traffic has been pushed off quiet streets onto busy streets. Victoria is a city with a lot of older people and people who are disabled; the ableist biking group figure the non-cyclists will be dead soon enough so don't care about the negative impact on their lives.

Screen Name Redacted

11/18/2021 02:53 PM

bikelane on Shelburne st

Screen Name Redacted

11/18/2021 03:27 PM

More funds to parks and living components of the city's landscape...living infrastructure.

Screen Name Redacted

11/18/2021 04:16 PM

new concrete lumps all over our streets - get rid of the Lisa turds

Screen Name Redacted

11/18/2021 04:23 PM

To clarify, the Very Unsatisfied for Bike Lanes is not (at all) against having bike lane or increasing safe bike (etc.) transportation infrastructure. It is the poor implementation and planning of the lanes that seemed focused on obstructing pedestrians (specifically the disabled) and safe travel for all. Even more stark is the extremely poor enforcement (or even positive guidance) for both the bike lanes and pedal traffic in general (as they are often on sidewalk, cutting unlawfully through other traffic and greenspaces. With the clear 'rules don't apply' policy the city has towards bicyclists and e-scooters etc. Some form of leadership and responsibility is desperately needed. Sidewalks improvements are appreciated, but are muted by pedal traffic dangers other city hazards that have increased

Screen Name Redacted

11/18/2021 04:30 PM

We desperately need to expand the safe biking infrastructure. It's so dangerous out there. We need major roads to include safe bike routes. I'd like to see more funding allocated here.

Screen Name Redacted

11/18/2021 05:05 PM

Longer term solutions like light rail transit should be invested in.

Screen Name Redacted

11/18/2021 06:16 PM

City Council has pushed for more bike lanes etc. which has resulted in less parking spots. For people that have mobility issues, they often cannot find parking in the downtown core as there are very few handicapped parking spots, and I personally feel that there needs to be more handicapped spots. Often a person with mobility issues cannot park in one of the city parkades as it is too far for them to walk to the stores etc. that they want to go to.

Screen Name Redacted

11/18/2021 09:02 PM

I do not drive and for every time I see people complain about bike/pedestrian amenities I would like to complain about all the infrastructure devoted to cars - particularly free residential parking. Parking should not be free anywhere. Time to charge people what things are really worth. Why does no merchant offer me reimbursement for my bus ticket downtown but everyone offers a free hour of parking - economically irrational!

Screen Name Redacted

11/18/2021 09:31 PM

I think it is very unfair that resident only zone are free for owners of single family homes but people in apartments must rent parking at high costs. Everyone should have to pay an equal price to use a public good (street parking) regardless of what type of home you live in.

Screen Name Redacted

11/18/2021 09:42 PM

Fix potholes

Screen Name Redacted

11/18/2021 10:04 PM

-Love the bike lanes and separated bike ways, makes it feel so much safer compared to bike lanes -Prioritize street parking for those living in buildings without it (e.g. apartments, condos, townhomes), get rid of bylaw stating single family home only street parking

Screen Name Redacted

11/18/2021 10:23 PM

Bike and roll routes should be a top priority, along with improving the condition of sidewalks and increasing the number of bus shelters.

Screen Name Redacted

11/18/2021 10:57 PM

Reduce on street parking, reduce free parking and make streets more pedestrian friendly.

Screen Name Redacted

11/18/2021 11:02 PM

It would be great to have streetcars

Screen Name Redacted

11/18/2021 11:05 PM

Repair main roads like Shelbourne, Blanchard & Quadra more often. Roads that are main transportation arteries for vehicles.

Screen Name Redacted

11/19/2021 08:27 AM

Invest much much more in sidewalks, crossings, separated or protected bike lanes, and traffic calming. Subsidize street parking for car-share.

Screen Name Redacted

11/19/2021 09:24 AM

Increase EV charging stations

Screen Name Redacted

11/19/2021 09:36 AM

Please plan for the entire community not just a single segment. For example, while I do not oppose the bike lanes in general, Richardson Avenue was a complete failure and unnecessary - simply diverts traffic to other roads. Vancouver Street changes again are confusing and not necessary.

Screen Name Redacted

11/19/2021 10:08 AM

Balance is the key on this issue. The Bike-centric vision is ignoring balance. Dedicated roads to allow for bikes is great, but then cars are forced to other arteries (i.e. Quadra and Cook). Make bikes illegal on Quadra and Cook. Bikes should not be allowed on streets that must be used by emergency vehicles to get to vulnerable or emergency situations. The number of times I've seen bikes and their riders almost causing accidents on roads under construction is astounding. You've got Pandora, Fort, Vancouver and soon Richardson as bike priority roads...keep bikes off Rockland, Fairfield, Cook, and Quadra....and for God's sake, impound bikes that ride on sidewalks!

Screen Name Redacted

11/19/2021 11:22 AM

I don't believe that the bike lane initiative makes sense, too expensive, poorly utilized

Screen Name Redacted

11/19/2021 11:30 AM

Love bike lanes and patios much more than on-street parking.

Screen Name Redacted

11/19/2021 02:50 PM

Too much emphasis on bike lanes. I ride my bike and get along well on the streets as they were. The current bike lane development has congested car transportation. Us seniors cannot

bike everywhere and it would be better to emphasize easy car transport much more than has been the case. This will involve some costs in getting rid of some of the dumb things that have been done and are projected for the future. So far no planning on maintaining at least some efficient road networks

Screen Name Redacted

11/19/2021 03:06 PM

Some bicycle lanes are actually causing negative, unintentional consequences.

Screen Name Redacted

11/19/2021 03:17 PM

Free bus passes for every Victoria resident

Screen Name Redacted

11/19/2021 03:33 PM

I fully support bike lanes when they're done properly and don't ruin the flow of the primary mode of transportation- cars. Our current two-way bike lanes on one-way streets are a mess. And they've been a costly mess.

Screen Name Redacted

11/19/2021 03:38 PM

My 96-year-old grandpa, who served in WW2 is too scared by the street population and lack of parking to go downtown anymore. He was raised, worked, and lived most of his life in and around downtown. Please make it easy and safe for him to go into the town he helped build!

Screen Name Redacted

11/19/2021 03:41 PM

More bike lanes and public transit, please.

Screen Name Redacted

11/19/2021 03:43 PM

Free bus for everyone.

Screen Name Redacted

11/19/2021 03:50 PM

So many roads that have been patched, repatched, and then repatched again. They just need a complete resurfacing. Driving down Victoria roads with a full coffee in the cupholder is a recipe for getting stains all over your interior.

Screen Name Redacted

11/19/2021 05:06 PM

Please defer the \$16M expenditure on Bike Routes until proper evaluation of current routes to determine: how many people use; what is the purpose of the trip (e.g. commuting to work, shopping, recreation/exercise); do users own a car, if so how is it used?; etc. The bike racks at the two near-by grocery stores are empty and the parking lot is full -- both stores are on new all age and ability routes. This is a large expenditure to support recreational

opportunity for some people. Forcing all the traffic onto Bay and Cook has resulted in grid-lock, idling cars belching pollution. Hardly pleasant for a walker and counter productive to reducing greenhouse gas emission. I dread what the traffic on Bay will be after Haultain can no longer be used for local traffic.

Screen Name Redacted

11/19/2021 05:40 PM

As a pedestrian, I am loving the improvements to sidewalks and safer crossing areas over the last few years. More of this please!

Screen Name Redacted

11/19/2021 05:55 PM

cancel bike lanes. what idiot makes a three lane bridge in the 21st century. stop allowing builders to make condos without underground parking, fine cyclists without helmets and those that run red lights. make Cook or Quadra no bike. open Richardson to cars in both directions. PROVIDE MORE PARKING AT CLOVER POINT. Trees and parks are great. lastly for lord's sake fix the traffic lights. you cannot drive more than 2 blocks without hitting a red. it is gridlock in the downtown area.

Screen Name Redacted

11/19/2021 07:30 PM

Enough bike lanes unless the cyclists pay to be on the road like the rest of us please. Focus on on-street parking so people feel like driving their cars downtown.

Screen Name Redacted

11/19/2021 07:36 PM

There are to many bike lanes downtown. There is nowhere to park and it has made going downtown a nightmare that is not worth the time or massive amount of money you have to pay if you do some how find parking.

Screen Name Redacted

11/19/2021 08:30 PM

Providing free bus tickets to youth does not, to me, appear to be worth the cost. There are far more important things to spend money on now. As much as I like the idea of encouraging youth to learn comfort with public transport. I believe most post secondary facilities provide free bus tickets, and it is likely this is where youth will have the most engagement with public transport.

Screen Name Redacted

11/19/2021 08:30 PM

Have a long-term plan for location of eventual rail or skytrain type of system.

Screen Name Redacted

11/19/2021 08:47 PM

Transit (light rail if possible) should be a high priority.

<p>Screen Name Redacted</p> <p>11/19/2021 10:43 PM</p>	<p>We should move forward with more bike lines after Amsterdam/Copenhagen. They could be more simplistic but cover more kms so it's more convenient for people. Can we rid so more traffic lights and go to round abouts? - just shooting from the hip cuz the ones at the air port are beautifully seem less now. Or cities curves (windy confusing roads are its sex appeal) we should building more or highlighting these features.</p>
<p>Screen Name Redacted</p> <p>11/20/2021 01:42 AM</p>	<p>Reduce space for cars and on street parking in favour of wider side walks and more bicycle infrastructure.</p>
<p>Screen Name Redacted</p> <p>11/20/2021 03:19 AM</p>	<p>The flow of traffic through the city cannot be compromised by short sighted accommodation of bike lanes. The next 20 years will see ICE cars replaced by electric ones, they will need parking and free flow of traffic. The public transportation in Victoria should have been overhauled before a cent was spent on bike lanes.</p>
<p>Screen Name Redacted</p> <p>11/20/2021 06:50 AM</p>	<p>Limit vehicle traffic in town, YES, but only if public transit and disabled access are not negatively impacted</p>
<p>Screen Name Redacted</p> <p>11/20/2021 06:55 AM</p>	<p>Make the bike lanes one way. I have been a cyclist for almost 60 years, and ride 20,000 a year. We should not have cyclists riding the wrong way down a one way street</p>
<p>Screen Name Redacted</p> <p>11/20/2021 07:11 AM</p>	<p>Where are alternative forms of transportation? Why can't I vote on lack of ridesharing, bus routes or others.</p>
<p>Screen Name Redacted</p> <p>11/20/2021 08:42 AM</p>	<p>rail service up island/Langford</p>
<p>Screen Name Redacted</p> <p>11/20/2021 09:10 AM</p>	<p>The amount of money spent on bicycle infrastructure for a tiny fraction of the citizens is ridiculous. Very few people actually use the bicycle as their regular daily mode of transportation for work and business. Far to much has been spent already. Use the money budgeted for bicycle lanes to repair and improve the roads used by the vast majority of the population be it personal, business, emergency, bus /public transportation or pleasure. Further personal private cars and trucks will continue to increase as the population grows notwithstanding what so called visionary enlightened social engineers are preaching. Public transportation and bicycle use will always remain in the minority.</p>

Screen Name Redacted

11/20/2021 10:42 AM

Electric busses and free public transit

Screen Name Redacted

11/20/2021 11:33 AM

When we spend money maintaining parking spaces it encourages people from around the CRD to bring their personal motor vehicles to Victoria rather than taking public or active transportation. This increases air and noise pollution and the risk of motor vehicle collision injuries for the actually tax-paying residents of Victoria. The City should prioritize the needs of people who actually live and work and spend all our money within the City by focusing on sidewalks, bike lanes, crosswalks, and pedestrian-only streets. We would have more money to pay for transportation infrastructure if you would charge much more for the parking that is available (it should never be free at anytime of day or night because these drivers are contributing to a less healthy city and planet and using public space to store the gigantic personal property). Another way to get revenue for transportation infrastructure would be to make people pay a meaningful amount to park their motor vehicles on residential streets (like Vancouver and many other cities are now doing around the world). Please stop allowing people who choose to own a personal motor vehicle to use public space for free to store their personal property.

Screen Name Redacted

11/20/2021 11:36 AM

Less 1 ways.

Screen Name Redacted

11/20/2021 11:53 AM

More policing of traffic laws

Screen Name Redacted

11/20/2021 12:11 PM

Better training for cyclists to use the road properly. We have so much infrastructure for cyclists and they don't use it or use it properly.

Screen Name Redacted

11/20/2021 12:23 PM

As a motorist and pedestrian: Bike lanes create problems for more people than they help, and cyclists are the rudest road users, acting as cars or pedestrians as they please and ignoring traffic lights and signs. Cyclists are a small percentage of a population and they get a disproportionate percentage of budget and road space. If this is to continue, they should be required to be licensed and insured like cars and motorcycles.

Screen Name Redacted 11/20/2021 01:41 PM	It's fine
Screen Name Redacted 11/20/2021 01:51 PM	Crossing bike lanes when you have the walk sign is still not safe as there are still bikers who won't give way to pedestrians. I do like your inclusion to all using ie seniors an people using scooters, motorized wheelchairs to using bike lanes as they are much better kept up then our hazardous narrow sidewalks.
Screen Name Redacted 11/20/2021 01:52 PM	please continue to prioritize safe biking & walking. I would like to see bussing more affordable for families.
Screen Name Redacted 11/20/2021 02:11 PM	It should be better funded by taking money from the egregious policing budget. Please fire chief Del Manak, he is a ridiculous drain to city resources.
Screen Name Redacted 11/20/2021 02:18 PM	Downtown Victoria is now a mess to drive in - traffic is constantly backed-up on Quadra/ Cook and sometimes Blanshard - you have ruined the flow of traffic (Vancouver St is now gone completely) - narrowing and disabling all the normal ways to get through the city core for cars (majority of seniors cannot bicycle or walk long distances to get groceries etc)
Screen Name Redacted 11/20/2021 03:15 PM	More accessible sidewalks with proper ramps!
Screen Name Redacted 11/20/2021 03:50 PM	Shelbourne has been under construction for 4 years- I struggle to believe that it is nothing more than a job creation scheme. Please actually finish it
Screen Name Redacted 11/20/2021 05:11 PM	Not sure if this fits here, but for the streetscaping (boulevards and trees), I would love to see more incorporation of native plant species
Screen Name Redacted 11/20/2021 05:29 PM	More transit stops, more bike lanes.
Screen Name Redacted 11/20/2021 06:43 PM	No

Screen Name Redacted

11/20/2021 07:25 PM

Please implement bike lines in conjunction with roads. Stunting the traffic flow of roads that were quieter alternatives to busy ones (i.e. Vancouver st) is a waste of time and tax payer dollars and leads to congestion on other parallel roads (Cook and Quadra).

Screen Name Redacted

11/20/2021 07:44 PM

More announcements on when new bike lanes are coming or ready for use

Screen Name Redacted

11/20/2021 08:44 PM

better public transportation (busses that are actually reliable, skytrain) would be good :)

Screen Name Redacted

11/20/2021 09:24 PM

Sounds like Sooke could use buses more often. Maybe add more street lights on the highway and in dark neighbourhoods

Screen Name Redacted

11/20/2021 09:37 PM

More boulevards, trees, and benches for people to sit or rest on in times of need.

Screen Name Redacted

11/21/2021 12:18 PM

More buses

Screen Name Redacted

11/21/2021 12:58 PM

Increase the length of walk signals. A 5 or 10 second walk signal is a joke for seniors and disabled people. For example north/south Quadra and Hillside, east/west Finlayson and Blanshard and many more.

Screen Name Redacted

11/21/2021 01:00 PM

Introducing Bike Lane's along Shelbourne - It is the most natural north/south path to take (since it lies in the valley) and it is currently such a dangerous road for cyclists (who continue to use it anyway).

Screen Name Redacted

11/21/2021 01:52 PM

A much higher emphasis (resources) on the creation of complete streets, mitigation of dominate use by motorized vehicles

Screen Name Redacted

11/21/2021 02:03 PM

Bus transit should be more prioritized, serve more routes and operate with higher capacity. Bike lanes should be better placed on roads and not block turn lanes or parking spaces as this becomes very dangerous for cyclists.

Screen Name Redacted

11/21/2021 02:36 PM

More roundabouts please for safety and carbon reduction

Screen Name Redacted

11/21/2021 03:11 PM

Too much emphasis on bike lanes at the expense of pedestrian safety, traffic flow and parking

Screen Name Redacted

11/21/2021 04:56 PM

not enough crosswalks for kids

Screen Name Redacted

11/21/2021 05:36 PM

It is hard to see the overall goal, in the sense of the balance to be achieved between roads, public transit, bike lanes and pedestrian routes. I would like to see more emphasis on public transit even though this has been hard hit due to the pandemic. The new bike routes are welcome.

Screen Name Redacted

11/21/2021 05:54 PM

no

Screen Name Redacted

11/21/2021 06:12 PM

Hire better contractors

Screen Name Redacted

11/21/2021 06:12 PM

Pay once, ride all day.

Screen Name Redacted

11/21/2021 06:28 PM

Too many pedestrians are being hurt by vehicles. There needs to be a focus on pedestrian safety.

Screen Name Redacted

11/21/2021 06:46 PM

Continue expanding to add more cycling structure where kids can cycle and be safe. Try to separate cycling infrastructure from the tent camps; too many syringes on the bike paths lately.

Screen Name Redacted

11/21/2021 06:52 PM

Please continue with the cycling network expansion.

Screen Name Redacted

11/21/2021 07:06 PM

Less emphasis on this - more on the homeless bodies that reside on our streets, please.

Screen Name Redacted

11/21/2021 07:12 PM

Fix roads, major infrastructure before spending money on new projects.

Screen Name Redacted

11/21/2021 07:13 PM

require outdoor dining patios to be removed aside from peak weather conditions 4 months per year

Screen Name Redacted

11/21/2021 07:38 PM

Bike lanes and downtown walking spaces are essential

Screen Name Redacted

11/21/2021 07:40 PM

Please ensure that the bicycle lane system continues to be developed in Victoria and linked effectively with similar systems in adjacent municipalities.

Screen Name Redacted

11/21/2021 07:53 PM

No

Screen Name Redacted

11/21/2021 08:08 PM

Increase funds to make public transit free

Screen Name Redacted

11/21/2021 08:16 PM

Crosswalks are dangerous, as car drivers do not shoulder check or are able to stop for pedestrians! We need to utilize both sounds and lights as Japan does. This is also valuable for sight impaired people to use different music for all directions. North: Nina Simone; South: Stan Getz; West: Wolfgang Amadeus Mozart ;East : Duke Ellington. Also, small concrete circles on the sidewalk near the curb for those people who have difficulty with sight.

Screen Name Redacted

11/21/2021 08:31 PM

Thank you for building great bike lanes. Please continue to invest in building more.

Screen Name Redacted

11/21/2021 09:37 PM

Why did you waste money closing Vancouver St when it is obvious that density is going to be a problem and Cook St. is plugged like a backup toilet? The roads are in terrible shape. I will send you my car suspension repair bill. Why did you cheap out on road paint? You can't see the lines when it's dark and wet which is dangerous for cycling on Blanshard and driving in general. I'm a cyclist and detest the bike lanes. It doesn't take me where I want to go so I have to navigate around them. So frustrating and not to mention cars are idling longer. This City is definitely not working towards Climate change. My street has no (lots of potholes) sidewalks yet, it is heavily used by cars, pedestrians and cyclist. We complain about the heavy traffic but falls on the City's deaf ears.

Screen Name Redacted

11/21/2021 09:42 PM

Please STOP with the bike lanes! Cyclists do not run the city, and until they pay insurance to help Fund all of the extra lanes and lack of parking for businesses, enough with putting them first!

Screen Name Redacted

11/21/2021 09:48 PM

Loving all the work on the bike lanes, looking forward to the rest of the network being connected to allow vulnerable riders to feel safe while getting around the city (and encourage more sustainable and green modes of transportation).

Screen Name Redacted

11/21/2021 10:01 PM

Richardson Street bike lanes - My suggestion at the engagement session was to have separated bike lanes on each side of the street. Use the plastic bollards to separate each lane from the car lanes. Remove parking from one side of the street in most areas and both sides of the street in some areas. In retrospect I still believe this would still be the best option.

Screen Name Redacted

11/21/2021 10:17 PM

As a cyclist, I'm not convinced bike lanes are worth the money. Ticketing cars for running red lights, turning right on red without stopping, not stopping at stop signs, would likely help keep cyclists safer. And it would keep cops from harassing the unhoused. Scrapping the free bus passes seems like a good idea or just make buses free so the people who need to take the bus, can.

Screen Name Redacted

11/21/2021 10:25 PM

Better public transit would be ideal.

Screen Name Redacted

11/21/2021 10:25 PM

The bike lanes are an abomination, foolishly designed and extremely expensively executed. They are overkill. I can turn right on a red light, provided I look out for pedestrians, but I can't turn right if I look out for bikes? Stupid. The loss of travel lanes for cars, coupled with the lack of right hand turns results in huge backups of traffic - gridlock along Pandora and Wharf and adjoining streets in particular. Ruining Vancouver and Richardson Streets for no apparent purpose is criminal. My parents paid for those roads, I paid for those roads - now you tell me I can't drive on them? Cars are diverted to adjacent streets, cars don't evaporate. More fuel is consumed with circuitous routes and idling in gridlock than is ever saved by the small percentage of drivers that revert to bikes. A testament to the ignorance with which these were designed is the recent Human Rights Tribunal verdict regarding the floating bus stops. The bicycle lobby overtook good governance.

Screen Name Redacted

11/21/2021 10:30 PM

Keep up the bike lanes! I am almost 70 and bought an e-bike summer of 2020 so I could use it (safely with the bike infrastructure) to run errands, especially downtown, instead of using my car. I also continue to use my road bike for fun.

Screen Name Redacted

11/21/2021 11:29 PM

Affordable/Free Transit. Less Cars,.

Screen Name Redacted

11/22/2021 04:04 AM

Train employees to not be so ignorant and have compassion for less fortunate n elderly folk

Screen Name Redacted

11/22/2021 07:18 AM

Possibly it is the plan, however since Bay street has become an arterial I think that all of the crosswalks should have those pedestrian operated yellow crossing lights. I nearly hit someone a few weeks back early in the morning and as the person was dressed darkly only saw them at the last minute when they turned their face towards me.

Screen Name Redacted

11/22/2021 07:45 AM

Victoria is becoming an unfriendly city for pedestrians. Multiple concurrent construction projects close sidewalks frequently for long periods of time. Signage advising pedestrians sidewalks are closed should be placed at the beginning of the block. Efforts should be made to provide alternate, accessible routes.

Screen Name Redacted

11/22/2021 07:50 AM

I'm very supportive of the active transportation initiatives that are being built by the city. e.g. improved pedestrian crossings, traffic calming, reduced speed limits, AAA bike lanes.

Screen Name Redacted

11/22/2021 08:33 AM

Focusing on bike lanes at the expense of other modes of transportation, both pedestrian and vehicular is discriminatory and only targets a small portion of the population.

Screen Name Redacted

11/22/2021 08:39 AM

The sidewalks are not wide enough to have 6ft distance from strangers with no mask on. They are also an obstacle course of signs, trees, garbage cans. I walk as my main form of transportation and I wish pedestrians were shown a bit more respect in this city. It's worst downtown but also difficult where I live in vic west.

Screen Name Redacted

11/22/2021 09:12 AM

Working to improve regional bus network is my highest priority

Screen Name Redacted

11/22/2021 09:41 AM

More money needs to be allocated to sustainable modes of transportation: walking, cycling and transit. Currently, the vast majority of public street space is allocated to cars for driving and parking at the expense of sustainable forms. In many areas, what little space is devoted to sidewalks is infringed on by power poles and people's gardens that overflow on to sidewalks. There is a good start on cycling infrastructure but still the majority of streets are dangerous for vulnerable users and more money needs to be allocated to traffic calming. Parking should never be free. More revenue should be generated by realistic parking fees. (See "The High Cost of Free Parking" by Donald Shoup.)

Screen Name Redacted

11/22/2021 09:56 AM

Train

Screen Name Redacted

11/22/2021 10:00 AM

no

Screen Name Redacted

11/22/2021 10:12 AM

Wider sidewalks to make room for strollers and wheelchairs, improved maintenance of roadways (potholes, cleaning)

Screen Name Redacted

11/22/2021 10:38 AM

Given the current climate crisis, I believe more money should be spent on offering alternative transportation options, such as walking, biking, taking public transit in the city, and that the use of private vehicles/cars should be discouraged

Screen Name Redacted

11/22/2021 10:43 AM

Easier ways (or more widely known ways) to report and recommend improvements to dangerous intersections (i.e. Oka Bay at Richmond is a nightmare).

Screen Name Redacted

11/22/2021 11:06 AM

Continue expanding and improving AAA Reduce excessive road noise
Reduce excessive speeding Increase quality public transportation

Screen Name Redacted

11/22/2021 11:12 AM

Thank you for the BIKE LANES! Makes my life so easy to switch to my bicycle and I'm feeling especially grateful during the gas shortages. I have no gas to fill my car, its the perfect example of the importance of investing in alternative transportation options.

Screen Name Redacted

11/22/2021 11:14 AM

We have focused too much on bike lanes and have not spent enough on maintaining roadways. Not everyone can cycle and we do need passable roads as well. Additionally, we have not focused enough on design and the impacts of adding cycling infrastructure. For example, the mess created by blocking Richardson. This would have been better suited to remain a collector lane for vehicle traffic and transit, with bicycle routes places on quieter streets. This was never presented as an option, causing congestion on the side streets, an epic fail.

Screen Name Redacted

11/22/2021 11:14 AM

Road markings/lane lines need to be made more visible. It is very hard to see the white paint on the road in the dark if it is raining. Need to apply the tags to the lines that are seen in other jurisdictions- it is very hard to rely on road marking alone during bad conditions.

Screen Name Redacted

11/22/2021 11:22 AM

I am thrilled with all the bike lanes that have gone in over the last few years and I am very happy to see that a significant amount of money is allocated to expand the network further. I question whether the traffic calming measures are a good use of funds. Some of the recent changes don't seem very helpful and I'm not sure if the planned changes will have similar issues (For example, Rockland - it's now harder for cars to avoid bikes etc because of those traffic calming posts in the middle of the road).

Screen Name Redacted

11/22/2021 11:43 AM

busses should be cheaper

Screen Name Redacted

11/22/2021 11:58 AM

Allocate more budget funds for ecological restoration and biodiversity/pollinator initiatives

Screen Name Redacted

11/22/2021 12:09 PM

Continue to invest in traffic calming, please.

Screen Name Redacted

11/22/2021 12:44 PM

Ensure main roads are wide enough for 1 car lane in each direction. For example, May street and Memorial crescent recently had considerable work completed resulting in wide sidewalks and streets too narrow for 2 cars to pass safely.

Screen Name Redacted

11/22/2021 01:03 PM

While I support bike infrastructure, it should not be built at the expense of vehicles or increase traffic congestion. More consideration should be made for those who must drive downtown, bicycling is simply not realistic a large portion of Greater Victoria population and recent bike infrastructure projects have created too much traffic congestion and lack coordination with surrounding municipalities

Screen Name Redacted

11/22/2021 01:05 PM

Coordination of digging up streets so that all the services for a particular project are done at the same time instead of repeated excavation and repaving or the same part of the street. A waste of money and aggravating to have the same roads torn up again and again. Also, projects do not seem to be coordinated so that traffic flow is impeded as little as possible.

Screen Name Redacted

11/22/2021 01:25 PM

Would you please start considering the disabled in your "priorities". It is exceedingly difficult to find parking close to shops, when you use a walker. People who have visual impairment are disadvantaged with the so called improvements made with bike lanes

Screen Name Redacted

11/22/2021 01:45 PM

I would like the city to stop converting wide main streets into barely used bicycle lanes, while forcing cars and buses onto small narrow residential streets that were not intended to be thoroughfares. This practice puts children and pedestrians at risk and is not a good use of taxpayer dollars.

Screen Name Redacted

11/22/2021 02:01 PM

We need more and better affordable public transportation. We can't keep building bike paths instead of improving bus infrastructure. People rely on buses and public transit and service is not adequate.

Screen Name Redacted

11/22/2021 02:08 PM

Promoting more sustainable and health focused modes of transportation will not only reduce carbon emissions, but will also promote a healthier population, which will reduce health care costs. More bike friendly streets, such as the new lanes on Vancouver street, are looked very fondly upon. Shelbourne is widely considered the worst street to bike on in all of Victoria and most cyclist I know refuse to use it as it is unsafe.

Screen Name Redacted

11/22/2021 02:13 PM

Victoria does not have adequate city transportation infrastructure to house all of the planned high-rise buildings (over 6 stories) being proposed/developed; especially during their construction in an already highly saturated area & for the resulting population increases once complete in the downtown core/Harris Green area. Parking for existing businesses, residents & guests to residents is next to impossible already. And the dwindling/lack of public greenspace in the downtown core is getting quite sad.

Screen Name Redacted

11/22/2021 02:21 PM

Current road construction in the city seems to be poorly coordinated. There are too many projects going at the same time, resulting in too much concurrent traffic upset, as well as stretching available crews across too many projects. Does Cook need to be chewed up at the same time as Richardson is being converted to AAA, overlapping with Dallas Rd/Ross Bay being operated on? Should Cook have been finished before Vancouver was effectively shut down? Poor planning! An additional observation is that the overall quality of road surfaces seems to be neglected in the last number of years - it's hard to get people behind bike lanes when the regular roads (that are also used by bikers), or full of potholes and road hazards.

Screen Name Redacted

11/22/2021 02:37 PM

Stop building bicycle lanes for the present time.

Screen Name Redacted

11/22/2021 02:43 PM

I'm not sure if this falls into the city's influence but the bus system is not very good.

Screen Name Redacted

11/22/2021 03:50 PM

Obtain more grants from provincial and federal governments to upgrade the city fleet to electric cars/buses and other utility vehicle and allocate much less from property taxes.

Screen Name Redacted

11/22/2021 04:01 PM

Many roads in north Victoria are in poor shape and a hazard to all (including cyclists).

Screen Name Redacted

11/22/2021 04:03 PM

Increasing the percentage of city roads with sidewalks on both sides is critical. It astounds me that there are still so many roads that either have sidewalks that drop off suddenly or simply have no sidewalks at all.

Screen Name Redacted

11/22/2021 04:05 PM

More public art, wider walkways and crosswalks, more open air performance space.

Screen Name Redacted

11/22/2021 04:12 PM

We need to bring back a high speed transit option on the island! ESP from Colwood/ Langford to Vic.

Screen Name Redacted

11/22/2021 04:12 PM

I strongly support the Bicycle Master Plan and the bicycle infrastructure built to date. It is important to continue these initiatives which have been well designed and implemented by City staff. Do not pander to the very few vocal self-important complainers who wish to transit their cars through residential neighbourhoods to the detriment of others.

Screen Name Redacted

11/22/2021 04:20 PM

The city looks better than ever. You are doing an excellent job!

Screen Name Redacted

11/22/2021 04:21 PM

Overall the city's transportation infrastructure seems reasonable. However, there does seem to be a decline in the condition of many roads and sidewalks, too many to mention. This begs the question: is too much money spent on "nice to have" infrastructure at the expense of basic road and sidewalk safety? While a large number of people enjoy the bike lanes it appears that a vast sum of money has been spent on achieving these routes without much consideration for other transportation users in the city. There is a widespread feeling that bike lanes have been rammed down our throats without due consideration for the rest of the population. Not every can ride a bike! Having to cross a two way bike lane to reach a bus stop cannot be considered safe. Just trying to cross two way bike lanes is nervewracking enough for most people, and is certainly not comfortable for many seniors. I fear that some decisions have been taken which ignore safety - denying easy and fast access for emergency vehicles.

Screen Name Redacted

11/22/2021 05:07 PM

I live in Fernwood and would like to see our Roads, Streetscape, Sidewalks be at the same standard of Fairfield and Jamesbay

Screen Name Redacted

11/22/2021 05:29 PM

Adding green infrastructure for stormwater management and nature rather than cement for new barriers, medians. The bike lanes are wonderful, but sometimes the crosswalks are a bit overdone (ex/ Bay and Vancouver could have remained a simple pedestrian-controlled crosswalk). The City is very responsive to requests for service for broken or vandalized sidewalk, and attendant to the urban forest. I love the urban forest and hope it can be maintained and expanded.

Screen Name Redacted

11/22/2021 06:23 PM

Much more focus needed on safe and wide sidewalks, and safe crossings, because drivers don't look or stop.

Screen Name Redacted

11/22/2021 06:27 PM

Zero dollars to bike lanes.

Screen Name Redacted

11/22/2021 06:42 PM

As a pedestrian, past cyclist, and non-driver it seems like an overwhelming amount is spent on unnecessary bike lanes, that pose some safety concerns. Victoria was still a very cyclable city prior to the "enhanced " bike lanes. I felt safer as a pedestrian prior to the updated bike lane additions. I'm all for green transportation, but they seems excessive.

Screen Name Redacted

11/22/2021 07:05 PM

You have No supporting bike infrastructure. Bike lockers due to overwhelming crime would be nice. Why ride downtown if bikes just get stolen

Screen Name Redacted

11/22/2021 07:51 PM

Transportation should be more affordable for those who don't have cars.

Screen Name Redacted

11/22/2021 07:52 PM

Disappointed in Richardson and Vancouver - does not work for everyone and is confusing

Screen Name Redacted

11/22/2021 08:31 PM

Could you please just purchase Crow, the manual used for the bicycle infrastructure planning in the Netherlands, and implement everything the Dutch have been doing for the past 30 years? It's all there, ready to be implemented.
<https://crowplatform.com/product/design-manual-for-bicycle-traffic/>
Traffic curbing and making bike and other modes of transportation desirable will make the pedestrian experience safer, and driving less stressful. Instead of teaching kids to be scared of cars and rely on Cross guards, instead, make the cars and driving safer for everyone else.

Screen Name Redacted

11/22/2021 09:22 PM

More walking, biking and buses please.

Screen Name Redacted

11/22/2021 09:28 PM

Great to see the Bicycle Master Plan continue! Looking forward to the AAA transportation expansion. I also support the bike lanes on Vancouver and Richardson. I feel much safer riding in this city than I did 5 years ago.

Screen Name Redacted

11/22/2021 09:28 PM

It's time pedestrians were given some priority - cyclists have had too much attention. And the street painting to indicate turn lanes is well over due to be re-done -its getting dangerous.

Screen Name Redacted

11/22/2021 09:39 PM

We have freshly seen the consequences of the old model of infrastructure design—it is brittle, and expensive to fix. As we look around the province, we can expect to see major pieces of infrastructure that will never be fixed. This is the pattern over North America when major disasters occur—most places never really get repaired. This makes sense, because we have long passed the point of increasing productivity and cheap energy sources that allowed us to build so much extravagance. This means transportation needs to get simpler and more resilient. We should think about low-traffic roads being returned to gravel. More use of ditches instead of buried drains. Streets that are designed to be ultra-slow speed, so they are safe for people who walk and cycle without multi-million dollar AAA infrastructure. We simply can't afford it. It is great that council is limiting tax increases to inflation plus 1%—but I haven't had a raise in years, let alone a raise that matches inflation.

Screen Name Redacted

11/22/2021 09:43 PM

Please keep building beautiful bike corridors that connect villages.

Screen Name Redacted

11/22/2021 09:47 PM

More Bus only dedicated lanes to promote public taking public transportation

Screen Name Redacted

11/22/2021 10:07 PM

Bus transportation should be free, bike lanes need to be separated and safer.

Screen Name Redacted

11/22/2021 10:12 PM

Those painted cross walks are slippery on rain.

Screen Name Redacted

11/22/2021 10:17 PM

Pedestrians and cyclist priority downtown. Driving is a nightmare

Screen Name Redacted

11/22/2021 10:53 PM

I'd like to see more budget allocated towards multimodal transportation, i.e. bike lanes, pedestrian infrastructure and public transit.

Screen Name Redacted

11/23/2021 05:03 AM

Construction is definitely an inconvenience but we need to redo our roads, they are cracked and full of potholes. Many sidewalks are inaccessible to the disabled as well.

Screen Name Redacted

11/23/2021 07:08 AM

Give transit more space. Invest in transit

Screen Name Redacted

11/23/2021 07:13 AM

There's way too much construction all at once. I don't know who is in charge of giving the green light on construction on the road but they need to be fired. Victoria is a small city there's no need for the entire downtown to be locked down in traffic because there's construction on 3 different major streets. Cool it and do your jobs.

Screen Name Redacted

11/23/2021 07:55 AM

A bad layout and maze of bike lanes have caused confusion for drivers and caused dangerous pinch areas with the traffic calming structures installed.

Screen Name Redacted

11/23/2021 08:33 AM

keep the slower 30km hr speed limit, it's awesome! Keep making bike-able walkable neighbourhoods.

Screen Name Redacted

11/23/2021 09:16 AM

Improvements to walkability and multimodal transportation represent a more efficient and effective investment than expensive road improvements for cars and I want to see more attention given to pedestrian experience.

Screen Name Redacted

11/23/2021 09:50 AM

I support a total transition to a fleet of electric buses, and rail transit planning to langford and the west shore.

Screen Name Redacted

11/23/2021 10:31 AM

Except for the Richardson corridor, I am very satisfied with the bike lane infrastructure. The Richardson changes were not necessary! I am an avid cyclist.

Screen Name Redacted

11/23/2021 10:51 AM

Reduced plans for Bike lanes, better road infrastructure to enable comfortable road usage between bikes/cars without the need for physical road separation.

Screen Name Redacted

11/23/2021 10:51 AM

Downtown/Vancouver st, are an absolute nightmare to drive. Parking downtown is impossible, so I just avoid downtown all together, unless I have to. Many roads in need of repair, for example Shelbourne and Mason, so maybe less bike lanes, more money spent on the roads we have. The Warf st. bike lane design needs to be re-worked, it's not safe.

Screen Name Redacted

11/23/2021 10:58 AM

I love the increased bike lanes, especially on vancouver street. It has created a lovely corridor from Quadra village almost to Dallas road. I still believe that there is room for more urban greenery around victoria, especially native vegetation that does not need as much pampering as some of the nonnative ornamentals I see planted around the city.

Screen Name Redacted

11/23/2021 11:04 AM

Non-driver here, so my priorities are bike lanes, transit, and pedestrian infrastructure including shade trees. Please consider the increasing popularity of cargo bikes / family bikes when planning bike parking. Thanks!

Screen Name Redacted

11/23/2021 11:07 AM

I really feel that the investment in bike lanes is very poor. I rarely see them used especially in the winter months. Transit investment would be more wise so that people can use it the whole year.

Screen Name Redacted

11/23/2021 11:07 AM

What performance measures are in place to monitor and evaluate street repairs?

Screen Name Redacted

11/23/2021 11:23 AM

There needs to be a concerted effort to ensure that all sidewalks are wheelchair accessible!!!

Screen Name Redacted

11/23/2021 11:35 AM

Is the City recouping staff/equip costs from the all the construction in the downtown and adjacent communities? It's a mess and I know the City cannot regulate when construction begins and ends. You well know the traffic jams, short term loss of on street parking, increased traffic in previously quiet streets. It's never ending. SO, is the City recouping any of its costs from developers related to this situation?

Screen Name Redacted

11/23/2021 11:45 AM

I have really appreciated how the city has focused on safer biking routes. It makes the city easier for me to get around.

Screen Name Redacted

11/23/2021 11:49 AM

I'm glad the budget considers various road users.

Screen Name Redacted

11/23/2021 11:49 AM

While I haven't been able to ride a bicycle for the last few years because of hip problems, I appreciate the new bite lanes as making the streets more interesting and friendly for me as a pedestrian.

Screen Name Redacted

11/23/2021 12:04 PM

We need more dedicated bike lanes. Most bike lanes are in the busiest roads and streets. it is a very dangerous approach

Screen Name Redacted

11/23/2021 12:28 PM

The city has to get back to basics and focus on core priorities of municipal government.

Screen Name Redacted

11/23/2021 12:29 PM

I can't understand how or why the main transportation streets have been chosen for bike lanes. These would be better on secondary parallel streets costing less and disturbing business and traffic far less while providing interesting good rides for cyclists. Thoughts for the future planning?

Screen Name Redacted

11/23/2021 12:30 PM

With the amount of roadway construction, especially along cook st, I'm surprised that the surface of the road remains very uneven. Near my home in oaklands the roads are so plagued with potholes I have had to pay out of pocket on car repairs due to damage. The scheduling of roadwork and construction seems to be chaotic and often blocks several main arteries without a sufficient re-route for the volumes of disruption.

Screen Name Redacted

11/23/2021 12:33 PM

I am in full support of increasing infrastructure for alternate forms of transportation (bike lanes), however it is unreasonable and exclusive (for those who cannot bike) to make certain roads inaccessible to cars in favour of bicycles.

Screen Name Redacted

11/23/2021 12:45 PM

Remove barriered bike lanes and do not consider any more

Screen Name Redacted

11/23/2021 12:54 PM

The City of Victoria should properly engage with residents and businesses adjacent to and affected by proposed changes to infrastructure including the incorporation of bike lanes. Bike lanes have become a serious impediment to the flow of traffic in the city. For example, the closure and re-routing of Vancouver street to allow for unfettered access by cyclists is not fulfilling the assumed desire to lower vehicle use, rather, vehicles are re-directing to Cook St. Quadra St. and Blanshard St. for north south access. These streets are now clogged with traffic with most all vehicles enduring at least 2 light waits to proceed. This is having a grave affect on environmental pollution, access and ease of travel. The Vancouver Street corridor could have been more rationally designed to permit ease of access for all. As well, It was reported in city documents that 'stakeholders' had been involved in the decisions leading to this corridor. Who are/were the stakeholders? I reside in Regents Park a two tower, 202 unit condominium development bordering Vancouver, Yates and View Streets. Not once did the City approach our residence for their input. We are gravely affected by this change. Now the City is embarking on converting Richardson Road to one lane vehicle access, I assume, much like the debacle on Humboldt Street between Blanshard and Quadra Streets. This is being rammed through despite protest from the residents in the area. This will then cause traffic havoc on Fairfield Road and other routes. It will not decrease vehicle use or environmental concerns. The addition of bike lanes as this City plans them has more to do with ideology than necessity. And I formerly was an avid bike rider from the mid sixties onward, without any barriers to access any parts of the City. Contrary to what the City may believe we are facing a transportation crisis in the making for the Harris (what once was) Green area. This small parcel bordered by Quadra, Pandora Cook and Fort Streets will see a monumental increase in population in the near future. These people will, for the most part be looking for somewhere to park their cars. Take it from me. As I have stated above, I live in Regents Park. We have 100% vehicle parking, plus 10 stalls for Visitor Parking. There is a constant unrelenting demand for parking spaces on our property, even though we have the parking availability that we do. As well, our Visitor Parking, as it is outside, is constantly being used by patrons of, residents and visitors of residents to the Jukebox, across the street on View. This is clearly trespassing on our private property and is treated as such with vehicle towing. But it speaks to a greater problem, mitigated by the City's insistence on providing inadequate parking requirements for new developments. This is not having any desired effect on saving the environment nor deterring people from vehicle ownership. And it will get worse. Take it from those of us 'on the ground' who experience this daily. Again, less ideology and more practicality.

Screen Name Redacted

11/23/2021 12:55 PM

Bike lanes a problem and unsafe for seniors, disabled like blind , car drivers. Bikers use sidewalks, do not stop at stop signs or ignore traffic rules like one way streets and don't wear helmets and ride with earphones making it unsafe for themselves and others. Need commuter train service not more bike routes for large senior population in victoria and disabled like blind who cannot bike and need safe reliable efficient faster transportation in Victoria and to other municipalities. Crosswalks are dangerous and more need to have press button flashing lights to stop drivers. eg. Douglas at Dallas Rd.

Screen Name Redacted

11/23/2021 01:08 PM

Please continue to build the wonderful bike network and to improve pedestrian safety infrastructure.

Screen Name Redacted

11/23/2021 01:08 PM

I live on Vancouver & Richardson street - both turning into bike sharing streets. I am thrilled with the accessibility for bikers and would like to see more of a much to remove them from cook street as those roads are tight and hard to share. Better signage would be appreciated. Also the removable of bus stops or parking spaces due to construction should be countered with other 2-hour parking spaces open up to residential parking (ie. the bus stop on Richardson and Vancouver). Vancouver/Richardson/Fairfield area is most residents anyways, yet a lot of the parking is still 2 hour spots. I have got quite a few parking tickets for parking not on my delegated street when there has been construction going on "closing" my dedicated street.

Screen Name Redacted

11/23/2021 01:08 PM

I'd love to see the increased focus on pedestrian access continue and become permanent as we come out of COVID

Screen Name Redacted

11/23/2021 01:22 PM

I feel the City is actually anti-pedestrian

Screen Name Redacted

11/23/2021 01:40 PM

1. Spend less money on new asphalt and remodeling curbs and sidewalks. 2. The focus on bike lanes should be on experimenting with the approaches that will generate the most ridership, rather than making expensive permanent alterations to lanes, curbs and sidewalks.

Screen Name Redacted

11/23/2021 02:44 PM

More funding for active transporation and transit please! Don't worry about getting more funding for this by charging more for parking.

Screen Name Redacted 11/23/2021 02:53 PM	The Vancouver Street cycling infrastructure is possibly overkill, but otherwise good work on the bike lanes!
Screen Name Redacted 11/23/2021 02:54 PM	Focus on keeping roads paved without potholes. Keep pedestrian crosswalks lit and clearly marked. Maintain adequate parking for cars and trucks.
Screen Name Redacted 11/23/2021 02:59 PM	Please fund the \$13M for the completion of the bike network.
Screen Name Redacted 11/23/2021 03:17 PM	No more bike lanes
Screen Name Redacted 11/23/2021 03:37 PM	There are some heavy residential areas (such as Oak Bay Junction) with very limited residential parking options.
Screen Name Redacted 11/23/2021 03:44 PM	You are pushing cars onto slower residential roads by BBC shutting down main roads for bike lanes.
Screen Name Redacted 11/23/2021 03:57 PM	Add some capacity for delivery vehicles to park safely. Pulling over wherever and hitting the 4-ways is Not a Thing, but there's really no choice in many areas.
Screen Name Redacted 11/23/2021 04:05 PM	I think there is too much parking downtown. I would like to see more emphasis on active and public transport and see the downtown parking be changed into wider sidewalks and more protected bike lanes. I would like to see the cost of the remaining parking downtown to become more expensive to generate revenue for the city and to discourage travel downtown by private vehicle. I would love to see more secure and well lit bicycle parking. Even repurposing some of the underground parking into mass bicycle parking the likes of which many European and American cities have already.
Screen Name Redacted 11/23/2021 05:23 PM	It is better to provide a easy, efficient, safe and inclusive alternatives to driving cars than to make driving cars annoying and difficult. Incentive work better than punitive measures or disincentives.

Screen Name Redacted

11/23/2021 05:34 PM

More pothole repair would be appreciated.

Screen Name Redacted

11/23/2021 05:35 PM

expand accessibility to public transit, more pedestrian and cyclist priority areas

Screen Name Redacted

11/23/2021 05:42 PM

No more bike lanes, waste of resources

Screen Name Redacted

11/23/2021 06:02 PM

The amount allocated to building bike lanes is ridiculously out of proportion when measured against the percentage of the population that will actually use the lanes into the future while almost ignoring the maintenance of our rapidly deteriorating roadway system which allows the economic engine and safety services of the city to function effectively.

Screen Name Redacted

11/23/2021 06:24 PM

Please stop spending money we currently don't have.

Screen Name Redacted

11/23/2021 06:57 PM

We need more bus only lanes.

Screen Name Redacted

11/23/2021 07:00 PM

Wharf street bike lanes are great, but I think they need a few safety improvements.

Screen Name Redacted

11/23/2021 07:24 PM

Add more 1 hour free parking spots in parkades, especially Johnson St Parkade. There are only about ten 1 hour free parking spots in Johnson St Parkade, which are almost always filled up. It makes me want to visit downtown less because I have to pay even if I only need to make a quick 30 min stop.

Screen Name Redacted

11/23/2021 08:17 PM

Bike lanes are an essential mode of transportation. Making biking safer and more accessible via bike routes is paramount for a greener future.

Screen Name Redacted

11/23/2021 08:34 PM

Lighting is a transit safety issue.

Screen Name Redacted

11/23/2021 08:41 PM

Stop spending money on bike lanes so 2% of the population can get around! The other 98% are now stuck in traffic, burning fuel, because the roads are such a mess!!

Screen Name Redacted

11/23/2021 09:06 PM

Victoria is out of sync with neighbouring municipalities in the development of cycling infrastructure, and I would strongly urge Victoria to back off on further developments until there is a much better coordinated approach across the CRD - this should be a condition of further major expenditures. Oak Bay cyclists particularly benefit from developments from the Richardson changes, and the local Victoria residents on adjacent residential streets are negatively impacted. "We are all in this together", as has been said so often lately - we should be working more with others instead of marching out on our own. Secondly, before expanding the infrastructure Victoria should look at all current bicycle infrastructure, and harmonize everything - particularly things like crossing signals. In some places, there are clear green/red lights for cyclists specifically and at many other crossings we are supposed to magically know that the hand signal for pedestrians means you can cross the street. In other words, stop rushing (thereby saving a whole lot of money) and do it properly across the region, thereby developing a much safer biking network for everyone.

Screen Name Redacted

11/23/2021 09:11 PM

Spend bike lane funds on real public safety. Police and Fire

Screen Name Redacted

11/23/2021 09:17 PM

Work better at ensuring sidewalks are walkable/rollable, accessible and clear for pedestrians and mobility-challenged users. Repair the roadway potholes. Stop building new bike-lanes at the expense of maintaining the roadway/sidewalk infrastructure that you are already responsible for.

Screen Name Redacted

11/23/2021 09:55 PM

No

Screen Name Redacted

11/23/2021 09:59 PM

More covered bus stops and having garbage bins at bus stops in the more popular stops would be great in keeping our city cleaner.

Screen Name Redacted

I have appreciated the city's investment in bike lanes and the city's

Screen Name Redacted

11/23/2021 10:05 PM

i have appreciated the city's investment in bike lanes and the city's continued implementation of the master plan. Car-specific transportation infrastructure is not only unhelpful for the climate, but makes the city more vulnerable to weather events such as flooding. There could be some funding put towards pot-hole filling to make existing residential roads safer for bikes and cars.

Screen Name Redacted

11/23/2021 10:05 PM

Overall, I like the transportation-related priorities set out in the budget and strategic plan. I am very happy with how the city has prioritized bike lanes and continues to implement its master plan. I have also been happy with the additions of city-owned parkades over the past few years - I think it's important that any revenue from parking downtown goes into a city's revenue. One area where I want to see more improvements is with sidewalks - many are too narrow, especially when there's a sign (bus, parking, etc.) on the walkable part of the sidewalk. It makes it impossible in some circumstances for people using wheelchairs to move around safely. Similarly, I spoke with a vision-impaired man the other day who was confused at a sidewalk corner with which way to go. He explained to me that the grading was difficult to feel, so he wasn't sure how to turn the corner properly (this was at Fernwood and Vining). I think widening and improving sidewalks so that they're more accessible should be a priority.

Screen Name Redacted

11/23/2021 10:45 PM

Keep making family friendly bike lanes a priority please. It's amazing how we can finally get around.

Screen Name Redacted

11/23/2021 10:48 PM

Roads are in need of repair, old sewage system

Screen Name Redacted

11/23/2021 11:02 PM

The extent of the "traffic calming" is getting ridiculous! Is a frustrated driver at 30kph really safer than a happy driver at 40 or 50kph? Yes, I am a pedestrian and a cyclist as well, and yes, I actually LOOK before crossing the street, which would save way more lives than speedbumps. More responsibility should be put upon pedestrians.

Screen Name Redacted

11/23/2021 11:05 PM

The priority should be reducing emissions and making public transit more accessible and easier for people to use. Reduce reliance on people driving their own vehicles.

Screen Name Redacted

11/23/2021 11:15 PM

This survey is poorly designed and this question is hard to answer without more guidance. What document should I be referring to? What pages? Generally, the City has been slowly moving towards AAA infrastructure and I encourage the City to expedite this work. Finishing what was proposed in Biketoria should only be seen as the beginning of the network. The west and the northern parts of Victoria are not adequately serviced; please accelerate planning and implementation here. I would also strongly support more Vision Zero transportation planners, as well as much more capital spend to expedite implementation of the AAA network.

Screen Name Redacted

11/23/2021 11:25 PM

Sidewalks are a mess, truly hazardous Vancouver Street is a s***show. Poorly designed/engineered, too much concrete, signage is confusing. Re-do.

Screen Name Redacted

11/23/2021 11:39 PM

The allocation of dollars towards sustainable transport should be increased. It is essential that bike lanes, bus routes, and walkable neighbourhoods be prioritized in the budget. Secondly, my commute to work from Fernwood to Brentwood Bay is over an hour due to poor bus routes going out of the city. Bus route improvements should be prioritized.

Screen Name Redacted

11/23/2021 11:47 PM

Could use better, safer workarounds in some areas when construction disrupts sidewalks and curbs

Screen Name Redacted

11/24/2021 12:00 AM

Very glad to see the AAA bike lane plan extending over the coming years. Disappointed to see that the City's plans for mass transit improvement are limited to 'advocating' a few recommendations to BC Transit.

Screen Name Redacted

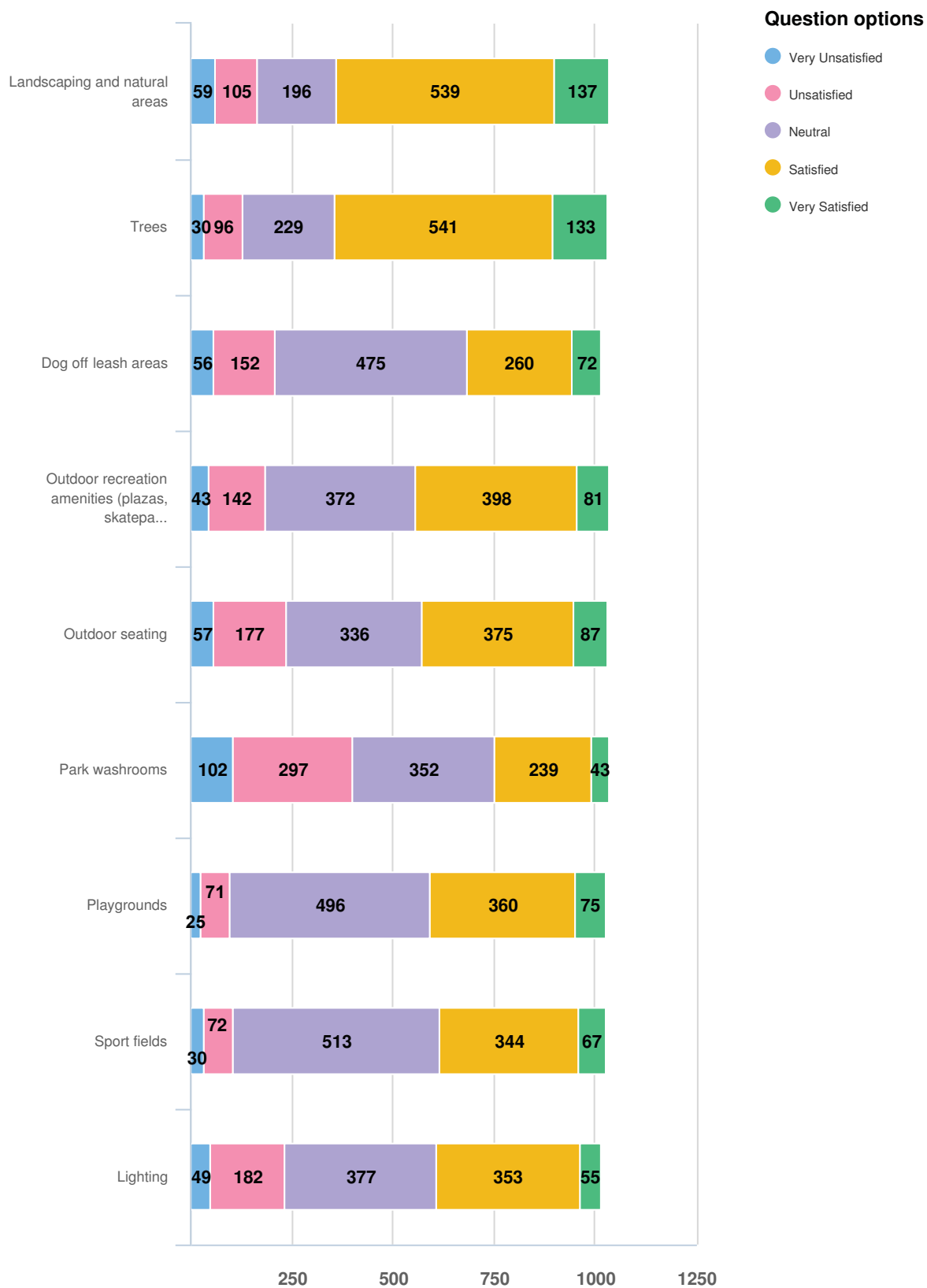
11/24/2021 07:43 AM

Stop taking good streets out of service to put in more bike lanes. Since bike lanes have taken out Richardson the traffic on the side roads and Fairfield is not good. I'm not happy with the bike lane approach the city has taken and I'm an avid cyclist. Cars are not going to go away.

Optional question (620 response(s), 439 skipped)

Question type: Essay Question

Q6 How satisfied are you with the availability, repair or maintenance of the City's Parks and Public Spaces infrastructure/amenities?



Optional question (1042 response(s), 17 skipped)

Question type: Likert Question

Q7 Do you have any comments or suggestions to share on the City's Parks and Public Spaces infrastructure/amenities budgets?

Screen Name Redacted

11/09/2021 05:49 PM

Stop wasting money subsidizing elite athletes and spectator sports like the Harbour Cats at the expense of citizens. Budget needs to be tied to deliverables that are in line with Council values.

Screen Name Redacted

11/09/2021 06:29 PM

It would be great to see, more arts/Indigenous history programming in parks. Adding more outdoor covered spaces in parks would help extend the season.

Screen Name Redacted

11/09/2021 06:40 PM

Park washrooms should be added to the Peter Pollen Park development. More street furniture in downtown areas. (Fort, View, Blanshard etc)

Screen Name Redacted

11/09/2021 07:17 PM

They are more than adequate and seem to often be underutilized.

Screen Name Redacted

11/09/2021 08:12 PM

I think in the last four years we have done great things with our public spaces however I do think Clover point wasn't a great choice. The largest recreational user of the spot year round is the kite boarding community and the changes have made extremely difficult for them to use the space. As we are currently in the water months the changes that were made aren't being used. It seems like a wasted space. Victoria could be a major kite boarding destination.

Screen Name Redacted

11/09/2021 09:33 PM

More restrictions on dogs in parks, in particular, children's parks. Dog excrement is becoming a huge problem everywhere we go.

Screen Name Redacted

11/09/2021 09:54 PM

I would like for the city to experiment with turning off street lights during the late night in some residential areas and parks. Also love seeing native flora in public spaces!

Screen Name Redacted

11/09/2021 11:01 PM

Fewer cars in parks

Screen Name Redacted

11/09/2021 11:44 PM

Separate pickleball from tennis courts!

Screen Name Redacted

11/09/2021 11:44 PM

More bathrooms, less or contained off leash areas.

Screen Name Redacted

11/10/2021 04:31 AM

The budget required to repair the damage done to City parks due to Council's disastrous decision re: allowing 24/7 camping in parks is shameful. I don't get the impression that many new trees have been planted in the past 5 years, compared to previous periods. Is there an active plan to replace the green canopy across the City (blvds, parks), rather than just managing the existing trees planted by previous 'managers' of public space? In Irving Park (James Bay), there are often enough 'sketchy' people (homeless/addicted/mentally ill/park-campers) hanging around the public toilet block such that people don't feel safe using it. The same can be said for the children's playground in this park. Despite it being against current City Bylaws, tents are sometimes erected within a few metres of the playground, and within the daytime (reports to Bylaw do not result in any immediate action). Public drinking and smoking in this park is also a problem (hundreds of cigarette butts on the ground around park benches), despite CRD 'no smoking' signs - again, Bylaws and 'rules' that are never enforced. Nice sign though, as is the City's 'Scan for dangers' sign re: used syringes :) ALL of the many benefits from parks, plazas, playgrounds, washrooms, seating, etc are erased if they are not safe or pleasant to use because of the 'street population' issues. ALL of the cute, 'placemaking' ideas are to no avail if there are broader issues negatively impacting their safe/enjoyable use by the general public (the ones that aren't there to do a drug deal or sell bike parts). There are not enough off-leash dog areas. Concentrating them in only a few areas means that you have to go further to access them (many must therefore drive their cars to Dallas Rd). Concentrating them means that those areas are over- used (poor grass cover in many areas of Dallas Rd.....packed bare dirt which becomes mud pools during rainy weather). Allowing dog- off-leash areas in some sections of additional City parks would be an improvement. Peter Pollen Park needs to be finished! What is the hold up? There is also no lighting there so it is unsafe to use after dark.

Screen Name Redacted

11/10/2021 06:46 AM

The density that is being added to the downtown core with no additional park space being added I think is a concern that needs to be discussed. Adding parkland downtown is key for the increase in density. I am always supportive of new trees being put in on Boulevards which should be a continued focuses of the city.

Screen Name Redacted

11/10/2021 07:06 AM

Little to no park space or playgrounds downtown— need more and washrooms. Washroom at all parks. More outdoor gathering space in parks, especially Beacon Hill.

Screen Name Redacted

11/10/2021 07:43 AM

We must ensure public safety by restricting camping and open air drug scenes in our parks.

Screen Name Redacted

11/10/2021 08:16 AM

Looking forward to topaz Park upgrades

Screen Name Redacted

11/10/2021 08:20 AM

There should be more enforcement on Dallas road next to the off leash area to make safe for pedestrians.

Screen Name Redacted

11/10/2021 08:24 AM

Generally appreciate what Parks delivers. There is increasing regional pressure on off leash areas for dogs. It seems that, with closures in Saanich and Oak Bay that Dallas road has become the regional 'go to area' with increase in numbers and 'wear' on grass areas. Work with other municipalities for a more balanced and 'fair' approach to off-leash areas?

Screen Name Redacted

11/10/2021 09:29 AM

Where is "performance spaces" in this list?

Screen Name Redacted

11/10/2021 09:55 AM

Keep them clean and safe, homeless have destroyed so many park areas. Ageist policies have limited access to others (clover point) for those who are not mobile or hardy enough to walk longer distances or be exposed to elements but not frail enough to qualify for disabled parking.

Screen Name Redacted

11/10/2021 10:38 AM

Our parks and recreation amenities are in need of significant investment. Note: preventing damage and maintaining safety needs to be a priority.

Screen Name Redacted

11/10/2021 11:36 AM

When parks are freely given over to out-of-city refugees, I doubt the sincerity of the CoV to maintain its green and public spaces.

Screen Name Redacted

11/10/2021 12:10 PM

More and cleaner bathrooms

Screen Name Redacted

11/10/2021 12:20 PM

Ensure camping in all public parks is strictly prohibited at all times. As we've seen with Beacon Hill Park (and others), not only is this practice destroying Victoria's global reputation and appeal, it causes severe damage to parks and their facilities; now requiring large tax dollars to repair the damage.

Screen Name Redacted

11/10/2021 12:41 PM

Need to address the camping in parks.

Screen Name Redacted

11/10/2021 12:42 PM

1 - there needs to be more lighting in high-risk areas and where there's a history of crime. CCTV cameras won't hurt in BHP or Centennial Square either. We all know what happened in those parks during the pandemic, and it needs to stop. 2 - why is there a community lending hub in the middle of a bike lane, in the middle of the street, adjacent to Royal Athletic Park? The park supports wholesome family entertainment and promotes athleticism for high school and college/university students. Should this be discontinued because S. 22 wants to make a point and try to get this shut down? The park was there a long time before she showed up. Either tell them to put move their lending hub to another location where it won't be hit by LH foul balls, or put the money into netting. There are multiple safety issues being CREATED (italics) and it's ridiculous that this even needs to be added to this comment.

Screen Name Redacted

11/10/2021 12:50 PM

The washrooms need to be freshened up!

Screen Name Redacted

11/10/2021 01:35 PM

Vic Hlgh needs full size track! There is none in Victoria. Street Lighting as of a few years ago is too bright; get lower watt bulbs. Overnight camping in our parks, particularly in Beacon Hill was a disaster.

Screen Name Redacted

11/10/2021 01:46 PM

They are not safe; too many homeless criminals

Screen Name Redacted

11/10/2021 02:11 PM

Keep the boulevards clean of people's discarded items; no tenting, day or night, in parks; homeless must be housed.

Screen Name Redacted

11/10/2021 02:21 PM

Before parks can be enjoyed they must be safe. Prioritize the removal of tents/shelters and the often violent and unpredictable persons sheltering in parks first.

Screen Name Redacted

11/10/2021 02:34 PM

enforce the bylaw- get the bums and drug addicts out of our parks and of our city [together with the current mayor and acolytes who brought them here]

Screen Name Redacted

11/10/2021 02:38 PM

Please repair beacon hill park

Screen Name Redacted

11/10/2021 03:49 PM

Overnight sheltering in parks must cease. Lobby the province to meet its mental health treatment and drug rehabilitation obligations.

Screen Name Redacted

11/10/2021 04:07 PM

More plazas and restaurants should be allowed to operate in public areas, especially in the downtown area to make it livelier. Additionally, the greater attention in these areas could help with public safety.

Screen Name Redacted

11/10/2021 04:43 PM

Add more bylaw officers to remove campers.

Screen Name Redacted

11/10/2021 05:18 PM

The upkeep of the urban forest is appalling — continued cuts have led the way to the ruination of many trees. While there is some evidence of work being done to replace/improve, a greater priority needs to be set.

Screen Name Redacted

11/10/2021 07:33 PM

for the past few years there has been an increasing perception that many of our parks and public spaces are not safe, which has been corroborated by the assessment the city contracted out during the tent city crisis. It is imperative that city staff and councilors are honest and up front about the challenges we face in this city regarding public safety in our public parks and spaces as well as work towards improving public safety so they are safe and positive spaces for everyone

Screen Name Redacted

11/10/2021 08:01 PM

Beacon Hill Park has been a scary place while campers and criminals were allowed to live there. It is slowly improving, but will take a while for confidence to return. The presence of city workers helps a lot.

Screen Name Redacted

11/10/2021 09:14 PM

If there are any capital projects I think the focus should be on repairing parks such as Beacon Hill and Topaz that have been decimated as a result of homeless encampment. That said, the budget should pair down and focus on the basic maintenance for the most part until our economy is in a better place.

Screen Name Redacted

11/10/2021 09:48 PM

Clover Point is a disaster. It needs to be returned to its original condition allowing vehicle parking all the way around the lower area. Build a pedestrian path along the exterior of the road. What you have done is egregious. Beacon Hill used to be a jewel and world famous. By allowing tenting and ongoing criminality while ignoring the pleas of Citizens shows your disdain and lack of representation for the Citizens of this city and the surrounding region

Screen Name Redacted

11/10/2021 10:51 PM

Lighting is insufficient in this city. Public spaces need to be open up so people can get to them and use them. Not everyone able to ride a bike or walk a long distance.

Screen Name Redacted

11/11/2021 10:36 AM

Spent too much money on Clover Point. Never see anyone sitting and having a picnic. You took away parking from those who are mobility issues.

Screen Name Redacted

11/11/2021 11:45 AM

more completely fenced dog parks eg Pemberton. Crystal Pool replacement a priority!

Screen Name Redacted

11/11/2021 11:45 AM

Need more outdoor recreation amenities downtown. Need more public toilets.

Screen Name Redacted

11/11/2021 11:59 AM

Generally need more spaces like skate parks, pump tracks, disc golf for young people to enjoy. We lack spaces for teenagers. As we densify, we need to even that out with shared outdoor space.

Screen Name Redacted

11/11/2021 01:27 PM

Increase your budget to whatever it takes so civilians can stop sweeping playgrounds for drug paraphernalia prior to their children using them.

Screen Name Redacted

11/11/2021 03:29 PM

Need to be safe so we can use them

Noticeable difference between Saanich parks and Victoria parks

Screen Name Redacted

11/11/2021 06:24 PM

Noticeable difference between Saanich parks and Victoria parks (Saanich are well maintained and have beautiful flowers and greenery), Victoria parks used to be much nicer, but now seem to have dead flowers/grass and people living in the bushes. Public washrooms in Victoria are very unsafe, and usually unclean.

Screen Name Redacted

11/11/2021 06:28 PM

Could not answer some of questions. If very unsatisfied with dogs off leash, what does that mean to you. The fact that the City uses precious land for unleashed areas is disgusting. Shows City's lack of concern for well-being/safety of people and greenspace. Do NOT want more public washrooms. City is using them to invite camping in parks, reducing safety in parks.

Screen Name Redacted

11/11/2021 06:37 PM

The City does not recognise the value of parks for mental and physical wellbeing of citizens, instead creating incentives for street people to migrate here from across the country and set up encampments in our parks. Our parks have sustained huge damage from these encampments and the criminal element within has posed an unacceptable public safety risk to housed and unhoused people alike. The City needs to focus all relevant program budgets to eliminate the use of our parks as homeless encampments, to eliminate their use as places for drug dealing and bicycle chop shops, and to return the parks to the people of this city. Incredibly, while the City proposes a large sum in the next budget to restore parks damaged by homeless camping, it continues to allow camping in highly vulnerable smaller parks.

Screen Name Redacted

11/11/2021 06:38 PM

far too much concrete added to block roads. Ridiculous art projects should be plantings, not painted concrete

Screen Name Redacted

11/11/2021 06:54 PM

consider ways to reduce the amount of excess light pollution at night from lights (city owned and private) in Victoria

Screen Name Redacted

11/11/2021 07:29 PM

More green spaces : does not have to be full of stuff

Screen Name Redacted

11/11/2021 08:11 PM

Stop cutting down trees on city land whilst making pruning trees on private land difficult. You appear hypocritical.

Screen Name Redacted

11/11/2021 08:41 PM

Parks were very dirty this past year.

Screen Name Redacted

11/11/2021 08:59 PM

Start planting Japanese Maples to replace the ones taken down

Screen Name Redacted

11/11/2021 09:07 PM

They need to be cleaned up. We need to return to a time these were safe places to go.

Screen Name Redacted

11/11/2021 09:16 PM

We need our parks back, stadacona park is a nightmare. I am seriously considering holding back paying my taxes this year as I am getting frustrated.

Screen Name Redacted

11/11/2021 11:10 PM

Why waste so much money mowing boulevards.

Screen Name Redacted

11/11/2021 11:39 PM

If you have to spend money on needle clean up there are bigger problems.

Screen Name Redacted

11/12/2021 05:59 AM

Please fix the merry go round near the miniature boat pond by washrooms. Have messaged. Broken since summer. Please plant beautiful flowers in boulevards. The current ones look like weeds. They used to be so beautiful. They brightened up my day. open beacon Hill park to traffic.

Screen Name Redacted

11/12/2021 10:05 AM

Peter Pollen park is at a standstill

Screen Name Redacted

11/12/2021 11:28 AM

There have been too many instances of off leash areas causing problems with people being hurt by out of control dogs and even a neighbourhood that can't receive their mail. Washrooms are not safe - we simply won't use them do to drug use and mental health issues of populations using the park facilities.

Screen Name Redacted

11/12/2021 11:50 AM

No more camping in parks.

Screen Name Redacted

11/12/2021 12:52 PM

Please make more spaces for dog off-leash areas

Need those great yellow chairs that you put on Dallas Rd to be installed where people congregate; human centred design. eg

Screen Name Redacted

11/12/2021 12:57 PM

Need those great yellow chairs that you put on Dallas Rd to be installed where people congregate; human centred design. eg MOre along Pandora boulevards, to prevent people sitting on the curb or ruining the grass. Enforce the no tenting law! Shelters DO have spaces, so no need for tents there.

Screen Name Redacted

11/12/2021 01:49 PM

There should be more public washrooms in parks.

Screen Name Redacted

11/12/2021 01:51 PM

having a child, now need i have always been satisfied with the playgrounds within the CRD, we could go to a different playground every for a month with no problems..

Screen Name Redacted

11/12/2021 02:05 PM

Provide equal access to parks and amenities to people who want or need to stay away from pet dogs. For every dog-dominant space (e.g., off-leash area), there should be one where pet dogs are not allowed. Where answers were disastisfied, it's because they are not accessible. I said "very satisfied" for off-leash areas because we shouldn't have more until negative externalities are dealt with. I know of no outdoor recreation amenities for people with disabilities. There are known barriers at Royal Athletic Park and BHP bandshell access. I don't know if outdoor lighting is good for people with neurological differences. Most public washrooms are not fully accessible and need to be - and not at the pace of one per year. Can sports fields including the new one planned for Topaz be used by people in wheelchairs? Probably not. Not enough being done to make the breathed environment healthy.

Screen Name Redacted

11/12/2021 02:11 PM

More Street lights and panic alert buttons is dark areas of parks (like universities have).

Screen Name Redacted

11/12/2021 02:13 PM

The biggest issue with public spaces is the lack of feeling safe in them.

Screen Name Redacted

11/12/2021 02:32 PM

waste of \$ closing off Clover point

Screen Name Redacted

11/12/2021 02:56 PM

More washrooms would be nice - understandably hard to maintain.

Screen Name Redacted

11/12/2021 05:33 PM

Safety issues arising from camping in the parks decreased public access to many areas. Cleanup is ongoing and you never know who or what you will find in the public washrooms. Yuck.

Screen Name Redacted 11/12/2021 08:25 PM	Langford has much better and more modern facilities. Victoria is falling behind
Screen Name Redacted 11/12/2021 08:35 PM	Fix Clover Point. It's ridiculous the way its set up now.
Screen Name Redacted 11/12/2021 09:03 PM	Less light pollution lighting
Screen Name Redacted 11/12/2021 09:42 PM	More off-leash dog parks
Screen Name Redacted 11/12/2021 10:51 PM	I'm tired of needles, being threatened, yelled at, and the psychosis of the streets and parks.
Screen Name Redacted 11/12/2021 11:35 PM	Parks and green spaces are super important. Safety and having the clean is so important.
Screen Name Redacted 11/13/2021 06:45 AM	No more camping
Screen Name Redacted 11/13/2021 07:03 AM	Do not allow camping in parks
Screen Name Redacted 11/13/2021 07:21 AM	Stop any camping in parks.
Screen Name Redacted 11/13/2021 07:46 AM	No more camping in our parks.
Screen Name Redacted 11/13/2021 08:23 AM	Beacon Hill Park seems safer, somehow, yet I still don't use it as much as I used to. Its definitely not safe to traverse in the evening. But daytime, it's ok. I think your team has done a good job of revitalising the space after the tenting debacle. I think there is still a very good opportunity to open up the road to the children's playground, and that parking area to the big field there. There really isn't a logical reason to keep that space closed., except to deter "through" traffic from Quadra/Southgate to Dallas. If that's the case, then how's about just opening that road to the parking lot by

the playground, and leave the remainder closed. There is enough room there for 2 way traffic if parking is not allowed on the side of the entry area. Irving Park could use an outdoor stage, if you want to enliven James Bay with music, having an all weather stage would be a huge asset to that space, allowing your dream of a music hub to extend year round.

Screen Name Redacted

11/13/2021 08:30 AM

More off-leash dog parks

Screen Name Redacted

11/13/2021 08:42 AM

I live close to Stadacona Park. Last year it was inaccessible for several months as it became a tent village. The tents are already coming back. Why?

Screen Name Redacted

11/13/2021 08:57 AM

Do not allow camping in our lovely parks. The Beacon Hill camping fiasco was an embarrassment to the entire city. Shame on Council for sanctioning such a debacle. Should never happen again.

Screen Name Redacted

11/13/2021 09:40 AM

Doing a good job!!

Screen Name Redacted

11/13/2021 09:55 AM

Open Beacon hill to vehicles and restore Clover Point to it's previous state.

Screen Name Redacted

11/13/2021 09:59 AM

Very disappointed that Crystal Pool "again" is being put aside for any decision making - while other projects jump up the queue.

Screen Name Redacted

11/13/2021 10:02 AM

Seniors on Gonzales Ave couldn't get mail delivery for months because of the off leash dog park. Put people first. Put up a fence.

Screen Name Redacted

11/13/2021 10:02 AM

Every park washroom I've been in is covered in blood water. I'd rather get a fine for public urination than risk my safety and health using a public washroom/ drug den

Screen Name Redacted

11/13/2021 10:06 AM

Beacon Hill Park is particularly road heavy. If traffic returns it would ideally be done with a lens to proximity to playground risks.

Screen Name Redacted

11/13/2021 10:32 AM

Parks and public spaces are for EVERYONE. Not just who council decides at the moment.

Screen Name Redacted

11/13/2021 10:58 AM

Leave natural areas untouched, there is no need to "improve" nature (Dallas Road for example) with lots of amenities, - well spaced, non intrusive, non-plastic seating and well maintained pathways are enough. Provide large spaces for native wildlife (i.e birds, plants etc) habitat and viewing. Provide opportunities to enjoy nature untouched. More accessible public washrooms that are safe, well lit and serviced daily.

Screen Name Redacted

11/13/2021 11:04 AM

They are exceptional compared to most cities

Screen Name Redacted

11/13/2021 11:25 AM

More lighting makes the city safer as many studies have shown

Screen Name Redacted

11/13/2021 11:32 AM

Seems every park is an "off Leash" park!

Screen Name Redacted

11/13/2021 11:38 AM

Ensure sufficient bylaw officers to manage illegal camping and keep parks for the community. Ensure developers keep trees and add green space.

Screen Name Redacted

11/13/2021 11:45 AM

The field at Topaz with artificial turf is badly in need of replacing. I'd like to see more adult exercise equipment in parks.

Screen Name Redacted

11/13/2021 11:45 AM

Inclusive, not skate/bike/other special interest

Screen Name Redacted

11/13/2021 11:59 AM

just wish outdoor spaces were safe

Screen Name Redacted

11/13/2021 12:03 PM

Haven't been able to use them due to feeling unsafe with tenting.

Screen Name Redacted

11/13/2021 12:10 PM

The street lighting is too bright on homes - should follow "dark sky" rules and have covers so the light only shines down instead of blinding people when they look at the lights. The lighting generally exceeds "dark sky" rules.

Screen Name Redacted 11/13/2021 12:33 PM	No camping period.
Screen Name Redacted 11/13/2021 12:56 PM	Never, ever again allow camping in our parks. This was a significant error on the part of Mayor and council.
Screen Name Redacted 11/13/2021 01:09 PM	More washrooms are needed. Every park should have at least one.
Screen Name Redacted 11/13/2021 01:13 PM	I do appreciate that people like to run their dogs free but they can do some getting serious damage. Also I am wondering about whether we need all of the street lights on all of the time in the evening.
Screen Name Redacted 11/13/2021 01:51 PM	Open Royal Athletic Park to the public. It is a public park so treat it that way.
Screen Name Redacted 11/13/2021 02:08 PM	Washrooms in more parks are needed. More parks, period, are needed, especially in the central core.
Screen Name Redacted 11/13/2021 02:57 PM	Given other priorities, I would not put this high on my list. Hidden infrastructure like sewers upgrade, road repairs etc.
Screen Name Redacted 11/13/2021 03:12 PM	Parks are not safe because Lisa Helps has lured huddleders of drug addicts to Victoria while defunding the police
Screen Name Redacted 11/13/2021 03:34 PM	We need more parks, and more trees planted in those parks.
Screen Name Redacted 11/13/2021 03:41 PM	Specifically, I am disappointed that money is being spent on new amenities (skate/bike park, field) when the Topaz lacrosse box is seriously in need of refurbishment.
Screen Name Redacted 11/13/2021 05:56 PM	Our parks could be updated and better maintained with drought resistant trees and plants be planting including pollinating flowers for the bees and other animals. Also protection of wildlife areas and eco-systems including less clear-cutting of spaces especially Langford.

Screen Name Redacted

11/13/2021 06:13 PM

Open up Clover Point to cars and take out the picnic tables. Take out the ping pong table. Open up Beacon Hill Park for cars for handicapped people and seniors who can't walk to the washrooms.

Screen Name Redacted

11/13/2021 06:18 PM

it would be nice if everyday citizens could actually use the City's Parks and Public Spaces

Screen Name Redacted

11/13/2021 06:25 PM

Keep parks for the purpose they where made not overnight camping.

Screen Name Redacted

11/13/2021 06:43 PM

The fact the City's priorities for the parks is to give them away to the homeless means the rest of the citizens cannot enjoy them.

Screen Name Redacted

11/13/2021 08:00 PM

Stop letting the homeless sleep in them. You are creating hazardous spaces.

Screen Name Redacted

11/13/2021 08:32 PM

"Safely Sweep Before You Play" has to been the the most glaring admission of failure ever dedicated to public signage

Screen Name Redacted

11/13/2021 09:42 PM

There should be no camping allowed In parks and beacon hill park should have a security presence

Screen Name Redacted

11/13/2021 11:27 PM

Safety & security are by far my (& I'm sure others) concern. Your government has dimally FAILED to provide anything even close to acceptable safety & security, be it downtown, any of the Parks, or our neighborhoods. Particularly Vic West, James Bay & Fairfield.

Screen Name Redacted

11/14/2021 08:27 AM

we need MORE recreation amenities of a larger scale: a 50 m outdoor pool, a 50 m indoor pool, water parks, fountains in the inner harbor and throughout the communities, more benches, more trees, more public herb gardens, a seniors fitness trail, more play equipment for children, a skate board park.....you keep adding highrises with nowhere for people to recreate

The state of our public washrooms is embarrassing. What do tourists think when they see how dirty they are? Could revenue

Screen Name Redacted

11/14/2021 08:37 AM

The state of our public washrooms is embarrassing. What do tourist think when they see how dirty they are? Could revenue from the cruise ships pay for a complete overhaul of all the public washrooms, as well as more regular cleaning? We need to plan for the growth we're anticipating. The pathway along Dallas Road cannot get any busier. We need this pathway to continue to downtown. We need 100% public pocket parks/zen gardens downtown in new condo developments that provide respite. We need a major new park downtown - Ships Point and Capital Iron? We need more recreation facilities like pickleball courts and walking routes. Planning needs to differentiate between natural areas/parks and recreation facilities/greenspace. Humans need nature, birds, quietude that is can be found in natural park spaces - even pocket parks.

Screen Name Redacted

11/14/2021 10:00 AM

The homeless and criminals make parks and park washrooms inaccessible to the tax payers who fund them! SMH. Start supporting the people paying the actual taxes so that they can enjoy the city too - the only people enjoying the city right now are criminals, homeless and addicts. That is entirely YOUR fault for rolling out the welcome mat.

Screen Name Redacted

11/14/2021 10:29 AM

Invest in a new public pool

Screen Name Redacted

11/14/2021 10:49 AM

Stop letting people camp in them. The case law (Hinson) says camping is only allowed if there is NOWHERE ELSE TO GO. We have other places for them. Keep them out of the parks except for day use like the rest of us.

Screen Name Redacted

11/14/2021 11:07 AM

Some pathways in parks such as Banfield Park have no lighting.

Screen Name Redacted

11/14/2021 11:08 AM

Very unhappy with the changes to Clover Point, it is now empty most of the time and the "turn around" area is very unsafe. The washroom will be a welcome addition.

Screen Name Redacted

11/14/2021 11:26 AM

The city desperately needs more covered picnic shelters, to enable parks to be used for picnics and gatherings all year 'round. Barbecue areas would also be a welcome addition. Oswald Park would benefit from washroom facilities, particularly given the new community garden that is being installed there. The bike park planned for Topaz is too small, and access from the north east section of the city via Finlayson street is inadequate. Without improvements to the access it will be a regional amenity, and will not serve residents of Hillside-Quadra and Oaklands.

Screen Name Redacted

11/14/2021 11:29 AM

Keep tent cities out of the parks; find those folks a place to live by engaging upper levels of government to fund the solutions

Screen Name Redacted

11/14/2021 11:36 AM

They're nice. Love seeing public bathrooms in lots of places. More of this please.

Screen Name Redacted

11/14/2021 12:44 PM

Abolish and enforce all camping and squatting. This would include all the bushes in the parks where squatters tend to hide. It makes walking through these areas at night dangerous

Screen Name Redacted

11/14/2021 12:57 PM

Do not allow camping in our parks - citizens must feel safe in all the parks they pay taxes to enjoy.

Screen Name Redacted

11/14/2021 01:50 PM

More basketball courts

Screen Name Redacted

11/14/2021 02:04 PM

Bring back flowers to our small in-street flower beds. No more Oregon grape, dried flowers and other tatty plants. Too much split-rail fencing on Dallas Road. It's very unsightly and detracts from the area.

Screen Name Redacted

11/14/2021 04:19 PM

Please ensure our parks are safe for our families rather than camping sites for an unsafe, unstable homeless population.

Screen Name Redacted

11/14/2021 04:24 PM

Open beacon hill park to the citizens of Victoria.

Screen Name Redacted

11/14/2021 04:31 PM

Parks are NOT meant to be campgrounds

Screen Name Redacted

11/14/2021 04:56 PM

Update older public washrooms. Like the two along Dallas Road between Cook St. and Ogden Point.

Screen Name Redacted

11/14/2021 06:17 PM

Make amenities in City parks and public spaces actually accessible, rather than saying you care about accessibility like washrooms, driving and parking, then not making actually accessible.

Screen Name Redacted

11/14/2021 06:41 PM

Unsatisfied with homeless in parks

Screen Name Redacted

11/14/2021 06:42 PM

Keep the ban on 24/7 sheltering in parks.

Screen Name Redacted

11/14/2021 08:12 PM

Do not repeat the park disasters with Tenters , it is starting again on Pandora .

Screen Name Redacted

11/14/2021 11:39 PM

More basketball courts and lighting.

Screen Name Redacted

11/15/2021 03:16 AM

Please make public spaces safer for women. More lighting, less paths with no visibility, more security downtown

Screen Name Redacted

11/15/2021 08:54 AM

Keep it up.

Screen Name Redacted

11/15/2021 10:30 AM

Desperate need for more Pickleball courts, especially where they will not bother neighbours. Therefore move ahead with Topaz pickleball courts now (in time for the Seniors Games).

Screen Name Redacted

11/15/2021 10:57 AM

Too many off leash dogs and owners not obeying signs.

Screen Name Redacted

11/15/2021 10:57 AM

Since I lost the safe use of Beacon Hill Park for a year due to violent persons sheltering there, my suggestion is to support no sheltering in Beacon Hill Park. But current council is on the wrong side of this issue and I hope every single one of them gets booted at the next election as the city's position in the legal action was reprehensible. I love the parks workers efforts and results. I deplore city council's actions.

Screen Name Redacted

11/15/2021 11:04 AM

The fiasco surrounding mayor and council's decision to allow camping in city parks, particularly Beacon Hill park has cost the tax payers of this city millions of dollars! As we are now on the hook for paying for the cleanup and restoration of the greatest gem of

our city! By ignoring the land trust which clearly states the purpose of the park was for the enjoyment of all citizens! Instead it became a place where most felt totally unsafe as people were assaulted, threatened and harmed by drug addicts, mentally ill and derelicts from all over the country drawn here by the invitation of free camping, tents, cell phones etc! We continue to face an ever increasing rate of crime and public safety crisis as our city, businesses and law abiding citizens suffer from such poor judgments dictated to us by our current mayor and council! I have yet to hear from anyone on council other then Stephen Andrews on this very serious matter. The Vic PD and frontline responders are in critical overload as a result as well. Crime in this city has escalated to a point that is beyond belief, with business and home break ins, thefts and assaults on innocent people occurring daily now! WHY has mayor and council not even addressed this issue??? It is totally reprehensible!

Screen Name Redacted

11/15/2021 11:51 AM

More outdoor seating, and public space is always welcome.

Screen Name Redacted

11/15/2021 12:29 PM

I would like to see all lighting be solar charged

Screen Name Redacted

11/15/2021 01:32 PM

off leashed areas need to fenced ie pemberton park

Screen Name Redacted

11/15/2021 01:46 PM

Oaklands park needs pathway lighting and Vic West skate park needs lighting.

Screen Name Redacted

11/15/2021 02:49 PM

Poor governance and policy has put out park maintenance into damage control. Large parks like Beacon Hill are no longer safe and that is on Council.

Screen Name Redacted

11/15/2021 03:15 PM

permanently ban camping in parks and implement the parks masterplan. Start buying more land for parks

Screen Name Redacted

11/15/2021 03:38 PM

The City has failed to deliver any public parks, sporting areas, pocket parks, playgrounds or recreation amenities of any sort for the downtown core despite adding 1000s of new residents over the past +5 years with 1000s of more new residential units on the way. I've noticed a few new trees planted in the core, but it also seems

that the City continues to add more and more concrete in the core (even if it's at the expense of green space). Where is the new fund for amenities collected from new tax revenue from all these new residents? Why isn't the city planning for the long term livability of a dense, walkable residential community in the core (which will also require consideration of spaces for daycares, play/schools)?

Screen Name Redacted

11/15/2021 04:18 PM

It is inhumane that the city is locking the washrooms in the parks where people are sleeping outside. It is also inhumane to be enforcing the bylaw against tenting 24 hr/day in parks while people have no access to Extreme Weather Protocol nor a place to store their stuff during the day. Money is being wasted on having bylaw and police deal with/control and harrass people who are sleeping outdoors.

Screen Name Redacted

11/15/2021 05:23 PM

Less is more, please. We don't need picnic tables next to washrooms, and roads blocked to make wider sidewalks.

Screen Name Redacted

11/15/2021 05:27 PM

Outdoor seating needs regular cleaning, especially downtown.

Screen Name Redacted

11/15/2021 05:28 PM

please improve lights on streets

Screen Name Redacted

11/15/2021 05:31 PM

How many trees died from last Summers drought/not being watered?

Screen Name Redacted

11/15/2021 05:36 PM

In Dec 2019 we challenged ourselves to walk to each and every city park. We learned a lot and developed an appreciation of the neighbourhoods.

Screen Name Redacted

11/15/2021 05:38 PM

Covered arenas and park areas to stay active and outdoors throughout the rainy season!! More options for skateparks and rollerskating, places to run, and expand washrooms and accessibility to them. Fernwood and other neighbourhoods needing off leash dog area.

Screen Name Redacted

11/15/2021 05:45 PM

I would love to see more public squares, especially in the downtown core: places where people who work downtown can eat lunch outside. Fort Street Common is a perfect example of the kind of thing I would like to see more of: it's perfect in every way except that it is closed for the entire winter.

Screen Name Redacted 11/15/2021 05:48 PM	Fernwood plaza could be more inviting.
Screen Name Redacted 11/15/2021 05:52 PM	They are not safe nor are they clean enough to do anything more than walk through, at a quick pace.
Screen Name Redacted 11/15/2021 05:57 PM	Parks are becoming unsafe at night. Too many public spaces feel like they have been overtaken by dangerous people.
Screen Name Redacted 11/15/2021 06:04 PM	There are few fully fenced off-leash dog areas. Most parks are mud pits, unsuitable for exercising dogs, from November to March. The dog park in Vic West is great and another should be replicated elsewhere, with additional lighting.
Screen Name Redacted 11/15/2021 06:27 PM	Camping in parks has created significant damage that needs to be remediate and makes many people feel less safe.
Screen Name Redacted 11/15/2021 06:31 PM	Please keep Beacon Hill Park and other small and/or environmentally sensitive parks free of homeless and transient campers with addiction problems, mental health issues, and criminal inclinations so that the elderly, families, and tax payers can safely enjoy them. For people living in apartments downtown these parks are our only respite.
Screen Name Redacted 11/15/2021 06:46 PM	More forest like natural landscapes less single trees along streets. Having grass and trees between roads and sidewalks is safer and looks more appealing
Screen Name Redacted 11/15/2021 06:53 PM	I did not know we had a city of victoria bike park? Where?
Screen Name Redacted 11/15/2021 07:01 PM	A low priority it should be I suppose, in he grand scheme of things... but glad to provide feedback. All Of the new landscaping along Vancouver street looks crappy. I wish Victoria's boulevard landscaping was as beautiful as Saanich's. I apologize for saying, but take a look at theirs at cedar hill x road and Richmond, or Cedar Hill x road and maplewood... they are always glorious. In Victoria, everything looks scraggly and boring. Are we not the city of gardens?

Screen Name Redacted

11/15/2021 07:14 PM

Clean up Stadacona Park of campers after 7AM

Screen Name Redacted

11/15/2021 07:18 PM

More covered areas, washrooms and amenities for families and esp tweens and teens. NEW POOL.

Screen Name Redacted

11/15/2021 07:46 PM

Victoria has always been known for their Cherry Blossom trees. I would like to see those replaced with same when the older growth trees are taken down. There are also some trees on the boulevards that drop sticky leaves that are a nuisance as they stick to cars, shoes, not to dog's paws.

Screen Name Redacted

11/15/2021 08:07 PM

The substantial walking /bike path and seating upgrades that have been done between Clover and Ogden point are excellent and should serve as an example for future investments.

Screen Name Redacted

11/15/2021 08:08 PM

Parks near me have been unusable due to public safety Ensure lighting doesn't project into the sky

Screen Name Redacted

11/15/2021 08:17 PM

Open Clover Park to parking so people can gain a west view of ocean storms during winter months; restrict this area to pedestrians only in the summer. Do not allow overnight camping by anyone in public parks.

Screen Name Redacted

11/15/2021 08:26 PM

can you add places to sit on government street and get rid of the mish mash of junk that has accumulated - if it's closed make it attractive and welcoming

Screen Name Redacted

11/15/2021 08:28 PM

You have not asked about our unhoused? There is no public space for us to hang with Unhoused. Bathrooms locked at night is a big problem! Police state deciding what is needed is a problem! We need to put money into community not policing! Cut their budget! You must also please educate about Class as well as Race. Poor people prove that. thank you.

Screen Name Redacted

11/15/2021 08:31 PM

Please build out Ship Point Master Plan as promised in 2020, ideally before the next election and we lose the opportunity!

Screen Name Redacted

11/15/2021 08:33 PM

Better lighting in beacon hill park More public washrooms Safe consumption sites

Screen Name Redacted

11/15/2021 08:40 PM

Parks need more effort spent on landscaping and making them a more natural environment. Far too many city parks are just a grass field and a small playground with equipment straight from the 70s. Get creative in playground design (Gyro being an obvious Saanich example).. plant more trees, bushes, flowers.. make the outdoor space inviting.

Screen Name Redacted

11/15/2021 09:03 PM

Continue to add more natural parks like the new Agamemnon and Eleni Kasapi Park. More trees and landscaping should be added in urban villages and on streets such as Oak Bay Avenue between Fort and Foul Bay.

Screen Name Redacted

11/15/2021 09:19 PM

Continue to look for opportunities to add to urban forest.

Screen Name Redacted

11/15/2021 09:29 PM

Some controls for the Dallas off leash area are needed. I have seen several elderly people injured by big dogs running wild on the cliff top walking path.

Screen Name Redacted

11/15/2021 09:36 PM

We walk our dog 3 times a day and the off leash parks are great and well maintained.

Screen Name Redacted

11/15/2021 09:42 PM

The parks are a disaster since tent cities were allowed. The needle issues are very concerning.

Screen Name Redacted

11/15/2021 09:43 PM

Focus on core amenities

Screen Name Redacted

11/15/2021 09:44 PM

Clover Pt. picnic tables were a poor decision, removal of loop and vehicle parking as well.

Screen Name Redacted

11/15/2021 09:59 PM

The combination of park benches/ ashtray next to walkways and bike paths need to go Pandora x Vancouver and wharf x government are chambers of second hand smoke for pedestrians and cyclists People are smoking in beacon hill park and Dallas road off leash park & beaches - there are zero enforcements and need to be equally as aggressive as giving out parking tickets

Screen Name Redacted

11/15/2021 10:14 PM

we need universal/gender inclusive public washrooms in parks, and at the

Screen Name Redacted

11/15/2021 10:40 PM

Uh, take care of them, and make them safe.

Screen Name Redacted

11/15/2021 10:54 PM

No camping

Screen Name Redacted

11/15/2021 11:51 PM

no

Screen Name Redacted

11/16/2021 12:06 AM

As density increases, the need for more parks and playgrounds increases too.

Screen Name Redacted

11/16/2021 01:32 AM

Too much is given to dog owners. Not enough green space allocated to new building projects.

Screen Name Redacted

11/16/2021 02:07 AM

Bathrooms could be much cleaner

Screen Name Redacted

11/16/2021 06:25 AM

Leaving the goose poop on the sidewalks by the harbour is disgusting. It's out-of-control and the geese are getting more and more aggressive. Need to be proactive about this as it can impact quality of life, health and tourism.

Screen Name Redacted

11/16/2021 06:43 AM

No more camping in our parks please. Other than that they are great.

Screen Name Redacted

11/16/2021 06:52 AM

More lighting on City streets is necessary.

Screen Name Redacted

11/16/2021 07:17 AM

More public spaces would make the city more welcoming - look at Montreal or Toronto

Screen Name Redacted

11/16/2021 07:25 AM

More skateparks and dirt jump parks

Screen Name Redacted

11/16/2021 07:42 AM

Don't allow homeless encampments to pop up in vulnerable areas again. Otherwise, park facilities and staff are great.

Screen Name Redacted

11/16/2021 07:49 AM

More public oppurtunities for kids to do art

Screen Name Redacted

11/16/2021 07:51 AM

More original spaces. Seating doesn't have to look like a park bench, bring in more artists and designers to make for unique feeling parks to visit. More artist murals around public spaces would reflect the dynamic younger generations instead of upholding a polished and pristine image of the Victoria that this is no longer.

Screen Name Redacted

11/16/2021 08:26 AM

Need more barriers of some kind to restrict access to natural areas as more and more people use parks and natural areas. The Dallas Rd bluffs are falling apart and graffiti on the rock faces. More readily available garbage cans. More enforcement via fines.

Screen Name Redacted

11/16/2021 08:53 AM

I'd love to see more covered areas in parks. It would get me outside more in the winter with the grandkids (rain cover) and provide sun shade in the winter. They also make great birthday party spots.

Screen Name Redacted

11/16/2021 09:09 AM

astro tur for central park as the grass becomes soggy and unused in rainy season and could be used otherwise.

Screen Name Redacted

11/16/2021 09:10 AM

Having a public artificial turf would be wonderful. The only place I can practice field hockey is UVIC and that is not public. I can't go there in my free time, and it is very far away from me. Also, there is never anywhere to sit when I go to the park with my friend & her baby. There is only the ground which is usually wet.

Screen Name Redacted

11/16/2021 09:19 AM

More turf fields please. There are not enough to accommodate current user groups.

Screen Name Redacted

11/16/2021 09:31 AM

I think the city should prioritize more perennial or self-seeding native pollinator gardens in city-owned boulevards, rather than grass. This would be so beneficial to the environment in terms of biodiversity. I also think my neighbourhood could use more allotment gardens, especially as we add more density and apartments. People would be happier with the opportunity to work with the earth and grow food. Wait lists for community gardens are years long... Housing is the main priority, but the use of the land should balance food security and green spaces with housing.

Screen Name Redacted

11/16/2021 09:38 AM

I like what you've done with Government street downtown!

Screen Name Redacted

11/16/2021 10:06 AM

More outdoor ball hockey rinks.

Screen Name Redacted

11/16/2021 10:11 AM

Get rid of tents

Screen Name Redacted

11/16/2021 10:18 AM

I don't feel safe in any of the parks or public spaces after dark. The city has increasingly become an unsafe place after dark and in some places, during the day.

Screen Name Redacted

11/16/2021 10:54 AM

The near-total absence of public washrooms in Victoria is appalling. Few cities in the developed world offer such poor access to public washrooms.

Screen Name Redacted

11/16/2021 11:00 AM

Need more investment in playgrounds and children's infrastructure

Screen Name Redacted

11/16/2021 11:02 AM

When will Crystal Pool be rebuilt?

Screen Name Redacted

11/16/2021 11:33 AM

If we keep removing the unhoused and I'll from parks where do they go, many are unwell and shelters don't solve mental health and addiction

Screen Name Redacted

11/16/2021 11:33 AM

There needs to be more restrooms.

Screen Name Redacted

11/16/2021 11:34 AM

Royal Athletic Park should be as accessible as Central, not boxed in by fences and only usable if city staff are present (and paid). Outdoor seating is rarely designed with accessibility in mind and often seats are too low for those with mobility issues to sit in/stand up from. There are not enough washrooms in parks and parks are becoming overrun with 'amenities' - maintain some of the green space! Topaz is a great example, eating away at the free green space for very specific, limited uses (e.g. BMX track is nice, but only for people who ride).

Screen Name Redacted

11/16/2021 11:55 AM

More lighting in parks for the safety of all citizens

Screen Name Redacted

11/16/2021 11:55 AM

I think there should be more care in planting indigenous species, and knowing the kind of environment they can actually survive in.

Screen Name Redacted

11/16/2021 12:03 PM

N/A

Screen Name Redacted

11/16/2021 12:13 PM

As a taxpayer, I am very dissatisfied with having to pay for the clean-up from homeless campers in Beacon Hill Park and other city parks. In the 30+ years I have live in Victoria, I have seen a steady decline in the quality of the life and the visual appeal of the City. Much of this is due to a lack of maintenance of City Boulevards and other green spaces. The City is neglecting its heritage and that makes it a much less desirable place to visit. What was once a gem of a city has been tarnished by budget decisions that reflect the current council's priorities which are out of step with many residents of the city.

Screen Name Redacted

11/16/2021 12:37 PM

Victoria needs dedicated pickleball courts for this growing sport. Topaz park is a perfect spot. Dedicated courts will allow Victoria to host large tournaments and turn the city into a hotbed for the sport.

Screen Name Redacted

11/16/2021 01:21 PM

City parks are not for camping / living. They basically became unusable for my young family thanks to the city's policy on sheltering in parks. It worked for no-one and made our parks dangerous. It also increased the homeless population (people moved here because of the lax rules and yes, I actually talked to many people that moved here for it).

Screen Name Redacted 11/16/2021 01:32 PM	Closing Clover is a big mistake the weather mostly favours visits by car. People are not going to picnic is such an exposed venue.
Screen Name Redacted 11/16/2021 03:13 PM	The treatment of Beacon Hill Park by allowing campers was a disgrace and now it is costing a fortune to clean up.
Screen Name Redacted 11/16/2021 03:47 PM	I would like to see ALL of our parks without any overnight camping.
Screen Name Redacted 11/16/2021 03:58 PM	Money s well spent
Screen Name Redacted 11/16/2021 04:23 PM	In support of more dog parks, public spaces (including seating/plazas), and lighting.
Screen Name Redacted 11/16/2021 04:39 PM	Safety concerns
Screen Name Redacted 11/16/2021 04:58 PM	Prevent camping in Beacon Hill Park permanently.
Screen Name Redacted 11/16/2021 05:42 PM	The parks are not safe to be in anymore. Needs to be by law officers patrolling, and enforcing the areas.
Screen Name Redacted 11/16/2021 06:32 PM	I like the reburbished washrooms in Beacon Hill Park. It's important to keep them clean and attractive, especially during tourist season. I would like to see more parking spaces at Clover Point, especially during colder months. I see that Garry Oaks are often planted, but they are a dying species in our dry summer climate and never do well. There are many other types of trees that are more suited to drought-like summers, so a bit of research could be done here. Vegetation along bike paths was not maintained during the summer. There was an excess of concrete used for the bike corridors, but little thought to beautify them. Vegetation, and especially trees, should be watered throughout the summer.
Screen Name Redacted 11/16/2021 06:40 PM	Many park washrooms now feel unsafe for families because they are used largely by the vulnerable homeless population. They need their own facilities.

Screen Name Redacted

11/16/2021 06:52 PM

I am still frightened to roam most of Beacon Hill Park, don't go to the park alone, and stay in open areas. Please open all roads and entrances so people can use the all areas and allow all those who can only see the park through car windows. Completely open Park will entice more people to return to our beautiful Park to enjoy and love what we lost 2 years ago.

Screen Name Redacted

11/16/2021 07:30 PM

I am totally opposed to the changes at Clover point. That was a waste of our tax dollars. It should still allow cars through. Our family is also Kite Surfers and the changes are not ideal. I have seen people almost smash their cars navigating the area. The seats there hold water. You have not listened to the community and what they want! I live by there and see it often sitting empty. I love the park washrooms but I am afraid to use them alone. Beacon Hill park was unusable all during covid due to the population living there. Your own staff had advisories. Now we are spending money to clean it up. Please do not allow our parks not to be for everyone. I also feel a lot of the money now needed is to clean up what went on during covid inviting a criminal aspect to our city. Allowing things to go on in our parks and neighborhoods.

Screen Name Redacted

11/16/2021 07:32 PM

Get the campers out our parks

Screen Name Redacted

11/16/2021 07:52 PM

More public accessible washrooms and showers for unhorsed populations.

Screen Name Redacted

11/16/2021 08:10 PM

no comments

Screen Name Redacted

11/16/2021 09:39 PM

Please do not allow camping in any public parks at all. Zero tolerance

Screen Name Redacted

11/16/2021 11:10 PM

Need an outdoor running track

Screen Name Redacted

11/17/2021 07:36 AM

More natural greenspaces, fewer sports fields

Screen Name Redacted

11/17/2021 08:11 AM

Whenever possible, return green-spaces to native plants, and setup a program with Songhees and Esquimalt Nations to consult on this. Possibly more park amenities for outdoor fitness.

Screen Name Redacted

11/17/2021 08:28 AM

As a non-binary trans person, my quibble with public washrooms is that they don't feel safe for me. I can't speak to their cleanliness, facilities, etc.

Screen Name Redacted

11/17/2021 09:13 AM

Not sure why you put picnic tables out on clover point. Always 30km hour winds out there and bird shit everywhere. Really nice place to eat. Do you people even live in this city?

Screen Name Redacted

11/17/2021 09:16 AM

It would be nice to have a park where people with disability can use it and have some touch With Texter in braille

Screen Name Redacted

11/17/2021 09:17 AM

We need more green spaces, city needs to put money aside to purchase properties for green spaces.

Screen Name Redacted

11/17/2021 09:32 AM

Overnight camping should never be allowed in the parks again. The damage to Beacon Hill Park and the cost to taxpayers should convince Council of that. If people choose not to be contributing members to society that is their problem. Council has to face the fact that 3 to 5% of people will not do their civic duty... Then it becomes Council's civic duty to make sure that small percentage of people do not ruin it for the other 95%.

Screen Name Redacted

11/17/2021 09:33 AM

More spaces for unhoused people to live their lives

Screen Name Redacted

11/17/2021 09:43 AM

We need to add more green space and parks in the city. We need to think about more allotment gardens for food security, especially with so many high-rises being built, people need access to the outdoors.

Screen Name Redacted

11/17/2021 09:47 AM

I would like to city to provide more services for people who are forced to live in parks.

Screen Name Redacted

11/17/2021 09:49 AM

The Franklin Green paddleball court is in terrible condition and playground needs improvement—please it could be so much better for the low income neighborhood!!!

Screen Name Redacted 11/17/2021 10:05 AM	I am very upset with the erosion of off lease dog availability, Dallas road has become a smaller off leash area!
Screen Name Redacted 11/17/2021 10:40 AM	Yes - I suggest that you change Clover Point back to the way it was before, so that people with disabilities, or who are older, or who have small children, can enjoy it as they have been doing for decades. I also suggest that you ensure that the travesty of crime and waste and abuse and drug use and dealing, and camping, that took place in our Beacon Hill Park, with the tacit support of some of you on council, never happen again. Ever.
Screen Name Redacted 11/17/2021 10:43 AM	Bamfield Park would benefit from public washrooms.
Screen Name Redacted 11/17/2021 10:46 AM	Well, once all the used syringes and human feces are removed, at great expense, we'll be able to enjoy them again.
Screen Name Redacted 11/17/2021 10:47 AM	Parks are not campgrounds.
Screen Name Redacted 11/17/2021 10:55 AM	please keep our parks safe and clean
Screen Name Redacted 11/17/2021 10:56 AM	The walkway along Dallas Road with its chairs and sitting areas is excellent and well used.
Screen Name Redacted 11/17/2021 10:59 AM	We need more public washrooms... this need has been exacerbated by COVID
Screen Name Redacted 11/17/2021 11:02 AM	Let's keep our parks "people friendly" - keep washrooms clean and accessible - keep DOGS on leash!! or even better - banned from parks
Screen Name Redacted 11/17/2021 11:09 AM	Clean up Beacon Hill park and stop the squatters in all parks
Screen Name Redacted	More dog parks are always appreciated.

11/17/2021 11:20 AM

Screen Name Redacted

11/17/2021 11:23 AM

Stop allowing/approving of developers to destroy trees and green space; replacing big and well-rooted, bird-populated trees with smaller ones is not acceptable

Screen Name Redacted

11/17/2021 11:25 AM

please avoid further tenting if possible. the damage and loss of use is too much of a burden on neighbourhoods

Screen Name Redacted

11/17/2021 11:30 AM

Please add more gender neutral washrooms in public spaces like parks

Screen Name Redacted

11/17/2021 11:36 AM

Put more decorative trees and plants in Beacon Hill Park - the japanese flowering cherry trees on the Circle were cut down and not replaced. Replace them now. Make Beacon Hill Park back into the Ornamental Garden that it used to be.

Screen Name Redacted

11/17/2021 11:39 AM

Stop letting homeless people live in our parks.

Screen Name Redacted

11/17/2021 11:53 AM

Up date playgrounds. Up grade to fenced off leash dog parks.

Screen Name Redacted

11/17/2021 12:09 PM

More neighbourhood off leash areas for at least designated hours

Screen Name Redacted

11/17/2021 12:17 PM

Over the last few years, increasingly go to parks in other municipalities as amenities in Beacon Hill etc are dirty and unmaintained. Also, disagree with banning off leash dogs (which is different from under control dogs!) from Gonzales Beach before a review of the migratory bird situation and 100 year old legislation is completed. Pemberton Park is the closest, is muddy, increasing in use. I now drive to other areas such as Elk Lake or Island view (increased cost and driving!)

Screen Name Redacted

11/17/2021 12:34 PM

No 7/24 camping in parks/boulevards. Enforce bylaws. Give law enforcement resources to do their jobs! Dump concept of "pressuring" higher levels of government

<p>Screen Name Redacted</p> <p>11/17/2021 12:41 PM</p>	<p>It would be beneficial to the community and the local economy if the the City of Victoria embraced more youth centered initiatives such as all wheel parks, skateparks, etc. As well as broadening the scope of artwork that is deemed 'acceptable'. The Youth of Victoria do not care about Group of Seven style artwork.</p>
<p>Screen Name Redacted</p> <p>11/17/2021 12:52 PM</p>	<p>focus on the infrastructure needs of taxpayers and voters of Victoria, not carpet-baggers from other areas</p>
<p>Screen Name Redacted</p> <p>11/17/2021 12:55 PM</p>	<p>All dogs are not created equal. It is unsafe to mix small breeds in with large breeds in off-leash areas. Even when dogs are “playing nice”, small animals get trampled accidentally. Most owners have no control over their animals in off-leash areas, in fact they are too busy looking at their screens to pay attention to their animal. Other owners simply take over areas that are not designated off-leash, making it unsafe to walk a small dog. This is a pet peeve - no pun intended - for me.</p>
<p>Screen Name Redacted</p> <p>11/17/2021 01:00 PM</p>	<p>Please actually enforce 7-7 camping by-law. It is currently not being enforced(stadacona park)</p>
<p>Screen Name Redacted</p> <p>11/17/2021 01:20 PM</p>	<p>The city needs construction of more public washrooms for accessibility purposes. This is vital in general, but especially while there is still a global pandemic occurring and hygiene is a life or death matter.</p>
<p>Screen Name Redacted</p> <p>11/17/2021 01:25 PM</p>	<p>More human centred design and do more pedestrian only streets in the downtown core</p>
<p>Screen Name Redacted</p> <p>11/17/2021 01:26 PM</p>	<p>Too unsafe</p>
<p>Screen Name Redacted</p> <p>11/17/2021 01:29 PM</p>	<p>Stop herbicide use. Demand building moratorium adjacent to parks. Stop leaf blowing. Human labour for path clearing.</p>
<p>Screen Name Redacted</p> <p>11/17/2021 01:31 PM</p>	<p>Many people are getting dogs and there are not many dog parks in the city that provide safety for both the animals and cars, bikes or pedestrians on the roads and sidewalks as many of the dog park areas are not fenced properly or inclusively.</p>

Screen Name Redacted

11/17/2021 01:33 PM

What a leading question #6 - to comment on the availability (not approval) repair (not existence in the first place) and maintenance of structures that we didn't want (Richardson bike lane) or didn't want changed (Clover Point) - very hard to answer that question honestly. u

Screen Name Redacted

11/17/2021 01:34 PM

Several beautiful old trees are slated for removal from Topaz park for the new skateboard park. I am very unhappy about this tree removal and wish that this could be avoided.

Screen Name Redacted

11/17/2021 01:37 PM

Availability of washrooms should be increased and existing ones modernized.

Screen Name Redacted

11/17/2021 01:41 PM

Why are there no secure (fenced) off-leash dog parks in the entire city of Victoria? I have to drive to neighbor communities. This wastes time and fossil fuels.

Screen Name Redacted

11/17/2021 02:05 PM

Parks are the measure by which a City like Victoria is measured. They need to be/remain a high priority for the City.

Screen Name Redacted

11/17/2021 02:11 PM

no

Screen Name Redacted

11/17/2021 02:16 PM

Stop letting people camp in parks as it destroys them and costs a lit of money to repair.

Screen Name Redacted

11/17/2021 02:16 PM

More public areas open to ALL members of community (including unhoused folks) encouraged. More public bathrooms/showers. More NATIVE plants/trees to support local biodiversity!!

Screen Name Redacted

11/17/2021 02:23 PM

Washrooms that are clean , stocked, functional and available are key to being able to enjoy parks and public spaces

Screen Name Redacted

11/17/2021 02:32 PM

More patrols and enforcement of City managed park spaces, especially in the evenings due to homeless users. Homeless users with tent or temporary shelters significantly reduce the public safety, lighting, usability of these spaces.

Screen Name Redacted

11/17/2021 02:39 PM

Dogs are not going anywhere and indeed the research shows that they contribute to personal health and wellbeing especially for seniors. Off leash dog parks are essential and so little imagination goes to providing fenced in trails or other essential off-leash that it becomes harder and harder to have a dog in this town - Covid has taken away some parks we depended upon with no others seemingly coming on line.

Screen Name Redacted

11/17/2021 02:51 PM

Many city parks and public spaces have been, and are, unsafe. This has everything to do with bad decisions & inadequate policing & nothing to do with THAT budget.

Screen Name Redacted

11/17/2021 03:59 PM

The city of Victoria seems to hate trees. With every new development, we see trees coming down. It is sad. It is ridiculous. It is unnecessary.

Screen Name Redacted

11/17/2021 04:11 PM

thanks for finally resurfacing all the tennis courts and catching back up on maintenance of them. for all hard sport surfaces, the city should start considering future replacements that are lower impact surfaces to protect the health of users. (it could be worthwhile to pilot some alternate surfaces on the new pickleball courts being proposed; it could keep people safer while also reducing noise pollution)

Screen Name Redacted

11/17/2021 05:27 PM

More public bathrooms, seating and lighting

Screen Name Redacted

11/17/2021 05:33 PM

More parks- off leash areas -

Screen Name Redacted

11/17/2021 05:41 PM

Please keep the campers out of our parks

Screen Name Redacted

11/17/2021 05:43 PM

Keep the bathrooms/toilets open 24/7 Add hot showers to bathroom facilities in larger city parks, especially those adjacent to sports activities

Screen Name Redacted

11/17/2021 06:25 PM

Enclose all off leash areas for dogs. i.e. more fencing along cliff walkway in Beacon Hill Park. New by-law officers to ensure off leash dogs are well controlled.

Screen Name Redacted

11/17/2021 06:27 PM

24/7camping has destroyed our parks, especially Beacon Hill Park. By allowing 24/7 camping by Victoria Council has made our parks, playgrounds, and public spaces unsafe for the general public.

Screen Name Redacted

11/17/2021 07:26 PM

More streetlights please!! More community gardens

Screen Name Redacted

11/17/2021 07:30 PM

Safety of public spaces should have been a high priority since early last year but clearly was not. It's time to start looking after the safety of our general population.

Screen Name Redacted

11/17/2021 07:38 PM

Beacon Hill Park has been a nightmare and this council is responsible. You have made the day to day life of people a world in which they had to fear assault. The city knew about these risks, but hid them from the public. Betrayed.

Screen Name Redacted

11/17/2021 08:12 PM

Victoria needs more bike lanes, more green spaces, more play spaces, more benches, more placemaking, more public art, to increase community interaction outdoors. More amenities on Dallas Road. The improvements have been great so far - go the mile. A restaurant at Clover point, for example. Victoria needs an (unheated, saltwater) outdoor swimming pool for the summer.

Screen Name Redacted

11/17/2021 08:26 PM

Make beacon hill park and other areas where cars have been provided accessible to the disabled again

Screen Name Redacted

11/17/2021 09:33 PM

I would like to see a modern outdoor fitness area that groups and individuals could use for free (e.g., landscaping and features that are suitable for "bootcamps"). I'm not referring to those expensive machines they put in parks; just some step-ups and bars and other more basic features would work better. Using part of Clover Point would be a great spot for this.

Screen Name Redacted

11/17/2021 09:50 PM

More of small cozy flowery squares are needed with some elegant appealing sculptures would be very desirable. Locals from the staggering number of different ethnicities and cultures will be able to appreciate and enjoy the visual creations of peace, beauty, and serenity.

Screen Name Redacted 11/17/2021 10:38 PM	Protect Beacon Hill park and Dallas road/beach
Screen Name Redacted 11/17/2021 11:18 PM	1. Please no additional commercial "amenities" (like food trucks) in park areas 2. A few more public bathrooms needed in Vic West, e.g. like along the Westsong walkway and in Banfield Park
Screen Name Redacted 11/18/2021 12:19 AM	Do not allow homeless to ruin parks like what happened to Beacon Hill.
Screen Name Redacted 11/18/2021 01:57 AM	Parks and public spaces are meant for all. If children are able to be active at a young age and through to youth they will be healthier physically and mentally. Investment in parks and public spaces has a huge positive knock on effect.
Screen Name Redacted 11/18/2021 03:57 AM	No more homeless tenting
Screen Name Redacted 11/18/2021 07:12 AM	Get the druggies out of the parks 24/7
Screen Name Redacted 11/18/2021 07:22 AM	given that there are so many people living in tents, the park washroom should remain open 24/7. Poor people should be given a little opportunity to be treated with dignity.
Screen Name Redacted 11/18/2021 08:38 AM	More secure off-leash neighborhood areas are desperately needed. I would like to see more lightly-managed natural areas such as those in Beacon Hill Park. More planting of long-lived urban-tolerant trees would be appreciated, also.
Screen Name Redacted 11/18/2021 08:44 AM	Don't use these often so can't comment however could have better washroom facilities along dallas road walk.
Screen Name Redacted 11/18/2021 09:18 AM	Stop changing minds about Crystal Pool and costing us more money. Someone will be unhappy no matter what. Build on spot beside existing pool and after demolition turn old spot into park. Partner with YW/YMCA on facilities cost and operation

Screen Name Redacted

11/18/2021 09:34 AM

What happened to the food trucks planned for Clover Point? More work needed on beautifying the pedestrian-only western section of Clover Point.

Screen Name Redacted

11/18/2021 10:16 AM

More places to sit around town would be so nice. So many have been removed in a cruel futile attempt to hide homeless people out of sight and it's just hurt everybody. It's especially impactful for elderly and disabled people. My friend with POTS struggles to go outside and enjoy the city because she doesn't have options for seating when she gets light headed and faint

Screen Name Redacted

11/18/2021 10:28 AM

Add small community garden areas in small parks. Example, Chapman Park (Linden/Chapman) where there is a small child's playground and grass area but there could be community garden space to grow vegetables along the outside periphery.

Screen Name Redacted

11/18/2021 11:15 AM

We need more public washrooms.

Screen Name Redacted

11/18/2021 11:27 AM

we need a lot more seating!! esp for seniors and disabled folks. also gender neutral washrooms in public spaces! & more green spaces, less parking.

Screen Name Redacted

11/18/2021 11:38 AM

Park washrooms and sports fields needs to be maintained for all accessibility and sports fields need to be a safe place for all abilities and ages to enjoy.

Screen Name Redacted

11/18/2021 11:39 AM

Taking back boulevards and road shoulders as public spaces would be nice.

Screen Name Redacted

11/18/2021 11:46 AM

Lighting should be a priority in public spaces. Dallas Road dog park should have better lighting as it feels unsafe for dogs and people in the winter months without lighting. More dog parks should be present in the city.

Screen Name Redacted

11/18/2021 12:05 PM

Make them safe to go to

Screen Name Redacted

11/18/2021 12:54 PM

Ensure there is never camping in Beacon Hill Park ever again at anytime of day or night. This park belongs to the people. It is a heritage site and a valuable community asset and attraction. It needs to be taken care of properly. Remove the barricades and unused picnic tables from Clover Point. Return Clover Point to its former design. Seriously - this is just plain stupid. There isn't a nice way to say Council and staff are way off the mark and completely oblivious on this one.

Screen Name Redacted

11/18/2021 12:56 PM

No more camping in our parks. These spaces are to be enjoyed and shared, not to be lived in.

Screen Name Redacted

11/18/2021 01:46 PM

Fence in off-leash dog parks to allow mail delivery to neighbours and to prevent dogs escaping to chase deer.

Screen Name Redacted

11/18/2021 01:49 PM

The city NEEDS more public washrooms that are open 24/7. Especially due to businesses closing their washrooms to the public due to the pandemic - so many folks out in the community and without shelter need access to washrooms. washrooms are needed now more than ever.

Screen Name Redacted

11/18/2021 01:49 PM

Your survey questions are unspecific. "How satisfied are you with Availability Repair or maintenance" Availability and repair are two totally different things that should be in different questions. If people answer, there's no way for you to know if people want more availability or better care of the existing item in question. So, it's hard to answer this survey and I'm not sure what you'll learn from it.

Screen Name Redacted

11/18/2021 01:58 PM

The costs to place badly needed drinking fountains are excessive!!

Screen Name Redacted

11/18/2021 02:28 PM

Disinfectant dispensers should be added to public bathrooms and more hours open for public bathrooms

Screen Name Redacted

11/18/2021 02:48 PM

Public spaces are being overwhelmed with persons of NFA. Many people avoid certain areas of the city as they are perceived as unsafe.

<p>Screen Name Redacted</p> <p>11/18/2021 02:48 PM</p>	<p>While you were busy spending millions on idiotic bike lanes, our trees went unwatered over the summer and now many are stressed. I also see a lot of leaves destroyed by bugs, something I never saw before. But, by all means, do bike lanes above all else. I produced my own map of open washrooms for people like me who like to take long walks in areas that don't have many facilities. The city could do the same.</p>
<p>Screen Name Redacted</p> <p>11/18/2021 02:53 PM</p>	<p>I have found it really disheartening the way that the city of Victoria continues to displace unhoused community members (ex. out of beacon hill park, the 7-7 tent ban during detrimental COVID outbreaks, etc)</p>
<p>Screen Name Redacted</p> <p>11/18/2021 03:27 PM</p>	<p>More restoration. More tree planting. More gardens.</p>
<p>Screen Name Redacted</p> <p>11/18/2021 04:16 PM</p>	<p>pare back plant life blocking street lighting and the view at intersections</p>
<p>Screen Name Redacted</p> <p>11/18/2021 04:23 PM</p>	<p>The city has not provided sufficiently for safe playgrounds and public green spaces. Instead the city encouraged, condoned and avoided responsibility for criminality, violence and destruction to become the norm in our valuable, costly and dwindling green spaces. Children's health and safety was clearly place below the wants and criminal ambitions of the significant number of individuals that counsel members and city management enabled to do harm to our city. Additional the cities policies (comm. plans included) in encouraging less private green space and more and larger structural footprints continues to chip away at the livability of the city.</p>
<p>Screen Name Redacted</p> <p>11/18/2021 04:30 PM</p>	<p>we need more infrastructure for kids, especially skateboard parks and scooter parks. Parks also need more picnic tables and covered areas.</p>
<p>Screen Name Redacted</p> <p>11/18/2021 05:05 PM</p>	<p>More washrooms like the one near bastion square around town would be ideal!</p>
<p>Screen Name Redacted</p> <p>11/18/2021 06:16 PM</p>	<p>I am fairly satisfied with the City's Parks and Public Spaces except for Beacon Hill Park. Growing up in Victoria, this one one of the parks that we loved going to however it is not a safe place to go</p>

anymore. I realize that homeless people do need a place to live, however, I think we need to find a better place for them to live and revitalize Beacon Hill Park back to the spectacular park that it use to be. I also feel that the City should spend some time looking at trees that are growing on residential boulevards. The City does not prune or look after these trees at all, and some of them are very unhealthy and some of them are just a nuisance (dropping sap, dropping berries all over the sidewalk and vehicles) and need to be replaced.

Screen Name Redacted

11/18/2021 08:12 PM

Please start cracking down on 24/7 camping!!!! They are being destroyed and look horrible.

Screen Name Redacted

11/18/2021 09:02 PM

Wish you would put in not applicable - don't have a dog and frankly don't care.

Screen Name Redacted

11/18/2021 09:31 PM

I would love to see some lit trails in a few parks. Makes it much nicer to walk the dog at night.

Screen Name Redacted

11/18/2021 09:42 PM

Fix damaged parks due to 24/7 camping

Screen Name Redacted

11/18/2021 10:23 PM

Public washrooms and drinking fountains should be a top priority.

Screen Name Redacted

11/18/2021 10:57 PM

More public washrooms in the downtown

Screen Name Redacted

11/18/2021 11:05 PM

More fruit-bearing trees in public spaces, especially in parks would be good. Ornamental trees are nice in the springtime, but don't produce edible fruit. Apple trees, pear trees, plum trees etc. blossom in the spring and produce fruit for locals in summer/fall. Local food security and healthy communities are essential.

Screen Name Redacted

11/19/2021 08:27 AM

Stop gardening for aesthetics. Return park space not used for recreation back to natural species and plantings. Buy up land at key connections and corridors to achieve a new vision of greenways for active travel throughout the city. Sport enthusiasts lack facilities in downtown Victoria. Gymnasiums are inaccessible for indoor sports. There is not a downtown turf field. Please ensure

downtown residents have public access to indoor and outdoor sporting facilities within walking distance. I'm really unhappy and dissatisfied with the public consultation process (or lack of) that led to converting Dallas Road Waterfront park to a dog park. This was a jewel that was welcoming to all citizens that has been co-opted by dog owners. I feel unsafe and unclean there now, and it has disrupted pleasant access to a wonderful natural area.

Screen Name Redacted

11/19/2021 09:36 AM

I would advocate for more dog parks, less squatters. Community based, now the parks are not usable by the general population as they have been handed over to criminal elements. I recall growing up in Victoria over 40 years ago and the city had usable and safe parks. This is really sad.

Screen Name Redacted

11/19/2021 10:08 AM

Spend more money to remove the "Lisa Helps Memorial Plaza" on Vancouver at McClure.

Screen Name Redacted

11/19/2021 11:22 AM

I'm tired of the City's slow response to homeless takeover of public areas. I think it's time to start sending the homeless outside of the Victoria core

Screen Name Redacted

11/19/2021 11:30 AM

Would appreciate better lighting at Hillside/Doncaster for pedestrians. The recent washroom installation at Ogden Point is a great start, would like to see older washrooms retrofitted to be more like this to increase accessibility and remove gendered stalls

Screen Name Redacted

11/19/2021 12:10 PM

People who are poor need to be welcomed, not shunned from parks and public spaces. Basic amenities like accessible washrooms, seating without 'defensive architecture' features, and an absence of police officers would be great.

Screen Name Redacted

11/19/2021 01:23 PM

If you are going to spend money on them protect them from being taken over as hangouts for the petty criminals who have taken over this city.

Screen Name Redacted

11/19/2021 02:50 PM

More needs to be done to clean up the parks. Please check the Beacon Hill Park restroom on the weekends. The Parks staff does an excellent job on vegetation maintenance. Also get active when homeless people destroy part assets that require expensive and time consuming remediation.

Screen Name Redacted

11/19/2021 03:06 PM

Public Spaces and City Parks should be separated for specific feedback.

Screen Name Redacted

11/19/2021 03:17 PM

More off leash dog parks

Screen Name Redacted

11/19/2021 03:33 PM

Eliminate overnight camping and rehabilitate our parks. The state of Beacon Hill park is shameful. But I have seen city staff out in my neighbourhood park and they have been working hard and making the best of a bad situation foisted upon them by our incompetent politicians.

Screen Name Redacted

11/19/2021 03:38 PM

Make them safe again! Currently, my family does not feel safe in most parks due to a drastic increase in people with mental health and substance use issues. It is scary!

Screen Name Redacted

11/19/2021 03:43 PM

Eco friendly street lights

Screen Name Redacted

11/19/2021 04:09 PM

Maybe we can get beacon Hill to not smell like pee this summer. That'd be nice.

Screen Name Redacted

11/19/2021 04:51 PM

I would like the city to commit to ending anti-homeless infrastructure, and in general commit to equitably housing unhoused folks instead of displacing them violently, stealing their belongings, and sending unnecessary force from Vic PD to criminalize poverty. It is despicable behaviour from the city to treat unhoused people this way.

Screen Name Redacted

11/19/2021 05:40 PM

I like the emphasis on native plants, and fully support continuing to prioritize that. I would love more accessible public washrooms and covered outdoor public areas.

Screen Name Redacted

11/19/2021 05:55 PM

Parks are doing a great job. No more camping. keep off leash dog areas. there are hundreds of miles of walking trails and only a few off leash areas. Park washrooms are very good. you might include public showers in discreet areas for homeless. for lord's sake rebuild the crystal pool. Sports fields like Finlayson need a renovation. Lights are

Screen Name Redacted

11/19/2021 08:30 PM

Add more public toilets.

Screen Name Redacted

11/19/2021 10:43 PM

We are blessed with the parks and greenery we have, continual maintenace and not let development take away what we have they are our garden city's life. Our squares could use some love they aren't built very friendly. Market Square is starting to be nice but it could be even better and other squares would be used by regular folk if they were friendlier. Putting Cook back would be nice, we are a maritime City and we should be just as proud of our European culture as we are of our Indigenous. He's a symbol of all who's ancestors aren't from here and a symbol of maritime culture.

Screen Name Redacted

11/20/2021 01:42 AM

More lighting is always a plus! But good job generally :)

Screen Name Redacted

11/20/2021 06:55 AM

24 hour camping in Victoria was extremely detrimental on Beacon Hill park. It made a city treasure into a dangerous environment

Screen Name Redacted

11/20/2021 07:11 AM

There is a war on dog owners as of late in Victoria. Many beaches and paths have become no dogs allowed (on or off leash). There are now many more dog owners amidst the pandemic. Please fix by encouraging good behaviour with dogs, heavy fines for bad behaviour and on leash if you must. Not outright bans which are completely unreasonable.

Screen Name Redacted

11/20/2021 08:42 AM

NO 24/7 CAMPING EVER AGAIN

Screen Name Redacted

11/20/2021 09:10 AM

Make sure they are safe and not used as campgrounds

Screen Name Redacted

11/20/2021 09:42 AM

washrooms may be hard to keep clean, but would be nice

Screen Name Redacted

11/20/2021 10:42 AM

Keep parks and don't compromise green space for development

Screen Name Redacted

11/20/2021 10:45 AM

I only answered "unsatisfied" for tree maintenance because I have seen somenew developments go in that involved cutting down older trees. This seems like a very shortsighted approach to development. New buildings should either build around older trees or at least they should be relocated.

Screen Name Redacted

11/20/2021 11:33 AM

Please stop spending money on dog parks. How dare the City set aside our precious and expensive public green space for animals. Where did you get the idea that animal health and safety should be prioritized over human health and safety.

Screen Name Redacted

11/20/2021 11:36 AM

More community facilities in parks to help unhoused populations.

Screen Name Redacted

11/20/2021 12:23 PM

More sport fields would be great, but at least don't remove any. The pending of loss of the fields at Lansdowne to build a school is very disappointing.

Screen Name Redacted

11/20/2021 01:41 PM

We need more outdoor seating

Screen Name Redacted

11/20/2021 01:51 PM

Please can we water more of our beautiful trees in the summer when lack of rain so they don't weaken and come down in our strong winds causing much more damage and cost.

Screen Name Redacted

11/20/2021 01:52 PM

I would love to see less plastic play structures. I would like to see more outside covered seating ie. Quadra Village. I would like to see safer and cleaner public washrooms ie. topaz park. When a school is renting the field, there shouldn't be people using drugs and leaving their leftover unsafe materials left there.

Screen Name Redacted

11/20/2021 02:11 PM

It should be better funded by taking money from the egregious policing budget. Please fire chief Del Manak, he is a ridiculous drain to city resource

Screen Name Redacted

11/20/2021 02:18 PM

We need a swimming pool/ rec facility like the Oak Bay Rec Centre - somewhere in the downtown core) redo the Crystal location into a real/ decent facility.

Screen Name Redacted

No

11/20/2021 03:15 PM

Screen Name Redacted

11/20/2021 05:11 PM

Street lights on Graham st between bay and kings need a bit of work in places

Screen Name Redacted

11/20/2021 05:29 PM

Keep bike lanes and public transit a priority.

Screen Name Redacted

11/20/2021 06:43 PM

No

Screen Name Redacted

11/20/2021 07:34 PM

Prioritize accessibility and community supports for marginalized populations.

Screen Name Redacted

11/20/2021 07:44 PM

Safe use site in parks for those who are likely to use in those areas. This would ideally keep that population safe and away from any playgrounds or child-filled areas to prevent conflict as well

Screen Name Redacted

11/20/2021 08:33 PM

We need an outdoor pool!

Screen Name Redacted

11/20/2021 08:44 PM

such a pretty city!!

Screen Name Redacted

11/20/2021 09:24 PM

Add more public washrooms? Ensure sanitizer, clean water, free feminine hygiene products?

Screen Name Redacted

11/20/2021 09:37 PM

More trees and benches are always welcomed! Areas with native plants prioritized would also be lovely.

Screen Name Redacted

11/20/2021 11:02 PM

More dog off leash areas

Screen Name Redacted

11/21/2021 07:48 AM

More bike paths

Screen Name Redacted

11/21/2021 11:06 AM

Unsatisfied with parks occupied by homeless

Screen Name Redacted 11/21/2021 12:18 PM	let people sleep where they want
Screen Name Redacted 11/21/2021 01:00 PM	More public washrooms is always a plus. That's been particularly highlighted for me over the pandemic - where I'd rather not have to use a coffee shop bathroom for example.
Screen Name Redacted 11/21/2021 02:03 PM	More lighting in public parks after dark - more shelters for rainy seasons as well.
Screen Name Redacted 11/21/2021 02:48 PM	Do no allow camping in city parks.
Screen Name Redacted 11/21/2021 03:34 PM	A water park around hillside quadra would be really amazing
Screen Name Redacted 11/21/2021 05:36 PM	Wonderful changes made to the stretch of walking paths and bike lanes from Ogden Point to Clover Point. But would help if signage near Clover Point clarified where bikes are allowed. Some of the new paths are narrow and bike riders do not dismount when faced with pedestrians or those in wheel chairs. Would also help clarify rules around motorized scooters / skateboards.
Screen Name Redacted 11/21/2021 05:54 PM	more bathrooms in bigger parks
Screen Name Redacted 11/21/2021 06:12 PM	Please stop stealing peoples personal items and forcibly displacing homeless encampments, please stop attacking and arresting homeless people and indigenous rights activists demonstrating in public spaces
Screen Name Redacted 11/21/2021 06:12 PM	More workers to clean public spaces.
Screen Name Redacted 11/21/2021 06:15 PM	Stop stealing peoples tents and personal property.
Screen Name Redacted 11/21/2021 06:46 PM	There are so many dark days in Victoria; many sidewalks and bike lanes are completely unlighted and therefore dangerous at night.

Screen Name Redacted

11/21/2021 06:52 PM

I would like a lot more attention given to graffiti removal. It's not done in a timely manner.

Screen Name Redacted

11/21/2021 06:54 PM

Dogs have taken over the Dallas Point waterfront to the point that I have nearly tripped over dogs or they have jumped up on me and children who are fearful of dogs. I fear that they will knock over a small child. Dogs run all over the foot path and owners admiring each others' dogs block the passage. The dog run area should be restricted further and there should be "dogs on leash only" areas clearly marked. As "only leashed dogs on the path" has never been enforced, and most people ignore the bylaw, then maybe better to remove that restriction if it can't be enforced. I no longer have an area along Dallas where I can take wees without worrying about a dog knocking them over or worse. I like dogs and would like to keep a dog run areas along Dallas but they are taking over

Screen Name Redacted

11/21/2021 07:06 PM

I honestly don't care.... Because we can't use any of these without attending to our homeless crisis.

Screen Name Redacted

11/21/2021 07:12 PM

City does a good job with the parks.

Screen Name Redacted

11/21/2021 07:40 PM

The public washroom system in Victoria needs extensive expansion and upgrade. There are far too few of them; as a result, people tend to use wild areas as public toilets.

Screen Name Redacted

11/21/2021 08:16 PM

More lights and stop signs, please.

Screen Name Redacted

11/21/2021 08:31 PM

Ensure that trees and green space are equitably distributed throughout the city, especially due to their role in cooling and thus necessity during heat waves.

Screen Name Redacted

11/21/2021 08:31 PM

Stop designating "Residential Parking" on public streets. You are giving a free giveaway to property owners, which makes their property more valuable, and exacerbates home ownership affordability

Screen Name Redacted

11/21/2021 09:37 PM

What fields can we play softball on? You're taking Topaz away. Parks are littered with homelessness.

Screen Name Redacted

11/21/2021 09:42 PM

I'd like our City parks to be taken back, from the 'unhoused' who have stolen our beautiful green spaces and robbed us of places like Beacon Hill Park. As tax payers, we have every right to feel safe and to be able to enjoy our parks. We pay for the right to use and enjoy them. Stop handing over our precious, beautiful parks to those who destroy them...then make us pay for the remediation! It's not fair!

Screen Name Redacted

11/21/2021 09:48 PM

There don't seem to be enough off-leash dog areas within walking distance of most of the city -- it's assumed people can drive to get to dog parks as they're often quite far away. But many people who own dogs don't own cars, the dog is part of their active lifestyle (and you can't take dogs onto buses). Also some city park washrooms (like at Irving Park) are quite sketchy and unsafe feeling, and often not clean or sanitary.

Screen Name Redacted

11/21/2021 10:01 PM

Clover Point changes were unnecessary.

Screen Name Redacted

11/21/2021 10:17 PM

The lighting in this city is so dark. It makes this small town feel unsafe. It's challenging to drive at night with these dim street lamps. Especially in the rain.

Screen Name Redacted

11/21/2021 10:25 PM

Should have lights at Vic West skatepark. It's a great venue for entertainment, exercise and positivity for a diverse array of young people and keeps them out of trouble. Late night access will be welcomed by them and will affect nobody negatively.

Screen Name Redacted

11/21/2021 10:25 PM

Inviting bums, hobos and junkies from Victoria and across the nation to come and camp in Victoria's parks was a traitorous act. This must never happen again. Parks belong to us all. Parks ought to be safely accessible to all, not the purview of violent criminals and addicts. Given the outcome in our parks since the ruling, the judgement that allows camping on our parks must be appealed. It isn't safe: not for the campers, not for the residents of Victoria, not for the city employees.

Screen Name Redacted

11/21/2021 10:30 PM

I am really glad dogs can't run off-leash on beaches anymore. Although I am a dog lover (but currently not a dog owner) I am really tired of the tyranny of poorly behaved dog owners and dogs.

Screen Name Redacted

11/21/2021 11:29 PM

The city in general needs way more public, and free washrooms in the downtown core in addition to the parks.

Screen Name Redacted

11/22/2021 04:04 AM

Your robocops would do much better if they realized their false sense of authority is not only unnecessary but extremely illogical! I was not allowed to get out of the torrential downpour and was threatened if I didn't leave they would call police I had been there less than three minutes when I was informed I was loitering. I had a purpose and it wasn't to become drenched and get sick! Three minutes does not define loitering! Disgusting behavior of overpaid babysitters! Get real Victoria

Screen Name Redacted

11/22/2021 07:18 AM

I think that the city ought to take up the challenge of some cities around the world where they have set the objective of planting a number of trees to match the population and this includes subsidizing the planting of trees upon private property.

Screen Name Redacted

11/22/2021 07:39 AM

Badly need lines for Pickleball on tennis courts, dedicated Pickleball courts both outdoors and indoors

Screen Name Redacted

11/22/2021 07:45 AM

Some parks (I.e Pembroke Park) do not have adequate lighting making them unsafe particularly in winter when it is dark earlier this impacts pathways

Screen Name Redacted

11/22/2021 08:39 AM

The vic west dog park is terrible. So small and so many dogs. My small dog is terrified of going there so we stopped trying. I find the outdoor seating at the blue Bridge very good and wish these types of chairs were in more places because the metal benches don't have a high enough back to be a comfortable place for me to rest. I am disabled. The lighting needs to be respectful of birds. Especially since we have tons of migratory birds here we need to make sure their well-being is thought about.

Screen Name Redacted

11/22/2021 09:17 AM

More money should be put into parks and recreation so that parks can be expanded, and also restored. There are a lot of invasive species plaguing our parks and not enough capacity to tackle it. Protecting biodiversity is an important part of a holistic climate action plan.

Screen Name Redacted 11/22/2021 09:41 AM	My only comment is with respect to Beacon Hill Park. There is no reason for Circle Dr to be a through street. It is too often used by motorists to cut through from Douglas to Dallas Rd.
Screen Name Redacted 11/22/2021 09:56 AM	Stop putting in anti homeless infenstructure and support then instead! Maybe outdoor volleyball could be cool too
Screen Name Redacted 11/22/2021 10:00 AM	no
Screen Name Redacted 11/22/2021 10:43 AM	re: lighting, i'm unsatisfied because all of the new lights are so harsh and fluorescent. I would actually rather see less lights through the night (better for wildlife and human sleep cycles, and doesn't "increase crime"). Washrooms need updates to better accommodate families, persons with disabilities, and gender diverse people.
Screen Name Redacted 11/22/2021 10:52 AM	The city could benefit from more public washrooms, especially downtown, and from increased street lights in residential areas. As a woman who often walks alone in the evenings I don't always feel safe doing so.
Screen Name Redacted 11/22/2021 11:06 AM	Any plans to add new parks or green space? Seems concrete towers dominate the skyline more and more.
Screen Name Redacted 11/22/2021 11:12 AM	It would be great to see the city continuing to use those grassy areas around town and new developments be transformed into food gardens to increase community resilience and provide habitat for bees and birds that are native to this region. Permaculture is an important part for community resilience.
Screen Name Redacted 11/22/2021 11:14 AM	The City did not take care of our parks during the pandemic, encouraging camping there and destruction. The parks were not usable by the public and will now cost us to remediate.
Screen Name Redacted 11/22/2021 11:14 AM	I find Victoria to be very dark at night, very challenging to see road markings and pedestrians. Many pedestrians need to wear high visibility clothing and many have taken it upon themselves to wear lights at night. This should be more encouraged by the city.

Screen Name Redacted

11/22/2021 11:22 AM

It's frustrating that we now have to spend a large amount of money to try and clean up the parks because we allowed so many overnight campers for so long.

Screen Name Redacted

11/22/2021 11:43 AM

More indigenous land practices. Less leaf blowing and green grass growing.

Screen Name Redacted

11/22/2021 11:58 AM

Stop using artificial turf where possible

Screen Name Redacted

11/22/2021 12:14 PM

Remove the undomiciled, campers returning with their trash

Screen Name Redacted

11/22/2021 01:03 PM

Homelessness / mental health / addiction issues have made some parks less family-friendly. Would like to see more efforts to ensure all parks are safe and welcoming for all including at night

Screen Name Redacted

11/22/2021 01:05 PM

There should be more attention to cleaning up litter in the parks. I routinely pick up garbage in them and the mowing over the garbage scatters it around in little bits. Some is plastic and that is a real mess when shredded into little bits.

Screen Name Redacted

11/22/2021 01:25 PM

Please stop taking away off leash areas. We need to live in a more densely populated city, i.e. multi family dwellings. Where do you think people are supposed to let their dogs run? Or should we not have pets, even though they are clearly good for mental health, particularly those who live alone. May we also have more lighting along Dallas Road, in the park and on the street, to make it more safe for walking in the dark

Screen Name Redacted

11/22/2021 01:34 PM

Solar powered lights along the galloping goose from Bay Street Bridge to Uptown would help greatly with safety for cyclists, and pedestrians. Particularly women walking alone.

Screen Name Redacted

11/22/2021 01:45 PM

I am not happy that the city's ongoing policy of encouraging homeless people to come to Victoria and camp in our parks, is now leading to large amounts of taxpayer dollars being used to repair the resulting damage to the parks.

Screen Name Redacted

11/22/2021 02:01 PM

stop evicting unhoused people from public spaces.

Screen Name Redacted

11/22/2021 02:08 PM

More available public washrooms would facilitate a cleaner environment. Even the public urinal downtown is regularly utilized, where otherwise I believe people would be urinating on buildings

Screen Name Redacted

11/22/2021 02:13 PM

More parks, off-leash dog areas, and public spaces. Less high-rises.

Screen Name Redacted

11/22/2021 02:21 PM

There seems to be a push on over the last while to "improve" public spaces, whether they need it or not. The sidewalk/rock wall south of Moss Rock hill is an example. Nice to have, but certainly not necessary, and given a pandemic cycle with lower employment and tax revenues, something that didn't need to happen. The "plaza" next to the bathrooms at Ross Bay cemetery is another example - removing road (and leaving an overly constricted transportation path) to create a grass space with copious amounts of concrete and assorted furniture seems to be a project developed/implemented by somebody that was paying for it with other peoples money.

Screen Name Redacted

11/22/2021 02:37 PM

Streetlights are bright to look at but do not illuminate sidewalks and crosswalks sufficiently .

Screen Name Redacted

11/22/2021 03:50 PM

1. Not enough benches in parks and other green spaces. The benches should be either wood or plastic and avoid methalic ones.
2. Trees are cut down but not replaced right away or never.
3. More lights on streets outside downtown core and replace the lights with LED brighter ones.

Screen Name Redacted

11/22/2021 04:05 PM

Increased amenities for public performance would be nice. More bathrooms would be a plus. Increased seating space is essential.

Screen Name Redacted

11/22/2021 04:12 PM

Park space should not be allocated to homeless for overnight camping. If public space must be provided, provide the space in City's indoor parking lots as the loss of parking revenue will be less than the costs of restoring park landscapes once campers move on.

Screen Name Redacted

11/22/2021 04:21 PM

Our parks are beautifully maintained. Keep it up! Outdoor seating - someone needs to try them out before they are built and installed to see if they are comfortable! Tables - the new big block design - i feel those corners are "an accident waiting to happen" - such huge pieces of wood, sharp corners. Look nice though!

Screen Name Redacted

11/22/2021 05:07 PM

I live in Fernwood and believe it is time that a focus be put on Fernwood to up grade the Public spaces to that of Fairfield and Jamesbay

Screen Name Redacted

11/22/2021 05:29 PM

Ensuring washrooms are gender inclusive, accessible, and have menstrual product disposal options in all units.

Screen Name Redacted

11/22/2021 05:38 PM

Council has allowed the parks and public spaces to deteriorate due to its policy of promoting tent cities in the parks and other public spaces. It will likely take years for the city to recover from this misguided policy

Screen Name Redacted

11/22/2021 06:23 PM

Royal Athletic Park needs to be opened to the public. We are in a climate crisis and people need access to greenspace and housing. Open RAP and turn the parking lot into housing. The city needs to assess the use of all the land owned by the city and use it for the highest and best use.

Screen Name Redacted

11/22/2021 06:27 PM

Zero tolerance to off leash dog activity on city beaches, parks.

Screen Name Redacted

11/22/2021 07:05 PM

Parks have been unsafe due to the homeless situation and needs have been a concern. 1 skate park is not enough for youth. Langford should be looked at for being a leader in amenities. Bike tracks, safe sports fields.

Screen Name Redacted

11/22/2021 07:23 PM

City run toilets in parks are horrible and an embarrassment when visitors have to use them.

Screen Name Redacted

11/22/2021 07:51 PM

Many of the parks have been decimated from displaced persons inhabiting them. I believe its important that cleanup efforts be a priority in 2022.

Screen Name Redacted

11/22/2021 07:52 PM

You have ruined Clover Point, I can no longer go there ... I can't go for a drive through Beacon Hill Park either, so difficult being a senior and having some of our activities taken away. I no longer drive because all the signage and road changes are so confusing and difficult to adjust to.

Screen Name Redacted

11/22/2021 08:12 PM

Focus should be on removing invasive species in parks and revitalizing Indigenous food systems in addition to better lighting and CCTV in parks like Beacon Hill.

Screen Name Redacted

11/22/2021 08:18 PM

Great job!

Screen Name Redacted

11/22/2021 09:28 PM

The multidisciplinary parks team should not include bylaw officers.

Screen Name Redacted

11/22/2021 09:29 PM

The downtown neighbourhood has no real parks, the trees root systems are cemented over, developers are removing old trees, we need proper, useable green space downtown!

Screen Name Redacted

11/22/2021 09:39 PM

Parks need to become more productive. We have freshly seen the consequences of the old model of infrastructure design—it is brittle, and expensive to fix. As we look around the province, we can expect to see major pieces of infrastructure that will never be fixed. This is the pattern over North America when major disasters occur—most places never really get repaired. This makes sense, because we have long passed the point of increasing productivity and cheap energy sources that allowed us to build so much extravagance. We simply can't afford it. It is great that council is limiting tax increases to inflation plus 1%—but I haven't had a raise in years, let alone a raise that matches inflation. Plant fruit and nut trees and contract with an urban orchardist for the care, harvest and sales. Develop an urban forest plan to sell fine hardwoods. And stop thinking of every thing as gold-plated. More pop skate parks and splash parks.

Screen Name Redacted

11/22/2021 09:43 PM

Please put a stop to cutting down sequoias and other large trees to make way for development. It's insane. How can you be committed to climate action while reducing the number of large trees in the canopy?? It makes no sense.

Screen Name Redacted

11/22/2021 10:07 PM

Please make more of an effort to improve litter prevention efforts, especially around cigarette butts.

Screen Name Redacted

11/22/2021 10:53 PM

I would like to see more effort into restoration of our parks and less grass, as well as our public spaces made more accessible to unhoused people.

Screen Name Redacted

11/22/2021 10:59 PM

Allowing the homeless to erect tents in parks makes them unsafe and unusable.

Screen Name Redacted

11/23/2021 12:01 AM

Ensure budgeted \$592,000 for drinking fountains and new park furniture does not support hostile architecture/ infrastructure (i.e. anti-homeless designs)

Screen Name Redacted

11/23/2021 12:01 AM

You could save a lot of money by stopping bylaw staff from harassing homeless people.

Screen Name Redacted

11/23/2021 05:03 AM

Parks are for all of us, including the unhoused population! End park evictions now!

Screen Name Redacted

11/23/2021 07:13 AM

Embrace the culture of the city. Look at all the kids who are going out to skateboard and be active. Make space for them! Make more plazas skate friendly. You know how all of our plazas are just becoming homeless camps? Yeah that wouldn't happen if kids were utilizing that space to skate and exercise. Do some research of this from Copenhagen or Barcelona.

Screen Name Redacted

11/23/2021 07:55 AM

Never allow tents or campers in Beacon Hill Park ever again! Keep and nurture our city's natural settings , don't allow food trucks etc or use of park for anything other than enjoying nature.

Screen Name Redacted

11/23/2021 09:16 AM

I would love to see more public space activation efforts and the permanent extension of covid recovery investment in growing public space. More and more permanent.

Screen Name Redacted 11/23/2021 09:20 AM	All the city trees are overgrown and not maintained
Screen Name Redacted 11/23/2021 09:24 AM	Lights at the Vic West skatepark.
Screen Name Redacted 11/23/2021 09:50 AM	Open green spaces like parks should be seen as recreational only if every member of this community has access to safe and affordable housing, otherwise our parks should be open to those who need to shelter in tents.
Screen Name Redacted 11/23/2021 10:51 AM	More available public washrooms for all to use, not just kids and parents.
Screen Name Redacted 11/23/2021 10:51 AM	I think the people maintaining the parks are doing an amazing job given what they have to deal with. I just don't understand why camping in Beacon Hill, Topaz, etc. would have been allowed to begin with?? Such a huge health & safety problem for everyone living around the parks and even in the parks. So many people not even from Victoria coming to camp there. Not to mention the expense of remediating the parks afterwards.
Screen Name Redacted 11/23/2021 10:58 AM	I believe there is room for more public washrooms around victoria. As well as more native gardens (seen in quadra village)
Screen Name Redacted 11/23/2021 11:04 AM	I'm very happy to see new food forest projects like the one at Franklin Green. My family visits a food forest most weekends-- they are as engaging for kids as playgrounds. Would love to see even more.
Screen Name Redacted 11/23/2021 11:07 AM	Removal of ongoing debris and homeless persons from the parks Bylaw officers do not the authority to remove such activities in parks Increase the budget to the Victoria Police Department
Screen Name Redacted 11/23/2021 11:35 AM	Great job always with parks and greenspace. Thanks for the mulch mostly year round, and for the mulch and compost to community garden groups.
Screen Name Redacted	I think the parks definitely get their fair share of the budget.

11/23/2021 11:45 AM

Screen Name Redacted

Parks are poorly lighted in general and dirty

11/23/2021 12:04 PM

Screen Name Redacted

Please consider innovative lighting such as seen here:
<https://br.pinterest.com/pin/101260691612770374/> Complement the character of individual neighbourhoods by establishing visual identities to be revealed incrementally as budget permits over time ... lighting, street furniture, art, colour palettes, are examples of aspects that can be applied. In addition to planting trees, maintain them. The practice of "call back in 6 months, not a priority" is not acceptable for management of our tree canopy. It took at least 3 calls over the last many years to get some dead Garry Oak branches dealt with, despite warnings of risk to people and property. Asked if we could hire Bartlett's to do the job, the answer was that this would be an infringement. We get that resources are the issue...but it is past time to start recognizing volunteering residents as potential resources.

11/23/2021 12:04 PM

Screen Name Redacted

The city has allowed the homeless population but moreover the criminal element of that to hijack our parks and public spaces and turn them into scary dangerous places that many people do not want to go to out of fear of being harassed or attacked. The downtown area is now a very different place and has become a place where merchants and taxpayer do not want to be hassled by the criminal and drug elements. I will only go downtown if I have to and do not want to go at night as it is getting dangerous. Why are you allowing this to happen!?! The parks and public places have to be for ALL citizens not just the ones "deemed" more in need. You are creating a ghetto out of downtown Victoria and it is sad. Do you have to wait until tourists start getting attacked and the world can see this that you realize the extend of the problem and the misguided city policies??

11/23/2021 12:28 PM

Screen Name Redacted

I'd love to see more open air concerts in Beacon Hill Park.

11/23/2021 12:29 PM

Screen Name Redacted

Since moving to Victoria 12 years ago I developed seasonal allergies that range from uncomfortable to debilitating. The worst part is there is a different species for each season! Coming from the Fraser Valley I am no stranger to high pollen counts, but Victoria's invasive species in particular, coupled with male dominate trees as a priority back in 60s and 70s makes Victoria an

11/23/2021 12:30 PM

allergen Hotspot. I've spoken with several folks who've had the same experience. I would like to see more resources given to organizations working to re-nativize our habitats and green spaces so that there is enough biodiversity to break up the invasive pollen clouds.

Screen Name Redacted

11/23/2021 12:33 PM

No more anti-homeless architecture. Please make benches that people are able to sleep on.

Screen Name Redacted

11/23/2021 12:54 PM

It appears that the City did not listen to the overwhelming desire to maintain Clover Point as it was prior to the sewer project. What is now in place does not best utilize the site for all residents. Further City Parks and Public Spaces should never be used or allowed to be used for overnight or any form of camping or habitation by homeless or others. The decision to allow overnight camping in Victoria was decided by one Judge at one time. This decision should have been and should now be challenged by the City of Victoria. Citizens in our city are being held hostage to the actions and intentions of persons not involved or taking any responsibility for residing in the city. This has to stop.

Screen Name Redacted

11/23/2021 12:55 PM

During the Pandemic and 24/7 camping in the parks crime took over and infiltrated Beaconhill Park with weapons, explosions and fire, violence, massive garbage, environmental damage and making it unsafe for park staff without police protection and senior female residents like me to safely walk in the park. I personally was threatened during the day for just walking on a sidewalk in the park and had to stop walking in the park for over a year for safety reasons. I have resumed walking in the park this 6 months only because 24/7 camping has stopped and police presence has made it safer protecting park staff and local residents. I am appalled how camping destroyed the park and the millions it will cost to clean up and restore environmentally. Other parks in the city have had the similar experience. I think Victoria and local Victoria residents are very vocal about the 168% of crime increase in parks and especially downtown this year compared to other municipalities outside Victoria who did not have 24/7 camping in the parks with much much lower crime rate numbers.

Screen Name Redacted

11/23/2021 01:08 PM

I would love to see more greens spaces or parklets in the downtown core area! The ones that have popped up during covid relief have been awesome. Increasing access to public washrooms would be great - Rock Bay Area could use washrooms, running

water & better outdoor seating to accommodate the community that lives there. Infrastructure could be improved in those areas that are already heavily used by the unhoused community members like Cook Street village area, beacon hill, the community fridge in Rock Bay, Topaz park etc. Better lighting in the Dallas Road/Beacon Hill area would be nice for women to safer walking through that area at night time.

Screen Name Redacted

11/23/2021 01:08 PM

I would LOVE to see funding being built in for a future new GVPL main branch

Screen Name Redacted

11/23/2021 01:32 PM

Parks are utilized most effectively when all types of people are able to make use of them at different intervals of the day and for different needs. Recreation, walking to and from work, etc. They should also be safe places for people to shelter; it should be understood that the shelters provided by the city are often inadequate for safe living when they amount to forced isolation and risk of overdose. The state of the world (opioid crisis, climate crisis, pandemic) necessitates that we put the needs of our most vulnerable ahead of our park aesthetics. Our desire to live in beautiful spaces should inspire us to stop thinking of more traditional park uses as incongruous with the very human need for community and for shelter.

Screen Name Redacted

11/23/2021 01:40 PM

1. Plant more tall trees that form a high canopy. 2. Stop using fossil fuel powered machines to maintain boulevards and prune vegetation.

Screen Name Redacted

11/23/2021 02:16 PM

I'd like to see the city revisit bylaws which were used to criminalize and punish unhoused people during the last year. Witnessing bylaw officers and police harass and batter our unhoused community members was deplorable in 2022. In a climate crisis and pandemic, supportive space, like public parks, are necessary for some of the most vulnerable populations.

Screen Name Redacted

11/23/2021 02:44 PM

There could definitely be lighting improvements along the galloping goose trail along the Vic West shoreline.

Screen Name Redacted

11/23/2021 02:54 PM

Along as they are clean (difficult with the increased homeless population wrecking them), the facilities are great

Screen Name Redacted

11/23/2021 02:59 PM

More public washrooms would be nice.

Screen Name Redacted

11/23/2021 03:03 PM

We should be more like Langford and prioritize families and those that contribute positively in the community. More sports fields and family centered activities

Screen Name Redacted

11/23/2021 03:37 PM

Not the most relevant - but I would love to see less policing of homeless folks in parks! Just divert those expenses into better park maintenance.

Screen Name Redacted

11/23/2021 03:44 PM

You've made washrooms and parks unsafe by your leniency with the dangerous elements within the homeless population.

Screen Name Redacted

11/23/2021 03:57 PM

As long as public safety is generally assured, parks are in great condition. There have been serious assaults around Topaz Park, though, and walking at night is no longer safe.

Screen Name Redacted

11/23/2021 04:05 PM

I think there needs to be more fenced dog parks. There are very few offerings and the partially fenced spaces create conflicts and issues. I would love to see more public washrooms. There are very few options. Landscaping in this city is very beautiful but I would like to see landscaping with more of a climate focus - native plants and spaces for water runoff to be absorbed.

Screen Name Redacted

11/23/2021 04:21 PM

Could use more specific use parks. Finding a baseball diamond in the summer is tricky

Screen Name Redacted

11/23/2021 04:21 PM

Park remediation is a priority.

Screen Name Redacted

11/23/2021 04:25 PM

More and safer bike racks. What's the point of biking places if the bike racks aren't anchored, you can't find one, or they are far from stores. Bike parking is fine off pandora and Johnson bike lanes, but scarce in other commercial areas.

Screen Name Redacted

11/23/2021 05:11 PM

It is important to end 24x7 camping in all parks as essentially all have been offered housing by BC Housing, and those who left that should be given an option that does not involve the cities public spaces, such as dedicated supervised site.

Screen Name Redacted

11/23/2021 05:23 PM

Thank you for repairing Beacon Hill Park and maintaining it as a safe sanctuary of natural beauty for everyone

Screen Name Redacted

11/23/2021 05:23 PM

Ensuring that there are public washrooms available for the underserved and unhoused community is a public health concern, and I support ensuring that access is there for these communities.

Screen Name Redacted

11/23/2021 05:34 PM

More lights, of lower-wattage, would be nice. There are some dark areas in between lamps where I feel nervous walking at night. But I also don't want us to increase the light-pollution and energy waste.

Screen Name Redacted

11/23/2021 05:35 PM

there should be more off leash dog areas that are fully fenced with a gate

Screen Name Redacted

11/23/2021 05:42 PM

Would like to see more leash free parks

Screen Name Redacted

11/23/2021 05:47 PM

I wish there were more street lights on Cook. It's pretty dark from Fort going south. I don't feel that safe walking my dog after dark.

Screen Name Redacted

11/23/2021 06:02 PM

While there is some effort made to protect trees, it still seems that it is too easy. And when evergreens are taken down, they always seem to be replaced by deciduous . Evergreens = clean air. Dog owners are spreading off leash areas too far from the designated boundaries. More enforcement needed. Bathrooms are important to an aging population and in Victoria they are far and few between.

Screen Name Redacted

11/23/2021 06:24 PM

Please increase policing in public areas to reduce likelihood of unprovoked violent attacks.

Screen Name Redacted

11/23/2021 07:00 PM

Never again 24/7 camping. It didn't work for the residents or most of the campers- but it was a windfall for the criminals.

Screen Name Redacted

11/23/2021 07:04 PM

a fenced off-leash dog park would be amazing for a city full of pet owners

Screen Name Redacted
11/23/2021 08:23 PM

Stop sending bylaw to steal from the homeless and tear down their tents or destroy community projects

Screen Name Redacted
11/23/2021 08:34 PM

Covered outdoor areas are essential in this climate.

Screen Name Redacted
11/23/2021 09:09 PM

Allow space for street and houseless populations to make use of the space.

Screen Name Redacted
11/23/2021 09:43 PM

There should be better fencing around dog parks, or at least one more dog park where the area is fully fenced in (for safety).

Screen Name Redacted
11/23/2021 10:04 PM

Transfer money used for bylaw to displace unhoused folks daily , and put towards social housing .

Screen Name Redacted
11/23/2021 10:05 PM

There should be funding provided to ensure that people tenting in parks at night have access to dignified washroom facilities. Washrooms should either be left open at night or there should be alternative washroom facilities for unhoused people to use when the primary ones are closed. I have also needed to use the washroom in the evening when spending time at the park with friends and have found it locked, so this is a concern that affects more than one demographic. Money that is being proposed for supporting public parks and spaces should be used for making those spaces more liveable for people forced to shelter there, since we remain in a housing crisis. This would also make the parks more usable for the general housed public, and promote neighbourliness amongst people of different classes.

Screen Name Redacted
11/23/2021 10:05 PM

I would like to see more green space in the downtown core. I recognize this is hard to come by, but hope there is a vision to make our downtown more green and park-friendly. It's a rarity in a Canadian city to have a downtown core with such limited green space. I would also like to see more covered / sheltered outdoor public areas. There are many people who use our parks for recreation and shelter -- the lack of covered areas, especially in the winter, is important to ensure they're welcoming spaces. I also hope to see more park washrooms open 24/7. Many people are forced to shelter in our parks in the winter. I have no doubt that locking them at night ends up costing the city more money than if

they were to leave them open, e.g., between fielding complaints from neighbours, cleaning up waste, and fixing locks when people try to get in.

Screen Name Redacted

11/23/2021 11:15 PM

This survey is poorly designed and this question is hard to answer without more guidance. What document should I be referring to? What pages? Please improve the survey next year.

Screen Name Redacted

11/23/2021 11:25 PM

Naturalizing city beds shouldn't seem to be a punishment but that's how they've turned out so far. Terrible maintenance, monotonous design. Concentrate on pollinators, even introduced pollinators. Trees are poorly monitored for hazards, 2 giant limbs have fallen off Garry Oaks within a block of my home this year, both on pedestrian heavy streets.

Screen Name Redacted

11/23/2021 11:39 PM

Park improvements are only shown as representing 4% of the proposed budget. Safe nighttime walking paths (solar powered), seating, playground upgrades, community gardens, public art, consultations with Indigenous people need to be included in that and it seems low.

Screen Name Redacted

11/23/2021 11:47 PM

I want to be clear that while I appreciate the City's public grounds maintenance, I'm not interested in an approach to it that relies on kicking impoverished people out of public spaces or demonizing them as harmful to public space and landscaping

Screen Name Redacted

11/23/2021 11:55 PM

with apparent increasing # of dogs need to ensure that natural areas not being overused. For example the leash on area in JB along Dallas waterfront often used off leash. Most dog owners are responsible however I suggest should not be allowed by default to become the norm as Dallas off leash area is basically a mud field.

Screen Name Redacted

11/24/2021 07:43 AM

Don't allow any more camping in the parks

Optional question (551 response(s), 508 skipped)

Question type: Essay Question

Q8 | Do you have any comments or suggestions you would like to share about the City's operating or capital budgets proposed for 2022?

Screen Name Redacted

11/09/2021 04:03 PM

Stick to the basics. Limit tax increase to cost of living plus 1% as promised.

Screen Name Redacted

11/09/2021 05:49 PM

More money needs to go towards neighbourhoods that are the most disadvantaged. Where is the equity team here? They should be given a voice in these decisions.

Screen Name Redacted

11/09/2021 06:15 PM

More accessible ways of sharing budget information in different formats - i.e. project based or theme based way of presenting numbers. Also making budget presentations either thematically or based on neighbourhoods through community /virtual presentations would encourage greater awareness and participation from the public.

Screen Name Redacted

11/09/2021 07:17 PM

Stop adding barriers, curb extensions and medians to roadways. It is becoming so dangerous to drive in Victoria thanks to tighter roadways and large concrete obstructions. Bike lanes have ruined the city in so many ways. Those few that wish to ride bikes can ride them to the existing infrastructure and laneways you have already created. Stop spending money on this wasteful exercise to destroy the road system that will need to be taken back to allow the safe flow of traffic of electric cars which will take over our roads in just a few short years. You are fixing yesterdays problems with todays money and that is just very sad. The fix to housing affordability and safe clean commuting in the car, the electric car. It needs roads!!!!

Screen Name Redacted

11/09/2021 07:55 PM

Make sure there is enough money allocated to the Victoria Police Department. Ensure that there is enough money so 10 new policemen can be hired. Stop wasting money ridding up and ruining our streets for bike lanes. Stop allotting money to put large planters in the roadways, such as on Maddison Street. The streets are for vehicles, not planters!

Screen Name Redacted

11/09/2021 08:12 PM

I Think its okay to not spending any more funds in these area. There has been many incredible projects complete in the last few years and I think we really need to look at our public safety issue.

<p>Screen Name Redacted</p> <p>11/09/2021 09:33 PM</p>	<p>Downtown is no longer a nice place to be. We avoid it bc of the feeling of being unsafe with our children and the amount of open drug use and homeless people that accost us constantly when walking downtown. This deters us from attending events and supporting downtown businesses.</p>
<p>Screen Name Redacted</p> <p>11/09/2021 09:54 PM</p>	<p>The work you do is appreciated!</p>
<p>Screen Name Redacted</p> <p>11/09/2021 11:44 PM</p>	<p>Increase police budget and decrease spending in areas that are clearly not municipal responsibilities.</p>
<p>Screen Name Redacted</p> <p>11/10/2021 04:31 AM</p>	<p>Concentrate on core municipal responsibilities, rather than pursuing ideological dreams. Control the City budget as you would if the City is under threat, which it is, due to COVID-19 pandemic repercussions and Council's disastrous decision to allow 24/7 camping in parks which has caused our addiction/mentally ill population to explode. Reduce expenditure and grand plans where possible (instead you hired an entirely new EDI Office, and we have 2 poet laureates). To mitigate poor decisions, you will have to approve an increased Police budget (please do so.....and put it down to a learning experience for yourselves). Freeze new-hiring, and ask dept heads to monitor worker efficiency (it's very common to see CoV workers lounging around on the job, e.g. road works requires 6 people observing and 1 person in the hole with a shovel?). When spending public money, please hold those receiving it responsible (no 'ACAB' on the public dime). Decrease the City's grant programs. Stop the free bus passes for youths. This should be a 'wartime budget' - act accordingly. The residential property tax increase of 4.0% in 2021 is unsustainable, and will flow through to rental increases. This makes it an 'unaffordable' effect on everyone.....whether homeowner or renter, whether elderly, young or working families.</p>
<p>Screen Name Redacted</p> <p>11/10/2021 07:06 AM</p>	<p>Emphasis on park and recreation space, better infrastructure for density and access to amenities as neighborhood divide of wealthy/poor increases</p>
<p>Screen Name Redacted</p> <p>11/10/2021 08:24 AM</p>	<p>With successive increases in property tax in an increasingly unaffordable City I urge Victoria to stick to core accountabilities such as Public Safety (policing) and infrastructure. Any other expenditure (e.g. poet's laureate, musicians in residence, 15% of development fees for first nations) is beyond the scope of this</p>

Council and not sustainable in my view. An inclusive and far reaching referendum on these non-core expenses - supported by a business case outlining what tax paying citizens of Victoria are giving up for those nice to haves - is required.

Screen Name Redacted

11/10/2021 09:29 AM

I am completely against spending tax dollars to give to First Nations. This is a blatant misuse of public funds and is way out of the cities mandate.

Screen Name Redacted

11/10/2021 09:29 AM

As much as possible, money should go into permanent infrastructure instead of used as grants for things like events or other ephemeral one offs.

Screen Name Redacted

11/10/2021 10:38 AM

There is little in the way of focus on things squarely within the city's domain.

Screen Name Redacted

11/10/2021 11:36 AM

not at this time

Screen Name Redacted

11/10/2021 12:10 PM

Defund the police and invest in healthcare

Screen Name Redacted

11/10/2021 12:20 PM

Support the police & empower them to increase public safety and reduce the ever growing crime in our city. I no longer feel safe in Victoria. Invest in removing the rampant graffiti that now plagues our once beautiful city everywhere. Stop building more temporary housing facilities.

Screen Name Redacted

11/10/2021 12:41 PM

Focus on public safety including funding the police.

Screen Name Redacted

11/10/2021 01:35 PM

MOney from property taxes to native tribes is outside of municipal purview. Reconciliation, in terms of land, money and resources is a provincial and federal government matter. Keep out of it. With the effects of covid on our ciy businesses and taxpayers and the debt we have incurred, this is a terrible idea form a financial health of the city standpoint also.

Screen Name Redacted

11/10/2021 01:46 PM

Stop giving cash to special interest groups. The City is not a charity.

Screen Name Redacted

11/10/2021 02:11 PM

More funding for the police to return Victoria to a welcoming and safe community; disagree with recent suggestions in the press to give FNs a share of new development taxes; more money for essential services and less for major & council pet environmental projects.

Screen Name Redacted

11/10/2021 02:34 PM

stop increasing residential tax- you talk about a welcoming city and housing affordability while making it less and less affordable for retired people on small pensions that happen to be lucky to have a house. Only 10 years ago I paid >\$1000 less than I pay now in taxes; and yet, the city is deteriorating despite all this annual tax grab

Screen Name Redacted

11/10/2021 03:07 PM

Do NOT give an annual grant to First Nations. This if anything is a federal matter. The First Nations people are already receiving many perks worth thousands of dollars each year that is NOT AVAILABLE to Non First Nations people.

Screen Name Redacted

11/10/2021 03:49 PM

Remove all references to Equity and Inclusion from city programs. All citizens must be treated equally regardless of race or gender. Low income programs should have income as their only requirement.

Screen Name Redacted

11/10/2021 04:07 PM

Growth in the taxbase through speeding up the number of approved market housing units should be the priority as opposed to raising costs on existing homeowners (especially as many new homeowners are young and have limited budgets).

Screen Name Redacted

11/10/2021 04:43 PM

Need larger police budget.

Screen Name Redacted

11/10/2021 05:18 PM

Underground infrastructure replacement is crucial — good to see that this is a high priority. Now, as for the roads ?

Screen Name Redacted

11/10/2021 08:01 PM

Try to avoid using words that each person can interpret in their own way: welcoming, equitable, inclusive, healthy, safe, vulnerable, sustainable, innovative are examples. While these words can seem to make it "easier" to "measure" success, they set you up for failure

in the long run. Nobody knows what you are talking about, and you don't know what the public are talking about. Makes for poor communication.

Screen Name Redacted

11/10/2021 09:14 PM

Pair down and use prudent austerity. Help struggling residents out by cutting taxes where possible.

Screen Name Redacted

11/10/2021 09:48 PM

Increase the police budget, stop spending scarce money of frivolous ideology. Return the City to what it was before your time, a safe family friendly place instead of the dirty drug infested maze that it has become

Screen Name Redacted

11/10/2021 10:51 PM

You don't have the power or right to collect money for the First Nations people. Don't be lying to them again and filling with false hopes.

Screen Name Redacted

11/10/2021 11:25 PM

Given the current environment in Victoria, I support the VPD's requested increase in funding for both officers and civilians. And other municipalities should be paying their fair share related to the homeless population and related criminal element that we in Victoria are left to address!

Screen Name Redacted

11/11/2021 06:44 AM

Even long time residents like ourselves are struggling to afford living here. Young families that we know are leaving. Victoria taxes are very high, and should be restrained with far less spending on non-necessities. Improving affordability should be the #1 priority. And alternatives to giving in to every demand from the manipulative and bullying police chief and his cheering squad.

Screen Name Redacted

11/11/2021 10:36 AM

less on bike lanes, more parking downtown.

Screen Name Redacted

11/11/2021 11:05 AM

Adding money to already bloated police budgets has done absolutely nothing for years. Ensuring streaming of funds to police - alternatives (NOT bylaw) is essential.

Screen Name Redacted

11/11/2021 11:45 AM

Keep expanding the bike lanes and also the bus-only lanes.

Screen Name Redacted 11/11/2021 11:59 AM	Less police, more housing, more mental health workers.
Screen Name Redacted 11/11/2021 01:27 PM	Increase the Vic PD's budget so that women (young, old, pregnant, etc) can feel comfortable again walking around the downtown core in the DAYTIME, not to mention the evening hours. Also, more support for ambulance and paramedic services so civilians don't feel it is their sole duty to call 911 for the plethora of unconscious humans lying on the pavement all through downtown in drug and/or alcohol-induced stupors.
Screen Name Redacted 11/11/2021 04:23 PM	Reconciliation should be focused on at a national/ provincial level. Can still respect and take into account culture in programs. Activity/crimes of dangerous people on street should not be discounted/excused. We have a community responsibility but they also have an individual responsibility. I'm very sure that the majority of Victorians want more police presence, not less as the crime rate has went up lately. Amalgamation of the 13? municipalities should be made a priority.
Screen Name Redacted 11/11/2021 04:33 PM	The presentations you provide for the public is too long and confusing (777 pages). There should be one summary document. Furthermore there are too many goals and objectives that make it impossible for council to govern adequately without people getting frustrated. Out 8 strategic goals, focus on 4 and leave the other 4 for another year. Or, find an innovative way to mould strategic goals into larger more comprehensive ideas
Screen Name Redacted 11/11/2021 06:24 PM	Many areas are becoming increasingly unsafe, garbage is everywhere, green spaces are no longer welcoming to families. Rats are running around visibly because of filth openly left thrown on sidewalks and streets. Lack of any kind of bylaw or any enforcement to help with fixing any of these problems. The city has changed for the worse in a very short time. I am sadly unhopeful that the current situation is going to change without a completely different mindset. All that seems to come out of city hall is arguing and divisiveness
Screen Name Redacted 11/11/2021 06:28 PM	Many many programs as shown in the summary documents could be cut. Easily cut and should be cut. Focus on responsibilities of the City - infrastructure. City spending too much on "group think" activities and wasteful communications that are neither needed nor trusted while needed information very very difficult to find.

Screen Name Redacted

11/11/2021 06:37 PM

1. We seem to be in a vicious circle whereby capital funds are allocated to repair damage caused by homeless encampments in one set of parks, while designating another set of parks for present and future homeless camping with the full expectation that damage will be done to those parks, which will then require restoration in a future budget. Please use the budgets to bring an end to camping in parks, including vans and rvs semi-permanently parked in and along our public spaces.

Screen Name Redacted

11/11/2021 06:38 PM

stop spending money on bike lanes where they are not needed ie: Richardson st. My street and many other side streets much busier. Traffic recording should have been done before AND after these questionable closures.

Screen Name Redacted

11/11/2021 07:13 PM

Run city hall like your running a business.

Screen Name Redacted

11/11/2021 07:29 PM

Please take care of infrastructure: our roads and sidewalks need repair. Increase the police budget.

Screen Name Redacted

11/11/2021 08:59 PM

Fund the police

Screen Name Redacted

11/11/2021 09:07 PM

Spend money on essential infrastructure and refrain from wasteful spending like homeless camps

Screen Name Redacted

11/11/2021 09:16 PM

You guys are a dumpster fire. You way as well get a oil drum I, dump all our tax \$ in it, pour some gasoline and light a match. Almost every worker either in parks, concrete, roads etc are complete dog fuckers, why are there always dump trucks hanging out at malls near the end of the day? How can concrete workers leave work early, use city tools and do side jobs on city time. You guys are rotten at the core, complete.

Screen Name Redacted

11/11/2021 11:54 PM

Stop handing out money to your cronies projects, lower property taxes s living in Victoria is possible. How much living is getting done if people do nothing but work to pay their mortgage and property taxes. Give people back their hard earned money.

Screen Name Redacted

11/12/2021 05:59 AM

Please spend money on improving intersections for bikes such as crossing lights that can be easily accessed. At present you need to go up to sidewalk to access cross walk light. Better parking for evoked. Please expedite crystal pool

Screen Name Redacted

11/12/2021 11:28 AM

I would like to see the budget focused on normal budget mandates (safety, infrastructure, maintenance) and less about ideological projects and tasks - we need better coordination of projects rather than wasting money on contracts that fit together due to poor management of infrastructure projects (example - Cook Street is being dug up again with recently installed curbs and tarmac being removed)

Screen Name Redacted

11/12/2021 12:25 PM

Yes, "stick to your knitting" and don't take on responsibility for things that the provincial and federal government are responsible for. The city should not take on new projects including economic development and Oceans. Not your responsibility. Economic Development unit is \$300K and has a high travel budget. What is the return on this investment and is this a city responsibility? A lot of money is budgeted for the new office of Equity and Inclusion. I'm not saying that equity and inclusion aren't important but do you really need to spend \$360K/year on it? It should be one position. Advocate that the Province reduce bus transportation costs rather than taking on the cost as the City.

Screen Name Redacted

11/12/2021 01:49 PM

Referenda should be held on big ticket items that the city wants to spend money on. In particular the newly, not well thought out, funds to First Nations communities.

Screen Name Redacted

11/12/2021 01:51 PM

I am also a dog owner and for the most part i am satisfied with the off leash areas, though i would love to see a small dog fenced in dogpark, i have always worried bringing my 14lb dog to a dog park due to his size, he can't compete with 100lb dogs

Screen Name Redacted

11/12/2021 02:05 PM

Keep the Accessibility Reserve, and make plans to spend it, where project budgets just provide "accessibility light" approach. Create a medium and long term plan to proactively REMOVE barriers in the built environment, on the basis of criteria and priorities based on positive accessibility impact. Do not wait until work needs to be done in the area for other reasons. VCC still has accessibility barriers, encountered and reported when Accessibility Town Hall

was held. I see no plans to address those. Maintain streets. City "pedestrianised" Beacon Hill Park, but the closed roadways are badly deteriorated and are NOT accessible lines of travel. Pleased to see the BHP circulation and accessibility project but mitigations of barriers introduced should not have to wait for years. Do it as soon as possible, using existing information sources such as previous consultant's reports and input to POSMP, input during development of Accessibility Framework etc. Don't make assumptions that people with disabilities can't access natural areas before trying, and don't do natural areas first, because that will limit choices

Screen Name Redacted

11/12/2021 02:13 PM

Safety is a key concern in Victoria for its visitors and residences. Bylaw needs to be given the tools and staffing requirements to help make these spaces safer! The police need to be given the same support including mental health worker field support!!!

Screen Name Redacted

11/12/2021 05:45 PM

reduce budgets by 10%

Screen Name Redacted

11/12/2021 08:35 PM

No comment

Screen Name Redacted

11/12/2021 09:03 PM

More police , give them actual powers , give homeless a home or if mental issues commit them not have them a danger

Screen Name Redacted

11/12/2021 09:42 PM

No more bike lanes Cancel the proposed racism levy (First Nations tax) against white people planned on siphoning hard-earned income away from deserving projects Federal Government handles Truth & Reconciliation, not a municipal government Focus on your jobs, not racist projects

Screen Name Redacted

11/12/2021 10:51 PM

I respond to these SROs, is there no line in the sand on how many we can afford? They are violent, the rooms get BUGs and then fumigated on tax dollars. Garbage everywhere in the parks. Stop being a destination for mentally unstable people .

Screen Name Redacted

11/12/2021 11:35 PM

I'd like to see an end to the rhetoric of defunding the police stop around the council table. Fund the police properly. We need a return to safety on the streets. I no longer feel safe downtown. I am not happy with the restructuring of the city parking lots. Barriers for me to come and shop downtown.

Screen Name Redacted

11/13/2021 06:45 AM

No more vanity projects until public safety is dealt with

Screen Name Redacted

11/13/2021 07:21 AM

I would suggest full forensic financial audits of all council members and all family members.

Screen Name Redacted

11/13/2021 07:46 AM

No more vanity projects, taxes are way too high for the services we are receiving.

Screen Name Redacted

11/13/2021 07:58 AM

Stick to providing basic services in the city and within it's control. Don't undertake or replicate initiatives that are Federal or Provincial responsibilities eg Those that Ministries of Health, Energy, Environment, Climate and Finance are responsible for. The city needs to fix roads and sewers etc, not all the problems the next 2 levels of government are charged with

Screen Name Redacted

11/13/2021 08:30 AM

I would like to see a review of public sector salaries as compared to comparable provincial government positions. I was an IT executive with the provincial government managing 100's of staff and a budget of \$200M. My pay was in the 120k range (2019). City staff salary is way out of line with the Provincial Government equivalents.

Screen Name Redacted

11/13/2021 08:41 AM

It will take years to recover from the pandemic. Not everything needs to be "caught up" in one year. Policing (city safety) is a big priority for me.

Screen Name Redacted

11/13/2021 08:57 AM

Do not proceed with the potential donation of a portion of new tax revenue to the indigenous reconciliation program. It is not in the mandate of Council to "donate" tax money to a private proposed cash grab.

Screen Name Redacted

11/13/2021 09:35 AM

Not in agreement to the proposal of the levy to the first nations

Screen Name Redacted

11/13/2021 09:55 AM

Fix roads - too many potholes and rough pavement

Screen Name Redacted

11/13/2021 09:59 AM

Put financial commitments into Crystal pool.

Screen Name Redacted

11/13/2021 10:02 AM

Fix the potholes.

Screen Name Redacted

11/13/2021 10:02 AM

Stay in your lane, stop trying to change things out side of your obligations to the municipality.

Screen Name Redacted

11/13/2021 10:06 AM

While the overall operating budget doesn't look unreasonable, if inflation doesn't come down substantially in the next year we will face some fairly drastic reductions in services and real compensation reductions for employees. It isn't unreasonable to assume some moderation, but if it does not occur Budget 2023 will need to be particularly aggressive. While the level of funding increase seems reasonable given crime increases, I will flag that the city really needs to secure a regional policing model. I think there's a case for more resources, but it also isn't fiscally sustainable for the core to carry this fiscal burden.

Screen Name Redacted

11/13/2021 10:32 AM

Enough with the bike lanes until we are back on our feet financially and safety-wise. No more free/low barrier housing without vaccinations!!! NO 24/7 CAMPING. No more homelessness society funding until mental health and addictions support is hugely increased.

Screen Name Redacted

11/13/2021 10:58 AM

Focus spending on core public services rather than the large chunk on taxes spent on charitable organization and other pet projects outside city perviue. That includes adequately funding the Victoria Police Department and improving public safety.

Screen Name Redacted

11/13/2021 11:04 AM

The municipality of Victoria is not responsible for providing financial assistance to indigenous Canadians. This is a federal government mandate. The people of Victoria are already contributing millions of dollars to this through corporate and personal income taxes.

Screen Name Redacted

11/13/2021 11:05 AM

Support the police, downtown is a mess. Reconciliation is a Federal and Prov. issue and should not consume municipal resources. This means no tax money from any source. Sunday parking revenue should not be assigned to a project - this was done to gain support for an initiative that should never be municipal.

Screen Name Redacted

11/13/2021 11:32 AM

Pleas stick to municipal issues.

Screen Name Redacted

11/13/2021 11:38 AM

Increased budget to increase police and bylaw officers to improve safety and security in the community is a must and welcomed. I believe the community is willing to see property taxes increase to effectively tackle this serious problem. Although the added tax revenue is welcome and housing is needed, resist approving multiple clusters of high rises throughout the city to avoid future "high-rise ghettos" that could destroy what makes Victoria special and unique.

Screen Name Redacted

11/13/2021 11:45 AM

Let developers pay for more staff, not taxpayers

Screen Name Redacted

11/13/2021 12:03 PM

Please focus on making the city feel safe. Please stop creating functions that are another level of government's responsibility.

Screen Name Redacted

11/13/2021 12:10 PM

The city is ignoring existing infrastructure and spending money on pet projects that do not make things more liveable. Acting like the person who paints a house and then looses the house when the water pipes burst or sewer lines back up - Fix broken sidewalks, look after the parks - build the swimming pool where it was initially proposed - look after basic infrastructure before going off on pet projects

Screen Name Redacted

11/13/2021 12:33 PM

Stop the bike lanes- build housing instead. Be tough on all crime.

Screen Name Redacted

11/13/2021 12:56 PM

As per 5 above, focus on the core needs of the city like policing, road repair, parks maintenance, storm and sewer, rather than non essential items like resident artists, resident indigenous persons, reconciliation efforts, mental health initiatives that are the responsibility of other levels of government. Stop spending our precious tax dollars on these extraneous items.

Screen Name Redacted

11/13/2021 01:09 PM

No

Screen Name Redacted 11/13/2021 01:51 PM	Acquiring more park space for downtown and surrounding areas is way overdue.
Screen Name Redacted 11/13/2021 02:08 PM	More money should be allocated for policing
Screen Name Redacted 11/13/2021 02:57 PM	Scrap or postpone the cycling infrastructure and put the money on urgent projects to help recover from the downturn due to COVID.
Screen Name Redacted 11/13/2021 03:12 PM	Downtown is not safe because Lisa Helps has lured hurlers of drug addicts to Victoria while defunding the police
Screen Name Redacted 11/13/2021 03:34 PM	We're in a climate emergency. Frankly, there is no service I get from the City that I would not be prepared to see paused if it meant that the City would divert funds in order to use them to fight climate change. I would happily pay more taxes if they would be used to fight climate change. The City is not doing enough.
Screen Name Redacted 11/13/2021 03:54 PM	Stop with the bike lanes. Total waste of money.
Screen Name Redacted 11/13/2021 05:56 PM	Litter needs to be addressed more clean ups of the beaches, roads, boulevards, also garbage cans replaced with recycling ones that can't be stolen.
Screen Name Redacted 11/13/2021 06:13 PM	I don't want to pay any taxes for indigenous issues. The city is just causing racism. It's time the statutes were replaced.
Screen Name Redacted 11/13/2021 06:43 PM	Nothing of note
Screen Name Redacted 11/13/2021 08:32 PM	The city is unsafe. It's dirty. And it's getting worse. Cease all activists activities and spend that are behind municipal purview. Health and housing are provincial and federal mandates. Victoria alone cannot bear the cost of an activist councils agenda.
Screen Name Redacted 11/13/2021 09:01 PM	I think that City Council should return to 'the basics' in terms of civic expenditures.

Screen Name Redacted

11/13/2021 09:24 PM

Why is it necessary to invest \$520000 to create crossings and upgrades at Menzies and Michigan and at Kingston and Montreal? That seems an unnecessary and way too large amount.

Screen Name Redacted

11/13/2021 11:27 PM

The budget is FAR too dense to go through. Where is the STAFF-GENERATED synopsis? The reason I want it to be staff-generated is because I, & many others, do not trust Mayor&Council or upper management.

Screen Name Redacted

11/14/2021 08:27 AM

Spend it wisely and stop looking for new projects. This city is very far behind in taking care of the taxpaying public and spends far too much time and public money on social concerns that are not our issue

Screen Name Redacted

11/14/2021 08:37 AM

I do not support any increase to the bylaw budget. Before the pandemic, the bylaw department exercised much more discretion with people experiencing homelessness. Now the department is determined for every tent to be down by 7am. Why? Take that \$1 million and do something good with it that actually helps people exit homelessness.

Screen Name Redacted

11/14/2021 08:44 AM

Stop major projects that have no grant funding

Screen Name Redacted

11/14/2021 09:34 AM

We need more police presence downtown. The vagrancy is ridiculous. I'm scared to walk anywhere by myself and would never come down at night. Honestly downtown is gross. Someone has screwed Victoria up big time.

Screen Name Redacted

11/14/2021 10:00 AM

Stay in your lane. Focus on the city, it's businesses and the tax payers. Make all camping illegal. Become INNOVATIVE with out homeless and mental health and crime issue: You are following in the footsteps of Portland and Seattle. They need MORE than homes - they need HELP - if they don't accept help, they go to some other city. Where it's cheaper. Do better. Be innovative with the crime and homeless issue! Be a model for other cities to follow!

Screen Name Redacted

Love and wholly support enhanced bike lanes.

11/14/2021 10:16 AM

Screen Name Redacted

Invest in a new public pool

11/14/2021 10:29 AM

Screen Name Redacted

Please consider heritage appearance when having new buildings approved.

11/14/2021 11:07 AM

Screen Name Redacted

Have a long term plan.

11/14/2021 11:17 AM

Screen Name Redacted

Although there are \$114,000 in additional funds in the 2022 Draft Budget for GVPL, they have already been allocated to the \$200,000 feasibility study to explore the possibility of renovating or moving Central Branch. The draft budget does not allocate funds for providing library services, such as book return boxes, a pop-up library during summer months (when school libraries are closed), or weekly bookmobile service in the north end of the city. This is a significant oversight given the clear strategic plan commitment to provide library services in the north end of the city. Please include an amount in the GVPL budget for providing library services in the north end of the city.

11/14/2021 11:26 AM

Screen Name Redacted

Bank account are currently paying 0.05% interest so tax increases need to be limited to that % otherwise you are reducing the affordability of living in Victoria

11/14/2021 11:29 AM

Screen Name Redacted

Work needs to be done regarding the congestion on the roads in the city. Bike lanes have not reduced traffic - they have only caused congestion on other roads. With high density housing there is usually one vehicle per unit - all these vehicles are now on the roads.

11/14/2021 12:57 PM

Screen Name Redacted

How many middle management need to be terminated to continue garbage can pick up for residences

11/14/2021 01:50 PM

Screen Name Redacted

Proposed tax rate is way too high. Calgary is proposing less than 1%. Stop wasting our money on frivolous projects, poets, music, and other dumb things.

11/14/2021 02:04 PM

Screen Name Redacted 11/14/2021 04:19 PM	Increased funding for our police and first responders.
Screen Name Redacted 11/14/2021 04:22 PM	Crystal pool replacement must be addressed immediately. The current site is ideal and the only location.
Screen Name Redacted 11/14/2021 04:24 PM	wasting too much money on non essential items that are not the City of Victoria's responsibility.
Screen Name Redacted 11/14/2021 06:17 PM	Ever since the City invited marginalized folks (mostly men) with drug and mental health problems to live here for free camping, and then have to commit crimes of survival, maybe ya'll could increase the police budget to deal with the problem you orchestrated since we also don't have enough health services on the Island in any case.
Screen Name Redacted 11/14/2021 06:42 PM	Please fully fund the police boards request for additional funds.
Screen Name Redacted 11/14/2021 08:12 PM	Stick to basic core functions . Victoria can not afford some counsellors "wokeness"
Screen Name Redacted 11/15/2021 07:43 AM	The budget priority should be around safety and well being for the current residents. Businesses tax rates should increase at the same level as residential or possibly at a higher level. There is no reason for residential to increase at a higher level to support the frivolous projects being proposed.
Screen Name Redacted 11/15/2021 10:48 AM	Get more creative in how services can be delivered...instead of adding staff, look at how processes and regulations can be simplified, reduced or eliminated.
Screen Name Redacted 11/15/2021 10:57 AM	I found your initial forced choice question annoying. If I select "Reconciliation and Indigenous Relations", it suggests that I support the City Family abomination, which I do not. If I select "Affordable Housing", it suggests that I support the City being involved financially in a Provincial responsibility, which I do not. If I select, "Health Well-being and a Welcoming City", it suggests that I support the City Council's stupid agenda of attracting homeless to the City by being the only council in the area to let them do as they

please. I do not support this. If I select "Climate Leadership and Environmental Stewardship", it suggests that I support hiring a cadre of environmentalists to write long papers recommending hugely expensive and likely unnecessary actions. Why should Victoria be the climate leader on the expensive bleeding edge of technological change? Vancouver and Toronto will do it first and we can learn from their example and do it cheaper without all the fuss. If I choose "Strong, Liveable Neighborhoods", I have no idea what that means to anybody else. My neighbourhood is nicely liveable, but I know that certain members of Council have their own definition of this which favours densification as we try to live like New York in the 1800's with residences above shops or something. I do not support this as it is interpreted by this Council. So, how does one choose when half of this stuff is outside Council's mandate and interpreted differently than what I would like to see?

Screen Name Redacted

11/15/2021 11:04 AM

The proposed yearly grant to the Indigenous communities is NOT something that should be up to the taxpayers to fund, nor should it be a municipal decision! Funding such as this is a provincial or federal responsibility! This proposal will cost Victoria taxpayers exorbitant expense over the years ! Our focus should be on funding the first priority! Public safety! Vic PD and first responders must be supported and adequately funded! The homeless population, those with drug addiction and mental illness MUST be provided with rehabilitation, mental healthcare and social support! Taxpayers have been paying for homeless shelters only to have them destroyed and burned down and, surrounding neighborhoods experiencing huge increases of crime . It is completely outrageous to believe that simply supplying a roof is enough! Get priorities straight please , focus on the needs of the MAJORITY of citizens! NOT solely on the cycling community!

Screen Name Redacted

11/15/2021 12:29 PM

I think funding for the VicPD is essential right now. Until we get the proper services in place like social services our town will continue to deteriorate. Until then we need the police to keep things in order

Screen Name Redacted

11/15/2021 01:32 PM

waisting money on fixing problems that the current council has created. 8 fulltime positions that amount to over 1 million dollars yearly

Screen Name Redacted

11/15/2021 01:46 PM

Its a reasonable balance

Screen Name Redacted

11/15/2021 02:49 PM

More enforcement and support for bylaw and less for areas that are not critical municipal responsibilities such as payments to Songhees FN and enabling the under houses when it is a senior government issue OR should be a CRD shared responsibility.

Screen Name Redacted

11/15/2021 03:38 PM

Limit spending to only those items directly related to the City's core municipal powers and responsibilities as set out in the Local Government Act and Community Charter. It's been a challenging time and the city should not anticipate spending our tax dollars that could only be generated by raising rates. Do not

Screen Name Redacted

11/15/2021 04:18 PM

Police need to have their budget slashed, not increased. Remove policing of people erecting structures in park and remove bylaw enforcement related to this as well. Also, the engagement budget amount isn't an issue but the lack of engagement of people living in the margins means that only privileged people get to have input to city decisions.

Screen Name Redacted

11/15/2021 04:58 PM

I am very opposed to the proposed increase in VicPD's budget. Policing is a large part of our budget and is not addressing the real problems we are facing. Please do not devote even more money to solutions to homelessness/public safety that do no work.

Screen Name Redacted

11/15/2021 05:23 PM

Help small landlords protect their investments. Keep tax increase to the minimum. Landlord expenses have risen out of proportion with the cost of living index. Keep public parks free of campers. Increase funding for mental health. Please stop calming traffic! Allow those who have to drive to work and downtown without impediments. Look at Cook Street now - cars lined up and waiting, 6-light waits - more exhaust being emitted while cars idle and wait for the light at Pandora. Berms on Memorial crescent telling people to yield are totally unnecessary - drivers know how to yield on narrow roads! Keep the roads clear. Trust pedestrians to know how to cross streets without having to extend sides of roads into the traffic lanes.

Screen Name Redacted

11/15/2021 05:27 PM

Focus on core services and community resilience.

Screen Name Redacted

11/15/2021 05:28 PM

more support for those who don't have family doctor , we also need preventive healthcare and more modern diagnostics and treatments

Screen Name Redacted

11/15/2021 05:31 PM

Make more waterways

Screen Name Redacted

11/15/2021 05:36 PM

Raising taxes is tough, but necessary if we are to move ahead.

Screen Name Redacted

11/15/2021 05:38 PM

Would like to have more access to city information and info - make participating in city's future easier and more accessible. Easy to find or come across. Is the budget proposal for just Victoria or the greater area? Can we consolidate with the CRD instead of so many municipalities so that proposals and projects can get funded and approved?

Screen Name Redacted

11/15/2021 05:52 PM

quit spending our money on your precious pet projects and please look after this city before you totally destroy it!

Screen Name Redacted

11/15/2021 05:56 PM

Stick to civic responsibilities and stop meddling in provincial and federal jurisdictions.

Screen Name Redacted

11/15/2021 05:57 PM

Too many consultants used in small projects where the fees sometimes seem to exceed planned expenses.

Screen Name Redacted

11/15/2021 06:00 PM

Keep tax increases to the rate of inflation and spend within your means like the rest of us.

Screen Name Redacted

11/15/2021 06:04 PM

I think that expenditure on bike lanes, street art, and other expenditures that might seem "frivolous" given the current context and focus on key services that absolutely cannot wait.

Screen Name Redacted

11/15/2021 06:27 PM

The pool replacement saga is a gong show. How can you spend 2 million dollars planning and achieve nothing. There are continual suggestions or proposals for funding of new positions that will add little tangible value. Seems optics are more important than fiscal responsibility.

Please continue to build more bike lanes and improve crosswalks

<p>Screen Name Redacted</p> <p>11/15/2021 06:31 PM</p>	<p>Please continue to build more bike lanes and improve crosswalks and sidewalks. This should be our primary focus for creating a healthy urban population and contributing to global climate goals. In addition, I do not consider it fair that my taxes are raised much higher than the CPI in order to reduce or offset the taxes of business owners. There are many tax payers in the city that struggle to pay their taxes and they should not be subsidizing free enterprise.</p>
<p>Screen Name Redacted</p> <p>11/15/2021 06:46 PM</p>	<p>No additional comments</p>
<p>Screen Name Redacted</p> <p>11/15/2021 06:58 PM</p>	<p>I do not want any part of the city tax revenue shared with indigenous people</p>
<p>Screen Name Redacted</p> <p>11/15/2021 07:18 PM</p>	<p>NEW POOL - Library is fine and supported by multi branches</p>
<p>Screen Name Redacted</p> <p>11/15/2021 07:26 PM</p>	<p>Please be aware that a number of your citizens can't really afford inflation PLUS 1% increase in taxes. Pension income does not work that way. Pensions rarely get above inflation. Please keep this to below inflation so that citizens can afford to be part of the vibrant city and support its businesses.</p>
<p>Screen Name Redacted</p> <p>11/15/2021 08:17 PM</p>	<p>Do not proceed with transferring any municipal taxes to First Nations.</p>
<p>Screen Name Redacted</p> <p>11/15/2021 08:26 PM</p>	<p>NO additions and stop the participatory budgeting. If we have increases stop wasting money on opera, murals and ridiculous programs</p>
<p>Screen Name Redacted</p> <p>11/15/2021 08:28 PM</p>	<p>Defund the bullying police. Help bring in Anti Oppression 101, teaches about power in every situation. We are dealing with toxic masculinity, racism and poor bashing. Three are one. Love the work you are doing to help get Police off of Wellness Checks! thank you very much.</p>
<p>Screen Name Redacted</p> <p>11/15/2021 08:33 PM</p>	<p>Give more focus to affordable housing, housing first models, supportive housing, safe consumption sites, vulnerable populations. Giving more money to Vic PD for "safety" isn't what the city needs, it needs to support our most vulnerable people. And police are not who we need to support this. We need more money going to NONPROFITS and Social Services, not police.</p>

Screen Name Redacted

11/15/2021 08:37 PM

Focus on ensuring provision of core services and infrastructure maintenance over all other services

Screen Name Redacted

11/15/2021 09:03 PM

The tax hike is too high at this time. Citizens are just recovering from a pandemic with soaring house and food prices.

Screen Name Redacted

11/15/2021 09:29 PM

For goodness sake fund the police properly. Downtown is becoming unsafe.

Screen Name Redacted

11/15/2021 09:36 PM

The use of e bikes is increasing but with some support many more car trips could be replaced via electric bikes. I suggest you advocate for provincial subsidies and consider local subsidies.

Screen Name Redacted

11/15/2021 09:42 PM

I think the city needs to become a safe place again.

Screen Name Redacted

11/15/2021 09:43 PM

Need to focus on core responsibilities and services which includes the Crystal Pool and Rec Centre. With food inflation running at over 4%, rents increasing 10% in a year and family homes outside the reach of most young families in Victoria, Council should not be imposing more financial stress on residents. Council needs to balance its books by making tough decisions on using its resources better on needs not wants, rather than on the backs of taxpayers.

Screen Name Redacted

11/15/2021 09:44 PM

Focus on public safety and road maintenance. Fund the police as they request and allow the police department to determine their needs.

Screen Name Redacted

11/15/2021 09:59 PM

Spend money on Victoria, the city, not the tourist town or trying to be some number one of Canada's blah blah blah. Our housing market is blooming and population growth, time to look into common family friendly space (parks, activities, event space) as well as making it livable for everyone

Screen Name Redacted

11/15/2021 10:01 PM

Reallocate funding from the police to social services to address poverty. Increasing or not reducing the policing budget is to be out of touch with the reality most people face, and instead pander to the wealthy who use the police as a means to punish vulnerable populations.

Screen Name Redacted

11/15/2021 10:40 PM

Give the police what they need and fix the decaying infrastructure, please.

Screen Name Redacted

11/15/2021 11:51 PM

no

Screen Name Redacted

11/16/2021 06:25 AM

Quit catering to the homeless and drug addicts. We don't feel safe anymore. You are driving out the taxpayers and bringing in more criminals with your policies!

Screen Name Redacted

11/16/2021 06:43 AM

Please fund the police properly. Issit, Dubow, Potts and Loveday must go as soon as humanly possible.

Screen Name Redacted

11/16/2021 06:52 AM

No more spending on bike lanes! Caledonia Avenue where I live is full of pot holes while Vancouver Street has been turned into a bike only street for the most part making Cook Street congested continually for drivers. Cyclists should be paying towards the creation of the bike lanes by having their bikes licensed and being ticketed when not obeying the rules of the road like other vehicle drivers.

Screen Name Redacted

11/16/2021 07:49 AM

less cops

Screen Name Redacted

11/16/2021 08:51 AM

Please ensure our emergency services get the resources they require. Until our society wakes up and realizes mandatory care is the only real solution for those among us who are suffering from severe mental health issues, we must rely on the police to keep some semblance of safety and order in our city.

Screen Name Redacted

11/16/2021 09:09 AM

more should be spent on youth rehabilitation, and mental health help

Screen Name Redacted

11/16/2021 09:19 AM

The replacement of Crystal Pool needs to be a much higher priority for council.

Screen Name Redacted

11/16/2021 09:28 AM

Support the Police Budget Request

Screen Name Redacted

11/16/2021 09:38 AM

1. Follow existing building codes. If they are not achieving the desired effect, amend them rather than giving developers exceptions. 2. Adequately fund the units responsible for bylaw enforcement and make future funding conditional upon effective enforcement. Anecdote: I was told by the Police that they could not enforce the vehicle noise bylaw because they could not afford a decibel meter.

Screen Name Redacted

11/16/2021 10:06 AM

Hire more police.

Screen Name Redacted

11/16/2021 10:18 AM

Mental health and its resulting problems are not the responsibility of a municipality; UBCM has to use its collective voice to lobby the other two levels of government. More has to be done. Safe injection sites are not the answer.

Screen Name Redacted

11/16/2021 10:54 AM

Do NOT increase the budget for our police. Victorians should not have to incur costs derived from other municipalities. Oak Bay and Saanich have especially treated Victoria unfairly.

Screen Name Redacted

11/16/2021 11:00 AM

Please ensure that both residential and commercial classes are sharing the costs of the services that all benefit from, not putting it all on residential again.

Screen Name Redacted

11/16/2021 11:33 AM

Housing is a crisis! Fast track townhomes, remove height limits, remove neighborhood participation, make it easier and faster

Screen Name Redacted

11/16/2021 11:33 AM

Fund the police.

Screen Name Redacted

11/16/2021 11:55 AM

CITY governance needs to be priority one for ALL residents

Screen Name Redacted

11/16/2021 12:03 PM

N/A

Screen Name Redacted

11/16/2021 12:35 PM

Please stop putting me and my family at unnecessary risk by refusing to adequately fund police and public safety measures such as security cameras and lighting in high risk areas.

Screen Name Redacted

11/16/2021 01:21 PM

Stop the frivolous spending. We need to focus on infrastructure and economic redevelopment to recover from the pandemic.

Screen Name Redacted

11/16/2021 01:32 PM

Allowable rent increase capped at 1.5% for 2022. The increase in taxes outstrips rent increase so having affordable housing is more difficult and properties are harder to maintain on constant shrinking revenue.

Screen Name Redacted

11/16/2021 02:22 PM

Would be nice to see funds directed to solve the homeless situation instead of funding art projects.

Screen Name Redacted

11/16/2021 03:13 PM

Stop using our money to drive social agendas that belong to the Province or the Feds

Screen Name Redacted

11/16/2021 03:47 PM

I would like to see the City of Victoria focus on the basics of what is expected of the municipal government. Focusing on the safety of all neighbourhoods. I will support the budget for increased policing and what is needed to clean up and rejuvenate our downtown core. The mess that is on Pandora and in some of our park spaces is unacceptable. The burden placed on our Police officers and By-law is too much and I would like to see City Council take a more balanced approach and stay in what is the city's mandate not taking on Provincial and Federal issues. I would really like for the City of Victoria to step in and not allow BC housing to "drop" any other shelters or temporary housing into neighbourhoods. We have done more than our share and it is deteriorating our city and neighbourhoods.

Screen Name Redacted

11/16/2021 03:58 PM

Reduce the transfer to general reserves unless a specific future need has been identified.

Screen Name Redacted

11/16/2021 04:23 PM

Every neighbourhood needs a designated dog park.

Screen Name Redacted

11/16/2021 04:31 PM

Victoria is becoming increasingly dangerous and unlivable. The City should stop focusing most of its effort on matters driven by fashionable political doctrine which are mainly outside its jurisdiction, and spend more effort on public safety and the maintenance of basic services. It would be helpful if the entire City council resigned, as a first step to restoring sanity to local government.

Screen Name Redacted

11/16/2021 04:39 PM

Too much money proposed for pie in the sky projects instead of maintaining infrastructure, public safety and businesses downtown. Hardly ever go downtown due to safety issues. I had lunch a couple of weeks ago, came out of the restaurant and this deranged individual was yelling, with no seat in his pants. The woman I was was scared. She was anxious to get out of downtown.

Screen Name Redacted

11/16/2021 04:41 PM

Please make cuts before increasing taxes. Please increase funding to police.

Screen Name Redacted

11/16/2021 05:42 PM

Give the Victoria Police the necessary funding to keep the citizens of Victoria safe. This is not the same city it was 20 years ago as far as crime, homelessness and people with mental health issues. The lawlessness that goes on in Victoria with no consequences is shameful. The police force is strained to ⁴the breaking point, and cannot deal with the increases of crime they are faced with.

Screen Name Redacted

11/16/2021 06:32 PM

Stick to priorities: Clean water; garbage collection; emergency services; adequate police staffing; beautifying parks; good community planning and land use; safe, healthy and sustainable communities; and generous support to Victoria's businesses. Too much attention was given to other projects. Stick to the essentials. If money is left over, other projects can be undertaken. The city must have strong fundamental supports to survive and thrive.

Screen Name Redacted

11/16/2021 06:52 PM

I have chosen some selections as Neutral or Not as important, because I believe some are the responsibility of the Prov. Gov't and not the City's mandate. Housing for example was not the City's job to purchase housing, but the Prov. Gov't, and the money if spent in this area, should have gone to Mental Health and Rehab Centres, again City Councillors should have sent all concerns daily, of street people effecting businesses, neighbourhoods, and destruction to properties and Parks, making our City unfriendly, visibly disgraceful and harmful to themselves and to citizens. Mayor Helps should have been on TV and used any media to put this on Gov't agencies rather than have taken it on.

The City made a mistake using tax payers money for the housing purchasing hotels, motels, because drug dens were created with the worst people making our city worse, and costing on-going huge expenses. We can not recover from this, sadly it has caused a haven for drug dealers, thieves and dangerous people grouped together in our City. Thank you for allowing me to share my thoughts.

Screen Name Redacted

11/16/2021 07:30 PM

In order to have a safe city we need to approve the police budget!

Screen Name Redacted

11/16/2021 07:32 PM

The streets of Victoria are unsafe, especially at night, and especially near Our Place. Police need to spend more time on law enforcement and less time on social work.

Screen Name Redacted

11/16/2021 08:10 PM

You should have not spent what you did in the last few years. The proposed tax increase could have been avoided. This city is too expensive for so many people already. Add in inflation. Stop spending money on too many deluxe projects just to say we are the best cycling city etc.

Screen Name Redacted

11/16/2021 09:39 PM

Do not use my taxes to fund ideology and First Nations reconciliation. Please leave that to the Federal government

Screen Name Redacted

11/17/2021 07:36 AM

Less spending on police, more on social inclusion and affordable housing

Screen Name Redacted

11/17/2021 08:11 AM

Here's hoping that you complete the cycling/transportation corridors as committed!

Screen Name Redacted

11/17/2021 08:28 AM

Defund the police! Victoria invests so much money in policing that could be better spent investing in community supports.

Screen Name Redacted

11/17/2021 09:13 AM

Reduce city staff, especially the planners. stop raising taxes and wasting my money on bike lanes. Stop building multi family housing in nice neighborhoods with single family dwellings.

Screen Name Redacted

More money for additional parks, more money for police .

11/17/2021 09:17 AM

Screen Name Redacted

11/17/2021 09:32 AM

No more downtown bike lanes. Synchronize the lights on Blanchard and Douglas. Increase the left turn time on a green light at bike lane intersections for cars. Allow right turns on a red at bike lane intersections. Do not make any more bike lanes. Do not make any more roads that are single lane where you pull off to meet other traffic. Do not change Government street in James Bay as proposed.

Screen Name Redacted

11/17/2021 09:33 AM

No increase to Vic PD budget, reallocate funds to wraparound community supports, crime prevention and housing

Screen Name Redacted

11/17/2021 09:47 AM

Less money for police and more for social services.

Screen Name Redacted

11/17/2021 10:46 AM

Gee-zus, stick to your lane - be a municipal government that actually, you know, deals with municipal issues.

Screen Name Redacted

11/17/2021 10:47 AM

bikes and cars should travel in the same direction.

Screen Name Redacted

11/17/2021 10:50 AM

It is past time to finish the David Foster Walkway, especially the two pedestrian bridges for James Bay.

Screen Name Redacted

11/17/2021 10:56 AM

The city needs funds for affordable housing so that Victoria is not only for the wealthy. Families are being rented out of the city.

Screen Name Redacted

11/17/2021 11:02 AM

Please support the funding for our police department

Screen Name Redacted

11/17/2021 11:09 AM

Enough of the virtue signalling.

Screen Name Redacted

11/17/2021 11:17 AM

Public Safety needs to be priority

Screen Name Redacted

11/17/2021 11:25 AM

no

Screen Name Redacted

11/17/2021 11:25 AM

PLEASE FUND THE POLICE TO THE AMOUNTS THEY
REQUEST

Screen Name Redacted

11/17/2021 11:34 AM

Do not allow taxpayer money to go to the First Nations. Zero. That is Federal business not ours. No one can even say how much has gone for FN in the last 20 yrs under the Indian Act and it is a stupid idea for Vic city to even consider it

Screen Name Redacted

11/17/2021 11:36 AM

The budget should be held to what it was in 2021. There must be thousands of new condos being occupied that provide new revenue that was not there before.

Screen Name Redacted

11/17/2021 11:39 AM

Set up a tenting area in the City Works yard for those unwilling to get shelter

Screen Name Redacted

11/17/2021 11:42 AM

I would like to see much more money spent on ACT teams and an increase in the police budget. I would very much like to see a facility for those who make our streets unsafe where they could get treatment

Screen Name Redacted

11/17/2021 11:53 AM

More police.

Screen Name Redacted

11/17/2021 11:57 AM

The cost of living in Victoria is too high, I'm a student and I'm in so much debt just trying to live a go to school here with the bare necessities. To combat Climate change we need to listen to and support Indigenous voices, we should be doing more to help stop climate change.

Screen Name Redacted

11/17/2021 12:29 PM

Increase the police budget over and above what is proposed. Downtown Victoria has gone downhill since 2016 or so, the city is in a terrible mess and is unsafe. I do not feel safe downtown any longer. It is not safe.

<p>Screen Name Redacted</p> <p>11/17/2021 12:34 PM</p>	<p>Stop trying to do tasks beyond your scope. Stop underfunding law enforcement to "pressure" higher levels of government</p>
<p>Screen Name Redacted</p> <p>11/17/2021 12:55 PM</p>	<p>More police needed. Additional federal and provincial funding must be sought for supportive and subsidized housing. Not Victoria taxpayers' responsibility to house regional homeless.</p>
<p>Screen Name Redacted</p> <p>11/17/2021 01:00 PM</p>	<p>It is not the responsibility of victoria residents to pay reparations to first nations, this is a federal issue. Fund all requests fot policing Cancel the free bus pass program and use it for policing budget. And get rid of equity and diversity employees and hiring for this. We have more pressing need for staffing and budget.</p>
<p>Screen Name Redacted</p> <p>11/17/2021 01:20 PM</p>	<p>Almost 1/4 of the operating budget is allocated to the Victoria Police Department. This funding should be disseminated to support services outside of the Vic PD. Not only are many city issues outside their scope and thus should not be Vic PD's responsibility to deal with and be funded for, but we need to address these issues with community based/derived solutions. Otherwise we risk criminalizing those who need our support.</p>
<p>Screen Name Redacted</p> <p>11/17/2021 01:29 PM</p>	<p>Cut police spending by 50%. See Forbes article, How Much Do U.S. Cities Spend Every Year On Policing? https://www.forbes.com/sites/niallmccarthy/2017/08/07/how-much-do-u-s-cities-spend-every-year-on-policing-infographic/?sh=295301b8e7b7. Stop subsidizing new developments. Raise big business tax rate. Reduce small business and homeowner tax rate.</p>
<p>Screen Name Redacted</p> <p>11/17/2021 01:31 PM</p>	<p>Invest in your community as a WHOLE - not just one segment of the population. The poor or street people will not prosper without local businesses and support from the community in general so find a balance. That is not there right now.</p>
<p>Screen Name Redacted</p> <p>11/17/2021 01:33 PM</p>	<p>I would like the City to start no new projects - and just work to improve what we have now and what we had prior to this City Council, i.e. a formerly vibrant downtown (which is crumbling towards a slum) well maintained roads, sidewalks, we badly need well lit pedestrian activated crosswalks everywhere. NOTHING NEW.</p>

<p>Screen Name Redacted</p> <p>11/17/2021 01:34 PM</p>	<p>The city budget should not be used for reconciliation purposes. I object to the new tax on new construction which is transferred directly to the Songhees and Esquimalt nations. Taxes should be used to benefit ALL citizens, not just a tiny, select few.</p>
<p>Screen Name Redacted</p> <p>11/17/2021 01:41 PM</p>	<p>Council wastes a lot of money with pet projects and items that are not in their jurisdiction. Focus on municipal issues and don't waste our money.</p>
<p>Screen Name Redacted</p> <p>11/17/2021 02:05 PM</p>	<p>We must have more than the minimum policing in Victoria, since we are attracting ne'er-do-wells from all over the country. (Like that word?). Taxpayers can afford and are willing to pay more, if the police get the resources to do the best possible job. Don't hamstring them.</p>
<p>Screen Name Redacted</p> <p>11/17/2021 02:11 PM</p>	<p>yes- city needs to be much more transparent (what is residential tax increase for 2022?) and needs to manage the budget better- 29.38% increase in the budget over the last 5 years is terrible. Council needs to focus on the basics and manage things in its control.</p>
<p>Screen Name Redacted</p> <p>11/17/2021 02:16 PM</p>	<p>council should only focus on municipal responsibilities and stop wasting time on areas that are clearly the responsibility of Provincial and Federal governments.</p>
<p>Screen Name Redacted</p> <p>11/17/2021 02:16 PM</p>	<p>Why is a budget increase proposed for VicPD for larger scale organized demonstrations? This money should instead be put towards the things that people are actually demonstrating/organizing for, i.e., climate action, Indigenous sovereignty/resurgence, housing for the homeless, etc.</p>
<p>Screen Name Redacted</p> <p>11/17/2021 02:22 PM</p>	<p>Every service in this city now costs large amounts of extra money over and above taxes -- water, wastewater, etc., etc. Perhaps if council wasted less on areas outside its jurisdiction, it could provide a decent level of services for its tax dollar.</p>
<p>Screen Name Redacted</p> <p>11/17/2021 02:32 PM</p>	<p>I think the City should be taking a more focused approach to larger infrastructure projects, rather than taking on a lot of projects and moving through them slowly. In other words, rather than doing 15 projects concurrently, focus on 5 projects and get them done</p>

quicker. The planning and resource burn should be similar, but the City reduces how many active projects are actively taking up road space, and reducing congestion. Part of this analysis should also include the economic cost of traffic/congestion.

Screen Name Redacted

11/17/2021 02:39 PM

Arts infrastructure is lacking and for a tourist destination that is a problem.

Screen Name Redacted

11/17/2021 02:51 PM

Spending way too much money on issues that are NOT a municipal responsibility. (I still remember the letter sent to Venezuela???)

Screen Name Redacted

11/17/2021 03:19 PM

1. The Strategic Objectives are too broad; would like to see more focus on core municipal services, value for money, financial discipline/restraint 2. Council needs to contain the growth of permanent staff and challenge any property tax increases above inflation - especially as inflation increases. The inflation +1% policy should be justified year by year. 3. Supplementary programs and services should compete with core services for budget allocation decisions - not be added on in addition

Screen Name Redacted

11/17/2021 03:59 PM

Downtown Victoria, Old Town, is Victoria's tourism's bread and butter. More must be done to protect it. These heritage buildings are assets, not impediments. Nobody comes to Victoria to look at yet another crappy condo tower with ground-level retail. It would be nice if people remembered that.

Screen Name Redacted

11/17/2021 05:27 PM

Stop raising taxes. People are already stretched too thin. In a year where we saw 4% inflation, no ability to raise rent or income potential, tax payers cannot pick up capital bills too. Cities need to budget or run a deficit on no increase just like the rest of us.

Screen Name Redacted

11/17/2021 05:27 PM

I'd like to feel safer downtown. I don't drive, depend on transit and work downtown. I don't feel safe downtown

Screen Name Redacted

11/17/2021 05:33 PM

More green /

Screen Name Redacted

11/17/2021 05:41 PM

I think the council has caused the increased budget due inviting the criminal element into Victoria and allowing camping in the parks.

Screen Name Redacted

11/17/2021 05:43 PM

I like moving some police money to mental health workers to change up how police interact on wellness checks, and when dealing with homeless and drug addicted.

Screen Name Redacted

11/17/2021 05:45 PM

Get rid of bike lanes or licence bikes

Screen Name Redacted

11/17/2021 06:25 PM

Please ensure our police department are properly funded with their increased workload. All city councillors should do a ride along to see what they really do in a shift.

Screen Name Redacted

11/17/2021 06:27 PM

I'll feel as a tax paying citizen that Victoria Council needs to increase the police budget for 2022.

Screen Name Redacted

11/17/2021 07:05 PM

support bicycling, support mediation for climate change, support vulnerable populations

Screen Name Redacted

11/17/2021 07:07 PM

Public safety and resolution of the unsafe downtown core needs to be the primary focus of the City budget. The constant cuts to policing services need to be reversed. When average citizens do not feel safe in their own city and it feels like the streets are run by the marginalized that is the sign of a city in chaos. We need strong leadership and enforcement of the Rule of Law. I fear for the future of our policing services in the current climate and conditions.

Screen Name Redacted

11/17/2021 07:38 PM

Fund VicPD to the full amount to create public safety in this city. This is the most important priority. We are facing a public safety crisis. The ship has no captain.

Screen Name Redacted

11/17/2021 08:26 PM

Stop messing with infrastructure that isn't problematic

Screen Name Redacted

11/17/2021 09:33 PM

I would like more transparency about the amount of money spent on vehicle infrastructure vs. pedestrian infrastructure vs. bike infrastructure.

Screen Name Redacted

11/18/2021 12:19 AM

Slower on bike lanes more emphasis on the abysmal arterial roads - especially the E-W roads. fewer patches and more complete re-paving

Screen Name Redacted

11/18/2021 07:12 AM

Spend less, we have all been hurt by Covid, not a time to waste money. Start by getting rid of the mayors assistant. Ridiculous for the size of this city.

Screen Name Redacted

11/18/2021 08:38 AM

Basically, I would like to see more emphasis on supporting/subsidizing individual residents and neighbourhoods rather than a shocking surplus of support/subsidization for businesses.

Screen Name Redacted

11/18/2021 08:44 AM

Less \$ on flowers on corner of Belleville and government - switch out every 6 months and more on road fixing - huge dip in road across from empress where water sits for days and cars splash people. Need a vision for downtown area. Very hodgepodge planning -worst traffic engineers and skyline in the country bar none. No where close to being a modern city. Poor poor planners. NO VISION. Not sure what we're paying for in our planners but for sure they do not have the skills. Mediocre talent. Sorry to have to say this. But if you travel around Europe and Asia you feel like you are in a time warp when you come back home to Victoria

Screen Name Redacted

11/18/2021 09:18 AM

Fix roads before we build more bike lanes that aren't used (Graham St). When building bike lanes increase lane width buses use by reducing width of concrete dividers use steel pilons if necessary. Currently no one can safely and comfortably drive beside a bus or large truck where bike lanes are.

Screen Name Redacted

11/18/2021 09:34 AM

Please shelve the proposal for a reconciliation grant. Those moneys should be coming from the federal and provincial governments, not municipal.

Screen Name Redacted

11/18/2021 10:16 AM

Way too much money is being given to policing. We have extreme problems with homelessness and drug addiction. More police spending is not a useful response to this. Money spent on affordable housing, drug rehabilitation, and mental health crisis services would help more. Police don't make me feel safe and seeing my city spend more on funding their department makes me feel like effective approaches to our problems are being ignored for things that hurt us. Victoria prides itself on progressivism, it should be role model in using effective forwards-thinking alternatives to police departments

Screen Name Redacted

11/18/2021 10:28 AM

Buses. We desperately need buses to green our city. Fairfield needs a decent community centre. Lots of room to renovate, extend the building so we have an all age inclusive resource. This might not be the right box to talk about buses but this needs to be number one topic.

Screen Name Redacted

11/18/2021 11:27 AM

we need to reduce the budget for the Vic police & put that money towards in-community support & safety projects. we need more focus on people as opposed to cars. we need to include racialized, LGBTQIA2s+ & otherwise marginalized folks in our original considerations of budget use

Screen Name Redacted

11/18/2021 11:39 AM

There should be some mention of decreasing spending on provincially-responsible areas (fire department filling in for ambulance on medical calls, housing people in temporary housing instead when the city should address housing through development).

Screen Name Redacted

11/18/2021 12:05 PM

support the police

Screen Name Redacted

11/18/2021 12:56 PM

More money needs to be allocated to police. If 85% of their time is spent responding to the temporary shelters, opioid crisis and homeless population it means that just 15% of their time is being spent towards the rest of the public. This is unfair to the residents of this city.

Screen Name Redacted

11/18/2021 01:46 PM

Crystal pool replacement should be a priority.

Screen Name Redacted

11/18/2021 01:58 PM

Address the outcome of the decision to house the homeless in Victoria parks and now state of emergency on the streets affecting the Policing budget. Victoria is not the only place that should be on the financial hook to house all. The area is referred to GREATER Victoria after all.

<p>Screen Name Redacted</p> <p>11/18/2021 02:28 PM</p>	<p>More roundabouts should be integrated into neighbourhoods and at large 5- way intersections (ie Interurban, Hastings and Wilkinson) or intersections with acute angles that require 3 light changes (ie Bay and Wilson)</p>
<p>Screen Name Redacted</p> <p>11/18/2021 02:37 PM</p>	<p>Distribute money for reparations to the Indigenous communities upon whose land we are colonially occupying.</p>
<p>Screen Name Redacted</p> <p>11/18/2021 02:48 PM</p>	<p>I would love it if the city would stay in it's lane and leave provincial matters for the province.</p>
<p>Screen Name Redacted</p> <p>11/18/2021 02:53 PM</p>	<p>allocate funding towards initiatives that support community members affected by the intersection of housing instability and substance use. Rather than continuing to retraumatize folks by taking away their tents and supplies, offer more support for this population (more resources, funding to outreach healthcare, safe supply alternatives, banning police profiling). Also a team of healthcare providers responding to mental health crises should replace police response. Other priorities: reduce police funding; reduce police budgets; and enforce mandatory antiracism, harm reduction, and mental health training for law enforcement.</p>
<p>Screen Name Redacted</p> <p>11/18/2021 03:27 PM</p>	<p>Enough bike lanes. Enough development. More green space and denser tree canopy.</p>
<p>Screen Name Redacted</p> <p>11/18/2021 04:16 PM</p>	<p>cut Transit subsidy</p>
<p>Screen Name Redacted</p> <p>11/18/2021 04:23 PM</p>	<p>The city should be focused on the considerable infrastructure needs of the city now and into the future. So much of the cities focus and far too much of the revenue it demands from the residence and business owners seems misdirected to funding services outside the cities core responsibilities.</p>
<p>Screen Name Redacted</p> <p>11/18/2021 09:42 PM</p>	<p>Put hold on bike lanes and focus on underground</p>
<p>Screen Name Redacted</p> <p>11/18/2021 09:49 PM</p>	<p>HOUSING IS THE MOST IMPORTANT PRIORITY THERE CAN BE. IT IS A SERIOUS CRISIS AND NEEDS TO BE ADDRESSED NOW!!! RENT CONTROLS NEED TO BE PUT IN PLACE NOW!!!!</p>

<p>Screen Name Redacted</p> <p>11/18/2021 10:23 PM</p>	<p>I believe that too much is being spent on policing, and not enough on more effective (and cost effective) responses to homelessness and mental illness.</p>
<p>Screen Name Redacted</p> <p>11/18/2021 11:02 PM</p>	<p>I don't think we should increase the police budget. There is no need.</p>
<p>Screen Name Redacted</p> <p>11/18/2021 11:02 PM</p>	<p>i do not think we should keep increasing the police budget</p>
<p>Screen Name Redacted</p> <p>11/19/2021 08:27 AM</p>	<p>Defund the police. They drain too much of the city budget and have a stranglehold on value for money. As a home owner, I'm unhappy with the idea that 2% of the tax increase will go towards them.</p>
<p>Screen Name Redacted</p> <p>11/19/2021 09:36 AM</p>	<p>The cross walk at Oak Bay Avenue and Rockland is on the wrong side of the street. It should be moved to the east side to make the crossing much safer for both vehicles and pedestrians. An easy fix.</p>
<p>Screen Name Redacted</p> <p>11/19/2021 10:08 AM</p>	<p>Police need more resources and funding. Do not fund special interest groups that are supported and led by City Councillor's own interests. Create a city for all citizens. Think of the future, not repairing a past.</p>
<p>Screen Name Redacted</p> <p>11/19/2021 11:22 AM</p>	<p>no comments</p>
<p>Screen Name Redacted</p> <p>11/19/2021 01:23 PM</p>	<p>Do not provide funding to artists who make political statements with their grants.</p>
<p>Screen Name Redacted</p> <p>11/19/2021 01:36 PM</p>	<p>Please lower the Chief of Polices Salary, he makes more then we put into most things for our city which is 100% unfair and disgusting.</p>
<p>Screen Name Redacted</p> <p>11/19/2021 02:50 PM</p>	<p>Put emphasis on staff to provide quick, efficient service to residents in the operating budget and improve the ability to easily drive from one place in the city to another in the capital budget. Also, try to keep Victoria a nice place without becoming a smaller Vancouver which is the current trend. E.g. no variances in building permits that developers get to build big buildings. We are moving out of being a</p>

medium size, livable city to one that grows too fast and is no longer better or different from many other North American cities.

Screen Name Redacted

11/19/2021 03:06 PM

Far too many unnecessary proposals for new, unnecessary and costly City Employee positions.

Screen Name Redacted

11/19/2021 03:33 PM

More money for police, public safety, and bringing the city back to sanity.

Screen Name Redacted

11/19/2021 03:38 PM

More money for the police less money for social justice and virtue signaling.

Screen Name Redacted

11/19/2021 04:51 PM

I would like to express that I oppose all proposed increases to the Vic PD budget, as this money comes from our communities and causes us violence when Vic PD criminalizes poor, Indigenous, racialized people. Chief Del Manak receives a salary higher than the premier of BC. This should alarm us - especially given the violence he has committed on our communities of colour. His online presence is both unprofessional and oppressive and I do not believe the city should raising any budgets within Vic PD. In general, I call for the City to defund the police, and reinvest that money into community initiatives that address problems at the root. Programs that support mental health and well-being, housing unhoused folks, hot food programs, community building and arts. The City should be allocating money into people to give them all they need so that so called "crime" is lowered - people only commit "crimes" when they do not have what they need to survive. We do not need the police in our communities, that does not keep us safe. We need to reinvest in the people and completely change the system. I reiterate that I stand against any budget increases to the vic pd.

Screen Name Redacted

11/19/2021 05:55 PM

Enough with the reconciliation. We cannot keep paying for the sins of our forefathers. We get taxed at the Federal and Provincial level. NO NEW TAXES. No new committees for studies on climate or culture. talk to the Feds about converting space at the naval base for the homeless. have the province fund more facilities for the mentally ill and get them off drugs and off the street. stop painting sidewalks rainbow colors.

Screen Name Redacted

Vic PD needs greater support from city council.

11/19/2021 08:30 PM

Screen Name Redacted

11/20/2021 07:11 AM

More efficient and alternative public transit. Trains, efficient buses, ride sharing. We need it all in this very car-forward city. Bike lanes aren't enough.

Screen Name Redacted

11/20/2021 08:42 AM

GIVE THE POLICE WHATEVER THEY'RE ASKING FOR; LESS "STUDIES"

Screen Name Redacted

11/20/2021 09:10 AM

The main purpose of the City is to provide essential services for its citizens. The City should not get involved directly in areas that are of a Provincial or Federal responsibility. I.e homelessness, mentally challenged drug compromised people etc. The city should be pressuring other levels of Government to act not taking direct action diverting Taxpayers money from core responsibilities.

Screen Name Redacted

11/20/2021 10:45 AM

The police budget is far too high. I would like to see it decrease. By spending so much on policing we are neglecting other important areas such as environmental stewardship/preparing for the climate crisis, affordable housing, and arts/culture.

Screen Name Redacted

11/20/2021 11:36 AM

Restructuring of the distribution of funds. The police a majorly over funded compared to all other budgets.

Screen Name Redacted

11/20/2021 01:07 PM

The police do not need more funding, the money should be allocated to reconciliation efforts and current climate issues. The police system we have is incredibly biased and racist and needs to be defunded.

Screen Name Redacted

11/20/2021 01:51 PM

Supporting our Police department and the needed funds to keep our city safe for all.

Screen Name Redacted

11/20/2021 02:11 PM

Funding needs to be made more equitable by taking money from the egregious policing budget. Please fire chief Del Manak, he is a ridiculous drain to city resource, making the more than the premier!!

Screen Name Redacted

11/20/2021 03:15 PM

No

Screen Name Redacted

11/20/2021 04:47 PM

LESS cops, a police state is dystopian hell! Reduce the police budget by 80% and invest in community support! More community housing and health services to address the homeless epidemic.

Screen Name Redacted

11/20/2021 05:11 PM

The bike lanes are great - would love to see more of these and electric vehicle charging stations.

Screen Name Redacted

11/20/2021 06:43 PM

No

Screen Name Redacted

11/20/2021 07:08 PM

please consider not increasing Vic police department budget and instead directing that into harm reduction and resources for vulnerable communities

Screen Name Redacted

11/20/2021 07:34 PM

Defund the police.

Screen Name Redacted

11/20/2021 07:44 PM

no increase in funding for VicPd

Screen Name Redacted

11/20/2021 08:33 PM

Community centres need more funding. I suggest taking \$100k of the chief of police wage and give it to community centres to run youth and senior programming

Screen Name Redacted

11/20/2021 08:44 PM

defund the police. put money into communities instead. the police do significantly more harm than good

Screen Name Redacted

11/20/2021 09:05 PM

Defund the police. Any financial requests from VicPD and Del Manak should be seriously investigated. The money they request should be redistributed towards helping out our most vulnerable individuals. Safe supply. Social workers. Housing. Towards arts and culture. When that its taken away we loose space to be expressive, social human beings. And towards reconciliation with Indigenous communities. For to long have they been pushed aside. They hold the knowledge to help the climate crisis and healing modalities needed to bring the change.

<p>Screen Name Redacted</p> <p>11/20/2021 09:24 PM</p>	<p>Defend the police and RCMP ! Use it to house the unhoused! Feed those struggling! - unhoused, low-income families, single parents, those struggling with disabilities, BIPOC, LGBTQIA2S, students in need/MAKE TUITION AND ALL EDUCATION FREE; ensure all food is GMO free/organic, affordable, accessible; free WiFi everywhere; lower phone bills, lower grocery costs, TAX THE RICH, TAX THE CHURCH, *INDIGENOUS, INUIT, METIS PEOPLES AND THEIR OLD ONES/ELDERS* - find ways to get more *Indigenous*/BIPOC/marginalised people in the workplace and government!</p>
<p>Screen Name Redacted</p> <p>11/20/2021 09:37 PM</p>	<p>Less on the Vic PD. Less police funding and more emphasis on teams of people trained in mental health to respond to crisis, safe drug use sites for harm reduction, more affordable housing, etc</p>
<p>Screen Name Redacted</p> <p>11/21/2021 07:48 AM</p>	<p>More bike paths</p>
<p>Screen Name Redacted</p> <p>11/21/2021 09:36 AM</p>	<p>Increasing Vic PD budget is beyond unnecessary. That money needs to go towards community health and safety initiatives. In fact, money needs to be taken away from the VicPD budget to fund alternative programs such as safe injection sites, affordable therapy and rehabilitation. Defund the police. They do not need to forcefully try to fix things and make things worse in many situations. We need to look at other progressive options.</p>
<p>Screen Name Redacted</p> <p>11/21/2021 11:06 AM</p>	<p>Improved policing and cleaning on Pandora near Quadra</p>
<p>Screen Name Redacted</p> <p>11/21/2021 12:18 PM</p>	<p>defund the police</p>
<p>Screen Name Redacted</p> <p>11/21/2021 01:52 PM</p>	<p>If possible, I would like to see more resources put toward active transportation facilities and complete streets until those are brought into line with years of funding focused on motor vehicle focused infrastructure. And, in light of the growing evidence around climate change, a higher priority of storm water (including tidewater) infrastructure.</p>
<p>Screen Name Redacted</p> <p>11/21/2021 02:03 PM</p>	<p>Stop always prioritizing households with 2+ cars. They are not the norm</p>

Screen Name Redacted

11/21/2021 02:36 PM

This horse has left the barn, but as a longtime provincial government employee I have long wondered why the City has to pay at the top of the range, and beyond, for staff. This high cost undermines the argument for additional positions

Screen Name Redacted

11/21/2021 02:48 PM

Instead of spending so much money on bike lanes, how about spending more on maintaining parks and planting trees.

Screen Name Redacted

11/21/2021 03:12 PM

Perhaps less allocated to police enforcement and more to social supports. Our un-housed need help, not incarceration

Screen Name Redacted

11/21/2021 04:56 PM

stop prioritizing police funds over things that actually benefit citizens and at risk communities

Screen Name Redacted

11/21/2021 05:10 PM

Please focus on climate change

Screen Name Redacted

11/21/2021 05:28 PM

I am horrified to hear that the Vic PD budget is being increased. Put this money (and more) towards reconciliation efforts, supporting our unhoused community, and environmental efforts. Defund the police! I will not have my tax dollars go towards furthering colonial violence.

Screen Name Redacted

11/21/2021 05:36 PM

Wonderful that the multi year plans have "measurable goals" but I wish there was some indication of progress other than "completed" or "ongoing". Are we making progress towards housing the unhoused? What about trends over time in job creation or number employed? Also unclear what role the city is taking in housing. Why not change zoning to allow more density, as New Zealand has done? Victoria ripens the risk of pricing nurses, police, teachers, grocery clerks and care givers out of our housing market.

Screen Name Redacted

11/21/2021 05:54 PM

Defund the police. Put money into homeless shelters. Create affordable housing units. Put money towards indigenous reconciliation

Screen Name Redacted

11/21/2021 06:12 PM

Please stop disproportionately allocating funds to the vicpd. They do NOT need a budget increase. The funds used for vicpd should be used for other projects that would ACTUALLY benefit the community (affordable housing, arts and culture).

Screen Name Redacted

11/21/2021 06:15 PM

Everyone I know is livid about the raising of the police budget. It is simply sickening that these thugs are allotted more and more money each year to harass the poor and vulnerable, and to disregard human decency. Absolutely disgusted to live in victoria and see the government bow to the pressure of the police for more money they absolutely do not need. Our cheif makes more than the premier of BC. What an absolute farce.

Screen Name Redacted

11/21/2021 06:23 PM

Programs to support small/locally owned businesses that help our community thrive

Screen Name Redacted

11/21/2021 07:06 PM

Please, triage and help our homeless. Too many people are dying on our streets.

Screen Name Redacted

11/21/2021 07:12 PM

Focus on lower taxes.

Screen Name Redacted

11/21/2021 07:13 PM

until you adopt a zoning/planning framework that protects the comfort of current users/occupants over green light for private developers: freeze planning zoning budget

Screen Name Redacted

11/21/2021 07:38 PM

Focus budgets on City responsibilities and not Federal and Provincial responsibilities, such as housing etc.

Screen Name Redacted

11/21/2021 07:40 PM

We get the maintenance and amenities we pay for. Good maintenance begets respect and civic pride. It is false economy to keep taxes low.

Screen Name Redacted

11/21/2021 08:08 PM

Put less money in Del Manak's pocket.

Screen Name Redacted

11/21/2021 08:31 PM

Your "availability, repair, or maintenance" questions are too vaguely worded to limit the number of ways the questions can be interpreted.

Screen Name Redacted

11/21/2021 09:02 PM

Please please please increase the budget for policing. I do not feel safe downtown even in the daytime. I do not feel safe in James

Bay after dark. There are not enough officers to deal with the crime levels, mental health crises, accompanying bylaws officer, prevention programs, etc. Bylaw officers should not have to spend 70+ % of their time dealing with the homeless. Do something about it!

Screen Name Redacted

11/21/2021 09:37 PM

Wasting money on My Great Neighborhood when we all don't benefit from the budget. Make my neighborhood great by fixing the road, eliminate cars that cut through, left, right and center. Cars that park in residential areas that are not residences. What does it take to get a "Residential Parking Only" sign (emailed Beth Long, in August, no response) Wasting money on creating "villages" that residences it affects were not consulted. Wasting \$10 000 on Community trees. Allow a second party to approve the City's spending. City is not fiscally responsible.

Screen Name Redacted

11/21/2021 09:42 PM

Take back the City. Make it safe. Make it clean. Support local businesses. Support your Police Force. Give us back a capital city we were once proud of. Enough!

Screen Name Redacted

11/21/2021 10:01 PM

The city of Victoria needs to stick to municipal issues and not deal with issues that are routinely dealt with by provincial and federal governments.

Screen Name Redacted

11/21/2021 10:17 PM

Honestly, Victoria needs to defund the police and put as much money and resources as possible into housing, harm reduction and reducing the gap between rich and poor.

Screen Name Redacted

11/21/2021 10:25 PM

End all separate utility billing. Pretending our taxes haven't gone up all while inventing new utilities and levies is facile. The street sweeping levy? I pay taxes to have my streets swept; it isn't some kind of extra. The drain levy and the water use levy? Dump them, add them to the tax bill. Citizens deserve to know how much they are being taxed and how much our total payments to the city are really increasing.

Screen Name Redacted

11/21/2021 11:29 PM

Yes, more money needs to be deferred from the Police budget and put into other important works. The Police have a very large portion of the budgetary pie at this point and we need social infrastructure beyond law enforcement. Safe injection, more social workers.

<p>Screen Name Redacted</p> <p>11/22/2021 04:04 AM</p>	<p>Defend police who agitate purposefully in order to have a pathetic reason to arrest u</p>
<p>Screen Name Redacted</p> <p>11/22/2021 07:39 AM</p>	<p>Fast track Pickleball courts at Topaz Park, plan for 8 more dedicated Pickleball courts annually</p>
<p>Screen Name Redacted</p> <p>11/22/2021 07:45 AM</p>	<p>There are difficult choices to be made. Ensuring infrastructure is maintained will help avoid cleanup costs resulting from systems failure. I would also like to note tge challenging job of policing. I believe Chief Manak has done an excellent job under challenging circumstances and I advocate for innovative approaches to de-escalate situations before they result in injury.</p>
<p>Screen Name Redacted</p> <p>11/22/2021 08:39 AM</p>	<p>More separated bike lanes please!! Widen sidewalks!! Take that space from cars. Make it difficult for people to drive in the city. Less polluting modes of transportation will help us have a liveable planet in the future.</p>
<p>Screen Name Redacted</p> <p>11/22/2021 09:17 AM</p>	<p>I don't support the proposed increase of the VicPD budget to over 24% of the city's budget. Victoria already has one of the largest police budgets in Canada, I think we are in in the top 3 or 4. How can you justify increasing it to almost a quarter of your budget when we have to confront other important social and environmental crises? I think the money associated with this proposed increase should be put into the homelessness crisis and creating affordable and safe housing. Nobody should live on the streets. It should be put toward services for mental health and addiction. Police may be helpful in certain situations, but they are definitely not a long-term solution for overall community safety. People feel safe when they have shelter, community, healthcare, and food. It should also be put into Sustainable Planning and Community Development which currently only gets 2%, and Business and Community Relations at 3%. You say you are committed to climate action, but you aren't putting enough money toward making it a reality. Maybe it's time to try a different path rather than continuing with a status quo that isn't working.</p>
<p>Screen Name Redacted</p> <p>11/22/2021 09:56 AM</p>	<p>Stop giving money to the police, help the unhoused and people with addiction. Save our planet</p>
<p>Screen Name Redacted</p>	<p>no</p>

11/22/2021 10:00 AM

Screen Name Redacted

11/22/2021 10:31 AM

Please create the Reconciliation Grant to the Songhees and Esquimalt Nations. This will work in concert with goals for justice, vulnerable peoples, and climate futures.

Screen Name Redacted

11/22/2021 11:12 AM

I'm happy to see continued funding for The Office of Equity, Diversity and Inclusion.

Screen Name Redacted

11/22/2021 11:14 AM

Why aren't public safety and infrastructure maintenance listed as priorities? These should be areas of municipal focus, but the City tends to focus on affairs that are outside of its mandate.

Screen Name Redacted

11/22/2021 11:22 AM

It would be great if the police budget could be increased. The crime in our city continues to get worse and it sounds like the police are no longer able to respond to calls in a timely manor.

Screen Name Redacted

11/22/2021 11:43 AM

Please do NOT increase the police budget! Defund the police!

Screen Name Redacted

11/22/2021 12:09 PM

Look into the feasibility of a raised crosswalk at the intersection of Fairfield and Kipling.

Screen Name Redacted

11/22/2021 12:14 PM

Improve policing and bylaw enforcement

Screen Name Redacted

11/22/2021 01:03 PM

Investment needed to reduce traffic congestion especially downtown. More coordination with neighboring municipalities on all projects/initiatives is required

Screen Name Redacted

11/22/2021 01:05 PM

Policing and Bylaw enforcement is very important. I am wary about going downtown and into larger parks, like Beacon Hill. Next, infrastructure maintenance and improvement, especially the conduct of water and wastewater. If I could ask the City for something in addition to what is in the budget, it would be for a dump like Oak Bay's, where we could bring not only garbage, but also, metal, garden waste, paper/cardboard, paint and other items, as well as their little "exchange" area - and 6 days a week. I feel like we are second class citizens in Victoria compared to Oak Bay and Esquimalt. A place to take recycling would also help reduce

the load for Hartland. Much goes into the garbage that could be recycled, if we had someplace to take it, including hazardous waste products.

Screen Name Redacted

11/22/2021 01:25 PM

We need to fund our police. I realize we are taking the brunt for the whole CRD, but we still need to fund them, despite it being "unfair"

Screen Name Redacted

11/22/2021 01:51 PM

The proposed increase to chief del manak's salary and the increase in overall police budget is despicable. More police will NEVER solve problems. Systemic change and economic support for our vulnerable populations, affordable housing, and assisting those living with addiction and mental health problems are the only reasonable solution.

Screen Name Redacted

11/22/2021 02:01 PM

Spending a 25% of tax dollars on policing is not appropriate. Public services like transit and widely available affordable housing and healthcare need to be top priorities not policing.

Screen Name Redacted

11/22/2021 02:08 PM

Remove a significant amount of the police budget for services that should be more frequently used instead. Mental health professionals should be used in a lot of situations that police are not trained to handle. Police should spend their budget to create a sense of community and keep everyone safe, whereas they regularly enforce intimidation practices. There are real crimes that occur, and police spend multiple days of the year standing outside of UVic facilities to give tickets to students who are financially struggling when they could be facilitating a better relationship within the community otherwise.

Screen Name Redacted

11/22/2021 02:37 PM

No

Screen Name Redacted

11/22/2021 02:52 PM

I do not agree with an increase to the Police budget. If anything, portions of the police budget should be reallocated to other services such as mental health services.

Screen Name Redacted

11/22/2021 03:50 PM

1. There is very little presence of police in downtown, and this triggers a heaven for homeless and transient people who are using the sidewalks and businesses fronts to sleep and beg. Not to mention the garbage left behind, the unpleasant odour and all the carts and dirty clothing on the sidewalks. City Council should

review the bylaws to allow to remove homeless and their property from downtown area, if we want Victoria to become a truly safe city. 2. The budget for the police should be increased only if a permanent police presence will be in downtown and having the capability to enforce well defined bylaws.

Screen Name Redacted

11/22/2021 04:03 PM

I cannot condemn strongly enough the proposed increase to the police budget. Increasing the budget of the police force is not the solution to anything, it will only further criminalize and harm vulnerable populations.

Screen Name Redacted

11/22/2021 04:05 PM

Implementing an arts infrastructure fund is a high priority for me.

Screen Name Redacted

11/22/2021 04:12 PM

The City has become unsafe as a result of underfunding of Victoria Police Department. Funding and resources should be increased to make the force effective, then measures can be taken to make the system more efficient.

Screen Name Redacted

11/22/2021 04:20 PM

Rent is skyrocketing. It increases every year. Now 1 bedrooms are \$1500 per month. In a matter of years the rent will reach \$2,000 per month. Many more vulnerable citizens will be homeless like seniors, disabled, income assistance, single parents, students and the working poor. Can you please lower the rent? Or do something about this?

Screen Name Redacted

11/22/2021 04:21 PM

I'm assuming there will be a place to answer this question towards the end of the survey. This seems premature. One point however: trying to rank the following: Good Governance and Civic Engagement Reconciliation and Indigenous Relations Affordable Housing Prosperity and Economic Inclusion Health, Well-Being and a Welcoming City Climate Leadership and Environmental Stewardship Sustainable Transportation Strong, Liveable Neighbourhoods in terms of importance to our city is virtually impossible, there was no option for tied comments and i felt the ranking i provided was probably not totally in line with my views.

Screen Name Redacted

11/22/2021 05:07 PM

In 2019 my property taxes + utility costs totaled \$6,594.06 In 2021 my total cost is \$8,748.56 This is a 25%, this is not an affordable increase especially for middle and lower income home owners we also have large mortgagees and maintenance. The average income in Victoria is \$53,126 per year I think increases should be in line with the provincial renter's increase

Screen Name Redacted

11/22/2021 05:29 PM

The City must defund the police. I am aware the City has been given in-depth feedback about this for multiple years now, and yet has maintained a bloated budget and irrationally staunch support for VicPD. Divest from the police and reinvest in non-policing mental health and substance use supports, social services, community alternatives, and poverty reduction measures. Alternatives do exist if you step back from th VicPD comms team long enough to listen for them.

Screen Name Redacted

11/22/2021 06:27 PM

Much more competent mayor and council would be a great restart!

Screen Name Redacted

11/22/2021 07:05 PM

You need to prioritize safety and crime. Lived in this city for 20 years and it's never been worse. Vic council doesn't seem to support residents, business or acknowledge crime in any way. If it goes against the 'narrative' than concerned citizens are branded insensitive. This council is gaslighting us. We don't need to spend \$140,000 dollars a year on a homeless liaison.

Screen Name Redacted

11/22/2021 07:24 PM

The over 5% increase to the Victoria Police Department budget is contrary to the city's strategic plan objectives (particularly Reconciliation and Indigenous Relations and Health, Well-Being, and a Welcoming City). Continued increased investment in the VicPD is endangering Victoria residents. To better support community safety, the City should redirect this budget to social services and affordable housing, focusing first on creating permanent housing for residents who are unhoused or precariously housed.

Screen Name Redacted

11/22/2021 07:52 PM

Please stop "fixing" things

Screen Name Redacted

11/22/2021 08:12 PM

It is unacceptable that the Victoria Police Department is requesting an increase in their budget up to 24%, this should be reallocated to community services, supporting the unhoused, mental health and wellness support. They do not need more money. Rather than increasing funding, we should be finding other ways to create a healthy community instead of funneling all of our budget into policing, which obviously isn't working. There is a lack of affordable and expedited housing opportunities that meet the needs of the

unhoused and the current plan seems to incentivize developers rather than prioritizing an affordable and just housing process for renters. Furthermore, the proposed budget does not seem to reflect adequate consultation with people with disabilities. Budgets intended to go towards bylaw should instead be diverted to community services, such as our place, for belonging storage and secure housing access to decrease the need for bylaw in the first place.

Screen Name Redacted

11/22/2021 08:30 PM

Stop spending large amounts of money remediating areas that the city let's tenters destroy, by enforcing rules and laws.

Screen Name Redacted

11/22/2021 09:22 PM

No more money for policing. They get more than enough already.

Screen Name Redacted

11/22/2021 09:39 PM

It is great that council is limiting tax increases to inflation plus 1%— but I haven't had a raise in years, let alone a raise that matches inflation.

Screen Name Redacted

11/22/2021 09:43 PM

More fruit and nut trees, vegetables, perennials, and native plants versus decorative annuals in the landscaping budget.

Screen Name Redacted

11/22/2021 10:07 PM

Please improve litter prevention efforts, improve waste capture systems such as storm drain outflow catchment nets/filters to prevent plastics from entering the water.

Screen Name Redacted

11/22/2021 10:11 PM

Please don't up the police budget

Screen Name Redacted

11/22/2021 10:53 PM

There is way too much more allocated to the VicPD. I would much rather see that money used towards reconciliation, climate action and sustainability, affordable housing and making our city an equitable and inclusive place.

Screen Name Redacted

11/23/2021 05:03 AM

The houseless need to be the number one priority. They are a part of the community and every one of us has failed them. Housing first! The police do not need more funding. Del Manek makes more money than the premier of BC. In fact, the police should have a decrease in budget with funds being reallocated to initiatives working to fight poverty and aid vulnerable populations including those with mental illness.

Screen Name Redacted

11/23/2021 07:13 AM

The cops don't need more money, they barely do their job as it is. We have more than enough of cops and when has having MORE policing ever worked? Do something about housing/addiction/mental health and you'll see how much better things get.

Screen Name Redacted

11/23/2021 07:17 AM

Affordable housing needs to be a priority. Rental prices and buying prices are through the roof and climbing fast. Even people with well paying jobs are having a hard time finding accommodation. This is soon to result in a brain drain from Victoria leaving only and elderly, wealthy population but no one to do the jobs that keep those peoples lives comfortable. New university grads should not have to weigh the pros and cons of leaving the city because they simply can't afford to be here on a starting salary. This needs to be addressed and fast. Buying in Victoria should not be a pipe dream for young people that grew up here.

Screen Name Redacted

11/23/2021 07:55 AM

* I DO NOT want my tax dollars going to Reconciliation but to city services ONLY

Screen Name Redacted

11/23/2021 10:51 AM

Better focus towards affordable housing initiatives and harm reduction for those with addictions and without a home.

Screen Name Redacted

11/23/2021 10:51 AM

More money spent on police, safety, and mental health!

Screen Name Redacted

11/23/2021 11:07 AM

Increase the budget to the Victoria Police Department and not add additional FTEs and dollars for By Law Officers

Screen Name Redacted

11/23/2021 11:45 AM

The increase to the policing budget is terrible. Why are we giving more money to police when they don't actually prevent crime? The way to prevent crime is to have more support services and better access to housing. Police are already paid way too much for what they do.

Screen Name Redacted

11/23/2021 11:49 AM

I am surprised and disappointed by the increase in funding to the Victoria Police Department. I agree with concerns from Victoria City Councillors about the Victoria Police Department criminalizing

Indigenous youth and spending time on undercover operations. I don't think that an increase in budget is the way to solve these concerns. I believe that a potential increase in budget to the Victoria Police Department would be better spent on tangible issues, like the housing crisis.

Screen Name Redacted

11/23/2021 11:49 AM

I heard mention of possible donations of municipal development funds to First Nations. This is a disastrous, inappropriate, racist use of municipal funds. Any council member supporting this measure should be targeted for defeat at the next municipal elections. The idea of making us feel uncomfortable (as expressed by the mayor over museum changes) is outrageous and misdirected. To the extent that council members want to assuage perceived past guilt, do that with your own money, not ours.

Screen Name Redacted

11/23/2021 12:04 PM

Light quicker cheaper is something we have been promoting for some years now and it is a gratifying to see this begin to be appearing in City communications. Of concern, however, is that the idea of multiple budget cycle requiring invasive engineering is still the "go to". Plant a hebe in a pot and you've got a roundabout or bump-out. Even better, when it needs augmentation of revision, the cost of change is negligible in comparison to de-engineering. Lest engineers be bored, sort the task of achieving outcomes through alternative means.

Screen Name Redacted

11/23/2021 12:28 PM

The city has to stick to core priorities and stop over taxing and wasting money on more bureaucracy!

Screen Name Redacted

11/23/2021 12:29 PM

I can see the work it has taken and the careful inputs involved. I compliment everyone involved!

Screen Name Redacted

11/23/2021 12:30 PM

I would like to see more resources go towards neighborhood associations and community groups to put towards beautifying the downtown core and surrounding neighborhoods with large scale public art, such as murals, as we are seeing in North Park and Fernwood.

Screen Name Redacted

11/23/2021 12:33 PM

Divert funds from the police in favour of social programs.

<p>Screen Name Redacted</p> <p>11/23/2021 12:55 PM</p>	<p>I think it's laughable that we are giving more funding to the police who have proven time and time again that they are ineffectual and cause more damage in the community, particularly to marginalized communities. I think the money should be reallocated back into the community with focus on indigenous reconciliation, mental health services, affordable housing for low income communities, and focus on preventing further climate change.</p>
<p>Screen Name Redacted</p> <p>11/23/2021 01:32 PM</p>	<p>The operating budget fails to take advantage of divestment from the police into more innovative forms of assistance and support for the community at large. I could never support an increase in spending on a police budget, even just to keep up with inflation, unless I also saw the disarming of police, and the development of services for those most directly affected by cultural oppression, especially indigenous communities, the opioid crisis, and homelessness.</p>
<p>Screen Name Redacted</p> <p>11/23/2021 01:40 PM</p>	<p>Spend less on roads. Do not create or extend general purpose traffic lanes.</p>
<p>Screen Name Redacted</p> <p>11/23/2021 02:16 PM</p>	<p>I am increasingly concerned with the yearly increases to the Vic PD, making up the largest portion of the budget while seeing budgeting for community development and planning decreasing. The vic PD continuously inflict violence on unhoused, black, indigenous, and people of colour, including low income and impoverished folks. Countless research indicate that police do not have the skills or resources to deal with some of the most pressing issues in our community (such as climate, poverty, fentanyl over dose crisis, un affordable and Un available housing). We're past a time of investing into police reforming and need to work into investing directly into community initiatives that support our community rather than punish and abuse them.</p>
<p>Screen Name Redacted</p> <p>11/23/2021 02:54 PM</p>	<p>Focus on the day to day business of running the city and shut down any discussions and distractions of scoped outside of city purview.</p>
<p>Screen Name Redacted</p> <p>11/23/2021 03:17 PM</p>	<p>Fund the police dept</p>
<p>Screen Name Redacted</p> <p>11/23/2021 03:37 PM</p>	<p>N/A</p>

Screen Name Redacted

11/23/2021 03:44 PM

Increase police budget. Give us back our safe neighborhoods.

Screen Name Redacted

11/23/2021 03:57 PM

Hold off on any more outdoor amenities downtown until after the Pandemic, and only when public safety has returned to pre-Covid levels. Direct any of that cash to infrastructure repair, e.g. old storm drain replacement.

Screen Name Redacted

11/23/2021 04:05 PM

The central library is in great need of replacement. It currently is half the size of what is considered just standard for this size of city. Many other Canadian capital cities have beautiful central libraries that serve as hubs for the community, a tourist destination, and a way to showcase the values of the community. Our current library is hidden and is in disrepair. It is much too space for what is considered the basic standard for a city of this size.

Screen Name Redacted

11/23/2021 04:21 PM

AFFORDABLE HOUSING IS NEEDED!!!!!!!

Screen Name Redacted

11/23/2021 04:21 PM

Please find the Police as per their requests. Thanks.

Screen Name Redacted

11/23/2021 05:11 PM

The most important thing is a healthy, safe city. Priority has to be given to supporting an environment without intimidation or irresponsible actions.

Screen Name Redacted

11/23/2021 05:23 PM

I would like to see what the City proposes is a "safe" community. I anticipate that this language has been chosen specifically to support further funding of the VicPD, however I would argue that the police do not make us safer. I do not support any expansion of funding to the VicPD.

Screen Name Redacted

11/23/2021 05:35 PM

none

Screen Name Redacted

11/23/2021 06:02 PM

Far too much of the city's budget is allocated to policing. More of those funds should be redirected toward low income housing and harm reduction.

Screen Name Redacted

11/23/2021 06:02 PM

I think the city is under prepared for the revenue shortfalls that we may well face in the near future and budgeting should focus now on eliminating the fat and concentrate on the basics needed to run a good city. For example, there is absolutely no reason that bike lane projects like Richardson Street one could not have been put on hold until we actually know how much money of a revenue shortfall there will be. It is more important than ever that tax dollars be maximized for the greater good. Pet projects can wait until better times return.

Screen Name Redacted

11/23/2021 06:24 PM

Please fund the Victoria Police Department as they state is necessary.

Screen Name Redacted

11/23/2021 07:00 PM

Approve the police budget as asked for by Del Manik.

Screen Name Redacted

11/23/2021 08:17 PM

Further increase of the Vic PD budget is gross and unnecessary. Prioritizing "crowd management" over listening to the actual demands of the demonstrations is undemocratic. Community care and harm reduction initiatives are far better places to allocate funds as they are not rooted in oppressive tactics.

Screen Name Redacted

11/23/2021 09:09 PM

Please consider redistributing finances from the police budget to social services such as affordable housing and health.

Screen Name Redacted

11/23/2021 09:11 PM

Stop cutting funding to essential public safety budgets

Screen Name Redacted

11/23/2021 09:43 PM

I am disgusted with the city's decision to increase the police budget, and decrease other community program budgets. There needs to be an investment into preventative measures (accessible mental health, ACTUAL affordable housing etc) that will support the most vulnerable people, and those in need, which will make our city a safer place to be because people are being taken care of, not criminalized. The Victoria Police must see a budget cut, and funds allocated to places that will build a more resilient community. It is shameful that Victoria is considering increasing the police budget. There needs to be more long-term thinking. Where can our money go now, so we will see the benefits in the many years to come, of a more mentally healthy, secure, and housed community. The answer is not the police force.

Screen Name Redacted

11/23/2021 09:55 PM

As a worker who is taking on unnecessary duties due to lack of funding for housing, addictions and general funding for communities - I am concerned at the lack of funding for our communities in general and how much funding is going towards police budget who seem to be exacerbating the problem or giving short term solutions - we need help in community and nonprofit organizations

Screen Name Redacted

11/23/2021 10:04 PM

Vic pd getting 24% is a disgrace , fund public programs , social housing , health care and community centers .

Screen Name Redacted

11/23/2021 10:05 PM

I do not think that the Victoria Police Dept. and City By-law should be receiving a raise any higher than inflation +1. Many of the roles of these staff fulfil could be shared with non-enforcement-based city staff. I would like to see outreach workers in place of some bylaw. In many cases, people who have negative experiences with bylaw and/or police are in need of other social or health services. With this most recent proposed budget increase, our city's police budget will be one of the largest per capita of any city in Canada (24%, second only to Winnipeg's 26%). This is the wrong direction for us if we are truly hoping to address the most pervasive social issues in our city.

Screen Name Redacted

11/23/2021 10:48 PM

Need to figure out Pandora street, also safety of our citizens and property, greatly opposed to any financial aid to the First Nations.

Screen Name Redacted

11/23/2021 11:15 PM

This question is hard to answer without more guidance. What document should I be referring to? What pages? Please improve the survey next year.

Screen Name Redacted

11/23/2021 11:39 PM

1. The Victoria Police Department should NOT have a budget increase. If anything, the budget should be decreased and instead those funds should be reallocated to community resources that serve vulnerable populations, housing the unhoused, and peer based mental health supports. This money could also be reallocated towards meeting the demands of demonstrators who are gathering, that supposedly require more police presence. 2. A city that is working towards reconciliation should focus inputting money into that work. This includes honouraria/payments to Indigenous folks to consult on all city plans, a paid position that works in a similar way to council to function not only as

consultation but the bare minimum of a seat at the table for Indigenous nations, grants/funding for infrastructure that supports Indigenous wellness in our community, and so so much more. All decisions made on unceded Lekwungen territory need to have free, prior, and informed consent of the Lekwungen peoples as declared by UNDRIP. Let your budget reflect that. 3. Affordable housing is not emphasized enough in the budget. Funds need to support renters, affordable rental housing, transition housing, and accessible housing. The budget should reflect a city working towards protecting renters rights, housing the unhoused, and creating liveable family homes and neighbourhoods.

Screen Name Redacted

11/24/2021 07:43 AM

The City should be sticking to their own business and not expand out into areas that are not their jurisdiction.

Optional question (434 response(s), 625 skipped)

Question type: Essay Question



Supplementary Budget Programs and Services

This section of the survey focuses on Supplementary Budget programs and services. Supplementary Budget items are not currently included in the 2022 Draft Budget. Council is considering new investments to advance these community priorities.

Please indicate how strongly you agree or disagree that the following items should be included in Budget 2022.

To help inform your answers, we have included a short description, cost, how much an item would add to the property tax increase, as well as links for more information.

Definitions:

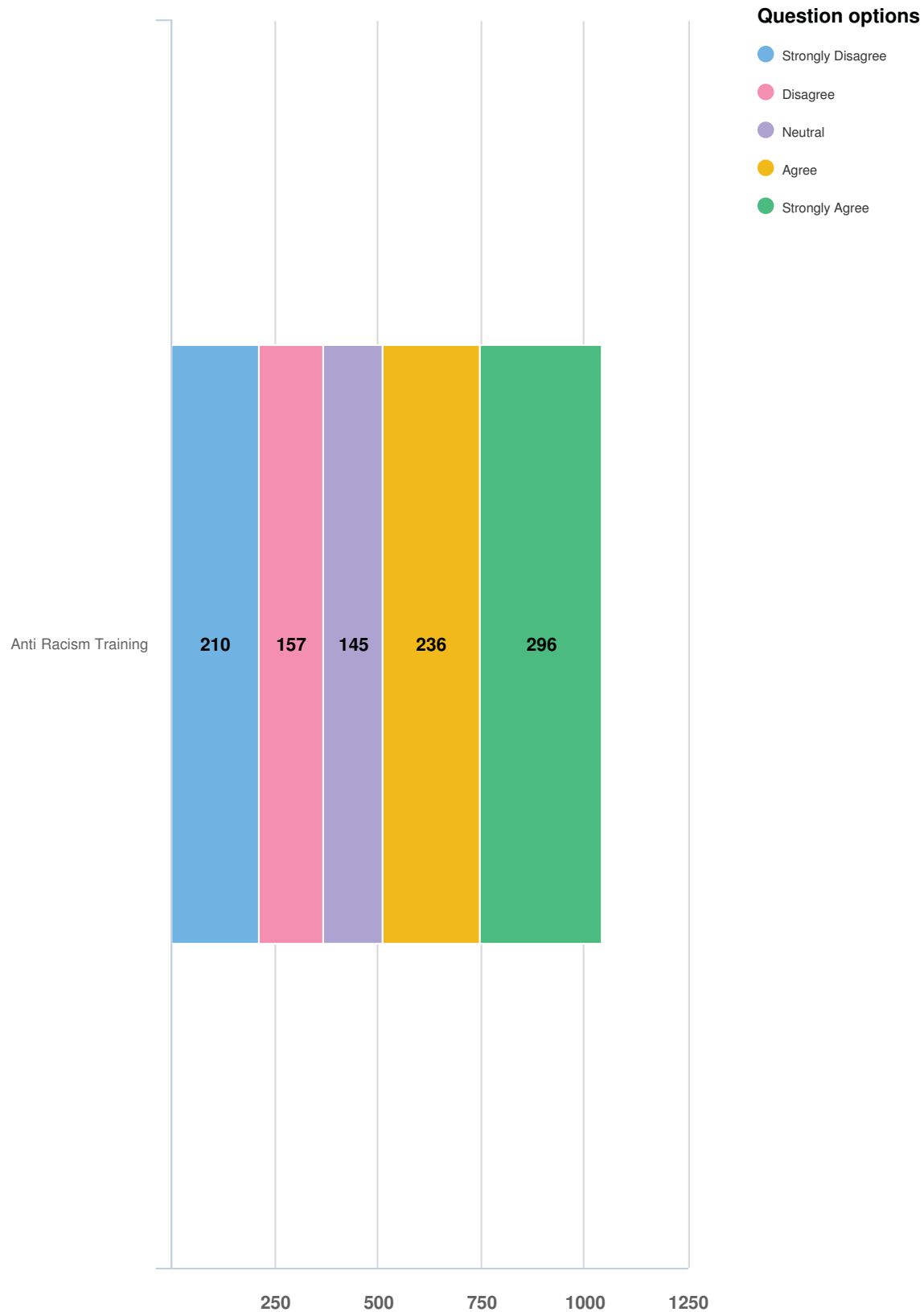
FTE – means a full-time employee.

Ongoing – means that this item and its cost would be included in Budget 2022 and in future City budgets.

One Time – means that this item and its cost would only be included in Budget 2022. One-time costs are not funded through property tax.

New Assessed Revenue – is the amount of new property tax revenue collected in 2022 that comes from the development of new properties or additions to existing properties. Also known as non-market change, this ongoing source of revenue is used to fund ongoing expenses.

Q9 **Anti-Racism Training: Provide training sessions to City leaders and key staff groupings, with training offered to more staff in 2023. (One Time: \$32,000)** Please indicate how strongly you agree or disagree that this item should be included in Budget ...



Optional question (1044 response(s), 15 skipped)

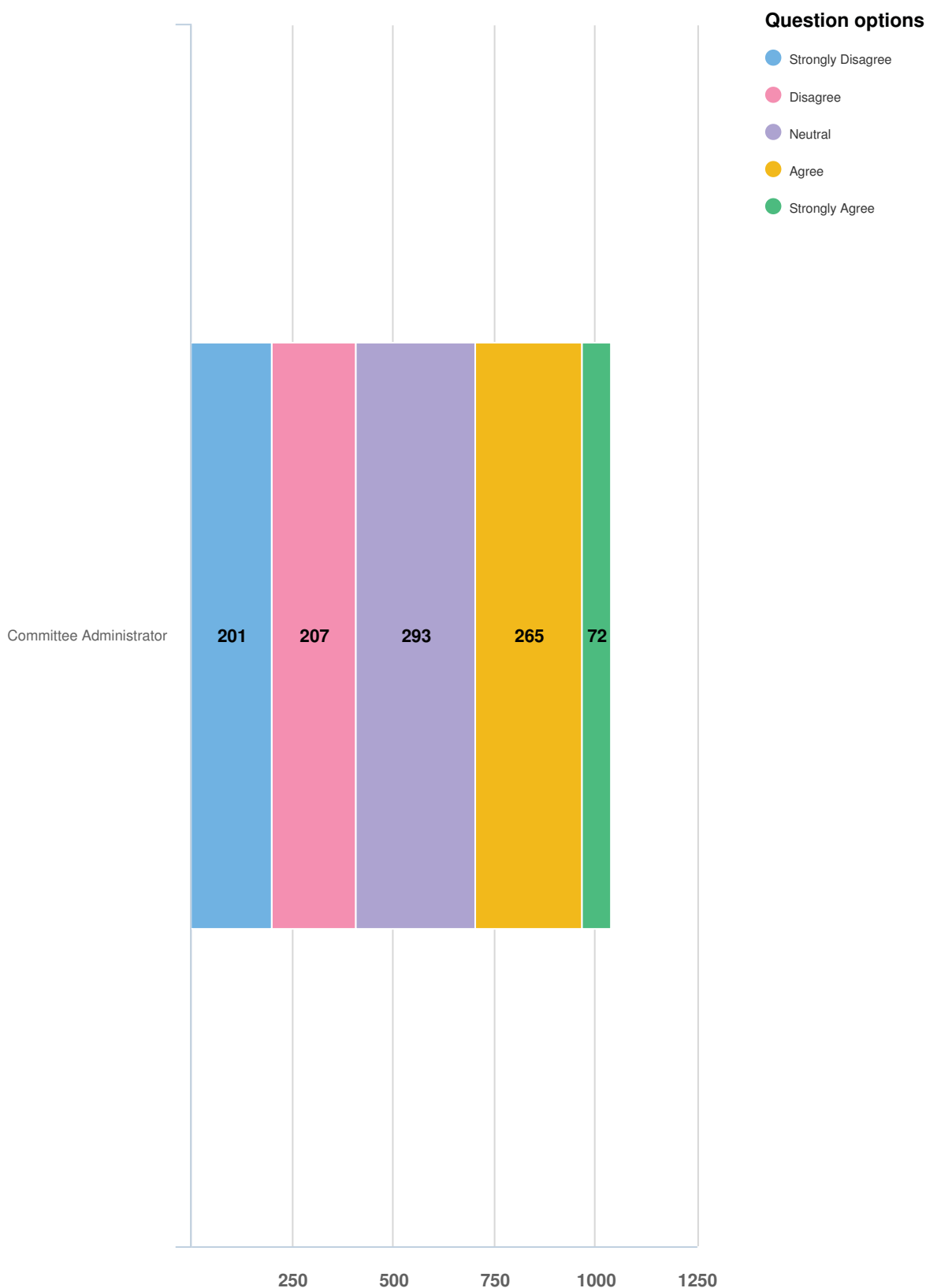
Question type: Likert Question

Q10 | OHS Training Professional: To advance the City's Occupational Health and Safety (OHS) training program to reduce risk of injury to employees, contractors and the public. (1 FTE – Ongoing: \$125,000)(+ 0.08% to property tax increase)Please indicate h...



Optional question (1041 response(s), 18 skipped)
Question type: Likert Question

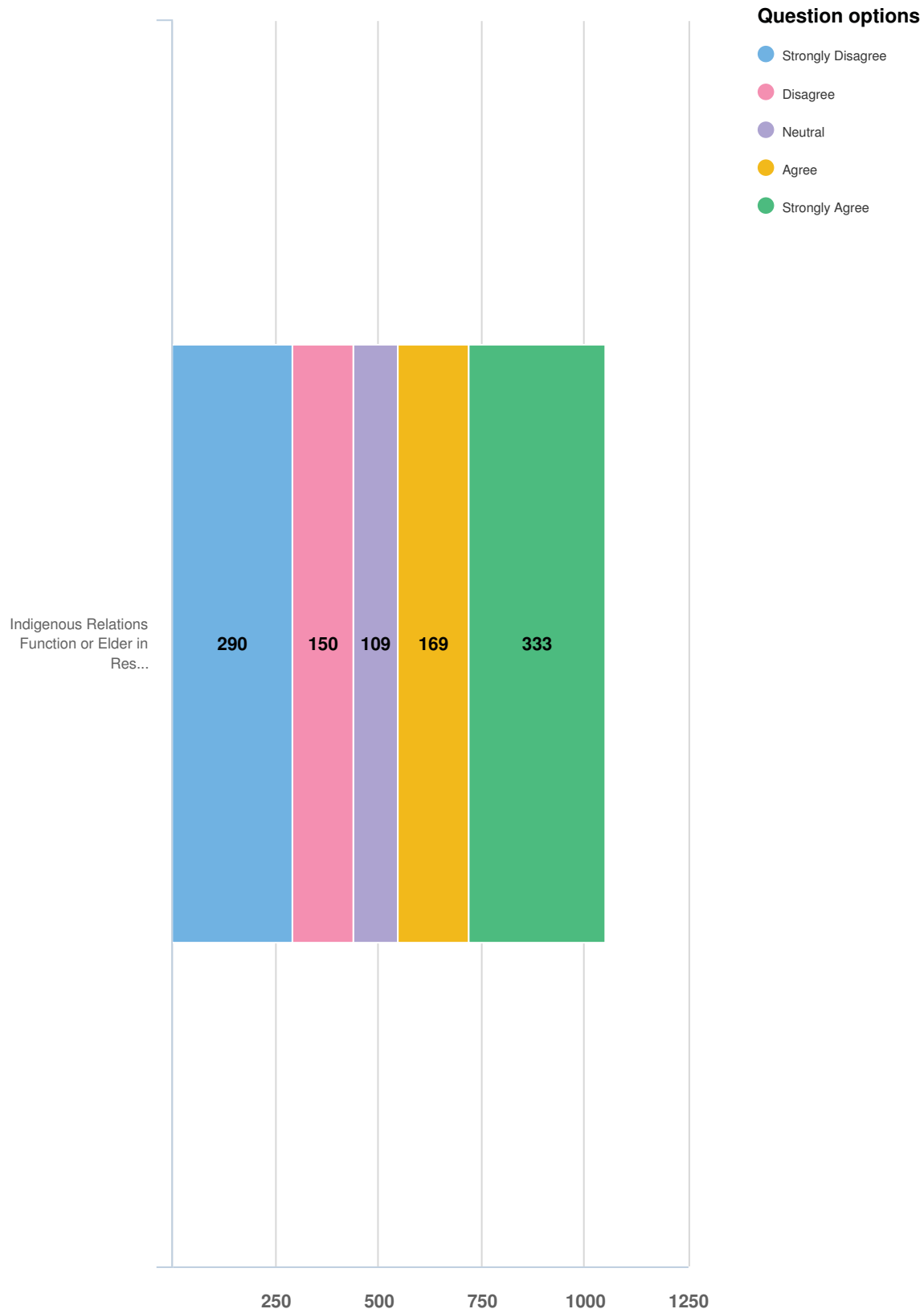
Q11 | Committee Administrator: To support the coordination and administration of Council advisory committees, working groups and task forces and to support resident participation and input into City processes.(1 FTE – Ongoing: \$95,000)(+ 0.06% to propert...



Optional question (1038 response(s), 21 skipped)

Question type: Likert Question

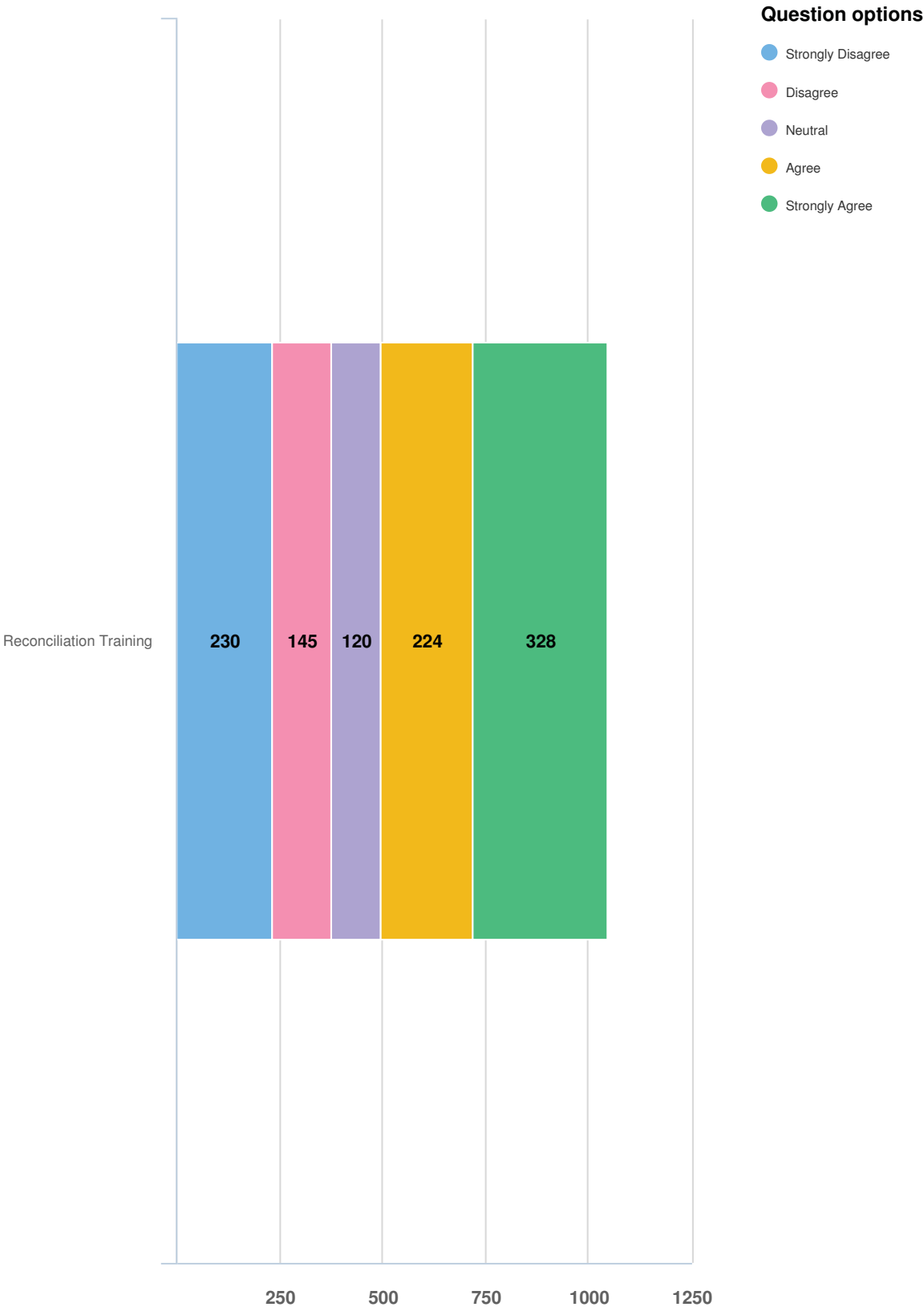
Q12 Indigenous Relations Function or Elder in Residence: This new position will help support the City's ongoing work towards reconciliation and Indigenous relations. (1 FTE – Ongoing: Up to \$100,000)(+ 0.07% to property tax increase)Please indicate how...



Optional question (1051 response(s), 8 skipped)

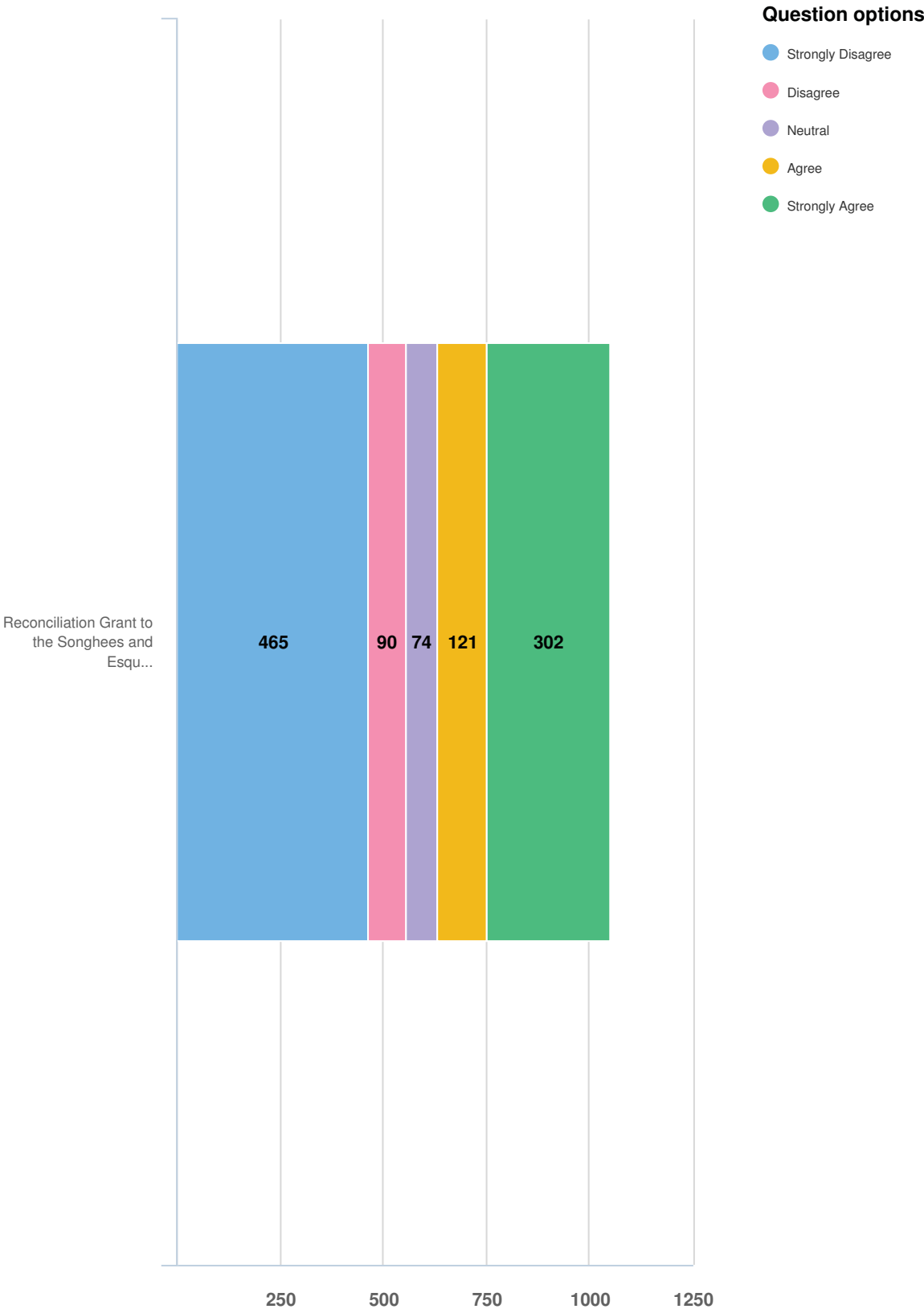
Question type: Likert Question

Q13 Reconciliation Training: Deliver cultural awareness and reconciliation training for City staff (One Time: \$16,000)Please indicate how strongly you agree or disagree that this item be included in Budget 2022.



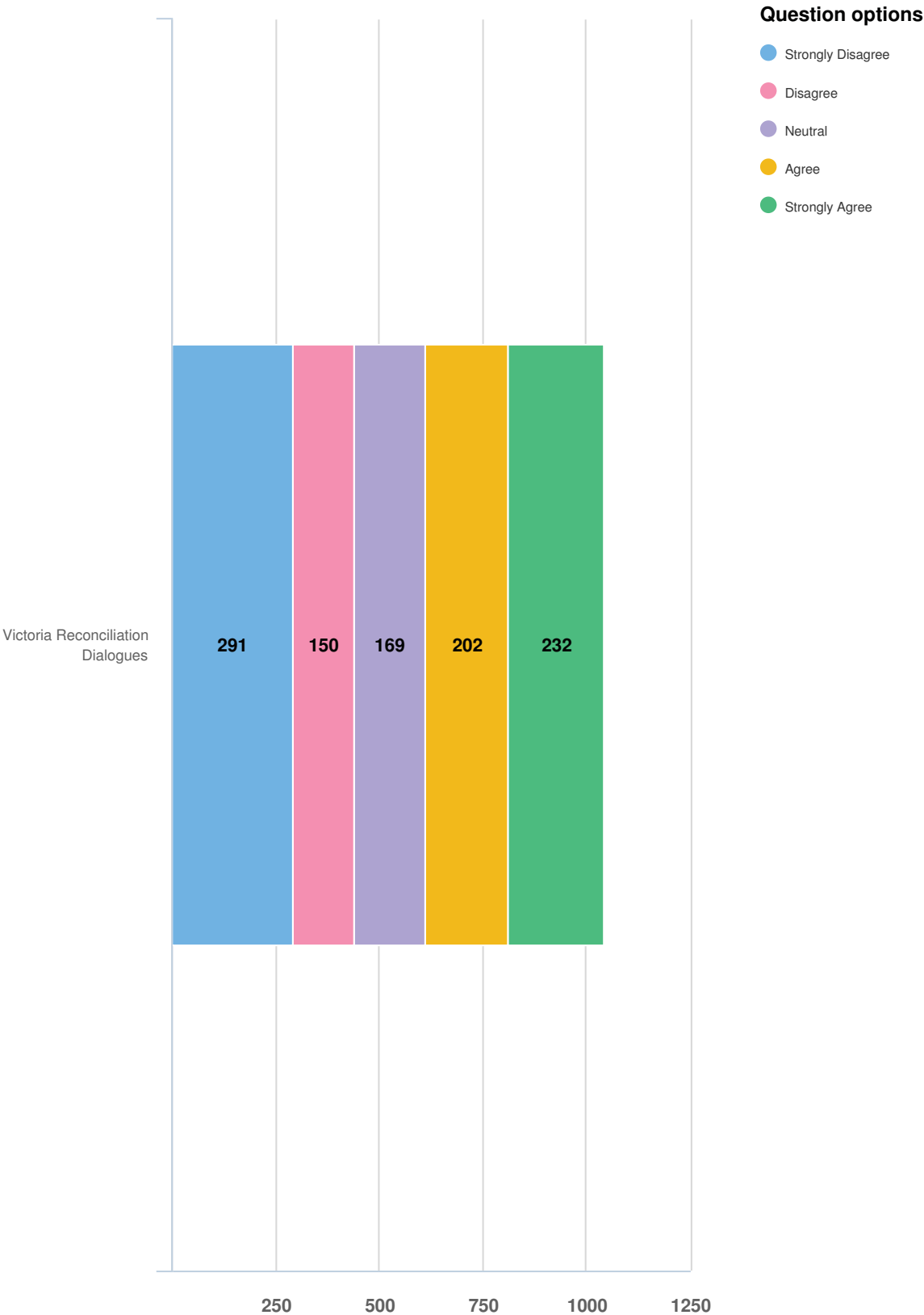
Optional question (1047 response(s), 12 skipped)
Question type: Likert Question

Q14 | Reconciliation Grant to the Songhees and Esquimalt Nations: Establish a Community Reconciliation Levy based on 15% of new assessed revenue allocated each year to the Songhees and Esquimalt Nations as an unconditional, ongoing grant that increases t...



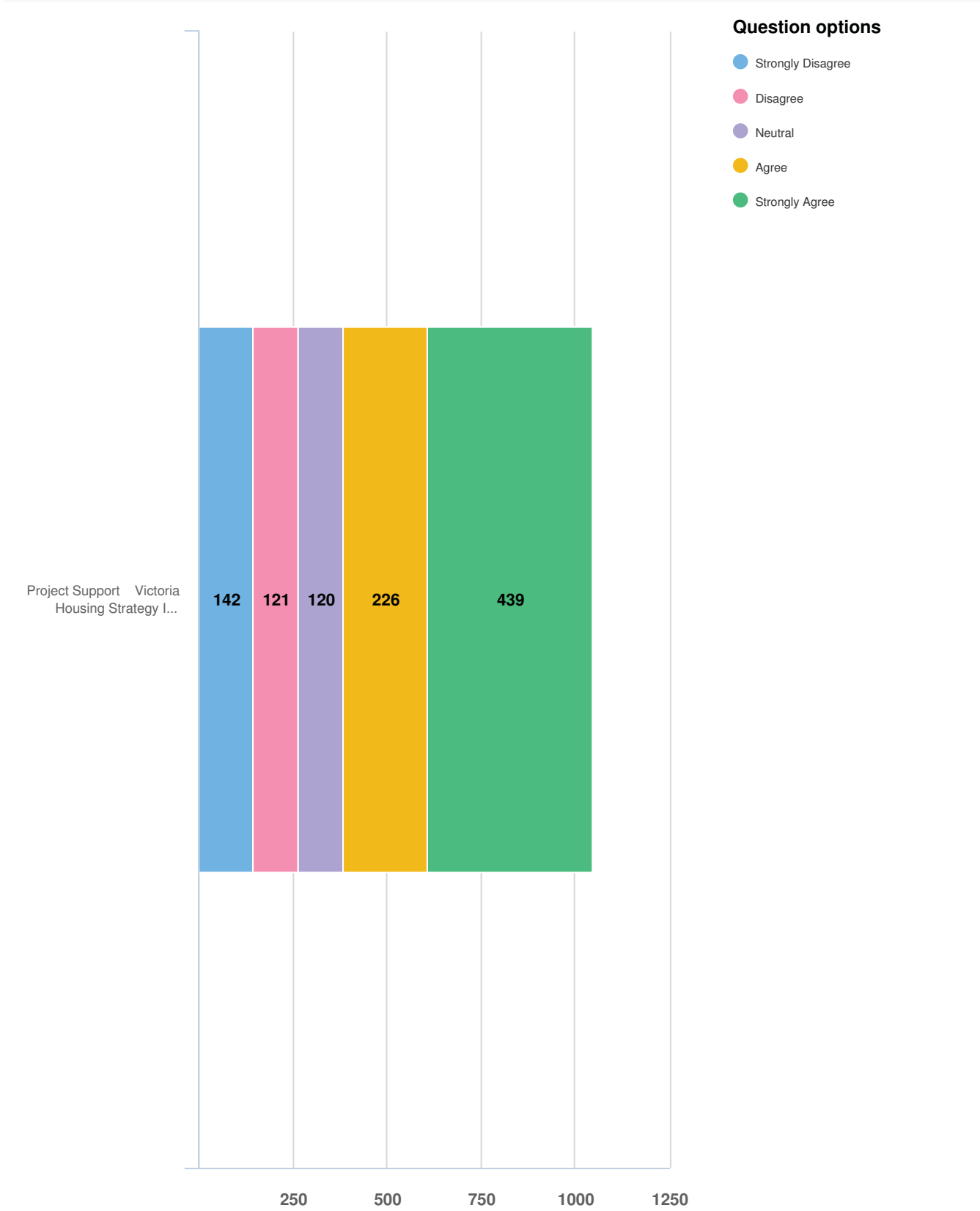
Optional question (1052 response(s), 7 skipped)
Question type: Likert Question

Q15 | **Victoria Reconciliation Dialogues: To support the cost of three Victoria Reconciliation Dialogues. (One Time: \$45,000)**Please indicate how strongly you agree or disagree that this item be included in Budget 2022.



Optional question (1044 response(s), 15 skipped)
Question type: Likert Question

Q16 | Project Support – Victoria Housing Strategy Implementation: Project funding to implement the remaining actions in the Housing Strategy, which will increase the supply and diversity of affordable housing to meet the needs of low and moderate-income ...



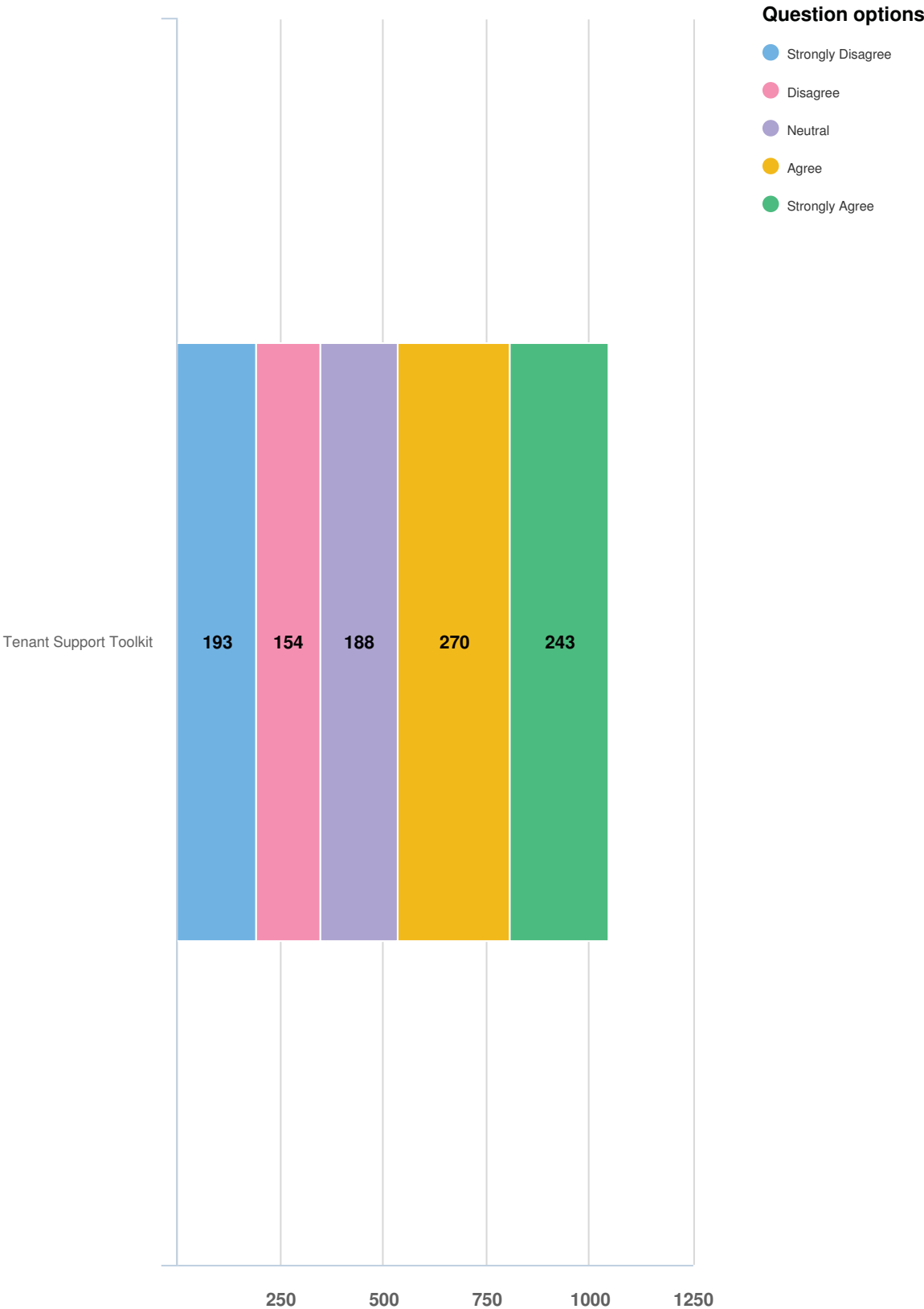
Optional question (1048 response(s), 11 skipped)
Question type: Likert Question

Q17 | Planning Assistant: To enable the City to implement the remaining actions in its Housing Strategy and to support ongoing housing operations (annual data collection, housing research, public engagement and other housing services). (1 FTE – Ongoing:...



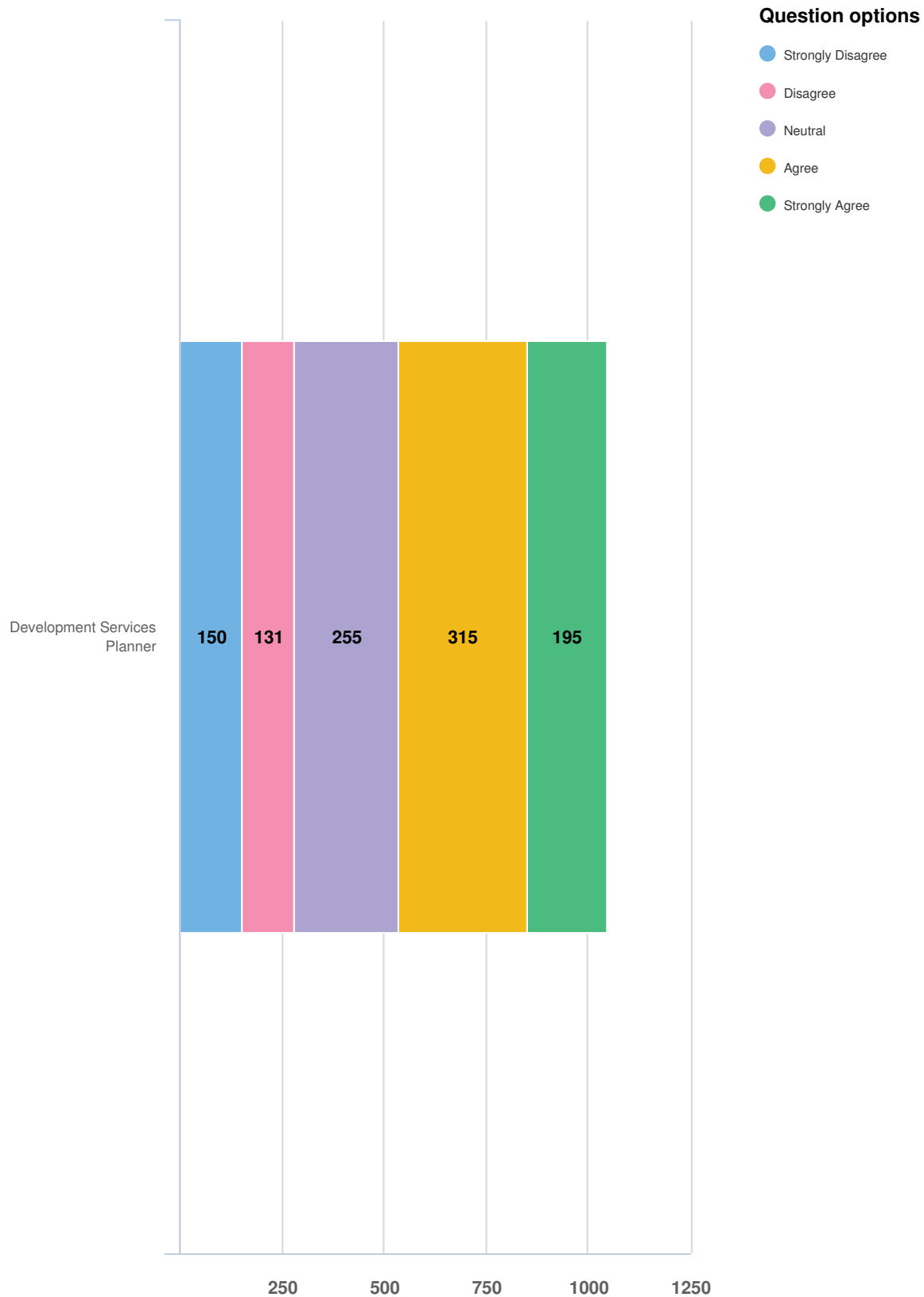
Optional question (1045 response(s), 14 skipped)
Question type: Likert Question

Q18 | **Tenant Support Toolkit: Part of the City’s Housing Strategy, in collaboration with the Shift Demonstration Project, the toolkit aims to increase the participation of renters in engagement processes and support tenants by improving awareness of tena...**



Optional question (1048 response(s), 11 skipped)
Question type: Likert Question

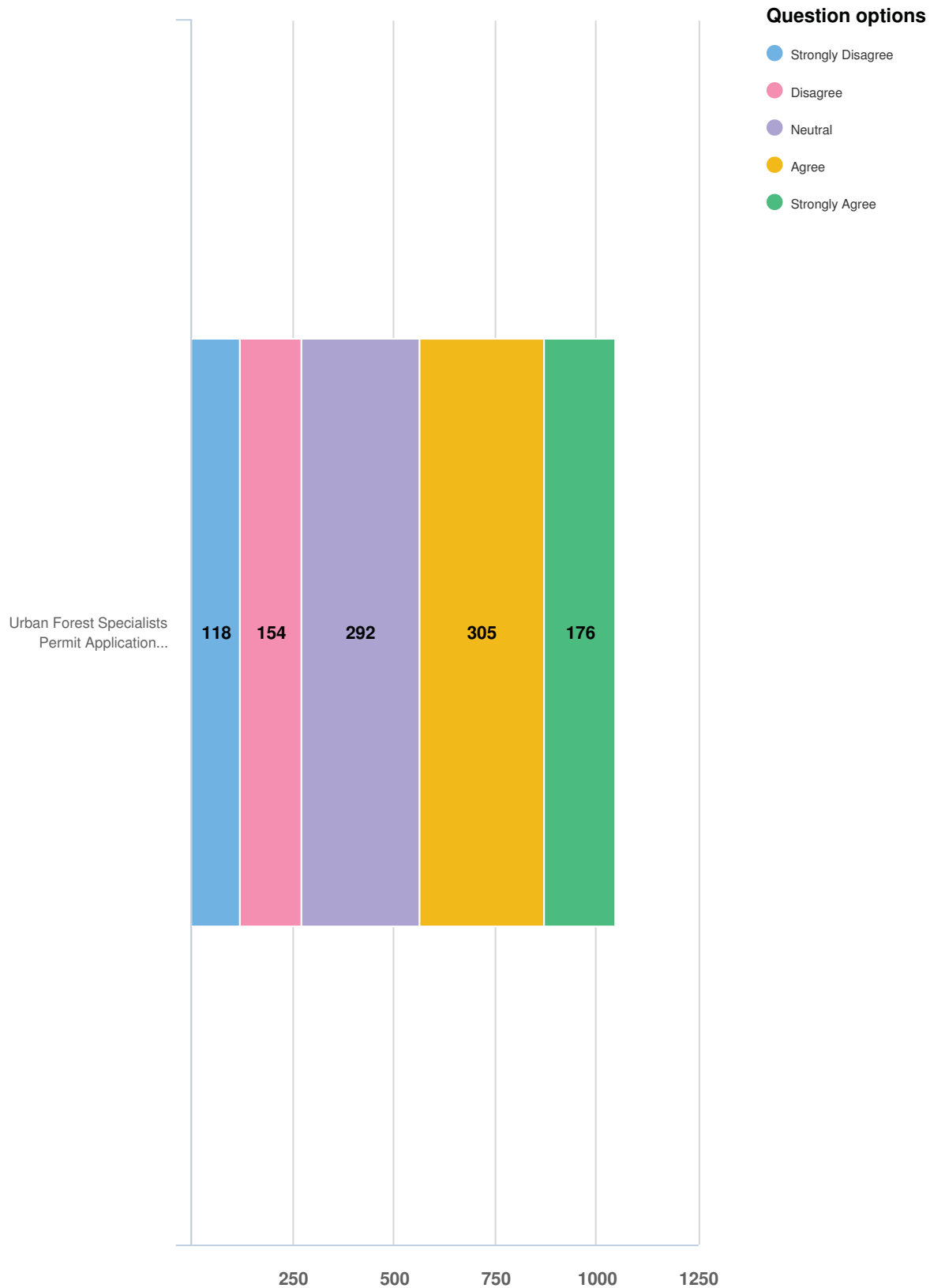
Q19 | Development Services Planner: An additional planner will shorten development timelines by improving the ability to respond to high volumes of development applications. (1 FTE – Ongoing: \$118,000) (Funded through permit fees. No property tax increas...



Optional question (1046 response(s), 13 skipped)

Question type: Likert Question

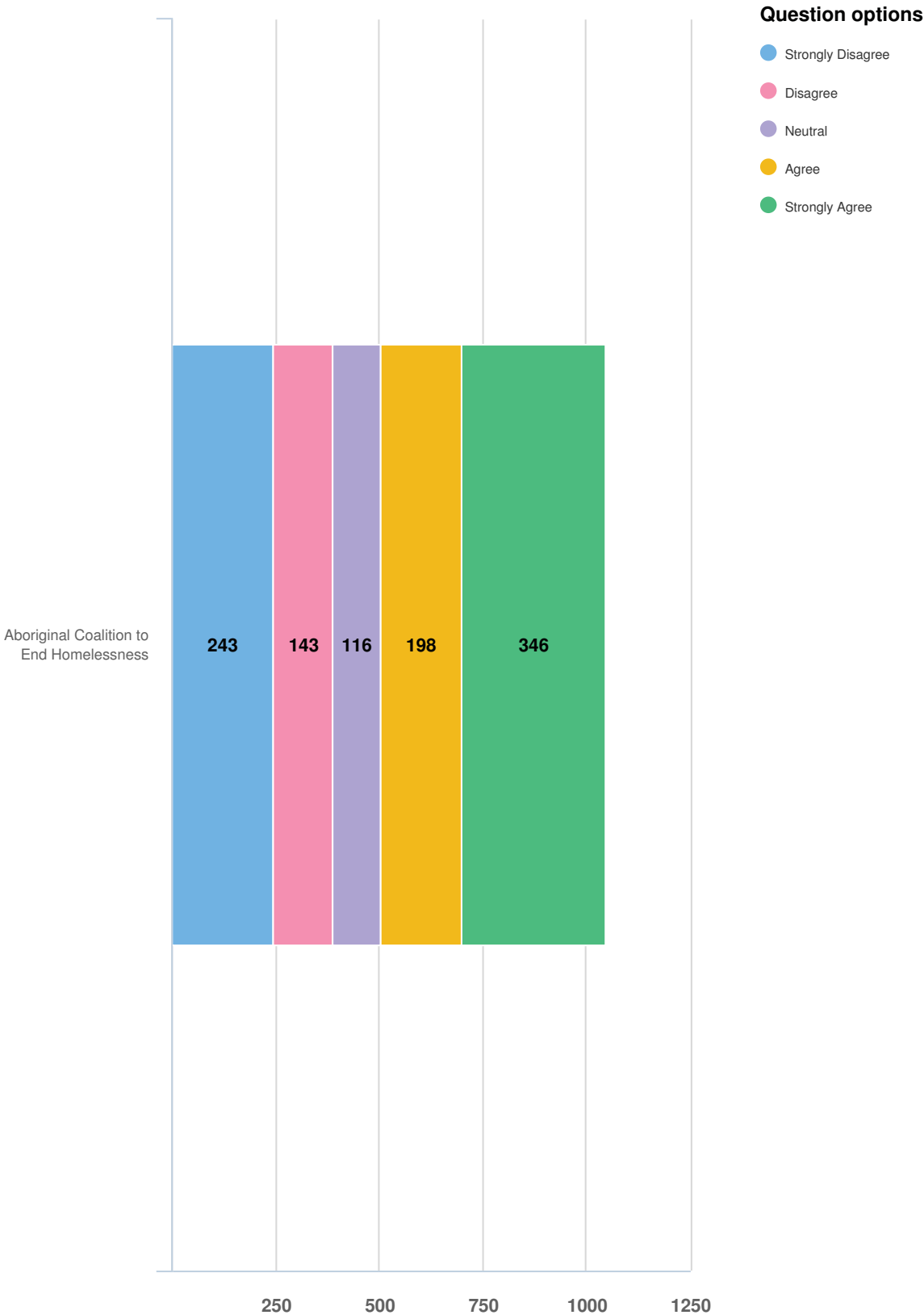
Q20 Urban Forest Specialists – Permit Applications: Dedicated specialists to review permit applications will speed up processing times. (2 FTEs – Ongoing: \$210,000) (Funded through permit fees. No property tax increase.)Please indicate how strongly you...



Optional question (1045 response(s), 14 skipped)

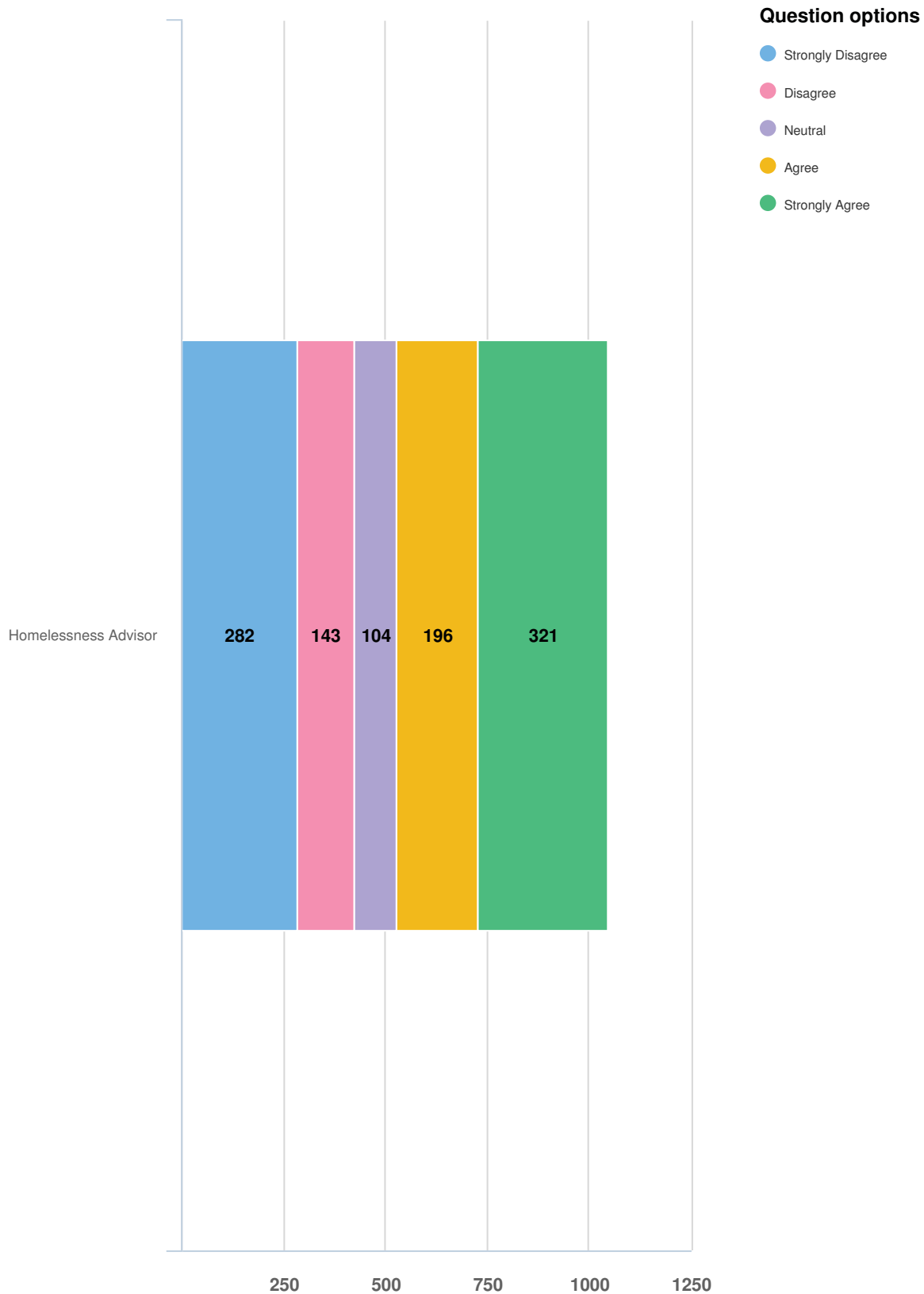
Question type: Likert Question

Q21 | **Aboriginal Coalition to End Homelessness: Provide annual funding to support the organization’s work to address Indigenous homelessness in the community. (Ongoing: \$100,000) (+ 0.07% to property tax increase)**Please indicate how strongly you agree or...



Optional question (1046 response(s), 13 skipped)
Question type: Likert Question

Q22 Homelessness Advisor: To resolve systemic barriers to end homelessness in the city, and partner and coordinate with external agencies and other levels of government. (1 FTE – Ongoing: \$140,000) (+ 0.09% to property tax increase)Please indicate how ...



Optional question (1046 response(s), 13 skipped)

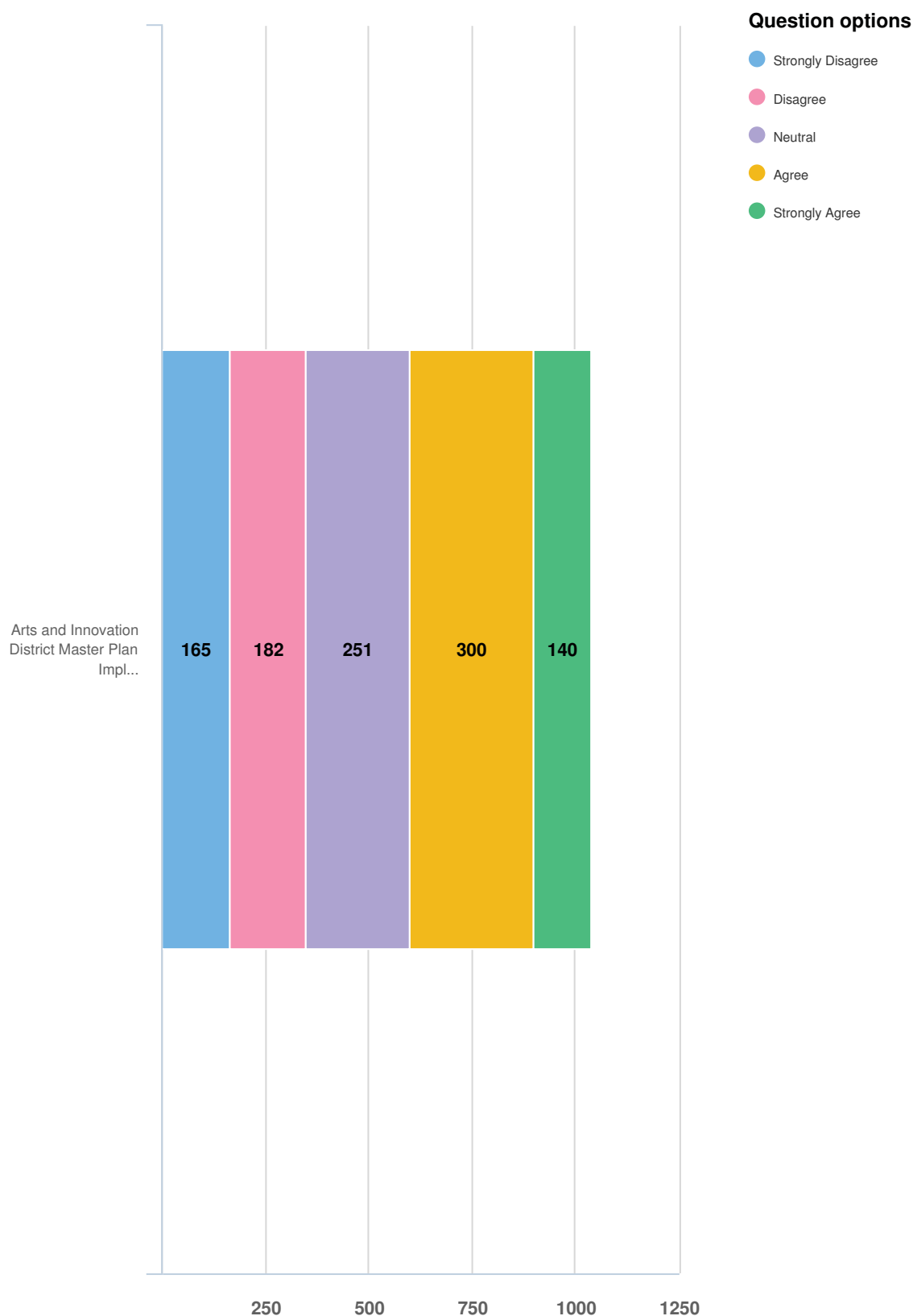
Question type: Likert Question

Q23 | **Victoria 3.0 Economic Development Officer: To oversee implementation of the Victoria 3.0 Economic Action Plan and support recovery from the COVID-19 pandemic. (1 FTE – Ongoing: \$120,000) (+ 0.08% to property tax increase)**Please indicate how strongl...



Optional question (1036 response(s), 23 skipped)
Question type: Likert Question

Q24 | **Arts and Innovation District Master Plan Implementation: To support the implementation of the City's Arts and Innovation District, a hub for cross-sector collaboration, innovation, research and development, and a place where arts and culture can th...**



Optional question (1038 response(s), 21 skipped)

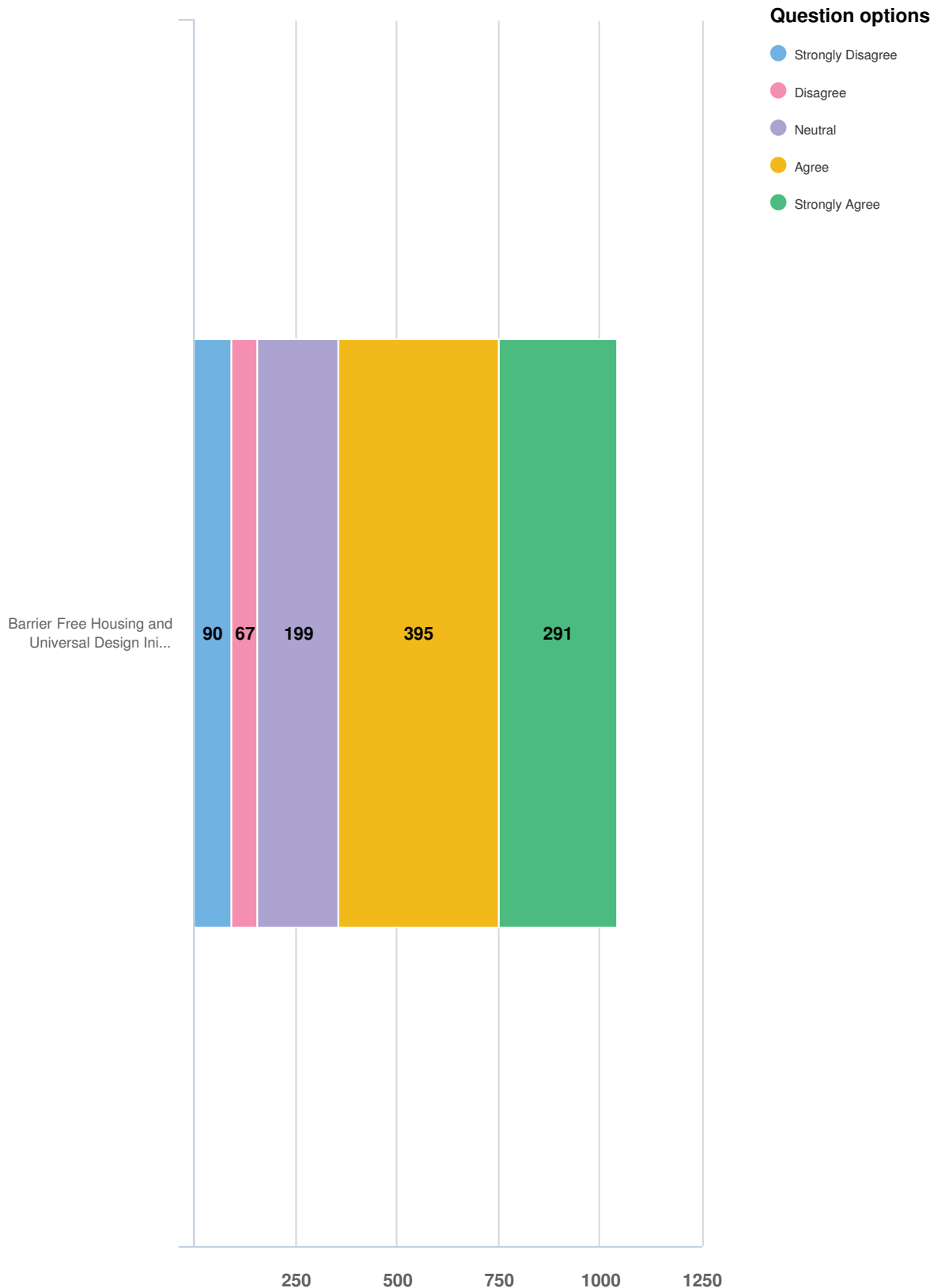
Question type: Likert Question

Q25 | **Cultural Infrastructure Grant Program: Establish an annual grant program to increase and improve performance spaces and galleries to support artists and performers, and so that residents and visitors can experience more art, more often, in safe, ac...**



Optional question (1039 response(s), 20 skipped)
Question type: Likert Question

Q26 | **Barrier-Free Housing and Universal Design Initiative: To advance the City's Seniors Action Plan goal to make it easier for seniors to age in place. (One Time: \$15,000)** Please indicate how strongly you agree or disagree that this item be included in ...



Optional question (1042 response(s), 17 skipped)

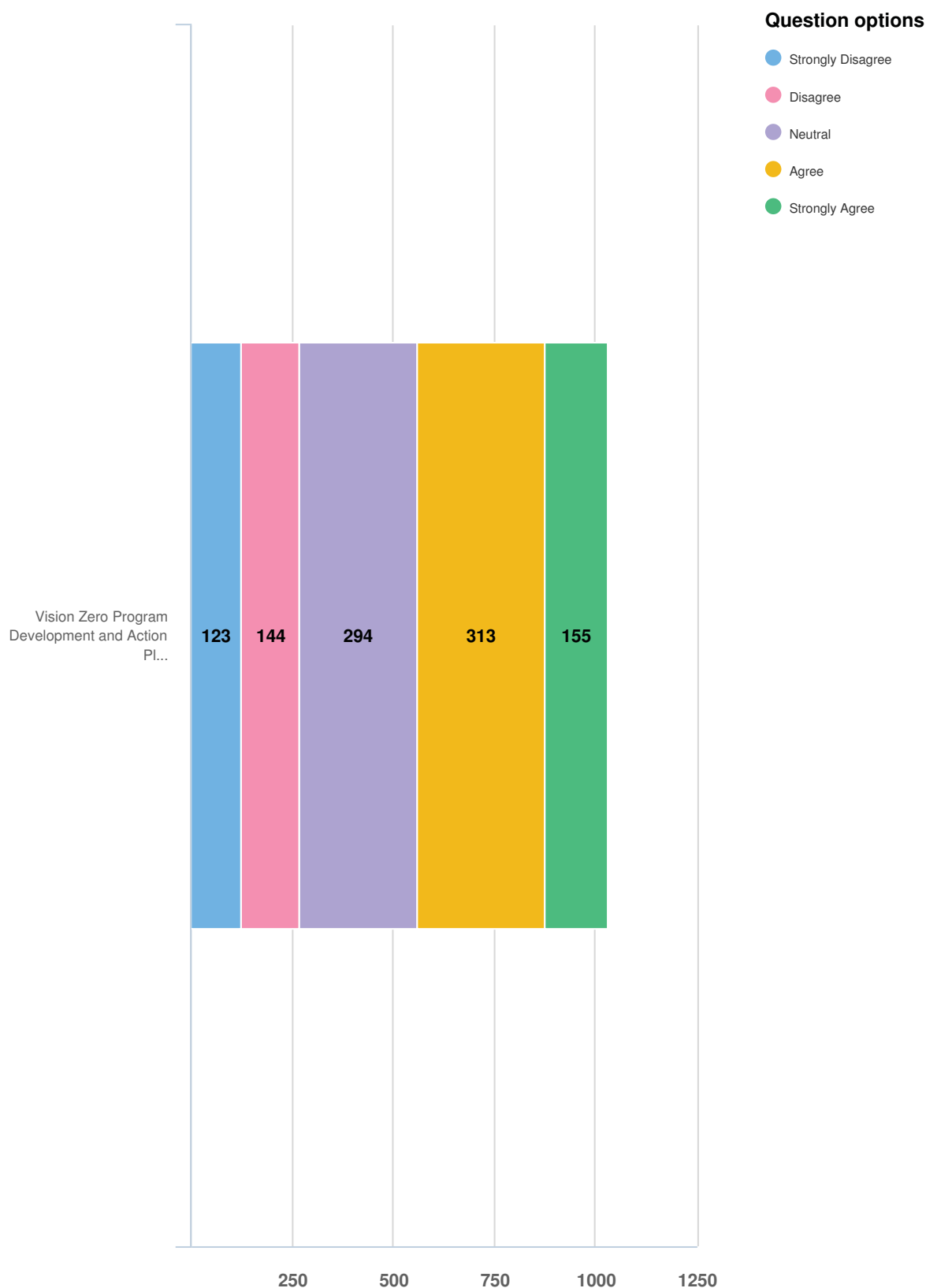
Question type: Likert Question

Q27 Vision Zero Transportation Planner: Provide enhanced data and analysis to make roads safer and prevent injuries and deaths. (1 FTE – Ongoing: \$118,000) (+ 0.08% to property tax increase)Please indicate how strongly you agree or disagree that this i...



Optional question (1045 response(s), 14 skipped)
Question type: Likert Question

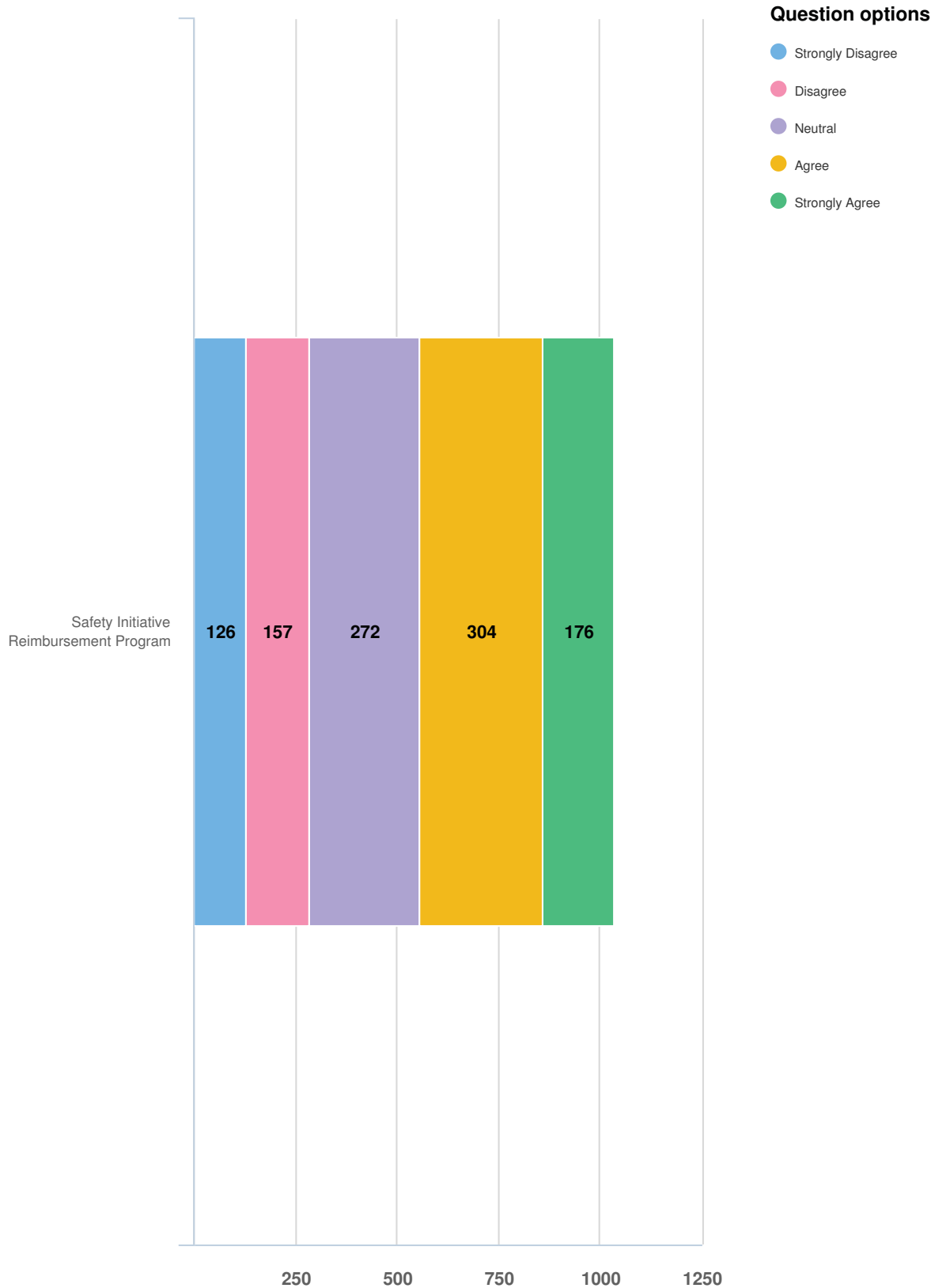
Q28 | **Vision Zero Program Development and Action Plan: Develop the Vision Zero program and action plan to help make roads safer and prevent injuries and deaths. (\$50,000/year for two years - One Time: \$100,000)**Please indicate how strongly you agree or di...



Optional question (1029 response(s), 30 skipped)

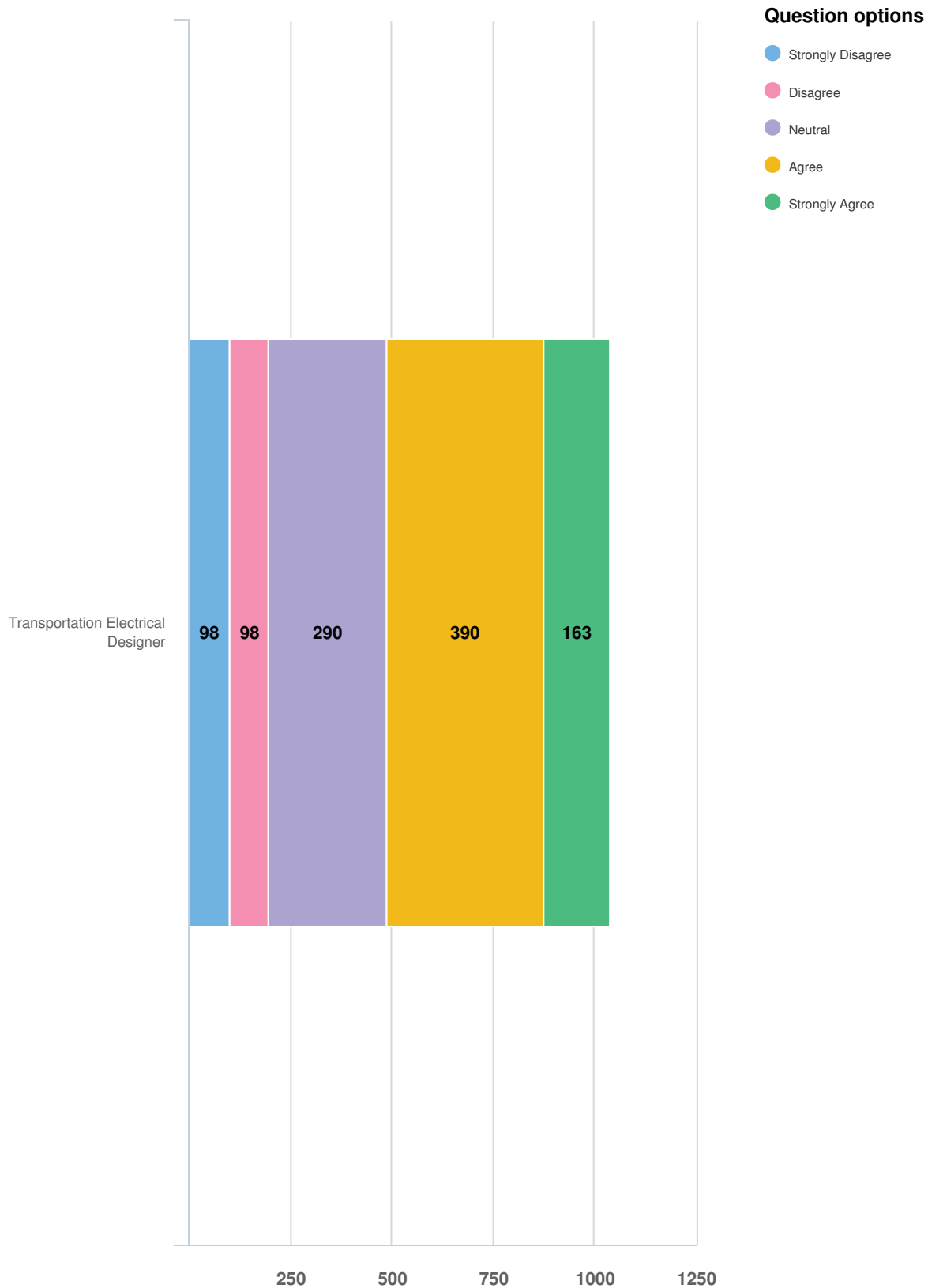
Question type: Likert Question

Q29 | **Safety Initiative Reimbursement Program: A program in partnership with a local business improvement association to help support the security of Victoria’s businesses or residential dwellings with small grants up to a 50% reimbursement for safety or...**



Optional question (1035 response(s), 24 skipped)
Question type: Likert Question

Q30 Transportation Electrical Designer: Additional support to prepare the City's electrical infrastructure for the future and to enable Smart City infrastructure. (1 FTE – Ongoing: \$107,000) (+ 0.07% to property tax increase)Please indicate how strong...



Optional question (1039 response(s), 20 skipped)

Question type: Likert Question

Q31 Youth Project Coordinator: To support the implementation of the City's Youth Strategy. (1 FTE – Ongoing: \$80,000)(+ 0.05% to property tax increase)Please indicate how strongly you agree or disagree that this item be included in Budget 2022.



Optional question (1036 response(s), 23 skipped)
Question type: Likert Question

Q32 | **Newcomer Sport & Recreation Assistant: Additional staff support to identify and address barriers to participation in sport and recreation programs for new Canadians. (0.5 FTE – Ongoing: \$40,000) (+ 0.03% to property tax increase)Please indicat...**



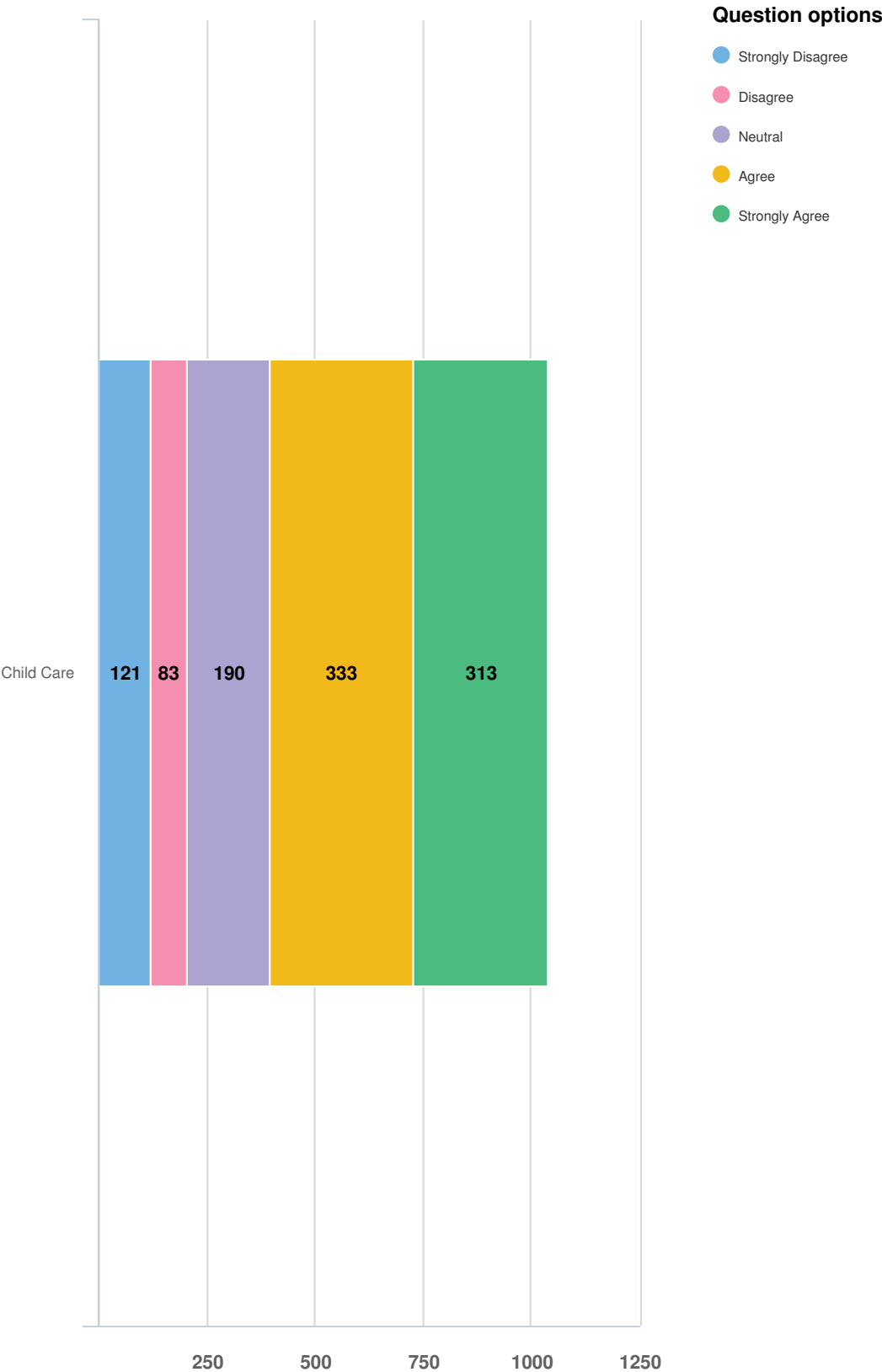
Optional question (1042 response(s), 17 skipped)
Question type: Likert Question

Q33 | **Newcomer Sport & Recreation Consulting: Consulting support to advise on barriers and recreation program design for newcomers. (One Time: \$30,000)** Please indicate how strongly you agree or disagree that this item be included in Budget 2022.



Optional question (1033 response(s), 26 skipped)
Question type: Likert Question

Q34 | Child Care: Engage key partners to update data to implement and monitor the City’s Child Care Action Plan to increase access to childcare for Victoria families. (One Time: \$5,000)Please indicate how strongly you agree or disagree that this item be ...



Optional question (1040 response(s), 19 skipped)
Question type: Likert Question

Q35 Crossing Guards: Fund eight crossing guards at seven Victoria schools until December 2022. (One Time: Up to \$62,000) Please indicate how strongly you agree or disagree that this item be included in Budget 2022.



Optional question (1043 response(s), 16 skipped)
Question type: Likert Question

Q36 Zero Waste: Make ongoing (previously funded for a two-year term) to carry on implementation of the City's Zero Waste Strategy, including reducing single-use items going into the landfill and enhancing garbage and kitchen scraps services. (2 FTEs – ...



Optional question (1039 response(s), 20 skipped)

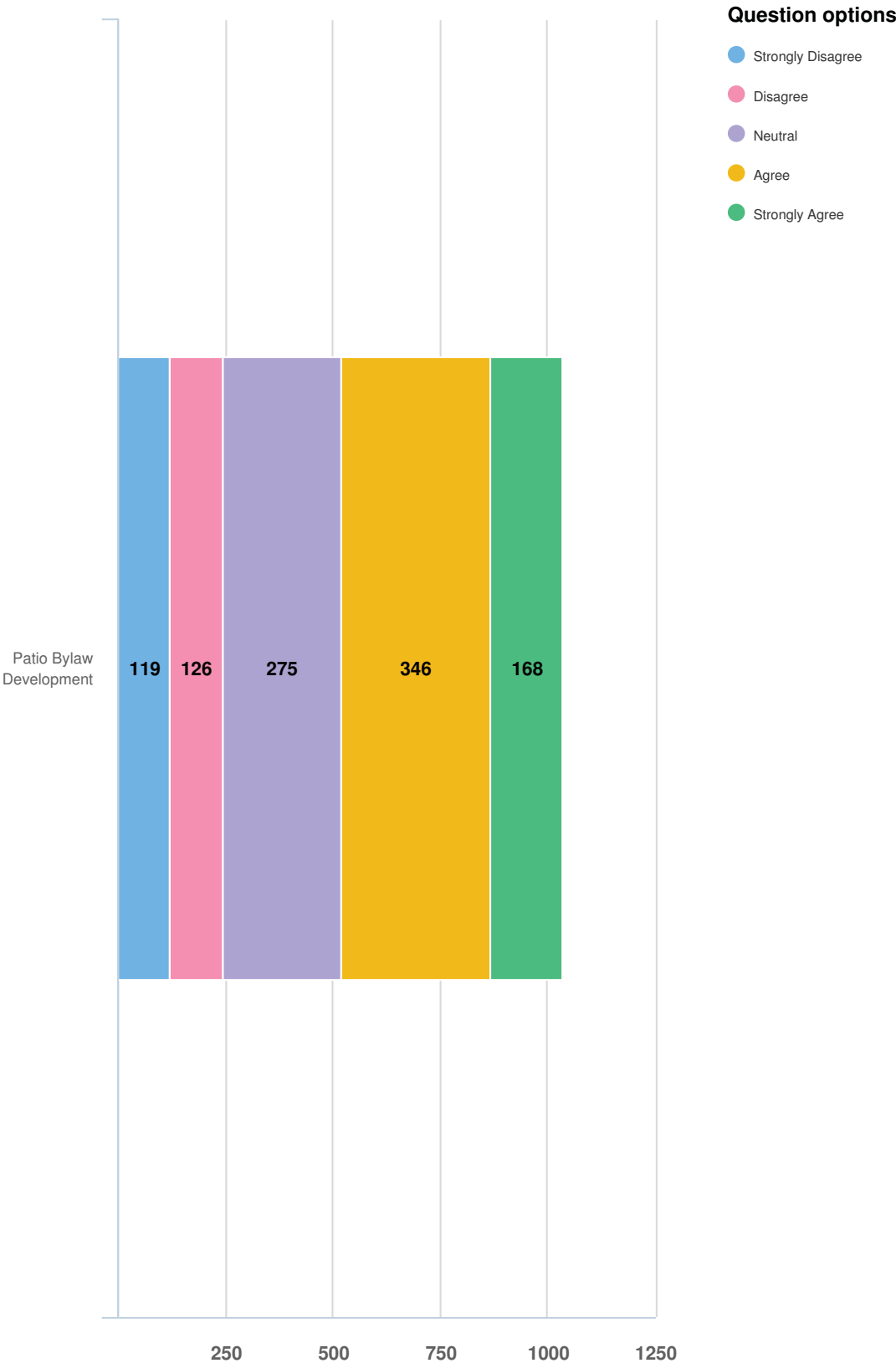
Question type: Likert Question

Q37 | **Patio Operations: To continue to administer the successful Build Back Victoria program for commercial and public use, without impacting other service areas. See under Street Activities in link.(1 FTE – Ongoing: \$107,000)(+ 0.07% to property tax inc...**



Optional question (1037 response(s), 22 skipped)
Question type: Likert Question

Q38 | Patio Bylaw Development: Consulting services to advise the ongoing enhancements to the Build Back Victoria program to continue to support small businesses through the recovery period. (One Time: \$100,000)Please indicate how strongly you agree or d...



Optional question (1034 response(s), 25 skipped)
Question type: Likert Question

Q39 | **Get Growing, Victoria! Grant Program: Additional annual funding to expand the provision of vegetable seedlings to more families. (Ongoing: \$27,000) (+ 0.02% to property tax increase)**Please indicate how strongly you agree or disagree that this item...



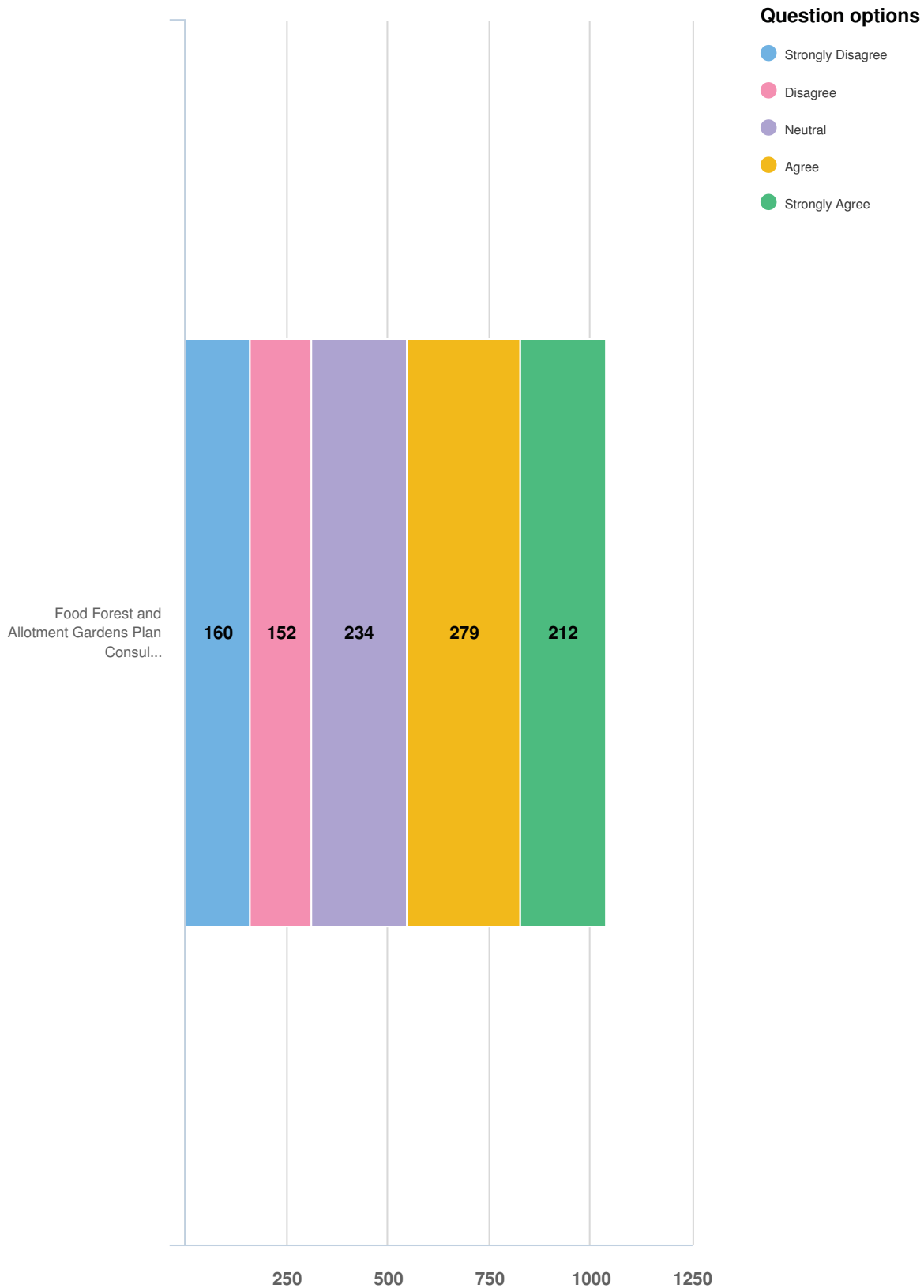
Optional question (1040 response(s), 19 skipped)
Question type: Likert Question

Q40 | **Get Growing, Victoria! Food Tree Stewardship Program: Start-up funding for a new Food Tree Stewardship program. (Ongoing: \$25,000)(+ 0.02% to property tax increase)Please indicate how strongly you agree or disagree that this item be included in Bud...**



Optional question (1038 response(s), 21 skipped)
Question type: Likert Question

Q41 | Food Forest and Allotment Gardens Plan Consulting: Consulting support to develop the City's Food Forest and Allotment Gardens Plan. (One Time: \$90,000) Please indicate how strongly you agree or disagree that this item be included in Budget 2022.



Optional question (1037 response(s), 22 skipped)
Question type: Likert Question

Q42 | Building Deconstruction Permit Administration System Towards Zero Waste
Victoria: Improvements to the City's permit system to include eligible demolition projects and fund stakeholder education and training.(One Time: \$90,000)Please indicate how st...



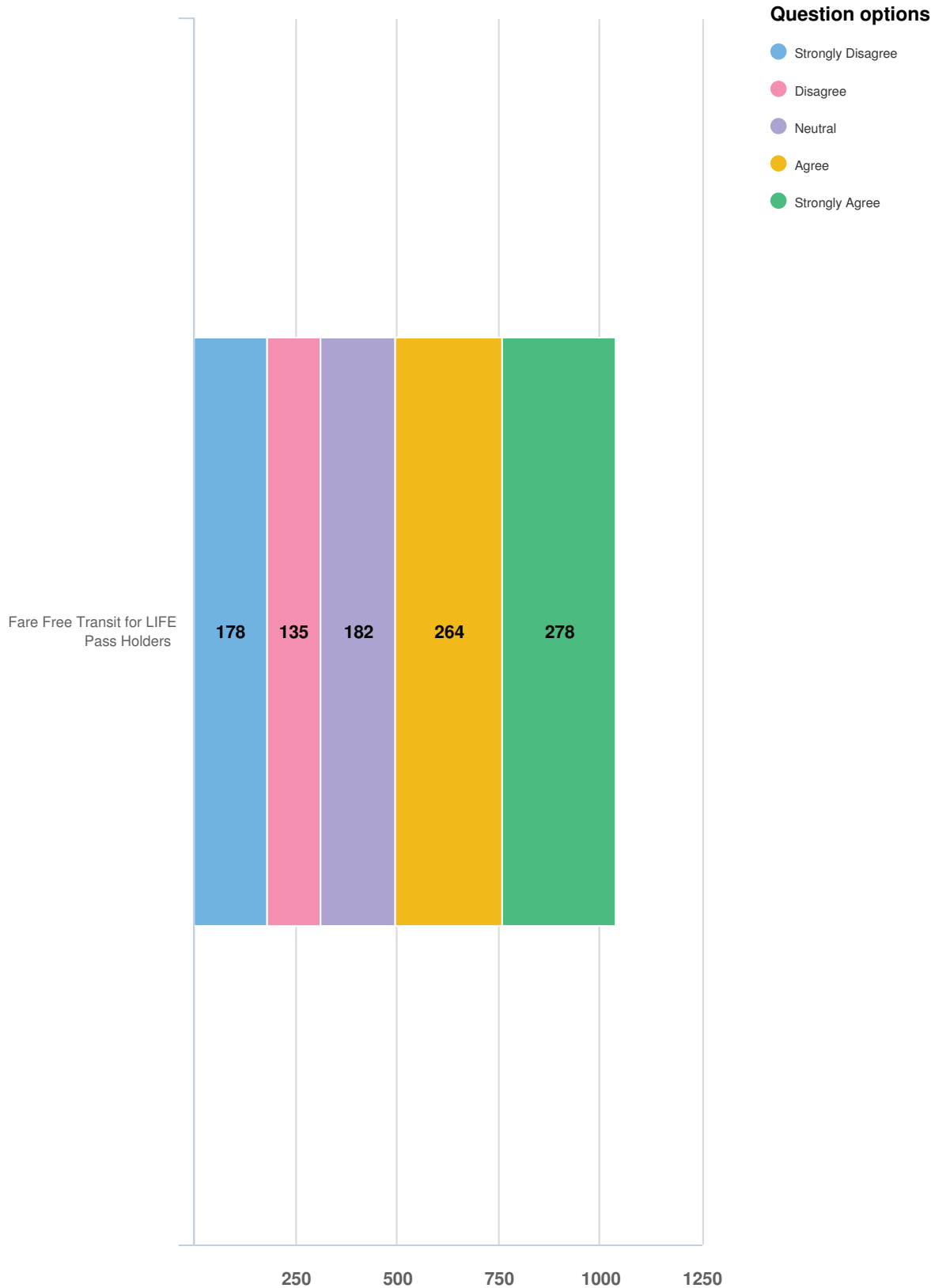
Optional question (1028 response(s), 31 skipped)
 Question type: Likert Question

Q43 | **Per Capita Neighbourhood Grant: Increase the per capita grant to neighbourhood associations with community centres to the same level provided to neighbourhoods without community centres. See item 52 of link.(Ongoing: \$59,360)(+ 0.04% to property ta...**



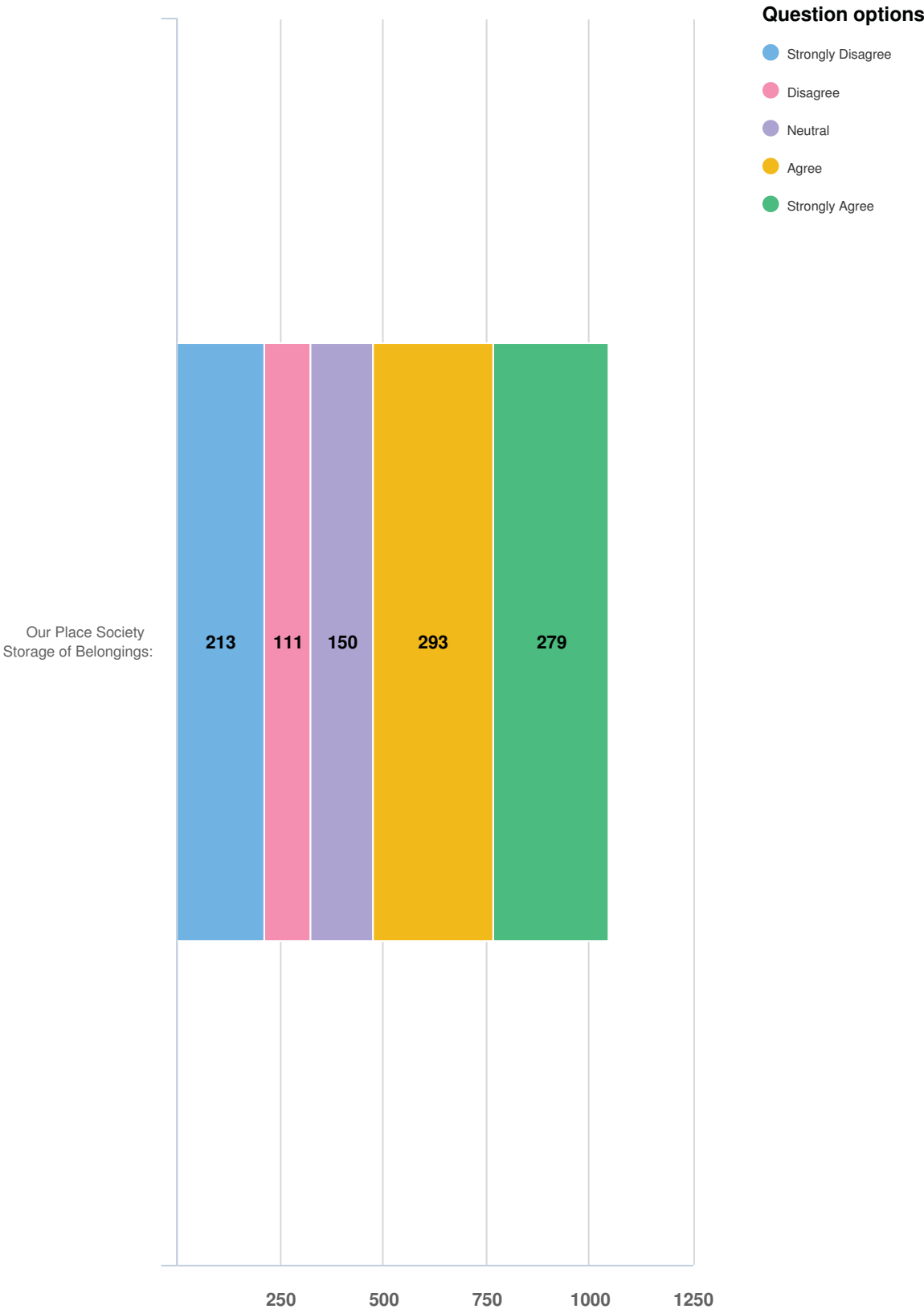
Optional question (1032 response(s), 27 skipped)
Question type: Likert Question

Q44 | Fare Free Transit for LIFE Pass Holders:Extend fare free transit to LIFE Pass holders in the City of Victoria to further support low-income residents. (Ongoing: \$1,142,000)(+ 0.77% to property tax increase)Please indicate how strongly you agree or ...



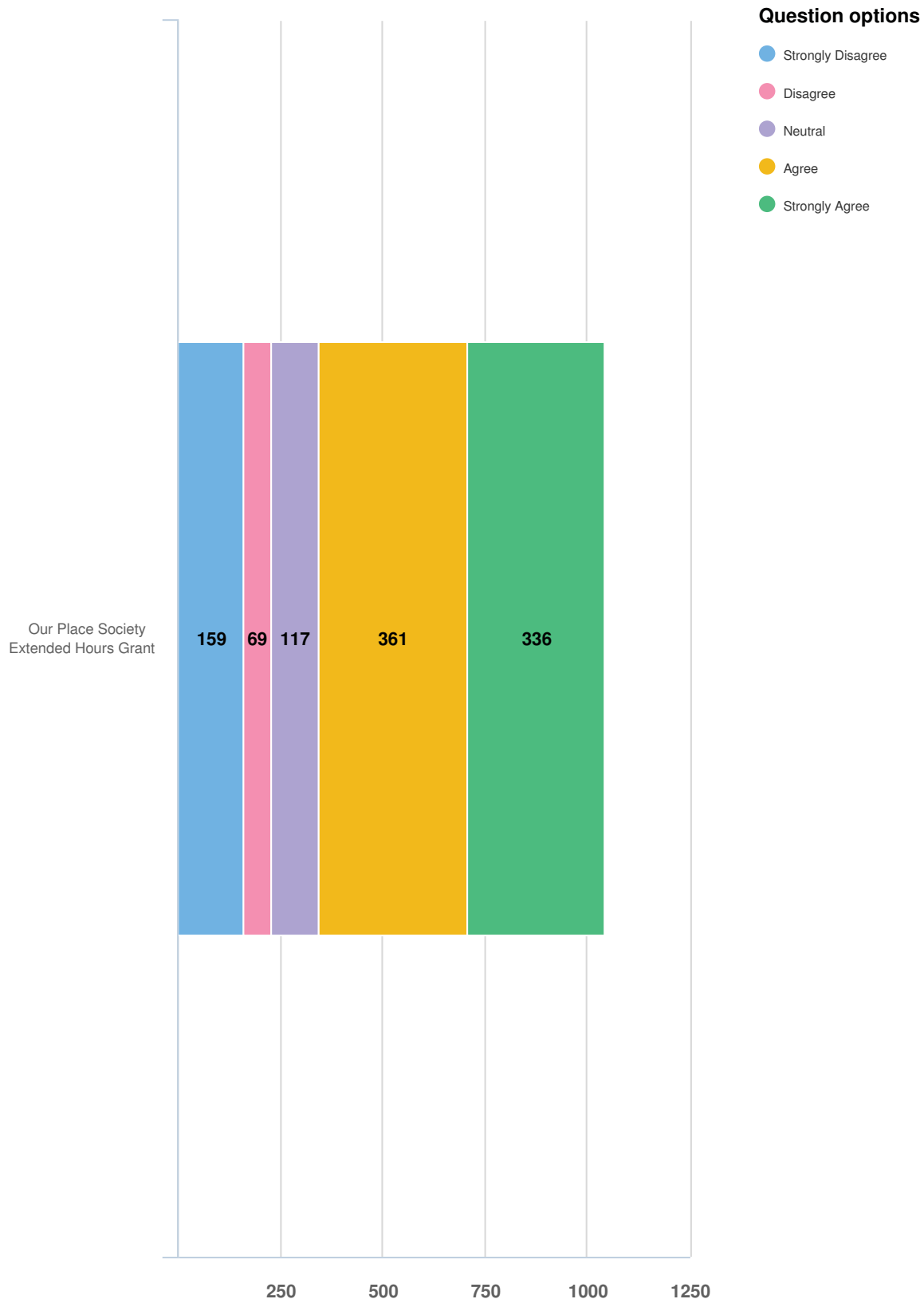
Optional question (1037 response(s), 22 skipped)
Question type: Likert Question

Q45 | Our Place Society - Storage of Belongings: Allocate funding to support storage of belongings. (Ongoing: \$50,000) (+ 0.03% to property tax increase) Please indicate how strongly you agree or disagree that this item be included in Budget 2022.



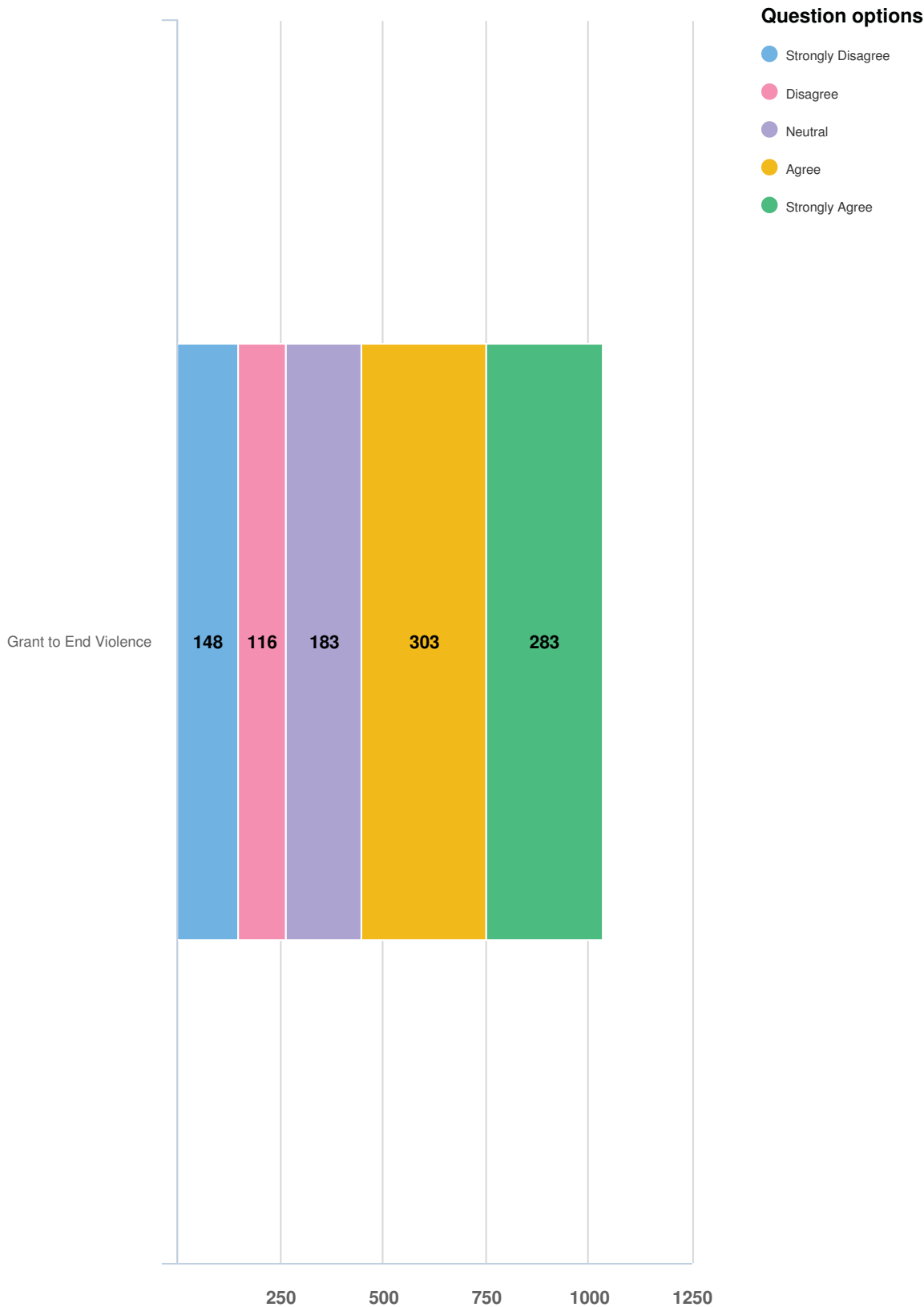
Optional question (1046 response(s), 13 skipped)
Question type: Likert Question

Q46 | **Our Place Society - Extended Hours Grant: Allocate funding to extend Our Place Society's hours. (Ongoing: \$50,000) (+ 0.03% to property tax increase)** Please indicate how strongly you agree or disagree that this item be included in Budget 2022.



Optional question (1042 response(s), 17 skipped)
Question type: Likert Question

Q47 | **Grant to Ending Violence Association of BC: Provide a new grant to the Ending Violence Association of BC to deliver a prevention training program geared towards hospitality and late-night venues to address sexualized violence in the community.(One ...**



Optional question (1033 response(s), 26 skipped)
Question type: Likert Question

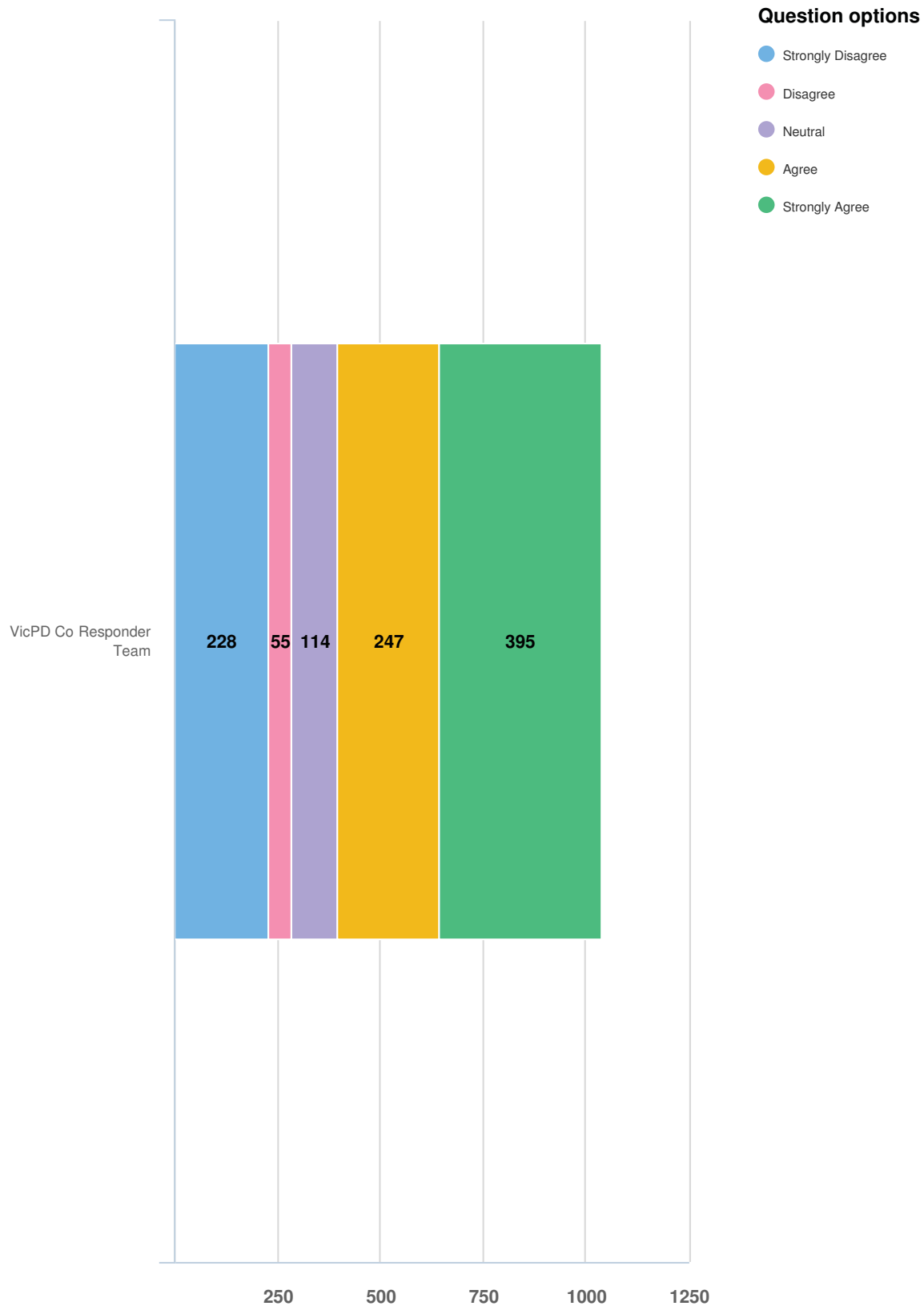
Q48 | Sheltering Support: Continued investment in a multi-disciplinary response team to mitigate risks and maintain service levels in City parks and public spaces as a result of overnight sheltering. (8.4 FTEs - Ongoing: \$1,133,000) (+ 0.77% to propert...



Optional question (1031 response(s), 28 skipped)

Question type: Likert Question

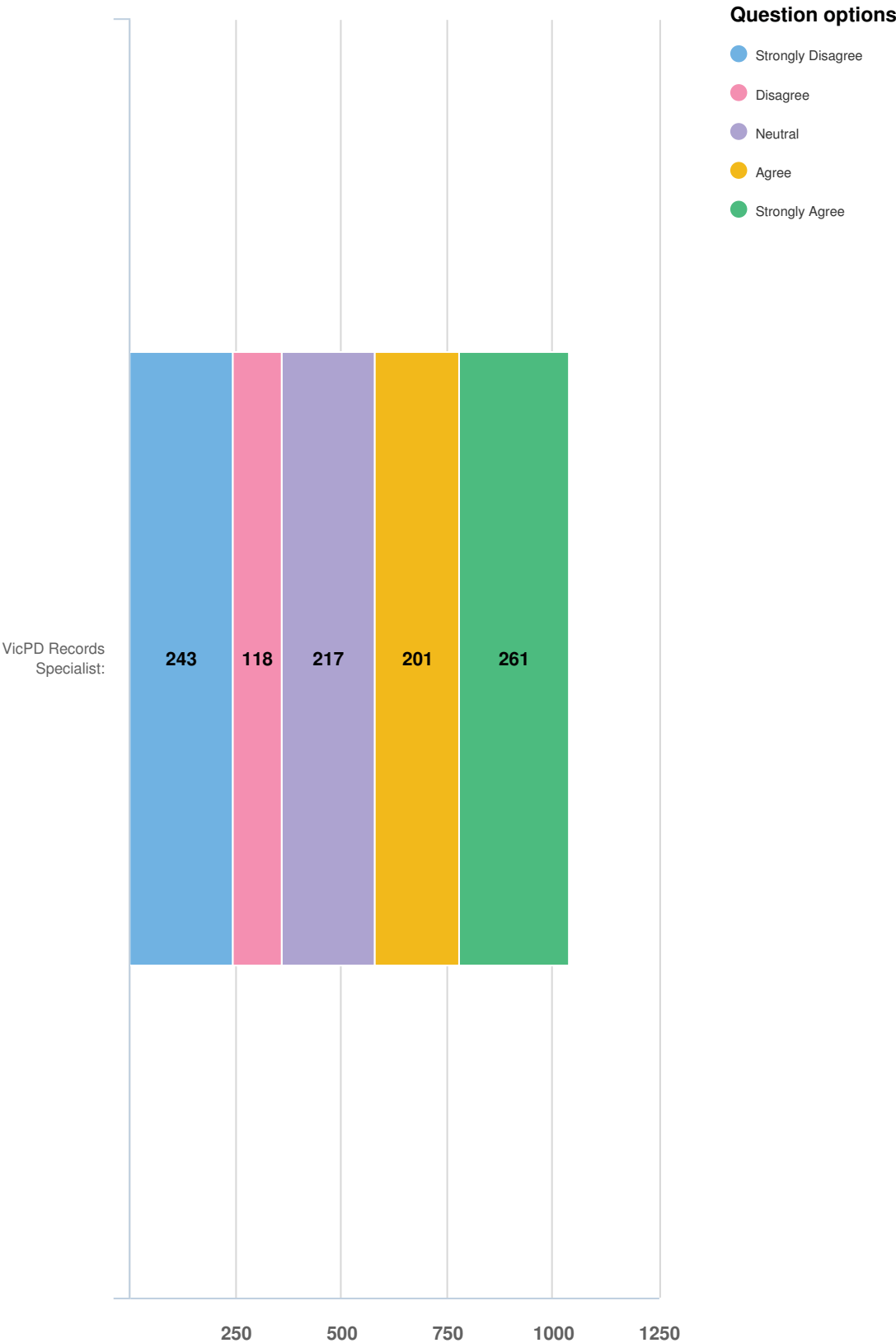
Q49 VicPD Co-Responder Team: (3 FTEs – Ongoing: \$446,233. Victoria's share: \$385,233)(+ 0.26% to property tax increase)Please indicate how strongly you agree or disagree that this item be included in Budget 2022.



Optional question (1039 response(s), 20 skipped)

Question type: Likert Question

Q50 | **VicPD Records Specialist:(1 FTE – Ongoing: \$81,118. Victoria's share: \$70,029)(+ 0.05% to property tax increase)Please indicate how strongly you agree or disagree that this item be included in Budget 2022.**



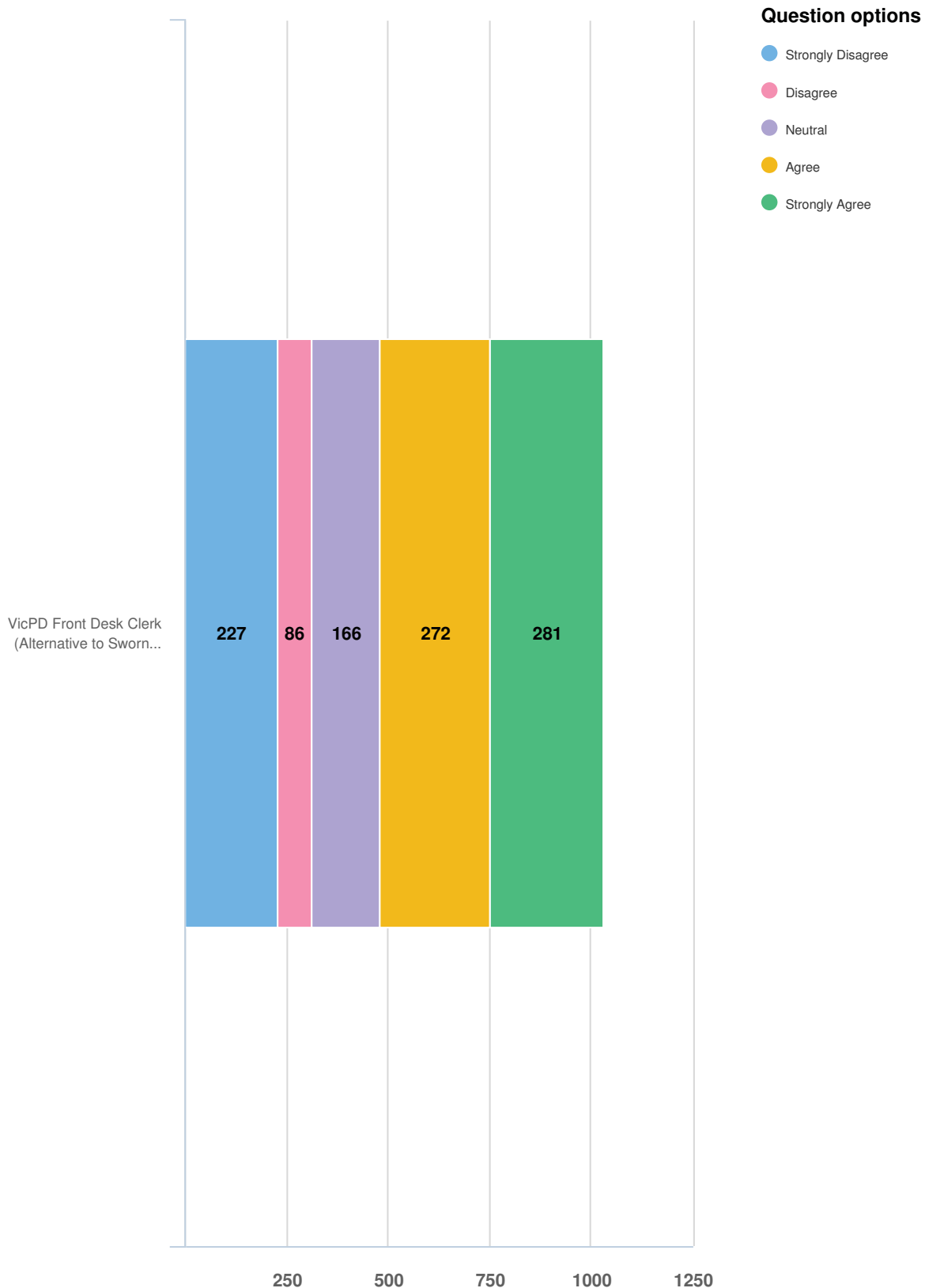
Optional question (1040 response(s), 19 skipped)
Question type: Likert Question

Q51 VicPD Business Intelligence Analyst: (1 FTE – Ongoing: \$123,511. Victoria's share: \$106,627)(+0.07% to property tax increase)Please indicate how strongly you agree or disagree that this item be included in Budget 2022.



Optional question (1030 response(s), 29 skipped)
Question type: Likert Question

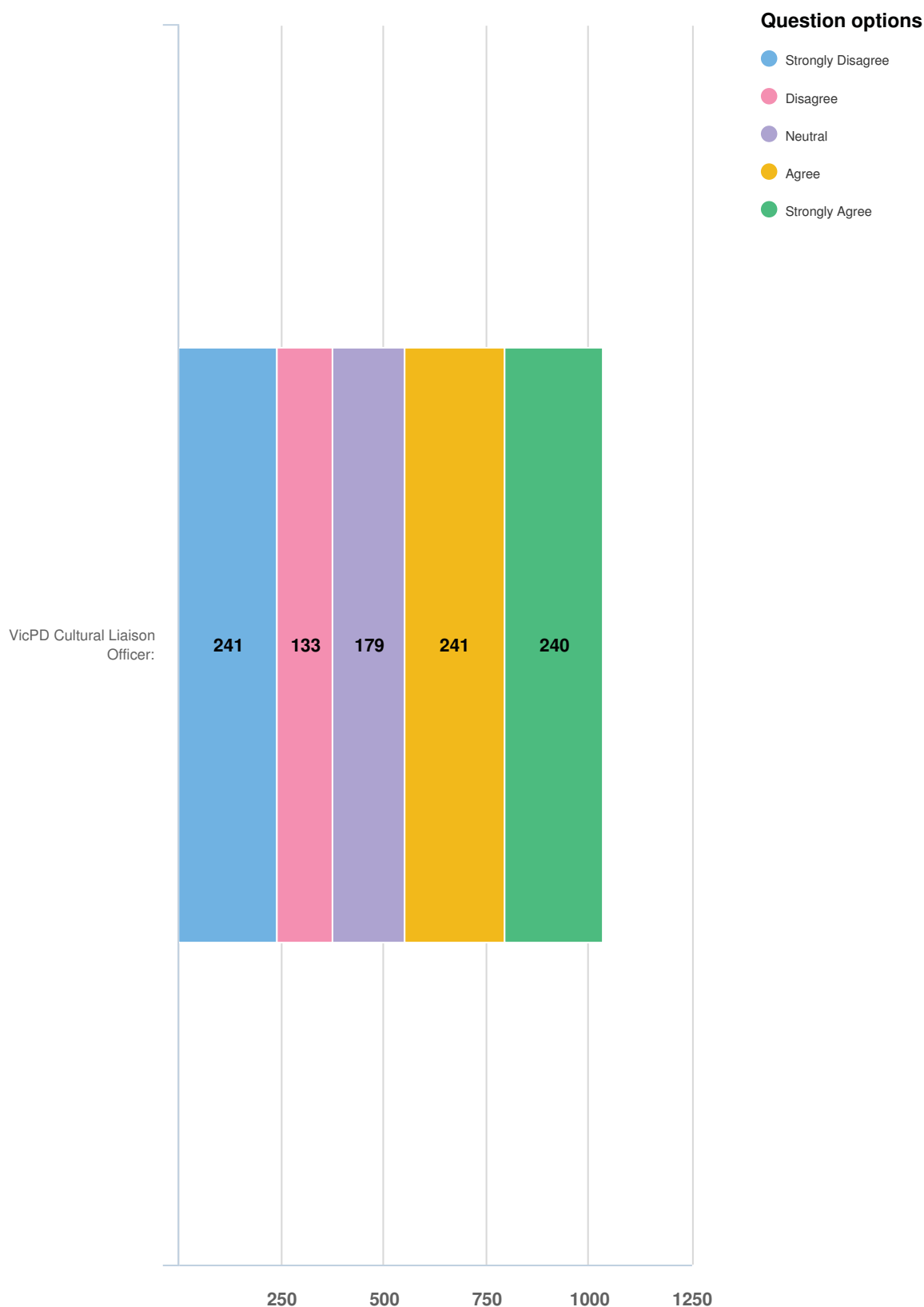
Q52 VicPD Front Desk Clerk (Alternative to Sworn Officers): (2 FTEs – Ongoing: \$112,613. Victoria's share: \$97,219)(+ 0.07% to property tax increase)Please indicate how strongly you agree or disagree that this item be included in Budget 2022.



Optional question (1032 response(s), 27 skipped)

Question type: Likert Question

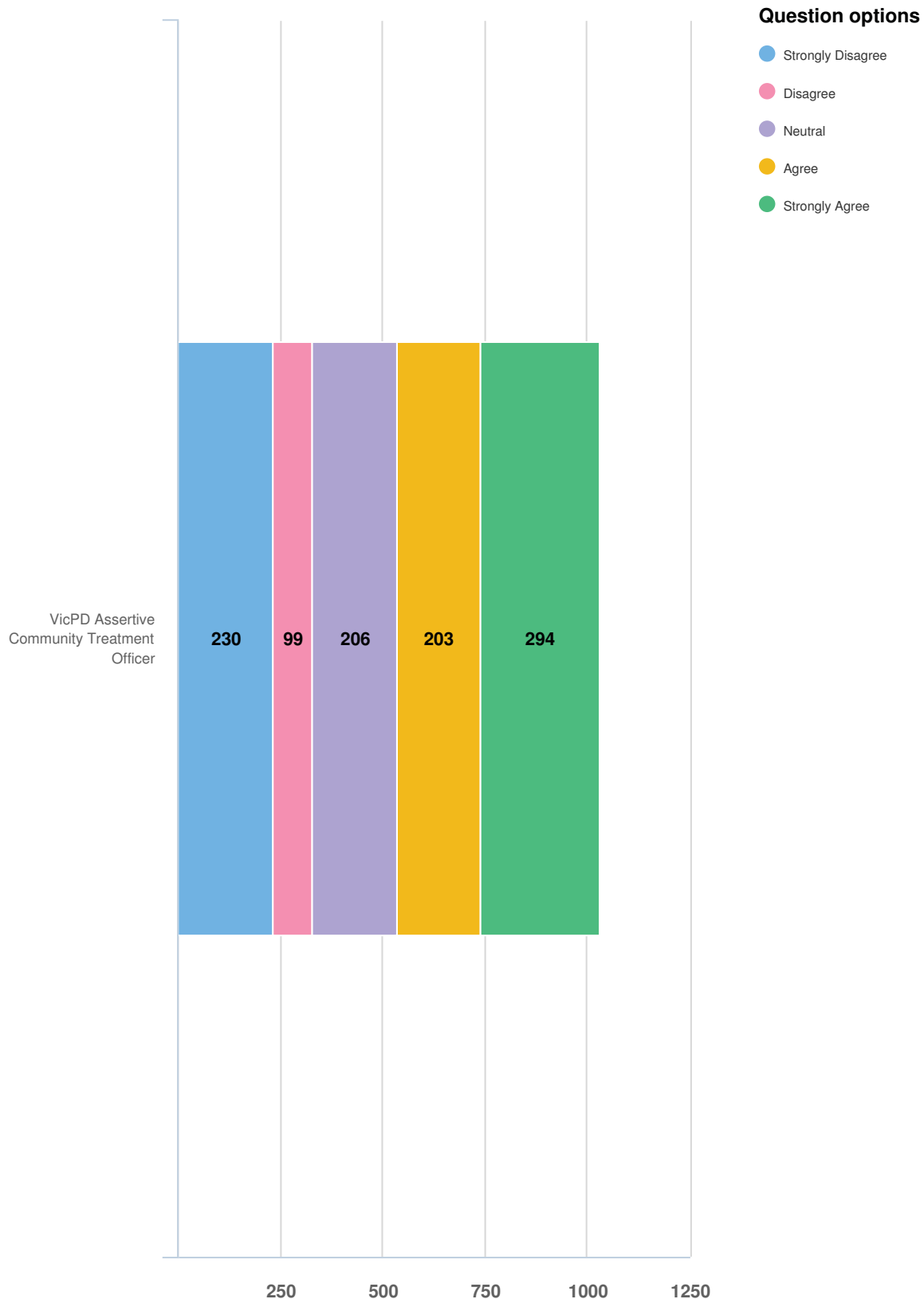
Q53 | **VicPD Cultural Liaison Officer: (1 FTE – Ongoing: \$98,745. Victoria's share: \$85,247)(+ 0.06% to property tax increase)**Please indicate how strongly you agree or disagree that this item be included in Budget 2022.



Optional question (1034 response(s), 25 skipped)

Question type: Likert Question

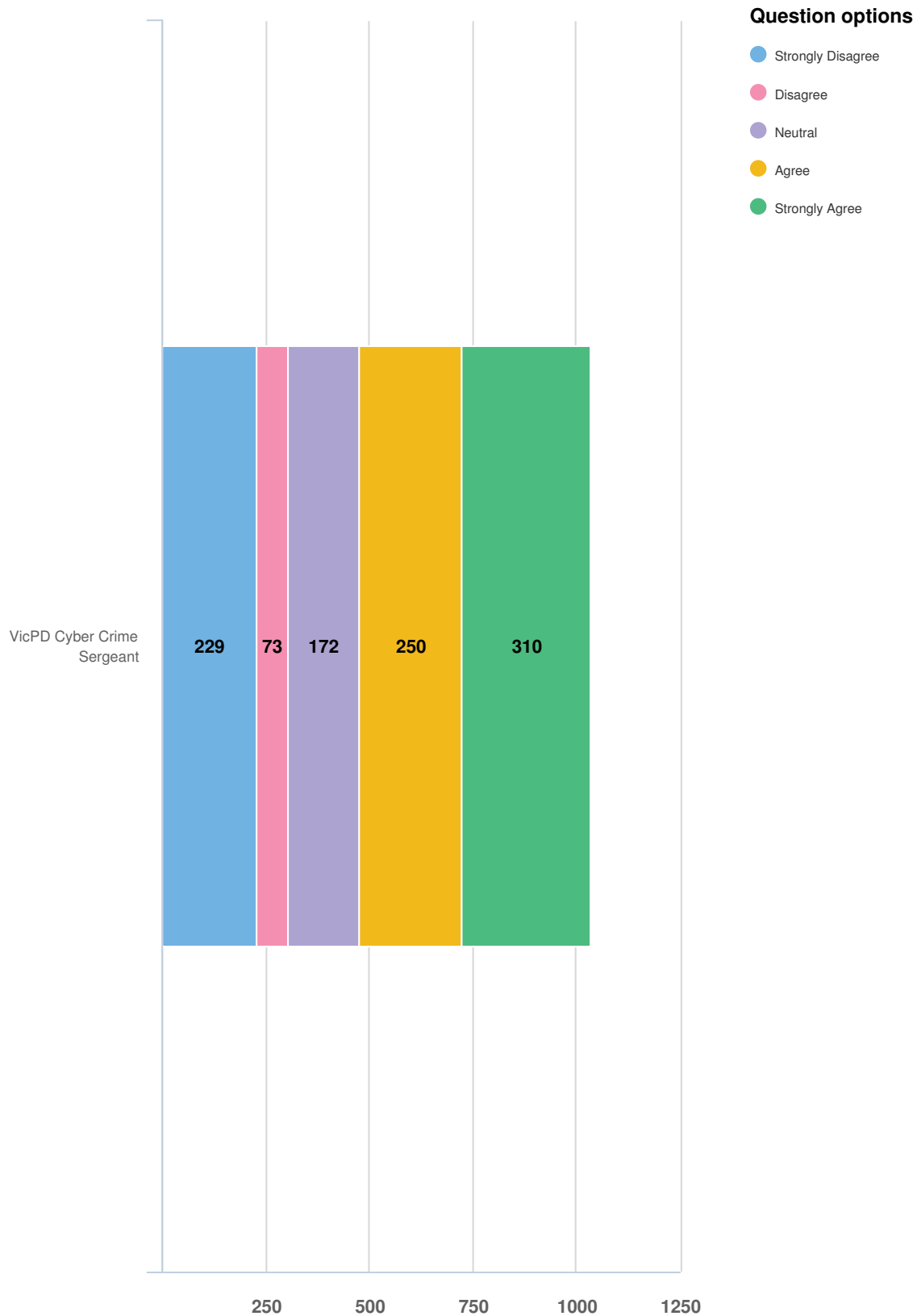
Q54 VicPD Assertive Community Treatment Officer:(1 FTE - Ongoing: \$98,745. Victoria's share: \$85,247)(+ 0.06% to property tax increase)Please indicate how strongly you agree or disagree that this item be included in Budget 2022.



Optional question (1032 response(s), 27 skipped)

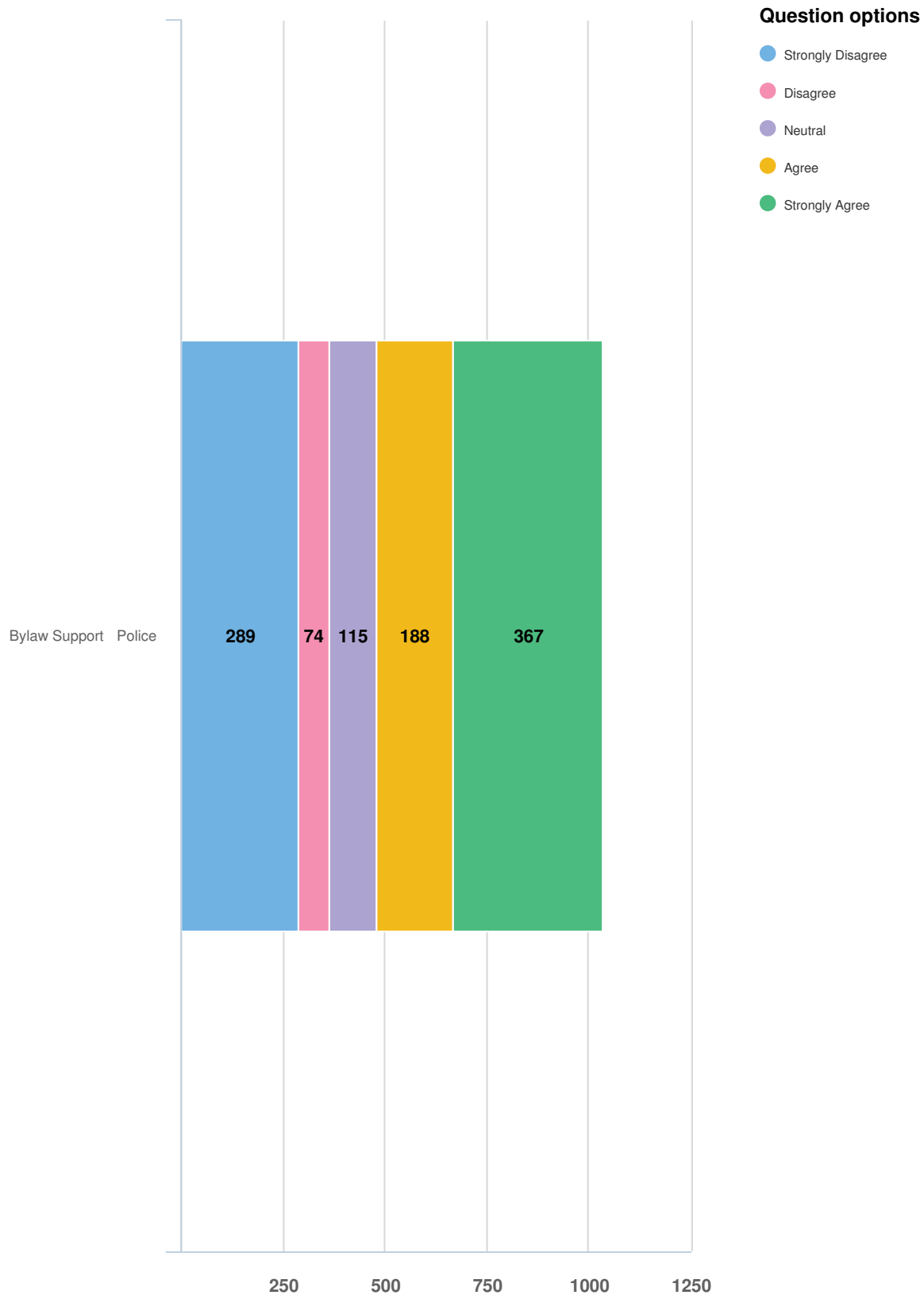
Question type: Likert Question

Q55 | **VicPD Cyber Crime Sergeant: (1 FTE – Ongoing: \$127,560. Victoria's share: \$110,123)(+ 0.07% to property tax increase)**Please indicate how strongly you agree or disagree that this item be included in Budget 2022.



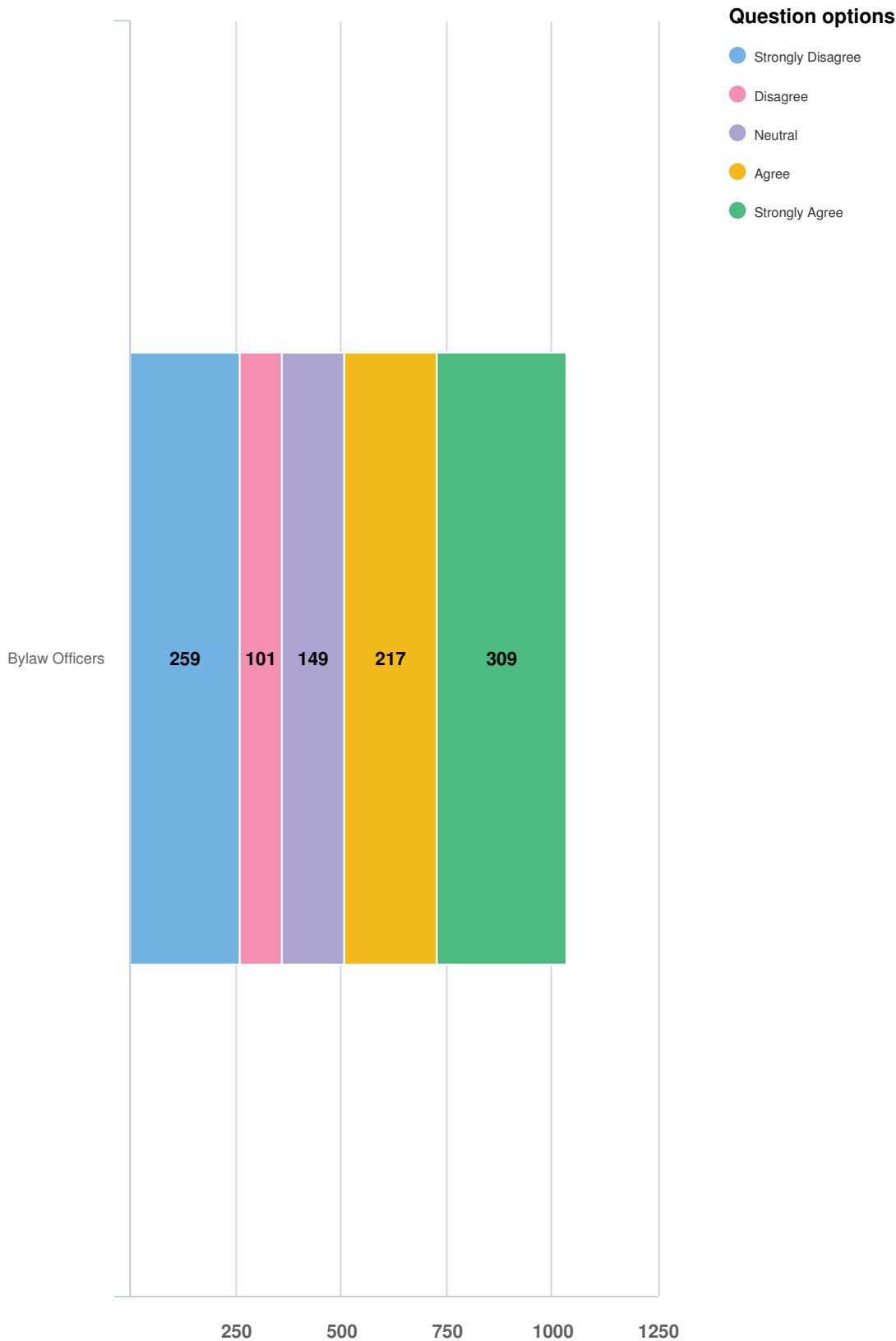
Optional question (1034 response(s), 25 skipped)
Question type: Likert Question

Q56 | **Bylaw Support - Police: To fund two additional police officers to support Bylaw services seven days a week. (2 FTEs – Ongoing: \$276,000)(+ 0.19% to property tax increase)Please indicate how strongly you agree or disagree that this item be included...**



Optional question (1033 response(s), 26 skipped)
Question type: Likert Question

Q57 | **Bylaw Officers: To meet growing demands for service and effectively enforce City bylaws. (\$1,070,000)(+ 0.72% to property tax increase)**Please indicate how strongly you agree or disagree that this item be included in Budget 2022.



Optional question (1035 response(s), 24 skipped)
Question type: Likert Question

Q58 Do you have additional comments about any of the Supplementary Budget Programs and Services funding requests for 2022?

Screen Name Redacted

11/09/2021 05:49 PM

We need to support communities without Community Centers at a level greater than or equal to those with Community Centers.

Screen Name Redacted

11/09/2021 06:29 PM

Defund the police

Screen Name Redacted

11/09/2021 06:40 PM

Q-19, Additional Development Planner is crucial in order to green light more housing developments, and signals to the development community a commitment to respecting their time. VicPD should be given the funding requested in all areas to signal to the Greater Victoria Population the city is serious on safety.

Screen Name Redacted

11/09/2021 07:02 PM

Why is the City taking on all these tasks? You can't fix everything ... please don't spend our money thinking that you can

Screen Name Redacted

11/09/2021 07:17 PM

Put money into cleaning up the downtown, the homeless have taken over these spaces and while I understand they have unmet needs in many areas of their lives, they cannot take over the public spaces as they have been allowed to. Vibrant public downtown spaces create the commerce and therefore the taxes that will get them the help they so desperately need. Instead they are killing the engine that will feed them and we are all suffering even more because of it. Cut the nice to haves and get serious about the must be fixed. We can get to the little problems facing the few later and make life better for everyone even faster.

Screen Name Redacted

11/09/2021 08:12 PM

Over the last two years, We have seen a majorly decline in our city from a safety perspective. We have also seen the mental health of our officers be severely impacted. This is not okay. Enough is enough. I watch council meetings and its often talked about how we want more of a community policing model, How can we get their if they aren't being funded properly. How can officers take the time to become friendly and known in our community if they are only going from call to call. How are they inspired to come to work everyday when they are being injured, when their own council doesn't believe in the or when they don't have the time to decompress from the traumas they see everyday. How to get down to fixing crime when the entire city knows we don't have enough police. To the member of council who keep voting to decrease the police budget:, Is it really okay that people in our city don't feel safe?

<p>Screen Name Redacted</p> <p>11/09/2021 09:54 PM</p>	<p>A municipal carbon tax! Also, I know we just built a big sewage treatment facility, but could we get burnable methane off of the sewage too, please? Would love to see a plot on Beacon Hill be reverted to a miniature traditional Songhees camas garden. Also can you "municipalize" the LifeCycles Project? Urban fruit and nut trees are great for climate resilience and collectivized harvesting, storage, and redistribution would be smoother with partial public funding. Their model is really good, you could use community center space in places like Fairfield and Fernwood to hold equipment.</p>
<p>Screen Name Redacted</p> <p>11/09/2021 11:01 PM</p>	<p>More housing and support, fewer cops.</p>
<p>Screen Name Redacted</p> <p>11/10/2021 07:06 AM</p>	<p>Would like to see more direct spend on increasing equity/helping people. Less on enforcement/police as this already represents much of tax dollars</p>
<p>Screen Name Redacted</p> <p>11/10/2021 07:43 AM</p>	<p>Public order has deteriorated to a point that is incompatible with urban life for downtown and inner city residents. We must invest in key interventions to reassert social norms and discourage antisocial behaviour.</p>
<p>Screen Name Redacted</p> <p>11/10/2021 08:20 AM</p>	<p>more cops until we feel safe to go downtown again</p>
<p>Screen Name Redacted</p> <p>11/10/2021 08:24 AM</p>	<p>The ongoing increase in property taxes is contributing to the growing unaffordability of the City of Victoria for me and my family. While the social justice causes reflected in the proposed budget are 'nice to have' they are not core to a municipal authority. Please stick to the knitting.</p>
<p>Screen Name Redacted</p> <p>11/10/2021 09:29 AM</p>	<p>Funding to First Nations is a misuse of public funds. This is a federal issue.</p>
<p>Screen Name Redacted</p> <p>11/10/2021 09:29 AM</p>	<p>I agree with the concept but the structure of the reconciliation grant (and most of the similar programs) is the problem. We must have an end goal in mind when implementing these plans - signing treaties, returning land, etc. Creating a race centric tithe system only makes sense short term while returning equity to those affected. With no end date or even goals in place all this does is</p>

guarantee future strife and backlash. The funding should be either tied to specific treaties being finalized or have a set ending dollar amount based on negotiation and assessment of what is fair.

Screen Name Redacted

11/10/2021 10:38 AM

Please get back to basics - providing goods and services that are at the core of the city's mandate and working to minimize the impact on tax payers.

Screen Name Redacted

11/10/2021 11:36 AM

Taxpayers cannot afford any increases in taxation. Now is not the time to fund "pet projects".

Screen Name Redacted

11/10/2021 12:10 PM

Defund vicpd

Screen Name Redacted

11/10/2021 12:20 PM

Increase police funding & authority to enforce growing crime in victoria. Prohibit camping in parks and public spaces at all times. Enforce this strictly. Stop building temporary housing facilities.

Screen Name Redacted

11/10/2021 12:42 PM

Collectively you have created poor living conditions in downtown Victoria. The neighbourhoods outside of downtown, Harris Green, James Bay, Rock Bay and Burnside - Gorge do not bear the same brunt of poor decisions brought about by CoV and BC Housing. What happened to Burnside - Gorge and the area around Beacon Hill Park was brutal.

Screen Name Redacted

11/10/2021 02:01 PM

It feels somewhat ironic, even perverse to pay a Homelessness Advisor \$140k to advise on the fate of those who have absolutely nothing.

Screen Name Redacted

11/10/2021 02:21 PM

Please remove the Reconciliation Grant as such endeavours are under the purview of the Federal government. Stay in your own lane, City of Victoria.

Screen Name Redacted

11/10/2021 02:34 PM

you people are delusional with your super woke budget with salaries in the range of \$100k when as provincial government employee after 26 years I make less than \$85k- and you fat cats want to tax the jebus out of us... for what?! Pay a guy 100k/yr to teach a homeless how to get a home- ha! Ridiculous!!!

Screen Name Redacted

11/10/2021 03:07 PM

The FTE wages for most of the jobs listed above are excessively high for the tasks that they must manage. Many city employees are also overpaid. One of the main reasons why the city has to cut programs. Mayor and council seem to love over paying their employees!!!

Screen Name Redacted

11/10/2021 03:26 PM

Many of the ideas behind the projects are good but in practice they are a poor use of public funds.

Screen Name Redacted

11/10/2021 03:49 PM

Leave Indigenous Reconciliation to the province. We have enough problems with public safety to use all funds we can raise to solve them.

Screen Name Redacted

11/10/2021 04:07 PM

Permitting and zoning processes need to be clearer and faster as to allow the development of housing and businesses. More resources do need to be provided to the police to make downtown residents feel safer, especially during COVID-19 when I personally witnessed anti-Asian racist acts taking place.

Screen Name Redacted

11/10/2021 05:18 PM

Cannot may of these supplementary bits be carried out by realigning current staff in a more efficient manner? Insofar as the proposed "growing grant" to the indigenous groups, this is totally inappropriate and not required. Enough of this Reconciliation-washing! There are far more important elements to take care of in the city.

Screen Name Redacted

11/10/2021 07:33 PM

Homelessness is a provincial and federal responsibility, not the city's. The city contributes to addressing the issues through the process of approving or not development proposals. The proposal to have a homeless advisor is a an unnecessary duplication of services - there are organizations and services such as the Coalition to end homelessness that have this work in their mandate.

Screen Name Redacted

11/10/2021 08:01 PM

Try to avoid currently trendy services that are not really the business of city governments. According to me, this includes reconciliation; anti-racism training; affordable housing; climate; social services for homeless people, youth, newcomers; free stuff like bus fares; arts, culture, patios. Fireworks on Canada Day are ok.

Screen Name Redacted

11/10/2021 09:14 PM

Please prioritize public safety. With random attacks happening in our streets, many people no longer feel safe walking around.

Screen Name Redacted

11/10/2021 09:48 PM

It looks like you are straying far out of your lane. Homelessness is a Provincial concern. It looks like you are hiring your friends. Are you serious that you need to spend \$107k to hire a full time employee to monitor Patios? Are u for real? \$108k for a full time Vision Zero employee? This is ridiculous! You have no care for the taxpayers of this City!

Screen Name Redacted

11/10/2021 10:51 PM

Why do explanations stop at number 49? City council does not seem to be able to handle what do now. Thus, will not encourage new programs or additional spending than to improve safety in this community.

Screen Name Redacted

11/11/2021 06:44 AM

1. Please concentrate on local government functions, not those that are not the jurisdiction of other (better funded) levels of government. e.g. paying "taxes" to Indigenous governments. I support reconciliation but think these random commitments with zero public consultation are the wrong approach. 2. Please critically assess the endless police demands for more resources with poor evidence of positive results. This diverts resources for more direct and appropriate services that could reduce the need for policing. - Why does VicPD have such a large communications budget? Could the city do a content audit? Note the ratio of public service/accountability vs. self-congratulation and public lobbying for more money? Perhaps the department should be required to trim there, or a third party should handle police comms with a clear accountability mandate. - Why are we funding 12 police officers in schools if there is a shortage of officers for public safety/enforcement? Is this value for money?
<https://www.needsmorespikes.com/blog/2019/11/keeping-police-out-of-victoria-and-esquimalt-schools> - Why should a small city police force hire positions such as specialists in cybercrime? - The proposed police funding increase could be spent on something that reduces the need for their services, such as housing or mental health supports. Police are the most expensive and least qualified positions for social and health services, and their very presence escalates situations.

Screen Name Redacted

11/11/2021 10:36 AM

I wish the city council would worry about the running of the city rather than try to de fund the police. I no longer feel safe downtown

which was I place that never was worried about walking alone before. The council is always going out of its lane in order for individual councilors to advance their own agendas. Sick and tired of city council taking on projects (buying land to build homeless shelters etc.) that are responsibility o f the federal or provincial governments. I don't see Saanich with the issues we have.

Screen Name Redacted

11/11/2021 11:05 AM

As per previous comment, it's hard to understand the increase in police funds when there has been degradation of the police force through many many budget increases. If ACT teams were backed by results this may be worth considering but I don't see the value here.

Screen Name Redacted

11/11/2021 11:59 AM

I dont agree with increasing the police budget. We need unarmed health workers, and more housing. push for decriminalization and safe supply of drugs. There will be less crime if addicts don't have to steal for their drugs.

Screen Name Redacted

11/11/2021 12:01 PM

The City needs to concentrate on municipal responsibilities and let the Province & Federal Governments respnd to reconciliation etc.

Screen Name Redacted

11/11/2021 01:27 PM

Please spend whatever it takes on public safety so we can all feel safe in our beloved City of Victoria again. Support our Victoria Police department, so our children don't inherit a city where it is not an uncommon occurrence to watch your fellow citizens step over the bodies of unconscious drug users and the homeless as if they were just another crack in the pavement.

Screen Name Redacted

11/11/2021 01:30 PM

Stick to city core fuction

Screen Name Redacted

11/11/2021 04:21 PM

Why are the community-safety initiatives near the end of this survey?

Screen Name Redacted

11/11/2021 06:24 PM

Much of the extra costs to taxpayers is a result of poor decision making by current mayor and council. Eg. paying for police escorts for bylaw is not something any other municipality is paying for.

Screen Name Redacted

11/11/2021 06:28 PM

Supplementary requests should mostly be denied (except for police). For neighbourhoods, reduce the ones with centres to

increase those without if you must. 9% increase in property taxes over 2 years, and the earlier bump a few years earlier, has been too much. Many of the projects identified for City staff increases should be carried out by existing staff.

Screen Name Redacted

11/11/2021 06:37 PM

1. It is all well and good to have programs to improve parks, develop cycling infrastructure, support the arts, and support business recovery, except that due to crime emanating out of homeless encampments, street people, and temporary supportive housing facilities, it is not safe to use parks, people are scared to go downtown to arts facilities (eg, theatres) or to use businesses, and bikes can't be used as transportation due to the threat of theft. Maybe the City should focus as a top priority on reducing the influx of homeless people to Victoria, stopping crime, and making our parks safe, rather than implementing budget items like item 48 that seems to entrench the notion that our parks are places for warehousing the unhoused. 2. I can't support #25, the Cultural Infrastructure Grant program because I fear it will be mismanaged like past art programs that have funded public art projects that have included hateful slurs against city workers.

Screen Name Redacted

11/11/2021 06:54 PM

Currently work in the reconciliation field for a government. The proposed grant is a major policy decision and preempts ongoing work by other levels of government - I do not believe it is supportable at this time.

Screen Name Redacted

11/11/2021 07:00 PM

I am strongly opposed in particular to the notion of dedicating, indefinitely, a set proportion of the proceeds of new development to one particular racial group. Apart from everything else, since the taxes from such new development are key to funding the city in the future, setting any proportion of these taxes as off-limits to funding actual city services can only increase the burden on preexisting taxpayers. This would be really hard to swallow under any circumstances, but it is even more so when several members of City council will not be responsible for paying the taxes they vote for in Victoria anyway, either because they rent their home, or their home lies outside of the city limits.

Screen Name Redacted

11/11/2021 08:11 PM

Many of these positions ought to be filled from the masses that already suckle at the swollen teat that is city hall. Further, the reconciliation grant proposed between the city and First Nations is preposterous. Stick to civic governance, leave broader social policy to senior (read: real) government.

Screen Name Redacted

11/11/2021 08:17 PM

Please stop pet projects and properly fund the police. Having police not show up for days after a break in is unacceptable.

Screen Name Redacted

11/11/2021 08:41 PM

Hire more police officers.

Screen Name Redacted

11/11/2021 09:07 PM

We need to support our Police and Bylaw officials and provide them with the funding they need.

Screen Name Redacted

11/11/2021 09:16 PM

This is a joke of a survey. This survey does not reflect the actual needs of this city.

Screen Name Redacted

11/11/2021 11:10 PM

There is simply a limit to how much Victoria taxpayers can afford in property taxes.

Screen Name Redacted

11/11/2021 11:39 PM

Many items I disagree with are simply Band-Aid measures. Spend money on the cause instead.

Screen Name Redacted

11/12/2021 05:59 AM

Transit passes for seniors. This would increase ridership and maybe get seniors on the cusp to sell older card. Pass good only for non peak times.

Screen Name Redacted

11/12/2021 11:28 AM

Please ensure the police & bylaw have additional funding - these last couple years have been more stressful due to crime and park dwelling than all the rest of Covid's issues. We need to get the city back in order and ensure residents are safe at home and downtown. (many of those who are homeless are victims of those committing crimes and violence, we need a better budget for the police)

Screen Name Redacted

11/12/2021 12:52 PM

Redirect funding from police to community services

Screen Name Redacted

11/12/2021 12:57 PM

Many of your proposed budget items are not usually a municipal funding priority or program, and could be delivered by partner agencies or are already a provincial department area: eg forestry, reconciliation training, anti-racism training, seeds for new

immigrants, tenant officers. A simple check on bc211.ca would show you who's already doing many of these programs, or ask the Victoria Foundation/United Way. The City funded the storage facility at Our Place so should be committed to maintaining it for the staffing, disposal, monitoring, and upstream intervention that was wisely started there. I shudder to think of the alternative to 100 bins being spread everywhere or carried by folks struggling to survive. Seems heartless to cut that item!

Screen Name Redacted

11/12/2021 02:05 PM

There is no opportunity to vote for positions and initiatives I think the City needs. We see specialised training (e.g., anti-racism) and recreational programming (newcomers) for special groups or causes but not disability/accessibility. No accessibility coordinator in Engineering or EDI, no accessible housing specialist, no accessibility training. Can't support dedicated supports for other groups until the capacity for furthering the City's accessibility goals is in place. Happy to support homeless populations and areas where it is clearly local gov't responsibility.

Screen Name Redacted

11/12/2021 02:13 PM

Victoria needs to be come a safe city again!!!

Screen Name Redacted

11/12/2021 02:54 PM

I want to see 100% support for the Vic PD budget request. The safety in our community has changed a great deal in the last 1-2 years and must be remedied if an economic recovery is expected. People don't want to come downtown or live here if they don't feel safe.

Screen Name Redacted

11/12/2021 05:33 PM

The Federal Government is responsible for any and all payments to First Nations peoples to insure appropriateness and equity of the payments. Victoria Council must stay out of this activity. They are only going to increase divisiveness within BC.

Screen Name Redacted

11/12/2021 08:35 PM

Bylaw and VicPD need more support as a result of bad policy decisions by this administration

Screen Name Redacted

11/12/2021 09:42 PM

STOP funding anything to do with Truth & REconciliation STOP funding homelessness Both of these are Provincial and Federal mandates FOCUS on Municipal items like public safety and potholes You are bankrupting the city with rising property taxes which increase the cost of living and drive up the rate of rental units If you want to make Victoria more affordable STOP mismanaging tax dollars

Screen Name Redacted

11/12/2021 10:51 PM

People feel unsafe and don't take council seriously / bylaws when they are not enforced. We the taxpayers are tired of the free riders ruining public spaces with garbage, needles, and violence.

Screen Name Redacted

11/13/2021 06:45 AM

Reconciliation is not an issue for my property taxes. Listening to you guys discuss "deconstruction" tells me that none of you even know how to turn a screw driver. Anything worth pulling out of a building before it is torn down is removed. Anything profitable does not require legislation. Anything that is not profitable will further drive up building costs.

Screen Name Redacted

11/13/2021 07:21 AM

Based upon the nature of the questions I feel the decisions have already been made.

Screen Name Redacted

11/13/2021 07:46 AM

Climate action and reconciliation are for the federal and provincial government. Please stop the vanity projects and concentrate on fiscal responsibility and good governance.

Screen Name Redacted

11/13/2021 08:20 AM

Stop increasing property taxes and unneeded bylaws - residents are being choked financially and are over-regulated in almost all aspects (at a minimum, get some actual policy analysts to think through and help write the City's bylaws that are grossly inept).

Screen Name Redacted

11/13/2021 08:30 AM

City staff salary is way out of line with the Provincial Government equivalents. The FTE costs need to be reviewed and compared to Provincial Government equivalents and where necessary classification of proposed new positions need to be decreased to show fiscal responsibility with taxpayers \$\$.

Screen Name Redacted

11/13/2021 08:42 AM

Where I'm neutral it's often because these are new initiatives with no way of knowing how effectively the City will implement them.

Screen Name Redacted

11/13/2021 08:57 AM

Again, do not proceed with the tax gift to the aboriginal initiative. Not Council mandate.

Screen Name Redacted

Stop the defund narrative

11/13/2021 09:35 AM

Screen Name Redacted

Refocus budgetary commitments to Crystal Ppol.

11/13/2021 09:59 AM

Screen Name Redacted

I used to feel safe in Victoria but don't anymore. Give the police what they need.

11/13/2021 10:02 AM

Screen Name Redacted

Questions 49-54 have new descriptions, was that on purpose?

11/13/2021 10:02 AM

Screen Name Redacted

The 3.0 Economic Plan isn't particularly serious. I'd urge the city to focus on fundamentals instead. The most processing of these is allowing for rapid, private sector housing supply increases. Anything to ease that development process would be higher return than almost anything else in our city. Second to that is ensuring a competitive tax environment. Beyond this comment, I would urge the city to focus its efforts a bit. This is such a scattered list that I would imagine there may be more gains associated with some genuine concentration in one or two areas.

11/13/2021 10:06 AM

Screen Name Redacted

Money for policing

11/13/2021 10:26 AM

Screen Name Redacted

The City needs to build affordable housing for families in addition to the money going into housing the homeless. Single mothers (particularly leaving abuse) are the hidden homeless in Victoria as they will couch surf or live in inappropriate or not affordable housing situations in order to have a roof over their children's heads - often making difficult decisions about other expenses like food in order to achieve this. Money keeps being found to house the throngs of homeless who arrived in Victoria during the pandemic for the promise of housing but very little is being done to house low income single mothers.

11/13/2021 10:49 AM

Screen Name Redacted

Have ongoing review of staff functions with an eye to eliminating positions that don't (or no longer) provide good value for money, and use those savings to fund new positions.

11/13/2021 10:50 AM

Screen Name Redacted

Much of the request for supplementary budget services and programs should have been included in the draft budget,

11/13/2021 10:58 AM

particularly funding of police and bylaw. This indicates poor planning and failure of Council to focus core responsibilities to taxpayers.

Screen Name Redacted

11/13/2021 11:04 AM

The city council is spending far to much time and money trying to social engineer it's citizens. Much of this is misguided and unproductive.

Screen Name Redacted

11/13/2021 11:09 AM

the city should s

Screen Name Redacted

11/13/2021 11:25 AM

I think this is a gutless way for the council to pass this off to the citizens, you also need to look at the overall budget and decide what to propose and your recommendations to us and also look at the budget and drop some things to keep this city affordable and safe. You duty is to keep us safe first!!!

Screen Name Redacted

11/13/2021 11:32 AM

First Nations issues including reconciliation are a Federal issue! Can I assume that all councilors and senior staff have read and understood the Canadian constitution section regarding division of powers? Enough duplication.

Screen Name Redacted

11/13/2021 11:45 AM

I think Item 14 (reconciliation grant) is far outside the City's responsibility and mandate. It commits to an ongoing and increasing transfer of tax money with no oversight of its use or benefit to the City's operations which are the function of local government. The proposal was developed by an unelected committee with conflict of interests. It singles out the City for funding grants to Songhees and Esquimalt Nations while neighbouring municipalities with equal responsibility for any reconciliation programs are not included. It is likely to increase divisions rather than decrease them. There are better routes to reconciliation already included in the supplementary list above.

Screen Name Redacted

11/13/2021 11:45 AM

Defund "Engagement" staff

Screen Name Redacted

11/13/2021 12:10 PM

Stop trying to pretend you are the provincial and federal governments and the health authority - focus on the basic responsibilities of "local government" we will loose our city if you continue to ignore maintaining our basic infrastructure, support for

local businesses and our renters and owners. The grandiose schemes are really regional - put pressure on the CRD for bigger "regional" projects - Victoria should not be the only ones dealing with increasing homelessness on the streets, drug addictions, etc. Merging with Saanich could be a good start. Let BC transit deal with bus passes - the whole region would then be funding passes (it is crazy to buy enough passes for every teen in Victoria when they do not use the passes - if the deal with BC transit has changed I have misse that). Langford and Saanich are laughing all the way to the bank as they currently don't have to partially fund their residents who come downtown for drugs, etc. in short - Stick to your knitting and stop making the city less affordable due to assuming funding for provincial (this includes HEALTH) and federal responsibilities. We are loosing our down town and YOUR pet projects are increasing housing costs via taxation, thus making housing more expensive. The Federal and Provincial governments are currently dealing with indiginous communities funding etc. The city of Victoria taxpayers should not be loosing tax revenue (which is what is proposed - don't whitewash the issue saying it is "new"- all new housing in the city generates new taxes and also creates new costs in the long run - it is probably illegal to spend Victoria's money in Esquimalt (where the local band lands are). The proposed diversion of Victoria tax money will NOT help indigenious relations amongst the general public in Victoria - support the band by encouraging the Federal Government to live up to it's responsibility to First Nations communities throughout the province. Support more First Nations cultural activity in the downtown - provide funding for city of Victoria cultural events in the same way you do now for summer events.

Screen Name Redacted

11/13/2021 01:10 PM

I can scarcely afford to live here now, without giving more for new city staff. I'm frankly appalled at most of the suggestions for additional staff & the accompanying salaries listed. I think the city is out of touch with the average property owner, who has either rising strata fees or home maintenance costs to deal with, along with general cost-of-living increases, and whose income is far lower than city staff's. We'll be paying for the Johnson St bridge fiasco for generations. It's time to do more with what you have & not burden taxpayers further.

Screen Name Redacted

11/13/2021 01:26 PM

Which of this smorgasbord of things do you. Maintain thatVictoria needs.? How much will they cost and how much must property tax increase to pay for them. If the things you advocate do not directly benefit the health and safety of Victoria then why have you included them? Do your job.! If citizens must decide among these

things then resign. There are many democratically engaged ways
that citizens can make these decisions without you.

Screen Name Redacted

11/13/2021 03:12 PM

Sidewalks and streets are not safe because Lisa Helps has lured
hundreds of drug addicts to Victoria while defunding the police

Screen Name Redacted

11/13/2021 03:34 PM

Compared to investing money in measures that would fight climate
change, these generally seem quite trivial and unimaginative.

Screen Name Redacted

11/13/2021 03:41 PM

Some of the expenses should be shared with the Provincial and/or
Federal Government budgets.

Screen Name Redacted

11/13/2021 05:03 PM

I do not support any increase of funds to VicPD!

Screen Name Redacted

11/13/2021 05:56 PM

Yes we don't need to fund more reconciliation as that is a waste of
tax-paying money we need to address climate change as number
one priority, better food options and growing to sustain our
communities, getting people off the streets and get them the
mental help or work to become better law abiding citizens if
criminal they need to go to jail not free the next day. I am not a
settler here this is my home I was born here we need to get rid of
that term settler as those born on this land are not settlers this is
their home, the Indigenous people were settlers also. This land
belongs to all whom want to sustain it and make it better. Stop
wasting our money on useless programs and supports, let's all
work together to make the City a beautiful and greener home and
make it safe.

Screen Name Redacted

11/13/2021 06:13 PM

Thanks to the mess in Beacon Hill Park and the homeless people
in hotels in the City of Victoria, we need all the police officers that
we can get.

Screen Name Redacted

11/13/2021 06:18 PM

why continue to fund programs that are clearly not producing any
results

Screen Name Redacted

11/13/2021 06:43 PM

While all of the initiatives likely have support, there are clearly a
number which should shift to the CRD versus borne by Victoria
residents. This includes, for example, all matters related to
indigenous relations. The new proposed transfer to Songhees

should be regional and there should be a public plebiscite before considering. The council should stick to the job of running the City.

Screen Name Redacted

11/13/2021 08:00 PM

Some of these numbers are outrageous. I think it is absolutely unacceptable to have already spent so much money on the homeless and the problem still be pretty much the exact same. Clearly it didn't work so stop spending the money on housing the burn down or storage for the property they have stolen from others and start supporting the police and tax paying citizens you have abandoned.

Screen Name Redacted

11/13/2021 08:32 PM

Quit picking our pockets for special interests and reconciliation. These are not municipal objectives

Screen Name Redacted

11/13/2021 09:15 PM

The City should stick to basic city governance and leave the rest to the more senior levels of government. I always considered myself a liberal person and was a fan of the current Mayor however the current liberal left management style of the current City government is turning me into a very right wing conservative as a reaction. The downtown is full of bums and more are arriving daily thanks to your kumbaya attitudes and generosity with taxpayer's money. Please quit destroying this beautiful city by pandering to low-lives and special interest groups - there is no satisfying them as long as you continue to buckle to their demands.

Screen Name Redacted

11/13/2021 09:24 PM

I think you are trying to do too many things that are unnecessary or the responsibility of other levels of government and organizations.

Screen Name Redacted

11/14/2021 12:57 AM

A need to prioritize what is necessary to make out community safe. I no longer visit the city core. My shopping, dining, entertainment and exercise is done in other greater Victoria areas. Victoria core is unsafe.

Screen Name Redacted

11/14/2021 08:37 AM

In 2007 the Victoria Police informed the City of Victoria that responding to mental illness & homelessness cost \$9m over 40 months - over \$3m annually. See: <https://www.victoria.ca/EN/main/city/mayor-council-committees/mayor-lisa-helps/task-forces/homelessness.html> What are the 2021 numbers? Is the alternative response pilot expected to free up some policing resources? When does it launch? Why is the police department developing its own mental health response

team at the same time as the pilot? Is the police department intending to hire a mental health/psychiatric nurse? (It's unclear from the news reports.) If yes, my recommendation is for the police to put this on hold until after the pilot has operated for 2 years.

Screen Name Redacted

11/14/2021 08:44 AM

Don't put money into areas that are the responsibility of other levels of government.

Screen Name Redacted

11/14/2021 09:34 AM

See previous message

Screen Name Redacted

11/14/2021 10:00 AM

Stay in your lane. Reconciliation is a federal and provincial issue. So is climate change. We only need more police and by law officers because YOU allowed 24/7 camping and welcomed crime and addicted people here. They're here to stay now because of our weak revolving door criminal system. BE BETTER, INNOVATE, be the change that you want to be, implement a model for the rest of Canada to follow. Include mandatory institutionalization.

Screen Name Redacted

11/14/2021 10:29 AM

Invest in a new public pool

Screen Name Redacted

11/14/2021 10:38 AM

I do not see any increase or funding for dealing with mental health or drug addiction, which must go with increasing by law officers, otherwise we continue to see the destruction of our city.

Screen Name Redacted

11/14/2021 10:43 AM

Rather than an overarching cost to all taxpayers provide the option for individual taxpayers to pay a reconciliation grant based on their assessments if they so choose.

Screen Name Redacted

11/14/2021 10:49 AM

Why aren't the police looking internally to fill these roles with their non road members (maternity, light duties, etc.) Police budget is already way too fat and we get zero response from them (ecomm also sucks by the way).

Screen Name Redacted

11/14/2021 11:08 AM

Request that the Province come up with a plan and \$ to support the increasing mental health needs on city streets. I don't think that this should be shouldered solely by Victoria tax payers.

Screen Name Redacted

11/14/2021 11:17 AM

Make our city safe again!

Screen Name Redacted

11/14/2021 11:29 AM

Don't attempt to take on areas of concern that rightfully belong to higher levels of government

Screen Name Redacted

11/14/2021 12:44 PM

Prioritize our needs and focus on the most important, starting with getting on top of crime

Screen Name Redacted

11/14/2021 12:57 PM

I am shocked to see what the city is willing to pay to the homeless advisor (\$140k). I absolutely do not agree with this insane salary.

Screen Name Redacted

11/14/2021 01:50 PM

The city is responsible for creation of revenue, policing, infrastructure, and zoning. Many of the items suggested here are social in nature and deviate from the mandates of the city. I find the reallocation of 15% of new revenues to First Nations reprehensible. That is the responsibility of the federal government. Stay in your lane.

Screen Name Redacted

11/14/2021 02:04 PM

More police, fewer fluffy projects. We simply can't afford them. Many are not within the purview of a municipal government.

Screen Name Redacted

11/14/2021 04:24 PM

Focus on the need to have vs the nice to have items, these are OUR dollars not magic money!

Screen Name Redacted

11/14/2021 04:56 PM

Stay within your domain. Stop initiatives that our beyond the local government's level.

Screen Name Redacted

11/14/2021 06:00 PM

VicPD has been grossly underfunded for a few years now in spite of many warnings from VicPd and stats Canada of the escalating crime rate in Victoria.

Screen Name Redacted

11/14/2021 06:05 PM

I think that it is a mistake to give grants directly to the indigenous communities. No other city does this. It is the work of the Federal and Provincial governments to negotiate financial settlements for First Nations.

Screen Name Redacted

11/14/2021 06:19 PM

This is a very ambitious set of programs. Although you indicate that you wish input from the public (via this survey) to suggest a prioritization scheme, it seems council perceives no limitations to their ambitions and is out of control. A priority list covering 'everything' is not a priority list. Everything cannot be done, nor should it. There are some programs and hiring proposals that are beyond the scope of your mandate. You may wish to do these things, but you are paid to be responsible and accept that you must control your ambition and thus the city budget. You have to accept that you cannot do everything. If not, the budget will be out of control... perhaps, as illustrated by your out of control programs and hiring proposals, this is already the case. The budgetary proposal for an annual reconciliation grant to the Songhees and Esquimalt First Nations is an excellent case in point. It is not needed. In fact it is the dumbest idea I have ever heard of and is quite frankly not within your mandate and a blatant waste of money. You are throwing money away so that you can make yourself feel good, this idea is nothing more than political altruism. This tells me that you are wasteful in your spending priorities and your ambitions.

Screen Name Redacted

11/15/2021 10:44 AM

Public Safety, transportation infrastructure projects & economic rebuilding should be the city's focus. Leave my tax dollars alone for climate change and first nations related positions/grants - this is being done by senior levels of government - YYJ does not have the budget nor the expertise. Fix pot holes, support business/tourism - leave the rest for big gov't.

Screen Name Redacted

11/15/2021 10:57 AM

I find this kind of survey ridiculous. Does the mayor really think she needs my blessing to spend \$5000. Why is that even in here? As to the rest, I support the things that a City Council should be doing and have great distaste for the things that are clearly outside the Council's mandate. The last two years have shown that the police are our friend while the Council has actively worked to make the City a little less friendly, a lot more dangerous. My main comment is that I am desperately waiting for this Council to be gone in 2022 and hopefully a new council that values unity and safety will be in place. I really, really do not support the City Family back room deals and this latest proposed fundraiser is particularly heinous. Bring this into the open or do not expect any support from me.

Screen Name Redacted

11/15/2021 11:04 AM

PLEASE focus on the safety issues and escalating crime rates in this city by supporting Vic PD and frontline workers! This MUST be your first priority as Victoria has become unsafe and threatened under this current administration!

Screen Name Redacted

11/15/2021 11:51 AM

Any increase to VicPD funding needs to come with community services, more policing is not needed.

Screen Name Redacted

11/15/2021 12:24 PM

Development fees should be used to lower/maintain property tax levels and not to supplement special interest groups who receive funds from either or both Federal and Provincial sources. Mayor and Council should be responsible to City property taxpayers and listen to/respect and respond to their input

Screen Name Redacted

11/15/2021 12:29 PM

Again, my priority is VicPD funding.

Screen Name Redacted

11/15/2021 01:14 PM

Stop giving money to the police. Any reasonable person can agree it's not working.

Screen Name Redacted

11/15/2021 01:46 PM

Many proposed items are really the purview of other levels of government and probably shouldn't be shouldered by the city of Victoria alone.

Screen Name Redacted

11/15/2021 02:49 PM

The time is not right to expand the services of CoV except to address public safety.

Screen Name Redacted

11/15/2021 03:15 PM

many items we are being asked to fund are regional in nature and we should not be funding them

Screen Name Redacted

11/15/2021 03:38 PM

Most of these budget items are for initiatives that are outside the mandate and authority of the city. It seems that our city administration is bigger than ever and this budget provides for even more bloat. At the same time, the the tax paying members of our community are not seeing our basic rights and expectations met. Get back to the basics. There is not enough time in your tenure to shove through more pet projects and continue to disabuse the public trust.

Screen Name Redacted

11/15/2021 04:18 PM

I was neutral on many questions because it isn't a question of whether to spend the money but rather how appropriately the training or project is. I've found one time training session about big questions are generally useless.

Screen Name Redacted

11/15/2021 04:30 PM

I am in favor of a housing support strategy for low income individuals/families who will fit into the economy of the City. Not for drug addicted dysfunctional individuals whose ability to contribute to a healthy City can never be realized.

Screen Name Redacted

11/15/2021 04:58 PM

I am very opposed to the proposed increase in VicPD's budget. Policing is a large part of our budget and is not addressing the real problems we are facing. Please do not devote even more money to solutions to homelessness/public safety that do no work.

Screen Name Redacted

11/15/2021 05:08 PM

I extremely disagree with raising budgets for vicPD. This money would be much more valuable to our community going towards unhoused people.

Screen Name Redacted

11/15/2021 05:27 PM

Lobby Provincial Government to fund soft services which are important but not a municipal responsibility.

Screen Name Redacted

11/15/2021 05:28 PM

no healthcare for budget ?

Screen Name Redacted

11/15/2021 05:31 PM

Fund neighborhood associations based on services provided NOT per capita. 99.9% of Victoria residents ARE NOT members of neighbourhood associations. Council only funds them as personal platforms for their own campaigns / out of fear of reprisal. Also abolish CALUC - another NIMBY platform for a select few petty citizens.

Screen Name Redacted

11/15/2021 05:49 PM

Absolute number one priority for this city? MORE POLICE!

Screen Name Redacted

11/15/2021 05:52 PM

I will request that you stay in your political lane and look after the city that you were voted to look after. Higher levels of gov't are needing to do this as it will take more than little ole Victoria to be successful and honestly you guys are mucking it all up.

Screen Name Redacted

11/15/2021 05:56 PM

No point encouraging civic participation if people are afraid to go downtown.

Screen Name Redacted

11/15/2021 05:57 PM

I disagreed with items 13-17, 19 because they add small amounts of money dedicated to a problem that, since a bureaucratic office would be named after it, WILL NEVER GO AWAY. In fact, many of the supplementary requests are of this sort. If funded, they commit the City to a more complicated, probably less effective, system of management. Less operational detail and much heightened attention to intended outcomes, would alter my objections. I'd support any of these items IF the intended outcome at the end of the fiscal year was specified, and especially if 50% of the proposed spending was tied to the attainment of the outcome. The supplementary budget is really a recipe for an endless series of meetings and requests for more money next year. With respect to cultural awareness, racism and health and safety "training" programs, might I suggest a clear statement of what is intended from city employees, followed, if needed, by a dismissal for cause of the manager responsible for a person who made an error, would have a remarkably cost-effective consequence. I don't know that these awareness raising sessions are actually needed, or that they would lead to observable changes in employee behavior. I can't speak for the oppressed, but police, fire and administrative staff in the City have been nothing but polite and helpful in my presence.

Screen Name Redacted

11/15/2021 06:00 PM

Supporting indigenous nations is a federal government responsibility and should not affect tax on property I have title to.

Screen Name Redacted

11/15/2021 06:01 PM

Some of the listed items seem to stray very far from the role of municipal government.

Screen Name Redacted

11/15/2021 06:04 PM

Focus most efforts on the things that affect most people rather than placing excessive emphasis on niche issues that affect a small number of people. Housing and services to address addiction and violence are among the most pressing issues in this city that intersect a wide group of people of all demographics

Screen Name Redacted

11/15/2021 06:27 PM

The City is proposing funding into areas that fall under federal and provincial jurisdiction. Police should all be aware of cultural issues and there should be no need for a designated cultural liaison officer. That is their collective responsibility. Sheltering support to the tune of 8.4 FTE in addition to more Bylaw and Police resources seems excessive.

Screen Name Redacted

11/15/2021 06:46 PM

It seems unfair to tax the working population to support the noncontributing populations.

Screen Name Redacted

11/15/2021 07:15 PM

Not a cent here for Victoria's only high school!!

Screen Name Redacted

11/15/2021 07:18 PM

Safety first and work with the province to rid our downtown of prolific property and business crime offenders permanently.

Screen Name Redacted

11/15/2021 07:26 PM

City councillor and staff must know what is the city's responsibilities as well as those of other levels of government. Housing and health related issues are a provincial responsibilities. My provincial taxes pay for this. The City should access this or turn the responsibility back to the Province. We can't keep going after the city citizens especially those on pensions that don't increase each year the amount the City wants to take from us.

Screen Name Redacted

11/15/2021 07:46 PM

Victoria needs to put whatever money they can into public safety, ending homelessness and creating affordable housing. Without these issues being tackled and resolved, the future of Victoria will only continue to spiral downward.

Screen Name Redacted

11/15/2021 07:54 PM

I am in favour of the police department hiring mental health specialists to respond to calls. However, I believe this funding should be allocated from the existing police department budget. I do not believe that the Victoria police department's budget should grow.

Screen Name Redacted

11/15/2021 07:56 PM

less spending on homelessness to reduce increased burden on taxpayers from homeless coming to Victoria from elsewhere

Screen Name Redacted

11/15/2021 08:13 PM

No more handouts to the homeless industry and their friends

Screen Name Redacted

11/15/2021 08:17 PM

All police budget items should be approved.

Screen Name Redacted

11/15/2021 08:24 PM

I am concerned about the "VicPD Co-responder Team." Police are NOT outreach workers or mental health professionals and therefore should not be funded for such initiatives. There is already

an ongoing city led initiative around an alternative non-police response team which has involved over a year of community consultation - that's where funding should be going. Police should also NOT be involved in ACT teams. Similarly I do not support a "sheltering support" team which is clearly code for increasing punitive responses to and surveillance of people experiencing extreme poverty living in our parks. Less carcerality, more care please.

Screen Name Redacted

11/15/2021 08:26 PM

All the city wants is MORE staff. What the City MITS do is a strategic Plan to re-assess staff and redeploy in areas where needed. NOT add more staff. And the cost - people are making minimum wage and you are adding positions form \$85-125,000 !!!!!!!!!!!!!!!!!!!!!!!!!!!!!!! It is outrageous and insulting.

Screen Name Redacted

11/15/2021 08:28 PM

Defund The Police, say NO to more requests for bylaw. Say no to more requests for Private Security. Stop letting police bully you. Call out their bullying. Get help from Victoria Restorative Justice!

Screen Name Redacted

11/15/2021 08:33 PM

Anti-racism and reconciliation trainings must be ongoing, not just a one time expense. Same with anything that has to do with reconciliation or affordable/no barrier housing. Also no barrier housing must also apply to people who are homeless and not just seniors. Give more money to social services and those sectors before prioritizing things like crossing guards and vegetable gardens.

Screen Name Redacted

11/15/2021 08:40 PM

Priority has to be safety and crime prevention. We need more police and police support services.

Screen Name Redacted

11/15/2021 09:18 PM

Defund the police

Screen Name Redacted

11/15/2021 09:29 PM

Object very, very strongly to the city committing property tax revenue to reconciliation payments for first nations.

Screen Name Redacted

11/15/2021 09:42 PM

Fund the police and give them every dime they need.

Screen Name Redacted

11/15/2021 09:43 PM

Should be looking at internal efficiencies, process redesign and real location of resources to priority areas rather than adding more staff and consultants. Need to return to providing core services rather than funding special interest groups and activities, and causes beyond the mandate and responsibility of municipal government.

Screen Name Redacted

11/15/2021 09:44 PM

More police/Bylaw funding. Too many incidents of crime and disorder, streets, parks and neighbourhoods no longer feel safe at any time of day.

Screen Name Redacted

11/15/2021 09:59 PM

Many of these initiatives while interesting are outside of where the city should be operating and venture into federal or provincial matters. Victoria is a small city and should not be funding reconciliation and homelessness all on its own look to the crd or provincial partners if you want these items included.

Screen Name Redacted

11/15/2021 09:59 PM

There are more housing units available why does our tax keep going up? Does Victoria has to take up these fees when it's shared amongst the capital region? Also, racism/ work safe/ cultural sensitivity training should be done on day 1 for all employee, so there should be existing programs in place, why now?

Screen Name Redacted

11/15/2021 09:59 PM

Concerned about creation of so much more staff at City.

Screen Name Redacted

11/15/2021 10:01 PM

Reallocate funding from the police to support vulnerable populations and address crime before it occurs.

Screen Name Redacted

11/15/2021 10:23 PM

It is not the municipal governments job to fund unhoused or mental illness projects. It is your job to support police and LOCAL supports for LOCAL people.

Screen Name Redacted

11/15/2021 11:07 PM

Stop spending money on police. Put the money towards social spending, affordable housing and childcare for families.

Screen Name Redacted

11/15/2021 11:51 PM

It's nice to see items that benefit taxpayers instead of only those that take.

Screen Name Redacted

11/16/2021 01:32 AM

Limit new Full time positions - especially with consultation work. I do not support the Reconciliation Grant to the Songhees and Esquimalt Nations, as I think it will compound in cost quickly, does not have a clear mandate, and stretches tax dollars. Please remember that the City is a body - if you narrow the arteries to the heart, it has failure to perform. This simple image should be kept in mind with the flow of transport in this City. The slowing down of traffic is causing anger and frustration, and people do not want to visit the town centre.

Screen Name Redacted

11/16/2021 06:43 AM

Please for the love of god try and curtail the results brought on by the voting block of Issit, Dubow, Potts and Loveday. Our city is suffering under these people.

Screen Name Redacted

11/16/2021 06:59 AM

No one will care about arts and culture programming if they are too worried about getting stabbed while downtown. Please prioritize safety in this city.

Screen Name Redacted

11/16/2021 07:17 AM

The Vicpd funding could be used for issues that will directly benefit the community

Screen Name Redacted

11/16/2021 07:49 AM

This survey doesn't allow to you to express you'd like to see police functions funded by groups OTHER than the police. Those roles seem great, but it's the force that can't be trusted.

Screen Name Redacted

11/16/2021 08:20 AM

Increasing Police Budget. Current funding does not meet the needs of our fast growing city and mental health/addictions crisis. Safety is paramount!

Screen Name Redacted

11/16/2021 08:26 AM

I'm not sure how some of these initiatives made it on this list. Victoria has enough immediate things to attend to such as climate and emergency preparedness and preventive measures (this alone should take up half this portion of the budget), housing, transportation and local economy.

Screen Name Redacted

11/16/2021 09:09 AM

please start the renovation and building of a new crystal pool as the downtown core needs to have a great place to exercise and swim for the high density quota of humans that now inhabit the center.

Screen Name Redacted 11/16/2021 09:31 AM	I feel that too much of the current police budget goes toward communications and marketing for the department. The department could find ways to go leaner with this budget, and should not spend public dollars on making their business case for more funding.
Screen Name Redacted 11/16/2021 09:53 AM	Safety should be #1
Screen Name Redacted 11/16/2021 10:06 AM	Hire more police.
Screen Name Redacted 11/16/2021 10:18 AM	Racism starts at home. A racism piece can be included in the anti-bullying/harrassment training provided to all employees. Employers shouldn't have to train its employees to be anti-racist. Lead!
Screen Name Redacted 11/16/2021 10:54 AM	Our police department MUST do a better job of recruiting women and minorities. Every new hiring decision must significantly factor in this priority.
Screen Name Redacted 11/16/2021 11:18 AM	Defund the police, more funding for mental health professionals and community outreach in unhoused communities.
Screen Name Redacted 11/16/2021 11:33 AM	Housing crisis, build more, remove barriers, more renter protections needed, people with multiple homes should pay more taxes
Screen Name Redacted 11/16/2021 11:34 AM	don't fund the police. Fund alternatives that make policing less necessary. Don't believe the hype that they can't do their job without the money. Funnel that money into mental health care and there will be less for them to do.
Screen Name Redacted 11/16/2021 12:03 PM	N/A
Screen Name Redacted 11/16/2021 12:13 PM	Interesting that the VICPD requests are "supplementary". Strange budgeting practice for an essential service. I am sure that many of the items above reflect a wish list of items from councilors who are trying their best to put forward their own agendas. The City needs to stick to its business rather than straying into an array of grant programs for various causes. The province and feds do enough of that.

Screen Name Redacted

11/16/2021 12:35 PM

Stop using my safety as a bargaining chip.

Screen Name Redacted

11/16/2021 12:46 PM

The only sections which were not provided with short descriptions were relating to VicPD, more information should always be available to the public IN ACCESSIBLE WAYS, most people don't read the whole budget.

Screen Name Redacted

11/16/2021 01:31 PM

You should, but don't mention that VicPD specifically asked for some of the items. If By-law services are asking for funds to meet "growing demand", you should say so - I don't know why question 57 is being asked. There is a lot of missing information.

Screen Name Redacted

11/16/2021 01:32 PM

Adding city staff to do want to have stuff is not sustainable. Building more things to "aid" the homeless and addicts will just make Victoria more of a destination than it already is.

Screen Name Redacted

11/16/2021 02:31 PM

The reconciliation grant is not an appropriate use of city funds. I support reconciliation and partnerships with local First Nations on issues of mutual interest such as housing, economic development, tourism, childcare and education. Capacity funding is the purview of the province and Canada. It makes no sense for the city to wade into this issue when there are other streams currently at play. The City should focus on good governance and the development of infrastructure and programs in partnership with the Songhees and Esquimalt First Nations.

Screen Name Redacted

11/16/2021 03:13 PM

There are too many nice to have but not vital items here. For example the anti racism training. I am not pro racism but putting a racist through a short training program will achieve nothing. Many other fluff items here.

Screen Name Redacted

11/16/2021 03:47 PM

I would like to see our municipal taxes stay on municipal needs. Everything to do with Reconciliation should be left to be negotiated at the Federal level. I believe it should happen, but not at the municipal level of government.

Screen Name Redacted

11/16/2021 04:23 PM

Defund the police! Invest in reconciliation, housing, education, recreation, and culture.

Screen Name Redacted

11/16/2021 04:26 PM

Anti-racist, anti-violence, etc training have been proven to not work at reducing racist and violent behaviour. Need to make systemic institutional changes instead

Screen Name Redacted

11/16/2021 04:31 PM

Proposing to give funds drawn from property taxes to any group based on race alone, is probably beyond the jurisdiction of the City. Councillors who support this should be aware that they may be personally liable for municipal funds illegally disbursed.

Screen Name Redacted

11/16/2021 04:39 PM

So much proposed to be spent on new City hall departments and positions. So many of the explanations are common sense things that should not require so much civic funding. And childcare is a federal and provincial responsibility. STAY IN YOUR LANE.

Screen Name Redacted

11/16/2021 04:58 PM

Item 14: Stick to core municipal responsibilities, this is wildly outside your purview and fiscally irresponsible. Items 10-48 add 23.9 FTEs in just one year, not including item 57. Item 57: How many bylaw officers for \$1,070,000? These are not included in the 23.9 already counted. That's a lot of staff costs to add.

Screen Name Redacted

11/16/2021 06:52 PM

I have Not supported a number of areas Budget wise because Hiring now is Not the time, put this off till recovery is evident from 2 years of Covid effects. Not this year's Budget, Victoria citizens can Not afford this, but I do agree we need more policing and support our businesses to bring back Victoria and people to get back to work. Hold off please, do Not increase taxes making Victoria tax payers suffer more than they have already, financially or losses due to lacking of Mental Health facilities, as well as addiction in our Community.

Screen Name Redacted

11/16/2021 07:30 PM

I feel the council created the need for the increased bylaw and policing. I 100 percent support the police and their budget. I have had to use bylaw and the police on a few occasions. They are going to help us become a safe and welcoming city once again.

Screen Name Redacted

11/16/2021 07:52 PM

Zero additional funding for VicPD. Reduce VicPD overall funding and transition those to community supports. More funding towards accessibility, affordable housing and sheltering, mental health supports and decolonization.

Screen Name Redacted

11/16/2021 08:14 PM

I believe that if we give Aboriginal Organizations/people money/grants etc., then we also need to give to other groups/historical peoples, like: Chinese, black, middle eastern. If we give/support one then we need to give to others.

Screen Name Redacted

11/16/2021 09:39 PM

Please stay in your mandate. There is very little in this budget for the average homeowner with the exception of an increase in taxes.

Screen Name Redacted

11/16/2021 11:10 PM

Reform public safety, mental health and poverty intervention systems before giving more money to cops. Police shouldn't be doing most of this work and their scope should be severely narrowed.

Screen Name Redacted

11/16/2021 11:45 PM

There are a number of projects proposed throughout here that have underlying principles generally. worthy of support but are really inappropriate for a municipality. The prime example is the proposed reconciliation grants - revenue sharing is something that the province is working on - it has the tax structure and fiscal capacity to contemplate - proposing any expenditure that increases indefinitely over time is also deeply irresponsible and should not even be put forward to discuss. With some of these projects it seems like the council is confused and thinks that they are the provincial government and is now attempting to duplicate the role of the province. It's not that it isn't a worthwhile initiative - it just is not your initiative to lead. Others such as the deluge of more police requests show how provincial inaction to address complex issues and come up with solutions to policing-first approaches is infecting policing with the same scope control issues the council suffers from - council and the police (and especially the Province) need to come up with a credible plan to stop the continued ballooning of police budgets by addressing the sources of these pressures and shift non-police work to civilians (e.g. social workers, bylaw officers, etc). Other initiatives propose creating more bureaucracy around problems where it is unclear why more staff is the solution (ex: is more "hands-on" support needed for patios or less red tape?). It seems like the culture of the city government has become to study and hold committees to an extreme level far beyond the requirements of the Local Government Act and the Community Charter. Council needs to be driving the creation of policy - not outsourcing it to a thousand little studies, committees and forums that drag everything out by years to reach a forgone conclusion

with generally limited value-add. This city government needs to take a hard look at how it does policy - it's ponderous process does not match its grand policy ambitions.

Screen Name Redacted

11/17/2021 07:36 AM

Less police, more social inclusion

Screen Name Redacted

11/17/2021 09:32 AM

For homelessness the emphasis should be on providing a dry, warm, bed to sleep in and cafeteria food. There are help wanted signs all over the city. A large portion of the homeless choose not to work. That is not my problem. I would triple the amount of help given to people who have actual problems. But provide the rest with an absolute basic food and shelter. If they want more they should work for it like the rest of us. Until the programs are in place to recover peoples self-esteem they will not contribute. Free handouts do not lead to a self-sustaining person. We have been doing the same thing for decades and it has not changed the percentage of homeless people. If anything it's going up. Doing the same thing over and over again and expecting a different result is lunacy.

Screen Name Redacted

11/17/2021 09:43 AM

Some of the funding requests were not descriptive enough to make an informed decision.

Screen Name Redacted

11/17/2021 10:07 AM

Many items could be staggered - e.g. every two years such as health and safety training, consulting projects etc; and implicit in designated positions of an FTE is their role in partnering with other organizations in the community - e.g. universities, non-profits, and for profit entities to put on workshops proposed

Screen Name Redacted

11/17/2021 10:46 AM

We need more funding and support for our police.

Screen Name Redacted

11/17/2021 10:54 AM

Out of line. Rein in spending.

Screen Name Redacted

11/17/2021 10:55 AM

i see no reason why you need an indigenous housing specialist IN ADDITION to a non-indigenous housing specialist fine, hire a specialist but make them responsible for ALL HOMELESS it does not help reconciliation to frame the problem of homelessness by ethnicity i would take every dollar spent on reconciliation programs (the elder, housing and whatever else) and give it in the form of

grants, loans and aid to indigenous students, artists and aspiring small business owners reconciliation is so much on people's minds that spending tax dollars seems a waste ... let's give it directly to indigenous people to allow them to achieve their dreams and goals also, we should address the issue of bureaucracy in general, we should be asking what positions we can ELIMINATE in addition to ADDING, lets add a position that is dedicated full-time to studying what positions we can eliminate and be dedicated to less bureaucracy good governance involved encourages citizens to get involved with their city which is possible in many ways (libraries, parks, community centers and so on)

Screen Name Redacted

11/17/2021 11:09 AM

There are too many fluffy projects that seem to be only there to satisfy activist/lobbyists.

Screen Name Redacted

11/17/2021 11:17 AM

My top priority is wanting to see funding for climate mitigation and adaptation programs, followed by indigenous relations and solutions for helping unhoused and low-income folks. I also support defunding the VicPD in order to better invest in support and social services.

Screen Name Redacted

11/17/2021 11:34 AM

Stay in your lane. Enforce bylaws and laws as written. 100%

Screen Name Redacted

11/17/2021 11:36 AM

Grants to First Nations are a Federal and Provincial responsibility, not Municipal. Citizens of Victoria already pay large amounts of Provincial and Federal taxes, let those funds be used for those grants.

Screen Name Redacted

11/17/2021 11:39 AM

I think members of City Council should not stray into Provincial or Federal responsibilities

Screen Name Redacted

11/17/2021 11:42 AM

As noted above, strongly want to see more ACT teams. In regard for training re inclusive, sexual misconduct, etc recent research shows such training is mostly ineffective. Unless we figure out how to do this better, it is not money well spent.

Screen Name Redacted

11/17/2021 11:52 AM

provide VicPD with the funds recommended by the Chief of Police

Screen Name Redacted

11/17/2021 11:53 AM

More street police, less office police. Get the homeless of the streets you won't need programs for homeless.

Screen Name Redacted

11/17/2021 12:09 PM

I am concern that we are talking about funding Reconciliation Dialogue but already have a formula in place for Reconciliation Grant. Is that not putting the horse in front of the cart? I strongly agree to stop violence and racism, should these 2 initiatives be part of , and not dealt with separately, in all aspect of the City Objectives/Initiatives and Culture. If so are you talking about expenses for culture change that will be measured or simply providing information for those who are open to hearing it.

Screen Name Redacted

11/17/2021 12:09 PM

I have put a lot of neutral answers in areas where I don't have much knowledge

Screen Name Redacted

11/17/2021 12:34 PM

Take care of law enforcement issues . . . top priority. Why are so many Councillors non-residents/non-tax-payers in the City of Victoria. I recommend that eligible candidates for Council must be any one of the following criteria: Property owner/taxpayer; Business owner/taxpayer; Business tenant/business taxpayer; Resident (Tenant). Why are those who do not pay municipal taxes making decisions one Victoria's budgets and operations ... not appropriate

Screen Name Redacted

11/17/2021 12:41 PM

Bylaw does not need anymore money.

Screen Name Redacted

11/17/2021 12:52 PM

still can't believe that councilors who don't even live in Victoria have a say on all this. Sheesh.

Screen Name Redacted

11/17/2021 12:55 PM

#14 - I would agree to payment each year but NOT cumulative. If you don't understand how cumulative payments work and how quickly they grow, better have someone in your finance department explain it to you. This action will rapidly lead to enormous tax increases. The money that comes in through development is intended to pay for infrastructure and services for the new builds. General comment: stay in your own lane. Let the province pay for their areas of responsibility and make the feds do the same. You are municipal level and have your own responsibilities on which to spend OUR money.

Screen Name Redacted

11/17/2021 01:00 PM

Fund all police and bylaw postions.

Screen Name Redacted

11/17/2021 01:25 PM

24% of Victorias budget is not needed to go to VicPD. Added money for extra policing does not reduce crime, it increases discrimination against the houseless,BIPOC, and those suffering from mental illnesses and addiction. Reinvest into the community, support, shelter, and services to help these people and the root of their problems. Rather than giving more money to a dying system that doesn't have the support of more and more generations. Police don't make you feel safe, they abuse power, and we need a better power balance.

Screen Name Redacted

11/17/2021 01:26 PM

Stick to civic matters and stop spending our money on homeless issues that aren't yours to deal with. This is not a city matter

Screen Name Redacted

11/17/2021 01:29 PM

Legal mandates rather than budgeted employees for equity, culture, anti-racism, reconciliation, public safety and climate crisis concerns.

Screen Name Redacted

11/17/2021 01:31 PM

Pretty sad that we're having to hire 2 more police officers to support the city bylaw officers in order to do their job. Does that not raise a red flag for council? How is this ok? I say - get back to the basics and make safety the priority of this city and stay in your lane. Good grief.

Screen Name Redacted

11/17/2021 01:33 PM

Lots of planning and data procurement - not a lot of solid ideas. I totally support providing VicPD and the bylaw officers with the funding they need. We need to repair and maintain and improve what we have and what we used to have. A beautiful, inviting, safe City. It's not that anymore. Let's save it while we still can.

Screen Name Redacted

11/17/2021 02:05 PM

I am wholly against paying "rent" to Esq. or Song. Indian Bands. They get a huge amount already from us, via the Feds. Not only that, they were paid extra funds for so many things: given \$13M land parcel in 2020, \$31M in 2007 for the use of downtown Victoria, and they signed away 927 sq km in the Douglas Treaties. No more! As far as all manner of "Equity, Inclusion, and Diversity" programs go, just treat all people the same, and you will have a much better outcome for all concerned.

Screen Name Redacted 11/17/2021 02:07 PM	Fund the police properly! Concentrate on the "boring" municipal services-roads, garbage,police etc.
Screen Name Redacted 11/17/2021 02:11 PM	the majority of the above falls under provincial responsibility
Screen Name Redacted 11/17/2021 02:16 PM	Stop spending money on Provincial and Federal responsibilities
Screen Name Redacted 11/17/2021 02:16 PM	If the City of Victoria is truly committed to reconciliation and UNDRIP, and finding solutions to homelessness, increasing the budget for VicPD is not the answer. It is 2021, we are ready for a change in policy. Why not prioritize community care initiatives that do not involve the police and bylaw officers? The policing system is an oppressive & racist system put in place to maintain white supremacy and colonialism. A decolonial approach does not include increasing the budget for VicPD but instead defunding and reallocation those funds to other initiatives.
Screen Name Redacted 11/17/2021 02:22 PM	In the proposed grant to local First Nations, the City is proposing to use tax money for an illegal purpose. Councillors should be aware that they can incur personal liability for this. Municipal governments are there to meet the basic needs of their citizens, not to correct perceived social injustice, or save the planet. The City of Victoria proposes to spend money on matters that contribute nothing to the welfare of its citizens, while permitting devastation in our parks, violence on our streets, and decay on our roads.
Screen Name Redacted 11/17/2021 02:51 PM	You have some good ideas ... alas .. a lot are the responsibility of other levels of government ... safety, security, municipal services & facilities are key / core issues. You have ignored some of these & you do NOT have a blank check ... but you act like it. I love the idea of bike lanes, BUT .. I would rather have safe streets and parks (eg. a properly funded police dept.) than new bike lanes.
Screen Name Redacted 11/17/2021 02:56 PM	Victoria needs fewer police officers.
Screen Name Redacted 11/17/2021 03:27 PM	Lot's of the "disagree" is because it's not municipal jurisdiction. City of Victoria needs to be more focused on it's own jurisdiction and focus on limited government. Also, 24/7 camping was a disaster, so no more money wasted on that sort of thing.

Screen Name Redacted

11/17/2021 05:41 PM

THERE SHOULD NEVER BE SHELTERING IN PARKS. Council has caused the increase in policing budget and parks management cost by allowing sheltering in parks and by creating a sense of lawlessness to reign in Victoria by not enforcing bylaws and inviting the criminal element here. You need to start listening to the tax payers and stop with your personal social agendas.

Screen Name Redacted

11/17/2021 05:43 PM

We don't need police to accompany bylaw officers, we need mental health workers to accompany bylaw when interacting with homeless

Screen Name Redacted

11/17/2021 06:25 PM

What a pity we need police officers to keep bylaw officers safe while they are doing their job. We need a National Strategy to deal with homelessness and mental health.

Screen Name Redacted

11/17/2021 07:07 PM

Fund the police fully. We need more officers on the streets and more support resources for officers who are being injured in the line of duty. A fully funded Safe Street/ROL initiative needs to be of primary focus for the City.

Screen Name Redacted

11/17/2021 07:26 PM

More food systems support. More climate change supports.

Screen Name Redacted

11/17/2021 07:30 PM

Anything that can be done to undo the damage caused to the police by "handcuffing" their budget submissions and the efforts of some council to effectively "defund" them.

Screen Name Redacted

11/17/2021 07:38 PM

There is so much virtue signaling among these programs that I would think they were crafted by activists. Oh yeah, they were.

Screen Name Redacted

11/17/2021 07:46 PM

The police increase is unconscionable - departments that fail to achieve their targets (reduce crime) should not be seeking more funding but tasked to improve and examine their failings.

Screen Name Redacted

11/17/2021 08:26 PM

Fund any additional VicPD officers requested and give them their budget increase request in FULL

Screen Name Redacted

11/17/2021 09:33 PM

I'm skeptical about the concept of an Elder in Residence. How much value will the really add in practice? Is it really a full-time job? I also think we're all already getting an overwhelming number of opportunities to learn about reconciliation from all sorts of other organizations, and perhaps the market (and the audience) is saturated for a while. I support initiating a real attempt at Vision Zero; I think especially the initial work on identifying problem areas that have previously been overlooked and could save lives for relatively little investment. I think we already have lots of arts spaces that are probably underused much of the time. Many residents here and in surrounding municipalities do not get out to enjoy the arts. Maybe start by encouraging them?

Screen Name Redacted

11/17/2021 10:38 PM

Ban camping in public parks, especially Beacon Hill

Screen Name Redacted

11/17/2021 11:18 PM

I agree in principle and spirit with the idea of a Reconciliation Grant to the Songhees and Esquimalt Nations. However, (a) I don't agree with the proposed structure and amounts and (b) I think this needs to be part of a discussion, e.g. also with other municipalities, provincial government, residents, the Nations, etc on types and levels of financial compensation to help reconciliation, e.g. there is also the voluntary contribution via property taxes as proposed by an NGO, would be interesting to know the amount that households might be willing to contribute through this measure

Screen Name Redacted

11/18/2021 12:20 AM

The City of Victoria cannot commit to reconciliation and making tangible progress with our homeless population while continuing to give Vicpd almost a quarter of the budget. These actions are in direct contradiction of each other.

Screen Name Redacted

11/18/2021 07:12 AM

Your programs are mostly a waste of money, focus on the core functions of city government. I wont vote for you again if you keep on the disasterous road that you have been on.

Screen Name Redacted

11/18/2021 07:22 AM

I strongly agree that VicPD and Bylaw should not be interacting with the homeless population. They are disrespectful and are constantly convacasting the only belongings that the homeless people won, this needs to stop. There should be an alternate response team working with the homeless community NOT VicPd or Bylaw.

Screen Name Redacted

11/18/2021 08:38 AM

Rather than increasing access to childcare, try increasing access to standards of living that allow people to end their reliance on child care. It's a novel thought, I know.

Screen Name Redacted

11/18/2021 08:44 AM

In all areas I strongly disagreed in I have seen zero impact or improvement in these areas in past 10 more years - if anything things have gotten a lot worse. It's difficult for me to support throwing more funds to the problems when we don't know how these funds will be used. I believe in effective and efficient government. I'm sorry to say I haven't seen a dent made in homeless issues or indigenous reconciliation issues. I need more specifics about how your proposals above will solve these issues before I can give you any honest support. I have been getting fraud calls for years about CRA , credit card - police have done nothing. Will a little more \$ thrown at it make a difference- I doubt it. You need good effective solutions and then you can ask us for funds.

Screen Name Redacted

11/18/2021 10:16 AM

48 is only agreed with these sheltering solutions are focused on helping homeless people and but just making parks more hostile and difficult to shelter in

Screen Name Redacted

11/18/2021 10:28 AM

Buses. This is the missing link in greening Victoria. Buses need to be various sizes, going more places, and costing just enough to tempt people to leave their cars at home (that is, a bus ticket needs to cost less than the gasoline it takes to maintain a car travelling the same distance).

Screen Name Redacted

11/18/2021 11:15 AM

Defund the Victoria Police Department and use the money to fund non-police responses to crime.

Screen Name Redacted

11/18/2021 11:37 AM

No to additional funding for Vic PD.

Screen Name Redacted

11/18/2021 11:38 AM

The city should focus on the responsibilities of Local Government and NOT what is provided by others levels of government. Such as the Province and the Federal Government responsibility for housing. The city should also look to reducing costs by working with other municipalities where we would be better served with combined resources. In my opinion health and safety and economic recovery and reconciliation should be the priority of the city.

Screen Name Redacted

11/18/2021 11:39 AM

Similarly to my previous comment, I am likely to request funding to items that are civic responsibilities but not fund provincial ones. Except when related to climate change, reconciliation, transportation safety, or public safety.

Screen Name Redacted

11/18/2021 12:05 PM

support the police to open the city for everyone

Screen Name Redacted

11/18/2021 12:54 PM

So much of the funding in this section is not municipal government responsibility. It is provincial or federal. We should not be funding housing or childcare.

Screen Name Redacted

11/18/2021 01:46 PM

Stick to your knitting. Spend to improve Victoria's infrastructure and services...not to change the world.

Screen Name Redacted

11/18/2021 01:49 PM

While Indigenous reconciliation is important, it is NOT up to city council to decide what this looks like. Rather, the decision making regarding decolonization needs to be put in the hands of local Indigenous communities. It is not "reconciliation training" if it is not coming from Indigenous peoples themselves. Instead, it further contributes to colonization if city counsel (a colonial government) is deciding how reconciliation takes place.

Screen Name Redacted

11/18/2021 01:58 PM

Additional Bylaw officers needed are a direct result of the decisions council has made. i am not in favor of enabling...

Screen Name Redacted

11/18/2021 02:37 PM

Defund the police now. It is absolutely ridiculous that we pay so much for our police force. You have some wonderful ideas here that help alleviate suffering and increase protection that do not involve cops. Let's please go in that direction. We can't police our way out of problems created by a colonial, carceral epoch.

Screen Name Redacted

11/18/2021 02:48 PM

Provide VicPD with the financial resources to do their job please.

Screen Name Redacted

11/18/2021 02:48 PM

The police service badly needs resources. I hope this passes.

Screen Name Redacted

11/18/2021 03:15 PM

Question # 57 Bylaw Officers - does not say how many FTEs - would be helpful to know that.

Screen Name Redacted

11/18/2021 04:16 PM

Policing is easy except for the public. If officers won't practise de-escalation, if they pre-judge then get someone else. Specialist in sexualized violence? Specialist in the culture of vegan lesbians? Get rid of the culturally insensitive, is 911 supposed to have 18 organizations to refer callers to?

Screen Name Redacted

11/18/2021 04:20 PM

The budget proposes no reduction in fees in any areas within this survey . How can the city be more efficient with current city staff rather than adding more? Can cost savings be derived by Council by being more efficient with meetings and requests? Just look around the council chambers at the staff expense(how can this be reduced). Families and households cannot have "nice to have items" and keep on spending and go into debt ,either should the city. Make the city safe should be priority number #1.

Screen Name Redacted

11/18/2021 04:23 PM

Any reasonable citizen wants to work and compromise for solutions for our City that bring all communities together to move forward together for a better future. 9-20: Several of the programs could be more reasonable to consider if the tax payers could have any confidence that the programs would be administered in a balanced, just and non-divisive, discipline. This has proven to be not the case, as leadership from the city is clearly focused of grinding axes and sowing division. The city (counsel most notably, but throughout the management and process makers) has proven by its actions (and increasingly) to be unable to justly arrange, consult, or deliver programs for both the cities employees and the city stakeholders that are balanced and objective. The city is clearly more interesting in ideological dogma and divisive trendy policies, then being objective and unifying. Be it prejudice to employees under the cover of equity. Unethical hiring practices where a persons innate characteristics take president over ability and merit. Encourage prejudice public discourse and the promotion of divisive narratives. (many of us have been to these city hosted events) The manipulation of community associations and community plans to disregard residents in favour of the counsel and the city 'leadership's' biases'. The City Family in particular has proven to be an undemocratic, secretive and exclusionary body that looks to exploit and extort the rate payers of Victoria, predicated on a myopic and prejudicial view of our city and broader society. In short, no one but the most dogmatic supporters trust the city to be fair, honest and balanced. Imaging leadership that focuses of

equality and the removal of prejudices, opposed to equity and the settling of scores by moving discrimination from one group to the other. Be better and citizens may find a way to trust the city again.

Screen Name Redacted

11/18/2021 05:05 PM

Funds need to be reallocated to community based service providers, rather than Police and Bylaw.

Screen Name Redacted

11/18/2021 09:49 PM

There needs to be MORE police officers on the Assertive Community Treatment Teams!!! Staff cannot safely care for this population without police support. We need to STOP providing free housing to the homeless population-- it is ONLY INCREASING the number of people moving here to also get free housing.

Screen Name Redacted

11/18/2021 10:04 PM

It would be ideal to fund all these things - it's great there are a lot of initiatives. But some things don't fall into the scope of what a city should be responsible for (provincial or federal funding more appropriate for some items) - Not sure why voting on individual VicPD items compared to other things (like fire department) and no description for them - Seedlings and trees - nice idea, but kind of unfair (if you don't have garden space then can't use)

Screen Name Redacted

11/18/2021 10:57 PM

Reduce funding for VicPD to offset to cost of implementing other nonpolice programs

Screen Name Redacted

11/18/2021 11:02 PM

Why do we need so many police positions? I feel safe in Victoria already.

Screen Name Redacted

11/18/2021 11:02 PM

i don't think we need more police officers, if anything they make me feel unsafe. i feel safe in victoria

Screen Name Redacted

11/18/2021 11:05 PM

A few more gas stations with e-charging capabilities are needed to support locals and tourists alike. There are currently no gas stations in James Bay or Cook Street village areas. Tens of thousands of residents with no local access to fuel and few charging options. Secondly, parking downtown is too expensive and usually hard to find. Lower prices, more street parking and another public parkade would be advisable.

Screen Name Redacted

11/19/2021 12:00 AM

would like to see funding go to community support programs (eg. crisis counselors) instead of police.

Screen Name Redacted

11/19/2021 09:36 AM

Please adhere to "City" business and stay out of Provincial and Federal areas of responsibility. If you want to enter those areas then run for those offices.

Screen Name Redacted

11/19/2021 09:53 AM

Major redundancy with resources provided by other levels of government and volunteer organizations. Serious over-reach for municipal government.

Screen Name Redacted

11/19/2021 11:30 AM

no to VicPD budget requests

Screen Name Redacted

11/19/2021 12:10 PM

No more investment in the VicPD please.

Screen Name Redacted

11/19/2021 12:17 PM

I checked 'neutral' on many items I don't know much about, or didn't think the funds in the budget were appropriate (too much or too little)

Screen Name Redacted

11/19/2021 12:49 PM

VicPD and bylaw services are extremely underfunded and understaffed. As a downtown resident who has required these services multiple times this year, the extreme lack of response and enforcement from VicPD and bylaw services is unacceptable.

Screen Name Redacted

11/19/2021 02:50 PM

Several of the above are things that should be funded by higher levels of government. Others sound great but a quick, one-time grant will not have any lasting effect and thinking it will is wishful. Local government needs to concentrate on the basic local issues and services rather than step in and solve all our social problems. We have these problems but a lasting remediation will involve a much bigger area coverage and budget than just one city. Therefore, while I agree several of the things mentioned above are worthy, they need to be addressed by upper levels of government and how the city will interact with these is not spelled out.

Screen Name Redacted

11/19/2021 03:33 PM

Seems like a lot of money spent on racism and cultural sensitivity stuff that doesn't seem to be a huge problem in Victoria. The Grant to the First Nations is not a municipal issue; that's a federal and provincial issue. There is no brief write up describing what most of the police funding is for. Is this an intentional oversight because half our council hat police?

Screen Name Redacted

11/19/2021 03:38 PM

the city of Victoria is currently in a state of disrepute. Please do not defund the police, they need your support, not anti-police activism. Please don't allow for councilors' to create companies and non-profits that then receive public funding! Reconciliation is key but the city of Victoria has little power to create substantial government to government agreements - recondition is great! recondition

Screen Name Redacted

11/19/2021 03:43 PM

Defund the police. It is absolutely ridiculous that you're looking to increase the police budget so much and it obviously says that you do not care at all about the countless BIPOC and houseless people who have been brutalized by the Vic PD. You do not uphold any sort of democracy, you uphold rich white people because they fill your pockets. You continue to raise property tax rather than take funding from the VicPD. Chief Dal Manak makes more than the premier of BC. That is absolutely ridiculous.

Screen Name Redacted

11/19/2021 04:51 PM

Please do not increase any funding to vic pd. This causes violence to our communities and not does align with anti-racist policies the city is adopting.

Screen Name Redacted

11/19/2021 05:40 PM

I don't support the amount of increase to the VicPD budget. I would rather see that money go to housing people and health care, along with the new civilian-led intervention project that is being developed.

Screen Name Redacted

11/19/2021 05:55 PM

wow. here is where the rubber hits the road. Police, fire and ambulance spend too much time dealing with drug overdoses, leaving business and residences vulnerable to property crime. God forbid a tax paying citizen has a heart attack or stroke, the ER is clogged with homeless. We need to protect our citizens, place criminals in jail, house the homeless and get the mentally ill off the streets. We dont need cultural this or aboriginal that, WE NEED A SAFE PLACE TO LIVE AND WORK AND YOU ARE FAILING AT EVERY LEVEL. Developers dont need a thousand bylaws to build a house or apartment. Do what your counterpart in Langford is doing. It is not your job to approve the color of a house or they type of stairs to the basement. as for free buses, make them prove they are low income. stop handing out free rides to teenagers. They can get a job and pay like everyone else.

Screen Name Redacted

11/19/2021 08:30 PM

I would encourage the city of Victoria to look into any funding they provide to SOLID. I am a Social Worker who works with the most mentally ill in our city. I have been consistently horrified by their lack of professionalism and the harm I am seeing them do to the population I work with.

Screen Name Redacted

11/19/2021 09:01 PM

Do not give any funding to vicpd.

Screen Name Redacted

11/20/2021 12:12 AM

The proposed increases to VIC PD's budget are out of alignment with budget increases in other areas.. The police chief's salary alone is higher than that of the Premier, and is more than half of the money allocated to neighbourhoods. The police are already over-funded and their skills are not well suited to dealing with many of the interventions they are called upon to make with unhoused people, people under the influence of drugs, and people who are experiencing mental health problems. They go into these situations in a beligerently, escalating matters, and making things worse. Some of the money currently used to fund police should be transferred to social services personnel, who are better equipped to handle such situations in a manner that de-escalates and does not result in harm and violence.

Screen Name Redacted

11/20/2021 06:50 AM

If housing, mental health, and addictions supports were actually in place and effective, many policing and security costs could be reduced. No need to fund both

Screen Name Redacted

11/20/2021 07:11 AM

Language makes it confusing what I am supporting. For example, yes I am strongly in favour of a patio bylaw officer if it means this person will continue to help removing absurd restrictions on patios that were in place pre-pandemic. If this person is hired to create more restrictive bylaws I am STRONGLY against it.

Screen Name Redacted

11/20/2021 09:51 AM

Too many new employees and expansion of support programs

Screen Name Redacted

11/20/2021 10:42 AM

Less funding for police

Screen Name Redacted

reduce spending.

11/20/2021 10:43 AM

Screen Name Redacted

No to all VicPD budget increases.

11/20/2021 10:45 AM

Screen Name Redacted

Defund Vic PD, put the money into green initiatives, fixing the housing crisis and non violent communication positions such as councilors and de escalation professionals

11/20/2021 11:34 AM

Screen Name Redacted

More arts, community support, AFFORDABLE housing initiatives and less police and bylaw enforcement as that causes much more harm.

11/20/2021 11:36 AM

Screen Name Redacted

Police officers should enforce traffic laws and levy fines not make excuses for offenders . This will make our streets safer and the fines are turned over to the city , by law officers should also issue fines to offenders.

11/20/2021 11:53 AM

Screen Name Redacted

The Vic PD has way too much funding. Especially the captain. Half his salary and put it towards something better.

11/20/2021 12:11 PM

Screen Name Redacted

Money should not be taken from our communities to fund the police. Chief Del Manak makes more than half of the money allocated to neighborhoods. He makes more than the premier of BC.

11/20/2021 12:25 PM

Screen Name Redacted

We need to strip the police budget. We need to build community, not police it. I'm outraged at this proposal. It's irresponsible, vague, and likely corrupt. Defund, redistribute that wealth else where WITH community consultation.

11/20/2021 01:41 PM

Screen Name Redacted

It would be nice to amalgamate our police service into one big department instead of separate departments for separate communities. Better use of tax dollars and more support for our very overworked stressed police department in Victoria.

11/20/2021 01:51 PM

Screen Name Redacted

There is WAYYY too much money being allocated to VicPD. VicPD has shown over the past two years (and much longer) that they don't serve to protect us, they instead create crime and enact

11/20/2021 02:02 PM

violence on civilians. By create crime, I mean that VicPD issues fines to, and forces houseless residents in Victoria to move from their spaces - a waste of money that could be instead used to help create infrastructures for these houseless individuals to live. By enact violence, I mean the VicPD has been incredibly active in policing Fairy Creek, and in showing up to peaceful protests - they have been incredibly violent and this violence has been bolstered by the money that has gone into their paramilitary gear (Pepper spray, rubber bullets etc.) It's disgraceful. I feel disturbed by this Budget planning in regards to the funds being allocated to VicPD - please please consider the safety of lower class, racialized, queer individuals who the police more so harrassed and harms rather than protects.

Screen Name Redacted

11/20/2021 02:11 PM

Funding needs to be made equitable by taking money from the egregious policing budget. Please fire chief Del Manak, he is a ridiculous drain to city resource

Screen Name Redacted

11/20/2021 03:15 PM

No additional funding should be allocated to VicPd

Screen Name Redacted

11/20/2021 03:50 PM

Spending less on VicPd would allow you to spend more on useful programs such as education and public works

Screen Name Redacted

11/20/2021 04:47 PM

vicPD get way too much money proportionately. Cops don't make a city safer they make it more oppressive.

Screen Name Redacted

11/20/2021 05:29 PM

Substantially reduce the money going to our police departments. Fund social workers, community programs, inclusion, housing, food security, indigenous relations, and environmental programs. Funding police is REACTIONARY not PREVENTATIVE. We need to secure our communities future through strong support of the people who live here. We need to stop the cycle of abuse of marginalized people that the police are used to conducting through strong-arm archaic tactics. A leaner police force is what is needed. Instead, social worker response teams should be utilized as part of the 911 services as an alternative to police response.

Screen Name Redacted

11/20/2021 06:43 PM

VicPD does not need more funding. Stop taking money away from the community to feed into the violence and terror VicPD incites on marginalized communities within the city.

Screen Name Redacted

11/20/2021 07:08 PM

put funding into resources that combat police violence, and not back into the police force!

Screen Name Redacted

11/20/2021 07:34 PM

Stop giving cops resources for programs that end up hurting marginalized populations. Police should not be part of wellness calls, moving/removing of unhoused people's belongings, supporting any health or mental illness initiatives, nor should they be some of the highest-paid employees in the city for doing harmful, biased work. Defund and reallocate to programs that actually help people. Community intervention and support, addictions support, accessibility, housing, mental health - prioritize these.

Screen Name Redacted

11/20/2021 07:44 PM

VicPD has enough funding as is. Focus our tax dollars on things that will better the community and environment

Screen Name Redacted

11/20/2021 08:33 PM

Your wages for city staff are WAY TO HIGH \$20k from each of the above outlined wages should go towards non-profit community centres to increase non-profit wages for staff working the frontline

Screen Name Redacted

11/20/2021 08:44 PM

defund the pigs ;)

Screen Name Redacted

11/20/2021 08:47 PM

The VicPD and police should go through intensive anti racism training and learn about mental health awareness.

Screen Name Redacted

11/20/2021 09:05 PM

DEFUND THE POLICE. White supremacy and colonialism are ingrained within their training modalities.

Screen Name Redacted

11/20/2021 09:08 PM

The police department already has so much of the budget. They do not need more.

Screen Name Redacted

11/20/2021 09:24 PM

DEFUND POLICE. Hire more BIPOC/LGBTQIA2S police/RCMP. Train them in anti racism, inequality: Indigenous "histories," TRC, 94 Calls to Action, the foster system, mental health, etc. HOLD POLICE, RELIGIOUS SERVICES, AND GOVERNMENT INDIVIDUALS ACCOUNTABLE FOR UNLAWFUL VIOLENCE AGAINST INDIGENOUS, BIPOC, WOMEN, LGBTQIA2S, MMIWG2S, ETC ETC ETC. Ensure there are a equally mixed

representation in courts, social media, news, workforce, schools, etc etc (no all white jury in accused Indigenous court proceedings.) Find more ways to reintegrate inmates/possible reoffenders/those struggling with mental health, poverty, abusive relationships, etc. free/affordable access to mental health, detox, shelters, overdose prevention education, rehab, etc; free first aid and overdose prevention education updates for everyone

Screen Name Redacted

11/20/2021 09:37 PM

I hope that Sheltering Support means *not* kicking homeless people out of parks. I think those populations should be supported, especially as COVID numbers in our homeless populations rise due to lack of an ability to socially distance.

Screen Name Redacted

11/21/2021 10:02 AM

I think some of in initiatives are good, but not going far enough. Racism training should be ongoing. You can't solve systematic issues with a single training. Childcare, community support, seniors all need more help than is being proposed.

Screen Name Redacted

11/21/2021 10:47 AM

Only agree with sheltering support if it's to actively support those sheltering, not to support their displacement

Screen Name Redacted

11/21/2021 10:51 AM

Too much \$\$ going towards VicPD

Screen Name Redacted

11/21/2021 11:06 AM

Create less new positions, spend more on protection and cleaning up Pandora street

Screen Name Redacted

11/21/2021 12:18 PM

Defund the police.

Screen Name Redacted

11/21/2021 12:58 PM

The VicPD and bylaw departments need the monies they are asking for. The safety and well being of the citizens as well as our first responders is at an all time low. I don't know of any other cities in Canada with the lack of safety as Victoria.

Screen Name Redacted

11/21/2021 01:00 PM

How could I even make an educated response to the increasing budget for VicPD, if you won't even describe the function of any of these budget increases? Notice how VicPD budget increases were the only ones above without a description. Let's improve our other services to help support our population without increasing policing for them.

Screen Name Redacted

11/21/2021 01:33 PM

The Victoria Police Department does not require an increase in budget in the upcoming 2022 year. Instead these funds should be allocated towards municipal initiatives that reduce systemic issues such as homelessness, poverty, racism, and mental health stigma. I as an involved citizen of this city, will be extremely disappointed if this budget increase is passed.

Screen Name Redacted

11/21/2021 02:03 PM

Stop funding police more than housing. One of those causes is likely to make much more of a difference in people's lives than the other

Screen Name Redacted

11/21/2021 02:36 PM

The City is getting into too many non-essential activities with attendant (expensive) staff increases (seedlings etc)

Screen Name Redacted

11/21/2021 03:12 PM

Enough police stuff, we build a healthy community with social supports, not paramilitary boots on the ground.

Screen Name Redacted

11/21/2021 03:34 PM

In order to move forward it is essential to defund the police and instead find social workers and community support staff/housing staff. I find it appalling to see the discrepancy in the wages outlined above, especially with how low the newcomer assistant position is compared to everything else. Also why is the reconciliation training budget so much lower than the others???

Screen Name Redacted

11/21/2021 03:35 PM

Way too much of the budget is allocated towards the VIC PD. I strongly disagree with this proposal.

Screen Name Redacted

11/21/2021 05:28 PM

Defund the police!

Screen Name Redacted

11/21/2021 05:36 PM

Very difficult to understand what these items are based on a few words, some of which might mean something to those working in the field. And of course, there is no sense of what these incremental resources will achieve.

Screen Name Redacted

11/21/2021 05:54 PM

Please help people that require help rather than pouring money into the police

Screen Name Redacted

11/21/2021 06:09 PM

Defund Vic PD

Screen Name Redacted

11/21/2021 06:10 PM

Defund the police

Screen Name Redacted

11/21/2021 06:12 PM

Please stop funding the police excessively! My tax dollars should not be disproportionately supporting the police in this way. The police do not need more money

Screen Name Redacted

11/21/2021 06:15 PM

Defund the police

Screen Name Redacted

11/21/2021 06:28 PM

I strongly support the Vision Zero supplementary budget items. Too many pedestrians are being seriously hurt on Victoria's streets.

Screen Name Redacted

11/21/2021 06:46 PM

I agree with all the "training" initiatives in principle, but they're only worthwhile if the attendees want to be there. I'm reluctant to agree to more property tax increases for the plethora of training operations when I doubt they will help much. Plenty of people take these cultural training programs as required by their workplace, just to sit through the speeches and go home and forget about them.

Screen Name Redacted

11/21/2021 06:54 PM

Many bylaws seem to be ignored (eg dogs running out of control on foot path, campers sleeping overnight in areas stating that is not allowed). Either enforce the bylaw or change it.

Screen Name Redacted

11/21/2021 07:06 PM

Please triage and support the homeless first.

Screen Name Redacted

11/21/2021 07:13 PM

until you recognize the definition of zoning is to protect the interests of current residents and property owners rather than your current non zoning behaviour of giving developers everything they want while leaving current residents, property owners and tenants completely exposed to the harms of overdevelopment that you have been green lighting. this only benefits developers not residents

Screen Name Redacted

11/21/2021 07:53 PM

Police need more money, not less.

Screen Name Redacted

11/21/2021 08:08 PM

Stop giving so much money to VicPD. They have more than enough. Put your money where your mouth is and actually work towards reconciliation.

Screen Name Redacted

11/21/2021 08:22 PM

actually, I am in favour of almost every program listed above. what I am not in favour of is any more tax increases. I am a pensioner and do not receive a larger pension just because of all the tax increases in the City, the CRD, BC, etc.

Screen Name Redacted

11/21/2021 09:02 PM

Crossing guards should be paid by the School Board not the City
Road Safety Improvements should be paid in part by ICBC and the provincial government as well Food Seeds program, most low income citizens live in Apartments so don't have a garden to plant seedlings in Reconciliation Grants should be made by feds as they created the problem with the Indian Act

Screen Name Redacted

11/21/2021 09:37 PM

I'm not rich. Some of these proposals are ridiculous.

Screen Name Redacted

11/21/2021 09:42 PM

Our City needs more Police presence to ensure our streets are safe. Mental Health and crime has taken over and needs to be addressed. It is my City too, I'd like to see it cleaned up. I'd like to feel safe and I'd like to be able to be proud of where I live. Lately, I am not.

Screen Name Redacted

11/21/2021 09:48 PM

I'd love to see alternatives to "consultants" and "planning groups" and "committees" be explored (without forming a committee, etc) -- to me it seems many items on the supplementary budget are to hire consultants, etc, why can't the City just hire experts to implement a plan. Like for example, in the military you don't form a committee to discuss options to fix an urgent problem -- you have a quick debrief of the facts, resources available, then you take action. I'd love to see more focus on the action part, not on paying (usually very expensive) consultants when they're not the ones who are going to implement the solution. During the pandemic, decisions and actions had to be taken very fast, and likely without consultants as there wouldn't really be any for how to get through a pandemic. And yet the City has done as well as can be expected with some changes, like the patio space for restaurants, and taken

action quickly. Consultants and committees can add a lot of needless costs and a lot of time, trying to get something "perfect" when there is no such thing, and things always change on the ground once action starts. I also disagreed with paying for anti-racism training, for the simple fact that should be something that is something that should be a mandatory requirement for City leaders and key staff to come to the job with, or do on their own dime. If it's more about learning about systemic racism and how the structures in place exacerbate and support that, I support that as it can be hard to see unless you're taught how to look for it. But for example teaching borderline racist white staff about why BLM is important, they should have to pay for that themselves, that should be a no-brainer requirement for employment with the City.

Screen Name Redacted

11/21/2021 10:01 PM

Reconciliation grant to Songhees and Esquimalt Nations - those entities receive substantial substantial funds (millions) from both the provincial and federal governments. Municipal governments such as Victoria should not grant additional funds. Those funds should be used for city programs and infrastructure. None of the other local 12 municipal governments have this in their budget proposals. Questions regarding VicPD were biased because there was no description attached to the question. Other questions had descriptions. My assessment of this is that the City of Victoria does not what to fund VicPD and wants to fund other pet budget items. I'm disappointed that the Survey was conducted this way.

Screen Name Redacted

11/21/2021 10:17 PM

Defund the police. The VicPD budget is massive. Cut it now and work towards defunding and dismantling the police. The positions you're proposing have merit but not if they are operated through the police. This is not what is needed and additional bylaw enforcement isn't needed either. That's just going to be used to kick the unhoused out of their homes in tents. Big no to any more money going to this department. Cut funding to the police. That will help make up your budget shortfall. Increasing taxes in line with inflation plus! No one is earning a COLI to account for inflation so taxing us as such is absurd. We're feeling it everywhere and the lack of services in this town is already pretty rough.

Screen Name Redacted

11/21/2021 10:25 PM

The city's focus on reconciliation is ill-advised. That is not the city's business and not something that I want my tax dollars spent on. The very notion that colonialism is bad is fallacious - the natives were living with slavery, no reading, writing mathematics and hadn't even discovered the wheel. They had no metallurgy - the were living in the stone age with no metal. The arrival of the Europeans

raised them to a much more advanced civilisation. A rising tide lifts all boats. There is not a native alive today who isn't vastly better off because of the European arrival. Replace Sir John A. Macdonald immediately. I resent you insulting my heritage.

Screen Name Redacted

11/21/2021 11:29 PM

Less money for VICPD, and more money for any of these other amazing initiatives.

Screen Name Redacted

11/22/2021 07:45 AM

Many of the budget options can, and in some cases are, be managed by existing volunteer and non-profit societies. Innovation is needed to manage growing workloads, not additional FTEs

Screen Name Redacted

11/22/2021 08:31 AM

We need to have alternative forms of help for people in distress who are NOT officers and NOT a threat to people in crises. More police is not the answer.

Screen Name Redacted

11/22/2021 08:39 AM

The police need less money, not more.

Screen Name Redacted

11/22/2021 09:56 AM

Stop giving vicpd money when they're violent and aggressive

Screen Name Redacted

11/22/2021 10:00 AM

no

Screen Name Redacted

11/22/2021 10:52 AM

S.22 Less funding for police in traditional roles and more funding for community support workers!

Screen Name Redacted

11/22/2021 11:12 AM

The amount that police officers earn is preposterous. The police are corrupt, they don't help people, they cause more harm than help. There is no need for cops to be earning more than \$100K per year and the chief of police to earn more than the premier. We need to stop increasing funding for police when time and time again we receive research and experience show increased safety and wellness through alternative means such as education, community resilience projects, support workers, etc. The police aren't keeping the city safe. They are making it worse. The Vic PD have the highest budget per capita in Canada. Where is the transparency? Why do they need so much. It's actually ridiculous. We need to focus on housing, on mental health supports, on food programs and get to the root of crime, not increase institutional punishment and the criminalization of people who are just trying to survive.

Screen Name Redacted

11/22/2021 11:14 AM

Why isn't there an explanation of the VICPD related items? The VICPD budget must be increased to address the public safety issue but it's unclear whether these will do so. Why are there explanations for other items but not these?

Screen Name Redacted

11/22/2021 11:14 AM

Fund the community, not the police.

Screen Name Redacted

11/22/2021 11:43 AM

Don't increase the chief of police's pay

Screen Name Redacted

11/22/2021 12:14 PM

Better policing and bylaw enforcement

Screen Name Redacted

11/22/2021 01:05 PM

I do not support additional FTEs, particularly where there is existing data and expertise. For example, there is a lot of data about road safety, accidents per intersection, driver and pedestrian and cyclist behaviour already. And this is true for other aspects of the city, particularly the business community and crime/security issues. Although I feel that homeowners' interests are not respected by the City, I don't think another layer of facilitation of contact will make any difference. I also am VERY opposed to money going to First Nations groups for the sake of "reconciliation" or perhaps to assuage guilt for past injustices. Unless money is being used for the needs of the city - this is too far removed from the responsibilities of a municipality. Making a safer, better functioning city is what the money raised for the city should be used for. We have no idea who would actually get the money or what it would be used for. There are responsibilities set out by law for municipalities. The money coming to a municipality should be focused on those. These grants, to nearby First Nations, or to hire an "elder" are beyond the purview of a municipal government.

Screen Name Redacted

11/22/2021 01:25 PM

We need our police force to keep us safe, thank you. Whatever they want, let them have it.

Screen Name Redacted

11/22/2021 02:08 PM

Stop funding the police to enforce pointless regulations, and facilitate the growth of a community which can feel comfortable with their enforcing officers, rather than receiving incredibly large fines for regulations that are arbitrary and don't effect anyone.

Screen Name Redacted

11/22/2021 03:50 PM

City should limit hiring new personnel and revise responsibilities among the current employees for more efficiency and prevention of property tax increases due to new hiring. Please limit the residential property tax increase to maximum 2%.

Screen Name Redacted

11/22/2021 04:01 PM

Reconciliation is important for all residents of BC and Canada. The proposed grant to the Songhees and Esquimalt nations should not go forward because it is out of the scope of a municipal government. I could endorse some funds at the CRD level, but feel very strongly that it is up to the provincial and federal governments to support our indigenous citizens. The proposed funding formula would lead to 100s of thousands of dollars annually taken from the City budget that should be used for services and programs.

Screen Name Redacted

11/22/2021 04:12 PM

I strongly disagree with grants of City resources to Esquimalt and Songhees First Nations. Reconciliation with first peoples is the responsibility of federal and provincial governments who have both competence and resources to effect meaningful change.

Screen Name Redacted

11/22/2021 04:20 PM

Thank you Mayor Helps! You are my hero. Please reconsider and run for another term. We need you. You are the BEST!!!

Screen Name Redacted

11/22/2021 04:21 PM

I would have liked to have this, #58, as an option before filling in the answers as well as at the end. as a preface to answering these questions i would have said, most strongly, that in these pandemic times - or just post pandemic if we are so lucky, and post catastrophic storm damage in many parts of the province, it is irresponsible of any city government to think of adding lots of "touchy feely nice to have" supplementary programs and services - please watch our dollars. And now my comments having completed the section: 9Anti-Racism Training: I can't understand why people need training in this. Basic common sense and standard of behaviour should prevail. 10 OHS Training Professional: I would have thought this is covered already, and not required to be a supplemental expense. Committee Administrator: No – I would have thought there would be someone in the relevant department who could take this under their wing. 12 Indigenous Relations Function or Elder in Residence: Presume there is someone doing this work already. Why would you want to hire more people for this? 13 Reconciliation Training: Really? Are you

employing people who need this training? Surely not! 14
 Reconciliation Grant to the Songhees and Esquimalt Nations:
 where is the new assessed revenue coming from? Surely
 payments to First Nations is not a municipal responsibility? I don't
 think we can afford it, and the "new revenue" could be used to
 repair our aging infrastructure. 15 Victoria Reconciliation
 Dialogues: Isn't this provincial or federal too? 17 Planning
 Assistant: My impression is that the planning department has
 enough employees. 20 Urban Forest Specialists – Permit
 Applications: The city suddenly needs two more staff? 21
 Aboriginal Coalition to End Homelessness: Is this the city's
 responsibility? 22 Homelessness Advisor: Enough already. 23
 Victoria 3.0 Economic Development Officer: Yes! Something that
 makes sense! 24 Arts and Innovation District Master Plan
 Implementation: might be nice but honestly, we can't afford all the
 nice bits and pieces 25 Cultural Infrastructure Grant Program there
 are enough spaces and galleries. 27 Vision Zero Transportation
 Planner: Don't we have someone doing this already? 27 Vision
 Zero Transportation Planner: Surely this is being done already? If
 not, why not? 30 Transportation Electrical Designer: I would like to
 have thought the city already had this under control. Oh dear. 32
 Newcomer Sport & Recreation Assistant: I'm not sure that this is
 the responsibility of the city, but rather the province 35 Crossing
 Guards: Appalling that this isn't done already. 36 Zero Waste:
 seems very expensive for basic waste reduction. 42 Building
 Deconstruction Permit Administration System Towards Zero Waste
 Victoria: seems very expensive .. 45 Our Place Society - Storage
 of Belongings: Surely there is room in all the hotels we've had to
 buy for people who have come here, at the Mayor's invitation, from
 across Canada. Enough is enough. 46 – ditto 47 Grant to Ending
 Violence Association of BC: hospitality industry should pay this

Screen Name Redacted

11/22/2021 05:07 PM

I believe not only are most of the 48! supplementary budget
 programs beyond the city's scope and role but also not a
 manageable for the city. The fallout looks like good intentions but
 accomplishments few and not cost effective. Homelessness is
 cruel in wealthy societies and represents for the most part
 mental/emotional health issues which does not seem to be
 prevented or the necessary support for healing, just look at the BC
 foster care stats. The financial responsibility for housing the
 homeless is a federal and provincial and regional district
 responsibility not a city. Sexual violence in bars and restaurants is
 the industries responsibility perhaps their cost of licensing can
 reflect the monies for training if they are unable to do it
 themselves. It is a businesses responsibility to pay a living wage, if
 they do not then as a industry the need to bear the financial burden

for the outcome, including house, food and transportation etc otherwise as a society we are support the system of corporate welfare and I do not support that. As a consumer I would like to know what business pay a living wage so I can support them.

Screen Name Redacted

11/22/2021 05:29 PM

No new funding for VicPD staff. These roles are not the role of a police force - For example, police should not be involved on mental health outreach.

Screen Name Redacted

11/22/2021 06:27 PM

A new mayor and council would be a much needed breath of fresh air at Victoria.

Screen Name Redacted

11/22/2021 07:05 PM

Focus this council to helping all Victorians. Things are not good and wasting money on pet projects is severely making our city a joke

Screen Name Redacted

11/22/2021 07:24 PM

The focus of the Supplementary Budget should be on providing additional services and supports to Victoria residents, particularly for unhoused residents and newcomers. This should not be used to increase the salaries or number of positions for the Victoria Police Department, which actively endangers Victoria residents.

Screen Name Redacted

11/22/2021 07:51 PM

Stop funding VicPD to terrorize unhoused people.

Screen Name Redacted

11/22/2021 07:52 PM

Please fully fund the police and stop adding other positions that are not municipal responsibilities, do not take on Federal and Provincial duties

Screen Name Redacted

11/22/2021 08:30 PM

Survey is challenging because I support some of the initiatives strongly but I don't think they should be incremental to a 3.25% tax increase. Find efficiencies to fix the mess you've created that allows violence committed by drug addicts to go unchecked and unpunished.

Screen Name Redacted

11/22/2021 08:31 PM

Please allocate the funding, that would be used to remove shelters, instead towards long-term housing solutions for those who currently have no choice but to shelter in public spaces. Instead of budgeting for police patrol at events, it would be important to consider how this money can be put into the community to reflect

the demands of demonstrators. The proposed budget increase for “crowd management” and patrolling could be used for community created/supported solutions, such as a community crisis response team that is trained in de-escalation, trauma-informed, and anti-oppressive tactics. Please allocate the money for police “crowd management” to support community created solutions that promote safety, care, harm reduction, and anti-oppression at events and demonstrations.

Screen Name Redacted

11/22/2021 09:22 PM

No more money for policing. They get enough already.

Screen Name Redacted

11/22/2021 09:28 PM

I do not support an increase in funding to the VicPD. I would like to see money from this budget allocated to the CMHA pilot, outside of the UBCM grant, to show a shift in priorities for how mental health and other crisis calls are managed in the city. I do not support three mental health officers. Police officers should not be responding to mental health calls; they only serve to escalate situations when they arrive. There is also no evidence to support police embedded on ACT teams. Please stop pumping money into more bylaw officers to deal with homelessness. I'd like to know how much money was wasted in the last year with the confiscation of people's belongings who are/were sheltering in parks. I have donated three tents personally to folks, all of which have been destroyed by bylaw officers. There has been a lot of waste in the enforcement of sheltering bylaws. The "sheltering support" item above is nothing more than code for more enforcement. Please fund positions that actually help folks living on the streets (e.g., homelessness advisor), as opposed to continuing to pump money into an oppressive response that harms people.

Screen Name Redacted

11/22/2021 09:39 PM

It is great that council is limiting tax increases to inflation plus 1%—but I haven't had a raise in years, let alone a raise that matches inflation. We are living in a time of contraction—despite the stock market fantasies about Amazon and Tesla. In the real world it is more expensive to get energy and materials, and that makes everything we build in cities more expensive. It is long past time to shift focus to design for resilience instead of brute-forcing with more concrete.

Screen Name Redacted

11/22/2021 09:43 PM

Decrease funding to Victoria Police in ALL areas and shift to housing and qualified mental health response teams.

Screen Name Redacted

11/23/2021 12:00 AM

The police budget is exponentially too high, and needs to be addressed. Reducing the funding in that area could easily pay for more community initiatives that would reduce the need for as much police presence.

Screen Name Redacted

11/23/2021 12:01 AM

The answer to public safety is not more policing. The VicPD budget is massively inflated compared to the rest of Canada and they just waste money on militarized gear and harassing the homeless and people struggling with addictions and mental health issues. Police make things worse for the most vulnerable people in this city and its an atrocity that we keep forking over more and more tax money to support their violence. We need to invest in housing solutions and real, community-based supports. People are being crushed to their breaking points by capitalism and colonization and instead of helping them, we sick the police on them. It's appalling. Invest in talking to communities impacted by criminalization and over-policing and coming up with community led solutions. It will be far more valuable than anything the police can offer. Stop funding the war on the poor.

Screen Name Redacted

11/23/2021 05:03 AM

Police do not keep the community safe from the houseless population, they simply terrorize vulnerable people. This money could go toward housing them instead of the measly 250k that is proposed. Del Manek makes that in 1 year! One! Year!

Screen Name Redacted

11/23/2021 07:13 AM

More arts, more culture, less construction, cool it on bike lanes and don't give a single cent to vicpd they're fine as they are. This city is dying and it's not because of the homeless it's because it is soulless here. This used to be a fun place to live with a great night life and even better summer festivals. Now all we have is tech spaces, homeless people and zero culture. It's more than just sad, it's pathetic. Fund the arts and embrace the culture of the city PLEASE.

Screen Name Redacted

11/23/2021 07:55 AM

Saying NO to defunding VicPD We need more crime protection thanks to increased violence and crime

Screen Name Redacted

11/23/2021 09:16 AM

Police budget is already far too high and the highest in Canada, additional funds from the city budget are extremely inappropriate.

Screen Name Redacted

11/23/2021 09:20 AM

100% do not fun more bylaw officers with tax money. That is absurd. Also, a consultant for outdoor seating seems like a fabricated position. The permitting for tree maintenance needs to be addressed. It should be the city's responsibility to maintain trees or allow homeowners to maintain their own trees without getting tied up in endless permit applications and processing time.

Screen Name Redacted

11/23/2021 09:24 AM

Defund VicPD

Screen Name Redacted

11/23/2021 09:44 AM

why all the grants to VicPD? Can we not just fund them properly based on their business plan and keep our fingers out of their business?

Screen Name Redacted

11/23/2021 09:50 AM

I am appalled that Victoria's governing bodies continually allocate a greater percentage of the municipal budget to the VicPD than any other municipal function. I believe a budget decrease is the only appropriate action at this time given the following: • Police criminalize minority and vulnerable communities, and the defund and abolish movements are gaining support nationally and internationally. The city should respect and participate in the defund and abolish movements. • COVID-19 has shifted priorities and exposed areas of public interest that are underfunded and underserved by the City of Victoria • As a result of the fiscal challenges related to COVID-19, municipalities across Canada are either freezing or decreasing their police budgets. • Chief Del Manak's salary is over a quarter of a million dollars while public servants earn fractions of that. I am calling upon you, and all our elected officials, to decrease the VicPD budget and immediately begin meaningful action to divest resources from the Victoria Police Department and invest in citizen-directed areas. Increased police presence does not keep us safe. Instead, it continues to oppress and harass our most targeted community members (Indigenous, Black, people of colour, transgender, Two-Spirit, queer, people who use drugs, unhoused people, street-based sex workers, people with disabilities, people experiencing poverty, etc.), and puts their lives at risk.

Screen Name Redacted

11/23/2021 10:01 AM

Fund de-escalating programs instead of Police. We all know the funding for the police results in more violence for our vulnerable populations. Stop hiding behind these position titles that sound socially charged. It never ends up that way unless you actually have a separate entity made for deescalating.

Screen Name Redacted

11/23/2021 10:51 AM

Less police action, our PD budget is higher than anywhere else in Canada per capita. If more action was taken to better correct our failed system to help with addictions and the homelessness crisis we've been dealing with for this many years, we wouldn't be needing this high of a police presence. More focus on alternative solutions for mental health and addictions crisis.

Screen Name Redacted

11/23/2021 10:51 AM

I don't know that racism training is money well spent as we already have the most "woke" council of all time. If things were different, I would agree it would be important. As for the reconciliation grant, I don't know that, that's going to really drastically improve relations just by throwing some unconditional money at it. Wonder if there is a better means? I'm actually not sure I understand the grant and would want to know more before I agreed.

Screen Name Redacted

11/23/2021 10:58 AM

I believe there is an ever growing list of more important issues than increasing the police budget in Victoria. The presence of RCMP and Police escalate situations, though they may be trying their best, in many drug or mental illness related incidences. Defunding their budget and spreading it to other organizations and trained professionals who are experts in dealing with these situations is the logical solution. Creating affordable housing, supporting reconciliation and reparation efforts to indigenous communities, and increasing sustainable transport are all efforts I strongly support as they will increase the quality of life for all those who live in Victoria, not just the rich and privileged.

Screen Name Redacted

11/23/2021 11:04 AM

Instead of increasing police and bylaw funding at the expense of other services (judging by % of the budget), I insist we start reallocating funds to areas that actually improve the city. Housing, transportation, accessibility, climate preparedness, arts, food security, and reconciliation are all more useful and beneficial than paying a bunch of bullies.

Screen Name Redacted

11/23/2021 11:35 AM

Does the \$ value of all the proposed new staff positions include the benefits, etc? The figures you provide is an extra \$3,632,000 impact on taxpayers. And this will be ongoing, for the most part. As far as the Build Back Better Program, this should not be req'd in future years. What are you going to do with the associated staff in place? The city will be on the hook to buy out, or make up another position. It's never ending and increasingly will stress the city's budget, unless you have planned for this scenario. The City has gone on a hiring spree over the last several years, and forced out

some existing staff who had memory and experience of the city's doings, especially in planning. The developer complaint that there's too much hold up has been heard by me since the 1980s. Yawn. And the city doesn't have to jump - OR should charge a WHOLE LOT more for development permits, And in the process DEMAND more of the project if any variances are involved. If a developer want to build, they have to play the money game with the city.

Screen Name Redacted

11/23/2021 11:49 AM

The unfortunate reality is that the more resources that a municipality devotes to the homeless, the more homeless the municipality attracts. To really deal with homelessness requires significant, complex, and long-term investment of resources. This is something for the provinces not for the municipalities.

Screen Name Redacted

11/23/2021 11:51 AM

After the incredible amount of police brutality towards the Indigenous population in Victoria that we have witnessed these past few years, the last thing the city should be doing is increasing police funding.

Screen Name Redacted

11/23/2021 12:04 PM

We need to do something to support people new to Victoria. Eg: housing, family doctors, daycare, schools, among others

Screen Name Redacted

11/23/2021 12:04 PM

11 bylaw officers with no authority to act supported by 2 police officers is the reverse of the needed equation. There is a mixing up of responsibilities that reveals the inadequacy of our historical and current three-tiered governance model.

Screen Name Redacted

11/23/2021 12:28 PM

The city has to stop over taxing the citizens and stop wasting money on programs that are beyond it's jurisdiction. Stop spending money on these feel good programs that ignore the root causes and focus on core municipal priorities. Spending money on global warming and native issues for example is largely a waste of taxpayers dollars as these are areas of federal government jurisdiction. Stop raising taxes every year! You are making the city unaffordable for someone who tries to own a place to live but has a modest income. There seems to be very little common sense in city government now. Pandering to the new naysayers and protest movements distorts the business of running the city effectively for ALL. The situation in many parks and the downtown core is terrible and dangerous. Why would anyone want to run a business downtown and put up with verbal abuse, drug use, harassment and threats of violence? WAKE UP!!! BUSINESS ARE LEAVING AND

PEOPLE ARE SCARED TO BE DOWNTOWN. We have to help homeless but have to somehow separate the drug and criminal element so the true homeless are not targeted and bullied. You cannot create large homeless centres as this creates a situation of drug and criminal people gathering to prey on others. There needs to be some tough love here to guide people to better choices and not allow an environment that encourages drug use, vandalism, shoplifting, property theft and assaults. If you minimize the wellbeing and safety of the working people who pay taxes and try to raise kids then you will create a ghetto out of our city and people will leave. HELLO!!!

Screen Name Redacted

11/23/2021 12:29 PM

I'm not opposed to the extra funding for the indigenous communities. I don't however like to see this continuing and growing without a reexamination date. Reading through these items increases my awareness of how much it takes to support a functioning city.

Screen Name Redacted

11/23/2021 12:30 PM

While I strongly agree with nearly all initiatives, I think it's important to be funding initiatives and programs that are "by the people, for the people." For example, if you're interested in engaging a homelessness advisor, this needs to be an advocate from the community it serves and not a position created in city services. The same goes for the arts, community and for programs around safety. All of this can be addressed at a community, grass roots level with appropriate funding that will yield better results and engagement than something proposed and managed (even with consultation) by the city. I would like to see Vicpd funding reduced, and by no means increased this year, in order to facilitate support and resources for these grass roots initiatives.

Screen Name Redacted

11/23/2021 12:54 PM

First and foremost, concerns and budget suggestions regarding reconciliation issues and compensation for indigenous peoples. The City of Victoria has no legal and binding agreements with First Nations regarding any measure of financial compensation or otherwise. This is primarily a responsibility of the Federal Government and Provincial Government(s) which, it seems you must be reminded, are supported by the taxes gathered from Canadian citizens, who we in this municipality all are. The City of Victoria is responsible to the tax payers to the City for their welfare, support and betterment. It is concerning that a body, namely, The City Family are able to influence financial decisions and budget considerations of the City of Victoria. The City Family is unelected and not representative of the majority of taxpayers in the City.

They have already successfully caused the removal of a stature of Sir John A. MacDonald to the consternation of many taxpayers. Was this achieved in an open and democratic fashion? Now the City Family has suggested to the mayor and council that item 14 above be included. This is essentially a special interest group asking that monies be provided to them out of taxes. Excuse me, but where is there even a hint of propriety and democratic process in this? This is an unelected, non-representative body attempting to usurp funds from the tax payers of the City for their own ends. Has anyone with the City bothered to find what the intent of the funds are for, to whom the funds will be allocated and why? Reconciliation cannot be achieved by writing a cheque. Again, as in previous comments, set aside ideology and stick with the facts. That is what the citizens of Victoria, the tax-payers deserve at the very least.

Screen Name Redacted

11/23/2021 12:55 PM

I think it's laughable that we are giving more funding to the police who have proven time and time again that they are ineffectual and cause more damage in the community, particularly to marginalized communities. I think the money should be reallocated back into the community with focus on indigenous reconciliation, mental health services, affordable housing for low income communities, and focus on preventing further climate change.

Screen Name Redacted

11/23/2021 01:08 PM

I'm not particularly in support of increasing police budgets without increased focus on cultural sensitivity, non-violent intervention training, increased funding to other crisis intervention professionals, etc.

Screen Name Redacted

11/23/2021 01:29 PM

Stop giving additional money to police resources. We know that it does not increase safety or quality of life in cities. Address the issues that are the root causes of the need for policing in the first place(housing instability, poverty, domestic violence, substance abuse, mental health crises)

Screen Name Redacted

11/23/2021 01:32 PM

There is too much focus on policing and not nearly enough on reconciliation and harm reduction. This reflects an attitude that prioritizes property over people, and supports the myth of a simple social order that only requires the policing of the deviant in order to maintain its universal justice and safety. The world we actually live in is much more complex than this.

<p>Screen Name Redacted</p> <p>11/23/2021 02:16 PM</p>	<p>Most of the VIC PD proposed positions belong in supportive community services and in grassroots work that encourages harm reduction. I firmly believe the city should NOT be increase VIC PD funding.</p>
<p>Screen Name Redacted</p> <p>11/23/2021 02:54 PM</p>	<p>Quit screwing around and allow VicPD to adequately provide services to Victoria and Esquimalt - a downtown core that handles a daily transient population far larger than its nighttime population.</p>
<p>Screen Name Redacted</p> <p>11/23/2021 03:37 PM</p>	<p>Far less spending on VicPD. Focus on causes, not symptoms.</p>
<p>Screen Name Redacted</p> <p>11/23/2021 04:21 PM</p>	<p>Stop funding the police and focus on affordable housing</p>
<p>Screen Name Redacted</p> <p>11/23/2021 04:21 PM</p>	<p>Please find policing requests. Thanks.</p>
<p>Screen Name Redacted</p> <p>11/23/2021 04:30 PM</p>	<p>stop spending money on your whims...cut all departments' budgets and staff by 10% across the board...mind your own business...re-examine what is a municipal mandate/responsibility and what isn't</p>
<p>Screen Name Redacted</p> <p>11/23/2021 05:11 PM</p>	<p>Even though it is arguably not the city responsibility, I think the funding for storage at Our Place should be given. Our Place do amazing work in our community for some of the most vulnerable, and having a place to store what little they have being secure will help. I think a community that is, and feels, safe is the top priority. As such, I think the police and bylaw need to be increased. I feel particularly strongly about the ACT submission. I know first hand, from another city, the incredible positive impact these can have. They literally save lives. I think this might be the time when some things which are nice, but not essential, could be delayed. I see lots of beautification and enhancement that I support in principle, but if the choice is adequate security versus that, then we should first fund issues related to safety. It is important that the city be cognizant of its jurisdiction. Some of the supplementary items while perhaps good really fall within other jurisdictions. When the city takes on what is really provincial or federal obligations, it may mean well, but ultimately it results in a hodge-podge of uneven support in our country, which is not good.</p>

<p>Screen Name Redacted</p> <p>11/23/2021 05:23 PM</p>	<p>The sheltering support should be ensuring that those who require shelter in parks overnight are given a safe and untraumatic experience - which means no expansion to the police presence. Additionally, I do not support an expansion to the VicPD, as I do not see their work as de-escalating situations or providing safety for the community.</p>
<p>Screen Name Redacted</p> <p>11/23/2021 05:35 PM</p>	<p>if you implement anything please make it the LIFE pass for transit</p>
<p>Screen Name Redacted</p> <p>11/23/2021 05:42 PM</p>	<p>The city should stop funding programs that are being funded by the provincial and federal governments</p>
<p>Screen Name Redacted</p> <p>11/23/2021 05:47 PM</p>	<p>Why allocate \$ for an assistant or consultant to identify barriers to participation in sport and recreation for newcomers? Put the money towards subsidizing or paying for memberships/programs for newcomers at rec centers. There is already too much construction of high end condos in Victoria, resulting in increased density and traffic. I don't want money put towards speeding up applications for more development. The only future construction should be affordable coops/condos for hardworking folks on modest or moderate incomes. I don't know if this is up to the city or BC Housing. A way to stop rent inflation would be to tie rent increases to units, not residents. That way landlords would not be able to raise rents as much as they like when a tenant moves out.</p>
<p>Screen Name Redacted</p> <p>11/23/2021 06:02 PM</p>	<p>see previous comments re: police</p>
<p>Screen Name Redacted</p> <p>11/23/2021 06:02 PM</p>	<p>I have disagreed with a number of proposals because they seem to contribute to a growing bureaucracy at City Hall in "feel good" areas that are very likely out of the city's area of responsibility. This council in particular spends far too much time sticking its nose where it doesn't belong while it fails miserably in Potholes 101.</p>
<p>Screen Name Redacted</p> <p>11/23/2021 06:24 PM</p>	<p>Please comply with any and all of Chief Manak's suggestions and directives. Do not waste money of hiring Together Victoria members and or producers of fake reports that influence.</p>
<p>Screen Name Redacted</p> <p>11/23/2021 07:19 PM</p>	<p>Consider the vast amount of employees, programs and supports the city could fund if the VicPD's funding was decreased year-by-</p>

year. This would actively address poverty and homelessness while increasing public safety FAR MORE EFFECTIVELY then policing.

Screen Name Redacted

11/23/2021 08:07 PM

Please stop increasing police funding. The money that you want to put toward VicPD could do so much more good in community programs. Policing cannot be reformed, and attempting to transform a broken system will do more harm than good.

Screen Name Redacted

11/23/2021 08:17 PM

Funding should be allocated to community driven initiatives NOT the Vic PD.

Screen Name Redacted

11/23/2021 08:23 PM

There should be absolutely no increase to VicPD's budget. They receive more than enough funding, and should be defunded.

Screen Name Redacted

11/23/2021 08:39 PM

Defund the police. Policing already has the largest portion of the budget every year and it's clearly not working. Fund community safety and health initiatives.

Screen Name Redacted

11/23/2021 08:41 PM

Do your jobs and fund public safety!

Screen Name Redacted

11/23/2021 09:06 PM

Vic Police Dept from what I have seen as a resident is grossly underfunded.

Screen Name Redacted

11/23/2021 09:09 PM

I believe the way to make our community safer is to invest in the health and well being of people rather than bandaied measures like increasing policing or reforming the police.

Screen Name Redacted

11/23/2021 09:17 PM

By eliminating all the other Supplementary proposals besides the VicPD/ByLaw and Our Place requests, there should be enough savings to fund VicPD/Our Place without the same degree of property tax increases that are currently proposed.

Screen Name Redacted

11/23/2021 09:43 PM

Please consider what it really means to have affordable housing. There should be safe, clean options for people who can only afford to pay \$600-800/month on rent, who do not qualify for other government assistance or welfare programs. And property tax increases should not be transferred to the tenants. There needs to be a freeze on increasing rents. Furthermore, there should be

higher taxes on airbnb owners, to dissuade them from trying to capitalize on their investment, rather than building community by renting to tenants. These issues need to be considered when it comes to investing in affordable housing research.

Screen Name Redacted

11/23/2021 09:55 PM

The police budget is too high. Everyday workers are taking on too much responsibility. Short term police responses agent working. Need to work toward community-focused solutions

Screen Name Redacted

11/23/2021 10:04 PM

Defund the Victoria Police and refund our community

Screen Name Redacted

11/23/2021 10:05 PM

I strongly disagree with providing additional funding for bylaw officers and police to accompany bylaw officers in parks. Bylaw is a primarily reactive service, and at this point people sheltering in parks often associate them with coercion and punitive responses. The funding proposed for sheltering support, bylaw officers, and bylaw support - police would be better allocated towards educating the housed public on the realities of the housing crisis and homelessness and providing services for those who are sheltering outside. Drawing on the report "The Beginning and End of Homelessness," this funding would be better put towards service availability and coordination. The punitive approach to bylaw enforcement and trying to police poverty out of sight clearly isn't working. It's high time the city invest in non-punitive responses that centre the life chances of our most vulnerable citizens. I also disagree with the proposed increases to the VicPD city budget. Our city is already the second most heavily policed city per capita in Canada. The VicPD could allocate some of their budget away from non-essential communications strategies that accomplish nothing other than making the policing of often-marginalized people more visible.

Screen Name Redacted

11/23/2021 10:05 PM

I am unclear what Sheltering Support and its "multi-disciplinary response team" will include, even after reading the budget documents. To me, this sounds like an additional way to police the movements and actions of people experiencing poverty and sheltering outdoors. This would be more effective if it prioritized building relationships between people sheltering outdoors and the surrounding neighbourhoods, including supporting greater access to services and creating more opportunities for connection between unhoused and housed neighbours.

Screen Name Redacted

11/23/2021 10:45 PM

Please provide a few lines of information on each item next time. This survey was very difficult to fill out. Could be much more user friendly. I think many of these items are important, but I'm not sure you have the budget to do them all.

Screen Name Redacted

11/23/2021 11:15 PM

I really don't know what I've supported or disagreed with here, because I don't have any way to look up background information to guide how to answer. I think I am pretty good at figuring things out, but I am lost without information on each topic and synopses and references where to find more information. There are two places where I'm supposed to look up Street Activities and Item 52 in Link, and there are no links to look up. Please provide more support to the team developing this survey next year so that the responses that you receive are based in more thoughtful consideration. Regardless, we need to have more of a discussion about why we pay 40% more per capita for policing than Vancouver. Why is this so much more costly? Is our crime rate that much higher? What are the other reasons for this? Is it equipment? Why are we spending more money on policing than education? And why isn't this breakdown easy and obvious to find in this documentation? It's in our other tax forms that I found last year. We need to shift away from the huge budgetary burden that the police force place on our region and find lower cost, less violent and more effective solutions than what is being offered by the Police Force and the Police Board.

Screen Name Redacted

11/23/2021 11:25 PM

City of Victoria shouldn't be creating any more 100k+/yr positions at this time, or 80-90K contract positions. Initiatives such as Tenant....Toolkits are often too general to be of value to anyone and often duplicate information available from other agencies or levels of govt

Screen Name Redacted

11/23/2021 11:47 PM

Cannot stress enough that, given how much I have personally seen VicPD waste money with excessive and heavy-handed responses downtown and at protests, they should be made to make do with existing resources. It is unfortunate that so many people in this city have the simplistic view that more police = less crime, but I am not one of them. In both my personal experiences and research I've done on the issue, police are a very very flawed means through which to try to improve safety and community health and in many cases are outright harmful. I also personally object to the way the chief wields his considerable political power, support from (older, wealthier, whiter) residents, and media presence in various tedious / petty / irresponsible campaigns against youth / minority activists.

Screen Name Redacted

11/23/2021 11:55 PM

The Reconciliation Grant #14 is far too expensive. It is open ended and increasing each year when the CoV cannot meet many essentials of its residents. Taxpayers need to have ability to preserve own resilience with current challenges. The basic needs of even the relatively small numbers of campers last year within CoV boundaries could not be met. This proposal is like a modified version of the Wheat & Chessboard parable.

Screen Name Redacted

11/24/2021 12:58 AM

Replace police officers and/or add in Social Workers I'm response to mental health calls. For example CAHOOTS. I think having peer support workers will have a better response by de-escalating than to find more police. Also cutting special crime units is not a good idea when a good number of folks don't report and most sexual assault cases don't lead to conviction so having officers specially trained is best. More trauma training, cultural sensitive training, and sexual assault awareness training to police officers and city council is needed,

Optional question (466 response(s), 593 skipped)

Question type: Essay Question



Other Initiatives to Provide Additional Housing Options

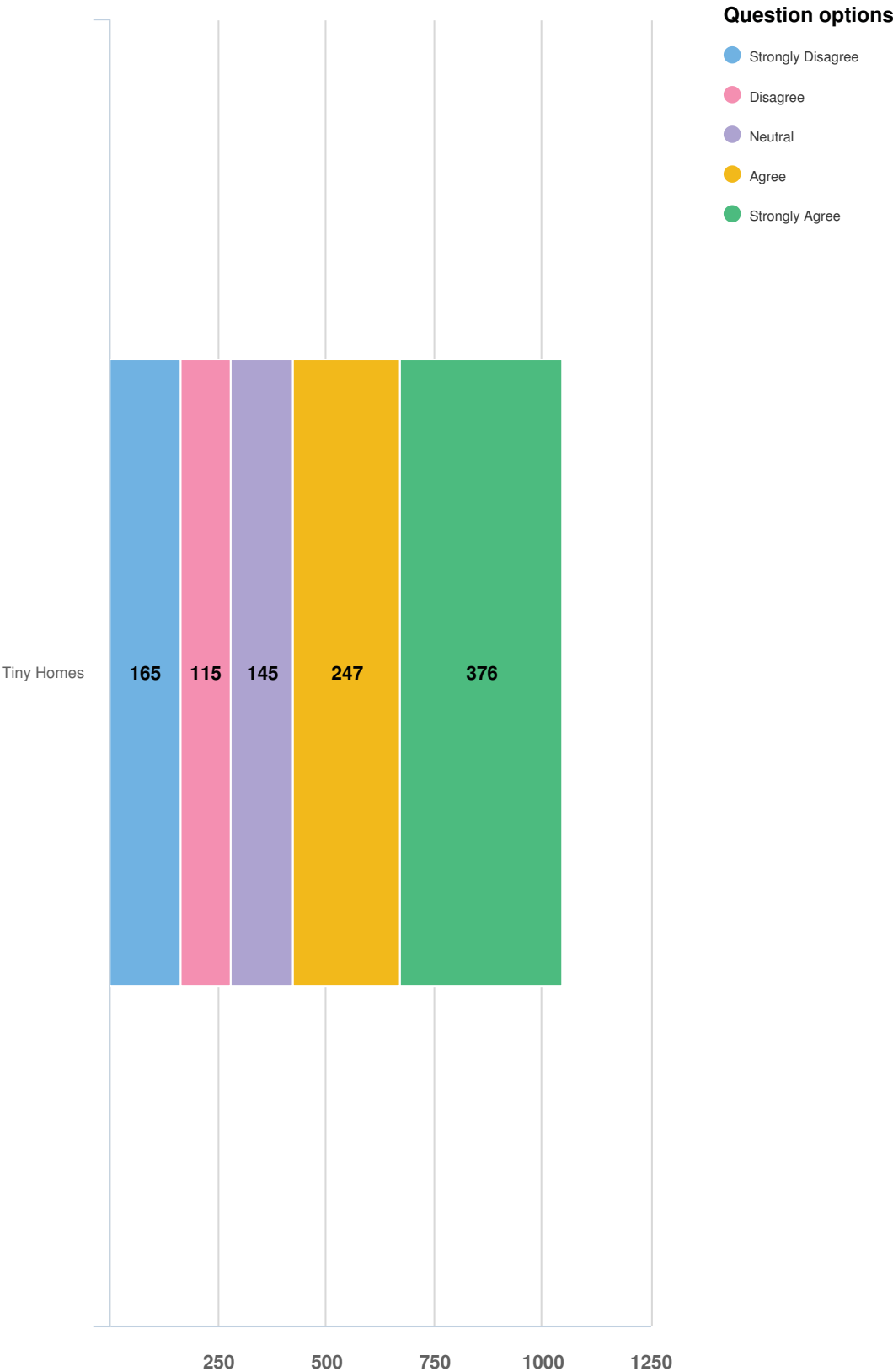
Strategic Objective: Affordable Housing

City Council is seeking your input as they consider whether to prioritize two Victoria Housing Strategy initiatives – Tiny Homes and Tiny Homes and Garden Suites – to help provide additional housing options. Doing this would require trade-offs with other initiatives.

Please indicate how strongly you agree or disagree that the following initiatives should be moved up to start in 2022, rather than in 2023 as currently planned. To do this, the following initiatives now planned for 2022 will be impacted:

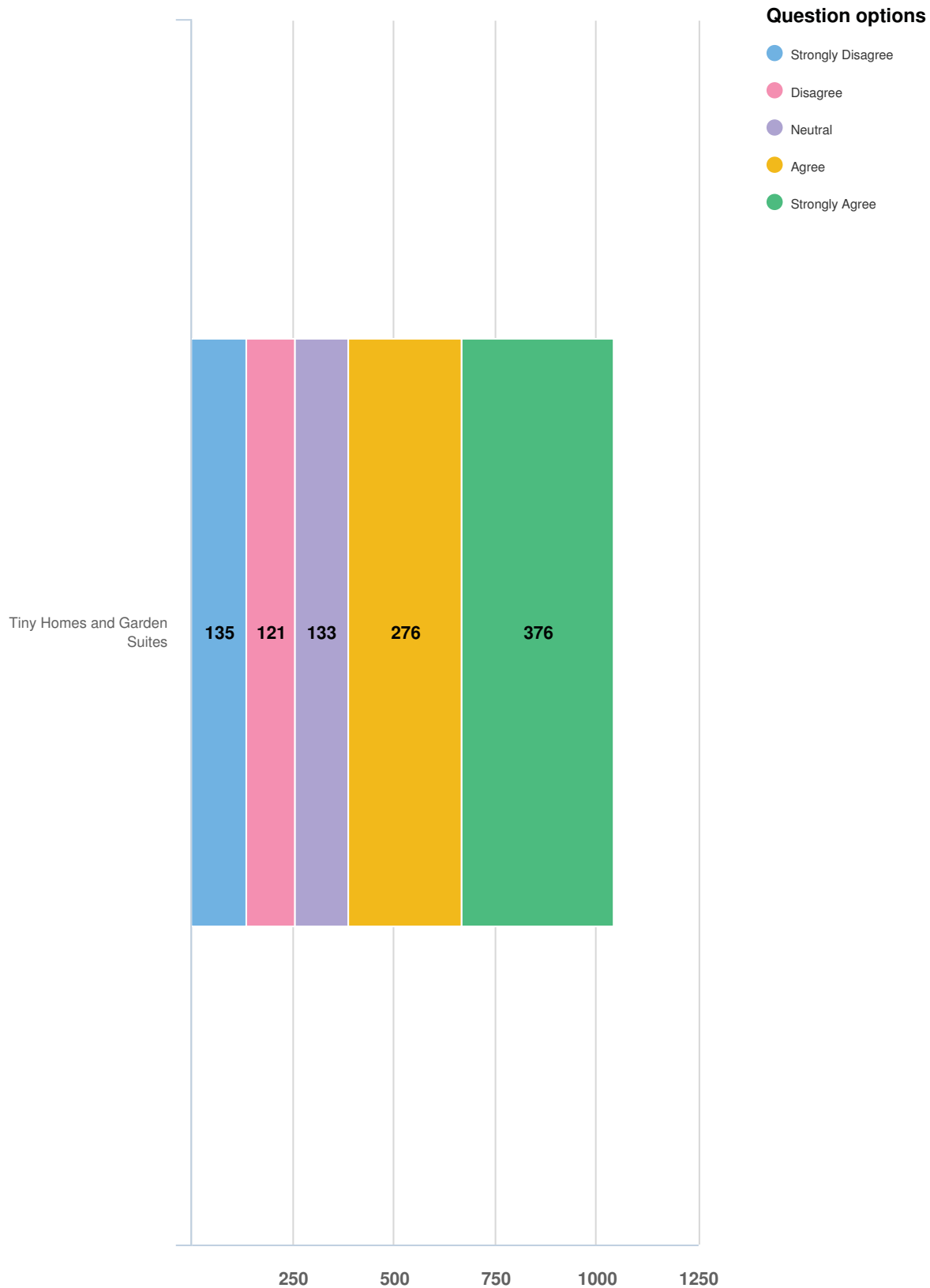
- 1) a family housing policy to ensure Victoria has housing suitable for families would need to be deferred to a later year, and
- 2) the next phase of local area planning in the Rockland, Jubilee, Oaklands and Fernwood (east) neighbourhoods would slow down or be delayed.

Q59 Tiny Homes: Allow moveable, tiny homes in all backyards that currently allow garden suites at rents of no more than \$500 per month. Please indicate how strongly you agree or disagree that this item be included in Budget 2022.



Optional question (1048 response(s), 11 skipped)
Question type: Likert Question

Q60 Tiny Homes and Garden Suites: Allow tiny homes and garden suites on lots that already have secondary suites or duplexes. Please indicate how strongly you agree or disagree that this item be included in Budget 2022.



Optional question (1041 response(s), 18 skipped)

Question type: Likert Question

Q61 Do you have additional comments about the Other Initiatives to Provide Housing Options?

Screen Name Redacted

11/09/2021 05:49 PM

Density needs to be spread out. We need a distributed model. ALL neighbourhoods need to do their bit.

Screen Name Redacted

11/09/2021 06:29 PM

I love the proposals about missing middle zoning.

Screen Name Redacted

11/09/2021 06:40 PM

Speed up permit process. Blanket zone the city for multi-family residences to rapidly increase supply.

Screen Name Redacted

11/09/2021 07:17 PM

Provide safe downtowns for people to accept the jobs that are offered and let the higher incomes pay the market rents. Stop the race to the bottom!

Screen Name Redacted

11/09/2021 11:01 PM

Bold housing solutions require some backbone and potentially ruffling feathers. Be bold, ruffle feathers.

Screen Name Redacted

11/10/2021 07:43 AM

This is all so ridiculous and ineffective. Nibbling at the edges of the affordable housing problem with a few garden suites will do nothing to help in the face of rising demand for housing driven by migration. Zoning reform is beyond the scope of this exercise but vital to making an impact. Invest in whatever it takes to reduce the direct and indirect costs of regulatory compliance for builders. That's the low hanging fruit in affordable housing.

Screen Name Redacted

11/10/2021 08:24 AM

Housing options must be a regional concern NOT just a City of Victoria issue. Higher density development should be planned that way from the outset so people buying in know what they are buying into. Langford and Colwood as options spring to mind. The astonishing growth in condo towers in Victoria should provide another option. Density of the sort proposed here and in your 'missing middle' housing strategy should not be imposed on established communities whose residents have poured their life- savings and sweat into single family detached neighbourhoods. Don't destroy what is desirable in this small city.

Screen Name Redacted

11/10/2021 09:29 AM

The garden suites rules are functionally designed to not allow garden suites. These measures are pointless unless the rules area greatly relaxed or made part of upzoning initiatives.

Screen Name Redacted

11/10/2021 10:38 AM

Work with neighbourhoods to determine if there is neighbourhood support for this change in zoning. Many issues: sewage and infrastructure demand, noise and nuisance.

Screen Name Redacted

11/10/2021 11:36 AM

This should be funded federally/provincially.

Screen Name Redacted

11/10/2021 12:10 PM

Let people live in cars and vans if they want

Screen Name Redacted

11/10/2021 12:20 PM

Victoria's housing is actually very affordable compared to other major cities across Canada. Expensive housing in major cities is a global fact, and for good reason. Our minimum wage is very high and our housing is much more affordable than some like to believe (or than the media likes to report). The victoria market should not feel like it has to adjust to respond to a culture that has become accustomed to living beyond their means. Over 20 years ago, I paid \$900/ month for a 50 year old, 1 bedroom apartment with no updates or amenities in Burlington, Ontario in 1998 (a medium size city of 135,000 at the time). Minimum wage was \$5.00/ hour and rent was \$900 for an undesirable 1 bedroom apartment. Wages have more than tripled since then and rent has not even doubled. Expectations are unreasonable now; this should not cause Victoria to devalue its market.

Screen Name Redacted

11/10/2021 12:42 PM

Encourage employment. Encourage employment for people who can make more (off the system) so they may acquire job skills and maybe rejoin the work force and contribute to society. This isn't really a municipal responsibility, but considering that the city is going into poverty housing, and you don't stay in your lane anyways, it's something to consider.

Screen Name Redacted

11/10/2021 12:50 PM

I think there are better ways to provide affordable housing than by eliminating vital green space.

Screen Name Redacted

11/10/2021 01:46 PM

I don't want to see sea containers in people's gardens.

Screen Name Redacted

11/10/2021 02:01 PM

We desperately need rent control to prevent these new tiny homes remaining inaccessible and unaffordable.

Screen Name Redacted 11/10/2021 02:11 PM	Prefer to keep focus on initiatives now planned for 2022 ie family housing policy and local area planning.
Screen Name Redacted 11/10/2021 02:34 PM	worry about those who are already housed, letting them afford to keep their current housing status; do not push people out of the city with your delusional vision
Screen Name Redacted 11/10/2021 03:26 PM	Rent limits for homes should be on a sliding scale based on amenities or square footage. Many "tiny homes" still cost upwards of \$70,000.
Screen Name Redacted 11/10/2021 03:49 PM	Proper family housing is more important than tiny houses.
Screen Name Redacted 11/10/2021 04:07 PM	The allowance of easier soft density options would alleviate the need for larger developments in the city.
Screen Name Redacted 11/10/2021 05:18 PM	The housing problem is not going to be solved by these tiny gestures. It is not just a question of some magical supply solution.
Screen Name Redacted 11/10/2021 09:48 PM	Separate accommodations should be hooked into the sewer system
Screen Name Redacted 11/10/2021 10:51 PM	Need more information. Needs to be decided on an individual basis not "all backyards".
Screen Name Redacted 11/11/2021 06:44 AM	Please approve and implement missing middle housing strategy as soon as possible.
Screen Name Redacted 11/11/2021 11:45 AM	ease the permitting process for garden suites
Screen Name Redacted 11/11/2021 11:59 AM	Tiny homes are temporary, we should be building massive amounts of density across the city. Legalize small apartments and multiplexes. Young people don't want to live in tiny homes.

Screen Name Redacted 11/11/2021 12:01 PM	Totally against The City moving away from public consultation re developments and "affordable housing" not that you are listening now
Screen Name Redacted 11/11/2021 06:24 PM	The city should not be able to determine what an owner can charge for rent
Screen Name Redacted 11/11/2021 06:28 PM	Family housing, with a bit of greenspace, is desperately needed over all other housing. Supportive and affordable housing (proportions) should be in line with our direct neighbouring municipalities.
Screen Name Redacted 11/11/2021 06:37 PM	Instead of tiny homes, find ways to reduce the influx of unhoused people from across the region and the country into the City of Victoria. If we only had to deal with the unhoused people who are truly local, we would have the resources to basically end homelessness.
Screen Name Redacted 11/11/2021 06:54 PM	streamlining the application process and creating more flexibility in zoning and process improvements would likely have a greater impact (e.g. reduced set back and parking requirements, delegated decision making to staff)
Screen Name Redacted 11/11/2021 08:11 PM	Question 60 is poorly written and supposes that one supports both tiny homes (I don't) and garden suites (I do). Do better, you have the staff.
Screen Name Redacted 11/11/2021 08:41 PM	Family housing should be a priority and not deferred. Nothing worse than homeless children.
Screen Name Redacted 11/11/2021 11:39 PM	I do not see provision of housing as a city responsibility. The province needs to step up more.
Screen Name Redacted 11/12/2021 11:28 AM	I don't see enough information regarding definitions of tiny homes and how they will be managed and inspected. Neighbourhoods could end up paving over (creating a "pad") for these "buildings" or trailers. I would like to see some type of standards and information about set backs, and also safety around fuel used. This could easily become a situation of Victoria becoming a default "trailer park" and a race to the bottom for housing.

Screen Name Redacted

11/12/2021 12:57 PM

Open discussions with churches and non profits that have land to have a tiny home each! Boosts inclusion and connection to people too.

Screen Name Redacted

11/12/2021 01:49 PM

The extra costs of hooking up tiny home to utilities would have to be included. Too dense for some areas. Parking is already a premium on some Fairfield streets.

Screen Name Redacted

11/12/2021 01:54 PM

Rezone, build out the missing middle, and address affordability for the entire income spectrum.

Screen Name Redacted

11/12/2021 02:05 PM

Refer to and address through Missing Middle. Why isn't this Action in here?" Consider a grant program for secondary suites including those that are accessible and serve an aging population"

Screen Name Redacted

11/12/2021 02:54 PM

While I understand Council wants to move away from cars, people still use them and parking is already a significant problem in some neighbourhoods. These proposals will only worsen the problem.

Screen Name Redacted

11/12/2021 08:25 PM

Speed up approval process. Takes too long and adds costs to projects

Screen Name Redacted

11/12/2021 08:35 PM

No comment

Screen Name Redacted

11/12/2021 09:42 PM

STOP offering housing Housing is a Provincial and Federal mandate

Screen Name Redacted

11/12/2021 10:51 PM

NO MORE BUYING HOTELS for people who sit in There room amd Smoke crack all day.

Screen Name Redacted

11/12/2021 11:35 PM

I believe when considering housing options, my concern is about density and the services needed for that density, especially the pressure that it puts on our water, roads and police. I don't believe high rise apartments promote functioning communities. Too many people in small spaces. Enough high rises, why not build other types of rental buildings, Duplexes, 4 plexus, 4:-5,story, co-ops.,

senior housing, and spread this out around the city. We need housing for the low to medium households. But isn't housing a provincial, federal responsibility.

Screen Name Redacted

11/13/2021 07:21 AM

Our streets are already plugged with cars increasing the density will only exacerbate the situation.

Screen Name Redacted

11/13/2021 08:30 AM

Simplify rezoning and building permit processes both in elapsed time and cost dimensions.

Screen Name Redacted

11/13/2021 10:02 AM

Balance focus on densification with better transportation from the western communities

Screen Name Redacted

11/13/2021 10:02 AM

All talk of housing shortages is garbage. You do absolutely nothing to combat short term vacation rentals which would free up thousands of apartments, condos and suites all over the city. There's not a single person that hasn't seen and noticed the click clack of luggage in their neighbourhoods. There's condo buildings that 50% of owners are running illegal hotel rooms.

Screen Name Redacted

11/13/2021 10:06 AM

Of the items listed, I would urge the most flexibility possible. I would also strongly recommend against any kind of rent cap.

Screen Name Redacted

11/13/2021 10:49 AM

The City needs to build affordable housing for families in addition to the money going into housing the homeless. Single mothers (particularly leaving abuse) are the hidden homeless in Victoria as they will couch surf or live in inappropriate or not affordable housing situations in order to have a roof over their children's heads - often making difficult decisions about other expenses like food in order to achieve this. Money keeps being found to house the throngs of homeless who arrived in Victoria during the pandemic for the promise of housing but very little is being done to house low income single mothers as they are less visible. This question is asking us to choose between considering family housing in 2022 at the expense of other affordable housing options so it is not a fair question. Both are badly needed but the neighborhood plan could be delayed.

Screen Name Redacted

11/13/2021 10:50 AM

Upzone single-family residential areas to allow for Missing Middle housing (duplexes, triplexes and low-rise apartments).

Screen Name Redacted

11/13/2021 10:58 AM

Opposed to adding more homes on lots without requirement to provide off street parking. Addition of basement suites with no parking requirement has clogged streets with parked vehicles which is problematic for service deliveries, home health care visits and nearby accessible parking for people with disabilities who rely on vehicles for mobility & independence (homes many older neighbourhoods were built before cars were common and do not have driveways). Alternatively, provide grants or subsidies (and a streamlined approval process with variances) to owners, particularly of older homes, to install off-street parking on their properties. Also opposed to covering much large percentage of lot space with housing, especially when off street parking is added, degrading amount of green space available for food and flower gardens, trees canopy, storm water management, noise abatement and other environmental amenities that make neighbourhoods liveable and combat effects of climate change. Concerned over moveable tiny homes in backyards without requirement for waste water and sewer hook ups. How will grey water and sewage from moveable homes be contained and managed?

Screen Name Redacted

11/13/2021 11:04 AM

What is the good of approving multiple sky scraper condo building in Victoria that are far too expensive for ordinary low income people and families ? What does any of this do to help solve the housing problem?

Screen Name Redacted

11/13/2021 11:45 AM

Charge developers total cost of rezoning/variances etc

Screen Name Redacted

11/13/2021 12:10 PM

You are trying too hard to deal with housing for people from the entire province/country. It is time to STOP and pause - already I have neighbours who are talking of moving out of Victoria, who no longer want to go downtown, due to fear of crime, unkept streets, areas in the city where it is unsafe to walk at night - Victoria has a lovely climate and was a very liveable community - DO NOT KILL THE CITY. Pause, work with the other municipalities and the province to deal with housing - Victoria cannot own the population issues for over 300,000 people - let the CRD come up with a regional plan - get the province to mandate funding/participation for the entire region to deal with housing - without killing the goose in Victoria.

Screen Name Redacted

11/13/2021 03:12 PM

Shelters are not safe because Lisa Helps has lured hurdlers of drug addicts to Victoria while defunding the police

Screen Name Redacted

11/13/2021 03:34 PM

Introduce a new program in conjunction with the Province by which any commercial lot that is vacant for more than three months can be used temporarily for housing without compensation to the owner.

Screen Name Redacted

11/13/2021 03:41 PM

I have concerns about increased on street parking. Secondary suites and buildings should allow for off street parking. Yes, we are trying to reduce the number of vehicles on the road, but the reality is that cars will continue to be used by many. Perhaps there could be initiatives to encourage addition of charging stations for electric vehicles.

Screen Name Redacted

11/13/2021 06:13 PM

Housing should be handled by the Province of BC not the city of Victoria.

Screen Name Redacted

11/13/2021 06:18 PM

why not deliver on the promise to have developers build a significant number of affordable rental units - many promises have been made and none have been kept

Screen Name Redacted

11/13/2021 06:43 PM

Be careful, once Victoria's beautiful neighbourhoods are dismantled and gone, they are gone forever. A better solution would be some out of the box thinking on this matter with developers who are making off like bandits right now.

Screen Name Redacted

11/13/2021 08:00 PM

Bigger houses and plots and taller condos in the downtown area.

Screen Name Redacted

11/13/2021 08:32 PM

Landlords have absolutely no recourse to the abuse that is commonly suffered at the hands of empowered and entitled tenants. I will never open my home or properties based on the current act.

Screen Name Redacted

11/13/2021 11:27 PM

Make this easier & ACTUALLY useful go the people whose money funds this. Consultation MUST BE DONE PRIOR to the budget process, otherwise, at least with your track record as Mayor&Council, it is a USELESS exercise of futility.

Screen Name Redacted

11/14/2021 10:49 AM

Only allow tiny homes if you will also have a neighborhood parking strategy to go with it.

Screen Name Redacted

11/14/2021 11:08 AM

Number of tiny homes/garden suites on a lot should be in consultation with immediate neighbours. Market should dictate "pad" rental fees.

Screen Name Redacted

11/14/2021 11:58 AM

Please do everything you can to put into action the missing middle strategy. I very much agree with the tiny home idea, and allowing garden suites on properties that already have suites.

Screen Name Redacted

11/14/2021 04:19 PM

I would like these dollars to be allotted to treatment, detox, and hospitalization. Without mental health and addictions support - this is a never ending cycle of destroying the housing that is made available.

Screen Name Redacted

11/14/2021 04:24 PM

get realistic, there is no more land and you can't control the value of real estate. It is what the market will pay.

Screen Name Redacted

11/14/2021 08:12 PM

Let private sector or BC govt deal with housing .

Screen Name Redacted

11/15/2021 08:54 AM

Has Victoria any idea of its capacity to safely and healthily house the density it is seeking. Has there been a scientific demographic study to determine our optimum population levels, before we start becoming totally dysfunctional? In terms of striving for increased density, what are we doing to: increase health services and infrastructure, i.e., hospitals, clinics, doctors, etc., and to maintain and enhance public safety?

Screen Name Redacted

11/15/2021 10:57 AM

Public funds should go toward land assembly to lease to housing societies.

Screen Name Redacted

11/15/2021 10:57 AM

Build to the market, get rid of all the roadblocks, end all the excess charges that make building so expensive. Basically get out of the way. Early in the survey, you were trying to keep senior's in their homes. As if more single older persons living alone in a big house is what is needed. This is kind of contrary to the goal of affordable housing. Why are you even in this arena? This is a provincial responsibility. Now if you think our provincial government is

inhumane, vote them out. Stop using my tax dollars to blackmail them.

Screen Name Redacted

11/15/2021 11:04 AM

All future development must be in line with the current charm and historic character of Victoria. Please limit the height and density of the downtown developments to reasonable limits and take into account both geographical and infrastructure limitations needed by emergency vehicles. All future development proposals should be undertaken through consultation with emergency services! Unfortunately there IS a limit to the attainable growth of population this city can support! A concept seemingly ignored by this current council! We DO NOT want another Vancouver with its congestion , overpopulation and crime. We simply cannot provide housing for everyone, it's completely unrealistic!

Screen Name Redacted

11/15/2021 12:24 PM

restricting the rent to \$500 months is unrealistic considering the costs of Hydro/heating/water/garbage removal/storm drain taxes, etc

Screen Name Redacted

11/15/2021 12:29 PM

Clear out "red tape" that drags out repairs / improvements to homes. If home owner can get work done at our homes quicker more options for housing could be available quicker such as garden suites, basement suites etc

Screen Name Redacted

11/15/2021 01:32 PM

stop allowing 20 story high rise hotels instead of housing

Screen Name Redacted

11/15/2021 01:46 PM

Its going to be tough to afford the costs of building a tiny house and getting the proper sewer/water/electricity lines in and being restricted to \$500/month maximum rent, I imagine there wouldn't be much uptake at that capped rent rate unless the city will be providing grants to buy tiny homes/pay for connections? Also, why restricted to backyards? Many tiny homes are not much bigger than a vehicle, why not allow them to be parked in front parking stalls, off-street but still more connected to the streetscape. Many people are already living in RVs parked on streets in Fernwood, so why backyards only?

Screen Name Redacted

11/15/2021 02:49 PM

Limit or consider regulating on street parking for multi-family dwellings beyond signage or report based enforcement.

<p>Screen Name Redacted</p> <p>11/15/2021 03:38 PM</p>	<p>Item 59 will be completely ineffective but will look nice on paper because the blanket \$500 limit will not be feasible as they'll never see a potential for cost recovery. With regard to Item 60, how would this work with the tree protection bylaw? Additionally, the provision of housing is not a municipal responsibility beyond land use regulation, so new staff or departments should not considered or funded.</p>
<p>Screen Name Redacted</p> <p>11/15/2021 04:18 PM</p>	<p>really? no other options being proposed? City staff need to attend to how to support encampments rather than tear them down.</p>
<p>Screen Name Redacted</p> <p>11/15/2021 04:30 PM</p>	<p>Family housing is more important and am concerned who will occupy the Tiny Homes. No more drug addicted highly dysfunctional individuals should be encouraged.</p>
<p>Screen Name Redacted</p> <p>11/15/2021 05:15 PM</p>	<p>Why fund reconciliation and not allow people to have zones to pitch tents?</p>
<p>Screen Name Redacted</p> <p>11/15/2021 05:28 PM</p>	<p>rent to own options</p>
<p>Screen Name Redacted</p> <p>11/15/2021 05:31 PM</p>	<p>People shouldn't have to live in dog kennels and pay rent for a home. What a regressive idea in the face of a housing crisis.</p>
<p>Screen Name Redacted</p> <p>11/15/2021 05:56 PM</p>	<p>Recreational vehicles are tiny homes.</p>
<p>Screen Name Redacted</p> <p>11/15/2021 05:57 PM</p>	<p>Cannot fix rent in advance. Victoria is a high cost city with very limited area. Assuming people continue to want to be near downtown (an increasingly risky assumption given the steadily increasing population of deeply damaged people wandering the streets), land will be expensive and density will have to be high, and even then the cost of building will make "affordable" unreachable for many ordinary cooks, barbers, labourers, etc. PS. The budget information is helpful, but probably needlessly detailed and complex (eg \$6,000 line items)with 13 million dollar items (miscellaneous) having no detail at all.</p>
<p>Screen Name Redacted</p> <p>11/15/2021 06:04 PM</p>	<p>Clearly greater population density needs to be fostered, but there are a lot of concerns about changing the character of communities.</p>

The contentious proposal of developing 18 units in 9 buildings and 16 parking stalls at 908 Foul Bay Road on a 21,958 sqft lot is just one example of trying to squeeze too many units on too small a space.

Screen Name Redacted

11/15/2021 06:27 PM

You can allow for tiny homes or garden suites but if you are going to say the rent is capped at \$500 there is no incentive for a homeowner to do this even if you allow it.

Screen Name Redacted

11/15/2021 06:46 PM

More homes take up more green space and come with more traffic and parking needs. ...

Screen Name Redacted

11/15/2021 07:26 PM

This type of housing puts pressure on schools - a provincial matter ----the City should not put pressure on our already stressed schools.

Screen Name Redacted

11/15/2021 07:46 PM

If you are going to allow Tiny Homes in backyards, a cap of \$500 for rent is a little low, however I do agree with lower rent to make it affordable. Homeowners have to bear the cost to purchase or build the tiny home, so you do have to make it attractive and affordable enough for them to be able to do this.

Screen Name Redacted

11/15/2021 07:54 PM

The city should consider broad up-zoning to encourage denser development and should eliminate parking minimums that are a barrier to expanding housing availability.

Screen Name Redacted

11/15/2021 08:17 PM

No

Screen Name Redacted

11/15/2021 08:26 PM

YES YES YES - this is a NO brainer - and if you allow them lessen bylaws and rules and regulations - people need housing not parking, not \$700,000 condos.

Screen Name Redacted

11/15/2021 08:28 PM

Stop letting police run housing for poor! Get on that! Seriously. We need to be able to have community based grass roots initiative micro housing! Not service providers! Portland has done it!

Screen Name Redacted

11/15/2021 08:33 PM

Ask people who need it most what they need and want in housing. More supportive housing! Safe consumption sites/housing. Housing

first models prove to be beneficial for people with addictions/mental illnesses. Do the research. Affordable housing should be the highest priority! People are suffering. I work full time, have a degree, some from middle class and I still pay rent that is 50% of my income and can't even afford to live on my own.

Screen Name Redacted

11/15/2021 09:43 PM

Tiny homes and garden suites so nothing for working families. Should be partnering with existing organizations such as Habitat for Humanity that provide affordable homes for lower income working families.

Screen Name Redacted

11/15/2021 09:44 PM

No to allowing the "RVing" of neighbourhood residential properties.

Screen Name Redacted

11/15/2021 09:59 PM

No tiny homes in Victoria Unless we ban loud vehicles and fireworks We need proper housing

Screen Name Redacted

11/15/2021 10:01 PM

We'll regulate the tiny homes so that landlords don't abuse the lack of housing. They need to be livable and safe, not empty sheds that people who are risking homelessness have no other choice but to rent.

Screen Name Redacted

11/15/2021 10:40 PM

Poorly addressed potential pollution and safety issues such as grey water disposal, solid waste and use of flammable/explosive fuels without proper regulation.

Screen Name Redacted

11/15/2021 11:51 PM

Only those that have off street parking for tenants should be able to do this.

Screen Name Redacted

11/16/2021 01:32 AM

The 'Missing Middle' is nice marketing, but please look at Vancouver to realize this is a false headline. ie: a single home will get torn down and a duplex or fourplex will go up, and each unit will sell for more than the original house value.

Screen Name Redacted

11/16/2021 07:42 AM

Streamline the permitting process to be as quick as possible.

Screen Name Redacted

11/16/2021 08:53 AM

Rezone city to be in line with OCP. Pass missing middle housing initiative. End parking minimums.

Screen Name Redacted

11/16/2021 09:09 AM

the downtown is so dense now with people after all these condo and high rises. The infrasture of forest is not there. The swimming pool and guym is inadequate. Add more tiny places to increase the population should not be a priority.

Screen Name Redacted

11/16/2021 10:18 AM

All housing options should include land for gardens.

Screen Name Redacted

11/16/2021 11:18 AM

Rent caps on all suites, not just tiny homea

Screen Name Redacted

11/16/2021 11:33 AM

Fast track housing, tie rent to the suite

Screen Name Redacted

11/16/2021 12:03 PM

More shelters for the people who are still on our streets at night! Winter and bad weather is here now and there isn't any emergency sheltering in place for these people. If we actually had a natural disaster, how would we coupe with that! This really sucks that we don't even have warming stations (at night) for the people to get out of the bad weather.

Screen Name Redacted

11/16/2021 12:35 PM

This is provincial jurisdiction.

Screen Name Redacted

11/16/2021 12:46 PM

there is a housing crisis, especially for students and this would be an excellent way to help

Screen Name Redacted

11/16/2021 01:21 PM

A tiny house hooked up to services will easily cost \$30,000 - the \$500 / month cap makes zero sense for any home owner.

Screen Name Redacted

11/16/2021 01:32 PM

Why would anybody put in a tiny home with a capped rent? Lead by example by capping tax increases. Let regular developers build without all the red tape.

Screen Name Redacted

11/16/2021 03:13 PM

If you give out free housing more people will come and you have a never ending cycle.

Screen Name Redacted 11/16/2021 03:47 PM	I would like to see the time frame for housing development to move at a faster pace. The approval process needs to be shorter.
Screen Name Redacted 11/16/2021 03:58 PM	What city owned land is available for tiny homes perhaps with space for green areas?
Screen Name Redacted 11/16/2021 04:39 PM	Again, housing is a federal responsibility. Too much red tape exists. And now with all the high rise proposals our downtown will be changed for the worse forever.
Screen Name Redacted 11/16/2021 04:58 PM	Tiny homes and garden suites are great ideas and should be encouraged, however the existing priorities should not be bumped.
Screen Name Redacted 11/16/2021 06:52 PM	Please pass this on to Provincial Gov't Ministers who need to do their job, in Min. of Health with homeless and Min. of Children and Families on Housing or Pacific Housing, which needs government to provide more Subsidies so housing can be financially managed for anyone needing a home.
Screen Name Redacted 11/16/2021 07:30 PM	We need more information on the tiny homes before welcoming them in all our communities.
Screen Name Redacted 11/16/2021 09:39 PM	Please let the Provincial government and Federal government do their jobs.
Screen Name Redacted 11/16/2021 11:10 PM	Please please please levy taxes, advocate with other levels of government and create and fund planning initiatives that significantly increase coop and public housing supply, and develop more broadly mixed income neighbourhoods.
Screen Name Redacted 11/16/2021 11:45 PM	These are "just do it" items. Council should put them to a vote if it believes in what it says it believes in. This "prioritization" is only being proposed to paper over the amount of ass-covering and wasted staff time needed to make simple policy changes supported by the majority of council. Stop wasting our time and money and just make the decisions that you say you want. This should take your team a week to write a new policy - then debate it. Then move on. Likewise with your other policies. A policy means a decision - stop punting every decision into black holes of process.

Screen Name Redacted

11/17/2021 07:36 AM

Build more social housing

Screen Name Redacted

11/17/2021 08:11 AM

What about your support for the city's existing co-ops and initiatives for the same? Co-ops offer a handy solution to a housing crisis and encourage you to find ways to encourage co-op housing, maybe through tax waivers and reimbursable development costs, by dropping usual tax rates.

Screen Name Redacted

11/17/2021 09:32 AM

Allow duplex is to have Legal suites. Like in Vancouver. Admit that 85% of the suites in Victoria are you legal. This don't ask don't tell system is ludicrous.

Screen Name Redacted

11/17/2021 09:43 AM

We do not need to cover the entire city with high-rises, houses and concrete. This just adds to our carbon footprint. Backyard gardens provide food security. If more buildings are allowed in certain areas, it will push real estate prices higher for those areas, causing more housing insecurity.

Screen Name Redacted

11/17/2021 10:05 AM

The over development in this city is destroying it and the environment and in particular the backyard environment and it has to stop!! This council is out of control in this matter.

Screen Name Redacted

11/17/2021 10:07 AM

Putting a rent cap on housing such is proposed is not okay; the increased supply would lower rents, or subsidy programs may assist

Screen Name Redacted

11/17/2021 10:46 AM

Home owners should be supported, not stigmatized.

Screen Name Redacted

11/17/2021 10:54 AM

City should not dictate rental rates

Screen Name Redacted

11/17/2021 10:55 AM

i am a senior and i would move in to a tiny backyard home in a hot minute, it's a good idea

Screen Name Redacted

11/17/2021 10:56 AM

Affordable housing must be a city-wide priority.

Screen Name Redacted

11/17/2021 10:59 AM

Be as flexible as possible in allowing multiple families to live on one lot - tiny homes, secondary suites etc.

Screen Name Redacted

11/17/2021 11:09 AM

Nonsense

Screen Name Redacted

11/17/2021 11:17 AM

Love the idea of tiny homes—especially with a rent cap.

Screen Name Redacted

11/17/2021 11:25 AM

get more affordable housing and green space initiatives from all the for profit development projects that the City green lights

Screen Name Redacted

11/17/2021 11:34 AM

Garden suites perhaps, tiny homes no.

Screen Name Redacted

11/17/2021 11:36 AM

There needs to be much more public discussion on the definition of a Tiny Home and a Garden Suite. We don't want a bunch of garden sheds being rented out , creating a shanty town in your next door neighbours garden, with midnight urinary trips being made to the joint garden fence. Provision of an RV type connection Water, Sewer, Electricity, should be a pre-requisite. Insulation should be a pre-requisite. etc etc. A stated distance from neighbours fences should be a requirement etc etc

Screen Name Redacted

11/17/2021 12:09 PM

I think our infrastructure needs to be considered as to if it can handle this increase demands of having Tiny homes/Garden suites. With climate change our infrastructure barely can meet the needs now. I am for increase density but with a proper strategy approach that will address the extra needs this density will bring. So moving the strategy forward is not a viable solution as of now. Lets start to support this density approach by building the structure it needs first.

Screen Name Redacted

11/17/2021 12:41 PM

Do we want Victoria to be a city of the ultra wealthy and the impoverished living in subsidized housing? Come down on landlords who are over charging rent.

Screen Name Redacted

11/17/2021 12:52 PM

stop throwing stop-gap housing ideas like tiny homes and camping at us and deal with the actual housing crisis. this whole survey reeks of supporting council's ideology rather than seeking genuine solutions.

Screen Name Redacted

11/17/2021 01:20 PM

Regulate rental costs/ the rental market. If there are vacant buildings while there are people living on the streets, we are doing something wrong.

Screen Name Redacted

11/17/2021 01:29 PM

Give empty condos, rental units and homes to the low-income, charging from zero to 20% of income. Save all current greenspace.

Screen Name Redacted

11/17/2021 01:31 PM

It is not the city council's job to cap rental housing. Why does council feel the need to continue to stray outside their lane?

Screen Name Redacted

11/17/2021 01:33 PM

What does allowing tiny homes and garden suites have to do with the budget? That is policy is it not?

Screen Name Redacted

11/17/2021 01:37 PM

Housing is the responsibility of the Province and Federal governments. City should only be involved to make necessary bylaw changes and to that neighbours and Community organizations have a voice.

Screen Name Redacted

11/17/2021 01:41 PM

I am supportive of tiny homes but need to ensure that there is sewer/water access

Screen Name Redacted

11/17/2021 02:05 PM

Fast Track permits and construction of suites that are zoned for it (R2). Encourage vertical housing on Main thoroughfares, but not residential side streets.

Screen Name Redacted

11/17/2021 02:16 PM

Stream line red tape and costs to build.

Screen Name Redacted

11/17/2021 02:16 PM

A systems approach is required to meet the pressing issues of our time. This includes climate change, Indigenous rights, the unhoused population, infrastructure, the housing crisis. These things are interconnected. We need policy & initiatives that reflect that.

Screen Name Redacted

11/17/2021 02:32 PM

Given the housing shortage, I think the City should be very open to alternative housing options especially for homeowners who are

willing to pay to have this built. I don't think there should be a limit on how much rent could be charged, because this would limit the number of homeowners that would be willing to provide this type of housing solution.

Screen Name Redacted

11/17/2021 02:51 PM

I actually agree with your 'tiny homes' idea ,, but not at capping the rent at \$500.00/month. Rent MUST be reasonable for the renter ... and the landlord.

Screen Name Redacted

11/17/2021 03:27 PM

Yes, allow garden suites but let the market set the rental rates. Alberta and Saskatchewan don't have problems with high rents because they encourage development and let the market set rents. I know that rent control are set by the province but let's not make this worse.

Screen Name Redacted

11/17/2021 04:11 PM

not there is much land left, but it would be nice if the city has policies to support/encourage the building of startup homes on smaller lots (i grew up just fine in a family of 4 in a 1000 sqft house - more houses in the 1000-1400 sq foot range would be more affordable to young families, who don't need the 2000+ sqft houses that are more profitable for developers to build)

Screen Name Redacted

11/17/2021 05:27 PM

Need affordable housing

Screen Name Redacted

11/17/2021 05:43 PM

Freeze the conversion of residential rental properties to anything other than residential rental. We also need more bylaw officers tracking down empty suites and houses, and more bylaw cracking down short-term rentals. We have 10,000 empty homes in Victoria every night and 10,000 households in core housing need. It does not take a mathematical genius or another insanely expensive research report to figure out the problem. All it takes is the will, and the will does not appear to be present in Victoria and CRD, which appears to run on "how much more than mortgage can I charge for my shitty rental suite".

Screen Name Redacted

11/17/2021 06:25 PM

Keep in mind parking of vehicles. Very few residents on my street ride their bikes to work, there are many homes with suites on my street. The street is solid with parked cars overnight.

Screen Name Redacted 11/17/2021 06:27 PM	I am all for affordable housing; however, not at the expense of home owners...
Screen Name Redacted 11/17/2021 07:05 PM	provide more affordable housing
Screen Name Redacted 11/17/2021 07:46 PM	upzoning
Screen Name Redacted 11/17/2021 08:26 PM	The cap on monthly rents for tiny homes should be closer to \$800 to encourage more homeowners to have them and make it cost effective in the short term.
Screen Name Redacted 11/17/2021 11:14 PM	More assistance for students who wish to find housing or move out. It's ridiculously expensive here and there needs to be a change in housing costs
Screen Name Redacted 11/17/2021 11:18 PM	1. We need to get rid of AirBnB/short-term stays, they're having a large impact on availability of longer-term rentals in certain city neighbourhoods 2. As we make room for more residents, health care, green spaces, child care, etc need to also correspondingly keep up. 3. It is not clear to me if we have a vision for the city in 25+ years, are we going for a Boston with 3-4 storeys or a Vancouver downtown with skyscrapers blocking the sun or something in between
Screen Name Redacted 11/18/2021 01:57 AM	We need to retain heritage buildings by making them liveable, affordable and sustainable. Making tiny homes and garden suites accessible will help deter people from tearing down perfectly good houses/buildings because it's easier and more economical to tear down and replace than renovate.
Screen Name Redacted 11/18/2021 07:12 AM	Your housing policy is ill thought out.
Screen Name Redacted 11/18/2021 07:22 AM	build more housing
Screen Name Redacted 11/18/2021 08:38 AM	Providing housing by making tenements (ie. tiny homes and garden suites) legal is NOT PROVIDING HOUSING.

Screen Name Redacted

11/18/2021 08:44 AM

People need to be respect - tiny houses are stigmatizing. Prevention is everything. Children need to be raised in homes that are respectful. Thought provide regular housing like most of society - subsidize if you must - but mostly put programs in place so people can afford a comfortable living. Increase in minimum wage is a huge move or more rental properties that are affordable for people getting low incomes. Tiny houses is crazy.

Screen Name Redacted

11/18/2021 09:18 AM

Build low cost housing or provide incentives to do so rather than allowing more luxury condos or luxury rentals that may increase the number of rentals but not affordable rentals. Luxury rentals raise the rent on all rental suites as landlords try to recover the increasing costs of insurance, utilities and repairs as well as the massive non city property tax increases for the CRD amongst others.

Screen Name Redacted

11/18/2021 10:28 AM

Non moveable, tiny homes should be available for sale in lots considered large enough to accommodate this new housing possibility..... Laneway housing, like in Vancouver. Small homes would be more reasonably priced because of the smaller lot and smaller house.

Screen Name Redacted

11/18/2021 11:15 AM

We need more housing immediatley. This housing market is unlivable.

Screen Name Redacted

11/18/2021 11:37 AM

Tiny homes are a short term solution but are not long term housing and should not be viewed as such. affordable, accessible and appropriately sized housing needs to be a significant priority for the city.

Screen Name Redacted

11/18/2021 11:38 AM

The city should focus on Municipal responsibilities and work with the province and feds on their responsibilities. It is a waste of our tax dollars to do work that is already the responsibility of another level of government.

Screen Name Redacted

11/18/2021 01:49 PM

While tiny homes can be an OK band-aid solution, they are not adequate and long term housing options to address the root of the issue: the lack of proper or affordable housing in this city. More money needs to be put into long term, affordable solutions.

Screen Name Redacted

11/18/2021 01:58 PM

Lobby the Province to support/fund institutional complex care for those requiring it...the streets of Victoria are not an option.

Screen Name Redacted

11/18/2021 02:28 PM

Support densified Co-op housing initiatives through mortgage assistance and property.

Screen Name Redacted

11/18/2021 02:37 PM

Yes yes yes! Keep this going. However, the focus should not be on the good will of private property owners. The renting class cannot be relied upon as the only benefactors of the renter class. We need strong public policy and program shifts, and larger scale, macroeconomic solutions, not just changing zoning laws.

Screen Name Redacted

11/18/2021 02:48 PM

Housing seems to be a provincial matter.

Screen Name Redacted

11/18/2021 04:16 PM

simplify zoning, get rid of residents' rights over public streets, get rid of single family zoning.

Screen Name Redacted

11/18/2021 04:20 PM

Reduce the internal city red tape, report writing by staff and allow private enterprise to build more housing with Federal and provincial funds.

Screen Name Redacted

11/18/2021 04:23 PM

For a City leadership that emotes about greenspace, livable spaces the environment it clearly in it action is promoting less residential green spaces and more and larger construction footprints. filling up backyards with additional housing and side streets with more cars is not improving our communities. It is also decreasing affordability as it increase property values and the per sq foot value of land in the area. The property market is efficient and as soon as bylaws (or even the liberal approval of building allowances above the standards of the CPs) allow for more development, the market quickly rises to meet the reality. So a family that would by a standard home with a standard yard for 900k will now either have to pay more, and like have to sacrifice their children playing in a back yard space for some additional accommodation. Or they will be forced to by a much smaller divided property for a fractionally smaller price. (they buying power drastically reduced and residents are getting less, that costs more) Allowing this further density, particularly as proposed in 59. and 60. will with little doubt cause harm to our various neighborhoods. We

have already seen the harm to the safety of residential streets that misguided approvals and process have already allowed. IE - 1) don't worry, there need be no parking required, only to fill our streets with parked cars. 2) claims the city will improve and provide safe pedestrian infrastructure for these newly clogged residential streets have been nothing more than a lie (I'm sure it's only another 10 years away) 3) Additional property crime; due to the transient nature of some of the housing proposed, we have seen first hand an increase of property crimes (combined with a police force that is not sufficiently funded to deter, investigate, or even respond) It would be one thing if the city could legitimately claim ignorance to the harms they are causing, but we all know first hand, warning have been provided and were/are ignored.

Screen Name Redacted

11/18/2021 06:16 PM

I would much prefer to see tiny homes or garden suites put in backyards of homes instead of ripping down existing homes and buildings condos or row homes that are still not affordable for some people.

Screen Name Redacted

11/18/2021 09:42 PM

Housing is a provincial responsibility

Screen Name Redacted

11/18/2021 09:49 PM

The parking situation needs to be addressed. There is a HUGE problem with lack of parking due to multiple suites in large houses. Homeowners should have to pay a premium to incentivize them to reduce the number of people with vehicles as renters in these suites.

Screen Name Redacted

11/18/2021 10:04 PM

The Tiny Homes limit to \$500 would be unenforceable in such a high demand rental market IMHO. Better to push for proper housing and disincentivize people turning their backyard into a collection of tiny homes.

Screen Name Redacted

11/18/2021 10:23 PM

Additional secondary suites should be allowed, as well as garden suites.

Screen Name Redacted

11/18/2021 10:57 PM

We need more high density housing with different sizes for different sizes of families.

Screen Name Redacted

11/18/2021 11:02 PM

More affordable housing is needed as well as creative solutions.
We need to also protect affordable existing housing.

Screen Name Redacted

11/19/2021 08:27 AM

I heartily support densification of our neighbourhoods and any initiatives that get us there.

Screen Name Redacted

11/19/2021 09:36 AM

Please stay in your lane. While allowing for permits, zoning etc. should be an area of municipal responsibility, funding of public housing is best left with the Province.

Screen Name Redacted

11/19/2021 09:53 AM

Eliminate step code 5 requirements for new builds.

Screen Name Redacted

11/19/2021 10:08 AM

Fixed income seniors & citizens seem to left out of the conversation. Not all retirees need to live in a care home, yet require community connection. Constantly increasing living costs are leaving this group isolated and ignored. Transportation, housing, community centres, and recreational facilities need to be including interactions with seniors...to teach the younger generations and provide avenues for contributions to the city.

Screen Name Redacted

11/19/2021 12:17 PM

I don't think \$500/month max is realistic for a tiny home rental if it's provided by the homeowner.

Screen Name Redacted

11/19/2021 02:50 PM

These are OK but it is not possible to address them in 2 items. Very difficult planning is needed to see what effect they may have and how they will affect everything else including police, fire, transport, health care, etc. The basic decision needs to be made. Do we promote growth in Victoria by increasing the housing stock and for what reason? Or do we want to keep the city as a smaller easier place to live and visit? Growth in and of itself is not always good and the more we grow the more problems we create. Can we manage these and at what cost?

Screen Name Redacted

11/19/2021 03:33 PM

I'd like affordable rents for our residents so this is a step in the right direction, but how many people can we cram into one lot before we change the character of the neighborhood? And where are these people going to park?

Screen Name Redacted

11/19/2021 03:50 PM

Normalizing unlivable spaces like microhomes is not a solution to housing. We do not want to live in a society where living in a closet is considered a normal and healthy living space. Redistribute the

uneven allocation of space, please. No one, not matter how rich you are, needs nor ought to have 8 bedroom 5 bathroom homes. Rich people do not have the right to hoard space.

Screen Name Redacted

11/19/2021 05:40 PM

I think there are more options for people looking for small one- room rentals, which are similar to tiny homes and garden suites, than there are for those who need family-sized non-single family home housing options, so the focus should be on the family housing policy, especially when I believe we already have a garden suite program, etc.

Screen Name Redacted

11/19/2021 05:55 PM

jesus you people keep increasing the density without considering the consequences. Like where will the cars go. Streets are already clogged. Potholes keep expanding while you build superstructure cross walks, bike lanes and speed bumps. our population base keeps going up but no additional police, ambulance or hospitals. Again fix the crystal pool. put in a place for the homeless to bathe, store and clean their clothes. I work down town and many of my clients are afraid to come down town. you charge high rates to park so consumers will naturally go to Saanich or Mayfair that has free parking.

Screen Name Redacted

11/19/2021 08:30 PM

I really like Tiny Homes idea, but I don't like a rent cap if the homes to be to privately built and run. Only \$500 will discourage many people from building these on their property. Construction costs are very high right now.

Screen Name Redacted

11/19/2021 10:43 PM

Housing on the island is going to be a problem for a long time. Improving building trade and engineering programs. Inspiring local men and women to build beautifully is the way to build a beautiful city. I don't think cramming people into garden suites is it. Victoria has to grow upwards and the buildings have to be the cities own. Hudson is beautiful on ground level but more glass towers like the new one will make Victoria look like every one modern city in the world. We should stand out. Stone and gardens <3 jewel city Canada's most temperate beautiful city.

Screen Name Redacted

11/20/2021 07:11 AM

Loosen restrictions on basement suites, multiple dwellings on property.

Screen Name Redacted

11/20/2021 08:42 AM

How would these tiny homes deal with their sewage, sounds not viable.

Screen Name Redacted
11/20/2021 10:45 AM

Anything we can do to provide affordable housing should be done

Screen Name Redacted
11/20/2021 11:34 AM

Yes yes yes

Screen Name Redacted
11/20/2021 11:36 AM

These only benefit rich home owners and does not make living in Victoria any more affordable.

Screen Name Redacted
11/20/2021 12:11 PM

Include allowing RVs on property that can be rented or rent pad space.

Screen Name Redacted
11/20/2021 12:23 PM

We have a major housing shortage and tiny homes are all you can come up with? How about increasing property taxes, taxing second, third, and fourth homes more than primary residences, taxing short term rental income higher than long term rental income to encourage owners to rent to residents who work here instead of listing their available spaces on AirBnb, etc.

Screen Name Redacted
11/20/2021 12:28 PM

Affordable housing for students.

Screen Name Redacted
11/20/2021 02:11 PM

It should be better funded by taking money from the egregious policing budget. Please fire chief Del Manak, he is a ridiculous drain to city resources, he makes more than the f**king premier!

Screen Name Redacted
11/20/2021 05:11 PM

Tiny homes are a great idea - would they include sewage/electrical hookups?

Screen Name Redacted
11/20/2021 05:29 PM

There is a housing crisis, more housing with capped rent prices is sorely needed. Extremely happy to see this added.

Screen Name Redacted
11/20/2021 07:34 PM

Cap rents. More resources for tenants. Mitigate things like renoviction. Make the complaints process easier for the RTB/pool more resources to hire more staff to process those claims.

Screen Name Redacted 11/20/2021 08:33 PM	A tiny home co-op would be awesome!
Screen Name Redacted 11/20/2021 08:44 PM	please find cheap solutions !!!
Screen Name Redacted 11/20/2021 09:24 PM	Ensure tenants have rights. Tenants should have rights to check references of landlords.
Screen Name Redacted 11/21/2021 05:04 AM	Lack of available parking is the biggest issue for these initiatives.
Screen Name Redacted 11/21/2021 09:09 AM	Not opposed to tiny home initiatives. However, I believe there are other key housing priorities that should be addressed and not delayed due to implementation of tiny home policy.
Screen Name Redacted 11/21/2021 11:06 AM	More suites means more cars on streets
Screen Name Redacted 11/21/2021 12:18 PM	Consult with the houseless community and have them lead the initiatives to address homeless as this ACTUALLY AFFECTS THEIR LIVES.
Screen Name Redacted 11/21/2021 02:03 PM	More housing!!! At affordable costs!!! Quickly! I've lived in this city for years and I would really like to continue living here but the absolute lack of housing availability and that a basement room with roommates costs \$1000/month is insane.
Screen Name Redacted 11/21/2021 03:34 PM	We need bylaws limiting Airbnb
Screen Name Redacted 11/21/2021 05:36 PM	Please explore the New Zealand model of letting each single family home lot double (or more) the building density. We need more density, within bounds, to allow affordable housing and better public transit.
Screen Name Redacted 11/21/2021 05:54 PM	No

Screen Name Redacted

11/21/2021 06:12 PM

impose a rent freeze and a rent cap across the entire city. Also,
JUST BUILD AFFORDABLE HOUSING

Screen Name Redacted

11/21/2021 06:46 PM

Before building lots of housing, make sure you understand why a large unhoused piece of our community is actually unhoused. Many, it seem, won't accept any housing with any rules or governance.

Screen Name Redacted

11/21/2021 06:54 PM

I am concerned about the general loss of greenspace in Victoria. Smaller, more affordable character homes are being replaced by much large homes that all appear to be the same "stacked boxes". Not only do these homes occupy more land than the ones they replace but shady gardens that absorbed water and sheltered birds are being replaced by double wide driveways and gravel 'landscaping'. I support efforts to create more affordable housing, though I think that may eventually be futile as demand continues, but I am really saddened to see that we are "paving paradise".

Screen Name Redacted

11/21/2021 07:06 PM

Housing based on need levels. Some require 24 hr care, some only part time care.

Screen Name Redacted

11/21/2021 07:13 PM

protect interests and comfort of current residents and property owners. stop giving developers carte blanche to ruin Victoria by over building

Screen Name Redacted

11/21/2021 08:31 PM

I'm ok with the local area planning slowing down to accomodate 60 and 61 but I don't want the family housing policy to be deferred.

Screen Name Redacted

11/21/2021 08:31 PM

Anti-racism - \$32,000 One-time but should be continuing. Tenant Support Kit - \$15,000 One-time. The low amount and that it's one-time is all we need to know that you're doing nothing more than tokenism

Screen Name Redacted

11/21/2021 09:37 PM

Are neighbors considered when they have additional tenants?

Screen Name Redacted

11/21/2021 09:42 PM

Consider garden suites not just in backyards, often front yards have equally beneficial space and should be considered without having to go through a variance application.

Screen Name Redacted

11/21/2021 09:48 PM

Absolutely agree tiny homes and garden suites need to be much more easily permitted to be built, not sure on the cap on rent though, as they are not inexpensive to build. Tiny homes often also have a lot of customization to make best use of the space, \$500 a month max isn't a lot. That's like 1/3 of the average rent of a 1 bedroom apartment (without in-suite laundry, etc), let alone for your own self-contained space with a private entrance. Rent caps may deter people from taking the risk of having people on their property, especially at a max of \$500 a month (and particularly if electricity/water/etc is supposed to be included in that). Low-income housing should be a separate thing, not amalgamated into relaxing bylaws etc for more rental space on existing properties. Even when I lived in a garden suite in New Zealand 20 years ago, I was paying more than \$500 a month in rent. Definitely agree there needs to be low income housing, and more accessible housing, but putting caps on private landlords to me isn't the way to go about it, as it puts all the risk onto the landlord, particularly if they are having to build new dwellings as well. \$500 a month, that would take a loooong time to pay back a \$40000 tiny home build.

Screen Name Redacted

11/21/2021 10:01 PM

I think Victoria council has to work with the federal government to implement their election promise to ban foreign purchase of residential real estate in Canada.

Screen Name Redacted

11/21/2021 10:17 PM

I support allowing Tiny Homes and Garden suites but the price mandate is a must. And there should be a minimum size. People are trying to rent sheds that are under 300 square feet and charging over \$1000 per month. The max rental price must come with this approval and a mandate for size would be wise.

Screen Name Redacted

11/21/2021 10:25 PM

Not tiny homes; they are a joke, simply home-built trailers with no CSA safety stickers. Garden suites are a good idea that so far has been sidelined by city bureaucracy and excessive delays and costs.

Screen Name Redacted

11/22/2021 04:04 AM

Not everyone needs supportive housing or wants to be put into your demonic disheveled drug infested housing organizations 90 % of the people don't need or want over paid babysitters telling them they're inadequate to support themselves!

<p>Screen Name Redacted</p> <p>11/22/2021 07:45 AM</p>	<p>Making these innovative options easy and legal has many benefits. Tiny home living has a side-effect of reducing consumerism.. providing legal options will help cut down on illegal and unsafe suites</p>
<p>Screen Name Redacted</p> <p>11/22/2021 08:31 AM</p>	<p>Rental caps on other properties would be beneficial. Rent vs income is out of control in this city.</p>
<p>Screen Name Redacted</p> <p>11/22/2021 08:33 AM</p>	<p>Don't just focus on entry level housing. Housing is a continuum. Housing for working families is a critical component of this. Tiny homes, garden suites and the like don't address family housing</p>
<p>Screen Name Redacted</p> <p>11/22/2021 09:41 AM</p>	<p>More aggressive measures need to be undertaken to stem the rising cost of housing.</p>
<p>Screen Name Redacted</p> <p>11/22/2021 10:00 AM</p>	<p>no</p>
<p>Screen Name Redacted</p> <p>11/22/2021 10:52 AM</p>	<p>More housing for more people!!! Garden suites, tiny homes, laneway houses... all good things.</p>
<p>Screen Name Redacted</p> <p>11/22/2021 11:12 AM</p>	<p>YES to Tiny Homes! I live in one and its the only way I can afford my own place without going broke. I am already spending a third of my income on rent for \$1,000 for a 150 square foot home. I love my home and I love to be located in a backyard which provides a sense of community. We share a garden and laundry machine. I highly recommend taking into consideration water and sewage for these tiny homes as well. I have a composting toilet which I LOVE and a humanure compost in my yard which will allow me to turn that poop into soil and reduce the need for fertalizer for my garden. That said, there is a lot to learn about gray-water systems and humanure composting and the permitting around this could help ensure that folks are educated before they get started. I highly recommend a system for helping folks learn how to increase the impact on the land if we are going to increase density and provide more sustainable measures so we don't increase the impact on our limited sewage facilities. Rainwater enchantment is another great idea! Also, please allow for more co-operative housing and joint purchases on land to allow for people to enter the housing market. I'd love to purchase land and then build a tiny house community so we can all begin to make a home and share in equity. Please do something to cool off the housing market. I'm 30 years old and have no idea how I'm ever going to be able to have my own home.</p>

Trying to get creative here and the city can really help by removing barriers to land use.

Screen Name Redacted

11/22/2021 11:14 AM

Allowing garden suites and multi-family housing is a way to densify our neighbourhoods.

Screen Name Redacted

11/22/2021 11:22 AM

Improving the approval rate of new developments seems very important.

Screen Name Redacted

11/22/2021 01:05 PM

I have seen the effect of the extension of secondary suites to all Single Family Zoned residences, as well as the construction of "lane" houses and small lot houses in my own neighbourhood. The most obvious is the parking crunch, as well as the lost of a feeling of neighbourhood. When houses are build to accommodate these suites, they are build right up to the setbacks. There are no yards, no green space, nothing for the birds or anything else. The lane houses have no parking and, again, almost no yard. Multiple family dwellings, and the idea of ending single family dwellings, is the end of neighbourhoods where we know each other and the kids in the neighbourhoods. Less sky, less light, less trees and bushes. Not a city of gardens. A city of highrises and townhouses. To create more housing that is affordable I'd suggest not allowing any more condos (and the pseudo condos - done by contract) to be built AND not allowing any air B & Bs that are not part of the home in which the owner lives.

Screen Name Redacted

11/22/2021 01:25 PM

Any additional building, suites, units built anywhere in the city, including multi story units, should not block windows and balconies from getting daylight

Screen Name Redacted

11/22/2021 01:51 PM

Create a profit margin bylaw which prohibits landlords from renting housing at any value greater than that of the monthly mortgage payment of the property.

Screen Name Redacted

11/22/2021 02:01 PM

enact strong rent controls and create free public housing.

Screen Name Redacted

11/22/2021 02:08 PM

Please look into a method of finding affordable student housing. I have had to move 4 times in the last 2 years, and I am forced to rent a van every time. As a student who is going into debt to pursue an education, the housing situation is seriously harming my financial situation.

Screen Name Redacted

11/22/2021 02:37 PM

The greater Victoria area must first ensure such infrastructure as family doctors/clinics, schools ,day care for children and services for seniors are in place BEFORE increasing the population of the city .

Screen Name Redacted

11/22/2021 04:01 PM

There needs to be a greater Victoria housing strategy that is common throughout. I feel that with the current approach, Victoria will be unrecognizable in the future because of the aggressive approach being taken for densification. I've become educated about the densification movements throughout North America and agree that much more needs to be done. I'm upset that it is only Victoria that is taking most of the burden of this. It does not seem equitable on a provincial scale that mini-municipalities close on km scales can such different policies/approaches.

Screen Name Redacted

11/22/2021 04:12 PM

City Council should purchase lands within the municipality to offer at no charge to the Province of BC and Government of Canada to allow construction of supportive and low income housing at a scale suitable to the surrounding neighbourhood.

Screen Name Redacted

11/22/2021 05:07 PM

How realistic is it that a home owner could and would pay for the permitting labour and materials of installing the necessary infrastructure and build a tiny home and charge \$500.00 per month.

Screen Name Redacted

11/22/2021 06:27 PM

And then what, after tiny homes sell out?

Screen Name Redacted

11/22/2021 07:05 PM

Do more. Change zoning, this is a space where Victoria can be a leader. Look to New Zealand. There's is so much red tape at city hall. Look to Langford for ways to be better

Screen Name Redacted

11/22/2021 07:52 PM

Do not remove public consultation regarding developments and housing

Screen Name Redacted

11/22/2021 08:31 PM

The current plans in the proposed city budget outline an intent to incentivize developers and landlords, rather than prioritize the housing process for renters. There needs to be more concrete and

expedited housing solutions. In the budget it is stated that there are \$120 million of funds from all three levels of government that will be used to create affordable low end market housing and housing for “chronically homeless people”, however, it is not stated where and when these temporary supportive housing or “low-income apartments” are being built. For instance, in the budget Pandora housing construction does not begin until 2024. Housing solutions need to be created tangibly, and immediately to address the lack of housing.

Screen Name Redacted

11/22/2021 09:28 PM

I support the tiny home policies but don't really understand why addressing that in 2022 forces the city to push other things back to 2023, namely the family housing policy. This is something we needed yesterday; there are not enough 2-3+ bedroom rentals in Victoria and it's driving families out of the city.

Screen Name Redacted

11/22/2021 09:43 PM

More affordable housing as soon as possible should be the priority, before local area plans.

Screen Name Redacted

11/22/2021 10:53 PM

we should get rid of single family housing zoning to make way for the missing middle and increase densification.

Screen Name Redacted

11/22/2021 10:59 PM

Many of the people on the streets have serious mental health and addiction issues. Most of these people are unhousable. They destroy property and attract serious crime and health issues to the home. Provide space in mental health facilities, where they can be cared for. It is delusional to think the current system is compassionate.

Screen Name Redacted

11/23/2021 05:03 AM

Housing is a human right and this needs to be mandated sooner rather than later.

Screen Name Redacted

11/23/2021 07:13 AM

The thought of this is sad.

Screen Name Redacted

11/23/2021 09:10 AM

S. 22

Screen Name Redacted

11/23/2021 09:16 AM

End single family zoning now.

Screen Name Redacted

11/23/2021 10:51 AM

Please introduce a rental cap for anyone trying to rent out Tiny Homes as a full, liveable space. I don't wish to see our rental costs increase past what they are currently, for how small most units tend to be.

Screen Name Redacted

11/23/2021 10:51 AM

My concern about movable tiny homes is that it's just going to become slums, potentially bringing criminal activity. It's already an issue now with people living out of their vans on residential streets, leaving all sorts of garbage everywhere, lots of sketchy activity, coming and going, and absolutely no ability to do anything about it as local residents. Also we shouldn't be housing people with severe mental health or addiction issues without supports. They need to be in facilities that can handle and help their complex needs.

Screen Name Redacted

11/23/2021 11:04 AM

Support coops, housing trusts, and other forms of non-privately owned housing. It's the most enduringly affordable!

Screen Name Redacted

11/23/2021 11:07 AM

It should be put up for bid to see what company makes the tiny homes

Screen Name Redacted

11/23/2021 11:35 AM

Will there be restrictions on size of new builds? Tiny homes are understood. However, a garden suite could be any size. I'm of the opinion one does not need a huge living footprint - 1000sf is AMPLE for one/couple. Will there be restrictions on the size of garden suites? I've seen examples in Vancouver that are huge.

Screen Name Redacted

11/23/2021 11:49 AM

I strongly support an increase in housing supply and a rent cap on these units. This is a great initiative.

Screen Name Redacted

11/23/2021 12:04 PM

Need to work on the root of the problem. Need to tax the rich and put strong regulation to avoid speculation

Screen Name Redacted

11/23/2021 12:04 PM

The rental limit on tiny homes that are fed by utilities makes ongoing operation unsustainable.

Screen Name Redacted

11/23/2021 12:28 PM

If you want more affordable housing then you have to reduce the city bureaucracy in terms of the amount of time and money

required to get anything built. The fees and regulations and time required to get permits approved is ridiculous. Reduce the cost of building fees and the red tape and people will build more housing. Look at what a mess the city made of the Johnson St bridge project and now Victoria High School! Get out of the way and hire qualified experts to get the jobs done on time and on budget. These two project cost 3-4 times what they should have. Where is the accountability for that??? These are just 2 examples of the waste constantly going on at city hall.

Screen Name Redacted

11/23/2021 12:30 PM

More scrupulous permitting restrictions of new development to ensure affordable rentals and first time buyer units are the primary focus. Despite the efforts of the city, developers are still using work arounds and false reporting of intention by citing bc housing support which is unfounded. A unit that should be affordable is still wildly out of price for anyone looking at first time ownership and/or rentals. With the increases in climate emergencies this year, it's likely existing units are going to be subject to poorer and poorer conditions, (flooding of basement suites etc) which will force renters who are barely getting by into precarious situations and homelessness. There needs to be a cap on rental costs and a proper look at people over profit in development.

Screen Name Redacted

11/23/2021 12:54 PM

The City should not be in the housing business. We are geographically limited in the amount of land area available for housing, therefore in the number of people able to live in a given area. Do not plan on crowding people into areas of the City. It will destroy what Victoria is. This is not Vancouver or Toronto and those who wish to make it so should simply go there. We do not have the infrastructure or ability to support such initiatives.

Screen Name Redacted

11/23/2021 12:55 PM

I don't feel like tiny homes are the answer, we already have a ton of empty properties and keep building more. The issue is that they are not affordable for basically anyone who isn't rich.

Screen Name Redacted

11/23/2021 12:58 PM

Welcome any initiative the incentives the development of deeply affordable housing, in any neighbourhood.

Screen Name Redacted

11/23/2021 01:29 PM

This is pretty insulting. Low to middle income people shouldn't have to resort to living in shoebox type accommodations while wealthier people in the same city have sprawling homes on landscaped greenery.

Screen Name Redacted

11/23/2021 01:32 PM

First of all I would commend city council on struggling within the system of power to make more space for disadvantaged people. I would now encourage them to be more radical in their approaches to reduced homelessness and make affordable housing actually affordable to those in poverty or close to it. Parks, while not to be abandoned as pleasant green spaces, need not host police and bylaw to disturb the communities there. real trust needs to be built with these communities that is not underlined by the violence of police presence and power. To go towards the notion of affordable housing: housing with rent 10% below market value is not affordable. Rental housing prices as they stand only afford independence for its middle-class and the rich. I would support any motions that resembled rent control, that treated housing like a necessity, not an investment to be made by the housing secure in order to profit off of the less wealthy.

Screen Name Redacted

11/23/2021 03:37 PM

YES to more housing options!!!

Screen Name Redacted

11/23/2021 03:45 PM

Have a few designated areas or greenspaces in which tiny home owners can park in case they aren't able to find an existing lot that would be willing to take them.

Screen Name Redacted

11/23/2021 03:57 PM

Hold off on the desperate extra housing in people's back yards until the hundreds of condos being built are complete and occupied. The effects of all that added density need to be measured before the surrounding residential neighbourhoods are further degraded. Does the City even know how many people are already living in illegal basement units?

Screen Name Redacted

11/23/2021 04:05 PM

Love these ideas! Would love to see more gentle density in this city. At the current prices even as a working professional I fear getting priced out of the city. I have never had as much housing anxiety as I have in Victoria and I have lived in five Canadian cities (four of which were capital cities).

Screen Name Redacted

11/23/2021 04:21 PM

RENT CONTROL

Screen Name Redacted

11/23/2021 04:21 PM

Maintain or expand green space. Keep density to a minimum.

Screen Name Redacted

11/23/2021 04:30 PM

as above...plus a four year moratorium on new hires and new spending

Screen Name Redacted

11/23/2021 05:11 PM

The city should be cognizant of ways in which it adds to the cost of housing, such as requirements or delays that are not essential, or requirements that are not financially feasible. This applies to large buildings as well. Ultimately those extra costs are handed down.

Screen Name Redacted

11/23/2021 05:47 PM

more coops

Screen Name Redacted

11/23/2021 06:02 PM

I think this is a Provincial and Federal responsibility because it transcends provincial borders. Cities should spend their efforts in applying as much pressure as possible to both these levels, particularly provincial.

Screen Name Redacted

11/23/2021 06:24 PM

The cost to build a garden suite is a barrier for most homeowners. One way to reduce this barrier is to reduce the horrendous fees involved in developing a property. Reduce licensing and other fees on developers and land-owners.

Screen Name Redacted

11/23/2021 07:00 PM

Time to build up, not out. Convert underutilized malls to smaller commercial with density higher buildings. People want to shop where they live.

Screen Name Redacted

11/23/2021 07:19 PM

Consider allowing recreational vehicles and trailers under similar regulations as tiny homes to increase the spectrum of housing choice.

Screen Name Redacted

11/23/2021 09:09 PM

We need more housing options that allow people to live in dignity and heal.

Screen Name Redacted

11/23/2021 09:17 PM

I want Mayor and Council of Victoria to actually stick to the OCP when it comes to new development height and density restrictions, and rules related to heritage preservation. Given the seemingly casual disregard for the existing OCP, and seemingly constant requests for exceptions and mission creep in height and density being sought for developers in the Downtown Core (without

consideration for needs for community amenities), I have lost faith in Mayor and (most of) COV in their ability to govern city planning, and no longer trust them when they propose that the public allow them to "streamline" proposals within OCP, without needing public consultation. I want my taxes to pay for the core services and infrastructure needed to run a city and keep it functioning, safe, and accessible for its citizens. Fill the potholes, and keep sidewalks clear for pedestrians. Keep citizens safe in their own communities. Plan accessibility that is *actually* accessible and safe for those with sensory/motor impairments (instead of, for example, making the visually impaired cross a bike-lane hazard to access a bus stop). Stop squandering the citizen's tax dollars on "legacy" projects that are more properly the jurisdiction of provincial or federal bodies (e.g. reconciliation taxes). The only items in the Supplementary budget items that I feel should be seriously considered are the VicPD and Our Place requests. Both those groups have integrity and solid leadership, and are deserving of support.

Screen Name Redacted

11/23/2021 10:04 PM

We need social housing , the community says no to complex care.

Screen Name Redacted

11/23/2021 10:05 PM

I support item 59, tiny homes, particularly because of the rent cap. Unless the tiny homes and garden suites initiative also has a rent cap, I would prefer to prioritize ensuring that Victoria has housing that is both affordable and appropriate for families.

Screen Name Redacted

11/23/2021 10:05 PM

I definitely support tiny homes and garden suites, however these are not family-appropriate dwellings and are at best only suitable for couples due to their small size. The city must prioritize increasing the stock of 2-4 bedroom affordable housing options.

Screen Name Redacted

11/23/2021 11:15 PM

Tiny homes are not legitimate housing crisis solutions. We need a lot more than a few non-Building Code compliant boxes plopped on a few random yards. The other policy programs (neighbourhood planning and family housing policy) are far more important to a long-term solution to the housing crisis.

Screen Name Redacted

11/23/2021 11:25 PM

59 and 60 = too vague to agree or disagree

Screen Name Redacted

11/23/2021 11:39 PM

There could be increased funds to support affordable housing/ensure affordable housing.

Screen Name Redacted

11/23/2021 11:47 PM

I was very disappointed to see the City abandon its work on an anti-renoviction and landlord licensing bylaw. Preserving affordable housing is as important as adding it, and the City needs to take very seriously its ability and responsibility to protect low-income residents from the property industry.

Screen Name Redacted

11/23/2021 11:55 PM

Need to protect urban food gardens from shading.

Screen Name Redacted

11/24/2021 12:58 AM

Brilliant. Innovative. Leaders.

Screen Name Redacted

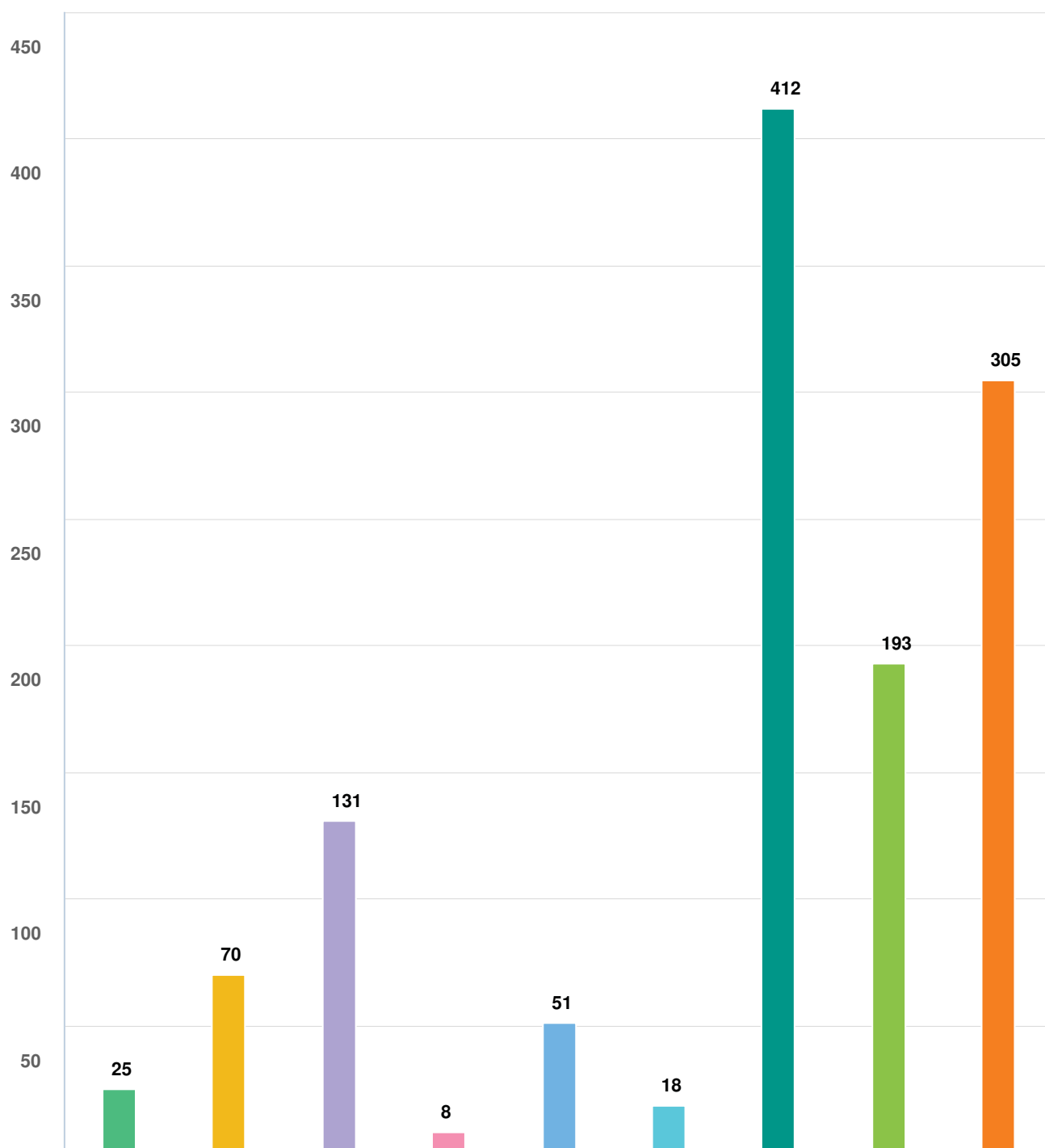
11/24/2021 07:43 AM

Keep the neighbourhoods such as Fairfield intact without overloading them with people resulting in big trees being destroyed and increased traffic on already congested roads

Optional question (313 response(s), 746 skipped)

Question type: Essay Question

Q62 How did you find out about this survey? (Check all that apply.)



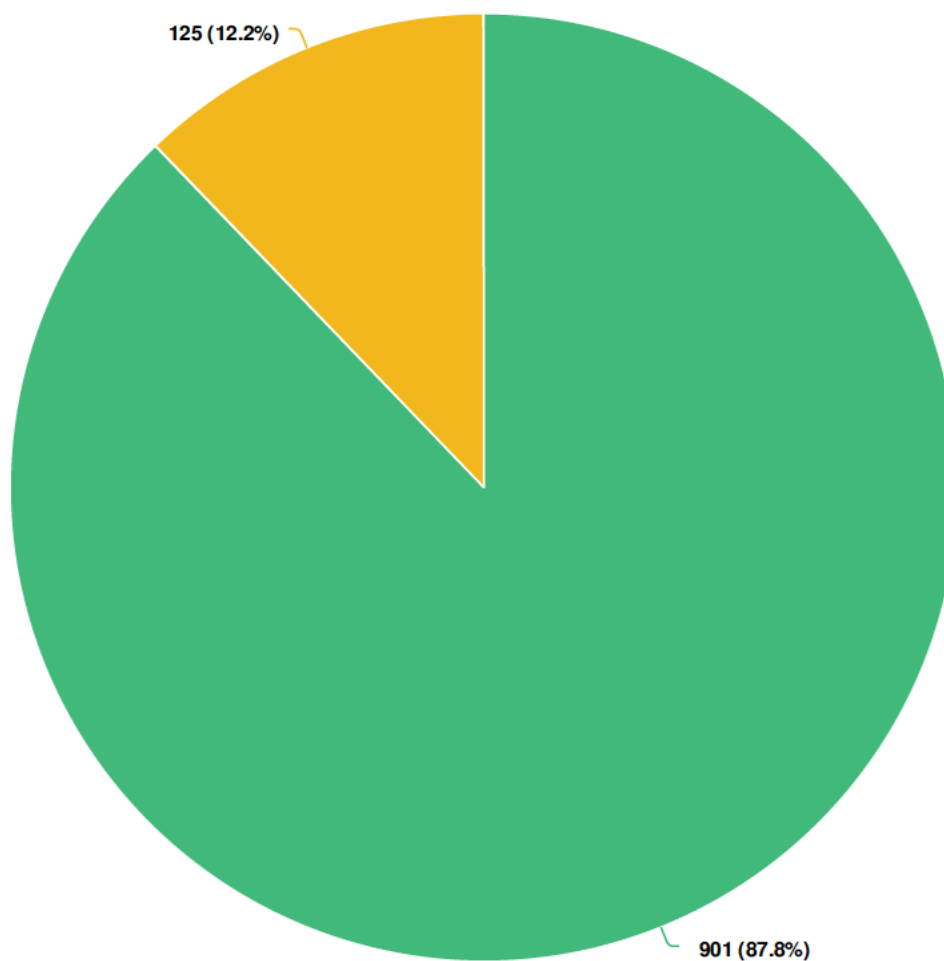
Question options

● Email
 ● Friends or family
 ● Social media site
 ● TV news story
 ● Radio
 ● Poster
 ● Newspaper article
 ● Online ad
 ● Print ad

Optional question (1022 response(s), 37 skipped)

Question type: Checkbox Question

Q63 Did you find the budget information materials to be helpful?



Question options

☐ No ☒ Yes

Optional question (1026 response(s), 33 skipped)

Question type: Radio Button Question

Q64 If you answered "No", please let us know how we can improve our information materials.

Screen Name Redacted

11/09/2021 06:15 PM

More accessible ways of sharing budget information in different formats - i.e. project based or theme based way of presenting numbers. Also making budget presentations either thematically or based on neighbourhoods through community /virtual presentations would encourage greater awareness and participation from the public.

Screen Name Redacted

11/10/2021 08:25 AM

No details. Too much pork .

Screen Name Redacted

11/10/2021 10:38 AM

A 777 page draft budget for a city of 95,000 - it would appear that there is no end of bloat with this municipal government, meanwhile our roads and sidewalks are in shambles, waits for service from emergency services are intolerable, and there is a proliferation of people sleeping in vehicles.

Screen Name Redacted

11/10/2021 02:34 PM

so you had some experienced planners working on these materials for a number of months and you expect me to be able to read it all and respond with one yes or no answer?! This is the old approach of offering opportunity for feedback in an unreasonable way, only to be able to say you did your job. How about splitting up this kind of surveys in mealpiece focused info/questions? Have you considered that as a way to inform the public/get meaningful feedback?! Probably not...

Screen Name Redacted

11/10/2021 03:26 PM

Each question in the survey should have a link to the section in the budget it refers to. Many people will not take the time to read all the information. Additionally the survey should have a "I don't know" or something similar choice to indicate that not enough information is known or provided on the question to give an informed vote. Simply voting neutral implies some support.

Screen Name Redacted

11/10/2021 03:49 PM

Be clear about how the strategic objectives map to budget line items.

Screen Name Redacted

11/10/2021 09:48 PM

What you are asking for is beyond the scope of what a small municipality is responsible for. You are kingdom building and hiring your friends on the backs of the taxpayers of this City. We are in

the mid of a global pandemic and the worst economic crisis this city has seen. Our criminality is embarrassingly outrageous and you are looking for money to hire a full time person to manage patios? This is ridiculous!

Screen Name Redacted

11/10/2021 10:51 PM

Description stops at number 49. Why? Forced into choices and that not work if you truly want to know what people think.

Screen Name Redacted

11/11/2021 04:33 PM

It's too complex. Needs to be shorter and presented in a simpler form. Citizens cannot be specialists in the City's budget, that's councils job. The public doesn't have faith in some of the decisions, but throwing us a 777 page document doesn't help. It makes us aloof and disengaged.

Screen Name Redacted

11/11/2021 05:06 PM

Your information materials had no information regarding this proposed new reconciliation levy. It is ridiculous that people have to actually take this survey in order to learn any information about this proposal, which is a large ongoing expenditure that will have significant tax implications. If I hadn't read about this proposal in the newspaper I would have no idea about it from your budget materials.

Screen Name Redacted

11/11/2021 06:38 PM

often not enough information provided regarding the questions.

Screen Name Redacted

11/11/2021 07:29 PM

Meh

Screen Name Redacted

11/11/2021 08:11 PM

Stick to the facts.

Screen Name Redacted

11/12/2021 12:25 PM

I appreciate the full information sharing but there must be a balance between the full budget document and the summary. The summary didn't contain enough information. I would appreciate a document that outlined the key changes, the amounts, and the rationale, rather than having to wade through everything.

Screen Name Redacted

11/12/2021 02:05 PM

1. Make ****all**** budget documents accessible (more than screen readable, but also searchable). 2. Provide more information about infrastructure funding and what it will result in (e.g., what does "• Minor capital project allowance to ensure public safety, enhance

security, and improve accessibility" mean? - no link to find out more). 3. Many times, the footnotes are not meaningful. For example 9 footnotes to one line item that includes "accessibility framework surplus". We can't tell how much is spent or left over and if it is being carried over or folded into regular operating funds. 4. Keep it current. How many years has the budget reported "Replaced accessible lift" for the Visitor Centre or an automatic door in CSAC? (under What We Renewed 2016 – 2020). Remove that and tell us more about current budget year's work. Several years ago, we got more information on the specific projects.

Screen Name Redacted

11/12/2021 09:42 PM

The survey starts off with a 1-8 rating Everything was an 8. You failed to put public safety The level of virtue signaling and projecting is crazy The whole budget needs to be thrown out and started from scratch without all the Social Justice BS

Screen Name Redacted

11/13/2021 10:58 AM

Long on meaningless and obscure wording and short on specifics.

Screen Name Redacted

11/13/2021 11:45 AM

Same old BS

Screen Name Redacted

11/13/2021 12:10 PM

It just sounded like the council wanted to ignore the residents (especially long term residents) and play a game of "how to pretend they can save the entire world" by ignoring funding local amenities and ageing infrastructure and the basic responsibilities of local government. It was all the same subject - save the homeless from all of Canada. I just got negative emotions reading the laundry list stemming from Council wanting to be the homeless capital of the country. The increases in the budget are too many and too complex for many to have the time to understand the implications of "to do or not".

Screen Name Redacted

11/13/2021 06:18 PM

it is just more of the same

Screen Name Redacted

11/13/2021 11:27 PM

The information presented is confusing & disjointed.

Screen Name Redacted

11/14/2021 04:56 PM

To much legalese.

Screen Name Redacted

11/15/2021 10:57 AM

So many misguided initiatives that are unnecessary spending for a city of 85,000. Last budget I fully looked at was over 1000 pages. Too much focus on all the virtue signalling initiatives and not enough practical support of the taxpayer. This has become a very dangerous and creepy City at times and particularly in some areas. Council seems oblivious to what they have done. Thanks very much Council.

Screen Name Redacted

11/15/2021 01:14 PM

The materials were helpful but some of the questions are so vague it's hard to know what is actually being asked, e.g. I agree with prioritizing safety in this city, but for whom? I'm not concerned with improving safety for wealthy people and their property, for whom this city is already abundantly safe.

Screen Name Redacted

11/15/2021 04:18 PM

just before each question, put a synopsis of the information that is relevant to that question

Screen Name Redacted

11/15/2021 05:04 PM

The small snippets of info provided does not paint an educated picture

Screen Name Redacted

11/15/2021 05:06 PM

The police budget document <https://pub-victoria.escribemeetings.com/filestream.ashx?DocumentId=73295> did not describe the new positions very well

Screen Name Redacted

11/15/2021 05:07 PM

there are far to many programs, initiatives to be considered for relatively small population and economic base. social engineering seems to be the main stay of this council over the last two terms of the mayor and council. the support and mandate to house every person who maybe homeless from any jurisdiction municipal, provincial or federal has created a city in decay with endless crime, filth, civil disobedience. city needs to stop this madness and stick for core values that support the citizens and families.

Screen Name Redacted

11/15/2021 05:28 PM

there are no hyperlinks

Screen Name Redacted

11/15/2021 06:04 PM

For many of the questions on Supplementary Programs I indicated that I was neutral because the brief description wasn't very informative and I wasn't sure which document to go to for more information. For future online surveys, I recommend adding more information in the form of a pop up box or toggle open box or a link

to the document (and location in that document) for more more information.

Screen Name Redacted

11/15/2021 07:15 PM

This has to be the most biased survey I have ever completed. Especially the section at the beginning where one is asked to rank what they care about. It is cover for the Mayor and Council to say people care about this and this and this - fill in the blank for whatever the agenda is. Such a disingenuous process. Nothing here for families using recreational services, fixing our sports fields and adding playing fields at the city's only high school.

Screen Name Redacted

11/15/2021 08:26 PM

One page summaries and FAQ sheets not endless materials and videos simplify it god knows you have enough over paid staff

Screen Name Redacted

11/15/2021 08:28 PM

Did not change the fact the questions were often tricky! asking about parks and not asking about Unhoused in them! gross!

Screen Name Redacted

11/15/2021 08:31 PM

More details on each line item would be helpful.

Screen Name Redacted

11/15/2021 08:37 PM

Summary is too brief to understand the budgeting and the draft financial plan is too much. would be helpfull to have links in the survey after each question to relevant sections of the financial plan or budget or a more info sections to better understand what the request is and its purpose. It would also be helpful to know what % the items are in relation to the overall budget

Screen Name Redacted

11/15/2021 09:44 PM

I found many of the questions were poorly constructed and/or designed to elicit a particular outcome. A survey should be neutral and unbiasedly constructed or it is of limited value.

Screen Name Redacted

11/15/2021 09:59 PM

I don't want another Dallas road pathway (too crowded and dangerous) or bike lane (Vancouver street) or turn our city into a patio city where smoking is already an issue and not enough room for the tourist walk tours & locals, why take up more space? Maybe speed up software and opt for speedy online applications like Langford I'm going to be homeless if the city decided to raise tax when we barely made it out of a pandemic. Not everyone received government assistance and continued to work through the pandemic

Screen Name Redacted

11/15/2021 10:40 PM

Better organization.

Screen Name Redacted

11/16/2021 06:25 AM

Couldn't find an explanation of item 1 categories.

Screen Name Redacted

11/16/2021 07:49 AM

Hard to find the police stuff.

Screen Name Redacted

11/16/2021 08:26 AM

Not enough information on some initiatives. Should have well-researched bases on evidence and data, not just descriptive.

Screen Name Redacted

11/16/2021 12:35 PM

Item 12 is ambiguous and vague in it's description. I would strongly support an Elder in Residence nominated by local First Nations but not a generic Indigenous Relations Function which I fear would be misused by the current council to award the position to a friend.

Screen Name Redacted

11/16/2021 12:46 PM

make these more accessible and advertise them more to the public, I only found out because a schoolmate posted it on social media

Screen Name Redacted

11/16/2021 01:31 PM

On most of these survey questions, few respondents will sufficiently grasp the issue to which input is requested. Question 1 should include "policing and public safety" - many people would rank that option highly. On VicPD questions, there's no info given. There seems to be a slant towards the sentiments held by the survey's designers (judging by the subtexts). I fear this survey won't tell you much.

Screen Name Redacted

11/16/2021 11:45 PM

The supplementary requests materials conflate problem definition with process description. Few of the materials clearly identified the policy problem in any meaningful way and how the budget items would contribute to solving the problem. It is very difficult to assess the value of each item without that information - lacking that information also reduces my faith that the investments will actually have the desired outcome. The documents are a mess of acronyms, planning buzzwords and inside baseball. I wouldn't put these in front of an experienced decision-maker, let alone use as public engagement materials.

Screen Name Redacted
11/17/2021 09:16 AM

They weren't playing language enough for me to really understand what was happening with the budget and it would be nice to have some visuals to understand

Screen Name Redacted
11/17/2021 11:42 AM

I should read such materials but I don't have the time. I am glad they are provided for those better informed folks who do have the time.

Screen Name Redacted
11/17/2021 01:29 PM

Have a graph that shows budgeting homeowner and class taxation inequity relative to big business, and exorbitant police budgeting disparity, relative to all other departments.

Screen Name Redacted
11/17/2021 01:41 PM

777 pages is a lot, longer than the provincial budget.

Screen Name Redacted
11/17/2021 02:11 PM

be more transparent - provide detailed information in a timely fashion. Quit positioning.

Screen Name Redacted
11/17/2021 02:16 PM

A 700+ report is very inaccessible for many citizens. Furthermore, I received the email from COV Engagement on November 15th with the information of the virtual budget town hall on the 17th. That is nowhere near enough time for people with jobs, families, and lives to review a 700 page document, answer a 60+ question survey, and organize their thoughts. More notice would be appreciated so that not only the retired population of Victoria can voice their opinion.

Screen Name Redacted
11/17/2021 03:59 PM

Stop being driven by ideology. Stay in your wheelhouse.

Screen Name Redacted
11/17/2021 05:43 PM

I do not have time to read them.

Screen Name Redacted
11/17/2021 07:05 PM

Add context to questions

Screen Name Redacted
11/18/2021 07:12 AM

How about a real executive summary. Most of the material seems to be designed to prevent the average person knowing what you are actually spending money on, The first question on your survey is manipulative and unfair, Forces a person to rate things high on

the list that one things should be at the bottom. In fact of your eight goals I totally disagree with seven of them. Increased policing is not even on the list. I feel you are dishonest in this survey.

Screen Name Redacted

11/18/2021 11:39 AM

The summary was too short to adequately inform, and the full report was too much to digest.

Screen Name Redacted

11/18/2021 01:49 PM

Information needs to be less dry, and include much less jargon. With the way it is, this report is extremely hard to get through and understand for the majority of the population - therefore many people will not engage in it. It needs to be accessible, and actively seek out engagement from the community, rather than passively waiting for people to come to council.

Screen Name Redacted

11/18/2021 01:58 PM

imbed a more descriptive definitions without having to sift through a full document....ie the Vic PD Assertive Community Treatment Officer....what is that??!!!

Screen Name Redacted

11/18/2021 04:16 PM

Half the jargon here indicates you're already planning to go ahead with some idea that seems a good idea in school. We need fewer planners and only people who've had years of experience in the real world.

Screen Name Redacted

11/18/2021 08:12 PM

Too many barriers in place to actually complete the survey. Don't make people have to register and create a user name.

Screen Name Redacted

11/18/2021 11:05 PM

File download wouldn't open.

Screen Name Redacted

11/19/2021 01:23 PM

I never received additional information to help me understand material.

Screen Name Redacted

11/19/2021 03:06 PM

The questions are cleverly crafted so that respondents' answers can be interpreted either way.

Screen Name Redacted

11/20/2021 02:11 PM

By abolishing the police.

<p>Screen Name Redacted</p> <p>11/20/2021 06:43 PM</p>	<p>Why are there no descriptions on any of the VicPD's items? Let the city know where there money is actually going.</p>
<p>Screen Name Redacted</p> <p>11/20/2021 07:34 PM</p>	<p>Simplify.</p>
<p>Screen Name Redacted</p> <p>11/21/2021 12:18 PM</p>	<p>Too wordy. Not accessible.</p>
<p>Screen Name Redacted</p> <p>11/21/2021 05:36 PM</p>	<p>Give us a decent report card on what progress has been made over the past three years towards measurable goals. Perhaps we need to fund fewer goals but at an increased rate in order to make progress on key challenges.</p>
<p>Screen Name Redacted</p> <p>11/21/2021 06:10 PM</p>	<p>Defund Del Manak</p>
<p>Screen Name Redacted</p> <p>11/21/2021 06:12 PM</p>	<p>Please give more details about programs</p>
<p>Screen Name Redacted</p> <p>11/21/2021 08:31 PM</p>	<p>Too many questions</p>
<p>Screen Name Redacted</p> <p>11/21/2021 10:17 PM</p>	<p>It would be helpful to have a line by line breakdown, and more details on special projects. Language is often vague and left open to interpretation. For example, the use of the word "safe" can be misleading. I don't think the way we achieve a safe city is universal so I can't comment or support anything in that vein without more details.</p>
<p>Screen Name Redacted</p> <p>11/22/2021 07:39 AM</p>	<p>No</p>
<p>Screen Name Redacted</p> <p>11/22/2021 11:14 AM</p>	<p>Don't be selective about which items include details. Provide more information on infrastructure and public safety. These are municipal focuses even if they are not listed as priorities.</p>
<p>Screen Name Redacted</p> <p>11/22/2021 11:14 AM</p>	<p>Links did not take me to direct explanations of programs, only large reports. Engagement participants shouldn't have to look too hard for information.</p>

Screen Name Redacted

11/22/2021 12:14 PM

More transparency

Screen Name Redacted

11/22/2021 01:45 PM

The budget summary should contain more specific information about each of the initiatives people are being asked to agree or disagree with.

Screen Name Redacted

11/22/2021 05:07 PM

The 48! supplemental budget programs where very difficult to find info on. I could not find any explanation on the policing budget document and the city's I had to scroll back and forth on a 64 page document for every item. I believe it is within the city's scope and ability to link these line items directly to their description and rational.

Screen Name Redacted

11/22/2021 06:27 PM

To open to various interpretations. To subjective!

Screen Name Redacted

11/22/2021 08:31 PM

The Community Wellness and Peer Informed Task Force and Citizen's Assembly have both been terminated due to completing their assigned tasks. We need these groups, or similar community participatory task forces, with new project focuses to remain funded in 2022 and beyond to allow for increased community engagement/consultation. The winding down of both of these groups means less funding and fewer pathways for equitable community engagement and consultation. It is vital for these initiatives to continue on with new project focuses, to ensure that the community is included in decision making. Alongside this, measures should be taken to make the budget review process more accessible to all folks in the community. The annual city budget is quite a dense, large, and inaccessible project. With its size and jargon, it can be quite difficult to access/understand for many who do not have the time or capacity to thoroughly read and understand the document. There needs to be tangible solutions created that make engaging in this document more accessible. Many people simply do not have the spare time and capacity to engage in municipal affairs. City council needs to ensure that folks from all walks of life are providing their input for the city's decision-making processes. Some ways to consider doing this could be to: split the budget into sections and review each section by section, rather than once a year all at once. Or, if there will continue to be an annual budget review process, there should be more than one town hall meeting and these should be held at varying times of the

day, to allow for people with varying schedules to attend. These measures should be accompanied by funded citizen task forces that operate year-round, as noted above, to ensure increased public consultation. Please make engagement in municipal affairs, such as the annual city budget, more accessible for the community- so that all community members have an opportunity to engage in, understand, and have a say in municipal affairs.

Screen Name Redacted

11/22/2021 10:11 PM

The VicPD pdf is very long and could be searchable components vs. having to slog through pages.

Screen Name Redacted

11/23/2021 07:08 AM

Try summarizing into fewer docs

Screen Name Redacted

11/23/2021 12:55 PM

Make them more straight forward and understandable; you shouldn't need a law degree to understand how your city is allocating its budget.

Screen Name Redacted

11/23/2021 03:03 PM

Why did the Vic PD spots not have a short explanation like every other question

Screen Name Redacted

11/23/2021 06:24 PM

I hope you understand my support of VicPD and that I am not interested in paying for cahoots people or social services staff that are sorely equipped to deal with people involved in a mental health crisis.

Screen Name Redacted

11/23/2021 07:00 PM

Feels like together Victoria wrote this. Where are issues of public safety being addressed?

Screen Name Redacted

11/23/2021 09:43 PM

The first question asking me to rank the importance of each category made no sense because I had no context for what each of those categories represented. It seemed purposely vague, and it was not clear which category included the police department operations, because I would have ranked that one last.

Screen Name Redacted

11/23/2021 09:55 PM

The survey is biased and doesn't allow nuanced reflection

Screen Name Redacted

11/23/2021 10:45 PM

The design of this survey does not make it easy to fill out. Should be helpful information for each question- a few details about the topic. There should be multiple pages- so you can save as you go. Much more time needs to go into this important survey.

Screen Name Redacted

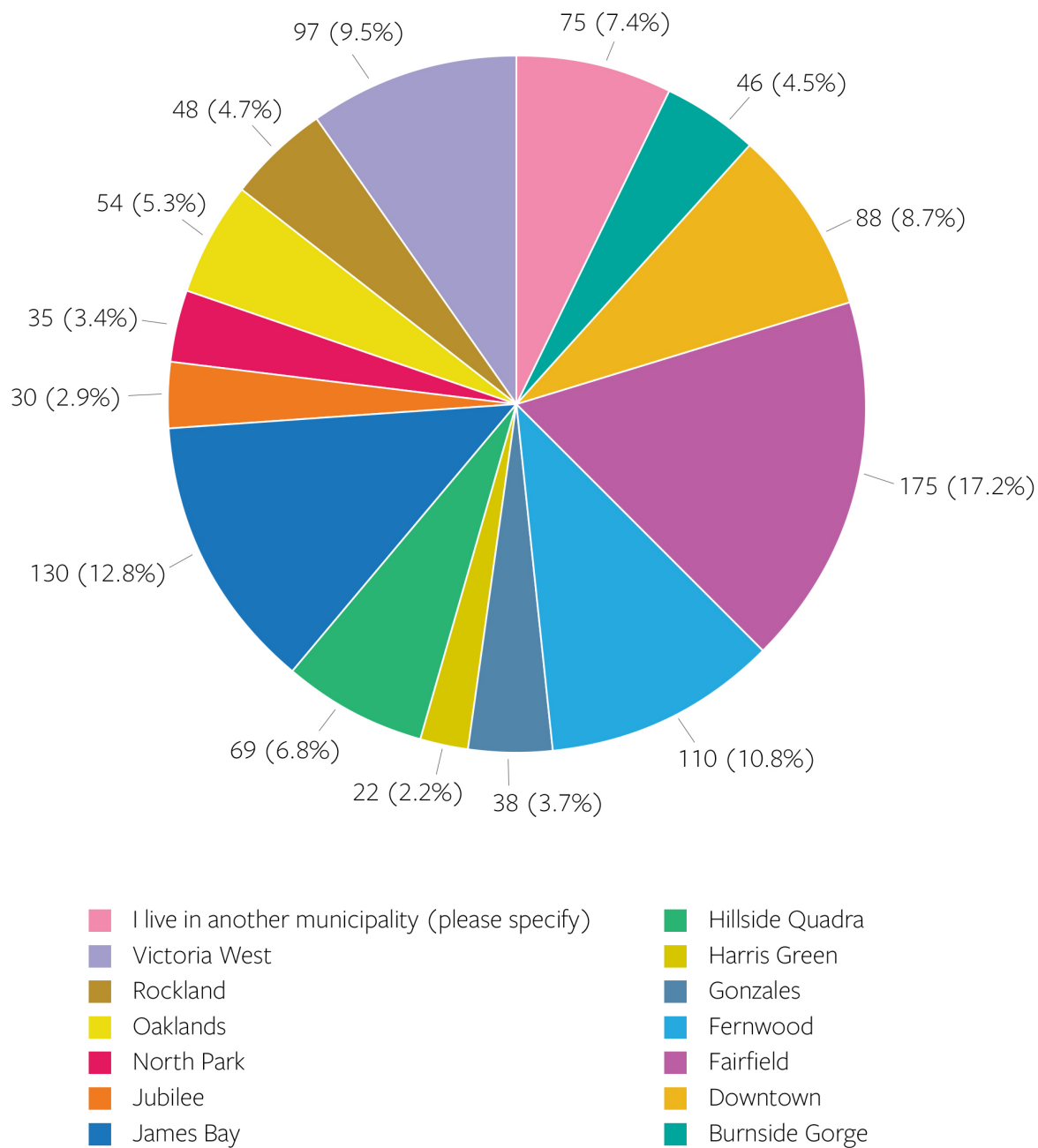
11/23/2021 11:15 PM

Please place links directly to the relevant budget material at each question. Links to the relevant materials and sections of the budget would help tremendously with making this survey easier and less frustrating to fill out. I imagine the woman of Somali origin in my neighbourhood with three kids, one of them a mentally disabled child, throwing up her hands and quitting on this survey. This doesn't meet the needs of those with extra barriers to completion.

Optional question (91 response(s), 968 skipped)

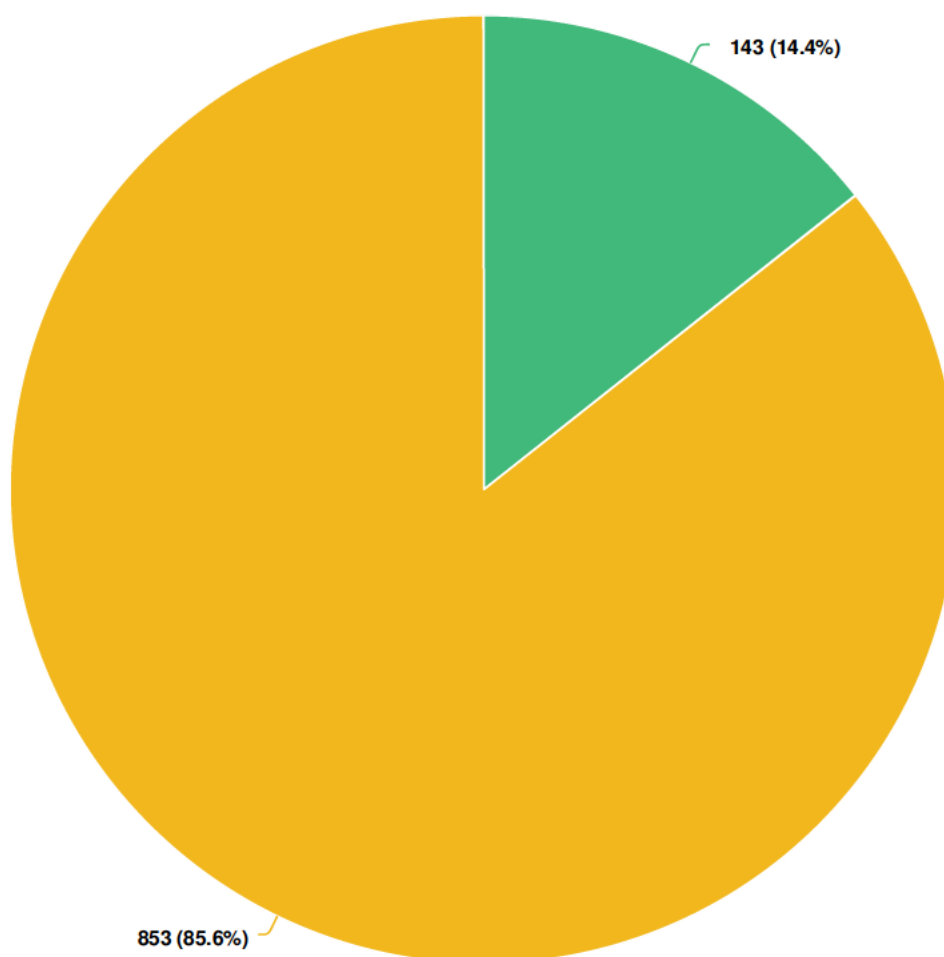
Question type: Essay Question

Q65 Which Victoria neighbourhood do you live in?



Optional question (1017 response(s), 42 skipped)
Question type: Radio Button Question

Q66 | Do you operate a business in the City of Victoria?



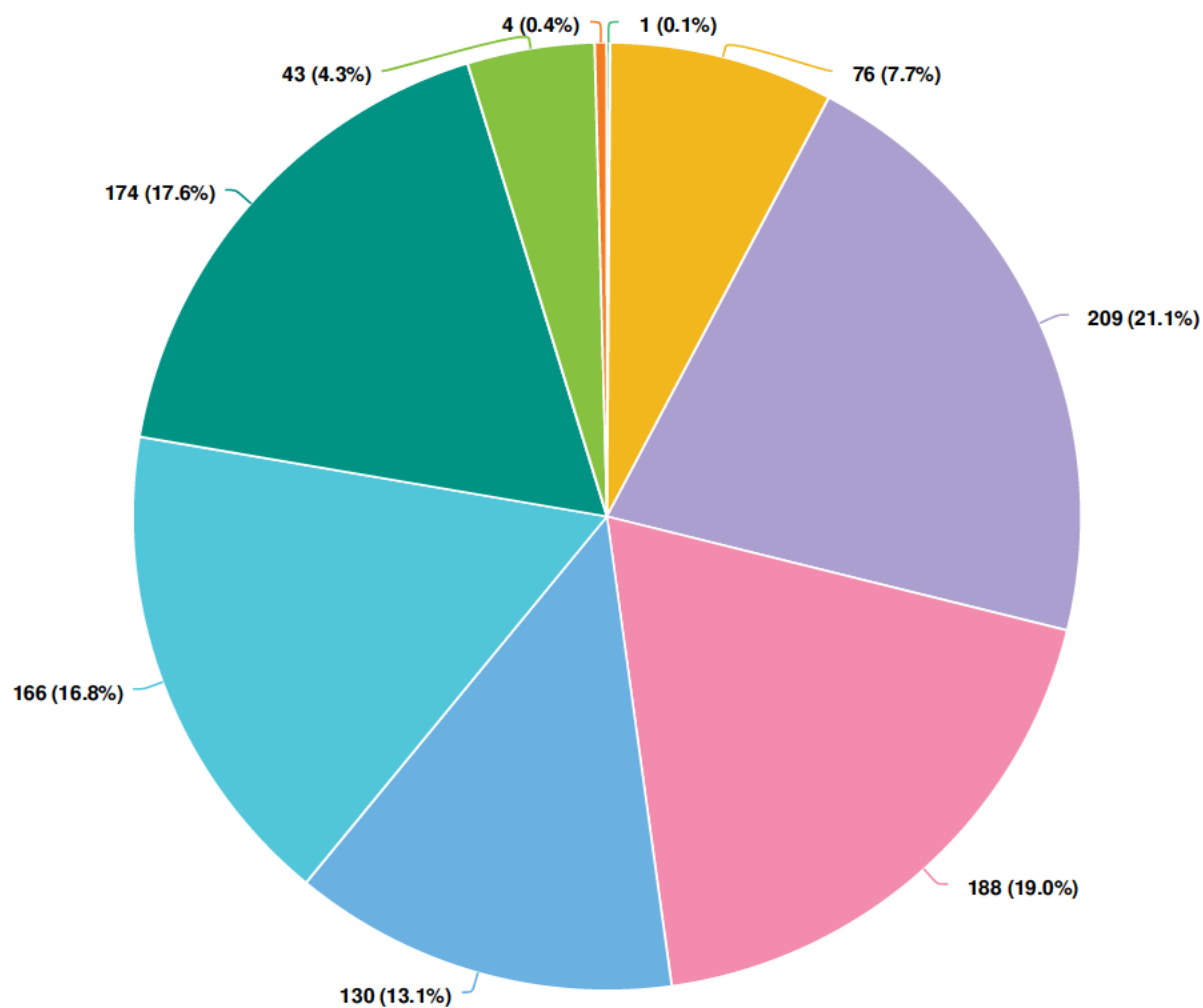
Question options

☐ No ☐ Yes

Optional question (996 response(s), 63 skipped)

Question type: Radio Button Question

Q67 Please select one of the following age ranges:



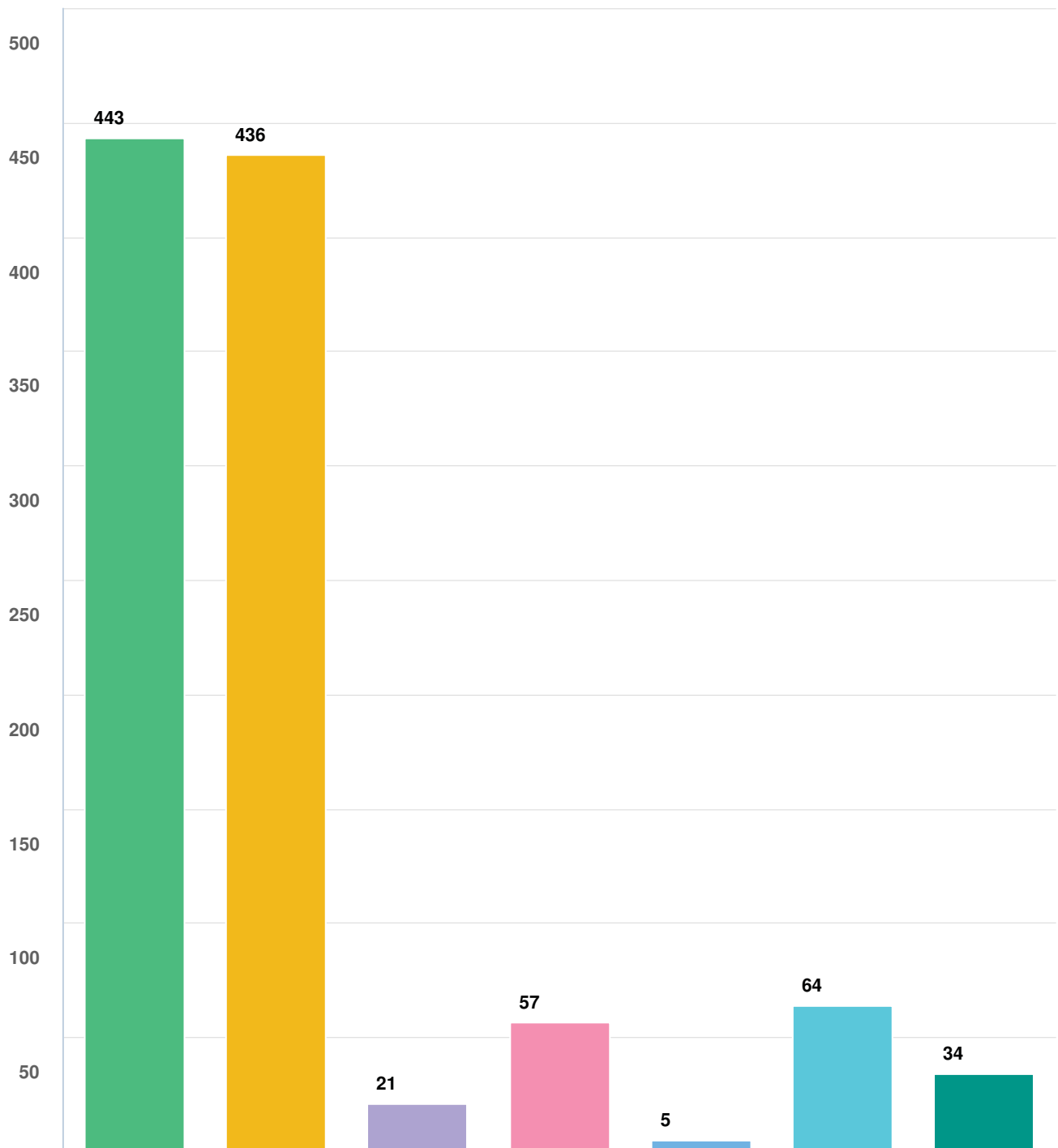
Question options

● 85+
 ● 75-84
 ● 65-74
 ● 55-64
 ● 45-54
 ● 35-44
 ● 25-34
 ● 14-24
 ● 0-13

Optional question (991 response(s), 68 skipped)

Question type: Radio Button Question

Q68 How would you describe your gender identity? (Please select all that apply)

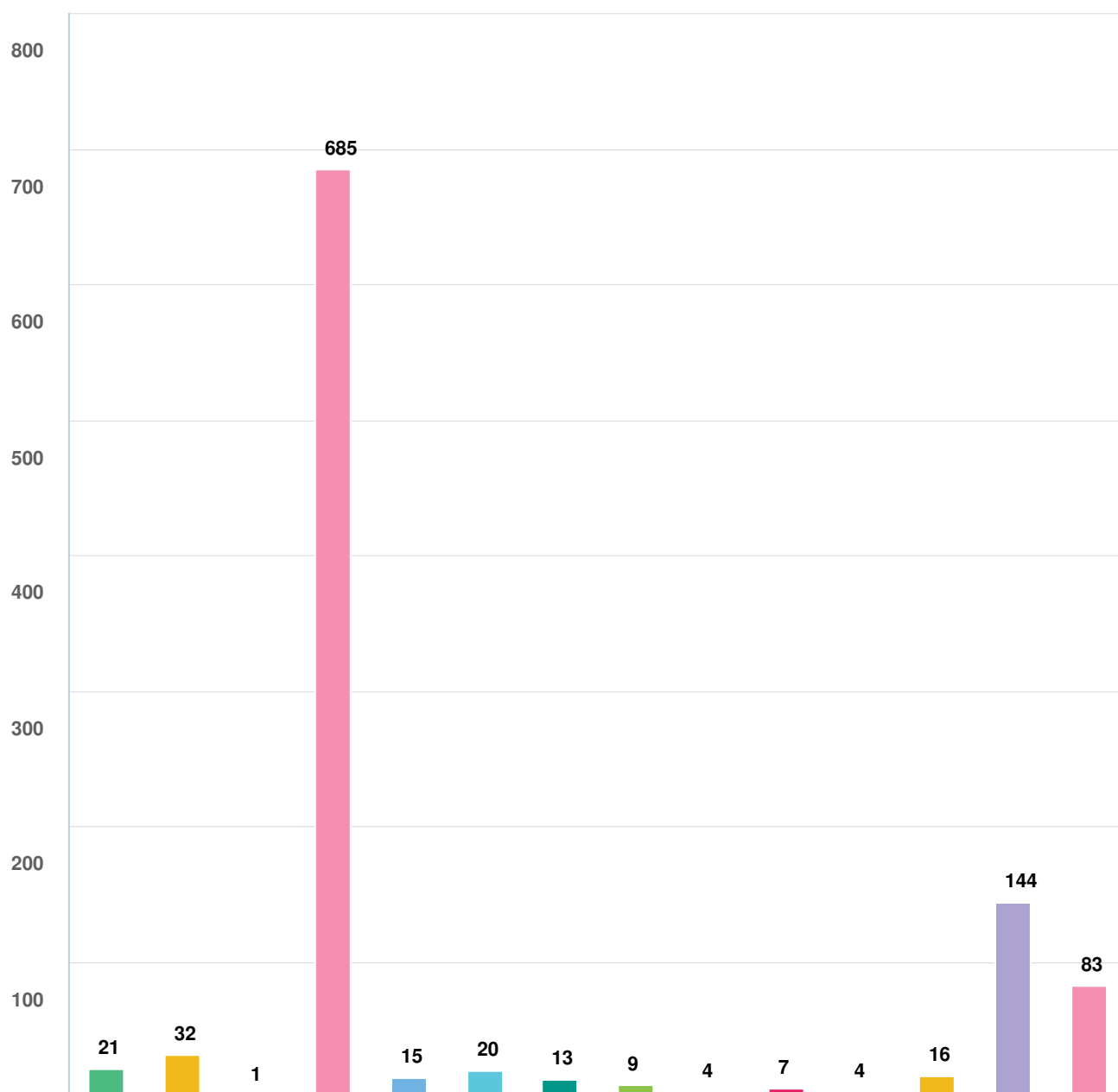


Question options

● Woman / Girl
 ● Man / Boy
 ● Cisgender
 ● Transgender
 ● Two Spirit
 ● Non binary
 ● Other (please specify)

Optional question (972 response(s), 87 skipped)

Question type: Checkbox Question

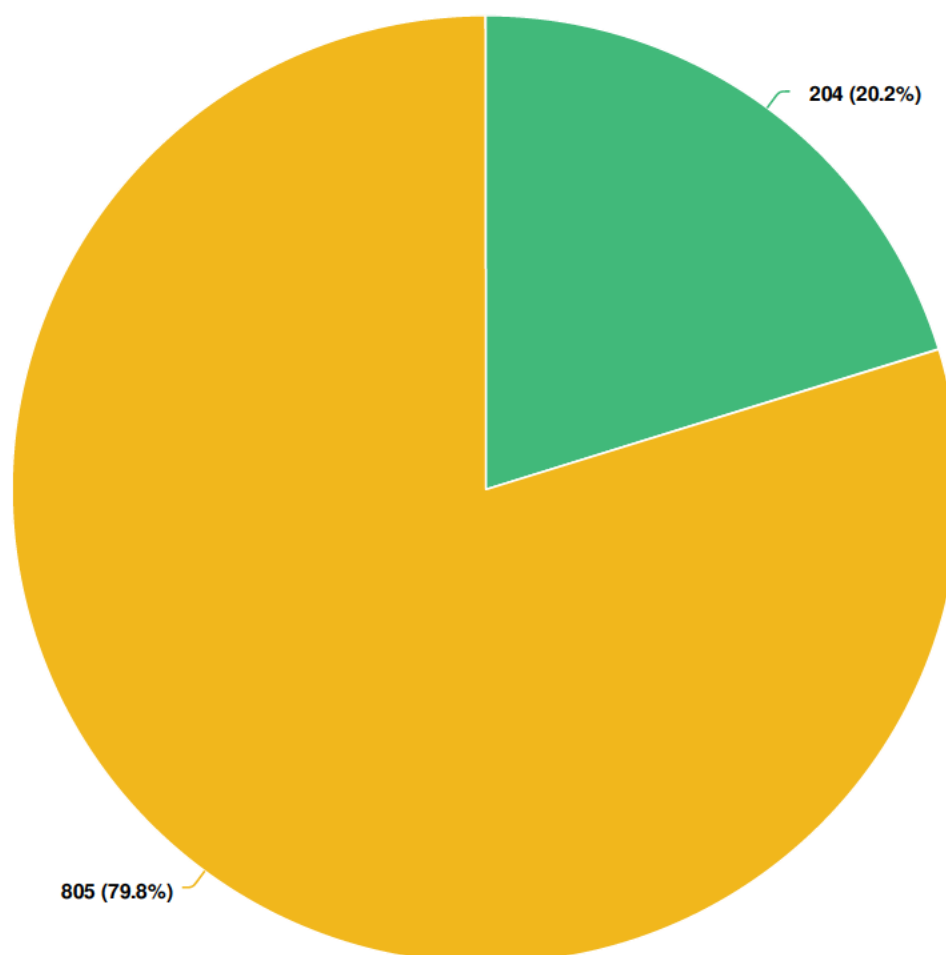
Q69 What is your ethnicity? (Please select all that apply to you)**Question options**

- Other (please specify) Prefer not to say Latin American (e.g., Brazilian, Colombian, Mexican)
- North African (e.g., Egyptian, Algerian) Caribbean (e.g., Jamaican, Guyanese, Trinidadian)
- African (e.g., Nigerian, Somali, Senegalese) West Asian (e.g., Iranian, Syrian, Afghan, Saudi Arabian)
- Southeast Asian (e.g., Filipino, Vietnamese, Cambodian, Laotian, Thai) East Asian (e.g., Chinese, Japanese, Korean)
- South Asian (i.e., Indian, Pakistani, Sri Lankan) European (i.e., French, British, Dutch) Inuk/Inuit Metis
- First Nation

Optional question (964 response(s), 95 skipped)

Question type: Checkbox Question

Q70 Have you moved to Victoria in the past five years?



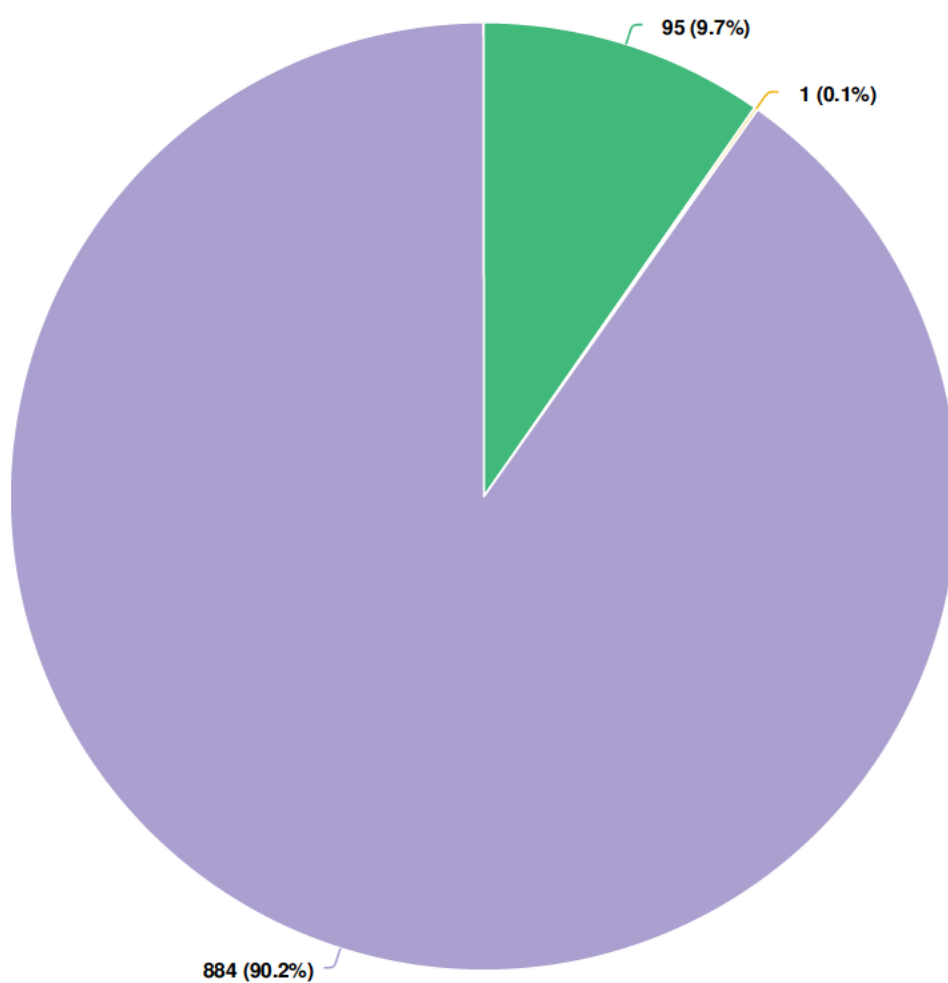
Question options

☐ No ☐ Yes

Optional question (1009 response(s), 50 skipped)

Question type: Radio Button Question

Q71 Do you identify as being:



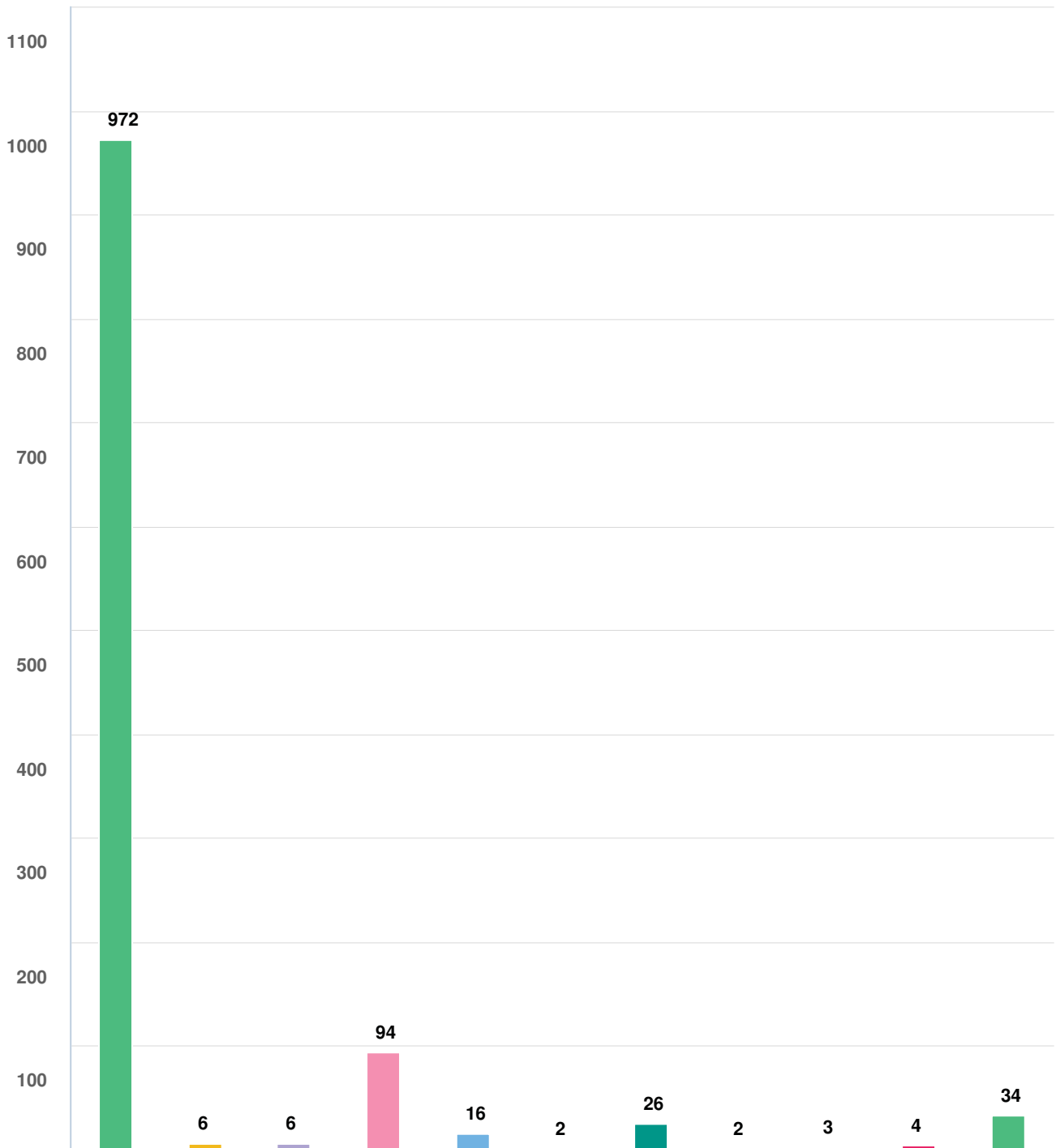
Question options

☐ None of the above ☐ A refugee ☐ An immigrant

Optional question (980 response(s), 79 skipped)

Question type: Radio Button Question

Q72 Which language(s) do you speak at home? (Select all that apply)



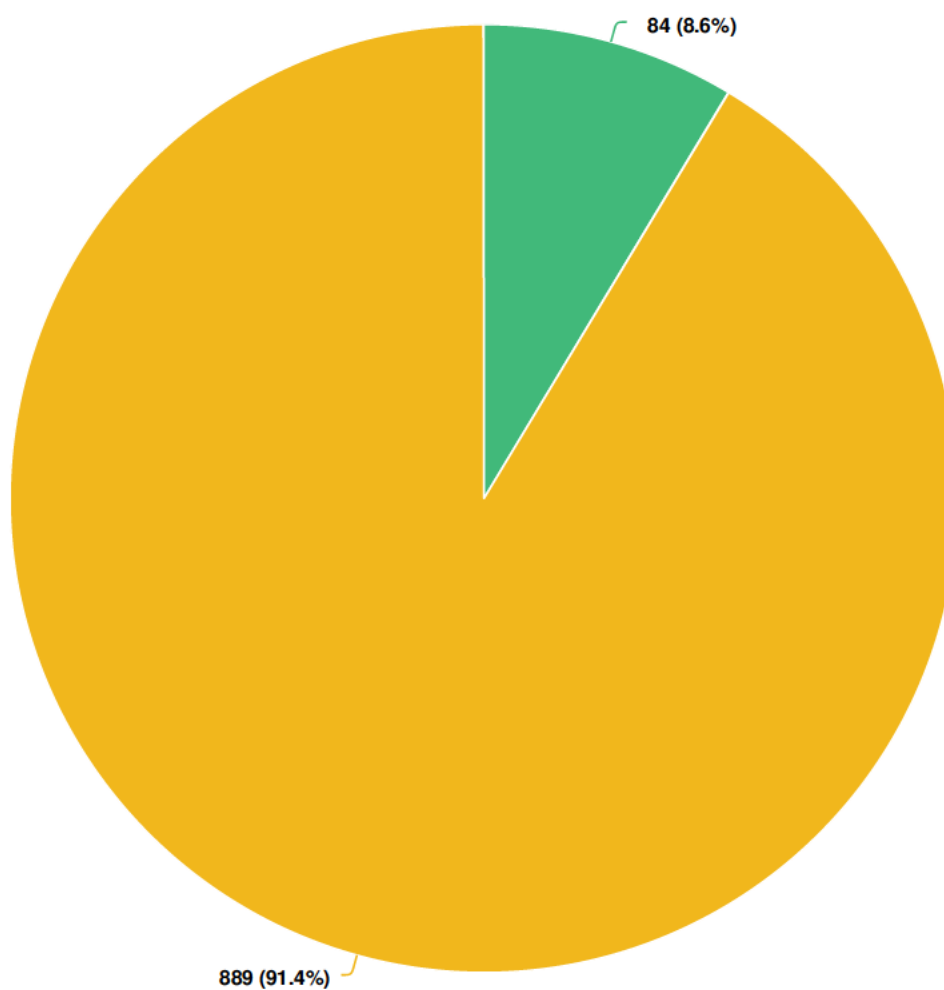
Question options

Other (please specify) Japanese Punjabi Arabic Spanish Tagalog German French
Cantonese Mandarin English

Optional question (980 response(s), 79 skipped)

Question type: Checkbox Question

Q73 Would it help you if City documents were translated into other languages?

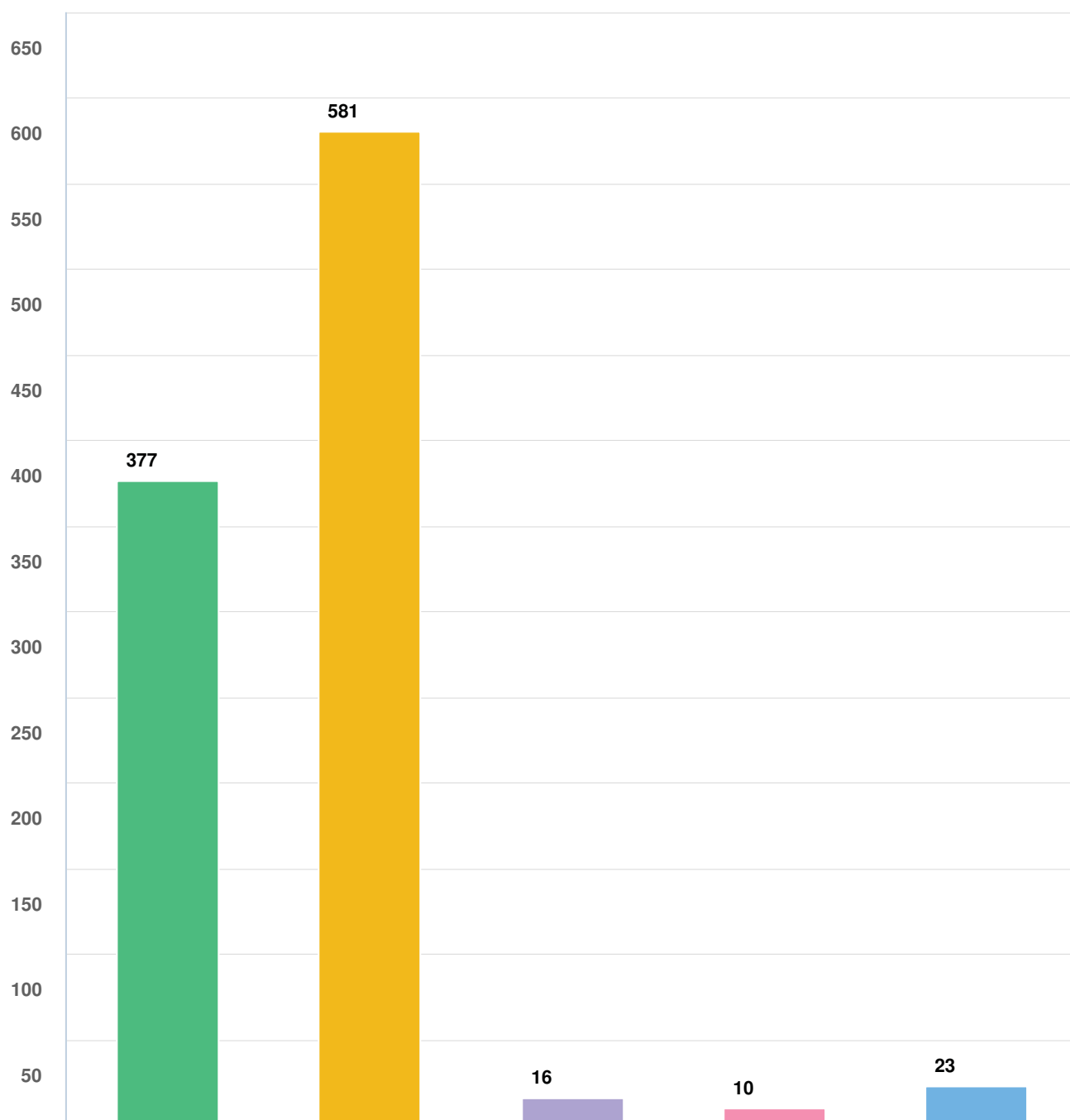


Question options

☐ No ☐ Yes

*Optional question (973 response(s), 86 skipped)
Question type: Radio Button Question*

Q74 What is your current housing situation?



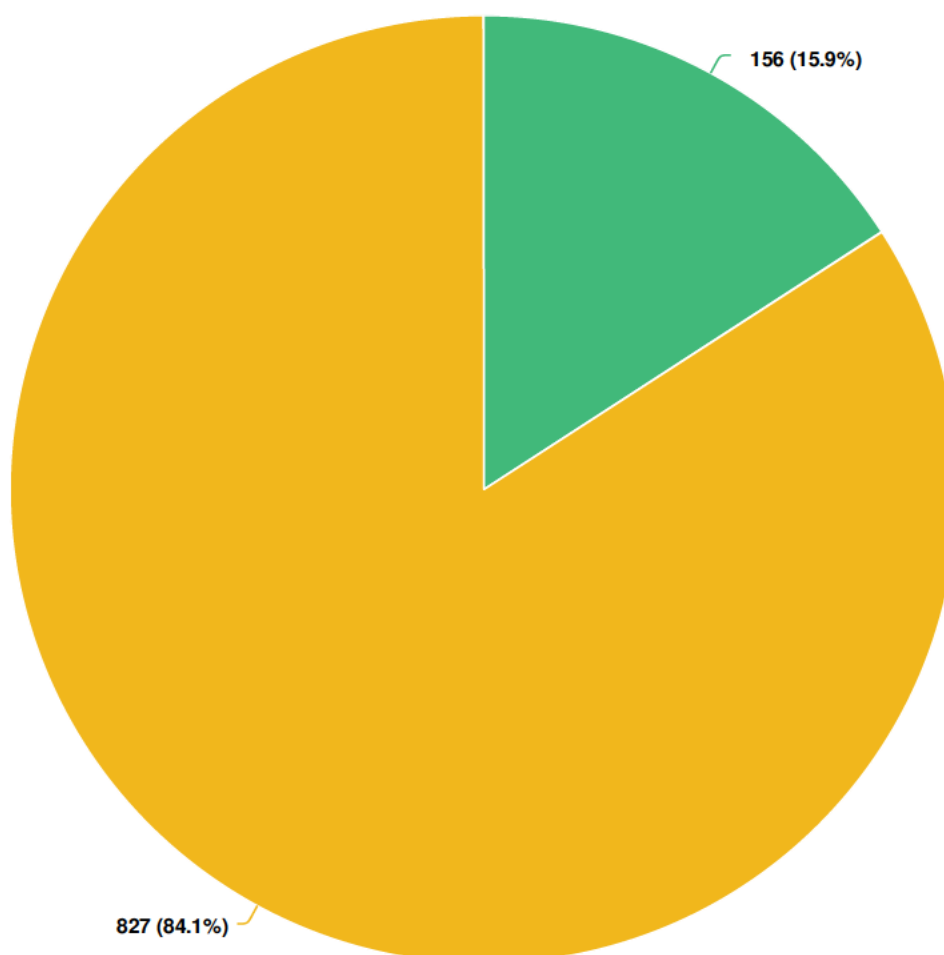
Question options

- ☐ Other (please specify)
- ☐ Currently lack stable housing (for example, staying with a friend, living in emergency shelters, transitional housing or are without a home)
- ☐ Affordable or Below market rental, co ops
- ☐ Own
- ☐ Rent

Optional question (992 response(s), 67 skipped)

Question type: Checkbox Question

Q75 Do you identify as being a person with a disability?



Question options

☐ No ☐ Yes

*Optional question (983 response(s), 76 skipped)
Question type: Radio Button Question*

Q76 Is there anything the City of Victoria could do to make it easier for you to share your feedback and ideas?

Screen Name Redacted

11/09/2021 05:49 PM

Seriously revamp your engagement department. They seem to work for staff not the public or Council.

Screen Name Redacted

11/09/2021 06:29 PM

It's great when you provide the short video clip explaining the issue

Screen Name Redacted

11/09/2021 06:40 PM

Create more marketing for higher public engagement.

Screen Name Redacted

11/09/2021 07:17 PM

Keep this type of venue coming. Thanks

Screen Name Redacted

11/09/2021 07:55 PM

No

Screen Name Redacted

11/09/2021 11:01 PM

More online surveys people can do any time, fewer barely advertised public meetings held in real time.

Screen Name Redacted

11/10/2021 09:29 AM

Better summaries of council meetings with integration into engage.victoria.ca

Screen Name Redacted

11/10/2021 11:36 AM

Stop creating feedback/survey documents with a built-in bias. i.e. surveys that lead to a foregone/predetermined conclusion. These does not allow for honest and genuine public input.

Screen Name Redacted

11/10/2021 12:41 PM

Provide for more open response opportunities rather than pigeon toeing people into choosing a response from a list.

Screen Name Redacted

11/10/2021 12:42 PM

1 - Stop bringing up gender identity. This does not mean anything and is ideology driven. Also, please keep trans- anything out of public schools. There is an insidious campaign to reassign vulnerable, per-puberty children. This is very important. 2 - respond to emails. At least within 12 months of submitting them.

Screen Name Redacted 11/10/2021 01:35 PM	no
Screen Name Redacted 11/10/2021 02:34 PM	I am not going to spend hours online to complete surveys like this- make them smaller with better summarized info on what you want to do with our money
Screen Name Redacted 11/10/2021 02:34 PM	Make access to town hall more accessible for all demographics. I know in the past year many seniors had difficulty voicing opinions due to technological barriers. There should be greater inclusivity for access.
Screen Name Redacted 11/10/2021 03:07 PM	Instead of wasting my time filling out these surveys year after year, actually listen to what the taxpayers have to say and make judgements based on their feedback instead of going against the majority vote which you do time after time after time after time. The mayor decides what she wants and to heck with the taxpayers. One of many of her pet projects that nobody wanted was the Clover Point fiasco. NOBODY WANTED IT CHANGED!!!!!!
Screen Name Redacted 11/10/2021 03:26 PM	na
Screen Name Redacted 11/10/2021 07:33 PM	develop trust that the city councilors and staff will ACTUALLY listen and take into account feedback. I have seen circumstances where FOI requests have demonstrated that despite significant community opposition, councilors move ahead with the plan they themselves supported. this has created a strong sense of mistrust and attitude of "why bother they don't listen".
Screen Name Redacted 11/10/2021 08:01 PM	Consider listening to people. I feel that the city knows what it thinks and what it wants to do, and just pretends to ask the public for input. It is not a good feeling.
Screen Name Redacted 11/10/2021 09:14 PM	Make information more succinct and accessible to the public. For example, who has time unless they are a full time employee or retired to read through a 777 page document? Conversely, the budget summary looked nice but seemed too vague. I would like to see more public engagement regarding new issues being brought forward by council and a clear assessment of the cost/benefit

analysis to the taxpayer in terms of who the initiative benefits and who bears the cost.

Screen Name Redacted

11/10/2021 09:48 PM

why does it matter my ethnicity or my sexual orientation? That has nothing to do with running a City FFS!!!

Screen Name Redacted

11/10/2021 10:51 PM

More options. Open ended questions. Asked to rate from 1 to 8 - what if want 3 items to be an 8. Can't do that! For others having this in different languages would be helpful. Providing sensitivity training does not change how people act. Clear from listening to council meetings.

Screen Name Redacted

11/11/2021 12:01 PM

A Council that listens to taxpayers

Screen Name Redacted

11/11/2021 06:24 PM

Listen to what the people are saying instead of doing things that are from their own agenda

Screen Name Redacted

11/11/2021 06:37 PM

If councillors would answer their phones or reply to emails.

Screen Name Redacted

11/11/2021 07:29 PM

A council that listens

Screen Name Redacted

11/11/2021 08:11 PM

Why do I need to log in? This is an unnecessary barrier.

Screen Name Redacted

11/11/2021 08:17 PM

Stop ignoring when it doesn't say what you want. Example: "Picnic Point"

Screen Name Redacted

11/12/2021 05:59 AM

To listen to feedback, not ignore bit. Ignoring not results in lost trust.

Screen Name Redacted

11/12/2021 11:28 AM

Please add more spaces for comments - ideally with every question on all surveys. In general many of the city surveys feel manipulative and sometimes I give up part way through because I feel as if I'm being forced to answer based on the limited answers provided, and they sometimes are positioned to support a city held view or goal rather than to obtain actual resident opinion.

Screen Name Redacted

11/12/2021 11:50 AM

Listen to tax-paying residents instead of catering exclusively to those who contribute nothing.

Screen Name Redacted

11/12/2021 12:57 PM

Draw on your charettes and consultations and staff analysis more than a survey of people with little invested other than opinions!

Screen Name Redacted

11/12/2021 01:51 PM

it would be nice if i could drive down a road and not have road work consistently going on all at once, just this week i was driving from Bay street to cook street village and there was road work crew/cones in 4 different spots, i would have taken a different street but i can no longer take vancouver st, and quadra street is always has heavy traffic

Screen Name Redacted

11/12/2021 02:05 PM

1. Yes, hold sessions similar to the Missing Middle "ask a planner" sessions. Sometimes, we want help interpreting something for finding information. Those questions don't need to be aired in the larger forum. They could be a good feedback loop to the City. 2. I feel guilty being able to provide input in several ways when others cannot. For instance, poor quality captioning (it is not "closed captioning" for which the accuracy threshold is higher) at a live meeting will leave out residents with hearing loss. Blind people cannot look at the whole budget unless they scroll through the whole multi-hundred page document line by line and get held up in the tables. Will you have ASL interpreters at the Town Hall? 3. Write briefing materials targeted at equity seeking groups to explain what is being done or contemplated for them. Finally, describe the planned work better to help us determine if we think it is appropriate.

Screen Name Redacted

11/12/2021 05:33 PM

Accessing the survey was not straightforward. Volume of budget data discourages review and survey participation - and I and familiar with long, detailed documents.

Screen Name Redacted

11/12/2021 08:35 PM

No comment

Screen Name Redacted

11/12/2021 09:42 PM

Fire Lisa Helps, Ben Isitt, Sarah Potts, Shamarke Dubow and Jeremy Loveday They do not listen to anyone except their funders Sharing feedback is useless when you have narcissists ruling over a city

Screen Name Redacted

11/12/2021 10:51 PM

Let me walk in a park without seeing people sleeping, crack pipes, and needles.

Screen Name Redacted

11/13/2021 06:45 AM

My liaison should respond to emails, even when it is something he doesn't care to discuss.

Screen Name Redacted

11/13/2021 07:21 AM

Actually listen to the residents and just pay lip service to their comments.

Screen Name Redacted

11/13/2021 09:40 AM

When can we expect the return of the Cook and Macdonald statues to there rightful spots in our city!!!!!!

Screen Name Redacted

11/13/2021 09:59 AM

Please read my previous comments about a Crystal Pool

Screen Name Redacted

11/13/2021 10:02 AM

When you came to Fairfield/Gonzales neighbourhood meetings, it felt like you'd already decided what direction you were going to take. It feels like you're just going through the motions so that you can say people were heard. Giving people the opportunity to speak and adhering to the community's wishes are two very different things.

Screen Name Redacted

11/13/2021 10:06 AM

The City should provide it's operating and actual figures over a long time horizon in an accessible, excel format. This would allow readers to actually put items in context and is a core practice in fiscal accountability.

Screen Name Redacted

11/13/2021 10:32 AM

Open council meetings!!!

Screen Name Redacted

11/13/2021 11:04 AM

no

Screen Name Redacted

11/13/2021 11:25 AM

Yes actually take our comments and concern seriously as opposed to a pr exercise and then do what you want

Screen Name Redacted

Stop lying to us

11/13/2021 11:45 AM

Screen Name Redacted

11/13/2021 12:10 PM

There are far too many initiatives. It gets even harder to stay focused when one reflects on the number of council members who do not live in Victoria, thus do not pay for any of the proposed increases.

Screen Name Redacted

11/13/2021 12:33 PM

Listen when they get feedback

Screen Name Redacted

11/13/2021 03:12 PM

Stop luring drug addicts to Victoria

Screen Name Redacted

11/13/2021 03:34 PM

Use social media to indicate the dates on which Council is going to make specific decisions, and invite comment.

Screen Name Redacted

11/13/2021 06:13 PM

More surveys like this one. We should be completing surveys before you make any changes to the city. ie: closing part of Clover Point, closing the park to cars, building bike lanes and closing streets. The mayor and council needs to make changes to things that they changed and that don't work. They need to admit when they made a mistake. People would respect them more.

Screen Name Redacted

11/13/2021 06:18 PM

a city council that actually listens to the majority instead of just businesses, developers, and noisy fringe groups

Screen Name Redacted

11/13/2021 06:25 PM

No

Screen Name Redacted

11/13/2021 06:43 PM

Listen to them once in awhile and throw those that don't agree with their worldview a carrot once in awhile

Screen Name Redacted

11/13/2021 08:00 PM

a

Screen Name Redacted

11/13/2021 08:32 PM

Will you please. Please, listen for a change

Screen Name Redacted

Be more responsive to the majority of the citizens.

11/14/2021 08:44 AM

Screen Name Redacted

11/14/2021 11:07 AM

Ask for more support for people with mental health disabilities from the province.

Screen Name Redacted

11/14/2021 11:17 AM

I am OK, but I am concerned that there are a lot of elderly retirees that will never be heard because they are not "online".

Screen Name Redacted

11/14/2021 12:57 PM

LISTEN - that's all you need to start doing.

Screen Name Redacted

11/14/2021 02:04 PM

Make surveys available to people who do not have a computer

Screen Name Redacted

11/14/2021 04:24 PM

Open up options for people who do not have a computer. Kiosks at City Hall?

Screen Name Redacted

11/14/2021 06:17 PM

Ask questions that don't have forgone conclusions. Perhaps a person agrees with a budget issue, but not the amount of money, for example.

Screen Name Redacted

11/14/2021 06:19 PM

Better advertising for this and similar city surveys. If not for an article in the Times Colonist, I never would have heard of this survey. I suspect that a large number of citizens will not participate, as they have not heard of this initiative.

Screen Name Redacted

11/15/2021 10:57 AM

Get a new council that wants to listen to people rather than one so wrapped up in their ideology that communication exercises are merely to support what they want to do. Stop throwing out half-baked ideas to see what happens. Am I in Fairfield, am I Downtown, who knows after the idea came, gathered feedback then went away. What is going on there? Why was it even necessary? And so many other kitchen table ideas. Oh, and stop the Mayor from writing TimesColonist articles. Yikes, those put me off giving feedback for months. Future proofing 50 years from now sounds all wonderful, but it is not possible for a Mayor today to anticipate 50 years out. She can't even get tomorrow right. And that is just one example of her hyperbole. This alone discourages feedback as her articles always read like "I know better". Not exactly inviting feedback. Oh and Ben Isitt said that Fairfield was afflicted with Affluenza, and then became our representative. Not

exactly inviting feedback, not polite feedback. Have you ever listened to a Council meeting? I never hear "the people I represent think this or that". What I do hear is "I think this!", or "I think that!" Face it, they represent themselves and are doing a disservice to the people of Victoria. Also, the constant strangling of the police budget, even though the vast majority of the citizens support the police. Who is listening to the people in that? Get a new Council, maybe 3 year terms. I am glad the Mayor is not running again. I wish some other Councillors would join her.

Screen Name Redacted

11/15/2021 11:04 AM

More consideration of the needs of seniors and those with disabilities in city plans !

Screen Name Redacted

11/15/2021 12:29 PM

I appreciate the opportunity to be able to provide my opinion on these matters

Screen Name Redacted

11/15/2021 02:49 PM

Actually listening. I have no confidence my voice will be heard.

Screen Name Redacted

11/15/2021 05:07 PM

I find it very complicated to participate any dialogue with city staff or council. consider informal neighborhood meetings.

Screen Name Redacted

11/15/2021 05:28 PM

message boards and emails

Screen Name Redacted

11/15/2021 05:31 PM

Hire staff that rent and live in community.

Screen Name Redacted

11/15/2021 05:36 PM

No; you are doing a great job. We monitor the victoria.ca website.

Screen Name Redacted

11/15/2021 05:38 PM

Would be helpful to know current constraints and limitations and how residents can help navigate those or help circumvent them

Screen Name Redacted

11/15/2021 05:52 PM

listen

Screen Name Redacted

11/15/2021 05:56 PM

Less slanted questions

Screen Name Redacted

11/15/2021 06:04 PM

There seem to be good options for sharing feedback, but it's frustrating because I don't feel that City Council is listening. I feel that they have certain agendas and they intend to ram them through regardless of protests or expression of concern.

Screen Name Redacted

11/15/2021 06:46 PM

No

Screen Name Redacted

11/15/2021 07:18 PM

Actually listen to feedback submitted and don't assume they know best.

Screen Name Redacted

11/15/2021 07:26 PM

The city does a great job asking citizens for feedback however, do they always listen to the average citizen? That is debatable as a number of decisions seem to not make sense for the level of responsibility the City should be responsible for. Remember we have a provincial and federal government responsible for certain things under our current federalism. The City should go after the different levels of government to take their responsibilities. The City can't do it alone.

Screen Name Redacted

11/15/2021 08:17 PM

Listen! Clover Point and Beacon Hill Park Roadways and overnight parking are examples of the City being Tone Deaf.

Screen Name Redacted

11/15/2021 08:26 PM

actually report these results show us what poeple really think without your spin

Screen Name Redacted

11/15/2021 08:33 PM

More surveys

Screen Name Redacted

11/15/2021 09:29 PM

Pay serious attention to community plans instead of continually ignoring those documents (heights of new buildings, the disaster that is Richardson, etc.)

Screen Name Redacted

11/15/2021 09:44 PM

Construct better surveys that are unbiased and neutral in position.

Screen Name Redacted

11/15/2021 10:23 PM

Remember that not all criticism is negative. Constructive feedback is important when delivered in a polite and positive manner... even if it is at odds with what you believe.

Screen Name Redacted

11/15/2021 10:31 PM

I wish mayor and council actually listened to people instead of impose their own agendas non-stop. People like Sharmarke Dubow, Sarah Potts, Ben Issitt, Lisa Helps in particular don't make me feel encouraged to share my thoughts with them on civic issues as it is pretty clear their minds are already made up on those issues. It's actually stunningly ironic how closed off they are to perspectives that are not their own, but talk about inclusion all the time.

Screen Name Redacted

11/15/2021 10:40 PM

Less gaslighting and retaliation by certain council members.

Screen Name Redacted

11/15/2021 11:51 PM

No

Screen Name Redacted

11/16/2021 01:32 AM

The sign up process to access this survey is exclusionary. Giving feedback to the 'City' feels useless as it doesn't feel like staff and council are listening to people who live in Victoria and instead are pursuing master agendas beyond their scope. It feels like the public doesn't know or respect the staff who work for the City. they are simply 'the staff' who make decisions the Council considers. The public would feel more confident from a City planner, if we knew who she was and what she stood for. Spend the money on police and bylaw enforcement as everyone can plainly see we need it. Looking for revenues? Enforce the laws that exist. Educate and license bike users. This was standard practice at one point in history. The rush to fulfill bike lanes, without considering education, is unsafe. Bikes programs across this country used to be great ways for school children, city, and law enforcement to collaborate.

Screen Name Redacted

11/16/2021 07:49 AM

no police

Screen Name Redacted

11/16/2021 07:51 AM

Hold conversational circles for the public to discuss topics in an innovative way.

Screen Name Redacted

11/16/2021 09:09 AM

not that i can think of

Screen Name Redacted

11/16/2021 09:10 AM

It would be nice if clicking the link in my engagement emails allowed me to participate directly. INstead, when I click it, I have to

log in first. I know it sounds silly, but it would save time and allow me to do the surveys and read stuff on my phone instead of waiting until I'm home where my password is.

Screen Name Redacted

11/16/2021 10:18 AM

I think you go above and beyond. Thank you.

Screen Name Redacted

11/16/2021 10:54 AM

Our police board does a poor job of communicating with citizens. Indeed, it does a poor job of guiding the police in important areas like recruiting and communications. Our police board should be lobbying the solicitor- and attorney-general to more quickly integrate all police departments in our region.

Screen Name Redacted

11/16/2021 11:34 AM

incorporate key elements into the survey design vs having to refer back and forth to the documents.

Screen Name Redacted

11/16/2021 11:55 AM

Complete engagement with all citizens to weigh in, whether for or against an idea, and implementing the majority.

Screen Name Redacted

11/16/2021 12:03 PM

N/A

Screen Name Redacted

11/16/2021 12:35 PM

Pass a bylaw prohibiting mayor and council from blocking citizens on their social media accounts or deactivating their accounts to hide critical public comment on their policy while they are in office.

Screen Name Redacted

11/16/2021 12:46 PM

Make surveys like these more accessible and known, social media is how most students receive news

Screen Name Redacted

11/16/2021 02:22 PM

Survey via email works great

Screen Name Redacted

11/16/2021 03:47 PM

I think the City of Victoria receives a lot of feedback, it would be helpful if the City appeared / responded like they were listening to community feedback.

Screen Name Redacted

11/16/2021 05:42 PM

What would make the whole process easier, and have a more positive outcome would be if the citizens of Victoria after participating in surveys, and partaking in community forums,

were't responded to with lip service and a council that already has their own agendas.

Screen Name Redacted

11/16/2021 08:14 PM

I sent the Chief of Police an email on a way to enhance the Policing in Victoria. I have NOT received any response....that is NOT encouraging!

Screen Name Redacted

11/16/2021 11:37 PM

IF the city listened to input that would be a huge change! All this sharing is just useless window-dressing. The decisions have already been made and input is a waste of my time....but I do it anyway.

Screen Name Redacted

11/17/2021 09:32 AM

Not the topic... but if Canada wants to solve the housing issue then just do what many other countries have done. You can only buy a house or property in Canada if you are Canadian. Simple solution. One of our leaders just needs the fortitude to do it. A greater proportion of housing will then become homes again, not commodities.

Screen Name Redacted

11/17/2021 09:49 AM

Don't make folks register to take this survey, it is too high a barrier. You are seriously not going to get a huge sector of your population

Screen Name Redacted

11/17/2021 10:33 AM

Thank Ben Isitt for sharing the survey with me.

Screen Name Redacted

11/17/2021 10:46 AM

Well, once the council meetings become public again...

Screen Name Redacted

11/17/2021 10:54 AM

Open source forums

Screen Name Redacted

11/17/2021 10:55 AM

no the city does a good job of giving people the opportunity to give feedback

Screen Name Redacted

11/17/2021 11:17 AM

Keep posting things on Instagram! That's a great way to engage with folks my age

Screen Name Redacted

11/17/2021 11:23 AM

Add text-fillable "other" or "explain" spaces with questions

Screen Name Redacted

11/17/2021 11:25 AM

create a ward system of representation so we know that some Councillors represent our interest

Screen Name Redacted

11/17/2021 11:34 AM

Listen to the mostly silent majority.

Screen Name Redacted

11/17/2021 11:36 AM

Yes , get the questions verified by people of all political persuasions, The first section was simply to rate the current council's policies, with no provision to rate policies that are not currently being done.

Screen Name Redacted

11/17/2021 12:29 PM

Hold council meetings in Centennial Square so a more or less unlimited amount of citizens may attend, watch, listen and more importantly, have an opportunity to comment.

Screen Name Redacted

11/17/2021 01:00 PM

Let citizens back into city hall for meetings.

Screen Name Redacted

11/17/2021 01:20 PM

Hold more townhalls at different times in the day. Split up the annual budget review into smaller sections and consult the public throughly for each section. Create funded community task forces to aid in these reviews/processes.

Screen Name Redacted

11/17/2021 01:29 PM

Monetary podium means test: One pro-development person/development can speak from the podium—potential "employees" who are actually chattel—cannot be used by developer companies to defend their profit-driven monstrosities from the podium. Money does not equal free speech.

Screen Name Redacted

11/17/2021 01:33 PM

yes, listen to us - example - Richardson bike lanes - 71% disapproval

Screen Name Redacted

11/17/2021 02:05 PM

Stop trying to be all things to all people. The City is an administrative body. Concern yourselves with the things that are within your mandate, not Utopias.

Screen Name Redacted

Yes -start listening.

11/17/2021 02:11 PM

Screen Name Redacted

11/17/2021 02:16 PM

As I said earlier, notifying residents earlier about opportunities to share opinions on the budget.

Screen Name Redacted

11/17/2021 02:22 PM

Have more open-ended questions on surveys. Question re city priorities, for example, required us to rank those council has selected. What about asking what our priorities are?

Screen Name Redacted

11/17/2021 02:39 PM

I have been filling out the surveys and find this a very good approach to consultation.

Screen Name Redacted

11/17/2021 02:51 PM

I own both commercial & residential rental properties in Victoria & work in the downtown Victoria core. More / regular surveys being available may help? I'd really just like to take my son back to Beacon Hill Park ... just don't think it's safe ...

Screen Name Redacted

11/17/2021 04:11 PM

somehow cut back on the influence of seniors who have disproportionate impact on meetings and council (a function of their free time and financial security)

Screen Name Redacted

11/17/2021 04:51 PM

No

Screen Name Redacted

11/17/2021 07:07 PM

A reporting app similar to the City of Vancouver. This would make the gathering of data points and metrics significantly easier for analysis.

Screen Name Redacted

11/17/2021 08:26 PM

You could respond to my emails.

Screen Name Redacted

11/17/2021 09:50 PM

Sharing ideas and wishes with the City of Victoria is NOT a problem these days. To make the City to agree, accept, and implement them is a huge challenge for us, the long-term Victoria residents.

Screen Name Redacted

11/17/2021 10:38 PM

more surveys

Screen Name Redacted 11/18/2021 12:19 AM	Actually read the comments - we feel that the city just has its ideas and DOES NOT LISTEN
Screen Name Redacted 11/18/2021 07:12 AM	Make an honest survey, question one is a classic dishonest survey method of forcing answers.
Screen Name Redacted 11/18/2021 09:18 AM	Listen to the input rather than paying lip service to it and following a predetermined decision.
Screen Name Redacted 11/18/2021 10:28 AM	Reply to letters and emails.
Screen Name Redacted 11/18/2021 01:58 PM	Continue with timely email surveys and post/archive the results for all to see
Screen Name Redacted 11/18/2021 02:53 PM	I was sent the information for this survey from my employer, however I do not think I would have been aware of it otherwise. I believe it is important to consult diverse members of the community of Victoria for their input on City spending. For example, although it would not change my understanding of this information, I believe having this survey translated to other languages for Newcomers to Canada is important. Another consideration is that folks without housing or access to technology may not be able to complete this survey (and may not be aware of its existence at all). As members of our community, how is their input collected and how are their opinions shown value?
Screen Name Redacted 11/18/2021 03:15 PM	I think the City of Victoria does an excellent job at engagement.
Screen Name Redacted 11/18/2021 04:16 PM	Fire a bunch of planners.
Screen Name Redacted 11/18/2021 04:20 PM	no
Screen Name Redacted 11/18/2021 08:12 PM	Don't make it so hard to fill out this survey. You should also advertise it to home owners more to get a better response.

Screen Name Redacted

11/18/2021 09:49 PM

Single parents are in a terrifying situation due to the ridiculous rise in what homeowners are demanding for rent.

Screen Name Redacted

11/18/2021 10:04 PM

Props to the city on communication, the reporting (e.g. public hearings) is great and very transparent/easy to access, councillors generally responsive.

Screen Name Redacted

11/19/2021 08:27 AM

I found the questions about the satisfaction with the state of repair etc. to be hard to answer. It made me feel misunderstood: if I answered "unsatisfied", I wasn't sure whether that would imply I want much more funding or much less funding. I hesitated to send the wrong message! For example, I'm very unsatisfied with access to sport facilities in the city and want more funding for that. I'm also very unsatisfied with on-street parking because I think there is too much of it and want to trade parking revenue (i.e. less funding) in favour of other objectives. So what does "satisfaction" communicate to you??

Screen Name Redacted

11/19/2021 09:36 AM

It is clear that the City of Victoria walks a line of political correctness and does not represent all of its citizens. Equality will never be obtained by treating people differently based on colour, race, origins etc.

Screen Name Redacted

11/19/2021 01:23 PM

No. My experience has been that staff have their agenda and are trained to politely listen and dismiss.

Screen Name Redacted

11/19/2021 02:50 PM

No

Screen Name Redacted

11/19/2021 03:33 PM

The city does a decent job of soliciting feedback. The problem is they don't listen to it. See Picnic Point.

Screen Name Redacted

11/19/2021 03:50 PM

Making housing more affordable only drives up prices. That's how markets work. Giving people grants to buy homes or making first time home buying easier pressures the markets to increase the cost of homes people are now more able to afford them. Re-allocate space. This city is overrun with inordinate and inequitable space allocation.

Screen Name Redacted 11/19/2021 04:51 PM	This is a generally inaccessible process - I would advise that you have support staff who can help disabled/marginalized folks fill this out.
Screen Name Redacted 11/19/2021 05:55 PM	More advance knowledge of budget events. i missed the wednesday event.
Screen Name Redacted 11/19/2021 08:30 PM	This is actually super great. Keep this up!
Screen Name Redacted 11/20/2021 12:12 AM	I feel it was a matter of luck that I found this survey. I could have been more widely promoted.
Screen Name Redacted 11/20/2021 11:36 AM	More accessible calls for input.
Screen Name Redacted 11/20/2021 01:41 PM	Regular community forums
Screen Name Redacted 11/20/2021 01:51 PM	Better support for people with disabilities and mental Heath support.
Screen Name Redacted 11/20/2021 02:11 PM	Dont make people make an account to fill out these surveys.
Screen Name Redacted 11/20/2021 07:34 PM	Not needing to create an email/login ID to respond. Clickable links on social media.
Screen Name Redacted 11/20/2021 08:33 PM	All abilities park, outdoor pool and more funding for non-profit community centres
Screen Name Redacted 11/20/2021 09:24 PM	Emails, share with news, schools, posters around town, social media, free anonymous mail back surveys
Screen Name Redacted 11/21/2021 10:40 AM	non-electronic ways to respond

Screen Name Redacted 11/21/2021 10:47 AM	Don't require login to complete survey
Screen Name Redacted 11/21/2021 11:06 AM	Questions are sometimes biased to obtain a certain result
Screen Name Redacted 11/21/2021 04:56 PM	Maybe stop disrupting protests like the one downtown the other day
Screen Name Redacted 11/21/2021 05:36 PM	Thank you so much for this opportunity to understand city spending and to provide views. Other than my suggestions above, well done!
Screen Name Redacted 11/21/2021 05:54 PM	Better advertising for things like this would be nice
Screen Name Redacted 11/21/2021 06:12 PM	Advertise the budget feedback surveys more
Screen Name Redacted 11/21/2021 06:54 PM	Public input sessions should be 'open minded'. I have attended sessions where it seems that decisions may have already been made and staff are just going through the motions. In the laudable, but perhaps futile, quest to create affordable housing I feel that we are going to destroy the quiet, leafy and quirky charm that has drawn tourists to Victoria and 'cook the golden goose'.
Screen Name Redacted 11/21/2021 07:13 PM	listen to your residents. try to imagine the harm you are doing to the comfort and well being of current residents. disclose if you do not live in city of victoria. disclose which neighbourhood you reside in. indicate proximity or not to your endless approvals of residential towers which are both too tall and too close to each other for any privacy w/o closing blinds or curtains
Screen Name Redacted 11/21/2021 07:38 PM	No
Screen Name Redacted 11/21/2021 08:22 PM	interview me
Screen Name Redacted 11/21/2021 09:02 PM	Actually listen to our feedback!

Screen Name Redacted

11/21/2021 09:37 PM

Does it matter? The City doesn't listen to residences' concerns.
Sometimes truth hurts.

Screen Name Redacted

11/21/2021 10:01 PM

Tax increases equal to inflation are preferable. Inflation plus 1% is excessive.

Screen Name Redacted

11/21/2021 10:25 PM

These questions are irrelevant to my input. I feel, were I to identify as a white, middle aged male, that my input would be treated as being less valuable. The city should specifically avoid gathering this kind of information in order that biases toward or against certain groups not be allowed to interfere with the accurate collection of opinions and the decisions that will flow from that data.

Screen Name Redacted

11/22/2021 07:45 AM

I appreciate this survey had space for free text comments.
Sometimes questions can be limited in response options and this helps.

Screen Name Redacted

11/22/2021 10:00 AM

no

Screen Name Redacted

11/22/2021 11:14 AM

All COV feedback requests are skillfully designed to get the answers already desired. We are led down a certain path, with information missing.

Screen Name Redacted

11/22/2021 11:14 AM

Include more through explanations of programs directly in the survey. One or two sentences would help. Having to click away reduces engagement.

Screen Name Redacted

11/22/2021 01:05 PM

I had a lot of trouble trying to create the registration required.

Screen Name Redacted

11/22/2021 01:25 PM

Stop asking for sign in information to do surveys

Screen Name Redacted

11/22/2021 02:08 PM

Promote this survey to more people.

Screen Name Redacted

11/22/2021 02:13 PM

More notice on feedback inquiries. Always seem to get a letter in mail a day before the deadline.

Screen Name Redacted

11/22/2021 02:37 PM

Stop needing a password to log in ,just use email address

Screen Name Redacted

11/22/2021 04:12 PM

Continue Engage Victoria initiative and surveys

Screen Name Redacted

11/22/2021 04:21 PM

Probably not. Though it's always questionable whether anyone is out there listening

Screen Name Redacted

11/22/2021 06:27 PM

Let langford and oak bay govern victoria.

Screen Name Redacted

11/22/2021 07:05 PM

Accept that the majority of the city do not feel heard. We have been shut out from the decision making process. The council does little to address our concerns

Screen Name Redacted

11/22/2021 07:52 PM

I don't know how to answer this diplomatically

Screen Name Redacted

11/22/2021 08:30 PM

Listen when you ask. Council members apply too much wait to their personal biases and not enough importance on the voice of your constituents.

Screen Name Redacted

11/22/2021 09:28 PM

This survey was significantly better than last year's, though I still find it hard to rank strategic objectives that are all inextricably linked...

Screen Name Redacted

11/22/2021 09:43 PM

Have a clearer relationships and roles between neighbourhood community associations and City hall.

Screen Name Redacted

11/23/2021 12:00 AM

Eliminate excessive survey questions in order to make the survey more accessible for those without as much time to fill it out.

Screen Name Redacted

11/23/2021 05:03 AM

No

Screen Name Redacted 11/23/2021 07:13 AM	Utilize social media more and get more young people involved in your data collection.
Screen Name Redacted 11/23/2021 07:55 AM	Yes, council to receive emails and phone calls directly
Screen Name Redacted 11/23/2021 09:20 AM	Information like this is not easily publicly accessible. The city needs a better marketing and communications strategy. Most information always seems to be word of mouth.
Screen Name Redacted 11/23/2021 09:50 AM	Have Councillor Stephen Andrew stand outside the city hall instead of behind his twitter keyboard <3
Screen Name Redacted 11/23/2021 10:51 AM	Smaller, incremental survey updates throughout the year on rental costs as they increase and the market becomes more sparse to better understand the inflation rate of our current rental market. Rental units are being priced far too high for our cities' livable wage and it is completely out of hand and unaffordable.
Screen Name Redacted 11/23/2021 10:51 AM	The survey is great, although I wish you could leave additional comments under the choices. For example I selected disagree to a question asking about spending money on additional resources for tenants to know their rights, not because I disagree with it, but because I feel there are so many resources already.
Screen Name Redacted 11/23/2021 11:07 AM	Survey questions are skewed to get responses the city wants to hear.
Screen Name Redacted 11/23/2021 11:49 AM	A longer period for feedback would be great! I only found out about this survey on the day it closes.
Screen Name Redacted 11/23/2021 12:04 PM	Survey bias is a concern...as is risk of misunderstanding responses relative to the value proposition as opposed to efficacy of practice or jurisdictional responsibility. This is a real concern as I find that the failure of our three levels of government to establish effective interdependent operations leaves municipalities carrying the bag, and unfairly off loads the cost onto local taxpayers for important services and issues that are rightly a more broadly shared responsibility.

Screen Name Redacted

11/23/2021 12:28 PM

Have more business people on city council to balance it out and bring some common sense to decisions.

Screen Name Redacted

11/23/2021 12:30 PM

This survey was incredibly difficult to access. It involved several steps (registration, glitchy pages, selections not working), and would lose several folks unable to work past those barriers. This survey will not yield accurate responses reflective of the community as a whole because it has too many barriers.

Screen Name Redacted

11/23/2021 12:55 PM

Make the language easier to understand

Screen Name Redacted

11/23/2021 12:55 PM

Please stop trying to defund the police as they keep us safe from all the increased crime in our communities. Give the elderly more support with housing, reliable efficient transportation like commuter trains. Control bike lane and bike traffic problems.(I have been hit by a bike in motion that was his fault while I was legally crossing at a crosswalk.) Keep our parks especially Beaconhill park safe by not allowing over night camping.

Screen Name Redacted

11/23/2021 12:58 PM

Increased frequency of localized kiosks focused on civic engagement. These kiosks could either be mobile or perhaps permanently situated (a la an MLA or MP office). Many elderly residents do everything in-person where they live.

Screen Name Redacted

11/23/2021 03:57 PM

Provide a plain language glossary of some of the terms used.

Screen Name Redacted

11/23/2021 05:11 PM

I have enjoyed the opportunity to provide input, and found this form well constructed. Thank you. I feel there was enough opportunity for feedback.

Screen Name Redacted

11/23/2021 06:24 PM

Stop asking for an opinion then twist my response to support whatever answer you need to support housing the homeless. Did you know Ben Isitt used the City of Victoria's address to promote Red Cedar Cafe even before Red Cedar was licensed by Island Health? Disturbing!

Screen Name Redacted

11/23/2021 07:00 PM

Our liason, for the longest time, misled us (my opinion) and public safety and where homeless people were living. Tell the truth.

Screen Name Redacted

11/23/2021 07:04 PM

I would love it if the city could create graphs to better visualize the budget changes and proposals. Disseminating the information in a more user-friendly way would make giving feedback more approachable

Screen Name Redacted

11/23/2021 09:43 PM

include definitions into the various city planning budget areas at the beginning of the survey, before asking me to rank them

Screen Name Redacted

11/23/2021 09:55 PM

More promotion of the Victoria budget - want to give our feedback but we don't hear about it

Screen Name Redacted

11/23/2021 10:05 PM

It would help to be able to save the survey while it is in progress, so that I can consider the questions and information over several days instead of all at once.

Screen Name Redacted

11/23/2021 10:05 PM

I would like to be able to start this survey and come back to it -- i.e., have it save my progress if I don't have the time to complete it all at once.

Screen Name Redacted

11/23/2021 11:15 PM

Most City surveys are very well done and enable me to respond at my convenience. This one was not easy to do; please give staff more resources to prepare this survey in particular, as it is important. I'm not the person this survey needs to be translated for; there are many others who the City does not hear from who could benefit from a translation.

Screen Name Redacted

11/23/2021 11:25 PM

it is very difficult to find information on the city website, improving that would help immensely ie: i'm not even sure which councillor is our neighbourhood liason right now Impossible to find information about City Family (terrible name) or Witness Reconciliation Program. Musings from the mayor's blog aren't adequate.

Screen Name Redacted

11/23/2021 11:39 PM

More public knowledge that there is an opportunity to share ideas/feedback. This survey came to me through a non-city of Victoria related social media page. I believe in public engagement and that local government has the biggest impact in Canada, I want more opportunities and to know of more opportunities to participate.

Screen Name Redacted

11/23/2021 11:47 PM

More tenant-specific consultations. The city needs to take seriously the power/influence imbalance between not only renters and property owners but also renters and homeowners.

Screen Name Redacted

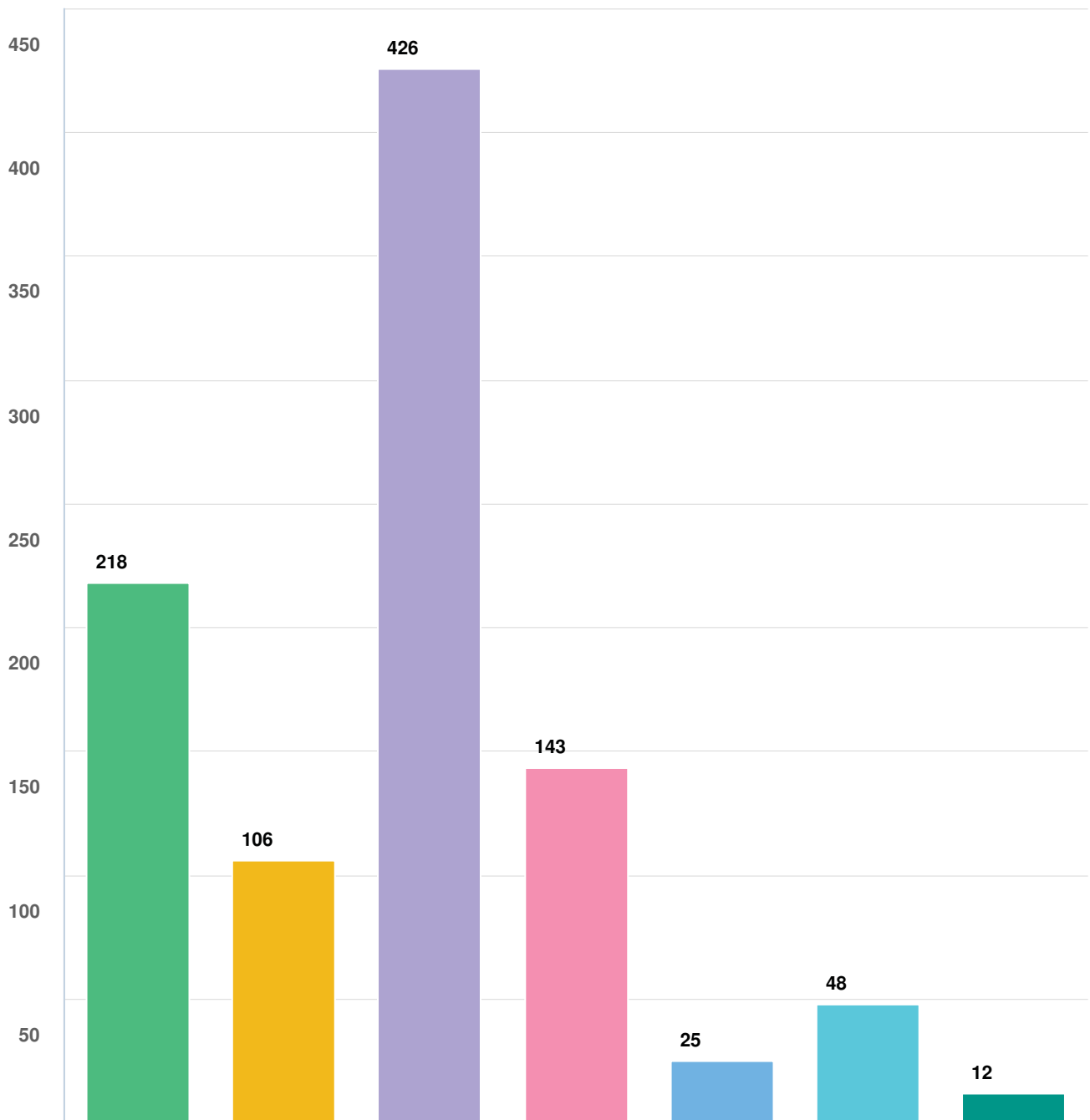
11/24/2021 12:00 AM

I'm extremely impressed with the City's engagement already! Though many of the budget items (especially the 1-2 FTE staffing items) in this survey don't have enough context in the survey or in the budget plan documents for most of us to have an informed opinion.

Optional question (224 response(s), 835 skipped)

Question type: Essay Question

Q77 Which description (category) best describes your family size?



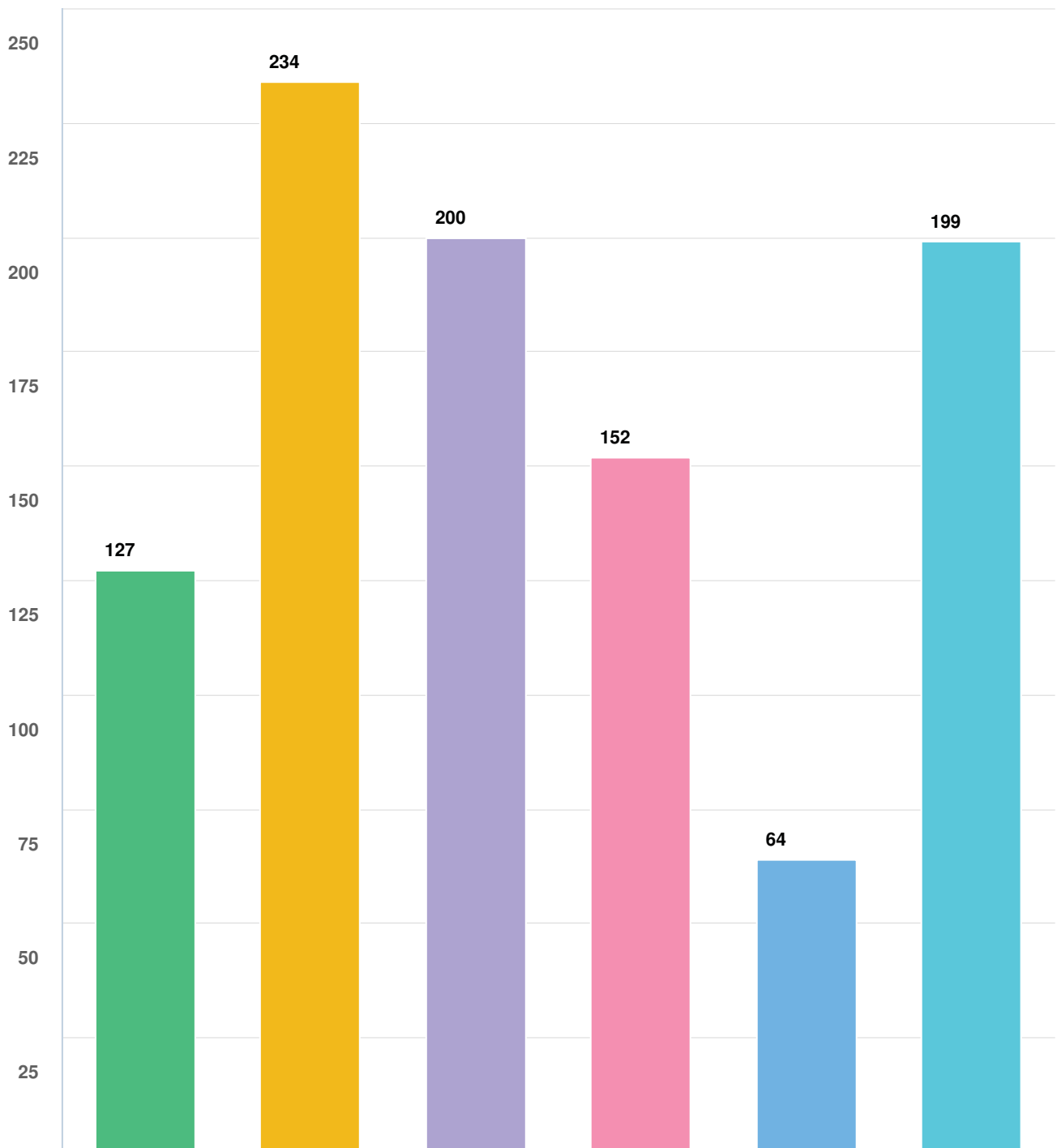
Question options

- ☐ We are two or more families sharing the same home.
- ☐ I live in a multigenerational family with parents, grandparents (etc.) and children.
- ☐ I am a single parent with one or more children.
- ☐ I live with my partner/spouse and one or more children.
- ☐ I live with my partner/spouse.
- ☐ I live with one or more roommates.
- ☐ I live alone.

Optional question (978 response(s), 81 skipped)

Question type: Checkbox Question

Q78 What is your estimated household income (the total income of all the people in your home before taxes)?



Question options

- ☐ Prefer not to say
 ☐ \$200,000 and over
 ☐ \$125,000 \$199,000
 ☐ \$80,000 \$124,000
 ☐ \$40,000 \$79,999
 ☐ Under \$40,000

Optional question (976 response(s), 83 skipped)
Question type: Checkbox Question



Print Version of the Budget Survey

2022 Draft Budget

Have Your Say

2022 Draft Budget Survey

Your City Budget. Have Your Say.

Welcome

Victoria City Council is looking for input to help inform how best to invest your tax dollars in 2022 to support individual and community well-being as we continue to recover from the COVID-19 pandemic.

The City's third budget during the COVID-19 pandemic proposes to invest \$264.7 million in operating and \$97.1 million in capital improvements to deliver more than 200 services and programs that the community depends on.

The operating budget is determined based on what it will cost to continue existing City services and programs. These service levels are set by Council, which works to find the right balance between delivering the high-quality services our citizens have come to expect and maintaining taxes at an affordable level.

The capital budget includes large capital projects such as park improvements and the replacement and rehabilitation of underground infrastructure.

The draft base budget proposes a 3.25 per cent tax increase to maintain current service levels. This is within Council's target of limiting the property tax increase to the rate of inflation plus one percentage point.

This follows an overall 2.03 per cent increase in 2021, which Council distributed to residential properties at 5.73 per cent, and to business properties at a decrease of 2.08 per cent. In 2020, there was a zero per cent increase for both residential and commercial properties due to the financial hardship the community was experiencing as a result of the pandemic.

To meet Council's target, City staff are recommending a series of cost-cutting measures to offset projected revenue loss due to the ongoing economic fallout of the pandemic. This includes delaying the posting of vacant positions, reducing travel for conferences and using the remaining federal-provincial Restart Grant to offset revenue shortfalls.

In addition for Budget 2022, Council is also considering investing in new programs and services to advance community priorities including preparing for a changing climate, supporting businesses to help grow the local economy, enhancing public safety, improving housing affordability and reducing plastic waste, among others. The addition of new services has the potential to add to the proposed property tax increase.

Before You Begin

Before you get started, you may want to familiarize yourself with the following information:

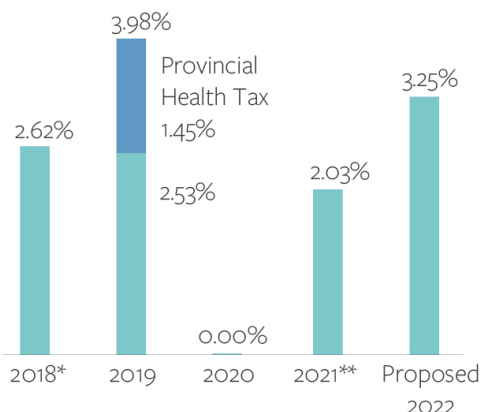
- [2022 Draft Budget Summary](#)
- [2022 Draft Budget Summary \(accessible version\)](#)
- [2022 Draft Financial Plan](#)
- 2022 Supplementary Budget Information:
 - [Appendix A1 - Summary of Requests \(Presentation\)](#)
 - [Appendix A3 - 2022 Supplemental Budget Requests](#)
 - [Appendix B2 - 2022 Strategic Plan Resource Requirements](#)
 - [Appendix C2 - Financial Plan Motions -- Report Back](#)
- [2022 VicPD Provisional Budget](#)
- [Video – A City at Work](#)
- [Video – Understanding Your City Budget](#)

Here's a look back at the property tax increase for the City of Victoria for the past five years.

2022 Draft Budget

Have Your Say

Annual Overall Tax Increase 2018–2022



*Residential property tax increase was 4.0% and Business property tax increase was 1.11%

**Residential property tax increase was 5.73% and Business property tax decrease was 2.08%

Virtual Budget Town Hall

Plan to participate in the City's [Virtual Budget Town Hall](#) that will be webcast live on **Wednesday, November 17 at 6:30 p.m.** to share your comments directly with Council on the 2022 Draft Budget.

There are many convenient ways to participate: submit a video up to three minutes in length, complete an online comment form, call in by phone or tweet @CityofVictoria using #victownhall. Due to COVID Provincial health orders, in-person attendance is limited. Learn more on how to take part at engage.victoria.ca.

Privacy statement

Thank you for taking the time to complete this voluntary survey. Please do not provide your name, address or any other personal information that identifies yourself or other individuals. Personal information that is submitted will be treated as though the City has received your consent to disclose it to the Mayor and Council, appropriate staff and the public. If you require further information about this survey, please contact engage@victoria.ca. All survey responses will become part of a public package presented at an upcoming Council meeting, part of the public record, and searchable online.

Council's [2019-2022 Strategic Plan](#) includes more than 180 actions under eight strategic objectives. A strategic objective is a high-level goal that Council is working to achieve by the end of 2022.

Please rank the City's Strategic Objectives from most to least important, with 1 being most important and 8 being least important.

(Rank each option)

- _____ Good Governance and Civic Engagement
- _____ Reconciliation and Indigenous Relations
- _____ Affordable Housing
- _____ Prosperity and Economic Inclusion
- _____ Health, Well-Being and a Welcoming City
- _____ Climate Leadership and Environmental Stewardship
- _____ Sustainable Transportation
- _____ Strong, Liveable Neighbourhoods

2022 Draft Budget

Have Your Say

For 2022, what level of priority do you place on the following for our city?

Questions	Essential Priority	High Priority	Medium Priority	Low Priority	Not a Priority
Our community is welcoming					
Our community is equitable and inclusive					
Our community is healthy					
Our community is safe					
Our community is a leader in climate action and sustainability					
Our city embraces arts and culture					
Our city is innovative					
Our city supports local businesses and economic recovery					
Our city supports vulnerable populations					
Our city supports multi-modal transportation (i.e., walking, rolling, cycling and driving)					
Our city has the infrastructure it needs for the future					

Thinking about all the programs, services and capital projects you receive from the City of Victoria, would you say that overall you get:

(Choose any one option)

- ☐ Very good value for your tax dollars
- ☐ Fairly good value for your tax dollars
- ☐ Fairly poor value for your tax dollars
- ☐ Very poor value for your tax dollars

How satisfied are you with the availability, repair or maintenance of the City of Victoria's Transportation infrastructure/amenities?

Questions	Very Satisfied	Satisfied	Neutral	Unsatisfied	Very Unsatisfied
Bike lanes					
Bridges					
City parkade parking					
Crosswalks					
On-street parking					
Roads					
Sidewalks					
Streetscaping (boulevards and trees)					

Do you have any comments or suggestions to share on the City's Transportation infrastructure budget?

2022 Draft Budget

Have Your Say

How satisfied are you with the availability, repair or maintenance of the City's Parks and Public Spaces infrastructure/amenities?

Questions	Very Satisfied	Satisfied	Neutral	Unsatisfied	Very Unsatisfied
Landscaping and natural areas					
Trees					
Dog off-leash areas					
Outdoor recreation amenities (plazas, skatepark, bike park, fitness areas)					
Outdoor seating					
Park washrooms					
Playgrounds					
Sport fields					
Lighting					

Do you have any comments or suggestions to share on the City's Parks and Public Spaces infrastructure/amenities budgets?

Do you have any comments or suggestions you would like to share about the City's operating or capital budgets proposed for 2022?

2022 Draft Budget

Have Your Say

Supplementary Budget Programs and Services

This section of the survey focuses on Supplementary Budget programs and services. Supplementary Budget items are not currently included in the 2022 Draft Budget. Council is considering new investments to advance these community priorities.

Please indicate how strongly you agree or disagree that the following items should be included in Budget 2022.

To help inform your answers, we have included a short description, cost, how much an item would add to the property tax increase, as well as links for more information.

Definitions:

FTE – means a full-time employee

Ongoing – means that this item and its cost would be included in Budget 2022 and in future City budgets

One Time – means that this item and its cost would only be included in Budget 2022. One-time costs are not funded through property tax.

New Assessed Revenue – is the amount of new property tax revenue collected in 2022 that comes from the development of new properties or additions to existing properties. Also known as non-market change, this ongoing source of revenue is used to fund ongoing expenses.

Anti-Racism Training: Provide training sessions to City leaders and key staff groupings, with training offered to more staff in 2023.

(One Time: \$32,000)

Please indicate how strongly you agree or disagree that this item should be included in Budget 2022.

Questions	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree
Anti-Racism Training					

OHS Training Professional: To advance the City's Occupational Health and Safety (OHS) training program to reduce risk of injury to employees, contractors and the public.

(1 FTE – Ongoing: \$125,000)

(+ 0.08% to property tax increase)

Please indicate how strongly you agree or disagree that this item be included in Budget 2022.

Questions	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree
OHS Training Professional					

Committee Administrator: To support the coordination and administration of Council advisory committees, working groups and task forces and to support resident participation and input into City processes.

(1 FTE – Ongoing: \$95,000)

(+ 0.06% to property tax increase)

Please indicate how strongly you agree or disagree that this item be included in Budget 2022.

Questions	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree
Committee Administrator					

2022 Draft Budget

Have Your Say

Indigenous Relations Function or Elder in Residence: This new position will help support the City's ongoing work towards reconciliation and Indigenous relations.

(1 FTE – Ongoing: Up to \$100,000)
(+ 0.07% to property tax increase)

Please indicate how strongly you agree or disagree that this item be included in Budget 2022.

Questions	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree
Indigenous Relations Function or Elder in Residence					

Reconciliation Training: Deliver cultural awareness and reconciliation training for City staff

(One Time: \$16,000)

Please indicate how strongly you agree or disagree that this item be included in Budget 2022.

Questions	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree
Reconciliation Training					

Reconciliation Grant to the Songhees and Esquimalt Nations:

Establish a Community Reconciliation Levy based on 15% of new assessed revenue allocated each year to the Songhees and Esquimalt Nations as an unconditional, ongoing grant that increases to demonstrate the City's commitment to reconciliation and to acknowledge the Lekwungen lands in a meaningful way.

For example, in 2022 the estimate for new assessed revenue is approximately \$800,000 which would result in a \$120,000 grant to the Nations.

The grant would grow each year, with 15% of new assessed revenue for the year added to the amount transferred the previous year.

For example, if 2023 also saw \$800,000 of new assessed revenue, the grant would be 15% of that, plus \$120,000 from 2022 for a total of \$240,000.

Please indicate how strongly you agree or disagree that this item be included in Budget 2022.

Questions	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree
Reconciliation Grant to the Songhees and Esquimalt Nations					

Victoria Reconciliation Dialogues: To support the cost of three Victoria Reconciliation Dialogues.

(One Time: \$45,000)

Please indicate how strongly you agree or disagree that this item be included in Budget 2022.

Questions	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree
Victoria Reconciliation Dialogues					

2022 Draft Budget

Have Your Say

Project Support – Victoria Housing Strategy Implementation: Project funding to implement the remaining actions in the Housing Strategy, which will increase the supply and diversity of affordable housing to meet the needs of low and moderate-income households.

(One Time: \$250,000)

Please indicate how strongly you agree or disagree that this item be included in Budget 2022.

Questions	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree
Project Support – Victoria Housing Strategy Implementation					

Planning Assistant: To enable the City to implement the remaining actions in its Housing Strategy and to support ongoing housing operations (annual data collection, housing research, public engagement and other housing services).

(1 FTE – Ongoing: \$90,000)

(+ 0.06% to property tax increase)

Please indicate how strongly you agree or disagree that this item be included in Budget 2022.

Questions	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree
Planning Assistant					

Tenant Support Toolkit: Part of the City's Housing Strategy, in collaboration with the Shift Demonstration Project, the toolkit aims to increase the participation of renters in engagement processes and support tenants by improving awareness of tenants' rights.

(One Time: \$15,000)

Please indicate how strongly you agree or disagree that this item be included in Budget 2022.

Questions	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree
Tenant Support Toolkit					

Development Services Planner: An additional planner will shorten development timelines by improving the ability to respond to high volumes of development applications.

(1 FTE – Ongoing: \$118,000)

(Funded through permit fees. No property tax increase.)

Please indicate how strongly you agree or disagree that this item be included in Budget 2022.

Questions	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree
Development Services Planner					

Urban Forest Specialists – Permit Applications: Dedicated specialists to review permit applications will speed up processing times.

(2 FTEs – Ongoing: \$210,000)

(Funded through permit fees. No property tax increase.)

Please indicate how strongly you agree or disagree that this item be included in Budget 2022.

Questions	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree
Urban Forest Specialists – Permit Applications					

2022 Draft Budget

Have Your Say

Aboriginal Coalition to End Homelessness: Provide annual funding to support the organization's work to address Indigenous homelessness in the community.

(Ongoing: \$100,000)
(+ 0.07% to property tax increase)

Please indicate how strongly you agree or disagree that this item be included in Budget 2022.

Questions	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree
Aboriginal Coalition to End Homelessness					

Homelessness Advisor: To resolve systemic barriers to end homelessness in the city, and partner and coordinate with external agencies and other levels of government.

(1 FTE – Ongoing: \$140,000)
(+ 0.09% to property tax increase)

Please indicate how strongly you agree or disagree that this item be included in Budget 2022.

Questions	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree
Homelessness Advisor					

Victoria 3.0 Economic Development Officer: To oversee implementation of the Victoria 3.0 Economic Action Plan and support recovery from the COVID-19 pandemic.

(1 FTE – Ongoing: \$120,000)
(+ 0.08% to property tax increase)

Please indicate how strongly you agree or disagree that this item be included in Budget 2022.

Questions	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree
Victoria 3.0 Economic Development Officer					

Arts and Innovation District Master Plan Implementation:

To support the implementation of the City's Arts and Innovation District, a hub for cross-sector collaboration, innovation, research and development, and a place where arts and culture can thrive.

(One Time: \$240,000)

Please indicate how strongly you agree or disagree that this item be included in Budget 2022.

Questions	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree
Arts and Innovation District Master Plan Implementation					

Cultural Infrastructure Grant Program: Establish an annual grant program to increase and improve performance spaces and galleries to support artists and performers, and so that residents and visitors can experience more art, more often, in safe, accessible spaces.

(Ongoing: \$250,000)
(+ 0.17% to property tax increase)

Please indicate how strongly you agree or disagree that this item be included in Budget 2022.

Questions	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree
Cultural Infrastructure Grant Program					

2022 Draft Budget

Have Your Say

[Barrier-Free Housing and Universal Design Initiative:](#)

To advance the City's Seniors Action Plan goal to make it easier for seniors to age in place.

(One Time: \$15,000)

Please indicate how strongly you agree or disagree that this item be included in Budget 2022.

Questions	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree
Barrier-Free Housing and Universal Design Initiative					

[Vision Zero Transportation Planner:](#) Provide enhanced data and analysis to make roads safer and prevent injuries and deaths.

(1 FTE – Ongoing: \$118,000)

(+ 0.08% to property tax increase)

Please indicate how strongly you agree or disagree that this item be included in Budget 2022.

Questions	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree
Vision Zero Transportation Planner					

[Vision Zero Program Development and Action Plan:](#) Develop the Vision Zero program and action plan to help make roads safer and prevent injuries and deaths.

(\$50,000/year for two years - One Time: \$100,000)

Please indicate how strongly you agree or disagree that this item be included in Budget 2022.

Questions	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree
Vision Zero Program Development and Action Plan					

[Safety Initiative Reimbursement Program:](#) A program in partnership with a local business improvement association to help support the security of Victoria's businesses or residential dwellings with small grants up to a 50% reimbursement for safety or security initiatives.

(One Time: Up to \$65,000)

Please indicate how strongly you agree or disagree that this item be included in Budget 2022.

Questions	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree
Safety Initiative Reimbursement Program					

[Transportation Electrical Designer:](#) Additional support to prepare the City's electrical infrastructure for the future and to enable Smart City infrastructure.

(1 FTE – Ongoing: \$107,000)

(+ 0.07% to property tax increase)

Please indicate how strongly you agree or disagree that this item be included in Budget 2022.

Questions	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree
Transportation Electrical Designer					

2022 Draft Budget

Have Your Say

Youth Project Coordinator: To support the implementation of the City's Youth Strategy.

(1 FTE – Ongoing: \$80,000)
(+ 0.05% to property tax increase)

Please indicate how strongly you agree or disagree that this item be included in Budget 2022.

Questions	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree
Youth Project Coordinator					

Newcomer Sport & Recreation Assistant: Additional staff support to identify and address barriers to participation in sport and recreation programs for new Canadians.

(0.5 FTE – Ongoing: \$40,000)
(+ 0.03% to property tax increase)

Please indicate how strongly you agree or disagree that this item be included in Budget 2022.

Questions	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree
Newcomer Sport & Recreation Assistant					

Newcomer Sport & Recreation Consulting: Consulting support to advise on barriers and recreation program design for newcomers.

(One Time: \$30,000)

Please indicate how strongly you agree or disagree that this item be included in Budget 2022.

Questions	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree
Newcomer Sport & Recreation Consulting					

Child Care: Engage key partners to update data to implement and monitor the City's Child Care Action Plan to increase access to childcare for Victoria families.

(One Time: \$5,000)

Please indicate how strongly you agree or disagree that this item be included in Budget 2022.

Questions	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree
Child Care					

Crossing Guards: Fund eight crossing guards at seven Victoria schools until December 2022.

(One Time: Up to \$62,000)

Please indicate how strongly you agree or disagree that this item be included in Budget 2022.

Questions	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree
Crossing Guards					

2022 Draft Budget

Have Your Say

Zero Waste: Make ongoing (previously funded for a two-year term) to carry on implementation of the City's Zero Waste Strategy, including reducing single-use items going into the landfill and enhancing garbage and kitchen scraps services.

(2 FTEs – Ongoing: \$219,000)
(+ 0.15% to property tax increase)

Please indicate how strongly you agree or disagree that this item be included in Budget 2022.

Questions	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree
Zero Waste					

Patio Operations: To continue to administer the successful Build Back Victoria program for commercial and public use, without impacting other service areas. See under Street Activities in link.

(1 FTE – Ongoing: \$107,000)
(+ 0.07% to property tax increase)

Please indicate how strongly you agree or disagree that this item be included in Budget 2022.

Questions	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree
Patio Operations					

Patio Bylaw Development: Consulting services to advise the ongoing enhancements to the Build Back Victoria program to continue to support small businesses through the recovery period.

(One Time: \$100,000)

Please indicate how strongly you agree or disagree that this item be included in Budget 2022.

Questions	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree
Patio Bylaw Development					

Get Growing, Victoria! Grant Program: Additional annual funding to expand the provision of vegetable seedlings to more families.

(Ongoing: \$27,000)
(+ 0.02% to property tax increase)

Please indicate how strongly you agree or disagree that this item be included in Budget 2022.

Questions	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree
Get Growing, Victoria! Grant Program					

Get Growing, Victoria! Food Tree Stewardship Program: Start-up funding for a new Food Tree Stewardship program.

(Ongoing: \$25,000)
(+ 0.02% to property tax increase)

Please indicate how strongly you agree or disagree that this item be included in Budget 2022.

Questions	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree
Get Growing, Victoria! Food Tree Stewardship Program					

2022 Draft Budget

Have Your Say

[Food Forest and Allotment Gardens Plan Consulting:](#) Consulting support to develop the City's Food Forest and Allotment Gardens Plan.

(One Time: \$90,000)

Please indicate how strongly you agree or disagree that this item be included in Budget 2022.

Questions	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree
Food Forest and Allotment Gardens Plan Consulting					

[Building Deconstruction Permit Administration System Towards Zero Waste Victoria:](#) Improvements to the City's permit system to include eligible demolition projects and fund stakeholder education and training.

(One Time: \$90,000)

Please indicate how strongly you agree or disagree that this item be included in Budget 2022.

Questions	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree
Building Deconstruction Permit Administration System Towards Zero Waste Victoria					

[Per Capita Neighbourhood Grant:](#) Increase the per capita grant to neighbourhood associations with community centres to the same level provided to neighbourhoods without community centres. See item 52 of link.

(Ongoing: \$59,360)

(+ 0.04% to property tax increase)

Please indicate how strongly you agree or disagree that this item be included in Budget 2022.

Questions	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree
Per Capita Neighbourhood Grant					

[Fare Free Transit for LIFE Pass Holders:](#)

Extend fare free transit to LIFE Pass holders in the City of Victoria to further support low-income residents.

(Ongoing: \$1,142,000)

(+ 0.77% to property tax increase)

Please indicate how strongly you agree or disagree that this item be included in Budget 2022.

Questions	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree
Fare Free Transit for LIFE Pass Holders					

[Our Place Society - Storage of Belongings:](#) Allocate funding to support storage of belongings.

(Ongoing: \$50,000)

(+ 0.03% to property tax increase)

Please indicate how strongly you agree or disagree that this item be included in Budget 2022.

Questions	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree
Our Place Society - Storage of Belongings:					

2022 Draft Budget

Have Your Say

Our Place Society - Extended Hours Grant: Allocate funding to extend Our Place Society's hours.

(Ongoing: \$50,000)
(+ 0.03% to property tax increase)

Please indicate how strongly you agree or disagree that this item be included in Budget 2022.

Questions	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree
Our Place Society - Extended Hours Grant					

Grant to Ending Violence Association of BC: Provide a new grant to the Ending Violence Association of BC to deliver a prevention training program geared towards hospitality and late-night venues to address sexualized violence in the community.

(One Time: \$50,000)

Please indicate how strongly you agree or disagree that this item be included in Budget 2022.

Questions	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree
Grant to End Violence					

Sheltering Support: Continued investment in a multi-disciplinary response team to mitigate risks and maintain service levels in City parks and public spaces as a result of overnight sheltering.

(8.4 FTEs - Ongoing: \$1,133,000)
(+ 0.77% to property tax increase)

Please indicate how strongly you agree or disagree that this item be included in Budget 2022.

Questions	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree
Sheltering Support:					

VicPD Co-Responder Team:

(3 FTEs – Ongoing: \$446,233. Victoria's share: \$385,233)
(+ 0.26% to property tax increase)

Please indicate how strongly you agree or disagree that this item be included in Budget 2022.

Questions	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree
VicPD Co-Responder Team					

VicPD Records Specialist:

(1 FTE – Ongoing: \$81,118. Victoria's share: \$70,029)
(+ 0.05% to property tax increase)

Please indicate how strongly you agree or disagree that this item be included in Budget 2022.

Questions	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree
VicPD Records Specialist:					

2022 Draft Budget

Have Your Say

[VicPD Business Intelligence Analyst:](#)

(1 FTE – Ongoing: \$123,511. Victoria's share: \$106,627)
(+0.07% to property tax increase)

Please indicate how strongly you agree or disagree that this item be included in Budget 2022.

Questions	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree
VicPD Business Intelligence Analyst					

[VicPD Front Desk Clerk \(Alternative to Sworn Officers\):](#)

(2 FTEs – Ongoing: \$112,613. Victoria's share: \$97,219)
(+ 0.07% to property tax increase)

Please indicate how strongly you agree or disagree that this item be included in Budget 2022.

Questions	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree
VicPD Front Desk Clerk (Alternative to Sworn Officers)					

[VicPD Cultural Liaison Officer:](#)

(1 FTE – Ongoing: \$98,745. Victoria's share: \$85,247)
(+ 0.06% to property tax increase)

Please indicate how strongly you agree or disagree that this item be included in Budget 2022.

Questions	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree
VicPD Cultural Liaison Officer:					

[VicPD Assertive Community Treatment Officer:](#)

(1 FTE - Ongoing: \$98,745. Victoria's share: \$85,247)
(+ 0.06% to property tax increase)

Please indicate how strongly you agree or disagree that this item be included in Budget 2022.

Questions	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree
VicPD Assertive Community Treatment Officer					

[VicPD Cyber Crime Sergeant:](#)

(1 FTE – Ongoing: \$127,560. Victoria's share: \$110,123)
(+ 0.07% to property tax increase)

Please indicate how strongly you agree or disagree that this item be included in Budget 2022.

Questions	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree
VicPD Cyber Crime Sergeant					

2022 Draft Budget

Have Your Say

Bylaw Support - Police: To fund two additional police officers to support Bylaw services seven days a week.

(2 FTEs – Ongoing: \$276,000)
(+ 0.19% to property tax increase)

Please indicate how strongly you agree or disagree that this item be included in Budget 2022.

Questions	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree
Bylaw Support - Police					

Bylaw Officers: To meet growing demands for service and effectively enforce City bylaws.

(\$1,070,000)
(+ 0.72% to property tax increase)

Please indicate how strongly you agree or disagree that this item be included in Budget 2022.

Questions	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree
Bylaw Officers					

Do you have additional comments about any of the Supplementary Budget Programs and Services funding requests for 2022?

Other Initiatives to Provide Additional Housing Options

Strategic Objective: Affordable Housing

City Council is seeking your input as they consider whether to prioritize two Victoria Housing Strategy initiatives -- [Tiny Homes](#) and [Tiny Homes and Garden Suites](#) -- to help provide additional housing options. Doing this would require trade-offs with other initiatives.

Please indicate how strongly you agree or disagree that the following initiatives should be moved up to start in 2022, rather than in 2023 as currently planned. To do this, the following initiatives now planned for 2022 will be impacted: 1) a family housing policy to ensure Victoria has housing suitable for families would need to be deferred to a later year, and 2) the next phase of local area planning in the Rockland, Jubilee, Oaklands and Fernwood (east) neighbourhoods would slow down or be delayed.

Tiny Homes: Allow moveable, tiny homes in all backyards that currently allow garden suites at rents of no more than \$500 per month.

Please indicate how strongly you agree or disagree that this item be included in Budget 2022.

Questions	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree
Tiny Homes					

Answer this question only if you have chosen No for Did you find the budget information materials to be helpful?

Tiny Homes and Garden Suites: Allow tiny homes and garden suites on lots that already have secondary suites or duplexes.

2022 Draft Budget

Have Your Say

Please indicate how strongly you agree or disagree that this item be included in Budget 2022.

Questions	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree
Tiny Homes and Garden Suites					

Do you have additional comments about the Other Initiatives to Provide Housing Options?

How did you find out about this survey? (Check all that apply.)

- (Choose all that apply)
- ☐ Print ad
- ☐ Online ad
- ☐ Newspaper article
- ☐ Poster
- ☐ Radio
- ☐ TV news story
- ☐ Social media site
- ☐ Friends or family
- ☐ Email

Did you find the budget information materials to be helpful?

- (Choose any one option)
- ☐ Yes
- ☐ No

If you answered "No", please let us know how we can improve our information materials.

Tell us About Yourself

Standard Demographic Questions

The following section contains optional demographic questions. We are asking these questions to learn if we are hearing from all members of our community.

We appreciate your time in filling out these questions as the more we know about our community, the better we can serve you.

If you wish to skip the demographic questions, scroll down and click Submit to complete the survey.

2022 Draft Budget

Have Your Say

Which Victoria neighbourhood do you live in?

(Choose any one option)

- ☐ Burnside Gorge
- ☐ Downtown
- ☐ Fairfield
- ☐ Fernwood
- ☐ Gonzales
- ☐ Harris-Green
- ☐ Hillside-Quadra
- ☐ James Bay
- ☐ Jubilee
- ☐ North Park
- ☐ Oaklands
- ☐ Rockland
- ☐ Victoria West
- ☐ I live in another municipality (please specify)

Do you operate a business in the City of Victoria?

(Choose any one option)

- ☐ Yes
- ☐ No

Please select one of the following age ranges:

(Choose any one option)

- ☐ 0 - 13
- ☐ 14 - 24
- ☐ 25 - 34
- ☐ 35 - 44
- ☐ 45 - 54
- ☐ 55 - 64
- ☐ 65 - 74
- ☐ 75 - 84
- ☐ 85+

How would you describe your gender identity? (Please select all that apply)

(Choose all that apply)

- ☐ Woman / Girl
- ☐ Man / Boy
- ☐ Transgender
- ☐ Cisgender
- ☐ Two Spirit
- ☐ Non-binary
- ☐ Other (please specify)

What is your ethnicity? (Please select all that apply to you)

(Choose all that apply)

- ☐ First Nation
- ☐ Metis
- ☐ Inuk/Inuit
- ☐ European (i.e., French, British, Dutch)
- ☐ South Asian (i.e., Indian, Pakistani, Sri Lankan)
- ☐ East Asian (e.g., Chinese, Japanese, Korean)
- ☐ Southeast Asian (e.g., Filipino, Vietnamese, Cambodian, Laotian, Thai)
- ☐ West Asian (e.g., Iranian, Syrian, Afghan, Saudi Arabian))
- ☐ African (e.g., Nigerian, Somali, Senegalese)
- ☐ Caribbean (e.g., Jamaican, Guyanese, Trinidadian)
- ☐ North African (e.g., Egyptian, Algerian)
- ☐ Latin American (e.g., Brazilian, Colombian, Mexican)
- ☐ Prefer not to say
- ☐ Other (please specify)

2022 Draft Budget

Have Your Say

Have you moved to Victoria in the past five years?

(Choose any one option)

- ☐ Yes
- ☐ No

Do you identify as being:

(Choose any one option)

- ☐ An immigrant
- ☐ A refugee
- ☐ None of the above

Which language(s) do you speak at home? (Select all that apply)

(Choose all that apply)

- ☐ English
- ☐ Mandarin
- ☐ Cantonese
- ☐ French
- ☐ German
- ☐ Tagalog
- ☐ Spanish
- ☐ Arabic
- ☐ Punjabi
- ☐ Japanese
- ☐ Other (please specify)

Would it help you if City documents were translated into other languages?

(Choose any one option)

- ☐ Yes
- ☐ No

What is your current housing situation?

(Choose all that apply)

- ☐ Rent
- ☐ Own
- ☐ Affordable or Below-market rental, co-ops
- ☐ Currently lack stable housing (for example, staying with a friend, living in emergency shelters, transitional housing or are without a home)
- ☐ Other (please specify)

Do you identify as being a person with a disability?

(Choose any one option)

- ☐ Yes
- ☐ No

Is there anything the City of Victoria could do to make it easier for you to share your feedback and ideas?

2022 Draft Budget

Have Your Say

Which description (category) best describes your family size?

(Choose any 1 options)

- ☐ I live alone.
- ☐ I live with one or more roommates.
- ☐ I live with my partner/spouse.
- ☐ I live with my partner/spouse and one or more children.
- ☐ I am a single parent with one or more children.
- ☐ I live in a multigenerational family with parents, grandparents (etc.) and children.
- ☐ We are two or more families sharing the same home.

What is your estimated household income (the total income of all the people in your home before taxes)?

(Choose any 1 options)

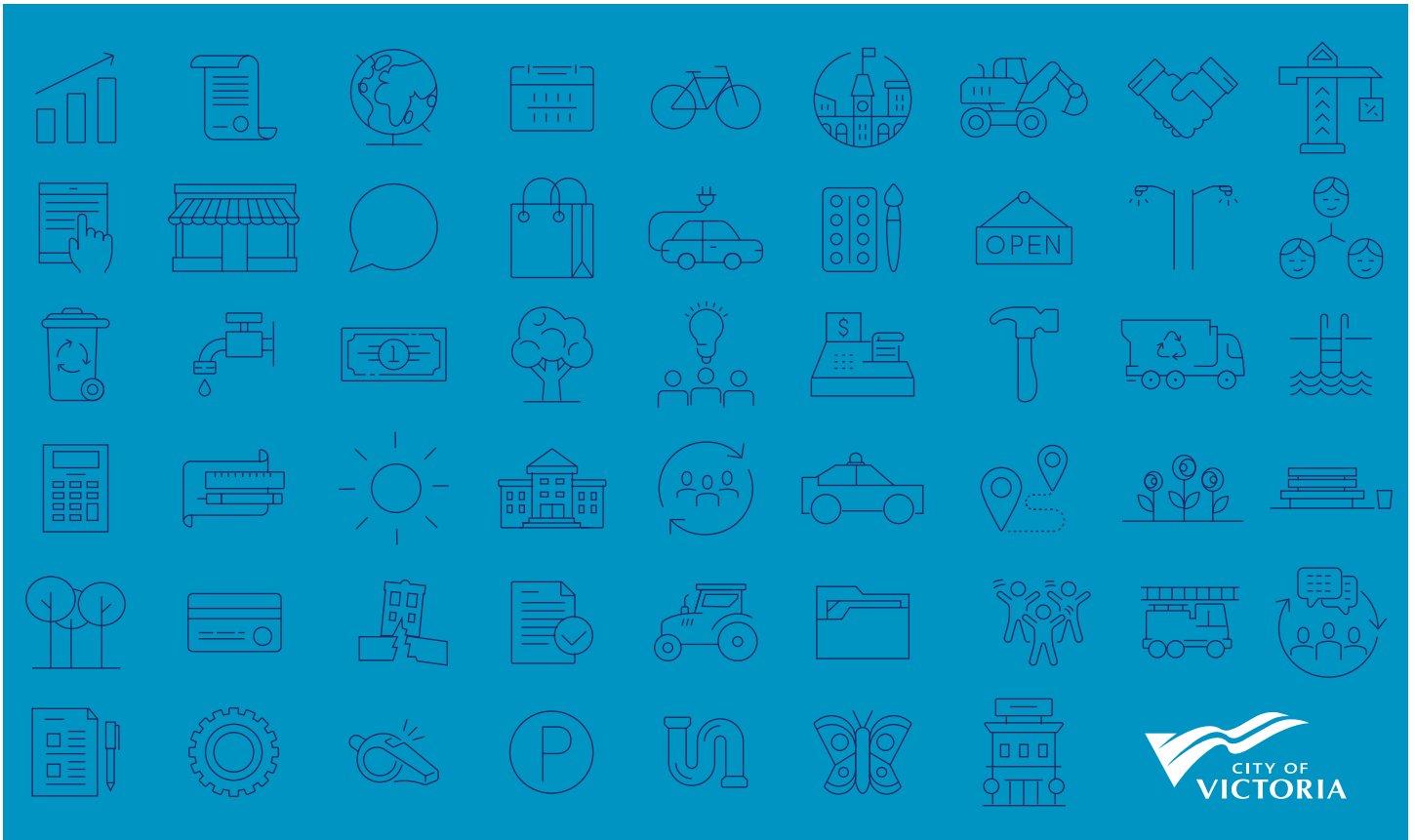
- ☐ Under \$40,000
- ☐ \$40,000- \$79,999
- ☐ \$80,000- \$124,000
- ☐ \$125,000- \$199,000
- ☐ \$200,000 and over
- ☐ Prefer not to say

Thank you for taking the time to complete these demographic questions. The City of Victoria is committed to improving how we engage with all members of our community.

2022

ATTACHMENT C

Written Budget Feedback



Dale Vanelli

From: S. 22
Sent: November 18, 2021 10:24 AM
To: Engagement
Subject: City Tax Changes

Mayor and Council:

Three quick thoughts;

1. Tax the Permissive Tax Exemption back, or a significant portion, if there is a windfall profit on lands sold as in the case of 1201 Fort/Truth Center.
2. Build up the Parks Acquisition fund. As we densify we will need more parks for those living in multi unit residentials. Court yards are not enough. (perhaps too much CAC money is being diverted to housing)
3. Support on street mental health and drug interdiction services with a separate budget item. I would suggest taking \$500,000.00 from city "nice to have" projects.(city poets, festivals, parades,) Support the police. They have been given an increasingly tougher task over the years. (both issues because of Provincial/Federal cutbacks)

S. 22

Sent from [Mail](#) for Windows

Dale Vanelli

From: S. 22
Sent: November 18, 2021 10:16 AM
To: Engagement
Subject: Competent Municipal Governance ... (or lack thereof)

Victoria Council,

I have completed the survey ... I'm fortunate to own a downtown business, and two residential rental properties in Victoria.

There are some things your Council has done of which I am in favor. Alas ... lots that I am not. I feel that you have taken on lots of issues which ARE very important but fall well outside the purview of municipal government.

The core responsibility must be for public services, facilities ... and above all, public safety. Your council seems to have lost sight of this.

I am blessed that I pay a significant amount of property tax ... this does not annoy me. Where, and how, it's being spent does.

I'm all in favor of bike lanes and many other initiatives ... but not if this means sacrificing public safety. I, as a taxpayer, do not have a bottomless check book, and I value my business & my tenants. I just want my tenants, staff, (and my son), to be able to safely shop downtown, walk to the grocery store after dark, and to enjoy Beacon Hill Park.

Crystal Pool (and other facility / infrastructure matters) seem to have gotten lost ... as has common sense? Please change course.

Regards,

S. 22

S. 22

Dale Vanelli

From: Bernard Sauvé <gm@dancevictoria.com>
Sent: November 18, 2021 8:12 AM
To: Engagement
Subject: Draft Budget 2022 Feedback

Mayor and Council,

Re: Cultural infrastructure grant program

Please make the program a permanent grant and increase the amount allocation to \$250,000.

Dance Victoria applied for a grant in the amount of \$15,000 and received \$12,500 from the program to implement some upgrades and buy specialized equipment to upgrade be able to easily adapt one its studio for film making. With the seed grant from the City Infrastructure program we were able to leverage funding from the Canadian Heritage Cultural Space Infrastructure program in the amount of \$53,000. We will apply to the BC Arts Council Infrastructure Program with a deadline of January 14, 2022 and having 2 successful grant allocations is an asset. Dance Victoria will invest money from its accumulated surplus to complete this substantial and costly undertaking. We can't stress enough the importance to the City of Victoria Infrastructure program and to make the program a permanent allocation to the City's budget. These investments are for the city, its citizens, and all of its resident artists.

Thank you.

Bernard Sauvé

Description of the project:

"DV will upgrade its Vernon Studio at its Quadra Village facility so that it can be easily adapted for film making. Currently the venue is outfitted as a dance studio with mirrors, sound, and live streaming capacity. The Vernon is one of two studios on the upper floor at Dance Victoria that can be joined together when the air-wall separating them is opened. In this configuration, the Vernon acts as the "performance space." Portable seating risers are set up in the other studio so that it becomes the "audience chamber."

Because the Vernon is the performance space, there is a grid installed at ceiling level and currently, a number of theatre lighting instruments are affixed to this grid. A number of floor-length black velour drapes are tied off on the grid as well.

The upgrade will allow DV to purchase additional black velour drape and install a traveler so that the drapes can be easily swept around the perimeter of the studio to provide a clean, smooth backdrop for filming. The largest expense in the plan is the acquisition of new lighting equipment suitable for filming (which requires brighter light than theatrical lighting can provide). These new LED instruments, mounted on the existing grid in the Vernon, will be more energy efficient. As well they provide a full spectrum of colour that in some cases and be splashed onto DV's white cyclorama hung in front of the back wall of the studio. Finally, a new, updated lighting console will be purchased to control the LED lights.

The Society's mandate includes "supporting diverse emerging dance artists and choreographers." The upgrade is in response to a trend that emerged during the pandemic. When independent dance artists were confronted with canceled contracts and lost performance opportunities, many shifted almost overnight to making dance films to be shared online. DV is making this investment to provide its resident artists and the community with a facility that allows them to continue their experimentation with film. Prior to making a

decision to proceed with this project, DV canvassed the creative community in Victoria and Vancouver and learned that 87% of these artists are interested in experimenting with film. 77% said they would use the upgraded facility. Emerging online dance festivals and other performance platforms are seeking creative content. DV can provide our region's artists with the facility to participate in this new global marketplace."

Bernard Sauvé
General Manager
Dance Victoria
250-595-1829

gm@dancevictoria.com

111 - 2750 Quadra Street
Victoria, BC V8T 4E8

<https://dancevictoria.com/getnews>



PRESENTING PARTNERS



Ballet Memphis ^{USA}
Nutcracker

December 9-12, 2021

FREE Virtual Presentation · Limited Availability

Register: DanceVictoria.com

Free!

Dale Vanelli

From: S. 22
Sent: November 18, 2021 12:24 AM
To: Engagement
Subject: Draft budget 2022 feedback

Dear Victoria City Council, Mayor, and City Staff,

I am writing to you with my feedback on the 2022 Draft Budget for the City of Victoria. Below I will discuss six key points that need to be addressed: housing, the Victoria police department, accessibility, bylaw, public engagement, and free, prior and informed consent of Indigenous peoples.

Housing:

Currently, the city of Victoria is experiencing a housing crisis, and there is a lack of affordable and expedited housing options available that meet the needs of unhoused and insecurely housed people. However, the current plans reflected in the proposed city budget outline an intent to incentivize developers and landlords, rather than prioritize the housing process for renters. There needs to be more concrete and expedited housing solutions. In the budget it is stated that there are \$120 million of funds from all three levels of government that will be used to create affordable low end market housing and housing for “chronically homeless people”, however, it is not stated where and when these temporary supportive housing or “low-income apartments” are being built. For instance, in the budget Pandora housing construction does not begin until 2024. Housing solutions need to be created tangibly, and immediately to address the lack of housing.

I am calling on city council to allocate the budget to concrete and expedited housing solutions that tangibly address the urgent nature of the housing crisis, rather than prioritizing landlords and developers.

Victoria Police Department:

In the budget an increase is proposed for crowd management and patrolling in response to larger scale organized demonstrations. This money is prioritizing the policing of events, rather than community care supports present at these events. Rather than budgeting for police patrol at events, it would be important to consider how this money can be put into the community to reflect the demands of demonstrators. For example, the proposed budget increase for “crowd management” and patrolling could be used for community created/supported solutions ie. a community crisis response team that is trained in de-escalation, trauma-informed, and anti-oppressive tactics.

I am calling on city council to allocate the money for police “crowd management” to support community created solutions that promote safety, care, harm reduction, and anti-oppression at events and demonstrations.

Accessibility:

The budget outlines many projects regarding accessibility. However, it is impossible to determine what accessibility needs are needed without consultation with those who experience disabilities and/or have varying needs. Consultation with these voices is not noted in the proposed budget, and without these voices being at the forefront of the conversation, decisions made will further contribute to ableist architecture and program development. Consulting populations with relevant lived experience helps to maintain accessibility of projects.

I am calling on city council to welcome communities with lived experience into decision making regarding accessibility and to make decisions directly informed by their needs.

Bylaw:

Within the proposed budget, a large portion of bylaw services is dedicated to patrolling parks and taking down illegal shelters (ie. taking down shelters of those who are tenting in the park because they do not have housing). Rather than the budget being allocated to bylaw services to patrol parks and to remove “illegal” sheltering, this money should be funneled into long term housing solutions and anti-poverty measures, such as comprehensive healthcare, food justice supports and more. If budgets intended for patrolling and tearing down sheltering were allocated to relevant services, such as food justice and housing, this would decrease the need for shelters in parks.

I am calling on city council to allocate the funding, that would be used to remove shelters, instead towards long-term housing solutions for those who currently have no choice but to shelter in public spaces.

Public Engagement

The Community Wellness and Peer Informed Task Force and Citizen’s Assembly have both been terminated due to completing their assigned tasks. We need these groups, or similar community participatory task forces, with new project focuses to remain funded in 2022 and beyond to allow for increased community engagement/consultation. The winding down of both of these groups means less funding and fewer pathways for equitable community engagement and consultation. It is vital for these initiatives to continue on with new project focuses, to ensure that the community is included in decision making. Alongside this, measures should be taken to make the budget review process more accessible to all folks in the community. The annual city budget is quite a dense, large, and inaccessible project. With its size and jargon, it can be quite difficult to access/understand for many who do not have the time or capacity to thoroughly read and understand the document. There needs to be tangible solutions created that make engaging in this document more accessible. Many people simply do not have the spare time and capacity to engage in municipal affairs. City council needs to ensure that folks from all walks of life are providing their input for the city’s decision-making processes.

Some ways to consider doing this could be to: split the budget into sections and review each section by section, rather than once a year all at once. Or, if there will continue to be an annual budget review process, there should be more than one town hall meeting and these should be held at varying times of the day, to allow for people with varying schedules to attend. These measures should be accompanied by funded citizen task forces that operate year-round, as noted above, to ensure increased public consultation.

I am calling on city council to make engagement in municipal affairs, such as the annual city budget, more accessible for the community- so that all community members have an opportunity to engage in, understand, and have a say in municipal affairs.

Prior and Informed Consent with Indigenous Nations:

The lək'wəṇən peoples should have informed consent for all projects occurring on their unceded territory. Despite statements made by the Mayor and Council about “decolonizing practices”, city council continues to have final say even after consultation with the nations. This is in direct violation of the rights of lək'wəṇən peoples Free, Prior, and Informed Consent. How will the city mayor and council address this violation of rights?

Free, Prior and Informed Consent (FPIC) is a specific right that pertains to Indigenous peoples and is recognised in the United Nations Declaration on the Rights of Indigenous Peoples (UNDRIP). It allows them to give or withhold consent to a project that may affect them or their territories. Once they have given their consent, they can withdraw it at any stage. Furthermore, FPIC enables them to negotiate the conditions under which the project will be designed, implemented, monitored and evaluated. This is also embedded within the universal right to self-determination.

I am calling on city council to address this violation of rights and to move forward by respecting local Indigenous nations' Free, Prior, and Informed Consent on city decision-making processes that occur on their unceded territory.

I urge you to listen to these points made and the needs of the community. We have the opportunity to address inequity in our city and create a thriving community for all who live here. Your responsibility as city employees is to make decisions informed by what the public wants and the public is asking you to divest funding from unnecessary punitive measures and use those funds to create secure housing, food security, and increased equitable public engagement in city affairs.

Sincerely,

S. 22

Dale Vanelli

From: S. 22
Sent: November 17, 2021 11:39 PM
To: Engagement
Subject: Budget

The most important thing on my mind is that you provide the funding to save Kings Rd Green space between Haultain and Kings, I go there at least once a day with my dog. It is peaceful and soothing for me. It is quite busy with dogs and people and often I meet patients or friends of patients from the cancer clinic. It is a beloved green space and myself and many others would be devastated if it was not kept as this lovely sanctuary. It is very much a part of the neighbourhood I have lived in for the last 20 years. Please save this beloved park with the necessary funding.

Sincerely,

S. 22

Sent from my iPad

Dale Vanelli

From: S. 22
Sent:
To: Engagement
Cc: Lisa Helps (Mayor); Marianne Alto (Councillor); Stephen Andrew (Councillor); Sharmarke Dubow (Councillor); Ben Isitt (Councillor); Jeremy Loveday (Councillor); Sarah Potts (Councillor); Charlayne Thornton-Joe (Councillor); Geoff Young (Councillor); S. 22
Subject: This year's budget survey

Greetings,

I'm writing to provide feedback on the draft budget for 2022/23.

I have done the budget survey for a number of years, so am aware of the questions asked in previous iterations. This year I notice that the survey (linked from <https://engage.victoria.ca/2022-draft-budget>) is heavily focussed on evaluating specific supplemental requests -- with 50 questions about specific proposed supplementary budget line items -- plus a few questions about rating of strategic priorities and satisfaction with two components of City infrastructure (transportation and parks). The only question I could find on the proposed operating or capital expenses is question 8: "Do you have any comments or suggestions you would like to share about the City's operating or capital budgets proposed for 2022?"

My impression of this approach is that Council has already made up its mind regarding operating and capital budgets and is not interested in hearing substantive input from the public around the overall weighting of the budget, which as in past years is heavily skewed to funding law and bylaw enforcement with over 25% of the proposed operating budget going to social control, and a proposed increase of more than 7% to the VicPD. In contrast very little of the proposed operating budget is allocated for the kind of transformative work that is needed here so everyone can thrive in healthy relationships to land and each other. I'm not seeing any funding for substantive decolonization (such as return of stolen lands, restitution for wealth amassed from stolen resources, and repair of settler-damaged Lkwungen territories and economies), the kind of mass-scale rapid transitions needed to address climate change, or reduction of social inequities. I'm not even seeing basic care to make sure that everyone living here has access to basics like adequate housing, nutritious food, etc. Instead what I see is that millions are proposed for containment through coercion / threat / punishment and a so-called "sheltering support program" that is actually about cleanup (treating people as trash).

Given this I'm not sure what to say about the budget, other than it is revealing around the vision for this city as one where only rich people are supported to live, where the priority is a security force to maintain the status quo rather than a commitment to change the unhealthy aspects of the status quo. I find it very sad that the City has gone in this direction and wish that there was the political will to consider doing things differently. If we invested wisely in needed infrastructure and collectively decided to take responsibility for social problems, we could live in a community where people are committed to treating each other fairly, we solve problems non-violently, and we share rather than being greedy. But instead this city seems so stuck in upholding the hoarding of wealth and creating hierarchies of normalcy that privilege some and isolate others. This budget once again pours funding into reactive, force-oriented approaches that create safety for some and violence for others, instead of putting money towards the things that create public safety for everyone. It continues a colonial

legacy of perpetrating massive theft and violence, then turning around and blaming a tiny community with the least structural power -- disproportionately Indigenous people -- with committing crimes against good upstanding citizens.

It's also revealing that attempts to have discussion about the most responsible approach to public safety are being derailed by some individuals who insist that if we don't give police the money they've asked for, we're being violent to police. Positioning police as the victims of community advocates is not honest about who has power in society and once again invisibilizes the survival struggles of the people who are most negatively impacted by the criminal punishment system. While I can sympathize with how difficult it feels to be unappreciated (as I witness every day the impact of lack of appreciation of people in the street community who do incredible community work despite being constantly harassed, underfunded, exploited, and largely unpaid) it would be completely irresponsible for us as a society to not talk about public safety and law / bylaw enforcement. We can talk and must about these issues, which affect everyone but especially the people who are most targeted for surveillance and criminalization. It would be deeply irresponsible, and indeed against Council's own stated strategic priorities, to not talk about the largest operating expense in Council's budget. It's also not doing police any favors to not have frank conversations about the impossible position they are being put in as a group being called on to fix problems they can't actually fix.

I've written many letters to Council and staff, and presented to Council many times, about the inherent violence and unsustainability of trying to solve social problems through a law enforcement approach. I've given you many examples of realistic things that are being done in other cities to shift to more constructive approaches to social problems, and I've shared examples of what I do personally as an individual. But I don't know that any of that has had any impact whatsoever. Decision-makers in this City seem determined to stick with only considering a policing approach to poverty, substance use, and mental illness (all of which are deeply racialized in their impacts) and to keep pushing this city in the direction of becoming a gated community where the "haves" live in fear of the "have-nots" and manage that fear and anxiety through armed guards. There's nothing new to say about that, just sadness that this is where things are at, and especially deep sadness about the mess we are creating for younger generations.

Sincerely,

S. 22

Dale Vanelli

From: S. 22
Sent: November 17, 2021 8:33 PM
To: Engagement
Subject: Draft budget 2022

We need to know more about the proposed Grant for first nations and how this will benefit the taxpayers of Victoria. What will the funds be used for, and how was such a Grant conceived? Also, it seems to have no end, and will only grow each year. Such a Grant, along with race-based housing, services and funding only serves to promote racism, rather than eliminate it.

Dale Vanelli

From: S. 22
Sent: November 17, 2021 7:15 PM
To: Engagement
Subject: Draft Budget 2022 Feedback

To the Mayor and Council,

I am impressed that the city has a Financial Sustainability Policy in which to fall back on *when* a rainy day comes. This is unfortunately all too rare these days for governments to plan ahead and save for the future, protecting our young from ubiquitous enslavement to debt via taxes; that being said, with the tumultuous couple years we've had enduring the pandemic and all the associated economic restrictions, I can't help but think that it may be in the best interest of the *citizens* to let us keep more of our money rather than taking more than necessary to put in reserve. Keeping property taxes at an even level rather than continuing to increase them may be just the thing we need to pay that expense burden that has outstripped our income due to the economic effects associated with COVID. City revenue will continue to increase as long as development continues and new property taxes are added to the revenue stream. Why tack on any more burden than necessary to us taxpayers who are already stretched to the limit via the regressive taxes of provincial and federal governments? I urge you to at least consider a middle ground of minimizing property taxes and placing some money in reserve or better yet, replace \$800 000 in current property taxes with the incoming taxes of new developments!

One other thing I would like to speak on; downtown Victoria has changed for the significant worse in the past few years. More and more, I am hearing people say they have little desire to go downtown beyond what is absolutely necessary. Yesterday over dinner, our friends shared that one of their neighbours got his arm slashed when he first moved to Victoria while walking downtown by a complete stranger, unprovoked. He required multiple surgeries to repair the knife damage to his arm. I'm believe this is becoming more and more common. For risk of sounding like a broken record, I lend my full support to increasing funds to public safety within reason to accomplish the most expeditious reform of the downtown core. Bylaw officers should not have to be protected by police on regular occasions. People should not have to fear random assaults walking along the streets. Empower our law enforcement officers who have a very difficult job as it is, to do their job robustly and feel supported.

Thanks for your time and consideration.

S. 22

Dale Vanelli

From: S. 22
Sent: November 17, 2021 6:20 PM
To: Engagement
Subject: new budget

I think we spent enough money on bike lanes.

We would like to see improvements to our swimming pool. When money will be allocated to go there?

S. 22

Dale Vanelli

From: S. 22
Sent: November 17, 2021 6:15 PM
To: Engagement
Subject: Draft budget 2022 feedback

I am not in favour of sending our taxpayers money to the local indigenous nations. There are many venues for individuals to donate funds to the indigenous peoples if they choose to do so. It is not the City's mandate to take our money and send it away for other causes.

I would prefer it if council could stick to the business of running the city business effectively

Incidentally, today I noticed yet another Victoria business (Oh Sugar) relocating out of town (Uptown Saanich)

Dale Vanelli

From: S. 22
Sent: November 17, 2021 5:32 PM
To: Engagement
Subject: Budget 2022

Recovery first. Budget should Not include Hiring till we get business and people back to work.
Please refrain from spending to such a degree, put on pause, other than VPD which requires full support.
Thank you.

S. 22

Sent from my iPhone

From: S. 22
Sent: November 17, 2021 5:28 PM
To: Engagement
Subject: Draft Budget 2022 Feedback

Dear Victoria City Council, Mayor, and City Staff,

I am writing to you with my feedback on the 2022 Draft Budget for the City of Victoria. Below I will discuss six key points that need to be addressed: housing, the Victoria police department, accessibility, bylaw, public engagement, and free, prior and informed consent of Indigenous peoples.

1. Housing:

Currently, the city of Victoria is experiencing a housing crisis, and there is a lack of affordable and expedited housing options available that meet the needs of unhoused and insecurely housed people. However, the current plans reflected in the proposed city budget outline an intent to incentivize developers and landlords, rather than prioritize the housing process for renters. There needs to be more concrete and expedited housing solutions. In the budget it is stated that there are \$120 million of funds from all three levels of government that will be used to create affordable low end market housing and housing for “chronically homeless people”, however, it is not stated where and when these temporary supportive housing or “low-income apartments” are being built. For instance, in the budget Pandora housing construction does not begin until 2024. Housing solutions need to be created tangibly, and immediately to address the lack of housing.

I am calling on city council to allocate the budget to *concrete* and *expedited* housing solutions that tangibly address the urgent nature of the housing crisis, rather than prioritizing landlords and developers.

2. Victoria Police Department:

In the budget an increase is proposed for crowd management and patrolling in response to larger scale organized demonstrations. This money is prioritizing the policing of events, rather than community care supports present at these events. Rather than budgeting for police patrol at events, it would be important to consider how this money can be put into the community to reflect the demands of demonstrators. For example, the proposed budget increase for “crowd management” and patrolling could be used for community created/supported solutions ie. a community crisis response team that is trained in de-escalation, trauma-informed, and anti-oppressive tactics.

I am calling on city council to allocate the money for police “crowd management” to support community created solutions that promote safety, care, harm reduction, and anti-oppression at events and demonstrations.

3. Accessibility:

The budget outlines many projects regarding accessibility. However, it is impossible to determine what accessibility needs are needed without consultation with those who experience disabilities and/or have varying needs. Consultation with these voices is not noted in the proposed budget, and without these voices being at the forefront of the conversation, decisions made will further contribute to ableist architecture and program development. Consulting populations with relevant lived experience helps to maintain accessibility of projects.

I am calling on city council to welcome communities with lived experience into decision making regarding accessibility and to make decisions directly informed by their needs.

4. Bylaw:

Within the proposed budget, a large portion of bylaw services is dedicated to patrolling parks and taking down illegal shelters (ie. taking down shelters of those who are tenting in the park because they do not have housing). Rather than the budget being allocated to bylaw services to patrol parks and to remove “illegal” sheltering, this money should be funneled into long term housing solutions and anti-poverty measures, such as comprehensive healthcare, food justice supports and more. If budgets intended for patrolling and tearing down sheltering were allocated to relevant services, such as food justice and housing, this would decrease the need for shelters in parks.

I am calling on city council to allocate the funding, that would be used to remove shelters, instead towards long-term housing solutions for those who currently have no choice but to shelter in public spaces.

5. Public Engagement

The Community Wellness and Peer Informed Task Force and Citizen’s Assembly have both been terminated due to completing their assigned tasks. We need these groups, or similar community participatory task forces, with new project focuses to remain funded in 2022 and beyond to allow for increased community engagement/consultation. The winding down of both of these groups means less funding and fewer pathways for equitable community engagement and consultation. It is vital for these initiatives to continue on with new project focuses, to ensure that the community is included in decision making. Alongside this, measures should be taken to make the budget review process more accessible to all folks in the community. The annual city budget is quite a dense, large, and inaccessible project. With its size and jargon, it can be quite difficult to access/understand for many who do not have the time or capacity to thoroughly read and understand the document. There needs to be tangible solutions created that make engaging in this document more accessible. Many people simply do not have the spare time

and capacity to engage in municipal affairs. City council needs to ensure that folks from all walks of life are providing their input for the city's decision-making processes.

Some ways to consider doing this could be to: split the budget into sections and review each section by section, rather than once a year all at once. Or, if there will continue to be an annual budget review process, there should be more than one town hall meeting and these should be held at varying times of the day, to allow for people with varying schedules to attend. These measures should be accompanied by funded citizen task forces that operate year-round, as noted above, to ensure increased public consultation.

I am calling on city council to make engagement in municipal affairs, such as the annual city budget, more accessible for the community- so that all community members have an opportunity to *engage in, understand, and have a say* in municipal affairs.

6. Prior and Informed Consent with Indigenous Nations:

The ləkʷəŋən peoples should have informed consent for all projects occurring on their unceded territory. Despite statements made by the Mayor and Council about “decolonizing practices”, city council continues to have final say even after consultation with the nations. This is in direct violation of the rights of ləkʷəŋən peoples Free, Prior, and Informed Consent. How will the city mayor and council address this violation of rights?

Free, Prior and Informed Consent (FPIC) is a specific right that pertains to Indigenous peoples and is recognised in the United Nations Declaration on the Rights of Indigenous Peoples (UNDRIP). It allows them to give or withhold consent to a project that may affect them or their territories. Once they have given their consent, they can withdraw it at any stage. Furthermore, FPIC enables them to negotiate the conditions under which the project will be designed, implemented, monitored and evaluated. This is also embedded within the universal right to self-determination.

I am calling on city council to address this violation of rights and to move forward by respecting local Indigenous nations' Free, Prior, and Informed Consent on city decision-making processes that occur on their unceded territory.

I urge you to listen to these points made and the needs of the community. We have the opportunity to address inequity in our city and create a thriving community for all who live here. Your responsibility as city employees is to make decisions informed by what the public wants and the public is asking you to divest funding from unnecessary punitive measures and use those funds to create secure housing, food security, and increased equitable public engagement in city affairs.

Sincerely,

S. 22

Dale Vanelli

From: Kegan McFadden, VAC <ed@vicartscouncil.ca>
Sent: November 17, 2021 4:00 PM
To: Engagement
Subject: Draft Budget 2022 Feedback

To the Mayor & Council,

As a grassroots organization with longstanding ties to the community since the 1960s, a membership of over 150 individual artists/art supporters and local businesses, the Victoria Arts Council applauds the efforts to ensure arts and culture is among the budget highlights for 2022 and we strongly encourage our Councillors to vote in favour of ensuring these important investments to the betterment of civic life here are not overlooked.

Specifically, we want to see us all work together to "Continue to support the design, production and installation of public art through the City's Artist-in-Residence program, Indigenous Artist-in-Residence program, Commute: Bus Shelter Art program, Commercial Alley Outdoor Art Gallery, and Kiosk program, and a Public Art Symposium. In addition, champion the literary arts with the annual City of Victoria Butler Book Prize and Children's Book Prize and support the Poet Laureate and Youth Poet Laureate programs."

Over the past year we have worked directly with Dylan Thomas (Indigenous Artists-in-Residence) on an international presentation of his artwork, having taken place in Morioka Japan as well as a corresponding group exhibition of Coast Salish artists here in Victoria. Similarly, we have presented the work of both Poet Laureate John Barton as well as current Youth Poet Laureate James Summer (in addition to having worked with nearly all past Youth Poets Laureate) through our publishing programs. Our artist members have had their visual art presented through the various art in public places throughout the City, for which we applaud these opportunities to engage with art day-to-day.

In addition, the newly incorporated Cultural Infrastructure Grant is an important step in the right direction for a small-sized city with big development plans. The VAC was fortunate to receive a grant through this new funding stream earlier this year which has meant improvements to our main gallery, including accessibility upgrades. I have previously written to you about our involvement with this specific program [email: 5 Oct 2021] and I remain enthusiastic at the possibilities for art spaces in Victoria because of these grants. However, without the continued and ongoing support from Council for the Cultural Infrastructure Grant our reputation as a city that values culture and people will be tarnished and certainly not be able to sustain the diversity of operations as prices rise and nonprofits as well as the cultural workers who maintain them are forced further and further afield.

Please vote for Arts and Culture.

Sincerely,

--

Kegan McFadden
Executive Director
Victoria Arts Council
lək'wəŋən Territories
PO BOX 8453 Stn Central
Victoria, British Columbia
V8W 3S1

Main Gallery and Administrative Office: 1800 Store Street

778.533.7123

vicartscouncil.ca

Dale Vanelli

From: S. 22
Sent: November 17, 2021 1:23 PM
To: Engagement
Subject: budget

Good Afternoon

We filled the survey out and just want to emphasize the direction we believe the city should go in at least for the short term , keeping in mind the unprecedented events, with their associated costs, of the last 2 years.

There are many infrastructure issues (roads for one a new pool for another) that should be addressed before embarking on new and ongoing grants and subsidies for local indigenous communities which ought to be a larger regional legitimate concern

In view of the weather events on the last few days and the enormous negative effect on the island and primarily the province as a whole re transportation and infrastructure needs, there should be more emphasis on climate mitigation and contingency planning for the inevitable future events..

Sincerely

S. 22

Dale Vanelli

From: S. 22
Sent: November 17, 2021 12:53 PM
To: Engagement
Subject: Victoria Budget

Hi,

We trust that the proposed budget will include a similar top up for EV charging stations in condo buildings as instituted in Saanich.

Regards,
S. 22

Dale Vanelli

From: S. 22
Sent: November 17, 2021 11:58 AM
To: Engagement
Subject: Draft Budget 2022 Feedback

I wish to give feedback for the suggestion that Victoria City Council apply a local native Reconciliation Grant that would be taken from their annual new construction revenue.

First of all, with tax issues aside (based on the above sentence, I can't see that such a grant would, in fact, affect taxpayers), I agree with Geoff Young that this burden should be on the provincial & federal government, not the City of Victoria.

However, perhaps consideration could be given to the City of Victoria taking a stand on the matter by jump-starting action to fund it for one year only. That could be publicized widely to push provincial & federal government into taking over what should be their responsibility.

S. 22

Dale Vanelli

From: Victoria Regional Pickleball <vicrpba@gmail.com>
Sent: November 17, 2021 11:09 AM
To: Engagement
Subject: Draft Budget 2022 Feedback

November 17, 2021

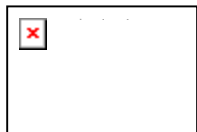
Dear Mayor and Council,

On behalf of the membership of the Victoria Regional Pickleball Association, I am writing to ask you to include funding for Phase 2, Topaz Park Plan, which scheduled 6 dedicated pickleball courts to be built at Topaz. We know that in the last budget cycle Phase 1 was scheduled and we were expecting to see the next Phase to be brought forward. There is a growing need for dedicated pickleball courts in our Region and in particular, in the City of Victoria, which has zero dedicated courts. We are aware of the recent additional lines to tennis courts in a number of City Parks. Both pickleball players and tennis players will tell you that although it is one way to increase court space it is not a perfect solution. The best solution is dedicated courts especially in an appropriate site and Topaz Park is an appropriate site. VRPA's members have involved themselves in the planning process for Topaz and were positive that the first dedicated courts in the City were coming soon. We encourage Council to continue with Phase 2 and budget accordingly. There is one alternative, albeit, not our first choice. The unused sports box could be converted to pickleball courts for under \$100,000 and could be done in a short period of time. It would quickly add more choices to players which is a positive. However, building the 6 dedicated courts according to the Plan is much preferred. If the Council agreed to fund pickleball courts for the Sport Box we ask that the 6 dedicated courts not be removed from Phase 2 of the Plan. Every single one of these courts are needed to alleviate the pressure for places to play. In September 2022, the 55+ Games will be taking place and pickleball is one of the sports included in the Games. If the City builds the Phase 2, 6 dedicated pickleball courts, then, the City becomes a partner in the Games not a bystander. We thank you for taking the time to consider our request and for assisting our Association in meeting the needs of a fun, healthy and growing sport.

Regards,
Connie McCann
President

--

VRPA



victoriapickleball.org

Dale Vanelli

From: S. 22
Sent: November 17, 2021 10:12 AM
To: Engagement
Subject: City budget

Please find ways to increase the numbers of trees and greenspace – anything to ameliorate climate change; keep any wetlands intact; preserve as much of our intact garry oak habitat as possible, and restore what has been damaged.
Thanks very much, S. 22

Dale Vanelli

From: Public Hearings
Sent: November 17, 2021 10:01 AM
To: Engagement
Subject: FW: Support for arts venues in City of Victoria Budget planning

-----Original Message-----

From: Peter Sandmark <peter@fluxmediagallery.org>
Sent: Wednesday, November 17, 2021 9:31 AM
To: Public Hearings <PublicHearings@victoria.ca>
Cc: S. 22
Subject: Support for arts venues in City of Victoria Budget planning

Dear Mayor Helps and Victoria City Council members:

I am writing on behalf of the Independent Media Producers Network Society, known as MediaNet, and for our FLUX media gallery.

Founded in 1981, we are celebrating 40 years of supporting artists and presenting works of film and video art to the general public. Over the years our organization has had to move many times, largely due to the cost of rental spaces within the downtown core area.

We feel the City must pay special attention in order to ensure that arts organizations can manage to stay in the downtown, presenting cultural events for the entire Greater Victoria public.

We have been fortunate to receive support from the City of Victoria's recent Cultural Infrastructure grant program, to help us set up our new FLUX gallery location, and we strongly urge the Council to continue and even enlarge the program. Funding for arts groups to plan for new spaces, renovate or even acquire venues is crucial if we are to ensure the arts can continue to exist in Victoria.

Sincerely yours,

Peter Sandmark
FLUX media gallery and MediaNet Executive Director

Cc. Jason Lei, President, MediaNet

<https://can01.safelinks.protection.outlook.com/?url=https%3A%2F%2Fflux-media-gallery.squarespace.com%2F&data=04%7C01%7Cengage%40victoria.ca%7C284dfecd699a4150219208d9a9f42cef%7Cd7098116c6e84d2a89eedb15b6c23375%7C0%7C0%7C637727688448153918%7CUnknown%7CTWFpbGZsb3d8eyJWljoIMC4wLjAwMDAiLCJQIjoiV2luMzliLCJBTiI6IjEhaWw1LCJXVCI6Mn0%3D%7C3000&data=83ITsNKUOJ%2Bu1qglvA%2Fsxb7q%2FWSdklbahQXG6KTZiLI%3D&reserved=0>

Dale Vanelli

From: S. 22
Sent: November 17, 2021 9:34 AM
To: Engagement
Subject: Budgeting

Don't do fancy things. The bike lanes are now empty for most of winter. Traffic sits idling at traffic Lights adding more emissions than before the bike lanes!! Lights are very badly timed.. put on An experienced person to rectify this. Cut back in spending... don't spend it all. We cannot afford continual increases in all areas, while wages stay stagnant...especially taxes.

Be wise for the times

Best regards, S. 22

Sent from my iPhone

Dale Vanelli

From: S. 22
Sent: November 17, 2021 9:02 AM
To: Engagement
Subject: Budget

I am totally against the proposal to provide grants to First Nations from our tax revenue. It is irresponsible and in the years to come will be unsustainable. Funding for Indigenous Peoples is not the responsibility of civic governments.

S. 22

Dale Vanelli

From: S. 22
Sent: November 17, 2021 8:51 AM
To: Engagement
Subject: Police Budget - Citizen(s) Input

Hello,
The proposal to increase the police budget is, in our opinion, an absolute minimum. And that as only a stop gap solution. In the long run much more policing and a much larger policing budget is required. There are many reasons for a radical increase. We are sure better informed people than us will know many of them. Please see our modest input below.

The main reason, for my wife and I, is the fact that the South West coast in general and the South Island in particular is the closest Canada has to a 'California' in terms of mild weather. This attracts many well off folks. But it also attracts the crowd that asks the question: "Where can I move in Canada where I can be most comfortable to stay outside during all seasons?". Ergo the larger proportion of homeless people in Victoria. Coupled with young age, a lack of ambition, desire to party and increased alcohol/drug use it leads to more crime. The full gambit of crime from petty bylaw infractions to serious theft and assault. And please accept that, despite our natural tendency to be optimistic about the human race, there will always be people who feel no civic duty or even a need to follow laws. Despite multiple organizations attempting to improve the situation of people with these proclivities over the decades there has been little change in the numbers. That has always been the case always will be. The problem can only be policed and curtailed by legal means.

We feel these problems, particular in the downtown core, cannot be solved until there are regular and multiple walking patrols by the police. We recognize this would require a tremendous increase in the police budget. But, in the long run, the cost to the province and its citizens would be lower than the cost inflicted upon all by the bad behaviours of the group(s) involved. In addition more foot patrols would hopefully decrease the 'catch and release' policy prevalent now. A policy that has had many, many failures.

We firmly believe that Victoria Council's ideals should be based on reality; not reality based on ideals. Please remember the pure definition of 'ideals':

"Existing as a mental image or in fancy or imagination only...
Broadly: lacking practicality"
Merriam-Webster

Thank you,
S. 22

Retired citizens who just wish to feel safe on our streets, parks & at home.

Dale Vanelli

From: S. 22
Sent: November 17, 2021 8:51 AM
To: Engagement
Subject: Budget

Hello,

First of all, I will say that your website is broken, as it will not accept a postal code when required to register. If I can't register, I can't take your survey.

I personally want to see the Police budget increased dramatically. We need far more police officers with their boots on the ground, and also available for calls, urgent or not. Waiting for police help is NOT an acceptable option, as is the case now. We need a *presence* on the urban streets. The bike idea was a good one; I don't see much of them any more.

You will need to raise taxes to accomplish this. I am certain that you will be surprised at the lack of push back *if you explain that the money will go to the police budget (and what part of it) and then just do it*. People are willing to pay taxes, just not on moving 'nice-to-have' items pushed ahead of 'we-gotta-have-it' items.

I think that current Council has completely mis-read the citizens' priorities regarding governance in Victoria. Time to backtrack and make things right.

Sincerely,
S. 22

Dale Vanelli

From: S. 22
Sent: November 17, 2021 8:22 AM
To: Engagement
Subject: Budget 2022 Input

Hi There;

As someone who has been through many public budgeting exercises, this year when the call to provide input to the 2022 City of Victoria budget came, I initially thought, "Ah, I'm going to pass on putting my 2 cents worth in this time - let the new generation do that." Then, Councillor Andrew posted on FB about the opportunity to provide input in support of \$50K for storage lockers for those who aren't housed. Instantly I grabbed that passed torch back so I could say my piece. I can't think of anything more helpful or needed for those without their own place to store day-to-day items for living than a secure storage locker. I know the anguish and disruption my unhoused cousin S. 22 faced daily having his unsecured goods stolen while he slept or momentarily set them down. Hauling his large packsack and sleeping bag around was a great encumbrance, made worse as he has a permanently damaged hip.

So, on behalf of dear S. 22 and all who are unhoused, I hope that the \$50K for storage makes its way into the 2022 City of Victoria budget.

Many thanks, Joanne

S. 22

Dale Vanelli

From: S. 22
Sent: November 17, 2021 7:22 AM
To: Engagement
Subject: RE: new funding for indigenous groups as a sign of good will

I just had a look at the proposed 3.25% city budget, which reminded me to give feedback on council's consideration to provide a percentage of goodwill funding to indigenous groups on an ongoing basis.

I DO NOT agree with this proposal. This is not the role of the city mayor and councilors to allocate our city tax dollars to. This is not what tax dollars are meant to fund.

Other levels of government, with our tax dollars, are providing money to support indigenous groups. Especially concerning is the suggestion it be done on an ongoing percentage basis.

Again, I DO NOT SUPPORT or agree with this proposal.

S. 22

Dale Vanelli

From: S. 22
Sent: November 16, 2021 9:06 PM
To: Engagement
Subject: 2022 Draft Budget Feedback

I shall keep my comments short and to the point.

Stop wasting our precious tax dollars on those bleeding heart initiatives.

Fix the pot holes in the roads, and for once try asking Vic Pd just what's it going to take to restore law and order on the streets. Stop forcing Vic Pd to operate under impossible conditions by means of a

skeleton budget forced upon them.

S. 22

Victoria, property tax payer.

From: S. 22
Sent: November 16, 2021 6:07 PM
To: Engagement
Subject: Draft Budget 2022 Feedback

Dear Victoria City Council, Mayor, and City Staff,

I am writing to you with my feedback on the 2022 Draft Budget for the City of Victoria. Below I will discuss six key points that urgently need to be addressed moving forward: housing, the Victoria police department, accessibility, bylaw, public engagement, and free, prior and informed consent of Indigenous peoples.

1. Housing:

Currently, the city of Victoria is experiencing a housing crisis, and there is a lack of affordable and expedited housing options available that meet the needs of unhoused and insecurely housed people. However, the current plans reflected in the proposed city budget outline an intent to incentivize developers and landlords, rather than prioritize the housing process for renters. There needs to be more concrete and expedited housing solutions. In the budget it is stated that there are \$120 million of funds from all three levels of government that will be used to create affordable low end market housing and housing for “chronically homeless people”, however, it is not stated where and when these temporary supportive housing or “low-income apartments” are being built. For instance, in the budget Pandora housing construction does not begin until 2024. Housing solutions need to be created tangibly, and immediately to address the lack of housing.

I am calling on city council to allocate the budget to *concrete* and *expedited* housing solutions that tangibly address the urgent nature of the housing crisis, rather than prioritizing landlords and developers.

2. Victoria Police Department:

In the budget an increase is proposed for crowd management and patrolling in response to larger scale organized demonstrations. This money is prioritizing the policing of events, rather than community care supports present at these events. Rather than budgeting for police patrol at events, it would be important to consider how this money can be put into the community to reflect the demands of demonstrators. For example, the proposed budget increase for “crowd management” and patrolling could be used for community created/supported solutions ie. a community crisis response team that is trained in de-escalation, trauma-informed, and anti-oppressive tactics.

I am calling on city council to allocate the money for police “crowd management” to support community created solutions that promote safety, care, harm reduction, and anti-oppression at events and demonstrations.

3. Accessibility:

The budget outlines many projects regarding accessibility. However, it is impossible to determine what accessibility needs are needed without consultation with those who experience disabilities and/or have varying needs. Consultation with these voices is not noted in the proposed budget, and without these voices being at the forefront of the conversation, decisions made will further contribute to ableist architecture and program development. Consulting populations with relevant lived experience helps to maintain accessibility of projects.

I am calling on city council to welcome communities with lived experience into decision making regarding accessibility and to make decisions directly informed by their needs.

4. Bylaw:

Within the proposed budget, a large portion of bylaw services is dedicated to patrolling parks and taking down illegal shelters (ie. taking down shelters of those who are tenting in the park because they do not have housing). Rather than the budget being allocated to bylaw services to patrol parks and to remove “illegal” sheltering, this money should be funneled into long term housing solutions and anti-poverty measures, such as comprehensive healthcare, food justice supports and more. If budgets intended for patrolling and tearing down sheltering were allocated to relevant services, such as food justice and housing, this would decrease the need for shelters in parks.

I am calling on city council to allocate the funding, that would be used to remove shelters, instead towards long-term housing solutions for those who currently have no choice but to shelter in public spaces.

5. Public Engagement

The Community Wellness and Peer Informed Task Force and Citizen’s Assembly have both been terminated due to completing their assigned tasks. We need these groups, or similar community participatory task forces, with new project focuses to remain funded in 2022 and beyond to allow for increased community engagement/consultation. The winding down of both of these groups means less funding and fewer pathways for equitable community engagement and consultation. It is vital for these initiatives to continue on with new project focuses, to ensure that the community is included in decision making. Alongside this, measures should be taken to make the budget review process more accessible to all folks in the community. The annual city budget is quite a dense, large, and inaccessible project. With its size and jargon, it can be quite difficult to access/understand for many who do not have the time or capacity to thoroughly read and understand the document. There needs to be tangible solutions created that make engaging in this document more accessible. Many people simply do not have the spare time and capacity to engage in municipal affairs. City council needs to ensure that folks from all walks of life are providing their input for the city’s decision-making processes.

Some ways to consider doing this could be to: split the budget into sections and review each section by section, rather than once a year all at once. Or, if there will continue to be an annual budget review process, there should be more than one town hall meeting and these should be held at varying times of the day, to allow for people with varying schedules to attend. These measures should be accompanied by funded citizen task forces that operate year-round, as noted above, to ensure increased public consultation.

I am calling on city council to make engagement in municipal affairs, such as the annual city budget, more accessible for the community- so that all community members have an opportunity to *engage in, understand, and have a say* in municipal affairs.

6. Prior and Informed Consent with Indigenous Nations:

The ɫəkʷəŋən peoples should have informed consent for all projects occurring on their unceded territory. Despite statements made by the Mayor and Council about “decolonizing practices”, city council continues to have final say even after consultation with the nations. This is in direct violation of the rights of ɫəkʷəŋən peoples Free, Prior, and Informed Consent. How will the city mayor and council address this violation of rights?

Free, Prior and Informed Consent (FPIC) is a specific right that pertains to Indigenous peoples and is recognised in the United Nations Declaration on the Rights of Indigenous Peoples (UNDRIP). It allows them to give or withhold consent to a project that may affect them or their territories. Once they have given their consent, they can withdraw it at any stage. Furthermore, FPIC enables them to negotiate the conditions under which the project will be designed, implemented, monitored and evaluated. This is also embedded within the universal right to self-determination.

I am calling on city council to address this violation of rights and to move forward by respecting local Indigenous nations' Free, Prior, and Informed Consent on city decision-making processes that occur on their unceded territory.

I urge you to listen to these points made and the needs of the community. We have the opportunity to address inequity in our city and create a thriving community for all who live here. Your responsibility as city employees is to make decisions informed by what the public wants and the public is asking you to divest funding from unnecessary punitive measures and use those funds to create secure housing, food security, and increased equitable public engagement in city affairs.

Sincerely,

S. 22

She/they/he

I am an uninvited guest on the traditional and unceded territories of the ɫəkʷəŋən speaking peoples; the Esquimalt, Songhees, and W̱SÁNEĆ peoples. I would like to give thanks to and acknowledge the strengths and resiliency of its peoples, despite historical and current injustices, and to state my commitment to actively participating in antiracism and dismantling colonialism.

From: S. 22
Sent: November 16, 2021 5:17 PM
To: Engagement
Subject: Draft Budget 2022 Feedback

Dear Victoria City Council, Mayor, and City Staff,

I am writing to you with my feedback on the 2022 Draft Budget for the City of Victoria. Below I will discuss six key points that need to be addressed: housing, the Victoria police department, accessibility, bylaw, public engagement, and free, prior and informed consent of Indigenous peoples.

1. Housing:

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I am calling on city council to allocate the budget to *concrete* and *expedited* housing solutions that tangibly address the urgent nature of the housing crisis, rather than prioritizing landlords and developers. Alongside increased rental protection for tenants and regulating of the rental market.

2. Victoria Police Department:

In the budget an increase is proposed for crowd management and patrolling in response to larger scale organized demonstrations. This money is prioritizing the policing of events, rather than community care supports present at these events. Rather than budgeting for police patrol at events, it would be important to consider how this money can be put into the community to reflect the demands of demonstrators. For example, the proposed budget increase for “crowd management” and patrolling could be used for community created/supported solutions ie. a community crisis response team that is trained in de-escalation, trauma-informed, and anti-oppressive tactics.

I am calling on city council to allocate the money for police “crowd management” to support community created solutions that promote safety, care, harm reduction, and anti-oppression at events and demonstrations.

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I am calling on city council to welcome communities with lived experience into decision making regarding accessibility and to make decisions directly informed by their needs.

4. Bylaw:

Within the proposed budget, a large portion of bylaw services is dedicated to patrolling parks and taking down illegal shelters (ie. taking down shelters of those who are tenting in the park because they do not have housing). Rather than the budget being allocated to bylaw services to patrol parks and to remove “illegal” sheltering, this money should be funneled into long term housing solutions and anti-poverty measures, such as comprehensive healthcare, food justice supports and more. If budgets intended for patrolling and tearing down sheltering were allocated to relevant services, such as food justice and housing, this would decrease the need for shelters in parks.

I am calling on city council to allocate the funding, that would be used to remove shelters, instead towards long-term housing solutions for those who currently have no choice but to shelter in public spaces.

5. Public Engagement

The Community Wellness and Peer Informed Task Force and Citizen’s Assembly have both been terminated due to completing their assigned tasks. We need these groups, or similar community participatory task forces, with new project focuses to remain funded in 2022 and beyond to allow for increased community engagement/consultation. The winding down of both of these groups means less funding and fewer pathways for equitable community engagement and consultation. It is vital for these initiatives to continue on with new project focuses, to ensure that the community is included in decision making. Alongside this, measures should be taken to make the budget review process more accessible to all folks in the community. The annual city budget is quite a dense, large, and inaccessible project. With its size and jargon, it can be quite difficult to access/understand for many who do not have the time or capacity to thoroughly read and understand the document. There needs to be tangible solutions created that make engaging in this document more accessible. Many people simply do not have the spare time and capacity to engage in municipal affairs. City council needs to ensure that folks from all walks of life are providing their input for the city’s decision-making processes.

Some ways to consider doing this could be to: split the budget into sections and review each section by section, rather than once a year all at once. Or, if there will continue to be an annual budget review process, there should be more than one town hall meeting and these should be held at varying times of the day, to allow for people with varying schedules to attend. These measures should be accompanied by funded citizen

task forces that operate year-round, as noted above, to ensure increased public consultation.

I am calling on city council to make engagement in municipal affairs, such as the annual city budget, more accessible for the community- so that all community members have an opportunity to *engage in, understand, and have a say* in municipal affairs.

6. Prior and Informed Consent with Indigenous Nations:

The ɫəkwəŋən peoples should have informed consent for all projects occurring on their unceded territory. Despite statements made by the Mayor and Council about “decolonizing practices”, city council continues to have final say even after consultation with the nations. This is in direct violation of the rights of ɫəkwəŋən peoples Free, Prior, and Informed Consent. How will the city mayor and council address this violation of rights?

Free, Prior and Informed Consent (FPIC) is a specific right that pertains to Indigenous peoples and is recognised in the United Nations Declaration on the Rights of Indigenous Peoples (UNDRIP). It allows them to give or withhold consent to a project that may affect them or their territories. Once they have given their consent, they can withdraw it at any stage. Furthermore, FPIC enables them to negotiate the conditions under which the project will be designed, implemented, monitored and evaluated. This is also embedded within the universal right to self-determination.

I am calling on city council to address this violation of rights and to move forward by respecting local Indigenous nations' Free, Prior, and Informed Consent on city decision-making processes that occur on their unceded territory.

Additionally on Pg. 643 of the Draft Budget, re: Project: Bus Shelter Installation, “By improving the level of amenities at bus stops, the City promotes greater use of transit, reducing single occupancy vehicle trips in the City.”

-Wouldn't decreasing or abolishing fares promote greater use of transit and allow for greater accessibility to those who cannot afford fares currently?

On Pg. 705: Public Washroom Improvements, “For 2022, staff propose investments to existing public washrooms in Beacon Hill Park, including the buildings located on Nursery Road and at the intersection of the Cook St and Dallas Road.”

-In the upcoming year will there be any new construction of washrooms? Because of the increase in sheltering in public spaces and the continuation of the COVID pandemic- construction of new bathrooms in areas where there are none is critical. Public bathrooms benefit everyone for various reasons; whether it be people who are sheltering, people who experience incontinence, younger children etc.

I urge you to listen to these points made and the needs of the community. We have the opportunity to address inequity in our city and create a thriving community for all who live here. Your responsibility as city employees is to make decisions informed by what the public wants and the public is asking you to divest funding from unnecessary punitive measures and use those funds to create secure housing, food security, and increased equitable public engagement in city affairs.

Sincerely,
S. 22

a concerned citizen of Victoria

S. 22

They/them

Settler on ləkʷəŋən and W̱SÁNEĆ lands. I stand in solidarity with Indigenous sovereignty and acknowledgement of the historical and contemporary colonial harms that have been enacted by settlers to Indigenous folks.

S. 22

From:
Sent: November 16, 2021 4:47 PM
To: Engagement
Subject: Draft Budget 2022 Feedback

Dear Victoria City Council, Mayor, and City Staff,

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1. Housing:

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I am calling on city council to allocate the budget to *concrete* and *expedited* housing solutions that tangibly address the urgent nature of the housing crisis, rather than prioritizing landlords and developers.

2. Victoria Police Department:

In the budget an increase is proposed for crowd management and patrolling in response to larger scale organized demonstrations. This money is prioritizing the policing of events, rather than community care supports present at these events. Rather than budgeting for police patrol at events, it would be important to consider how this money can be put into the community to reflect the demands of demonstrators. For example, the proposed budget increase for “crowd management” and patrolling could be used for community created/supported solutions ie. a community crisis response team that is trained in de-escalation, trauma-informed, and anti-oppressive tactics.

I am calling on city council to allocate the money for police “crowd management” to support community created solutions that promote safety, care, harm reduction, and anti-oppression at events and demonstrations.

3. Accessibility:

The budget outlines many projects regarding accessibility. However, it is impossible to determine what accessibility needs are needed without consultation with those who experience

disabilities and/or have varying needs. Consultation with these voices is not noted in the proposed budget, and without these voices being at the forefront of the conversation, decisions made will further contribute to ableist architecture and program development. Consulting populations with relevant lived experience helps to maintain accessibility of projects.

I am calling on city council to welcome communities with lived experience into decision making regarding accessibility and to make decisions directly informed by their needs.

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I am calling on city council to make engagement in municipal affairs, such as the annual city budget, more accessible for the community- so that all community members have an opportunity to *engage in, understand, and have a say* in municipal affairs.

6. Prior and Informed Consent with Indigenous Nations:

The ləkʷəŋən peoples should have informed consent for all projects occurring on their unceded territory. Despite statements made by the Mayor and Council about “decolonizing practices”, city council continues to have final say even after consultation with the nations. This is in direct violation of the rights of ləkʷəŋən peoples Free, Prior, and Informed Consent. How will the city mayor and council address this violation of rights?

Free, Prior and Informed Consent (FPIC) is a specific right that pertains to Indigenous peoples and is recognised in the United Nations Declaration on the Rights of Indigenous Peoples (UNDRIP). It allows them to give or withhold consent to a project that may affect them or their territories. Once they have given their consent, they can withdraw it at any stage. Furthermore, FPIC enables them to negotiate the conditions under which the project will be designed, implemented, monitored and evaluated. This is also embedded within the universal right to self-determination.

I am calling on city council to address this violation of rights and to move forward by respecting local Indigenous nations' Free, Prior, and Informed Consent on city decision-making processes that occur on their unceded territory.

I urge you to listen to these points made and the needs of the community. We have the opportunity to address inequity in our city and create a thriving community for all who live here. Your responsibility as city employees is to make decisions informed by what the public wants and the public is asking you to divest funding from unnecessary punitive measures and use those funds to create secure housing, food security, and increased equitable public engagement in city affairs.

Sincerely,

S. 22

Dale Vanelli

From: S. 22
Sent: November 16, 2021 11:34 AM
To: Engagement
Subject: 2022 DRAFT BUDGET FEEDBACK

Hello and good morning and thank you for again having an opportunity to provide input into your budget planning. This will be about year number 4 for me in providing ideas and thoughts, ALL of which have met with deaf ears and an apparent lack of fiscal prudence. But in the interest of public discourse, please allow me to offer.....

- with your proposed 3.25% increase in budget you again assume an endless supply of cash in the pockets of taxpayers of our fair city. And in the same breath as you increase taxes, you expect others to 'make things more affordable' for those who choose to live within the city's four walls.
- the Mayor's lament that parking revenue is down seems surprising to her. The same woman whose practices and ideals have made downtown unsafe due to crime and the never to end homeless issue. Coupled with her rapid, get in done before I leave in November 2022 bike lane projects, I visit downtown about 80% less than I did 5 years ago.
- Council's desire to have new programs or new employees or nice to haves must end. FOCUS on the CORE BUSINESS of what cities are expected to do!! Safety, roads and sewers, parks and garbage should be your priorities. NOT poet laureates or homeless advocacy or a pre-occupation with issues outside of your mandate. Stick to your knitting and do some things very well instead of alot of things haphazardly
- the preamble to the request for submissions speaks to 'maintaining current levels' of city services. Let me speak to those current levels resulting from paying attention as I walk my neighbourhood.....
- a city employee enjoyed a 45 minute coffee break while I sat in my local haunt. When I wrote to the city, I was dismissed as if i was intruding
- that employee works on a crew which I observed arriving on the job site at 8:35 am, leaving for coffee at 9:50 am returning at 10:30 am, leaving at 11:55 for lunch with a return at 1 pm. then departed the job at 2:30 pm never to return that day. Efficient NO. Cost effective NO Current levels maintained YES
- street sweepers visit our street sporadically. The job I assume is to sweep the curbs of debris. Cannot be done due to 70% of the curbside being occupied by cars. The sweeper goes down the middle of the road where there is no debris; when he can go along the curb it is done with such speed as to pick up a limited amount of debris. When asked repeatedly why not move vehicles as in other jurisdictions, I am again met with blank stares. Great leadership Efficient NO. Cost effective NO Current levels maintained YES
- lastly, what costs are associated with our brave firefighters taking time on their shift, driving a large pumper truck, to the Thrifty Foods to shop for dinner? Three of them to pick up groceries? I shop on my own time in my own vehicle.....is it a safety issue??

So, how about sending out a missive to your senior managers and department heads asking for them to be strategic in their spending? Look at cutting labour costs? Look at contracting out? Look at nice to haves vs. must haves?

As I noted in my opening paragraph, prior requests have been met with deaf ears. I expect nothing less again this year .

Thank for the opportunity.

Sincerely,

S. 22

From: S. 22
Sent: November 16, 2021 10:08 AM
To: Engagement
Subject: Draft budget 2022 feedback

Dear Victoria City Council, Mayor, and City Staff,

I am an Indigenous, queer, college student writing to you with my feedback on the 2022 Draft Budget for the City of Victoria. Below I will discuss six key points that need to be addressed: housing, the Victoria police department, accessibility, bylaw, public engagement, and free, prior and informed consent of Indigenous peoples.

1. Housing:

Currently, the city of Victoria is experiencing a housing crisis, and there is a lack of affordable and expedited housing options available that meet the needs of unhoused and insecurely housed people. However, the current plans reflected in the proposed city budget outline an intent to incentivize developers and landlords, rather than prioritize the housing process for renters. There needs to be more concrete and expedited housing solutions. In the budget it is stated that there are \$120 million of funds from all three levels of government that will be used to create affordable low end market housing and housing for “chronically homeless people”, however, it is not stated where and when these temporary supportive housing or “low-income apartments” are being built. For instance, in the budget Pandora housing construction does not begin until 2024. Housing solutions need to be created tangibly, and immediately to address the lack of housing.

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I am calling on city council to welcome communities with lived experience into decision making regarding accessibility and to make decisions directly informed by their needs.

4. Bylaw:

Within the proposed budget, a large portion of bylaw services is dedicated to patrolling parks and taking down illegal shelters (ie. taking down shelters of those who are tenting in the park because they do not have housing). Rather than the budget being allocated to bylaw services to patrol parks and to remove “illegal” sheltering, this money should be funneled into long term housing solutions and anti-poverty measures, such as comprehensive healthcare, food justice supports and more. If budgets intended for patrolling and tearing down sheltering were allocated to relevant services, such as food justice and housing, this would decrease the need for shelters in parks.

I am calling on city council to allocate the funding, that would be used to remove shelters, instead towards long-term housing solutions for those who currently have no choice but to shelter in public spaces.

5. Public Engagement

The Community Wellness and Peer Informed Task Force and Citizen’s Assembly have both been terminated due to completing their assigned tasks. We need these groups, or similar community participatory task forces, with new project focuses to remain funded in 2022 and beyond to allow for increased community engagement/consultation. The winding down of both of these groups means less funding and fewer pathways for equitable community engagement and consultation. It is vital for these initiatives to continue on with new project focuses, to ensure that the community is included in decision making. Alongside this, measures should be taken to make the budget review process more accessible to all folks in the community. The annual city budget is quite a dense, large, and inaccessible project. With its size and jargon, it can be quite difficult to access/understand for many who do not have the time or capacity to thoroughly read and understand the document. There needs to be tangible solutions created that make engaging in this document more accessible. Many people simply do not have the spare time and capacity to engage in municipal affairs. City council needs to ensure that folks from all walks of life are providing their input for the city’s decision-making processes.

Some ways to consider doing this could be to: split the budget into sections and review each section by section, rather than once a year all at once. Or, if there will continue to be an annual budget review process, there should be more than one town hall meeting and these should be held at varying times of the day, to allow for people with varying schedules to attend. These measures should be accompanied by funded citizen task forces that operate year-round, as noted above, to ensure increased public consultation.

I am calling on city council to make engagement in municipal affairs, such as the annual city budget, more accessible for the community- so that all community members have an opportunity to *engage in, understand, and have a say* in municipal affairs.

6. Prior and Informed Consent with Indigenous Nations:

The ɫəkʷəŋən peoples should have informed consent for all projects occurring on their unceded territory. Despite statements made by the Mayor and Council about “decolonizing practices”, city council continues to have final say even after consultation with the nations. This is in direct violation of the rights of ɫəkʷəŋən peoples Free, Prior, and Informed Consent. How will the city mayor and council address this violation of rights?

Free, Prior and Informed Consent (FPIC) is a specific right that pertains to Indigenous peoples and is recognised in the United Nations Declaration on the Rights of Indigenous Peoples (UNDRIP). It allows them to give or withhold consent to a project that may affect them or their territories. Once they have given their consent, they can withdraw it at any stage. Furthermore, FPIC enables them to negotiate the conditions under which the project will be designed, implemented, monitored and evaluated. This is also embedded within the universal right to self-determination.

I am calling on city council to address this violation of rights and to move forward by respecting local Indigenous nations' Free, Prior, and Informed Consent on city decision-making processes that occur on their unceded territory.

I urge you to listen to these points made and the needs of the community. We have the opportunity to address inequity in our city and create a thriving community for all who live here. Your responsibility as city employees is to make decisions informed by what the public wants and the public is asking you to divest funding from unnecessary punitive measures and use those funds to create secure housing, food security, and increased equitable public engagement in city affairs.

Sincerely,

S. 22

Dale Vanelli

From: S. 22
Sent: November 16, 2021 10:08 AM
To: Engagement
Subject: Draft Budget 2022 Feedback

Hello,

Please see below email sent Monday Nov. 15, 2021 regarding the above subject. Could I please have my email included in the formal process being discussed?

Kind regards,

S. 22

----- Forwarded message -----

From: S. 22
Date: Mon, 15 Nov 2021 at 10:36
Subject: In support of increased police funding/resources and a "Safe City"
To: <mayorandcouncil@victoria.ca>, <mayorandcouncil@esquimalt.ca>

Dear Mayor Lisa Helps and Council, Mayor Desjardins and Council,

I write this email to you to request an increase in police funding. I am very concerned about the escalating criminal activity that has emerged in our City. Victoria is in a State of Crisis with an alarming escalation in violence, anarchy and criminal activity – statistics prove that Victoria has become one of the most dangerous cities in Canada. The Vic PD has been underfunded, under-resourced and understaffed for many years and no longer has the necessary resources to counteract the rise in criminal activity and public disorder.

Public safety is critical for everyone. It is critical that the Mayor and Council begin a co-ordinated and aggressive advocacy effort to the BC Provincial Government for more funds to fulfill the drastic need for more support and social services for the homeless, mentally ill and addicted.

Although I am a resident of Saanich, I am often downtown for shopping, theatre-going and personal activities such as singing in the choir at the Victoria Conservatory on Pandora and Quadra. I feel more and more unsafe in Victoria, especially in the evening as I am often yelled at and occasionally followed for a few blocks while getting to my car. I have considered carrying personal protection in my purse. Having travelled to other countries in the past, I find myself feeling more at risk in my own city than I have in any other city I've travelled to (including Istanbul, Paris, London and Dublin). A result of this is that I am now travelling to other areas to do my shopping, etc. (like Langford and View Royal).

I am very sad at this situation as I grew up in Victoria and it has definitely not evolved into the confident, strong and beautiful city it should be.

It is essential that Mayors and Councils vote to invest in the safety and protection of its citizens by approving Vic PD's upcoming budget which includes an increase in police officers, mental health support positions and civilian staff.

Kind regards,

S. 22

Dale Vanelli

From: S. 22
Sent: November 16, 2021 8:44 AM
To: Engagement
Subject: Draft Budget 2022 Feedback

I am a long time hardened downtown resident, always comfortable walking to and from restaurants, concerts, shopping, late night walks. Lately that has changed. I went past Alex Gooldin Hall this weekend, and I can't see any way it can be used for concerts or classes. People won't be willing to pass all the tents, debris, angry street people. I have never seen so many out of control street people, damaged windows, smashed bottles from recycling bins, theft from local yards, cars, homes. For the first time in forty years of living in our house, we keep the gates bolted.

I am watching our beloved city being destroyed. And to hear that a majority of city council is against increasing the police budget terrifies me. We NEED to be able to feel safe on the streets, in our homes! Please please fund the police budget fully. What use are bike lanes if all the bikes get trashed or stolen?

Sent from my iPad

Dale Vanelli

From: Public Hearings
Sent: November 16, 2021 8:20 AM
To: Engagement
Subject: FW: REVISED opposition to Community Reconciliation Levy

Good morning,

Here is another email. Are you able to respond to the below?

Legislative Services
City of Victoria
1 Centennial Square, Victoria BC V8W 1P6
T 250.123.4567 C 250.123.4567



The City of Victoria is located on the homelands of the Songhees and Esquimalt People.

From: S. 22

Sent: Friday, November 12, 2021 2:51 PM

To: Lisa Helps (Mayor) <LHelps@victoria.ca>; Marianne Alto (Councillor) <MAlto@victoria.ca>; Stephen Andrew (Councillor) <stephen.andrew@victoria.ca>; Sharmarke Dubow (Councillor) <sdubow@victoria.ca>; Ben Isitt (Councillor) <BIsitt@victoria.ca>; Jeremy Loveday (Councillor) <jloveday@victoria.ca>; Sarah Potts (Councillor) <spotts@victoria.ca>; Charlayne Thornton-Joe (Councillor) <cth Thornton-joe@victoria.ca>; Geoff Young (Councillor) <gyoung@victoria.ca>

Cc: Public Hearings <PublicHearings@victoria.ca>

Subject: REVISED opposition to Community Reconciliation Levy

Hello Mayor and Councillors:

I am unable to attend the pre-budget town hall on November 17th. I am sending you this note instead.

I watched the meeting on November 4th, when you reached a compromise on the Community Reconciliation Levy. To me, the notion of sharing wealth with the Songhees and Esquimalt Nations has a lot of merit. However, I think the form you chose is wrong, in two main ways.

First, a long-term financial agreement -- "in perpetuity" is the phrase repeated during your meeting -- is too important to be settled with a survey and inclusion in one pre-budget town hall session. It demands a wider public debate, and it should be championed by people who pledge to be in office as it is implemented. It is disingenuous for a council to create a perpetual obligation in its last budget, hoping to bind future councils to the agreement. It is also unfair.

What I would support: Make a one-time commitment in the budget for 2022, and suggest a framework for future grants. Make sure the councillors and mayor who are elected in 2022 discuss that future. If you're running for election or re-election next year, make this a significant part of your campaign.

Second, the formula you propose for the grants is fatally flawed. The plan to repeat each year's total grant every year creates increases that cannot be sustained. The first year's grant is granted again in every subsequent year; the second year's grant is granted again in every subsequent year; and so on in perpetuity. The year-over-year increases appear manageable in the early years, but they compound very quickly. It appears that you are offering 15% of each year's New Assessed Revenue, but you are granting much more than that, and soon.

An example based on numbers used in your discussion: If New Assessed Revenue (NAR) remains stable at \$1,000,000 per year, you grant **\$150,000 or 15%** of NAR in the first year, and retain 85% for the City. By the fifth year, you have granted **\$2,250,000 or 45%** of accumulated NAR since 2022, and retained 55% for the City. By the tenth year, you have granted **\$8,250,000 or 82.5%** of accumulated NAR, and retained 17.5% for the City. By

the 13th year you have granted **\$13,650,000 or 105%** of accumulated NAR, retained none for the City, and have to finance **\$650,000 or 5%** of the grant from what I call General Revenue.

Councillor Alto, you made a decisive comment at the meeting on November 4th, saying the grant structure means "as the City is successful, so are the Nations." Your point was, if New Assessed Revenue is high one year, the grant will reflect that.... if it is low the next year, the grant will also reflect that. Your assumption is incorrect. Compounding the grants year over year means the total grant invariably increases each year, and the rate of increase accelerates. Inevitably it consumes all the available funds.

If you put the numbers on a graph, you get a curve that rises slowly for the first few entries, then begins to climb steeply, until it is almost a vertical line. This type of growth is called "hyperbolic" - the mathematical meaning, not the rhetorical meaning. Other terms we use with more familiarity these days are "geometric," "compounding," or "viral." Whatever you call it, a practical word is "unsustainable."

If you adopt the formula as proposed, you guarantee that one year soon the City will have transferred all of the accumulated NAR since 2022 to the Nations. Increases from that time forward will be all of the current year's NAR plus a top-up from General Revenue. The top-ups will also increase unsustainably.

Of course you know that a future council will not allow that to happen. What you are actually guaranteeing is that a future council will have to cancel the arrangement you set in motion, probably within the next term of office. When that happens, many will see it as another broken promise, another betrayal of

commitments, another lie. That will be so contrary to the spirit of reconciliation. It is unconscionable to establish a process that will inexorably lead to such hurt and recrimination.

What I would support: Make a one-time commitment in the 2022 budget. Let's say \$150,000 for the sake of discussion. Let the next council agree with the Nations on a "target amount," to be reached by 2026, during that council's time in office. Let's say \$600,000 for the sake of discussion. That would involve significant increases every year. The future council will agree to increase the "target amount" in subsequent years, by the same rate that general property taxes increase. Make the promise now and campaign for it in 2022, vigorously, as if you mean it.

I am attaching a spreadsheet showing the results if the New Assessed Revenue remains stable, for the sake of discussion. You can enter different numbers for New Assessed Revenue, to show it declining, increasing, or going up and down from year to year, and see the results. Or you can make your own forecasts, using your favourite spreadsheet or just a calculator, pencil, and paper.

Thank you for taking up this issue. It is important. It deserves a better outcome than the one you propose for it.

Dale Vanelli

From: Public Hearings
Sent: November 16, 2021 8:20 AM
To: Engagement
Subject: FW: 2022 Budget - Annual Grant to the Songhees & Esquimalt Nations

Good morning,

Are you able to respond to the below email?

Legislative Services
City of Victoria
1 Centennial Square, Victoria BC V8W 1P6
T 250.123.4567 C 250.123.4567



The City of Victoria is located on the homelands of the Songhees and Esquimalt People.

From: S. 22
Sent: Friday, November 12, 2021 12:59 PM
To: Victoria Mayor and Council <mayorandcouncil@victoria.ca>; Public Hearings <PublicHearings@victoria.ca>
Subject: 2022 Budget - Annual Grant to the Songhees & Esquimalt Nations

Unfortunately we can not attend the Nov 17th town hall meeting.

We do not support the City Council's pre-budget proposal for a Community Reconciliation Levy. We do support reconciling with the Indigenous peoples of Canada and all financial and land based settlements should remain and be the sole jurisdiction of the Provincial and Federal Governments who have the resources and expertise. To have individual municipalities paying grants will cause confusion and we fear further complicate reconciliation.

S. 22

S. 22

Dale Vanelli

From: Engagement
Sent: November 16, 2021 8:00 AM
To: S. 22
Subject: RE: Draft budget 2022 feedback

Hi S. 22

Thank you for your feedback. Your email will be included in the official budget engagement package for Council's consideration.

You can also share your priorities for investment in 2022 with Council by completing our online survey by 11:59 p.m. on Tuesday, November 23. You can find the survey here: [2022 Draft Budget | Have Your Say \(victoria.ca\)](#)

Kind regards,

Engagement
City of Victoria
1 Centennial Square, Victoria BC V8W 1P6



The City of Victoria is located on the homelands of the Songhees and Esquimalt People.

From: S. 22
Sent: November 15, 2021 9:56 PM
To: Engagement <engage@victoria.ca>
Subject: Draft budget 2022 feedback

Dear Victoria City Council, Mayor, and City Staff,

I am writing to you with my feedback on the 2022 Draft Budget for the City of Victoria. Below I will discuss six key points that need to be addressed: housing, the Victoria police department, accessibility, bylaw, public engagement, and free, prior and informed consent of Indigenous peoples.

1. Housing:

Currently, the city of Victoria is experiencing a housing crisis, and there is a lack of affordable and expedited housing options available that meet the needs of unhoused and insecurely housed people. However, the current plans reflected in the proposed city budget outline an intent to incentivize developers and landlords, rather than prioritize the housing process for renters. There needs to be more concrete and expedited housing solutions. In the budget it is stated that there are \$120 million of funds from all three levels of government that will be used to create affordable low end market housing and housing for “chronically homeless people”, however, it is not stated where and when these temporary

supportive housing or “low-income apartments” are being built. For instance, in the budget Pandora housing construction does not begin until 2024. Housing solutions need to be created tangibly, and immediately to address the lack of housing.

I am calling on city council to allocate the budget to *concrete* and *expedited* housing solutions that tangibly address the urgent nature of the housing crisis, rather than prioritizing landlords and developers.

2. Victoria Police Department:

In the budget an increase is proposed for crowd management and patrolling in response to larger scale organized demonstrations. This money is prioritizing the policing of events, rather than community care supports present at these events. Rather than budgeting for police patrol at events, it would be important to consider how this money can be put into the community to reflect the demands of demonstrators. For example, the proposed budget increase for “crowd management” and patrolling could be used for community created/supported solutions ie. a community crisis response team that is trained in de-escalation, trauma-informed, and anti-oppressive tactics.

I am calling on city council to allocate the money for police “crowd management” to support community created solutions that promote safety, care, harm reduction, and anti-oppression at events and demonstrations.

3. Accessibility:

The budget outlines many projects regarding accessibility. However, it is impossible to determine what accessibility needs are needed without consultation with those who experience disabilities and/or have varying needs. Consultation with these voices is not noted in the proposed budget, and without these voices being at the forefront of the conversation, decisions made will further contribute to ableist architecture and program development. Consulting populations with relevant lived experience helps to maintain accessibility of projects.

I am calling on city council to welcome communities with lived experience into decision making regarding accessibility and to make decisions directly informed by their needs.

4. Bylaw:

Within the proposed budget, a large portion of bylaw services is dedicated to patrolling parks and taking down illegal shelters (ie. taking down shelters of those who are tenting in the park because they do not have housing). Rather than the budget being allocated to bylaw services to patrol parks and to remove “illegal” sheltering, this money should be funneled into long term housing solutions and anti-poverty measures, such as comprehensive healthcare, food justice supports and more. If budgets intended for patrolling and tearing down sheltering were allocated to relevant services, such as food justice and housing, this would decrease the need for shelters in parks.

I am calling on city council to allocate the funding, that would be used to remove shelters, instead towards long-term housing solutions for those who currently have no choice but to shelter in public spaces.

5. Public Engagement

The Community Wellness and Peer Informed Task Force and Citizen's Assembly have both been terminated due to completing their assigned tasks. We need these groups, or similar community participatory task forces, with new project focuses to remain funded in 2022 and beyond to allow for increased community engagement/consultation. The winding down of both of these groups means less funding and fewer pathways for equitable community engagement and consultation. It is vital for these initiatives to continue on with new project focuses, to ensure that the community is included in decision making. Alongside this, measures should be taken to make the budget review process more accessible to all folks in the community. The annual city budget is quite a dense, large, and inaccessible project. With its size and jargon, it can be quite difficult to access/understand for many who do not have the time or capacity to thoroughly read and understand the document. There needs to be tangible solutions created that make engaging in this document more accessible. Many people simply do not have the spare time and capacity to engage in municipal affairs. City council needs to ensure that folks from all walks of life are providing their input for the city's decision-making processes.

Some ways to consider doing this could be to: split the budget into sections and review each section by section, rather than once a year all at once. Or, if there will continue to be an annual budget review process, there should be more than one town hall meeting and these should be held at varying times of the day, to allow for people with varying schedules to attend. These measures should be accompanied by funded citizen task forces that operate year-round, as noted above, to ensure increased public consultation.

I am calling on city council to make engagement in municipal affairs, such as the annual city budget, more accessible for the community- so that all community members have an opportunity to *engage in, understand, and have a say* in municipal affairs.

6. Prior and Informed Consent with Indigenous Nations:

The lək'wəŋən peoples should have informed consent for all projects occurring on their unceded territory. Despite statements made by the Mayor and Council about "decolonizing practices", city council continues to have final say even after consultation with the nations. This is in direct violation of the rights of lək'wəŋən peoples Free, Prior, and Informed Consent. How will the city mayor and council address this violation of rights?

Free, Prior and Informed Consent (FPIC) is a specific right that pertains to Indigenous peoples and is recognised in the United Nations Declaration on the Rights of Indigenous Peoples (UNDRIP). It allows them to give or withhold consent to a project that may affect them or their territories. Once they have given their consent, they can withdraw it at any stage. Furthermore, FPIC enables them to

negotiate the conditions under which the project will be designed, implemented, monitored and evaluated. This is also embedded within the universal right to self-determination.

I am calling on city council to address this violation of rights and to move forward by respecting local Indigenous nations' Free, Prior, and Informed Consent on city decision-making processes that occur on their unceded territory.

I urge you to listen to these points made and the needs of the community. We have the opportunity to address inequity in our city and create a thriving community for all who live here. Your responsibility as city employees is to make decisions informed by what the public wants and the public is asking you to divest funding from unnecessary punitive measures and use those funds to create secure housing, food security, and increased equitable public engagement in city affairs.

Sincerely,

S. 22

Dale Vanelli

From: S. 22
Sent: November 16, 2021 3:22 AM
To: Engagement
Subject: SALARIED POSITIONS

Hello

I have read the budget for positions and almost the only person making under \$100,000.00 is the youth project coordinator position. This is far too low, and there should be more employment support for one of our most challenging issues- misplaced youth.

S. 22

Dale Vanelli

From: S. 22
Sent: November 15, 2021 10:19 PM
To: Engagement
Subject: Draft budget 2022 feedback

I don't know if you will be addressing the suggestions put forward to give the Indigenous peoples a yearly grant. If I was a First Nation I would be insulted to think you can consider it appropriate to buy them off. Some things money can't buy, pride being one of them. Incidentally, I come from a country that was colonized by the Romans, the Vikings and the Saxons, do you suggest I put in a claim for compensation? We need to push for all treaties to be dealt with immediately, then our First Nations and we can get on with living in this amazing country as friends on an equal footing.

Maybe, the suggested grant could be put in the kitty to help hard working people with their taxes which I notice are going up.

S. 22

Sent from my iPad

Dale Vanelli

From: S. 22
Sent: November 15, 2021 7:20 PM
To: Engagement
Subject: Budget

Victoria City Budget, I am writing to respond to one element in particular, the proposed Reconciliation Levy.

I am unalterably opposed to the creation and imposition of any such levy.

I was shocked to learn that the concept of this levy emerged from consultations within what is known as the Victoria Family. This rather secretive group (no written records are maintained) is hardly the forum for concepts that affect the governance of the city and its residents. Not untypically, this concept appeared to have Mayor Helps' fingerprints all over it. Equally amazing was Council's (with the exception of Mr. Young) quick adoption of the concept being forwarded as a proposed element of the budget, with apparently little understanding of either current or future implications. It is hardly the place of this Mayor and Council to commit funds in perpetuity that could reach millions of dollars each and every year into the future.

Yearly increased taxes sourced from new developments within the city are there for the use and enhancement of infrastructure to other social issues that are within the purview of municipal government. This proposed levy does not fall within any rational thought of what constitutes governance of this city. This kind of Reconciliation-washing is completely unacceptable and upon examination has nothing to do with reconciliation.

Mayor Helps during a recent podcast described this proposed policy as "... big and bold". I'll grant you it's big and bold but not in the manner she would have Council believe. It is not wanted nor required and must withdrawn before Council debate, or vigorously opposed and defeated during debate. The future of Victoria and Victoria's future mayor and council and its citizens must not be shackled to this illconsidered deadweight.

S. 22

Sent from my iPad

Dale Vanelli

S. 22

From:
Sent: November 15, 2021 5:29 PM
To: Engagement
Subject: Significantly reduce the budget for the police department

I find the amount of money in the budget for the police department much too high. A good chunk of the money would be better used for social services for the mentally ill and the un-housed.

Please re-visit that budget item.

Thank you,

S. 22

Dale Vanelli

S. 22

From:
Sent:
To: Engagement
Cc: Stephen Andrew (Councillor)
Subject: The 2022 budget special grant proposal

I looked at the engage survey and it seems very slanted by virtue of the questions that are asked so I will not be using that method to give feed-back to the city on the proposed special grant. Here is my feedback:

The recent proposal of a \$180,000 (plus) grant to the Indigenous community is way out of the jurisdiction of this city's duties. As city councillors, you have a pledged duty to care for the public services for the taxpaying public of Victoria. It is that simple. But yet, this city council chooses to continually re-invent the role of public administrators and council. If there is a surplus in the budget, may I suggest the following:

- 1). fill the millions of potholes in our city streets
- 2) do something, anything, to make Peter Pollen Park look like a park instead of a wasteland.
- 3) put up a 3 way stop at the intersection of Menzies and Quebec
- 4) put up a 5 way stop at the intersection of Belleville, Quebec, Cross Street, and Montreal. Seeing that the city council has gone ahead without a public hearing, and approved the tearing down of the Admiral's Inn and the building of a rather large / high apartment complex, there will be even more traffic at this completely uncontrolled intersection that is laden with construction trucks, delivery trucks, tourist vehicles and pedestrians. An accident waiting to happen.
- 5) hire more police for our understaffed, underpaid police force
- 6) have fireworks in the inner harbour on Canada Day - in case most members of council can't remember, this is a stat holiday to honor the fact that we are all Canadians, regardless of creed, color, age, or the number of years you have lived here.
- 7) finish the statue (or whatever it is) that is presently an unfinished, rather obscure concrete and gravel obstacle with a mesh fence around it on the inner harbour walkway.
- 8) hire more sanitation workers to clean our city's streets and sidewalks of the human waste left each and every day in the downtown core
- 9) put in a proper water park for children at Beacon Hill Park. The existing one is a joke.
- 10) stop gouging the tax payers and cut taxes so that there will not be 'money left over'.
- 11) put the money into capital funding towards a 50 m public swimming pool. It is beyond shameful that there is no outdoor pool in this city, and only a singular old, dilapidated indoor pool to service the entire city of Victoria. The city has no problem approving housing development after housing development, yet does it poke its head out the door to determine exactly where the positive recreational outlets are for people to enjoy, and a swimming pool is a basic facility for every municipality. We have none.

And, if you are still adamant about funding this grant, then may I suggest that all the councillors that want it, should personally fund it. This is how pet peeves work.....you simply fund the project out of your own pocket, not out of the public purse.

Yes, the residential school history is a dark mark on our Canadian history, but if you look at most every other country in the world, they are much more scarred with crimes of discrimination and hatred. Offering this grant will make no difference whatsoever in the pages of history. The only thing that will make a difference is if we come together as Canadians, as British Columbians, and Victorians, and 'move on' from this. I had nothing to do with the residential schools, and I resent having a portion of my municipal taxes being used for something that is a federal issue, especially at a time when this city has so many glaring needs regarding infrastructure.

S. 22

Dale Vanelli

From: S. 22
Sent: November 14, 2021 10:40 PM
To: Engagement
Subject: More police support

Victoria has sadly become a very uninviting city.

We have vulnerable sick potentially dangerous people wandering our streets.

No help forth coming from our over burdened destroyed health care system and are completely lost and a danger to themselves and others.

Businesses are hurting and people are sceptical about going downtown. I know many who would never venture out after dark.

We sorrily need more police protection, it works both ways. For the lost souls who need help and your law abiding citizens who want to support our businesses and just enjoy our once beautiful city.

Crime is rampant and our law officers are over worked and stressed to the hilt.

They need our full support.

I'm more than happy to have increases in my taxes to make Victoria a safer more enjoyable place for all!

I volunteer in mental health and so want to make a positive difference.

We need your help to achieve this. I think we can if we are all willing to work together.

I know you care by being on city council. So please can we move forward in a positive direction.

It will benefit everyone in the long run.

Please make Victoria a safe and caring place once again.

Sincerely,

S. 22

Sent from my iPhone

Dale Vanelli

From: S. 22
Sent:
To: Engagement
Subject: New budget

Hello all involved in the budget process,

I am a home owner and tax payer in Victoria. We have some serious problems that need to be addressed by all levels of government.

To begin we need to increase our Municipal Police force, in numbers and in skills. General policing is a luxury for Victoria, and it needs to be addressed. Homelessness, mental health issues spilling onto the street, and crime are demanding much time from our police force. Many other areas of policing are not attended to as there aren't enough police to do all the jobs. A spin-off from these problems shows the need for additional funding from the Province and Federal governments, to provide facilities and staff in mental health and addictions treatment that is capable of creating change.

In Victoria we need Doctors of every kind, and especially General Practitioners. Victoria could create a multi service facility that would eliminate the overhead cost for Doctors of establishing an office and treatment centre. Ideally laboratory, X-ray, physio-therapy and other health services would be located in the same facility. It is critical that we provide incentive for Doctors to move to Victoria. It is necessary for our Provincial government to get involved in this strategy as well. There needs to be cooperation and collaboration in providing the people in Victoria the medical services they need, rather than spending more money when the unaddressed health problems become severe and much more costly to fix.

S. 22

Taxpayer in Fairfield, Victoria.

Sent from my iPhone

Dale Vanelli

From: S. 22
Sent: November 14, 2021 7:32 PM
To: Engagement
Subject: Draft Budget

Ladies and Gentlemen,

I am responding to your request for comments on the draft budget, as reported by Roxanne Egan-Elliott in the Times Colonist of November 13.

I appreciate the need for additional employees in cases where unexpected or unprecedented developments may require additions to the work force. Police burnout is one such situation, and I support Vic PD's request for additions to the regular budget.

On the other hand, I am opposed to adding supervisory persons to teach others things they should already know. No one who is part of "key city staff" should need "anti-racism training". I am opposed as well to adding lobbyists to the payroll as if they were neutral arbiters - I refer to the "Elder in Residence" who will have the vague task of supporting "the city's reconciliation work." Finally, when a function has been badly handled for many years - as with bike lanes - it is disingenuous to bring in a new figurehead - a "Vision Zero transportation planner" - and pretend that we are getting something new rather than something that has become awfully old and shopworn. By the way, whose idea was it to identify a transportation planner with the unfortunate name Vision Zero?

The suggestion that we who are already heavily taxed should chip in and pay First Nations a continuing stipend to right past wrongs may or may not be part of the draft budget. In any case, I oppose it strenuously. It is unprecedented; it will cause divisions, not reconciliation; it is wrong to imagine that tax money from new building approvals is "found money" that we can easily part with; and it is unethical for the several council members who do not live - and pay property taxes - in Victoria even to consider such a cavalier use of our tax money.

Thank you for your consideration of my remarks. Sincerely, S. 22, Victoria West

Dale Vanelli

From: S. 22
Sent: November 14, 2021 6:07 PM
To: Engagement
Subject: 2022 Budget

Reactions:

1. Strongly favour increased funding for Police
2. Looks like 50k proposed for transit shelters. This looks like minimal token amount. Suggest City needs to improve public transit to reduce reliance on cars. Many bus stops in city are without shelters. Suggest multi-year plan to create six new shelters per year.
3. Proposed Reconciliation Grants: Reconciliation is obviously an important challenge for city residents. However this proposal does not appear to be connected to a stated need. Moreover the grants will grow rapidly and crowd out alternate uses for scarce funds earned annually from new construction. No one can argue that improved infrastructure and housing are important for the Songhees Nation and the Esquimalt First Nation. Are federal and provincial support funds inadequate in this area? Realize that Council wants to make a gesture that leaves decisions on how to use the funds to the two Nations. The issue is whether Victoria should be embarking on this new path in isolation without discussion with other municipalities in the region and input from citizens. Suggest that a portion of the revenue received from new construction each year should be earmarked to improve public transit.

Yours S. 22

S. 22

Dale Vanelli

From: S. 22
Sent: November 14, 2021 3:31 PM
To: Engagement
Subject: first nations payments

I strongly object to this escalating grant of city tax money that is included in the draft of the upcoming budget, it will increase at a rapid rate. It appears to have been poorly thought out by an unelected group and suddenly sprung on the city at large. Large payments from a city council that has limited finances is a step to far. Financial support should be from BC and federal governments.

I believe that we as citizens should work hard to build respect and inclusion for our first nations citizens. I think we have made good progress in this direction but it will take time as each generation over comes the poor attitude's that had been part of main stream view of indigenous persons for to long.

S. 22

Sent from [Mail](#) for Windows

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Dale Vanelli

From: S. 22
Sent: November 14, 2021 11:11 AM
To: Engagement
Subject: Budget

To say that the quality of life has been improved is completely wrong. We have family that will not visit us in Victoria anymore due to the unsafe feeling at night. We won't go out down many streets (like Douglas) at night as we get aggressively panhandled 10x per block.

My budget input to Council:

1. Stay in your lane: aka fix the potholes. No first family, none - indigenous relations are a Fed issue (I am Metis) . Stop spending city money on indigenous issue and most homeless issues. Mental health and addictions are a provincial issue not Councils. Enforce our bylaws and our laws 100% - that is what we pay for. Council is spending our money on things that are not theirs. Fix the potholes, enforce our bylaws and laws... period.

No money spent for our place storage of personal belongings. Not the cities responsibility. If items are left on our streets take it to the trash, if there is value for items people can claim within 30 days if they pay a fee. Enforce our laws please.

No money for some of these social police positions. The police and bylaw are hired to enforce the law and bylaws - period. They are not social workers and taxpayers shouldn't foot the bill to make them that. Way too many 'social'positions in the budget. Everyone needs to stay in their own lane and be held accountable for that. If there is civil disorder on the street, make the arrest. Police should be working with Crown and Council should be requesting the province to do their job - process the charges.

2. Council is going over the top with bike lanes. Enough - stop now.

When we all have electric cars ppl will have 2. Start planning for that now. No more bike lanes. Council should be holding developers to providing a minimum of 1 parking space per unit. Dont allow developers to trade parking space for bike racks.

3. Fund the police but also hold them accountable for enforcing our bylaws and laws 100% - that is why we have them. Less social positions and more policing positions. Walking wounded can work front desk, property log in, phone call follow ups and so on. A strong return to work policy should be in place. The police do not need a business analyst position. The city does that. Enforce the law, hold ECOMM accountable or fire them.

4. No new positions for climate action. Continue with the plans in place; waste reduction, fleet management and so on. That is enough so stop spending money.

5. Council needs a much stronger conflict of interest policy. Council needs to stay in their lane. Stop spending frivolous money. Fix the potholes. Hold our police and bylaw to account to enforce our laws and bylaws... period - not social work. Go with climate action policies in place. Stay in our lane. Respect the silent majority.

Dale Vanelli

From: S. 22
Sent:
To: Engagement
Subject: Draft Budget 2022 Feedback

I own a legal four-plex at S. 22

The City is proposing a 3.5% property tax increase, while landlords were only allowed 1.5% rent increase after rents were frozen during COVID.

I am subsidizing my tenants' rent which is unfair. I run a business that respects renters and the RTA.

Please stop unnecessary funding, of pet projects such as rainbow sidewalks, climate control, interference with the RTA which already covers "renovictions."

Focus on the most important items: safety downtown (I hardly go as I am tired of being accosted by addicts and mentally ill people), reinstate free parking on Sundays, help local businesses (so many small businesses have closed with too many vacant stores), get more police on the streets, stop police using radar guns which is a waste of their skills.

Focus on the city and its boundaries, not issues outside the boundaries.

Stop making Victoria so attractive for homeless people who continue to arrive to housing, meals, cell phones, medical care (when 1000's of Victoria's do not have a GP, and who are not accountable or responsible for anything. Why are volunteers making their lunches? Responsibility is a good thing for confidence, skill, routine and success.

My property taxes and utility bills have just exploded and I am fed up. Mayor and Council need to better understand the disappointment and anger remhow you are driving this city into the ground.

You must do better.

And please do not ask for consultation unless you listen and act on it. Otherwise, it is just busy work and again, a waste of tax payers' money.

S. 22

Dale Vanelli

From: S. 22
Sent: November 13, 2021 2:35 PM
To: Engagement
Subject: Budget

Climate leadership : No
Additional staff for non enforcement work: No

Dale Vanelli

From: S. 22
Sent: November 13, 2021 11:11 AM
To: Engagement
Subject: Budget

Yes to PD budget increase

Yes to Bylaw increase

S. 22

Dale Vanelli

From: S. 22
Sent: November 12, 2021 2:18 PM
To: Engagement
Subject: Budget feedback

All,

In light of our property taxes increasing by almost double of what most people get in pay increases, I find it fiscally irresponsible to be giving money away to the Songhees first Nation. This is not a municipal responsibility but rather a federal issue.

To be giving 15% of new tax dollars (about \$150k) per year to local Songhees FNs is insulting to taxpayers that struggle to pay the ballooning property tax assessment each year. To further add insult to injury, according to their last financial report (2020) the Songhees Nation have cash and assets of over \$54 million!

If the city has extra money to just give away to wealthy groups then we are paying far too much in taxes!

<https://www.songheesnation.ca/files/2020-annual-report.pdf>

Sincerely,
S. 22

Sent from my iPad

Dale Vanelli

From: S. 22
Sent: November 12, 2021 2:05 PM
To: Engagement
Subject: Draft 2022 Budget Feedback

I am opposed to the proposal that a portion of the "new assessed revenue" be paid to the Songhees and Esquimalt Nations. Compensation to First Nations is a matter for the Federal and Provincial governments. This proposal is an example of the city council wandering into areas that are not within their jurisdiction. The city council should address more of their efforts towards city administration and services. The funding of police services is more important than this proposal.

S. 22

Dale Vanelli

From: S. 22
Sent: November 12, 2021 1:11 PM
To: Engagement
Subject: FW:Draft Budget - Annual Grant to the Songhees & Esquimalt Nations

Our feedback for the pre-budget proposal for a community reconciliation levy to the Songhees and Esquimalt Nations.

S. 22

From: S. 22
Sent: November 12, 2021 12:58 PM
To: mayorandcouncil@victoria.ca; publichearings@victoria.ca
Subject: 2022 Budget - Annual Grant to the Songhees & Esquimalt Nations

Unfortunately we can not attend the Nov 17th town hall meeting.
We do not support the City Council's pre-budget proposal for a Community Reconciliation Levy. We do support reconciling with the Indigenous peoples of Canada and all financial and land based settlements should remain and be the sole jurisdiction of the Provincial and Federal Governments who have the resources and expertise. To have individual municipalities paying grants will cause confusion and we fear further complicate reconciliation.

S. 22

Dale Vanelli

From: Public Hearings
Sent: November 12, 2021 11:27 AM
To: Engagement
Subject: FW: Feedback for the Nov. 17, 6:30 pm Town Hall Meeting

Good morning,

Are you able to respond to the below email?

Thank you,

Legislative Services
City of Victoria
1 Centennial Square, Victoria BC V8W 1P6
T 250.123.4567 C 250.123.4567



The City of Victoria is located on the homelands of the Songhees and Esquimalt People.

From: S. 22
Sent: Friday, November 12, 2021 11:00 AM
To: Public Hearings <PublicHearings@victoria.ca>; Victoria Mayor and Council <mayorandcouncil@victoria.ca>
Subject: Feedback for the Nov. 17, 6:30 pm Town Hall Meeting

We will not be able to participate in the 2022 Virtual Budget Town Hall Meeting but we would like to contribute this feedback:

Re: Council's idea to provide an annual grant to Songhees & Esquimalt Nations

We are not in favour of the City Council's unilateral, pre-budget proposal for a Community Reconciliation Levy.

Matters regarding financial and land-based Indigenous reconciliation settlements should be managed by the Federal and Provincial Governments. Such unilateral municipal acts of reconciliation can only lead to complication and confusion going forward.

Regards.
S. 22

Dale Vanelli

From: S. 22
Sent: November 11, 2021 10:21 AM
To: Engagement
Subject: Dfraft 2022 Budget Survey

Spend more on infrastructure improvements and public safety and less on non-core areas of responsibility. I disagree with the proposal for annual contributions in support of Truth & Reconciliation initiatives.

Dale Vanelli

From: S. 22
Sent: November 10, 2021 2:46 PM
To: Engagement
Subject: Budget

Follow Up Flag: Follow up
Flag Status: Completed

I am writing in opposition to the grant from future new developments going to the local indigenous for reconciliations. While I support the indigenous on many issues I believe that the federal and provincial government is where this issue should be addressed.

Sincerely
S. 22

Dale Vanelli

From: Shelby Lloydsmith <slloydsmith@charddevelopment.com>
Sent: November 10, 2021 2:03 PM
To: Engagement
Cc: Dave Chard
Subject: Draft Budget 2022 Feedback
Attachments: CDL_PoliceBudgetLetter.pdf

Follow Up Flag: Follow up
Flag Status: Completed



Dear Mayor Helps and Council & Mayor Desjardins and Council,

Re: Increase budget and support for Victoria Police Department

As Mayors and Councils look to consider the 2022 budget for the Victoria Police Department, I am reaching out to advocate for continued and increased financial support. The City of Victoria requires a police presence that can meet the challenges currently facing downtown Victoria and Esquimalt. Continued reductions to the VPD's operating budget in recent years have contributed to an alarming escalation in criminal activity and a concern for personal safety. We've heard from residents, families, office workers, retailers and social service providers who have witnessed firsthand the lack of public safety in downtown Victoria and can attest to Statistics Canada's rating of Victoria as among the most dangerous cities in Canada. This downward trend cannot be allowed to continue.

I personally have a high regard for the VPD and consider myself lucky to have made the acquaintance of many of their officers. These individuals continually demonstrate an admirable level of care and devotion to the City and its residents... but they are over worked, underappreciated and, quite frankly, on the verge of burn out. Without a significant increase to the VPD operating budget, their ability to truly serve and protect in a safe and meaningful way will remain severely hindered, and their own safety will continue to be put at undue risk.

At Chard Development, we are proud to have created a diversity of housing alternatives in downtown Victoria, including rental, affordable ownership and market condos. Over the past 16 years, my team has constructed close to 1,000 homes and has significantly increased the City's tax base. The residents of these homes expect a level of service and safety commensurate with the tax dollars they contribute. In our view, the VPD cannot maintain adequate service due to limited budget resources even during periods of relative peace. What would happen in the case of an emergency incident within Victoria if police resources were further diminished or inadequately replenished?

Dale Vanelli

From: S. 22
Sent: November 10, 2021 1:10 PM
To: Engagement
Subject: Grant to Songhees & Esquimalt Nations

Follow Up Flag: Follow up
Flag Status: Completed

Mayor Helps and Councillors,
I recently read in Times Colonist newspaper the article regarding the City of Victoria providing an annual grant to the Songhees and Esquimalt Nations from the city's new assessed revenue...property tax from new developments & additions to existing properties.
I totally support creating this grant...I feel strongly that we need to demonstrate our commitment to reconciliation.

Yours sincerely,
S. 22

Sent from our iPhone/iPad CA

Dale Vanelli

From: S. 22
Sent: November 10, 2021 1:07 PM
To: Engagement
Subject: Grant to the Songhees & Esquimalt Nations

Follow Up Flag: Follow up
Flag Status: Completed

Mayor & Council,

Recently I read of the proposal to give grant to the Songhees & Esquimalt Nations a grant from cities new assessed revenue. Further that this grant would be on an accumulative basis.

As a long time resident of Victoria I whole heartedly endorse this plan. It is so refreshing to see concrete action being taken towards redressing damages done by colonization.

I hope to see soon that this proposal is in fact a policy of the city going forward.

Sincerely,

S. 22

Sent from our iPhone/iPad CA

Dale Vanelli

From: S. 22
Sent: November 10, 2021 12:15 PM
To: Marianne Alto (Councillor); Stephen Andrew (Councillor); Sarah Potts (Councillor); Ben Isitt (Councillor); Geoff Young (Councillor); Lisa Helps (Mayor); Jeremy Loveday (Councillor); Sharmarke Dubow (Councillor); Charlayne Thornton-Joe (Councillor)
Cc: Engagement
Subject: Comment on the Strategic Priorities for 2019 - 2022

Follow Up Flag: Follow up
Flag Status: Completed

Hi,

Could any council members comment on why public safety is not included in the list of Strategic Priorities for 2019 - 2022? Does this fall under Well-Being, and if so, shouldn't this be higher on this list? Or is this included under 'liveable neighbourhoods'?

Regarding item number 2, Reconciliation is **not** a municipal issue. Reconciliation is **not** a municipal issue. Reconciliation is **not** a municipal issue. A Times Colonist article is located [here](#) **Lisa, this is directed at you.** This is discriminatory, because you can't have preferential treatment for some people, without discrimination against others. This is racist at its most basic level. You, Potts, Isitt, Dubow and Loveday are all about equality, but you are proposing a tax on 'some' property owners for 'some' other people. What are you going to do if a First Nation person purchases new property? Are you going to give them an exemption because they are First Nations? Please just stop it. You are playing in an arena that you are clearly not equipped to be in.

Thank you,

S. 22

Strategic Priorities

Council has established the following eight Strategic Priorities for the City from 2019 to 2022:

1. Good Governance and Civic Engagement
2. **Reconciliation and Indigenous Relations**
3. Affordable Housing
4. Prosperity and Economic Inclusion
5. Health, Well-Being and a Welcoming City
6. Climate Leadership and Environmental Stewardship
7. Sustainable Transportation
8. Strong, Liveable Neighbourhoods

Dale Vanelli

From: S. 22
Sent: November 10, 2021 11:58 AM
To: Engagement
Subject: Budget

Follow Up Flag: Follow up
Flag Status: Completed

To Mayor and Council Victoria,

We own property at S. 22

During the past couple of years there has been many changes to the downtown core. Especially for the safety of our citizens.

On several occasions we have run into a woman screaming profanities on the sidewalk in front of the building, men high on drugs barely able to walk and people asking for money constantly.

Our condo is located by London Drugs, The Market and a convenience store.

When you feel reluctant to step out to go shopping ... that means there's something wrong in the picture and I'm sure there are many other residences or workers feeling the same way.

We completely agree what Victoria PD requires to make it safe. We support 100% what the department needs to move forward in hiring enough police officers for the city.

Del Manak is an amazing leader and we should support him and the needs of the Vic PD now not when a new budget comes in place.

This is truly an urgent matter!

Also criminals should be locked up and into rehab. not roaming the streets after being convicted so many times. It's a waste of police resources.

Warm regards, S. 22

Dale Vanelli

From: S. 22
Sent: November 10, 2021 10:22 AM
To: Engagement
Subject: Budget

Follow Up Flag: Follow up
Flag Status: Flagged

Please approve the police budget as submitted by Victoria and esquimalt PD.
Do not reduce it to the level recommended by "Staff"

Dale Vanelli

From: S. 22
Sent: November 10, 2021 8:36 AM
To: Engagement
Subject: Draft 2022 Budget Feedback

Hello,

I am writing to give feedback regarding the police budget. I recently learned of VPD's plan to give signing bonuses for police officers. This incentive is unnecessary in my opinion.

As an ER nurse, signing bonuses are non existent in a desirable city like ours. The greatest signing bonuses (\$10000 maximum) are for rural, isolated communities, not for the thriving capital of BC. I cannot justify budget increases given this wild spending. In fact, I'd prefer refunding/improved funding of other areas (housing, safe injection and drug use sites, traffic slowing strategies, mental health, etc) and an overall defunding of our police.

Also, Stephen Andrew is a menace and should be removed for encouraging dangerous alt right views in our city.

Warmest regards,
S. 22

Dale Vanelli

From: Public Service Centre - Internet email
Sent: November 8, 2021 4:29 PM
To: Engagement
Subject: FW: General - City of Victoria Feedback Form

From: webforms@victoria.ca <webforms@victoria.ca>
Sent: November 6, 2021 7:05 AM
To: Public Service Centre - Internet email <publicservice@victoria.ca>
Subject: General - City of Victoria Feedback Form

You have received an email from **S. 22** via the City of Victoria website feedback form

Name: **S. 22**
Email: **S. 22**
Topic: General
Phone: **S. 22**
Address: **S. 22**

Message: I vote against tax revenue grants being given to First Nations. Our mea culpa is endless, and money will never make up for all the Indigenous complaints and wounds. To say these payments would be toward reconciliation begs the question, "how will we know when we are reconciled?" Is it even a viable goal—one that money can buy?

Date: Saturday, November 6, 2021 7:04:45 AM

Dale Vanelli

From: Public Service Centre - Internet email
Sent: November 8, 2021 4:29 PM
To: Engagement
Subject: FW: General - City of Victoria Feedback Form

Follow Up Flag: Follow up
Flag Status: Flagged

From: webforms@victoria.ca <webforms@victoria.ca>
Sent: November 6, 2021 8:34 AM
To: Public Service Centre - Internet email <publicservice@victoria.ca>
Subject: General - City of Victoria Feedback Form

You have received an email from **S. 22** via the City of Victoria website feedback form

Name: **S. 22**
Email: **S. 22**
Topic: General
Phone: **S. 22**
Address **S. 22**

Message: I absolutely oppose ANY money to be diverted to support 'reconciliation' by way of grants to the Songhees and Esquimalt Nations. Use ALL tax money to fix/repair/upgrade the many concerns existing in the city that we taxpayers expect to be addressed. NO, NO, NO to grants to anything not related to municipal affairs.

Date: Saturday, November 6, 2021 8:34:16 AM

Dale Vanelli

S. 22

From:
Sent: November 6, 2021 10:18 AM
To: Engagement
Subject: Regarding the 2022 Budget - Property Tax

Dear Council,

I am writing to express my full support of property tax sharing with First Nations as described in the press release. I believe this is right morally and logically, and I hope that the discussion is free from guesses as to how the funds will be spent or anything like that.

My hope is that this move can be made, free from paternalism and in recognition of the vast changes we as settlers have made to these lands when we overstepped what few treaties existed here in BC. In Victoria, this is the right thing to do and I commend the council for suggesting it. I hope that it can be followed through.

Regards,

S. 22

Dale Vanelli

From: Engagement
Sent: November 5, 2021 12:00 PM
To: S. 22
Subject: RE: Police Budget

Dear S. 22

Thank you for your feedback. Your email will be included in the official budget engagement package for Council's consideration.

Kind regards,

Engagement
City of Victoria
1 Centennial Square, Victoria BC V8W 1P6



The City of Victoria is located on the homelands of the Songhees and Esquimalt People.

From: S. 22
Sent: November 4, 2021 12:47 PM
To: Engagement <engage@victoria.ca>
Subject: Police Budget

Hello,

As a resident/owner in Victoria I am in full support of the Police Budget increase including increased Bylaw Officers.

The increase in violent crime, mentally ill, addicted and unhoused marginalized citizens being preyed on, the situation is out of control. I have lived two blocks off downtown for over 10 years and the decline in safety and the appalling state of our downtown is deplorable. Please support these vital services for all Victoria citizens!

Best,
S. 22

Dale Vanelli

From: S. 22
Sent: November 4, 2021 12:47 PM
To: Engagement
Subject: Police Budget

Hello,

As a resident/owner in Victoria I am in full support of the Police Budget increase including increased Bylaw Officers.

The increase in violent crime, mentally ill, addicted and unhoused marginalized citizens being preyed on, the situation is out of control. I have lived two blocks off downtown for over 10 years and the decline in safety and the appalling state of our downtown is deplorable. Please support these vital services for all Victoria citizens!

Best,
S. 22

Dale Vanelli

From: S. 22
Sent: November 23, 2021 11:08 PM
To: Engagement
Subject: 2022 Draft Budget Feedback

Categories: Tracked To Dynamics 365

Hello,

As a citizen and community member of Victoria BC, I would like to express my wholehearted objection to having Vic PD's budget increase in this upcoming budget draft. As someone who works with community members who are constantly criminalized and violently displaced by Vic PD and RCMP due to facing homelessness, I cannot tell you how important it is that the funds (which we as taxpayers provide) that you are attempting to allocate to policing be put elsewhere- into community welfare, or literally anything else.

There is growing knowledge on the harms of policing that set us back centuries. These systems are a violent form of colonialism, as we can see by the Vic PD and RCMP presence at Fairy Creek rather than assisting those devastated by the flood. This is OUR money. We see how you spend it in the private sector amidst an ongoing housing crisis, opioid crisis, climate catastrophe and flooding, and a literal pandemic. The city of Victoria has no right to allocate funds to police forces as signing bonuses or in any matter while the tax payers say no. It is a violation of consent and nondemocratic.

I implore you to re-examine funds to Vic PD in this proposed budget. I implore that you listen to the people, in particular the Indigenous community members that Victoria claims to advocate for while simultaneously using police forces to violently detain and displace them illegally. I implore you to uphold democracy.

Regards
S. 22

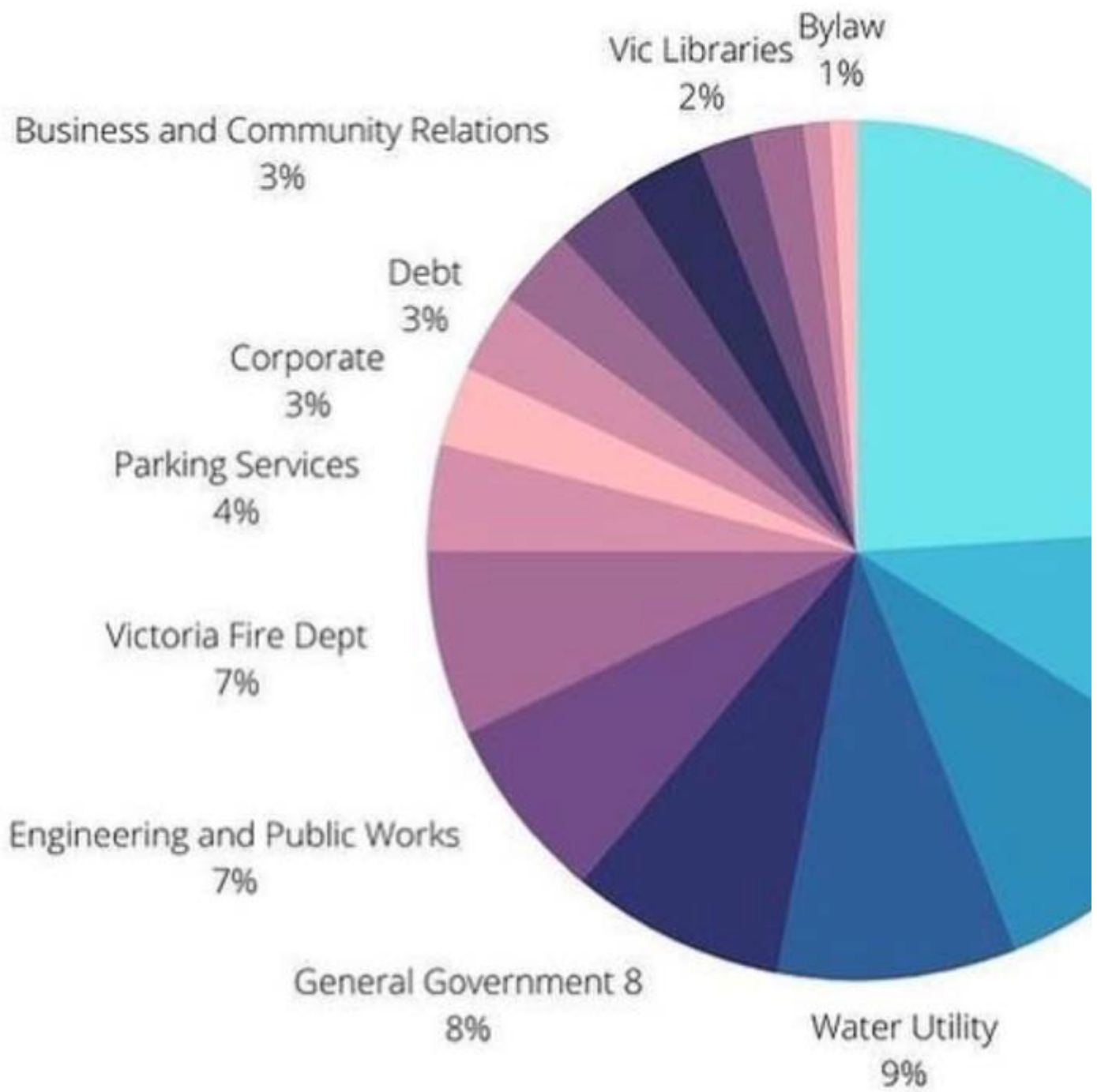
Dale Vanelli

From: S. 22
Sent: November 23, 2021 11:05 PM
To: Engagement
Subject: Draft Budget 2022 Feedback

Categories: Tracked To Dynamics 365

I am a proud Canadian and have lived in victoria bc for my entire life. Watching this town get ravaged by a plague, fires, and floods has taught me that we are in part the most resilient community of people Victoria could ask for. I want everyone on this Island to be cared for regardless of identity. When I see the 2022 draft budget, I see opportunities for the Victorians I love to be over policed and removed without reason. I see the homeless get constantly relocated by cops on the street, from park to park to park, somehow claiming this is "repairing" the social image or cohesion of victoria. with the over policing of lgbt individuals, sex workers, POC, indigenous peoples, people without steady housing or income, I see the destruction and removal of victorian identity. I want more than anything to see the things this budget proposes, the upgrades to public spaces, housing intended for families that is not built on top of our rapidly disappearing bogs and diverse range of wildlife, upgraded transit system, rapid emergency response programs and the many many things that are outlined. When it comes down to where our money goes, I see a complete disregard of any of the overwhelmingly positive suggestions made in the outline. The idea that this amount of our budget is going to the over policing of people claimed to be helped by this budget makes the part of me that claims to be a proud Canadian a lot quieter. i cannot help but remember the Fairy Creek Blockade (which continues to this day as the largest act of civil disobedience in Canadian history) as an example of real community protectors, land protectors and water protectors banding together to defend the old growth over 94% of us in BC voted that we wanted protected when our elected government skirted the issue as long as humanly possible. I saw that growth sold and logged by private individuals, entirely on the basis of a private corporations injunction. I saw the violent and terroristic policing used at that blockade and I see the militant tactics bleeding down into victorias police force. I respect the idea of a police force, I know the budget must be allocated to them despite my one email, but I beg on the history of Canada and for the future of it that any percent of that increase be designated ANYWHERE else. The bus shelters deserve it more, the people dying on your streets deserve it more, not the people relocating us. After everything in the pandemic is this the appropriate response? I will continue to be an active and passionate community member. I thank you for the work that has been done and will continue to be done. These are infographics I found from @truthandtransparency on the social media platform Instagram, they outline in a visual manner why I think so many are upset about this and I hope they resonate the same

here.



+

2021 vs 20



Thank you for your time,
Citizen

Dale Vanelli

From: S. 22
Sent:
To: Engagement
Subject: Draft Budget 2022 Feedback

Categories: Tracked To Dynamics 365

Dear Victoria City Council, Mayor, and City Staff,

I am writing to you with my feedback on the 2022 Draft Budget for the City of Victoria. Below I will discuss six key points, which I have elaborated on.

- 1.
- 2.
3. Housing:
- 4.

Currently, the city of Victoria is experiencing a housing crisis, and there is a lack of affordable and expedited housing options available that meet the needs of unhoused and insecurely housed people. However, the current plans reflected in the proposed city budget outline an intent to incentivize developers and landlords, rather than prioritize the housing process for renters. There needs to be more concrete and expedited housing solutions. In the budget it is stated that there are \$120 million of funds from all three levels of government that will be used to create affordable low-end market housing and housing for “chronically homeless people”, however, it is not stated where and when these temporary supportive housing or “low-income apartments” are being built. For instance, in the budget Pandora housing construction does not begin until 2024. Housing solutions need to be created tangibly, and immediately to address the lack of housing.

I am calling on city council to allocate the budget to *concrete* and *expedited* housing solutions that tangibly address the urgent nature of the housing crisis, rather than prioritizing landlords and developers. Rental caps on tiny homes in backyards are one place to start. Ensuring that there is affordable housing for families, including those where one parent is experiencing homelessness but does not have sole or primary custody of their child, is also important and should not be forgotten. In addition, the city should engage in proactive education about supportive housing projects in order to bridge the class divides that exist in our city.

- 2.
- 3.
4. Victoria Police Department:

5.

In the budget an increase is proposed for crowd management and patrolling in response to larger scale organized demonstrations. This money is prioritizing the policing of events, rather than community care supports present at these events. Rather than budgeting for police patrol at events, it would be important to consider how this money can be put into the community to reflect the demands of demonstrators. For example, the proposed budget increase for “crowd management” and patrolling could be used for community created/supported solutions ie. a community crisis response team that is trained in de-escalation, trauma-informed, and anti-oppressive tactics, which would be particularly pertinent to events led by people who have experienced trauma at the hands of police, such as Black, Indigenous, impoverished, and unhoused people.

I am calling on city council to allocate the money for police “crowd management” to support community-created solutions that promote safety, care, harm reduction, and anti-oppression at events and demonstrations. I also call on council not to increase support for the VicPD budget overall. Victoria already has the second-highest cost of policing per capita in Canada, and policing away either protest or poverty are not the solutions to the social problems that we face. Funds should be invested in non-punitive community organizations that increase life chances and safety for all of our citizens, including the most vulnerable, such as those sheltering outdoors and/or experiencing mental health crises. In addition, I call on the city not to support funding for police to accompany bylaw, since police often trigger anger from those who have experienced disrespect and ill treatment at the hands of uniformed officers. This funding should be put towards community-building with those sheltering outside, empowering grassroots organizations and mutual aid efforts, and ensuring that people sheltering outside have access to basic human rights.

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5. Accessibility:

6.

The budget outlines many projects regarding accessibility. However, it is impossible to determine what accessibility needs are needed without consultation with those who experience disabilities and/or have varying needs. Consultation with these voices is not noted in the proposed budget, and without these voices being at the forefront of the conversation, decisions made will further contribute to ableist architecture and program development. Consulting populations with relevant lived experience helps to maintain accessibility of projects.

I am calling on city council to welcome communities with lived experience of disabilities and varying needs into decision making regarding accessibility and to make decisions directly informed by their needs.

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6. Bylaw and Sheltering Supports:

7.

Within the proposed budget, a large portion of bylaw services is dedicated to patrolling parks and taking down illegal shelters (ie. taking down shelters of those who are tenting in the park because they do not have housing). Rather than the budget being allocated to bylaw services to patrol parks and to remove “illegal” sheltering, this money should be directed towards long-term housing solutions and anti-poverty measures, such as comprehensive healthcare, food justice supports, and ensuring that people have safe and dignified access to washroom facilities, which seem like a basic right. If budgets intended for patrolling and tearing down sheltering were allocated to relevant services, such as food justice and housing, this would decrease the need for shelters in parks.

I am calling on city council to refuse the funding that would be used to remove shelters or police the parks, or "mitigate the negative impact of sheltering in parks," and instead allocate that funding towards upstream, rather than downstream, services. These services, which the municipal level is uniquely positioned to provide, should centre on education about the housing crisis and homelessness, improving life chances and dignity for those who are sheltering in parks, and long-term housing solutions for those who currently have no choice but to shelter in public spaces.

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7. Public Engagement

8.

The Community Wellness and Peer Informed Task Force and Citizen’s Assembly have both been terminated due to completing their assigned tasks. We need these groups, or similar community participatory task forces, with new project focuses to remain funded in 2022 and beyond to allow for increased community engagement/consultation. The winding down of both of these groups means less funding and fewer pathways for equitable community engagement and consultation. It is vital for these initiatives to continue on with new project focuses, to ensure that the community is included in decision making. Alongside this, measures should be taken to make the budget review process more accessible to all folks in the community. The annual city budget is quite a dense, large, and inaccessible project. With its size and jargon, it can be quite difficult to access/understand for many who do not have the time or capacity to thoroughly read and understand the document. There needs to be tangible solutions created that make engaging in this document more accessible. Many people simply do not have the spare time and capacity to engage in municipal affairs. City council needs to ensure that folks from all walks of life are providing their input for the city’s decision-making processes.

Some ways to consider doing this could be to: split the budget into sections and review each section by section, rather than once a year all at once. Or, if there will continue to be an annual budget review process, there should be more than one town hall meeting and these should be held at varying times of the day, to allow for people with varying schedules to attend. These measures should be accompanied by funded citizen task forces that operate year-round, as noted above, to ensure increased public consultation. The survey would also be more accessible if it could be saved while in progress; since one already must register and sign in to complete the survey, this should be possible.

I am calling on city council to make engagement in municipal affairs, such as the annual city budget, more accessible for the community- so that all community members have an opportunity to *engage in, understand, and have a say* in municipal affairs. These efforts should also consciously consider class-based disparities between people who are able to respond to the survey, access the town hall, or use email.

- 6.
- 7.
8. Prior and Informed Consent with Indigenous Nations:
- 9.

The ɫəkwəŋən peoples should have informed consent for all projects occurring on their unceded territory. Despite statements made by the Mayor and Council about “decolonizing practices”, city council continues to have final say even after consultation with the nations. This is in direct violation of the rights of ɫəkwəŋən peoples Free, Prior, and Informed Consent. How will the city mayor and council address this violation of rights?

Free, Prior and Informed Consent (FPIC) is a specific right that pertains to Indigenous peoples and is recognised in the United Nations Declaration on the Rights of Indigenous Peoples (UNDRIP). It allows them to give or withhold consent to a project that may affect them or their territories. Once they have given their consent, they can withdraw it at any stage. Furthermore, FPIC enables them to negotiate the conditions under which the project will be designed, implemented, monitored and evaluated. This is also embedded within the universal right to self-determination.

I am calling on city council to address this violation of rights and to move forward by respecting local Indigenous nations' Free, Prior, and Informed Consent on city decision-making processes that occur on their unceded territory. I also believe that this should include giving land back to the nations, including off-reserve, to meet their communities' housing and service needs across all of their traditional territory, as well as following Indigenous protocols in caring for the parks, such as the lead of respected Songhees citizen Cheryl Bryce when it comes to controlled burns and other such endeavours that increase the long-term health and resilience of parks.

I urge you to listen to these points made and the needs of the community. We have the opportunity to address inequity in our city and create a thriving community for all who live here. Your responsibility as city employees is to make the decision to use funding in ways that envision safety for *all* of our citizens, including the most marginalized; in addition to creating secure housing, food security, and increased equitable public engagement in city affairs.

Sincerely,

Dale Vanelli

From: S. 22
Sent: November 23, 2021 10:25 PM
To: Engagement
Subject: Draft Budget 2022 Feedback

Categories: Tracked To Dynamics 365

Hello, thank you so much for the work you are doing to make Victoria a stellar place to live. I'm writing to provide feedback on the draft 2022 budget for your consideration. I moved to Victoria at the beginning of the year, and have begun to learn about how the city works.

I will discuss six key points that need to be addressed: Indigenous leadership and consent (including free, prior and informed consent of Indigenous peoples), the Victoria police department, accessibility, bylaw, public engagement, and housing.

6. 1. Prior and Informed Consent with Indigenous Nations:

The lək'wəŋən peoples should have informed consent for all projects occurring on their unceded territory. Despite statements made by the Mayor and Council about “decolonizing practices”, city council continues to have final say even after consultation with the nations. This is in direct violation of the rights of lək'wəŋən peoples Free, Prior, and Informed Consent. How will the city mayor and council address this violation of rights?

Free, Prior and Informed Consent (FPIC) is a specific right that pertains to Indigenous peoples and is recognised in the United Nations Declaration on the Rights of Indigenous Peoples (UNDRIP), also adopted by BC. It allows them to give or withhold consent to a project that may affect them or their territories. Once they have given their consent, they can withdraw it at any stage. Furthermore, FPIC enables them to negotiate the conditions under which the project will be designed, implemented, monitored and evaluated. This is also embedded within the universal right to self-determination.

I am calling on city council to address this violation of rights and to move forward by respecting local Indigenous nations' Free, Prior, and Informed Consent on city decision-making processes that occur on their unceded territory.

2.

3. 2. Victoria Police Department:

4.

5. In the budget an increase is proposed for crowd management and patrolling in response to larger scale organized demonstrations. This money is prioritizing the policing of events, rather than community care supports present at these events. Rather than budgeting for police patrol at events, it would be important to consider how this money can be put into the community to reflect the demands of demonstrators. For example, the proposed budget increase for “crowd management” and patrolling could be used for community created/supported solutions ie. a community crisis response team that is trained in de-escalation, trauma-informed, and anti-oppressive tactics.

6.

7. I am calling on city council to allocate the money for police “crowd management” to support community created solutions that promote safety, care, harm reduction, and anti-oppression at events and demonstrations.

3. 3. Accessibility:

4.

5. The budget outlines many projects regarding accessibility. However, it is impossible to determine what accessibility needs are needed without consultation with those who experience disabilities and/or have

varying needs. Consultation with these voices is not noted in the proposed budget, and without these voices being at the forefront of the conversation, decisions made will further contribute to ableist architecture and program development. Consulting populations with relevant lived experience helps to maintain accessibility of projects.

- 6.
 7. I am calling on city council to welcome communities with lived experience into decision making regarding accessibility and to make decisions directly informed by their needs.
 4. 4. Bylaw:
 - 5.
 6. Within the proposed budget, a large portion of bylaw services is dedicated to patrolling parks and taking down illegal shelters (ie. taking down shelters of those who are tenting in the park because they do not have housing). Rather than the budget being allocated to bylaw services to patrol parks and to remove “illegal” sheltering, this money should be funneled into long term housing solutions and anti-poverty measures, such as food justice supports, housing (see next point), and more. If budgets intended for patrolling and tearing down sheltering were allocated to relevant services, such as food justice and housing, this would decrease the need for shelters in parks.
 - 7.
 8. I am calling on city council to allocate the funding, that would be used to remove shelters, instead towards long-term housing solutions for those who currently have no choice but to shelter in public spaces.
 5. 5. Public Engagement
 - 6.
 7. The Community Wellness and Peer Informed Task Force and Citizen’s Assembly have both been terminated due to completing their assigned tasks. We need these groups, or similar community participatory task forces, with new project focuses to remain funded in 2022 and beyond to allow for increased community engagement/consultation. The winding down of both of these groups means less funding and fewer pathways for equitable community engagement and consultation. It is vital for these initiatives to continue on with new project focuses, to ensure that the community is included in decision making. Alongside this, measures should be taken to make the budget review process more accessible to all folks in the community. The annual city budget is quite a dense, large, and inaccessible project. With its size and jargon, it can be quite difficult to access/understand for many who do not have the time or capacity to thoroughly read and understand the document. There needs to be tangible solutions created that make engaging in this document more accessible. Many people simply do not have the spare time and capacity to engage in municipal affairs. City council needs to ensure that folks from all walks of life are providing their input for the city’s decision-making processes.
 - 8.
 9. Some ways to consider doing this could be to: split the budget into sections and review each section by section, rather than once a year all at once. Or, if there will continue to be an annual budget review process, there should be more than one town hall meeting and these should be held at varying times of the day, to allow for people with varying schedules to attend. These measures should be accompanied by funded citizen task forces that operate year-round, as noted above, to ensure increased public consultation.
 - 10.
 11. I am calling on city council to make engagement in municipal affairs, such as the annual city budget, more accessible for the community- so that all community members have an opportunity to *engage in*, *understand*, and *have a say* in municipal affairs.
1. 6. Housing:
 - 2.
 3. Currently, the city of Victoria is experiencing a housing crisis, and there is a lack of affordable and expedited housing options available that meet the needs of unhoused and insecurely housed people. However, the current plans reflected in the proposed city budget outline an intent to incentivize developers and landlords, rather than prioritize the housing process for renters. There needs to be

more concrete and expedited housing solutions. In the budget it is stated that there are \$120 million of funds from all three levels of government that will be used to create affordable low end market housing and housing for “chronically homeless people”, however, it is not stated where and when these temporary supportive housing or “low-income apartments” are being built. For instance, in the budget Pandora housing construction does not begin until 2024. Housing solutions need to be created tangibly, and immediately to address the lack of housing.

4.

5. I am calling on city council to allocate the budget to *concrete* and *expedited* housing solutions that tangibly address the urgent nature of the housing crisis, rather than prioritizing landlords and developers.

I urge you to listen to these points made and the needs of the community. We have the opportunity to address inequity in our city and create a thriving community for all who live here. Your responsibility as city employees is to make decisions informed by what the public wants and the public is asking you to divest funding from unnecessary punitive measures and use those funds to create secure housing, food security, and increased equitable public engagement in city affairs.

Sincerely,

S. 22

Dale Vanelli

From: S. 22
Sent: November 23, 2021 10:17 PM
To: Engagement
Subject: 2022 Draft Budget Feedback

Categories: Tracked To Dynamics 365

Hello,

I'm writing you as a resident of Victoria who is concerned about the proposed budget allocation for 2022. I see on a daily basis how large the unhoused population around our community is. The cost of rent continues to rise to levels which are very difficult even for many full time workers to afford, so it's unsurprising that some are left behind, but it is not an excuse.

Meanwhile, we are once again increasing funding to policing. While I see them around town all the time as well, this doesn't solve the social problems we're facing. Instead of dumping more and more money into the police, we should be making affordable housing and trying to get people who are unhoused into proper accommodations. It is a mystery to me why this is controversial, considering that so many seem to have such negative reactions to tent cities, etc. We can't avoid seeing people on the street if we won't put the resources towards getting them off the street and integrated into society.

S. 22

From: S. 22
Sent: November 23, 2021 9:23 PM
To: Engagement
Subject: Draft Budget 2022 Feedback

Categories: Tracked To Dynamics 365

Dear Victoria City Council, Mayor, and City Staff,

I am writing to you with my feedback on the 2022 Draft Budget for the City of Victoria. Below I will discuss several key points that need to be addressed: housing, bylaw, the Victoria police department, climate action, and free, prior and informed consent of Indigenous peoples.

1. Housing:

Currently, the city of Victoria is experiencing a housing crisis, and there is a lack of affordable and expedited housing options available that meet the needs of community members - in particular unhoused and insecurely housed people.

My partner and I both work full-time jobs. We both make between \$40,000 - \$50,000 a year each and yet the majority of our income consistently goes to paying rent on a one bedroom apartment in the outskirts of downtown. It is becoming increasingly impossible to live in Victoria due to the rising living costs and the lack of housing options and if we are experiencing these difficulties as full-time workers sharing the expense of living, I can only imagine who is left severely suffering.

The current plans reflected in the proposed city budget outline an intent to incentivize developers and landlords rather than prioritize the housing availability and accessibility for renters.

As stated in the report, “[Victoria] has one of the lowest apartment rental vacancy rates in the country and the average rent increased by 3.3% in 2020 (faster than inflation and the provincially allowable rent increase)”. It is also stated that “a key goal for Victoria is to increase overall affordable housing supply in the City, [and] allocate additional City revenue to affordable housing. If this is truly the case, there needs to be more concrete and expedited housing solutions and this should start with re-allocating budget items in recognition of the priority that housing affordability and accessibility is.

In reviewing the budget proposal, I am calling on city council to re-allocate the proposed increase to the Victoria Police department’s budget to fund *concrete* and *expedited* housing solutions that tangibly address the urgent nature of the housing crisis, rather than prioritizing landlords and developers.

2. Bylaw:

Within the proposed budget, a large portion of bylaw services is dedicated to patrolling parks and taking down illegal shelters (ie. taking down shelters of those who are tenting in the park because they do not have housing). Rather than the budget being allocated to bylaw services to patrol parks and to remove “illegal” sheltering, this money should be funneled into long term housing solutions and anti-poverty measures, such as comprehensive healthcare, food justice supports and more. If budgets intended for patrolling and tearing down sheltering were allocated to relevant services, such as food justice and housing, this would decrease the need for shelters in parks.

I am calling on city council to allocate the funding, that would be used to remove shelters, instead towards long-term housing solutions for those who currently have no choice but to shelter in public spaces.

3. Victoria Police Department:

In the budget an increase is proposed for crowd management and patrolling in response to larger scale organized demonstrations. This money is prioritizing the policing of events, rather than considering how money can be put into the community to reflect the demands of demonstrators. For example, the proposed budget increase for “crowd management” and patrolling could be used for community created/supported solutions. Instead of investing even more resources in the Victoria Police Department, our city must prioritize and fund alternatives like community outreach programs, anti-colonial mental health services, housing initiatives, income security, harm reduction services, arts and cultural programs, anti-colonial forms of social work, conflict resolution services, transformative justice, and other vital community-based support systems. These initiatives must support our most targeted communities and centre the experiences of BIPOC folks in Victoria. This will require partnering with, funding, and otherwise supporting community-based organizations, instead of increasing the VicPD budget.

I want to emphasize that **increased police presence does not keep the community safe**. Instead, it continues to oppress and harass our most targeted community members (Indigenous, Black, people of colour, transgender, Two-Spirit, queer, people who use drugs, unhoused people, street-based sex workers, people with disabilities, people experiencing poverty, etc.). Continuing to increase the police department’s budget sends a message to these members of our community that they need to be policed. Instead of increased support for police presence at events and demonstrations, there should instead be a push towards providing civilian led alternative responders trained in de-escalation and harm reduction techniques.

I am calling on city council to allocate the money for police “crowd management” to support community created solutions that promote safety, care, harm reduction and/or to put towards affordable and accessible housing solutions. I am also calling on you to use your power to create a safer city for us all by freezing the police department’s budget and meaningfully engaging with targeted communities to determine how to work with them to meet their needs.

4. Climate Action

It was distressing to see that within the proposed reserves for 2022 the second-highest item was for Police at 17% over the minuscule 6% for Climate Action. If the recent environmental devastation in BC has shown us anything, it is that climate change should be a top priority and certainly over police

resources.

In terms of aiming for 100% renewable energy by 2050, this goal needs to be fast-tracked. We are seeing the devastating effects of climate change worsen with every passing year.

I am calling on city council to review the proposed budget and reserves and keep in mind that swift and drastic climate action is required for the safety of our community.

5. Prior and Informed Consent with Indigenous Nations:

The ɫəkwəŋən peoples should have informed consent for all projects occurring on their unceded territory. Despite statements made by the Mayor and Council about “decolonizing practices”, city council continues to have final say even after consultation with the nations. This is in direct violation of the rights of ɫəkwəŋən peoples Free, Prior, and Informed Consent. How will the city mayor and council address this violation of rights?

Free, Prior and Informed Consent (FPIC) is a specific right that pertains to Indigenous peoples and is recognised in the United Nations Declaration on the Rights of Indigenous Peoples (UNDRIP). It allows them to give or withhold consent to a project that may affect them or their territories. Once they have given their consent, they can withdraw it at any stage. Furthermore, FPIC enables them to negotiate the conditions under which the project will be designed, implemented, monitored and evaluated. This is also embedded within the universal right to self-determination.

I am calling on city council to address this violation of rights and to move forward by respecting local Indigenous nations' Free, Prior, and Informed Consent on city decision-making processes that occur on their unceded territory.

I urge you to listen to these points made and the needs of the community. We have the opportunity to address inequity in our city and create a thriving community for all who live here. Your responsibility as city employees is to make decisions informed by what the public wants and the public is asking you to divest funding from unnecessary punitive measures and use those funds to create secure housing, take climate action, and increase engagement with and respect for the Indigenous communities whose land we occupy.

Sincerely,

S. 22

From: S. 22
Sent: November 23, 2021 8:04 PM
To: Engagement
Subject: Draft Budget 2022 Feedback

Categories: Tracked To Dynamics 365

Dear Victoria City Council, Mayor, and City Staff,

I am writing to you with my feedback on the 2022 Draft Budget for the City of Victoria. Below I will discuss six key points that need to be addressed: housing, the Victoria police department, accessibility, bylaw, public engagement, and free, prior and informed consent of Indigenous peoples.

1. Housing:

Currently, the city of Victoria is experiencing a housing crisis, and there is a lack of affordable and expedited housing options available that meet the needs of unhoused and insecurely housed people. However, the current plans reflected in the proposed city budget outline an intent to incentivize developers and landlords, rather than prioritize the housing process for renters. There needs to be more concrete and expedited housing solutions. In the budget it is stated that there are \$120 million of funds from all three levels of government that will be used to create affordable low end market housing and housing for “chronically homeless people”, however, it is not stated where and when these temporary supportive housing or “low-income apartments” are being built. For instance, in the budget Pandora housing construction does not begin until 2024. Housing solutions need to be created tangibly, and immediately to address the lack of housing.

I am calling on city council to allocate the budget to *concrete* and *expedited* housing solutions that tangibly address the urgent nature of the housing crisis, rather than prioritizing landlords and developers.

2. Victoria Police Department:

In the budget an increase is proposed for crowd management and patrolling in response to larger scale organized demonstrations. This money is prioritizing the policing of events, rather than community care supports present at these events. Rather than budgeting for police patrol at events, it would be important to consider how this money can be put into the community to reflect the demands of demonstrators. For example, the proposed budget increase for “crowd management” and patrolling could be used for community created/supported solutions ie. a community crisis response team that is trained in de-escalation, trauma-informed, and anti-oppressive tactics.

I am calling on city council to allocate the money for police “crowd management” to support community created solutions that promote safety, care, harm reduction, and anti-oppression at events and demonstrations.

3. Accessibility:

The budget outlines many projects regarding accessibility. However, it is impossible to determine what accessibility needs are needed without consultation with those who experience disabilities and/or have varying needs. Consultation with these voices is not noted in the proposed budget, and without these voices being at the forefront of the conversation, decisions made will further contribute to ableist architecture and program development. Consulting populations with relevant lived experience helps to maintain accessibility of projects.

I am calling on city council to welcome communities with lived experience into decision making regarding accessibility and to make decisions directly informed by their needs.

4. Bylaw:

Within the proposed budget, a large portion of bylaw services is dedicated to patrolling parks and taking down illegal shelters (ie. taking down shelters of those who are tenting in the park because they do not have housing). Rather than the budget being allocated to bylaw services to patrol parks and to remove “illegal” sheltering, this money should be funneled into long term housing solutions and anti-poverty measures, such as comprehensive healthcare, food justice supports and more. If budgets intended for patrolling and tearing down sheltering were allocated to relevant services, such as food justice and housing, this would decrease the need for shelters in parks.

I am calling on city council to allocate the funding, that would be used to remove shelters, instead towards long-term housing solutions for those who currently have no choice but to shelter in public spaces.

5. Public Engagement

The Community Wellness and Peer Informed Task Force and Citizen’s Assembly have both been terminated due to completing their assigned tasks. We need these groups, or similar community participatory task forces, with new project focuses to remain funded in 2022 and beyond to allow for increased community engagement/consultation. The winding down of both of these groups means less funding and fewer pathways for equitable community engagement and consultation. It is vital for these initiatives to continue on with new project focuses, to ensure that the community is included in decision making. Alongside this, measures should be taken to make the budget review process more accessible to all folks in the community. The annual city budget is quite a dense, large, and inaccessible project. With its size and jargon, it can be quite difficult to access/understand for many who do not have the time or capacity to thoroughly read and understand the document. There needs to be tangible solutions created that make engaging in this document more accessible. Many people simply do not have the spare time and capacity to engage in municipal affairs. City council needs to ensure that folks from all walks of life are providing their input for the city’s decision-making processes.

Some ways to consider doing this could be to: split the budget into sections and review each section by section, rather than once a year all at once. Or, if there will continue to be an annual budget review process, there should be more than one town hall meeting and these should be held at varying times of the day, to allow for people with varying schedules to attend. These measures should be accompanied by funded citizen task forces that operate year-round, as noted above, to ensure increased public consultation.

I am calling on city council to make engagement in municipal affairs, such as the annual city budget, more accessible for the community- so that all community members have an opportunity to *engage in, understand, and have a say* in municipal affairs.

6. Prior and Informed Consent with Indigenous Nations:

The ləkʷəŋən peoples should have informed consent for all projects occurring on their unceded territory. Despite statements made by the Mayor and Council about “decolonizing practices”, city council continues to have final say even after consultation with the nations. This is in direct violation of the rights of ləkʷəŋən peoples Free, Prior, and Informed Consent. How will the city mayor and council address this violation of rights?

Free, Prior and Informed Consent (FPIC) is a specific right that pertains to Indigenous peoples and is recognised in the United Nations Declaration on the Rights of Indigenous Peoples (UNDRIP). It allows them to give or withhold consent to a project that may affect them or their territories. Once they have given their consent, they can withdraw it at any stage. Furthermore, FPIC enables them to negotiate the conditions under which the project will be designed, implemented, monitored and evaluated. This is also embedded within the universal right to self-determination.

I am calling on city council to address this violation of rights and to move forward by respecting local Indigenous nations' Free, Prior, and Informed Consent on city decision-making processes that occur on their unceded territory.

I urge you to listen to these points made and the needs of the community. We have the opportunity to address inequity in our city and create a thriving community for all who live here. Your responsibility as city employees is to make decisions informed by what the public wants and the public is asking you to divest funding from unnecessary punitive measures and use those funds to create secure housing, food security, and increased equitable public engagement in city affairs.

Sincerely,

S. 22

Dale Vanelli

From: S. 22
Sent: November 23, 2021 7:21 PM
To: Engagement
Subject: 2022 Draft Budget Feedback
Categories: Tracked To Dynamics 365

To whom it may concern,

I feel very strongly that the proposed 2022 budget increase for the VicPD should be reallocated towards work that will help address climate change and affordable housing. More police presence is not something that makes me feel safe and I would much rather see that money go towards these other areas that in my mind are exponentially more important and serve the entire community instead of just the privileged and wealthy.

My partner and I both work full time and rent a 1-bedroom apartment and frankly, we won't be able to afford to live in Victoria for much longer with the current housing situation. If we are barely getting by, imagine how many people are getting left behind and priced out of the city.

In particular, I am distressed when looking at the proposed reserves for 2022 were the second-highest item (Police) at 17% over the minuscule 6% for Climate Action Reserve. If the recent environmental devastation in BC has taught us anything, it is that climate change should be our number one priority and we definitely need to plan ahead.

Thank you,

S. 22

Dale Vanelli

From: S. 22
Sent: November 23, 2021 7:13 PM
To: Engagement
Subject: Draft Budget 2022 Feedback

Categories: Tracked To Dynamics 365

Dear Victoria City Council, Mayor, and City Staff,

I am writing to you with my feedback on the 2022 Draft Budget for the City of Victoria. Below I will discuss six key points that need to be addressed: housing, the Victoria police department, accessibility, bylaw, public engagement, and free, prior and informed consent of Indigenous peoples.

Housing:

Currently, the city of Victoria is experiencing a housing crisis, and there is a lack of affordable and expedited housing options available that meet the needs of unhoused and insecurely housed people. However, the current plans reflected in the proposed city budget outline an intent to incentivize developers and landlords, rather than prioritize the housing process for renters. There needs to be more concrete and expedited housing solutions. In the budget it is stated that there are \$120 million of funds from all three levels of government that will be used to create affordable low end market housing and housing for “chronically homeless people”, however, it is not stated where and when these temporary supportive housing or “low-income apartments” are being built. For instance, in the budget Pandora housing construction does not begin until 2024. Housing solutions need to be created tangibly, and immediately to address the lack of housing.

I am calling on city council to allocate the budget to concrete and expedited housing solutions that tangibly address the urgent nature of the housing crisis, rather than prioritizing landlords and developers.

Victoria Police Department:

In the budget an increase is proposed for crowd management and patrolling in response to larger scale organized demonstrations. This money is prioritizing the policing of events, rather than community care supports present at these events. Rather than budgeting for police patrol at events, it would be important to consider how this money can be put into the community to reflect the demands of demonstrators. For example, the proposed budget increase for “crowd management” and patrolling could be used for community created/supported solutions ie. a community crisis response team that is trained in de-escalation, trauma-informed, and anti-oppressive tactics.

I am calling on city council to allocate the money for police “crowd management” to support community created solutions that promote safety, care, harm reduction, and anti-oppression at events and demonstrations.

Accessibility:

The budget outlines many projects regarding accessibility. However, it is impossible to determine what accessibility needs are needed without consultation with those who experience disabilities and/or have varying needs. Consultation with these voices is not noted in the proposed budget, and without these voices being at the forefront of the conversation, decisions made will further contribute to ableist architecture and program development. Consulting populations with relevant lived experience helps to maintain accessibility of projects.

I am calling on city council to welcome communities with lived experience into decision making regarding accessibility and to make decisions directly informed by their needs.

Bylaw:

Within the proposed budget, a large portion of bylaw services is dedicated to patrolling parks and taking down illegal shelters (ie. taking down shelters of those who are tenting in the park because they do not have housing). Rather than the budget being allocated to bylaw services to patrol parks and to remove “illegal” sheltering, this money should be funneled into long term housing solutions and anti-poverty measures, such as comprehensive healthcare, food justice supports and more. If budgets intended for patrolling and tearing down sheltering were allocated to relevant services, such as food justice and housing, this would decrease the need for shelters in parks.

I am calling on city council to allocate the funding, that would be used to remove shelters, instead towards long-term housing solutions for those who currently have no choice but to shelter in public spaces.

Public Engagement

The Community Wellness and Peer Informed Task Force and Citizen’s Assembly have both been terminated due to completing their assigned tasks. We need these groups, or similar community participatory task forces, with new project focuses to remain funded in 2022 and beyond to allow for increased community engagement/consultation. The winding down of both of these groups means less funding and fewer pathways for equitable community engagement and consultation. It is vital for these initiatives to continue on with new project focuses, to ensure that the community is included in decision making. Alongside this, measures should be taken to make the budget review process more accessible to all folks in the community. The annual city budget is quite a dense, large, and inaccessible project. With its size and jargon, it can be quite difficult to access/understand for many who do not have the time or capacity to thoroughly read and understand the document. There needs to be tangible solutions created that make engaging in this document more accessible. Many people simply do not have the spare time and capacity to engage in municipal affairs. City council needs to ensure that folks from all walks of life are providing their input for the city’s decision-making processes.

Some ways to consider doing this could be to: split the budget into sections and review each section by section, rather than once a year all at once. Or, if there will continue to be an annual budget review process, there should be more than one town hall meeting and these should be held at varying times of the day, to allow for people with varying schedules to attend. These measures should be accompanied by funded citizen task forces that operate year-round, as noted above, to ensure increased public consultation.

I am calling on city council to make engagement in municipal affairs, such as the annual city budget, more accessible for the community- so that all community members have an opportunity to engage in, understand, and have a say in municipal affairs.

Prior and Informed Consent with Indigenous Nations:

The ɫəkwəŋən peoples should have informed consent for all projects occurring on their unceded territory. Despite statements made by the Mayor and Council about “decolonizing practices”, city council continues to have final say even after consultation with the nations. This is in direct violation of the rights of ɫəkwəŋən peoples Free, Prior, and Informed Consent. How will the city mayor and council address this violation of rights?

Free, Prior and Informed Consent (FPIC) is a specific right that pertains to Indigenous peoples and is recognised in the United Nations Declaration on the Rights of Indigenous Peoples (UNDRIP). It allows them to give or withhold consent to a project that may affect them or their territories. Once they have given their consent, they can withdraw it at any stage. Furthermore, FPIC enables them to negotiate the conditions under which the project will be designed, implemented, monitored and evaluated. This is also embedded within the universal right to self-determination.

I am calling on city council to address this violation of rights and to move forward by respecting local Indigenous nations' Free, Prior, and Informed Consent on city decision-making processes that occur on their unceded territory.

I urge you to listen to these points made and the needs of the community. We have the opportunity to address inequity in our city and create a thriving community for all who live here. Your responsibility as city employees is to make decisions informed by what the public wants and the public is asking you to divest funding from unnecessary punitive measures and use those funds to create secure housing, food security, and increased equitable public engagement in city affairs.

Sincerely,

S. 22

Dale Vanelli

From: S. 22
Sent: November 23, 2021 6:46 PM
To: Engagement
Subject: Feedback for Victoria 2022 Draft Budget

Categories: Tracked To Dynamics 365

Dear Victoria City Council, Mayor, and City Staff,

I am writing to you with my feedback on the 2022 Draft Budget for the City of Victoria. Below I will discuss six key points that need to be addressed: housing, the Victoria police department, accessibility, bylaw, public engagement, and free, prior and informed consent of Indigenous peoples.

1. Housing:

Currently, the city of Victoria is experiencing a housing crisis, and there is a lack of affordable and expedited housing options available that meet the needs of unhoused and insecurely housed people. However, the current plans reflected in the proposed city budget outline an intent to incentivize developers and landlords, rather than prioritize the housing process for renters. There needs to be more concrete and expedited housing solutions. In the budget it is stated that there are \$120 million of funds from all three levels of government that will be used to create affordable low end market housing and housing for “chronically homeless people”, however, it is not stated where and when these temporary supportive housing or “low-income apartments” are being built. For instance, in the budget Pandora housing construction does not begin until 2024. Housing solutions need to be created tangibly, and immediately to address the lack of housing.

I am calling on city council to allocate the budget to *concrete* and *expedited* housing solutions that tangibly address the urgent nature of the housing crisis, rather than prioritizing landlords and developers.

1. Victoria Police Department:

In the budget an increase is proposed for crowd management and patrolling in response to larger scale organized demonstrations. This money is prioritizing the policing of events, rather than community care supports present at these events. Rather than budgeting for police patrol at events, it would be important to consider how this money can be put into the community to reflect the demands of demonstrators. For example, the proposed budget increase for “crowd management” and patrolling could be used for community created/supported solutions ie. a community crisis response team that is trained in de-escalation, trauma-informed, and anti-oppressive tactics.

I am calling on city council to allocate the money for police “crowd management” to support community created solutions that promote safety, care, harm reduction, and anti-oppression at events and demonstrations.

1. Accessibility:

The budget outlines many projects regarding accessibility. However, it is impossible to determine what accessibility needs are needed without consultation with those who experience disabilities and/or have

varying needs. Consultation with these voices is not noted in the proposed budget, and without these voices being at the forefront of the conversation, decisions made will further contribute to ableist architecture and program development. Consulting populations with relevant lived experience helps to maintain accessibility of projects.

I am calling on city council to welcome communities with lived experience into decision making regarding accessibility and to make decisions directly informed by their needs.

1. Bylaw:

Within the proposed budget, a large portion of bylaw services is dedicated to patrolling parks and taking down illegal shelters (ie. taking down shelters of those who are tenting in the park because they do not have housing). Rather than the budget being allocated to bylaw services to patrol parks and to remove “illegal” sheltering, this money should be funneled into long term housing solutions and anti-poverty measures, such as comprehensive healthcare, food justice supports and more. If budgets intended for patrolling and tearing down sheltering were allocated to relevant services, such as food justice and housing, this would decrease the need for shelters in parks.

I am calling on city council to allocate the funding, that would be used to remove shelters, instead towards long-term housing solutions for those who currently have no choice but to shelter in public spaces.

1. Public Engagement

The Community Wellness and Peer Informed Task Force and Citizen’s Assembly have both been terminated due to completing their assigned tasks. We need these groups, or similar community participatory task forces, with new project focuses to remain funded in 2022 and beyond to allow for increased community engagement/consultation. The winding down of both of these groups means less funding and fewer pathways for equitable community engagement and consultation. It is vital for these initiatives to continue on with new project focuses, to ensure that the community is included in decision making. Alongside this, measures should be taken to make the budget review process more accessible to all folks in the community. The annual city budget is quite a dense, large, and inaccessible project. With its size and jargon, it can be quite difficult to access/understand for many who do not have the time or capacity to thoroughly read and understand the document. There needs to be tangible solutions created that make engaging in this document more accessible. Many people simply do not have the spare time and capacity to engage in municipal affairs. City council needs to ensure that folks from all walks of life are providing their input for the city’s decision-making processes.

Some ways to consider doing this could be to: split the budget into sections and review each section by section, rather than once a year all at once. Or, if there will continue to be an annual budget review process, there should be more than one town hall meeting and these should be held at varying times of the day, to allow for people with varying schedules to attend. These measures should be accompanied by funded citizen task forces that operate year-round, as noted above, to ensure increased public consultation.

I am calling on city council to make engagement in municipal affairs, such as the annual city budget, more accessible for the community- so that all community members have an opportunity to *engage in, understand, and have a say* in municipal affairs.

1. Prior and Informed Consent with Indigenous Nations:

The ləkʷəŋən peoples should have informed consent for all projects occurring on their unceded territory. Despite statements made by the Mayor and Council about “decolonizing practices”, city council continues to have final say even after consultation with the nations. This is in direct violation of the rights of ləkʷəŋən peoples Free, Prior, and Informed Consent. How will the city mayor and council address this violation of rights?

Free, Prior and Informed Consent (FPIC) is a specific right that pertains to Indigenous peoples and is recognised in the United Nations Declaration on the Rights of Indigenous Peoples (UNDRIP). It allows them to give or withhold consent to a project that may affect them or their territories. Once they have given their consent, they can withdraw it at any stage. Furthermore, FPIC enables them to negotiate the conditions under which the project will be designed, implemented, monitored and evaluated. This is also embedded within the universal right to self-determination.

I am calling on city council to address this violation of rights and to move forward by respecting local Indigenous nations' Free, Prior, and Informed Consent on city decision-making processes that occur on their unceded territory.

I urge you to listen to these points made and the needs of the community. We have the opportunity to address inequity in our city and create a thriving community for all who live here. Your responsibility as city employees is to make decisions informed by what the public wants and the public is asking you to divest funding from unnecessary punitive measures and use those funds to create secure housing, food security, and increased equitable public engagement in city affairs.

Sincerely,

S. 22

Dale Vanelli

From: S. 22
Sent: November 23, 2021 5:57 PM
To: Engagement
Subject: VPD Budget Increase

Categories: Tracked To Dynamics 365

Dear Elected Officials and the Victoria/Esquimalt Police Board,

I am writing to express my strong opposition to the proposed 6% increase in the Victoria Police Department (VicPD) budget that is financed partly by cutting funds to sustainable planning and community development and arts, culture and events. Instead, I am demanding that the VicPD budget is permanently frozen against increases so that limited municipal resources can be more appropriately allocated to communities most in need and communities who have been historically underfunded and ignored.

I am appalled that Victoria's governing bodies continually allocate a greater percentage of the municipal budget to the VicPD than any other municipal function. I believe a budget decrease is the only appropriate action at this time given the following:

- Police criminalize minority and vulnerable communities, and the defund and abolish movements are gaining support nationally and internationally. The city should respect and participate in the defund and abolish movements.
- COVID-19 has shifted priorities and exposed areas of public interest that are underfunded and underserved by the City of Victoria
- As a result of the fiscal challenges related to COVID-19, municipalities across Canada are either freezing or decreasing their police budgets.
- Chief Del Manak's salary is over a quarter of a million dollars while public servants earn fractions of that.

I am calling upon you, and all our elected officials, to decrease the VicPD budget and immediately begin meaningful action to divest resources from the Victoria Police Department and invest in citizen-directed areas.

Increased police presence does not keep us safe. Instead, it continues to oppress and harass our most targeted community members (Indigenous, Black, people of colour, transgender, Two-Spirit, queer, people who use drugs, unhoused people, street-based sex workers, people with disabilities, people experiencing poverty, etc.), and puts their lives at risk.

Instead of investing even more resources in the VicPD, our city must prioritize and fund alternatives like community outreach programs, decolonial mental health services, housing initiatives, income security, harm reduction services, arts and cultural programs, anti-colonial forms of social work, conflict resolution services, transformative justice, and other vital community-based support systems. These initiatives must support our most targeted communities and centre the experiences of BIPOC folks in Victoria. This will require partnering with, funding, and otherwise supporting community-based organizations, instead of increasing the VicPD budget.

I am calling on you to use your power to create a safer city for us all by freezing the VicPD budget and meaningfully engaging with targeted communities to determine how to work with them to meet their needs.

Yours sincerely,

S. 22

** This message, in full or in part, must not be forwarded to VicPD or any third party without the written consent of the sender. This includes the contact information of the sender.

Dale Vanelli

From: S. 22
Sent:
To: Engagement
Subject: 2022 Draft Budget Feedback

Categories: Tracked To Dynamics 365

The Victoria Police Department does not need a greater budget. What our communities need is greater investment in Sustainable Development, and Arts and Culture, both of which are seeing a decrease alongside the proposed increase of VicPD's funds in the draft budget.

To increase the budget of a police department in the wake of 2020's movements and mass protests (that, yes, took place here in Victoria as well) calling for a defunding of police departments is tone-deaf, and the opposite of leadership. It is a slap in the face to my friends and community members who have described to me time and time again the discrimination and harassment they have faced at the hands of Vic PD. It is a loud approval of the destruction of the personal belongings of Victoria's unhoused population in raids on the communities they set up for themselves because this city will not house them: communities they need to support each other because the city, the province, and the nation have failed them. Homelessness and the crimes of desperation that unhoused people turn to are not solved by a greater police force. This same police force that assaulted protestors at the legislature that spoke out against RCMP violence in Northern BC.

Invest in building communities. Invest in people. Don't invest in policing. Better yet, divest from it. Show leadership. We are imagining a world without police. It will be a long road to get there. Take the first step.

S. 22

Dale Vanelli

From: Sarah Webb
Sent: November 23, 2021 5:37 PM
To: Ben Isitt (Councillor); Jeremy Loveday (Councillor)
Cc: Christine Brinton; Engagement; Eric Ebarb; Ross Kenny
Subject: ATAC Motion - Budget Feedback

Categories: Tracked To Dynamics 365

Councillors –

Please see the below motion that was passed today at ATAC.

We will ensure that it is shared with the engagement division as formal budget input, but also wanted to flag for you as the liaisons to this Committee.

Kind regards,
Sarah

“Whereas active and multi-modal transportation investments can contribute to climate action, equity, accessibility and affordability goals, the Active Transportation Advisory Committee encourages Council to support proposed infrastructure, programs and initiatives within the Draft 2022 Financial Plan and Supplemental Requests which improve accessibility, safety and comfort for residents to walk, roll, cycle and take transit more often.”

**MOVED THOMAS; SECOND LINDA
CARRIED UNANIMOUSLY**

Sarah Webb

Pronouns: She/Her
Manager, Transportation Planning & Development
Engineering & Public Works
City of Victoria
1 Centennial Square, Victoria BC V8W 1P6
C 250.686.7432



The City of Victoria is located on the homelands of the Songhees and Esquimalt People.

Dale Vanelli

From: S. 22
Sent: November 23, 2021 5:24 PM
To: Engagement
Subject: Feedback on Proposed Budget

Categories: Tracked To Dynamics 365

Hello;

I would like to raise a couple of concerns regarding the proposed budget for the City of Victoria, 2022.

I am adamantly opposed to the expansion of funding for VicPD. One of the questions on the priorities of the city is asking us to rank how important the statement of "Our community is safe" is to respondents? I answered that it is high priority, however, I would like to formally request that a definition of "safe" be determined and publically circulated. I anticipate that this language has been chosen specifically to support further funding of the VicPD, however I would argue that the police do not make us safer. For example, this past year I had my car window smashed in, and despite making a report and being assured someone would call me back, no one ever did. Safety in the community comes by providing for people's needs and addressing the ongoing issues that are root causes, not in punitive measures that lead to anxiety and stress, such as increased policing. I am quite certain that our underserved and unhoused populations do not feel more safe when the police are around, as well.

Additionally, in line 48, the Sheltering Support question -- I would argue that this should not include any expansion of police members. Health care providers and community liaisons should be the first line of connection for people seeking shelter, in order to provide supports, rather than punitive measures, increasing trauma and stress.

Thank you,

S. 22

Dale Vanelli

From: S. 22
Sent: November 23, 2021 2:32 PM
To: Engagement
Subject: Draft 2022 Budget Feedback

S. 22

To the Mayor and Council

Re: Annual Grant to First Nations

I am descended from 4 generations of a Metis parent and grandparents on my Father's side. My cousins, based on this lineage, applied for and received Government funding for university so, even though I have taken no action to formalize it, I am Metis.

None of these relatives lived on a reservation likely because my great- great grandmother married a white man and would not have been allowed to live on her tribal lands so all of my forebearers were required to make their way elsewhere. Native men on the other hand were permitted to marry white women and continue to live on the reservation receiving all benefits conferred on members of their tribe. Will the Esquimalt and Songhees women who were forced to leave their bands and their children share in this rental tax you have inferred on all of us or will you continue to promote this discrimination? And will I be required to pay this tax given I am entitled to compensation on the same basis, just elsewhere?

If this tax you plan to impose on us is passed, what assurance do you have that the funds will equitably benefit all band members? There are numerous examples of Band Chiefs and their council rewarding themselves lavishly instead of improving the lives of their band members. One example is the Onion Lake band who has been taken to court by a band member on more than one occasion for refusing to file Financial Statements so they could understand why they were impoverished. Reading up on this one misappropriation of funds should provide some insight on what has taken place in numerous instances and most likely still does. The plan to transfer a large amount of money annually from Victoria residents will ultimately raise municipal taxes in an already very expensive City – which is a problem this Council has highlighted on many occasions.

<https://www.cbc.ca/news/canada/saskatoon/onion-lake-taxpayers-federation-financial-documents-1.5237881>

Are you legally permitted to pay our taxes to another entity for no service having been rendered to the City or, decide that Victoria residents, without their consent, are indebted to another, impose and collect a rental tax and transfer it to them? These bands operate as businesses and have access to many government subsidies already funded by taxpayers.

Sincerely

S. 22

Dale Vanelli

From: Engagement
Sent: November 23, 2021 2:18 PM
To: S. 22
Subject: RE: 2022 Draft Budget Feedback

Thank you for your feedback. Your email will be included in the official budget engagement package for Council's consideration.

You can also share your priorities for investment in 2022 with Council by completing our online survey by 11:59 p.m. on Tuesday, November 23. You can find the survey here: [2022 Draft Budget | Have Your Say \(victoria.ca\)](#)

Kind regards,

Engagement
City of Victoria
1 Centennial Square, Victoria BC V8W 1P6



The City of Victoria is located on the homelands of the Songhees and Esquimalt People.

From: S. 22
Sent: November 23, 2021 1:38 PM
To: Engagement <engage@victoria.ca>
Subject: 2022 Draft Budget Feedback

Good afternoon,

I wanted to write in my strong support for the annual grant to the Songhees and Esquimalt Nations coming from new development property-tax revenue.

I would also like to add that I would prefer that the property tax of each year's new developments be counted toward the grant for *more* than two years. Two years of benefit from a city that continues to grow as Victoria is growing, is not much (you couldn't even buy a condo for the estimated \$240,000 that the second year will generate). Perhaps the contribution could go to 5% after the two years, in perpetuity (on new developments going forward).

Thank you for accepting feedback on the budget!

Best wishes,

S. 22

Dale Vanelli

From: S. 22
Sent: November 23, 2021 12:20 PM
To: Engagement; Lisa Helps (Mayor); Marianne Alto (Councillor); Stephen Andrew (Councillor); Sharmarke Dubow (Councillor); Ben Isitt (Councillor); Jeremy Loveday (Councillor); Sarah Potts (Councillor); Charlayne Thornton-Joe (Councillor); Geoff Young (Councillor); Board@vicpd.ca; premier@gov.bc.ca; john.horgan.mla@leg.bc.ca; PSSG.Minister@gov.bc.ca; sgpspb@gov.bc.ca
Subject: 2022 Budget proposal feedback
Categories: Tracked To Dynamics 365

Dear Elected Officials and the Victoria/Esquimalt Police Board,

I am writing to express my strong opposition to the proposed 6% increase in the Victoria Police Department (VicPD) budget that is financed partly by cutting funds to sustainable planning and community development and arts, culture and events. Instead, I am demanding that the VicPD budget is permanently frozen against increases so that limited municipal resources can be more appropriately allocated to communities most in need and communities who have been historically underfunded and ignored.

I am appalled that Victoria's governing bodies continually allocate a greater percentage of the municipal budget to the VicPD than any other municipal function. I believe a budget decrease is the only appropriate action at this time given the following:

- Police criminalize minority and vulnerable communities, and the defund and abolish movements are gaining support nationally and internationally. The city should respect and participate in the defund and abolish movements.
- COVID-19 has shifted priorities and exposed areas of public interest that are underfunded and underserved by the City of Victoria
- As a result of the fiscal challenges related to COVID-19, municipalities across Canada are either freezing or decreasing their police budgets.
- Chief Del Manak's salary is over a quarter of a million dollars while public servants earn fractions of that.

I am calling upon you, and all our elected officials, to decrease the VicPD budget and immediately begin meaningful action to divest resources from the Victoria Police Department and invest in citizen-directed areas.

Increased police presence does not keep us safe. Instead, it continues to oppress and harass our most targeted community members (Indigenous, Black, people of colour, transgender, Two-Spirit, queer, people who use drugs, unhoused people, street-based sex workers, people with disabilities, people experiencing poverty, etc.), and puts their lives at risk.

Instead of investing even more resources in the VicPD, our city must prioritize and fund alternatives like community outreach programs, decolonial mental health services, housing initiatives, income security, harm reduction services, arts and cultural programs, anti-colonial forms of social work, conflict resolution services, transformative justice, and other vital community-based support systems. These initiatives must support our most targeted communities and centre the experiences of BIPOC folks in Victoria. This will require partnering with, funding, and otherwise supporting community-based organizations, instead of increasing the VicPD budget.

I am calling on you to use your power to create a safer city for us all by freezing the VicPD budget and meaningfully engaging with targeted communities to determine how to work with them to meet their needs.

Yours sincerely,
S. 22

Dale Vanelli

From: S. 22
Sent: November 23, 2021 12:04 PM
To: Marianne Alto (Councillor); Stephen Andrew (Councillor); Sharmarke Dubow (Councillor); Ben Isitt (Councillor); Jeremy Loveday (Councillor); Sarah Potts (Councillor); Charlayne Thornton-Joe (Councillor); Geoff Young (Councillor); Engagement; Lisa Helps (Mayor)
Subject: Police Funding - Do Not Increase
Categories: Tracked To Dynamics 365

Dear Elected Officials and the Victoria/Esquimalt Police Board,

I am writing to express my strong opposition to the proposed 6% increase in the Victoria Police Department (VicPD) budget that is financed partly by cutting funds to sustainable planning and community development and arts, culture and events. Instead, I am demanding that the VicPD budget is permanently frozen against increases so that limited municipal resources can be more appropriately allocated to communities most in need and communities who have been historically underfunded and ignored.

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Instead of investing even more resources in the VicPD, our city must prioritize and fund alternatives like community outreach programs, decolonial mental health services, housing initiatives, income security, harm reduction services, arts and cultural programs, anti-colonial forms of social work, conflict resolution services, transformative justice, and other vital community-based support systems. These initiatives must support our most targeted communities and centre the experiences of BIPOC folks in Victoria. This will require partnering with, funding, and otherwise supporting community-based organizations, instead of increasing the VicPD budget.

I am calling on you to use your power to create a safer city for us all by freezing the VicPD budget and meaningfully engaging with targeted communities to determine how to work with them to meet their needs.

Yours sincerely,

S. 22

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Dale Vanelli

From: S. 22
Sent: November 23, 2021 12:00 PM
To: Engagement
Subject: Draft Budget 2022 Feedback

Categories: Tracked To Dynamics 365

I am a youth who has lived in Victoria my entire life. I am voicing my emphatic resistance to the proposal of an increase in the Victoria Police Department budget for 2022. Allocating nearly 3.5 million more to a militarized group that already receives more than 23% of the city budget is irresponsible and chaotic. The police, who recently killed someone, whose communications constantly lie to the community about their role, do not need more money. Del Manak does not even live within Victoria, yet the budget proposal seeks to use our community's taxes to increase his already immense salary. If this budget increase passes, I and my peers will protest within our civil rights against taking more money away from our communities and putting them in the pockets of the police.

Sincerely,

S. 22

Dale Vanelli

From: S. 22
Sent: November 23, 2021 11:57 AM
To: Engagement
Subject: 2022 budget feedback

Categories: Tracked To Dynamics 365

Dear Elected Officials and the Victoria/Esquimalt Police Board,

I am writing to express my strong opposition to the proposed 6% increase in the Victoria Police Department (VicPD) budget that is financed partly by cutting funds to sustainable planning and community development and arts, culture and events. Instead, I am demanding that the VicPD budget is permanently frozen against increases so that limited municipal resources can be more appropriately allocated to communities most in need and communities who have been historically underfunded and ignored.

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I am calling on you to use your power to create a safer city for us all by freezing the VicPD budget and meaningfully engaging with targeted communities to determine how to work with them to meet their needs.

Yours sincerely,

S. 22

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Dale Vanelli

From: S. 22
Sent: November 23, 2021 11:56 AM
To: Engagement
Subject: 2022 Draft Budget Feedback

Categories: Tracked To Dynamics 365

The police budget is far too high and only creates more fear and violence. This money would be better spent calming roads by passive means and then remove traffic enforcement. The fire department is 7% of the budget because we focus on education and prevention not enforcement. The police force is only used to enforce property rights of the wealthy through violent means and this money would be better focused on programs for the least fortunate and housing for all. Society is changing and the police force is a remnant of our colonial past and it's time to rethink what we expect from our society and our tax dollars. Raise taxes on the wealthy, take higher local property tax and focus on building a better city not poorly enforcing the status quo with a majority white male, militarized, violent force.

S. 22

Dale Vanelli

From: S. 22
Sent: November 23, 2021 11:04 AM
To: Engagement; Lisa Helps (Mayor); Marianne Alto (Councillor); Stephen Andrew (Councillor); Sharmarke Dubow (Councillor); Ben Isitt (Councillor); Jeremy Loveday (Councillor); Sarah Potts (Councillor); Charlayne Thornton-Joe (Councillor); Geoff Young (Councillor); Board@vicpd.ca; premier@gov.bc.ca; john.horgan.mla@leg.bc.ca; PSSG.Minister@gov.bc.ca; sgpspb@gov.bc.ca
Subject: Vic City Budget '22
Categories: Tracked To Dynamics 365

Dear Elected Officials and the Victoria/Esquimalt Police Board,

I am writing to express my strong opposition to the proposed 6% increase in the Victoria Police Department (VicPD) budget that is financed partly by cutting funds to sustainable planning and community development and arts, culture and events. Instead, I am demanding that the VicPD budget is permanently frozen against increases so that limited municipal resources can be more appropriately allocated to communities most in need and communities who have been historically underfunded and ignored.

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- Chief Del Manak's salary is over a quarter of a million dollars while public servants earn fractions of that.

I am calling upon you, and all our elected officials, to decrease the VicPD budget and immediately begin meaningful action to divest resources from the Victoria Police Department and invest in citizen-directed areas.

Increased police presence does not keep us safe. Instead, it continues to oppress and harass our most targeted community members (Indigenous, Black, people of colour, transgender, Two-Spirit, queer, people who use drugs, unhoused people, street-based sex workers, people with disabilities, people experiencing poverty, etc.), and puts their lives at risk.

Instead of investing even more resources in the VicPD, our city must prioritize and fund alternatives like community outreach programs, decolonial mental health services, housing initiatives, income security, harm reduction services, arts and cultural programs, anti-colonial forms of social work, conflict resolution services, transformative justice, and other vital community-based support systems. These initiatives must support our most targeted communities and centre the experiences of BIPOC folks in Victoria. This will require partnering with, funding, and otherwise supporting community-based organizations, instead of increasing the VicPD budget.

I am calling on you to use your power to create a safer city for us all by freezing the VicPD budget and meaningfully engaging with targeted communities to determine how to work with them to meet their needs.

Yours sincerely.
S. 22

*This message, in full or in part, must not be forwarded to VicPD or any third party without the written consent of the sender. This includes the contact information of the sender.

S. 22

Dale Vanelli

From: S. 22
Sent:
To: Engagement
Subject: Draft Budget 2022 Feedback

Categories: Tracked To Dynamics 365

Dear Mayor, Council, and city staff,

I support hiring a co-ordinator for helping homeless people, however there must be a fixed requirement that any person hired for that role has had personal experience with homelessness. This is because only personal experience provides the necessary job experience for that role. Hiring a person who has not experienced homelessness would be like hiring a white man to the role of gender and race equality coordinator.

Thanks,
S. 22

Dale Vanelli

From: S. 22
Sent: November 23, 2021 9:57 AM
To: Engagement
Subject: 2022 Proposed Budget

Categories: Tracked To Dynamics 365

Dear Elected Officials and the Victoria/Esquimalt Police Board,

I am writing to express my strong opposition to the proposed 6% increase in the Victoria Police Department (VicPD) budget that is financed partly by cutting funds to sustainable planning and community development and arts, culture and events. Instead, I am demanding that the VicPD budget is permanently frozen against increases so that limited municipal resources can be more appropriately allocated to communities most in need and communities who have been historically underfunded and ignored.

I am appalled that Victoria's governing bodies continually allocate a greater percentage of the municipal budget to the VicPD than any other municipal function. I believe a budget decrease is the only appropriate action at this time given the following:

- Police criminalize minority and vulnerable communities, and the defund and abolish movements are gaining support nationally and internationally. The city should respect and participate in the defund and abolish movements.
- COVID-19 has shifted priorities and exposed areas of public interest that are underfunded and underserved by the City of Victoria
- As a result of the fiscal challenges related to COVID-19, municipalities across Canada are either freezing or decreasing their police budgets.
- Chief Del Manak's salary is over a quarter of a million dollars while public servants earn fractions of that.

I am calling upon you, and all our elected officials, to decrease the VicPD budget and immediately begin meaningful action to divest resources from the Victoria Police Department and invest in citizen-directed areas.

Increased police presence does not keep us safe. Instead, it continues to oppress and harass our most targeted community members (Indigenous, Black, people of colour, transgender, Two-Spirit, queer, people who use drugs, unhoused people, street-based sex workers, people with disabilities, people experiencing poverty, etc.), and puts their lives at risk.

Instead of investing even more resources in the VicPD, our city must prioritize and fund alternatives like community outreach programs, decolonial mental health services, housing initiatives, income security, harm reduction services, arts and cultural programs, anti-colonial forms of social work, conflict resolution services, transformative justice, and other vital community-based support systems. These initiatives must support our most targeted communities and centre the experiences of BIPOC folks in Victoria. This will require partnering with, funding, and otherwise supporting community-based organizations, instead of increasing the VicPD budget.

I am calling on you to use your power to create a safer city for us all by freezing the VicPD budget and meaningfully engaging with targeted communities to determine how to work with them to meet their needs.

Yours sincerely,

S. 22

This message, in full or in part, must not be forwarded to VicPD or any third party without the written consent of the sender. This includes the contact information of the sender.

Dale Vanelli

From: S. 22
Sent: November 23, 2021 6:52 AM
To: Engagement
Subject: Draft budget 2022 feedback

Categories: Tracked To Dynamics 365

Dear Victoria City Council, Mayor, and City Staff,

I am writing to you with my feedback on the 2022 Draft Budget for the City of Victoria. Below I will discuss six key points that need to be addressed: housing, the Victoria police department, accessibility, bylaw, public engagement, and free, prior and informed consent of Indigenous peoples.

1. Housing:

Currently, the city of Victoria is experiencing a housing crisis, and there is a lack of affordable and expedited housing options available that meet the needs of unhoused and insecurely housed people. However, the current plans reflected in the proposed city budget outline an intent to incentivize developers and landlords, rather than prioritize the housing process for renters. There needs to be more concrete and expedited housing solutions. In the budget it is stated that there are \$120 million of funds from all three levels of government that will be used to create affordable low end market housing and housing for “chronically homeless people”, however, it is not stated where and when these temporary supportive housing or “low-income apartments” are being built. For instance, in the budget Pandora housing construction does not begin until 2024. Housing solutions need to be created tangibly, and immediately to address the lack of housing.

I am calling on city council to allocate the budget to *concrete* and *expedited* housing solutions that tangibly address the urgent nature of the housing crisis, rather than prioritizing landlords and developers.

2. Victoria Police Department:

In the budget an increase is proposed for crowd management and patrolling in response to larger scale organized demonstrations. This money is prioritizing the policing of events, rather than community care supports present at these events. Rather than budgeting for police patrol at events, it would be important to consider how this money can be put into the community to reflect the demands of demonstrators. For example, the proposed budget increase for “crowd management” and patrolling could be used for community created/supported solutions ie. a community crisis response team that is trained in de-escalation, trauma-informed, and anti-oppressive tactics.

I am calling on city council to allocate the money for police “crowd management” to support community created solutions that promote safety, care, harm reduction, and anti-oppression at events and demonstrations.

3. Accessibility:

The budget outlines many projects regarding accessibility. However, it is impossible to determine what accessibility needs are needed without consultation with those who experience disabilities and/or have varying needs. Consultation with these voices is not noted in the proposed budget, and without these voices being at the forefront of the conversation, decisions made will further contribute to ableist architecture and program development. Consulting populations with relevant lived experience helps to maintain accessibility of projects.

I am calling on city council to welcome communities with lived experience into decision making regarding accessibility and to make decisions directly informed by their needs.

4. Bylaw:

Within the proposed budget, a large portion of bylaw services is dedicated to patrolling parks and taking down illegal shelters (ie. taking down shelters of those who are tenting in the park because they do not have housing). Rather than the budget being allocated to bylaw services to patrol parks and to remove “illegal” sheltering, this money should be funneled into long term housing solutions and anti-poverty measures, such as comprehensive healthcare, food justice supports and more. If budgets intended for patrolling and tearing down sheltering were allocated to relevant services, such as food justice and housing, this would decrease the need for shelters in parks.

I am calling on city council to allocate the funding, that would be used to remove shelters, instead towards long-term housing solutions for those who currently have no choice but to shelter in public spaces.

5. Public Engagement

The Community Wellness and Peer Informed Task Force and Citizen’s Assembly have both been terminated due to completing their assigned tasks. We need these groups, or similar community participatory task forces, with new project focuses to remain funded in 2022 and beyond to allow for increased community engagement/consultation. The winding down of both of these groups means less funding and fewer pathways for equitable community engagement and consultation. It is vital for these initiatives to continue on with new project focuses, to ensure that the community is included in decision making. Alongside this, measures should be taken to make the budget review process more accessible to all folks in the community. The annual city budget is quite a dense, large, and inaccessible project. With its size and jargon, it can be quite difficult to access/understand for many who do not have the time or

capacity to thoroughly read and understand the document. There needs to be tangible solutions created that make engaging in this document more accessible. Many people simply do not have the spare time and capacity to engage in municipal affairs. City council needs to ensure that folks from all walks of life are providing their input for the city's decision-making processes.

Some ways to consider doing this could be to: split the budget into sections and review each section by section, rather than once a year all at once. Or, if there will continue to be an annual budget review process, there should be more than one town hall meeting and these should be held at varying times of the day, to allow for people with varying schedules to attend. These measures should be accompanied by funded citizen task forces that operate year-round, as noted above, to ensure increased public consultation.

I am calling on city council to make engagement in municipal affairs, such as the annual city budget, more accessible for the community- so that all community members have an opportunity to *engage in, understand, and have a say* in municipal affairs.

6. Prior and Informed Consent with Indigenous Nations:

The ləkʷəŋən peoples should have informed consent for all projects occurring on their unceded territory. Despite statements made by the Mayor and Council about “decolonizing practices”, city council continues to have final say even after consultation with the nations. This is in direct violation of the rights of ləkʷəŋən peoples Free, Prior, and Informed Consent. How will the city mayor and council address this violation of rights?

Free, Prior and Informed Consent (FPIC) is a specific right that pertains to Indigenous peoples and is recognised in the United Nations Declaration on the Rights of Indigenous Peoples (UNDRIP). It allows them to give or withhold consent to a project that may affect them or their territories. Once they have given their consent, they can withdraw it at any stage. Furthermore, FPIC enables them to negotiate the conditions under which the project will be designed, implemented, monitored and evaluated. This is also embedded within the universal right to self-determination.

I am calling on city council to address this violation of rights and to move forward by respecting local Indigenous nations' Free, Prior, and Informed Consent on city decision-making processes that occur on their unceded territory.

I urge you to listen to these points made and the needs of the community. We have the opportunity to address inequity in our city and create a thriving community for all who live here. Your responsibility as city employees is to make decisions informed by what the public wants and the public is asking you to divest funding from unnecessary punitive measures and use those funds to create secure housing, food security, and increased equitable public engagement in city affairs.

Sincerely,

S. 22

Sent from my iPhone

Dale Vanelli

From: S. 22
Sent: November 23, 2021 4:45 AM
To: Engagement
Subject: Draft Budget 2022 Feedback

Categories: Tracked To Dynamics 365

Dear Victoria City Council, Mayor, and City Staff,

I am writing to you with my feedback on the 2022 Draft Budget for the City of Victoria. I would like to begin by stating that I am a student living in Victoria with a dynamic disability. Below I have highlighted a few main points that I would like to address.

Accessibility:

Consultation needs to be a priority. The budget outlines many projects regarding accessibility. However, it is impossible to determine what accessibility needs are needed without consultation with those who experience disabilities and/or have varying needs. Consultation with disabled voices is not noted in the proposed budget, and without these voices being at the forefront of the conversation, decisions made will further contribute to ableist architecture and program development. Consulting populations with relevant lived experience helps to maintain the accessibility of projects. As someone who is often curious about how decisions of accessibility are being made, transparency is important to me. Therefore, I am calling on city council to welcome communities with lived experience into decision making regarding accessibility and to make decisions directly informed by their needs.

Victoria Police Department:

In the budget, an increase is proposed for crowd management and patrolling in response to larger-scale organized demonstrations. This increase would prioritize policing events, rather than providing funds for other forms of community care supports present at these events. Additionally, the Victoria Police Department budget already accounts for 20% of the current City of Victoria budget. Considering the funds are being requested for crowd management at organized demonstrations, I encourage you to consider allocating these funds to projects many local organizations have been advocating for.

Therefore, I am calling on city council to allocate the money for police “crowd management” to support community created solutions that promote safety, care, harm reduction, and anti-oppression at events and demonstrations.

Bylaw:

Over the past few years, I have seen an increasing amount of violent displacements occur within parks in Victoria. These displacements are being conducted by Bylaw Officers on the impoverished, unhoused community. Within the proposed budget, a large portion of bylaw services is dedicated to patrolling parks and taking down illegal shelters (ie. taking down shelters of those who are tenting in the park because they do not have housing). Rather than the budget being allocated to bylaw services to patrol parks and to remove “illegal” sheltering, this money should be funneled into long-term housing solutions and anti-poverty measures, such as comprehensive healthcare, food justice supports, and more. If budgets intended for patrolling and tearing down sheltering were allocated to relevant services, such as food justice and housing, this would decrease the need for shelters in parks.

Therefore, I am calling on city council to allocate the funding that would be used to remove shelters, instead towards long-term housing solutions for those who currently have no choice but to shelter in public spaces.

Housing:

Currently, the city of Victoria is experiencing a housing crisis. We saw the extent of this housing crisis as students were returning to University in person and many struggled to find any form of housing in time for the fall semester. The Martlet wrote several articles about the lack of housing available to students and the issues within the market that were

specific for students, these articles may be of insight for council when and if you will move forward on affordable housing initiatives. Alternatively, reaching out to students who have faced housing issues would be a good way to engage with an involved population on the matter.

As mentioned, there is a lack of affordable and expedited housing options available that meet the needs of unhoused and insecurely housed people in Victoria. However, the current plans reflected in the proposed city budget outline an intent to incentivize developers and landlords, rather than prioritize the housing process for renters. There need to be more concrete and expedited housing solutions. In the budget it is stated that there are \$120 million of funds from all three levels of government that will be used to create affordable low-end market housing and housing for “chronically homeless people”, however, it is not stated where and when these temporary supportive housing or “low-income apartments” are being built. For instance, in the budget, Pandora housing construction does not begin until 2024.

Housing solutions need to be created tangibly, and immediately to address the lack of housing.

Therefore, I am calling on city council to allocate the budget to *concrete* and *expedited* housing solutions that tangibly address the urgent nature of the housing crisis, rather than prioritizing landlords and developers.

Public Engagement:

The Community Wellness and Peer Informed Task Force and Citizen’s Assembly have both been terminated due to completing their assigned tasks. We need these groups, or similar community participatory task forces, with new project focuses to remain funded in 2022 and beyond to allow for increased community engagement/consultation. The winding down of both of these groups means less funding and fewer pathways for equitable community engagement and consultation. It is vital for these initiatives to continue on with new project focuses, to ensure that the community is included in decision making. Alongside this, measures should be taken to make the budget review process more accessible to all folks in the community. The annual city budget is quite a dense, large, and inaccessible project. With its size and jargon, it can be quite difficult to access/understand for many who do not have the time or capacity to thoroughly read and understand the document. There needs to be tangible solutions created that make engaging in this document more accessible. Many people simply do not have the spare time and capacity to engage in municipal affairs. City council needs to ensure that folks from all walks of life are providing their input for the city’s decision-making processes.

Some ways to consider doing this could be to: split the budget into sections and review each section by section, rather than once a year all at once. Or, if there will continue to be an annual budget review process, there should be more than one town hall meeting and these should be held at varying times of the day, to allow for people with varying schedules to attend. These measures should be accompanied by funded citizen task forces that operate year-round, as noted above, to ensure increased public consultation.

Therefore, I am calling on city council to make engagement in municipal affairs, such as the annual city budget, more accessible for the community- so that all community members have an opportunity to *engage in, understand, and have a say* in municipal affairs.

Prior and Informed Consent with Indigenous Nations:

The ləkʷəŋən peoples should have informed consent for all projects occurring on their unceded territory. Despite statements made by the Mayor and Council about “decolonizing practices”, city council continues to have final say even after consultation with the nations. This is in direct violation of the rights of ləkʷəŋən peoples Free, Prior, and Informed Consent. How will the city mayor and council address this violation of rights?

Free, Prior, and Informed Consent (FPIC) is a specific right that pertains to Indigenous peoples and is recognized in the United Nations Declaration on the Rights of Indigenous Peoples (UNDRIP). It allows them to give or withhold consent to a project that may affect them or their territories. Once they have given their consent, they can withdraw it at any stage. Furthermore, FPIC enables them to negotiate the conditions under which the project will be designed, implemented, monitored, and evaluated. This is also embedded within the universal right to self-determination.

Therefore, I am calling on city council to address this violation of rights and to move forward by respecting local Indigenous nations' Free, Prior, and Informed Consent on city decision-making processes that occur on their unceded territory.

In closing, I urge you to listen to these points and others made by the community. Above all, this budget needs to reflect the needs of the community. We have an opportunity to address inequity within our community and create a community that people want to live within. An increase in bylaw and police funding will not create safety, but moving those proposed funds into other sectors of the community that can create solutions will improve living conditions for everyone. Victoria needs secure housing, food security and increased public engagement in city affairs.

Sincerely,

S. 22

From: S. 22
Sent:
To: Engagement
Subject: Draft Budget 2022 Feedback

Categories: Tracked To Dynamics 365

Dear Victoria City Council, Mayor, and City Staff,

I am writing to you with my feedback on the 2022 Draft Budget for the City of Victoria. Below I will discuss six key points that need to be addressed: housing, the Victoria police department, accessibility, bylaw, public engagement, and free, prior and informed consent of Indigenous peoples.

1. Housing:

Currently, the city of Victoria is experiencing a housing crisis, and there is a lack of affordable and expedited housing options available that meet the needs of unhoused and insecurely housed people. However, the current plans reflected in the proposed city budget outline an intent to incentivize developers and landlords, rather than prioritize the housing process for renters. There needs to be more concrete and expedited housing solutions. In the budget it is stated that there are \$120 million of funds from all three levels of government that will be used to create affordable low end market housing and housing for “chronically homeless people”, however, it is not stated where and when these temporary supportive housing or “low-income apartments” are being built. For instance, in the budget Pandora housing construction does not begin until 2024. Housing solutions need to be created tangibly, and immediately to address the lack of housing.

I am calling on city council to allocate the budget to *concrete* and *expedited* housing solutions that tangibly address the urgent nature of the housing crisis, rather than prioritizing landlords and developers.

2. Victoria Police Department:

In the budget an increase is proposed for crowd management and patrolling in response to larger scale organized demonstrations. This money is prioritizing the policing of events, rather than community care supports present at these events. Rather than budgeting for police patrol at events, it would be important to consider how this money can be put into the community to reflect the demands of demonstrators. For example, the proposed budget increase for “crowd management” and patrolling could be used for community created/supported solutions ie. a community crisis response team that is trained in de-escalation, trauma-informed, and anti-oppressive tactics.

I am calling on city council to allocate the money for police “crowd management” to support community created solutions that promote safety, care, harm reduction, and anti-oppression at events and demonstrations.

3. Accessibility:

The budget outlines many projects regarding accessibility. However, it is impossible to determine what accessibility needs are needed without consultation with those who experience disabilities and/or have varying needs. Consultation with these voices is not noted in the proposed budget, and without these voices being at the forefront of the conversation, decisions made will further contribute to ableist architecture and program development. Consulting populations with relevant lived experience helps to maintain accessibility of projects.

I am calling on city council to welcome communities with lived experience into decision making regarding accessibility and to make decisions directly informed by their needs.

4. Bylaw:

Within the proposed budget, a large portion of bylaw services is dedicated to patrolling parks and taking down illegal shelters (ie. taking down shelters of those who are tenting in the park because they do not have housing). Rather than the budget being allocated to bylaw services to patrol parks and to remove “illegal” sheltering, this money should be funneled into long term housing solutions and anti-poverty measures, such as comprehensive healthcare, food justice supports and more. If budgets intended for patrolling and tearing down sheltering were allocated to relevant services, such as food justice and housing, this would decrease the need for shelters in parks.

I am calling on city council to allocate the funding, that would be used to remove shelters, instead towards long-term housing solutions for those who currently have no choice but to shelter in public spaces.

5. Public Engagement

The Community Wellness and Peer Informed Task Force and Citizen’s Assembly have both been terminated due to completing their assigned tasks. We need these groups, or similar community participatory task forces, with new project focuses to remain funded in 2022 and beyond to allow for increased community engagement/consultation. The winding down of both of these groups means less funding and fewer pathways for equitable community engagement and consultation. It is vital for these initiatives to continue on with new project focuses, to ensure that the community is included in decision making. Alongside this, measures should be taken to make the budget review process more accessible to all folks in the community. The annual city budget is quite a dense, large, and inaccessible project. With its size and jargon, it can be quite difficult to access/understand for many who do not have the time or capacity to thoroughly read and understand the document. There needs to be tangible solutions created that make engaging in this document more accessible. Many people simply do not have the spare time and capacity to engage in municipal affairs. City council needs to ensure that folks from all walks of life are providing their input for the city’s decision-making processes.

Some ways to consider doing this could be to: split the budget into sections and review each section by section, rather than once a year all at once. Or, if there will continue to be an annual budget review process, there should be more than one town hall meeting and these should be held at varying times of the day, to allow for people with varying schedules to attend. These measures should be accompanied by funded citizen task forces that operate year-round, as noted above, to ensure increased public consultation.

I am calling on city council to make engagement in municipal affairs, such as the annual city budget, more accessible for the community- so that all community members have an opportunity to *engage in, understand, and have a say* in municipal affairs.

6. Prior and Informed Consent with Indigenous Nations:

The ləkʷəŋən peoples should have informed consent for all projects occurring on their unceded territory. Despite statements made by the Mayor and Council about “decolonizing practices”, city council continues to have final say even after consultation with the nations. This is in direct violation of the rights of ləkʷəŋən peoples Free, Prior, and Informed Consent. How will the city mayor and council address this violation of rights?

Free, Prior and Informed Consent (FPIC) is a specific right that pertains to Indigenous peoples and is recognised in the United Nations Declaration on the Rights of Indigenous Peoples (UNDRIP). It allows them to give or withhold consent to a project that may affect them or their territories. Once they have given their consent, they can withdraw it at any stage. Furthermore, FPIC enables them to negotiate the conditions under which the project will be designed, implemented, monitored and evaluated. This is also embedded within the universal right to self-determination.

I am calling on city council to address this violation of rights and to move forward by respecting local Indigenous nations' Free, Prior, and Informed Consent on city decision-making processes that occur on their unceded territory.

I urge you to listen to these points made and the needs of the community. We have the opportunity to address inequity in our city and create a thriving community for all who live here. Your responsibility as city employees is to make decisions informed by what the public wants and the public is asking you to divest funding from unnecessary punitive measures and use those funds to create secure housing, food security, and increased equitable public engagement in city affairs.

Sincerely,

S. 22

Dale Vanelli

From: S. 22
Sent: November 22, 2021 8:34 PM
To: Engagement
Subject: 2022 Budget Feedback

Categories: Tracked To Dynamics 365

Dear Victoria City Council, Mayor, and City Staff,

I am writing to you with my feedback on the 2022 Draft Budget for the City of Victoria. Below I will discuss six key points that need to be addressed: housing, the Victoria police department, accessibility, bylaw, public engagement, and free, prior and informed consent of Indigenous peoples.

1. Housing:

Currently, the city of Victoria is experiencing a housing crisis, and there is a lack of affordable and expedited housing options available that meet the needs of unhoused and insecurely housed people. However, the current plans reflected in the proposed city budget outline an intent to incentivize developers and landlords, rather than prioritize the housing process for renters. There needs to be more concrete and expedited housing solutions. In the budget it is stated that there are \$120 million of funds from all three levels of government that will be used to create affordable low end market housing and housing for “chronically homeless people”, however, it is not stated where and when these temporary supportive housing or “low-income apartments” are being built. For instance, in the budget Pandora housing construction does not begin until 2024. Housing solutions need to be created tangibly, and immediately to address the lack of housing.

I am calling on city council to allocate the budget to *concrete* and *expedited* housing solutions that tangibly address the urgent nature of the housing crisis, rather than prioritizing landlords and developers.

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In the budget an increase is proposed for crowd management and patrolling in response to larger scale organized demonstrations. This money is prioritizing the policing of events, rather than community care supports present at these events. Rather than budgeting for police patrol at events, it would be important to consider how this money can be put into the community to reflect the demands of demonstrators. For example, the proposed budget increase for “crowd management” and patrolling could be used for community created/supported solutions ie. a community crisis response team that is trained in de-escalation, trauma-informed, and anti-oppressive tactics.

I am calling on city council to allocate the money for police “crowd management” to support community created solutions that promote safety, care, harm reduction, and anti-oppression at events and demonstrations.

3. Accessibility:

The budget outlines many projects regarding accessibility. However, it is impossible to determine what accessibility needs are needed without consultation with those who experience disabilities and/or have varying needs. Consultation with these voices is not noted in the proposed budget, and without these voices being at the forefront of the conversation, decisions made will further contribute to ableist architecture and program development. Consulting populations with relevant lived experience helps to maintain accessibility of projects.

I am calling on city council to welcome communities with lived experience into decision making regarding accessibility and to make decisions directly informed by their needs.

4. Bylaw:

Within the proposed budget, a large portion of bylaw services is dedicated to patrolling parks and taking down illegal shelters (ie. taking down shelters of those who are tenting in the park because they do not have housing). Rather than the budget being allocated to bylaw services to patrol parks and to remove “illegal” sheltering, this money should be funneled into long term housing solutions and anti-poverty measures, such as comprehensive healthcare, food justice supports and more. If budgets intended for patrolling and tearing down sheltering were allocated to relevant services, such as food justice and housing, this would decrease the need for shelters in parks.

I am calling on city council to allocate the funding, that would be used to remove shelters, instead towards long-term housing solutions for those who currently have no choice but to shelter in public spaces.

5. Public Engagement

The Community Wellness and Peer Informed Task Force and Citizen’s Assembly have both been terminated due to completing their assigned tasks. We need these groups, or similar community participatory task forces, with new project focuses to remain funded in 2022 and beyond to allow for increased community engagement/consultation. The winding down of both of these groups means less funding and fewer pathways for equitable community engagement and consultation. It is vital for these initiatives to continue on with new project focuses, to ensure that the community is included in decision making. Alongside this, measures should be taken to make the budget review process more accessible to all folks in the community. The annual city budget is quite a dense, large, and inaccessible project. With its size and jargon, it can be quite difficult to access/understand for many who do not have the time or

capacity to thoroughly read and understand the document. There needs to be tangible solutions created that make engaging in this document more accessible. Many people simply do not have the spare time and capacity to engage in municipal affairs. City council needs to ensure that folks from all walks of life are providing their input for the city's decision-making processes.

Some ways to consider doing this could be to: split the budget into sections and review each section by section, rather than once a year all at once. Or, if there will continue to be an annual budget review process, there should be more than one town hall meeting and these should be held at varying times of the day, to allow for people with varying schedules to attend. These measures should be accompanied by funded citizen task forces that operate year-round, as noted above, to ensure increased public consultation.

I am calling on city council to make engagement in municipal affairs, such as the annual city budget, more accessible for the community- so that all community members have an opportunity to *engage in, understand, and have a say* in municipal affairs.

6. Prior and Informed Consent with Indigenous Nations:

The ɫəkwəŋən peoples should have informed consent for all projects occurring on their unceded territory. Despite statements made by the Mayor and Council about “decolonizing practices”, city council continues to have final say even after consultation with the nations. This is in direct violation of the rights of ɫəkwəŋən peoples Free, Prior, and Informed Consent. How will the city mayor and council address this violation of rights?

Free, Prior and Informed Consent (FPIC) is a specific right that pertains to Indigenous peoples and is recognised in the United Nations Declaration on the Rights of Indigenous Peoples (UNDRIP). It allows them to give or withhold consent to a project that may affect them or their territories. Once they have given their consent, they can withdraw it at any stage. Furthermore, FPIC enables them to negotiate the conditions under which the project will be designed, implemented, monitored and evaluated. This is also embedded within the universal right to self-determination.

I am calling on city council to address this violation of rights and to move forward by respecting local Indigenous nations' Free, Prior, and Informed Consent on city decision-making processes that occur on their unceded territory.

I urge you to listen to these points made and the needs of the community. We have the opportunity to address inequity in our city and create a thriving community for all who live here. Your responsibility as city employees is to make decisions informed by what the public wants and the public is asking you to divest funding from unnecessary punitive measures and use those funds to create secure housing, food security, and increased equitable public engagement in city affairs.

Sincerely,

From: S. 22
Sent: November 22, 2021 7:26 PM
To: Engagement
Subject: Draft Budget 2022 Feedback

Categories: Tracked To Dynamics 365

Dear Victoria City Council, Mayor, and City Staff,

I am writing to you with my feedback on the 2022 Draft Budget for the City of Victoria. Below I will discuss six key points that need to be addressed: housing, the Victoria police department, accessibility, bylaw, public engagement, and free, prior and informed consent of Indigenous peoples.

1. Housing:

Currently, the city of Victoria is experiencing a housing crisis, and there is a lack of affordable and expedited housing options available that meet the needs of unhoused and insecurely housed people. However, the current plans reflected in the proposed city budget outline an intent to incentivize developers and landlords, rather than prioritize the housing process for renters. There needs to be more concrete and expedited housing solutions. In the budget it is stated that there are \$120 million of funds from all three levels of government that will be used to create affordable low end market housing and housing for “chronically homeless people”, however, it is not stated where and when these temporary supportive housing or “low-income apartments” are being built. For instance, in the budget Pandora housing construction does not begin until 2024. Housing solutions need to be created tangibly, and immediately to address the lack of housing.

I am calling on city council to allocate the budget to *concrete* and *expedited* housing solutions that tangibly address the urgent nature of the housing crisis, rather than prioritizing landlords and developers.

2. Victoria Police Department:

In the budget an increase is proposed for crowd management and patrolling in response to larger scale organized demonstrations. This money is prioritizing the policing of events, rather than community care supports present at these events. Rather than budgeting for police patrol at events, it would be important to consider how this money can be put into the community to reflect the demands of demonstrators. For example, the proposed budget increase for “crowd management” and patrolling could be used for community created/supported solutions ie. a community crisis response team that is trained in de-escalation, trauma-informed, and anti-oppressive tactics.

I am calling on city council to allocate the money for police “crowd management” to support community created solutions that promote safety, care, harm reduction, and anti-oppression at events and demonstrations.

3. Accessibility:

The budget outlines many projects regarding accessibility. However, it is impossible to determine what accessibility needs are needed without consultation with those who experience disabilities and/or have varying needs. Consultation with these voices is not noted in the proposed budget, and without these voices being at the forefront of the conversation, decisions made will further contribute to ableist architecture and program development. Consulting populations with relevant lived experience helps to maintain accessibility of projects.

I am calling on city council to welcome communities with lived experience into decision making regarding accessibility and to make decisions directly informed by their needs.

4. Bylaw:

Within the proposed budget, a large portion of bylaw services is dedicated to patrolling parks and taking down illegal shelters (ie. taking down shelters of those who are tenting in the park because they do not have housing). Rather than the budget being allocated to bylaw services to patrol parks and to remove “illegal” sheltering, this money should be funneled into long term housing solutions and anti-poverty measures, such as comprehensive healthcare, food justice supports and more. If budgets intended for patrolling and tearing down sheltering were allocated to relevant services, such as food justice and housing, this would decrease the need for shelters in parks.

I am calling on city council to allocate the funding, that would be used to remove shelters, instead towards long-term housing solutions for those who currently have no choice but to shelter in public spaces.

5. Public Engagement

The Community Wellness and Peer Informed Task Force and Citizen’s Assembly have both been terminated due to completing their assigned tasks. We need these groups, or similar community participatory task forces, with new project focuses to remain funded in 2022 and beyond to allow for increased community engagement/consultation. The winding down of both of these groups means less funding and fewer pathways for equitable community engagement and consultation. It is vital for these initiatives to continue on with new project focuses, to ensure that the community is included in decision making. Alongside this, measures should be taken to make the budget review process more accessible to all folks in the community. The annual city budget is quite a dense, large, and inaccessible project. With its size and jargon, it can be quite difficult to access/understand for many who do not have the time or capacity to thoroughly read and understand the document. There needs to be tangible solutions created that make engaging in this document more accessible. Many people simply do not have the spare time and capacity to engage in municipal affairs. City council needs to ensure that folks from all walks of life are providing their input for the city’s decision-making processes.

Some ways to consider doing this could be to: split the budget into sections and review each section by section, rather than once a year all at once. Or, if there will continue to be an annual budget review process, there should be more than one town hall meeting and these should be held at varying times of the day, to allow for people with varying schedules to attend. These measures should be accompanied by funded citizen task forces that operate year-round, as noted above, to ensure increased public consultation.

I am calling on city council to make engagement in municipal affairs, such as the annual city budget, more accessible for the community- so that all community members have an opportunity to *engage in, understand, and have a say* in municipal affairs.

6. Prior and Informed Consent with Indigenous Nations:

The ɫə́wəŋən peoples should have informed consent for all projects occurring on their unceded territory. Despite statements made by the Mayor and Council about “decolonizing practices”, city council continues to have final say even after consultation with the nations. This is in direct violation of the rights of ɫə́wəŋən peoples Free, Prior, and Informed Consent. How will the city mayor and council address this violation of rights?

Free, Prior and Informed Consent (FPIC) is a specific right that pertains to Indigenous peoples and is recognised in the United Nations Declaration on the Rights of Indigenous Peoples (UNDRIP). It allows them to give or withhold consent to a project that may affect them or their territories. Once they have given their consent, they can withdraw it at any stage. Furthermore, FPIC enables them to negotiate the conditions under which the project will be designed, implemented, monitored and evaluated. This is also embedded within the universal right to self-determination.

I am calling on city council to address this violation of rights and to move forward by respecting local Indigenous nations' Free, Prior, and Informed Consent on city decision-making processes that occur on their unceded territory.

I urge you to listen to these points made and the needs of the community. We have the opportunity to address inequity in our city and create a thriving community for all who live here. Your responsibility as city employees is to make decisions informed by what the public wants and the public is asking you to divest funding from unnecessary punitive measures and use those funds to create secure housing, food security, and increased equitable public engagement in city affairs.

Sincerely,

S. 22

From: S. 22
Sent: November 22, 2021 7:24 PM
To: Engagement
Subject: Draft Budget 2022 Feedback

Categories: Tracked To Dynamics 365

Dear Victoria City Council, Mayor, and City Staff,

I am writing to you with my feedback on the 2022 Draft Budget for the City of Victoria. Below I will discuss six key points that need to be addressed: housing, the Victoria police department, accessibility, bylaw, public engagement, and free, prior and informed consent of Indigenous peoples.

1. Housing:

Currently, the city of Victoria is experiencing a housing crisis, and there is a lack of affordable and expedited housing options available that meet the needs of unhoused and insecurely housed people. However, the current plans reflected in the proposed city budget outline an intent to incentivize developers and landlords, rather than prioritize the housing process for renters. There needs to be more concrete and expedited housing solutions. In the budget it is stated that there are \$120 million of funds from all three levels of government that will be used to create affordable low end market housing and housing for “chronically homeless people”, however, it is not stated where and when these temporary supportive housing or “low-income apartments” are being built. For instance, in the budget Pandora housing construction does not begin until 2024. Housing solutions need to be created tangibly, and immediately to address the lack of housing.

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Sincerely,

S. 22

(They/Them)

I respectfully acknowledge that I am a settler whose place of academia and work is on traditionaland unceded territory of Siksika, Kainai, Piikani; the Tsuut'ina and the Îyâxe Nakoda Nations; and the Métis Nation.

Dale Vanelli

From: S. 22
Sent: November 22, 2021 6:35 PM
To: Engagement
Subject: Feedback draft 2022 budget

Categories: Tracked To Dynamics 365

Hello

Please do not make the municipal government Responsible for reconciliation and any monies

I believe that is a federal government initiative and the funds for all policies relating to this matter should be handled by the federal government

And possibly the provincial government .

Let's keep the city out of greater country issues and get to making Victoria a city that Is welcoming to all people.

Thank you

Sent from my iPhone

Dale Vanelli

From: S. 22
Sent: November 22, 2021 5:01 PM
To: Engagement
Subject: Draft Budget 2022 Feedback
Categories: Tracked To Dynamics 365

Hello,

I was scheduled to speak at last night's budget town hall, but I had to cancel due to unforeseen circumstances.

Two points I need to share:

Police budget

The Victoria police department is not policing a city of 90 thousand people in some remote town.

Victoria is the hub for a community of 350,000 people + the tourists + UVic students partying downtown. ETC.

In 1996 when I arrived in Victoria – downtown was dead. No restaurant and bar scene. Look at it now, a restaurant and bar scene serving 350,000 people + tourists + UVic students + ETC.

Victoria is not Red Deer Alberta – some out of the way and not a destination city.

Concerning a police budget, Victoria should not be looked at as a city of 90,000. It is more than that. And that is your job to figure that out and consider a budget suited for the need.

It is not your job to put public safety at risk so you can drive home a point to the provincial government.

Stop the anti-police rhetoric. Please act responsibly. Put your ideology-driven agenda aside and think about the city's safety.

And finally, please stop with the homemade chats – it's embarrassing.

It really is -- the lowest common denominator.

15% property tax directed at reconciliation

This budget item should be an election question. If you believe this is a good idea, this should be part of a person's platform when they run in 2022. Meaning, to push this through in the last year of your mandate is not right and undemocratic.

Better yet, this should be decided by the people of Victoria as a referendum question and not by a city council driven by personal interest and ideology and not acting in the best interest of Victoria.

To vote in favor of this 15% tax in your last year on council is disrespectful and shameful. Let the people of Victoria decide in an election or, better yet, a referendum.

Let the people decide. Anything less would be the lowest common denominator.

Regards,

S. 22

Dale Vanelli

From: S. 22
Sent: November 22, 2021 5:01 PM
To: Engagement
Subject: Feedback to Proposed City of Victoria Budget and Related Initiatives.
Categories: Tracked To Dynamics 365

Please accept the following in response to your recent request for input:

1. Provision of financial resources raised by taxation and activities of City of Victoria as grants to the Esquimalt and Songhees First Nations is both foolish and simple minded and likely to become very divisive within this community.

City residents pay taxes with the expectation of receiving in return competently managed municipal services.

Reconciliation is the responsibility of provincial and federal governments who have adequate fiscal resources and management competence well exceeding the finances and capabilities of present Mayor and Council.

2. Adequate funding to man and resource Victoria Police Department should be the number one focus of this Mayor and Council, to the exclusion of all other initiatives until successfully achieved. Crime and violence levels in this City are now unacceptable.
3. Anti racism campaigns are the responsibility of higher levels of government.
4. Renewal/replacement of Crystal Pool should take precedence over renewal/replacement of the main library. The Arts and Culture Infrastructure Plan should be paused in order to meet these two higher priorities.
5. This Mayor and Council supports the needs of the homeless at the expense of the safety and well-being of the rest of community. The needs of the addicted, mentally challenged and unfortunately destructive individuals on the sidewalks and boulevards of Pandora and Johnson Streets rest with the Province of British Columbia to resolve.

City of Victoria should shift these folks to the grounds of the Legislature and to Government House, whereupon more provincial ministry attention and supports will become rapidly available.

6. The Bicycle Master Plan and bicycle infrastructure completed to date has been well designed and implemented. These initiatives should not be mitigated by self-important complainers from Fairfield and south Oak Bay who wish to drive their cars through others' residential neighbourhoods on a direct line to downtown.

S. 22

Dale Vanelli

From: S. 22
Sent: November 22, 2021 4:59 PM
To: Lisa Helps (Mayor)
Cc: Engagement
Subject: re: Proposed Budget

Categories: Tracked To Dynamics 365

Dear Mayor Helps,

I am writing today to let you know that I strongly oppose the proposed 6% increase in the VicPD budget. Not only should there be NO INCREASE to police budgets ever, this proposed increase is coming at the cost of cutting other critical services. Services that support and build safe, strong communities.

Instead of these cuts, and this increase, I am demanding that the VicPD budget be permanently frozen against increases so that our limited municipal resources can be more appropriately allocated to communities most in need. It is appalling that the city of Victoria is even considering a budgetary increase for the police force in this day and age, when the direction for safety, support and a thriving community is clearly in the direction of defunding and ultimately dismantling the police.

It is my belief, and the belief of many of my peers that a budget decrease to the VicPD is the only appropriate action at this time given the following:

- Police criminalize minority and vulnerable communities, and the defund and abolish movements are gaining support nationally and internationally. The city should respect and participate in the defund and abolish movements.
- COVID-19 has shifted priorities and exposed areas of public interest that are underfunded and underserved by the City of Victoria
- As a result of the fiscal challenges related to COVID-19, municipalities across Canada are either freezing or decreasing their police budgets.
- Chief Del Manak's salary is over a quarter of a million dollars while public servants earn fractions of that. People who are doing valuable frontline supportive work need more support and funding.

Please consider this urgent plea. Investment is needed in harm reduction, housing, cultural programs, conflict resolution services and initiatives that support and centre our most marginalized, especially Indigenous, Black and other people of colour. It's worth noting, as I'm sure you're aware, that these populations are most often targeted by police. Increased police presence does not keep us safe. It scares, it pushes further to margins those most marginalized - sex workers, the unhoused, those who use drugs, the list goes on.

I will leave it there for now. There is much more to say but I hope you get the picture and take this into serious consideration. I do not support any budgetary increase to the VicPD.

Sincerely,

S. 22

*This message, in full or in part, may not be forwarded or shared with anyone at the Victoria Police Department, or any third party, without the written consent of the sender. This includes the contact information of the sender.

Dale Vanelli

From: S. 22
Sent: November 22, 2021 4:48 PM
To: Engagement
Subject: Draft Budget 2022 Feedback

Categories: Tracked To Dynamics 365

As per the suggestion of Lucas de Amaral, I am forwarding his email and my following email dated November 19, 2021 to you to have my email/feedback included in the formal process for drafting the City's 2022 budget. I had already sent it to you under the original title but have now changed the title for you as Lucas suggested.

If there is anything else I need to do, please inform me of same.

Thank you.

S. 22

Sent from [Outlook](#)

From: Victoria Mayor and Council <mayorandcouncil@victoria.ca>
Sent: November 22, 2021 3:56 PM
To: S. 22
Subject: Re: Calculation of Sewage Fees and Input to the Preparation of the City's 2022 Budget

Dear S. 22

Thank you for your email, it has been shared with Mayor and Council.

Additionally, the community is now invited to share their priorities for the draft budget through a detailed survey and by email feedback. Have your say here: [2022 Draft Budget | Have Your Say \(victoria.ca\)](https://victoria.ca/2022-Draft-Budget-Have-Your-Say)

Note: if you want your email included in the formal process, please:

Share your feedback by emailing engage@victoria.ca with "Draft Budget 2022 Feedback" in the subject line **by 11:59 p.m. on Tuesday, November 23.**

Sincerely,

Lucas de Amaral
Correspondence Coordinator
Mayor's Office
City of Victoria
1 Centennial Square, Victoria BC V8W 1P6



The City of Victoria is located on the homelands of the Songhees and Esquimalt People.

From: S. 22

Sent: November 19, 2021 12:19 PM

To: Victoria Mayor and Council <mayorandcouncil@victoria.ca>; Ben Isitt (Councillor) <BIsitt@victoria.ca>; Engagement <engage@victoria.ca>; Stephen Andrew (Councillor) <stephen.andrew@victoria.ca>

Subject: Calculation of Sewage Fees and Input to the Preparation of the City's 2022 Budget

Further to the City's request for input to the preparation of our 2022 budget, I offer the following.

The current sewage fee structure is not transparent, fair or equitable to residents who water flowers, shrubs, vegetable gardens and carbon-absorbing shade trees on their properties. Sewage fees are based on all of the water consumed by a household...including the water applied outside of a dwelling, none of which goes into our sewage system. The sewage fee rate is decreased in the summer and increased in the winter. However, this actually results in an annual discount for most condominium and apartment dwellers and penalizes residents who water vegetation by overcharging them and requiring them to subsidize the aforementioned discount. Therefore the current methodology is not based on the user pays principle.

The Municipalities of Saanich, Colwood and Langford use the water consumed by residents in the winter months to determine annual sewage fees. These figures represent inhouse use only and this method is transparent, fair, equitable and based on the user pays principle. If these municipalities can do this, then so can Victoria. We do not have to reinvent the wheel. We simply need to consult with our sister municipalities to determine how we can also do that.

I have been corresponding with the City regarding the methodology used to calculate sewage fee for a number of years...primarily with City staff. During that time only Councillor Ben Isitt has shown interest in this issue. Councillor Isitt advised me on how I might engage the other councillors in this matter and the following email was my attempt to do so. However, only Councillor Isitt responded to the email I sent to the mayor and councillors. Since then nothing has changed.

To further assist you in making evidence-based decisions, I have undertaken a number of initiatives to determine how much water I can conserve and hence reduce my water consumption and sewage fees. Firstly, we do not water our grass. And in 2019 I bought a submersible pump and pumped out the grey water from our bath tub and used it to water plants. I also watered the other plants individually instead of using my microjet system as it watered the bare soil between plants. This year I did not pump water out of the bath tub S. 22 and it is not easy to run up and down stairs. As well, my wife now showers more frequently instead of always taking a bath. I did change my microjet system in the backyard to a drip system though.

I have been keeping the utility bills I receive from the City for a number of years now. The latest bill will come at the end of this month and I will again be able to demonstrate that in spite of all of our efforts over the years, the City still penalizes us in its calculation of our sewage fees. Short of not watering our plants and letting them die will my wife and I ever be charged the same sewage fees as a couple in a condominium or apartment under the current system. I will supply those figures to you when they are available but they will simply be additional evidence as to how unfair and inequitable the current assignment of sewage fees is and has been.

Therefore, as part of the budget preparation for 2022 I am requesting that the City budget for and implement a system for calculating sewage fees that is based on residential inhouse water consumption only, as measured during winter months. And I am recommending that a workplan be developed whereby City staff will communicate with Saanich, Langford and Colwood to determine how we can do so in the most efficient and cost-effective manner.

That will ensure that all residents are treated fairly and equitably in paying for the operation and maintenance of our sewage system.

Yours truly,

S. 22

Sent from [Outlook](#)

From: S. 22

Sent: September 21, 2018 4:15 PM

To: mayorandcouncil@victoria.ca <mayorandcouncil@victoria.ca>

Cc: malto@victoria.ca <malto@victoria.ca>; ccoleman@victoria.ca <ccoleman@victoria.ca>; bisitt@victoria.ca <bisitt@victoria.ca>; jloveday@victoria.ca <jloveday@victoria.ca>; mlucas@victoria.ca <mlucas@victoria.ca>; pmadoff@victoria.ca <pmadoff@victoria.ca>; cthornton@victoria.ca <cthornton@victoria.ca>; gyoung@victoria.ca <gyoung@victoria.ca>

Subject: Calculation of Sewage Fees

Dear Mayor and Councillors:

I know that you are all very busy with the upcoming civic elections, so I will keep this email as brief as possible. I am writing to apprise you of the inequity towards properties which have vegetable gardens, shade trees, shrubs, flowers and grass in the calculation of Victoria's (the City) and the CRD's sewage fees.

The City (and the CRD) currently calculates sewage fees payable based on our total annual water consumption, which includes all of the water used to irrigate the above-mentioned vegetation...water which does not enter the sewage system. The City's website states "Basing sewer charges on water consumption is considered a best practice, and a more equitable system than basing on assessed property value. In addition, this system will enable you to potentially reduce your CRD sewer costs by reducing the amount of water you

use." While better than using assessed property values, this approach is contrary to the principle of user pays which the City has adopted for our other utilities.

My wife and I S. 22 and have a single detached house on a small lot (40 feet X 120 feet) with a shared driveway and detached garage. We do not water our grass and I have gone back to watering each shrub and plant individually to reduce our water consumption instead of using our sprinkler systems. Unfortunately, I cut back too much last year and 2 mature, large hydrangeas were dead. So there are limits to how much anyone can reduce the amount we irrigate, and hence reduce our sewage fees.

Most of the other core municipalities, such as Saanich, prorate winter water meter readings to determine annual inhouse water use and base their sewage fees on that figure....a most reasonable approach as there is no irrigation during that period. The City of Victoria has chosen not to adopt a similar approach however. Instead, City staff apparently suggested that because the total volume of water consumed in the city increases by 30% in the summer, then that is the amount which should be discounted to reflect outside watering in the summer.

Sadly, that assumption is not true and a gross over-simplification. The 2016 Census determined that there were 49,212 dwellings in the City, of which 9945 or 20% were single detached, semi-detached or row houses. The other 80% were condominiums or apartments which would have little or no vegetation to water in the summer. Therefore the increase in water consumption on properties which irrigate vegetation is much higher than 30%.

I have saved our Utility Bills for a number of years. Based on winter use, our annual inhouse consumption is about 70 Units, whereas our total annual water consumption is approximately 135 Units, an increase of 93%....not 30%. And that is on a very small lot. A friend in our neighbourhood has a larger property (45 feet X 142 feet) and his water consumption is 164 Units (I have not told him yet on much he is being overcharged for sewage).

If my wife and I were assessed sewage fees based on inhouse water use, we would have paid \$379 last year, instead of the \$714 we had to pay...an overage of \$335 or 88%. And that does not include the most recent increase by the CRD or future increases to pay for the sewage treatment plant. A couple in a condominium or apartment would have paid that \$379 because they don't have any vegetation to water. Is that transparent, fair and equitable? Common sense says obviously not. And there is no sleight of hand or misinformation in my figures. The calculations are simple and City staff are capable of doing so. As well, these calculations are usually part of any financial policy development process.

The City discounts sewage rates by 30% in the summer, but then raises rates by 20% during the rest of the year to maintain the necessary O&M budget for sewage treatment. This effectively reduces the discount to 10% for everyone, including the 80% of the residences which do not water vegetation and hence receive a 10% discount they do not deserve. In other words, 20% of the property owners are being penalized by being overcharged for sewage fees and by having to subsidize the other 80%. I do know that if the 20% pay less, the 80% must pay more; but that is what user pays is all about instead of having each of the minority being forced to subsidize the majority to the tune of hundreds of dollars a year. If my wife and I are representative, then the City is currently overcharging single detached homeowners by $9945 \times \$335 = \$3,331,575$ per annum! It has been suggested that the majority of property owners are happy with the current process...wouldn't you be too if you were one of the 80% being subsidized?

It was a relief to see you, Mayor Helps, quoted in the Times Colonist as saying that our City Council makes evidence-based decisions. Well, now you know the rest of the story. When I spoke with neighbours about the current inequity, all of them were surprised and some were shocked. The latter urged me to tell all of this to the media, but I told them that I did not believe that our Mayor and Councillors would knowingly treat single detached homeowners this way...everyone who has vegetable gardens and shade trees. So now is the chance for all of you to prove me right.

Will you all please so kind as to inform me...individually...and as soon as possible, if you would support a motion to have City staff firstly, consult with the core municipalities who successfully base sewage fees on winter water consumption and secondly, recommend to our Council how the City can and should adopt the same approach so that a couple in a single detached dwelling pays the same amount in sewage fees as a couple in a condominium or apartment.

Thank you very much for your time and efforts.

Yours truly,

S. 22

Dale Vanelli

From: S. 22
Sent: November 22, 2021 4:28 PM
To: Engagement
Subject: Draft Budget 2022 Feedback

Categories: Tracked To Dynamics 365

Dear Victoria City Council, Mayor, and City Staff,

I am writing to you with my feedback on the 2022 Draft Budget for the City of Victoria. Below I will discuss six key points that need to be addressed: housing, the Victoria police department, accessibility, bylaw, public engagement, and free, prior and informed consent of Indigenous peoples.

Housing:

Currently, the city of Victoria is experiencing a housing crisis, and there is a lack of affordable and expedited housing options available that meet the needs of unhoused and insecurely housed people. However, the current plans reflected in the proposed city budget outline an intent to incentivize developers and landlords, rather than prioritize the housing process for renters. There needs to be more concrete and expedited housing solutions. In the budget it is stated that there are \$120 million of funds from all three levels of government that will be used to create affordable low end market housing and housing for “chronically homeless people”, however, it is not stated where and when these temporary supportive housing or “low-income apartments” are being built. For instance, in the budget Pandora housing construction does not begin until 2024. Housing solutions need to be created tangibly, and immediately, to address the lack of housing.

I am calling on city council to allocate the budget to concrete and expedited housing solutions that tangibly address the urgent nature of the housing crisis, rather than prioritizing landlords and developers.

Victoria Police Department:

In the budget an increase is proposed for crowd management and patrolling in response to larger scale organized demonstrations. This money is prioritizing the policing of events, rather than community care supports present at these events. Rather than budgeting for police patrol at events, it would be important to consider how this money can be put into the community to reflect the demands of demonstrators. For example, the proposed budget increase for “crowd management” and patrolling could be used for community created/supported solutions ie. a community crisis response team that is trained in de-escalation, trauma-informed, and anti-oppressive tactics.

I am calling on city council to allocate the money for police “crowd management” to support community created solutions that promote safety, care, harm reduction, and anti-oppression at events and demonstrations.

Accessibility:

The budget outlines many projects regarding accessibility. However, it is impossible to determine what accessibility needs are needed without consultation with those who experience disabilities and/or have varying needs. Consultation with these voices is not noted in the proposed budget, and without these voices being at the forefront of the conversation, decisions made will further contribute to ableist architecture and program development. Consulting populations with relevant lived experience helps to maintain accessibility of projects.

I am calling on city council to welcome communities with lived experience into decision making regarding accessibility and to make decisions directly informed by their needs.

Bylaw:

Within the proposed budget, a large portion of bylaw services is dedicated to patrolling parks and taking down illegal shelters (ie. taking down shelters of those who are tenting in the park because they do not have housing). Rather than the budget being allocated to bylaw services to patrol parks and to remove “illegal” sheltering, this money should be funneled into long term housing solutions and anti-poverty measures, such as comprehensive healthcare, food justice supports and more. If budgets intended for patrolling and tearing down sheltering were allocated to relevant services, such as food justice and housing, this would decrease the need for shelters in parks.

I am calling on city council to allocate the funding that would be used to remove shelters instead towards long-term housing solutions for those who currently have no choice but to shelter in public spaces.

Public Engagement

The Community Wellness and Peer Informed Task Force and Citizen’s Assembly have both been terminated due to completing their assigned tasks. We need these groups, or similar community participatory task forces, with new project focuses to remain funded in 2022 and beyond to allow for increased community engagement/consultation. The winding down of both of these groups means less funding and fewer pathways for equitable community engagement and consultation. It is vital for these initiatives to continue on with new project focuses, to ensure that the community is included in decision making. Alongside this, measures should be taken to make the budget review process more accessible to all folks in the community. The annual city budget is quite a dense, large, and inaccessible project. With its size and jargon, it can be quite difficult to access/understand for many who do not have the time or capacity to thoroughly read and understand the document. There needs to be tangible solutions created that make engaging in this document more accessible. Many people simply do not have the spare time and capacity to engage in municipal affairs. City council needs to ensure that folks from all walks of life are providing their input for the city’s decision-making processes.

Some ways to consider doing this could be to: split the budget into sections and review each section by section, rather than once a year all at once. Or, if there will continue to be an annual budget review process, there should be more than one town hall meeting and these should be held at varying times of the day, to allow for people with varying schedules to attend. These measures should be accompanied by funded citizen task forces that operate year-round, as noted above, to ensure increased public consultation.

I am calling on city council to make engagement in municipal affairs, such as the annual city budget, more accessible for the community- so that all community members have an opportunity to engage in, understand, and have a say in municipal affairs.

Prior and Informed Consent with Indigenous Nations:

The ɫə́wəŋən peoples should have informed consent for all projects occurring on their unceded territory. Despite statements made by the Mayor and Council about “decolonizing practices”, city council continues to have final say even after consultation with the nations. This is in direct violation of the rights of ɫə́wəŋən peoples Free, Prior, and Informed Consent. How will the city mayor and council address this violation of rights?

Free, Prior and Informed Consent (FPIC) is a specific right that pertains to Indigenous peoples and is recognised in the United Nations Declaration on the Rights of Indigenous Peoples (UNDRIP). It allows them to give or withhold consent to a project that may affect them or their territories. Once they have given their consent, they can withdraw it at any stage. Furthermore, FPIC enables them to negotiate the conditions under which the project will be designed, implemented, monitored and evaluated. This is also embedded within the universal right to self-determination.

I am calling on city council to address this violation of rights and to move forward by respecting local Indigenous nations' Free, Prior, and Informed Consent on city decision-making processes that occur on their unceded territory.

I urge you to listen to these points made and the needs of the community. We have the opportunity to address inequity in our city and create a thriving community for all who live here. Your responsibility as city employees is to make decisions informed by what the public wants and the public is asking you to divest funding from unnecessary punitive measures and use those funds to create secure housing, food security, and increased equitable public engagement in city affairs.

Sincerely,

S. 22

Dale Vanelli

From: Victoria Mayor and Council
Sent: November 22, 2021 3:53 PM
To: S. 22
Cc: Engagement
Subject: Re: 2022 City of Victoria Budget re Reconciliation Levy

Categories: Tracked To Dynamics 365

Dear S. 22

Thanks for your follow-up email. It has been shared with Mayor and Council.

I apologize for any misunderstanding. The process for feedback collection, as outlined below, is for members of the community to email our Engagement Department if they would like their feedback formally included. This is the best way for us to streamline the collection of feedback.

I have, however, copied Engagement by way of this response to include your original feedback below.

Sincerely,

Lucas de Amaral
Correspondence Coordinator
Mayor's Office
City of Victoria
1 Centennial Square, Victoria BC V8W 1P6



The City of Victoria is located on the homelands of the Songhees and Esquimalt People.

From: S. 22
Sent: November 18, 2021 11:51 AM
To: Victoria Mayor and Council <mayorandcouncil@victoria.ca>
Subject: RE: 2022 City of Victoria Budget re Reconciliation Levy

Am I being advised that my email correspondence will not be included in the “formal process” unless I fill in the City’s survey?

I am requesting that our email letter be included in the formal process period. Please confirm.

Please update your contact info for me

From: [Victoria Mayor and Council](#)
Sent: November 18, 2021 11:28 AM
To: S. 22
Subject: RE: 2022 City of Victoria Budget re Reconciliation Levy

Dear S. 22

Thank you for your email, it has been shared with Mayor and Council.

The 2022 Draft Financial Plan (City Budget) was introduced at the October 21, 2021 Committee of the Whole meeting.

Now, the community is invited to share their priorities for the draft budget through a detailed survey, email feedback and by participating in a Virtual Budget Town Hall. Have your say here: [2022 Draft Budget | Have Your Say \(victoria.ca\)](#)

Note: if you want your email included in the formal process, please:

Share your feedback by emailing engage@victoria.ca with "Draft Budget 2022 Feedback" in the subject line **by 11:59 p.m. on Tuesday, November 23.**

Sincerely,

Heather McIntyre
Correspondence Coordinator
Mayor's Office
City of Victoria
1 Centennial Square, Victoria BC V8W 1P6



The City of Victoria is located on the homelands of the Songhees and Esquimalt People.

From: S. 22
Sent: November 17, 2021 4:48 PM
To: Victoria Mayor and Council <mayorandcouncil@victoria.ca>
Subject: 2022 City of Victoria Budget re Reconciliation Levy

Mayor and Council,

This budget item is not supported by us, and we urge all of you to not support it also.

The City's process, on an issue of *such* importance to all of us, Indigenous and non, is FLAWED. Care and attention are needed to ensure reconciliation efforts are being made with an educated, informed, and willing taxpayer fully supporting those efforts. NOT a hasty seemingly, last minute line item of a budget!

The City's process has had a Secret Committee, no public reporting out (to Council even), and no real public participation. This committee is making presentations and notification of this issue to First Nations BEFORE the rest of the public has input and apparently this is known in their communities (*based on supportive comments from members of the First Nations in recent media reports*). This puts the public in a box because in the current political climate ANYONE who even raises any question about what is being negotiated/discussed is going to be "cancelled" (in the current vernacular) or smeared through social media. This is wrong and is a grave danger to our democracy. We need dialogue, we need to fully understand what has occurred, what are the myths, what are the truths?

Bottom line: this is **not** Council's business and you have put residents of this City in an untenable position, in today's cancel culture, of giving you their honest thoughts, if indeed, *any* thoughts regarding the budget at all. You are building future resentment and acrimony not reconciliation and it is so very sad and unnecessary. Truth and reconciliation come from dialogue – two way dialogue.

S. 22

Dale Vanelli

From: S. 22
Sent: November 22, 2021 1:30 PM
To: Engagement
Subject: Draft Budget 2022 Feedback

Categories: Tracked To Dynamics 365

I am extremely disgusted by the proposition to keep pouring TAX dollars into the Vic PD.

We need resources for the houseless and vulnerable now, they are in dire need of help and NOT just buying up old hotels to house them.
Resources are needed for rehabilitation, therapy and the general well-being of YOUR community.

All policing does is criminalize a disease, it's absolutely insane.
Chief Del Manak makes a quarter million a year harassing people who need HELP, how is that helping our community?

Thanks to the housing crisis, the pandemic and the climate crisis Canada has really shown it has no real commitment to fixing anything but their pockets.
A short-term resource extract for profit, selling it for cheap to other countries when we could create jobs HERE.

Funny how the gov treats people with addiction, disabilities and anyone else they can't exploit for labour.

Shame.

Dale Vanelli

From: S. 22
Sent: November 22, 2021 9:48 AM
To: Engagement
Subject: 2022 Draft Budget Feedback

Categories: Tracked To Dynamics 365

Please do not increase the police budget for this coming year. The chief is already making plenty of money (more money than the premier of BC). As a person making a living wage, but barely making enough money to survive living in Victoria (a place I have called home for 12 years), it is concerning that a police chief would make that much.

Please use that money to help out the community more such as arts and culture or parks and recreation.

Sincerely,

S. 22

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Pronouns - She/Her/They/Them

I acknowledge that I am an uninvited guest on the traditional and unceded territory of the Lkwungen-speaking peoples.

Dale Vanelli

From: Susan Martin <[S. 22](#)>
Sent: November 21, 2021 6:55 PM
To: Engagement
Subject: Draft Budget 2022 Feedback

Categories: Tracked To Dynamics 365

I write today as both a member of NSUN and as a resident of Victoria concerned with how we treat the most vulnerable among us and how that is reflected in the City of Victoria 2022 budget.

Neighbourhood Solidarity with Unhoused Neighbours (NSUN) is a group of concerned and engaged citizens from many different neighbourhoods in Victoria advocating for unhoused neighbours since October 2020. In the past, we have worked with BC Housing to ensure anyone who wished to be was on the BC Housing list and we distributed cell phones provided by Bell Canada through the United Way to unhoused neighbors in the community. We continue to be in touch with and provide support to unhoused individuals and to those who were moved into shelters and transitional housing sites.

I am encouraged to see and strongly support the creation of a **permanent** staff position "with a focus on resolving system barriers to ending homelessness in the city" (see pages 27 and 28 of <https://pub-victoria.escribemeetings.com/filestream.ashx?DocumentId=72792>). I also support greater funding to the Greater Victoria Coalition to End Homelessness so that it can undertake some of the work recommended in Nicole Chaland's report "COVID 19: The beginning of the end of homelessness" specifically recommendations 14-16 on page 8 (<https://pub-victoria.escribemeetings.com/filestream.ashx?DocumentId=69943>).

I want to see money that is in other parts of the budget, specifically the \$446,233 for police officers on the ACT teams (page 8 <https://pub-victoria.escribemeetings.com/filestream.ashx?DocumentId=72952>), the \$1.1 million for 'sheltering support' and the \$1.34 million for Bylaw (see slides 10 and 16 respectively in <https://pub-victoria.escribemeetings.com/filestream.ashx?DocumentId=72786> for the latter two) be either drastically reduced or eliminated and that money be instead used to carry out recommendation 13 from Nicole Chaland's report:

"That Cool Aid or Our Place partner with BC Housing pilot a diversion program and a housing-focused shelter to reduce the length of time people stay in emergency shelters and to reduce the number of people who are at risk of chronic homelessness."

I would also like to see some of the money withdrawn from the above-mentioned budget items be directed instead toward a sanctioned and supported 'tent village' encampment, much like what was set up at 940 Caledonia in late 2020 and early 2021. We regularly discuss the actions of Bylaw Officers in our NSUN meetings and I feel strongly that those doing this job are traumatized by what they are being asked to do by the City. The City's documentation for the budget process identifies what the problem is (emphasis added):

However, there has been no corresponding decrease in the number of hours bylaw officers are spending to prevent daytime sheltering/encampments from reoccurring, **as there are still many people outside who are not able to access appropriate housing to meet their needs**. (page 62 - <https://pub-victoria.escribemeetings.com/filestream.ashx?DocumentId=72788>)

and it's impact:

Staff are exhibiting signs of stress and stress related sick leave is increasing as a result of the disproportionate amount of time dealing with difficult, confrontational, and sometimes violent situations related to unauthorized sheltering.

If the City were to create, support and facilitate an authorized tenting facility, preferably on a hard surface and close to existing services like Our Place, this would help to relieve the stress on Bylaw Officers. We would also like to see Trauma Informed Care training for Bylaw officers as well as Naloxone administration training and other training/learning opportunities that would help them not only do their jobs better but be more resilient and more able to cope with the psychological stress that comes from being at the intersection of **two impossible situations**; the complete lack of appropriate housing and campers who having no options are making the only rational choice open to them - to set up a tent in a public park, often outside of permitted hours.

Finally, I find the use of the term 'sheltering support' for the material on page 41 of <https://pub-victoria.escribemeetings.com/filestream.ashx?DocumentId=72788> deeply offensive and stigmatizing. It should be called 'anti-sheltering support'; the City seems to be determined to demonize and scapegoat the unhoused as the source of all disorder in the city and as a reason for why we 'can't have nice things' (as the kids would say). I was part of a group, organized by two formerly unhoused people who continue to go above and beyond doing street outreach on Pandora, that did clean up in Beacon Hill Park on May 15, 2021. I spent an hour picking up garbage by the gravel field and found not a single needle and little damage to the landscape which had had tents on it just a week or so before. Were there cigarette butts, candy wrappers and take out food containers YES - syringes, human waste or drug paraphernalia - NO!

To those who would say we cannot possibly afford to hire a full-time employee at \$140,000 a year to focus on homelessness I respond that we cannot afford not to! If we allocate money towards the other recommendations from Nicole Chaland's report, including recommendation #13 that I have highlighted above, I am confident that in future years we will see decreasing needs for the excessive amounts, as much as 10x larger than that provided for direct support to the unhoused, that are supposedly needed to 'support sheltering' and 'support bylaw'. Additionally, if the homeless serving system becomes a truly Housing First system I am confident that the requirement for increased policing will also be significantly reduced.

Much like with climate change the time for tinkering around the edges is over - we need bold, innovative action. The City invested money in having Nicole Chaland produce a fantastically well-researched report; it would be a waste of that money to then ignore the recommendations it contains or to only pursue them half-heartedly without the required financial support.

Susan Z. Martin
Member, NSUN

S. 22

Dale Vanelli

From: S. 22
Sent: November 21, 2021 4:02 PM
To: Engagement; Victoria Mayor and Council
Cc: Fairfield Community Place; JamesBayBeacon
Subject: Draft Budget 2022 Feedback

Categories: Tracked To Dynamics 365

**RE: MILE 0 REALIGNMENT PROPOSAL.
SPEND THE MONEY ELSEWHERE.**

The proposal to spend \$275,000 re-joining the inappropriately named “orphaned land” at Mile 0 is totally unnecessary, misguided and a waste of tax dollars that could be put to much better use in other areas of the city.

The proponents of this classic example of fixing a problem where none exists prove by their own submissions, that they have no understanding of how Mile 0 functions on a day to day basis and the important role it plays in our city. My perspective comes from observing the park’s daily comings and goings from directly across the street for the past 15 years.

First, and most important, is the fact that Mile 0 is NOT an “orphaned” piece of land. It is arguably the most important “Traffic Circle” on Vancouver Island made all the more so by the growing amount of traffic on Dallas Road resulting from the major traffic realignments throughout the city. A significant traffic flow that none of the proponents of realignment seem to fully understand. The intersection is a major merge point for all of the east/west Dallas Road and north/south Douglas Street traffic and the “traffic circle” handles it all smoothly, efficiently and safely. Under the proposed realignment this intersection would become a bottleneck of frustrated, angry commuters, tourists and locals.

Add to this the 30 plus tour buses that visit Mile 0 on a DAILY basis during tourist season in addition to the buses that need to turn around, and have no where other than Mile 0 to do so, after dropping tour groups downtown and at the Royal BC Museum. Also in the mix is Ogden Point industrial traffic year round and cruise ship transportation in season. Yet again, the “traffic circle” concept works well in handling all of this traffic safely. The proposed changes would turn Mile 0 into a dangerous choke point and put at risk the safety of the thousands of people that include students and sports teams that visit the Terry Fox and Mile 0 monuments annually. A situation that would admittedly be eliminated by Councilor Young’s suggestion in the January 18, 2021 council meeting that both these monuments will be removed. An interesting proposal considering the international interest in both.

Thousands come from around the world to admire and pay respect to the Terry Fox monument. It is particularly heartwarming to see teenagers, who today so desperately need a “hero”, admire the statue of this great Canadian. They get their pictures taken, many reach out and touch the likeness and every year when the cold of winter arrives, an unknown person places a wool toque on Terry’s head where it stays untouched for the entire winter. International visitors in particular stand in awe trying to imagine that Mile 0 is the beginning of a highway that stretches for over 7,000 km across Canada.

At present, the traffic circle design allows tour buses to approach Mile 0 from downtown, circle to the left off Douglas Street and discharge their passengers legally on the right into the park on the Dallas Road side. With the traffic circle gone, in order to discharge passengers legally, the buses will be forced to access Mile 0 via Cook Street thereby further increasing traffic flow through an area that was not designed for such volume.

Mile 0 is not just about the two monuments located there. Many people use the park extensively year round. Cross-Canada cycling and running events begin and end appropriately at Mile 0. Rallies, protests and a host of other special events launch or occur there as well. All of which are made easier and more accessible because of the park's circular design. In summer young people play Frisbee and catch while oldsters take their chairs and gather in groups to chat in the sunshine. People spread blankets and have old-fashioned picnics. All of these activities enhanced and encouraged by the "island" nature of the little circular park. People feel secure and "special" in there. And this feeling could not be duplicated by tacking the land on to the end of the main park where it will become just another dead zone.

One need only stand at Mile 0 and look at the lay of the land to understand how inappropriate it would be to destroy the little park by running Douglas Street through the middle of it. The idea is appalling and makes absolutely no sense. The southwest corner of Beacon Hill Park is naturally cut off from the rest of the park by Beacon Hill itself, as well as large gravel covered sports fields. People are simply not drawn to that corner of the park because of these physical barriers. In fact, they are deterred from going there and the idea of destroying a vibrant, functioning, useful, much loved little park for no reason other than to satisfy the ideology of an insignificant minority is beyond irresponsible.

The Mile 0 Park is perfect and extremely functional the way it is. Spend the \$275,000 on something that has a real need.

Thank you for your consideration.

S. 22

From: S. 22
Sent:
To: Engagement
Subject: Draft Budget 2022 Feedback

Categories: Tracked To Dynamics 365

Dear Victoria City Council, Mayor, and City Staff,

I am writing to you with my feedback on the 2022 Draft Budget for the City of Victoria. Below I will discuss six key points that need to be addressed: housing, the Victoria police department, accessibility, bylaw, public engagement, and free, prior and informed consent of Indigenous peoples.

1. Housing:

Currently, the city of Victoria is experiencing a housing crisis, and there is a lack of affordable and expedited housing options available that meet the needs of unhoused and insecurely housed people. However, the current plans reflected in the proposed city budget outline an intent to incentivize developers and landlords, rather than prioritize the housing process for renters. There needs to be more concrete and expedited housing solutions. In the budget it is stated that there are \$120 million of funds from all three levels of government that will be used to create affordable low end market housing and housing for “chronically homeless people”, however, it is not stated where and when these temporary supportive housing or “low-income apartments” are being built. For instance, in the budget Pandora housing construction does not begin until 2024. Housing solutions need to be created tangibly, and immediately to address the lack of housing.

I am calling on city council to allocate the budget to *concrete* and *expedited* housing solutions that tangibly address the urgent nature of the housing crisis, rather than prioritizing landlords and developers.

2. Victoria Police Department:

In the budget an increase is proposed for crowd management and patrolling in response to larger scale organized demonstrations. This money is prioritizing the policing of events, rather than community care supports present at these events. Rather than budgeting for police patrol at events, it would be important to consider how this money can be put into the community to reflect the demands of demonstrators. For example, the proposed budget increase for “crowd management” and patrolling could be used for community created/supported solutions ie. a community crisis response team that is trained in de-escalation, trauma-informed, and anti-oppressive tactics.

I am calling on city council to allocate the money for police “crowd management” to support community created solutions that promote safety, care, harm reduction, and anti-oppression at events and demonstrations.

3. Accessibility:

The budget outlines many projects regarding accessibility. However, it is impossible to determine what accessibility needs are needed without consultation with those who experience disabilities and/or have varying needs. Consultation with these voices is not noted in the proposed budget, and without these voices being at the forefront of the conversation, decisions made will further contribute to ableist architecture and program development. Consulting populations with relevant lived experience helps to maintain accessibility of projects.

I am calling on city council to welcome communities with lived experience into decision making regarding accessibility and to make decisions directly informed by their needs.

4. Bylaw:

Within the proposed budget, a large portion of bylaw services is dedicated to patrolling parks and taking down illegal shelters (ie. taking down shelters of those who are tenting in the park because they do not have housing). Rather than the budget being allocated to bylaw services to patrol parks and to remove “illegal” sheltering, this money should be funneled into long term housing solutions and anti-poverty measures, such as comprehensive healthcare, food justice supports and more. If budgets intended for patrolling and tearing down sheltering were allocated to relevant services, such as food justice and housing, this would decrease the need for shelters in parks.

I am calling on city council to allocate the funding, that would be used to remove shelters, instead towards long-term housing solutions for those who currently have no choice but to shelter in public spaces.

5. Public Engagement

The Community Wellness and Peer Informed Task Force and Citizen’s Assembly have both been terminated due to completing their assigned tasks. We need these groups, or similar community participatory task forces, with new project focuses to remain funded in 2022 and beyond to allow for increased community engagement/consultation. The winding down of both of these groups means less funding and fewer pathways for equitable community engagement and consultation. It is vital for these initiatives to continue on with new project focuses, to ensure that the community is included in decision making. Alongside this, measures should be taken to make the budget review process more accessible to all folks in the community. The annual city budget is quite a dense, large, and inaccessible project. With its size and jargon, it can be quite difficult to access/understand for many who do not have the time or capacity to thoroughly read and understand the document. There needs to be tangible solutions created that make engaging in this document more accessible. Many people simply do not have the spare time and capacity to engage in municipal affairs. City council needs to ensure that folks from all walks of life are providing their input for the city’s decision-making processes.

Some ways to consider doing this could be to: split the budget into sections and review each section by section, rather than once a year all at once. Or, if there will continue to be an annual budget review process, there should be more than one town hall meeting and these should be held at varying times of the day, to allow for people with varying schedules to attend. These measures should be accompanied by funded citizen task forces that operate year-round, as noted above, to ensure increased public consultation.

I am calling on city council to make engagement in municipal affairs, such as the annual city budget, more accessible for the community- so that all community members have an opportunity to *engage in, understand, and have a say* in municipal affairs.

6. Prior and Informed Consent with Indigenous Nations:

The ləkʷəŋən peoples should have informed consent for all projects occurring on their unceded territory. Despite statements made by the Mayor and Council about “decolonizing practices”, city council continues to have final say even after consultation with the nations. This is in direct violation of the rights of ləkʷəŋən peoples Free, Prior, and Informed Consent. How will the city mayor and council address this violation of rights?

Free, Prior and Informed Consent (FPIC) is a specific right that pertains to Indigenous peoples and is recognised in the United Nations Declaration on the Rights of Indigenous Peoples (UNDRIP). It allows them to give or withhold consent to a project that may affect them or their territories. Once they have given their consent, they can withdraw it at any stage. Furthermore, FPIC enables them to negotiate the conditions under which the project will be designed, implemented, monitored and evaluated. This is also embedded within the universal right to self-determination.

I am calling on city council to address this violation of rights and to move forward by respecting local Indigenous nations' Free, Prior, and Informed Consent on city decision-making processes that occur on their unceded territory.

I urge you to listen to these points made and the needs of the community. We have the opportunity to address inequity in our city and create a thriving community for all who live here. Your responsibility as city employees is to make decisions informed by what the public wants and the public is asking you to divest

funding from unnecessary punitive measures and use those funds to create secure housing, food security, and increased equitable public engagement in city affairs.

Sincerely,

S. 22

Dale Vanelli

From: S. 22
Sent: November 21, 2021 11:44 AM
To: Engagement
Subject: Draft Budget 2022 Feedback

Categories: Tracked To Dynamics 365

Dear Mayor and Council Members,

If it were up to me, climate change mitigation would be a much, much bigger priority in the budget than it appears to be. Essentially, with regard to every bit of discretionary spending, if it weren't relevant to preventing climate change, I would say "Sorry, we're in a climate emergency, so we're going to have to cut that back so that we can divert money to address that problem, since if we don't, human civilization will collapse, and all of our spending on our various programs - no matter how commendable - will be seen to have represented a complete failure of our political system and of our collective conscience."

After four decades of being fully aware of the threat posed by climate change, there should, for example, be almost no vehicles owned or leased by, or operated under contract to the City that are fossil fuel powered. No police cars, no police motorcycles, no bylaw enforcement vehicles, no street sweepers, no SUVs, no garbage trucks, no buses. Other cities operate electric versions of these vehicles, and the City of Victoria should too. And although some might wish to say, "Oh yes, we'll integrate such vehicles into our fleets gradually, over time, in the normal course of vehicle replacement," that's no longer enough. That is what previous governments could have done, but unfortunately they were too irresponsible, so now it's too late for that. All departments should be mandated to replace CO2-emitting vehicles with electric vehicles immediately, and to install the necessary charging stations and upgrades to their electrical systems to support those vehicles.

Similarly, there should be no buildings owned, leased, or rented by the City that still burn oil or natural gas for their heating. Any City-owned or leased buildings that do should be immediately upgraded to electrically powered heat heating and cooling technologies. Obviously, the City will be in a better position with regard to getting others to mitigate their own CO2 emissions once its own house is in order.

Getting others to change their own behaviours, however, must also be a budget priority. Consider, for example, that people who drive electric vehicles pay the same parking rates as those who drive the biggest gas-guzzling pickup trucks and SUVs. How absurd! Living downtown, I see the morning stream of single-occupant vehicles every day, the vast majority of them fossil fuel-powered. Why should they change their behaviours when they are tacitly approved by the City? There is no congestion charge, no differentiated rates of parking payment, nothing to signal to these people that what they are doing is wrong. Since the City needs revenue, why not double the parking rates for fossil fuel-powered vehicles and make parking free for electric vehicles? That wouldn't even require any infrastructure change, the City could do it tomorrow and actually make more money, money paid by people who live elsewhere and therefore aren't even City voters or taxpayers.

That extra revenue would help with new spending initiatives to help others transition to clean technologies. Consider food trucks, for example. There shouldn't be any food trucks - and this includes the craft services vehicles for the motion picture industry - that run fossil fuel-powered generators for their electricity. Those that are not already using grid power or some other form of carbon-neutral electricity should be required to switch, but the City should consider whether it wishes to provide financial assistance for that. And what about Modo, the car-sharing co-op; it doesn't have a single electric vehicle in downtown Victoria, so its members have to go to Esquimalt or Vic West if they want one. Wouldn't the City like to assist Modo in changing that situation? And those people who still wake me up with gas-powered leaf blowers, shouldn't the City be telling them they can't use those devices, and maybe giving them a \$20 coupon they can redeem at any store within City limits to buy electric leaf blowers instead?

Frankly, the City just doesn't seem to take its responsibility for climate change mitigation very seriously. It's still approving towers that are over the ten-storey maximum, for example, and signalling every day, in almost every way, that it's still content with "business as usual". If 2021 taught us anything, it's that when it comes to climate change, "business as usual" is - literally - killing British Columbians. If you're not okay with that, then please amend this budget to do something about it.

Sincerely,

S. 22

Dale Vanelli

From: S. 22
Sent: November 21, 2021 11:03 AM
To: Engagement
Subject: Draft Budget 2022 feedback

Categories: Tracked To Dynamics 365

Dear Victoria City Council, Mayor, and City Staff,

I am writing to you with my feedback on the 2022 Draft Budget for the City of Victoria. Below I will discuss six key points that need to be addressed: housing, the Victoria police department, accessibility, bylaw, public engagement, and free, prior and informed consent of Indigenous peoples.

1. Housing:

Currently, the city of Victoria is experiencing a housing crisis, and there is a lack of affordable and expedited housing options available that meet the needs of unhoused and insecurely housed people. However, the current plans reflected in the proposed city budget outline an intent to incentivize developers and landlords, rather than prioritize the housing process for renters. There needs to be more concrete and expedited housing solutions. In the budget it is stated that there are \$120 million of funds from all three levels of government that will be used to create affordable low end market housing and housing for “chronically homeless people”, however, it is not stated where and when these temporary supportive housing or “low-income apartments” are being built. For instance, in the budget Pandora housing construction does not begin until 2024. Housing solutions need to be created tangibly, and immediately to address the lack of housing.

I am calling on city council to allocate the budget to concrete and expedited housing solutions that tangibly address the urgent nature of the housing crisis, rather than prioritizing landlords and developers.

2. Victoria Police Department:

In the budget an increase is proposed for crowd management and patrolling in response to larger scale organized demonstrations. This money is prioritizing the policing of events, rather than community care supports present at these events. Rather than budgeting for police patrol at events, it would be important to consider how this money can be put into the community to reflect the demands of demonstrators. For example, the proposed budget increase for “crowd management” and patrolling could be used for community created/supported solutions ie. a community crisis response team that is trained in de-escalation, trauma-informed, and anti-oppressive tactics.

I am calling on city council to allocate the money for police “crowd management” to support community created solutions that promote safety, care, harm reduction, and anti-oppression at events and demonstrations.

3. Accessibility:

The budget outlines many projects regarding accessibility. However, it is impossible to determine what accessibility needs are needed without consultation with those who experience disabilities and/or have varying needs. Consultation with these voices is not noted in the proposed budget, and without these voices being at the forefront of the conversation, decisions made will further contribute to ableist architecture and program development. Consulting populations with relevant lived experience helps to maintain accessibility of projects. I am calling on city council to welcome communities with lived experience into decision making regarding accessibility and to make decisions directly informed by their needs.

4. Bylaw:

Within the proposed budget, a large portion of bylaw services is dedicated to patrolling parks and taking down illegal shelters (ie. taking down shelters of those who are tenting in the park because they do not have housing). Rather than the budget being allocated to bylaw services to patrol parks and to remove “illegal” sheltering, this money should be funneled into long term housing solutions and anti-poverty measures, such as comprehensive healthcare, food justice supports and more. If budgets intended for patrolling and tearing down sheltering were

allocated to relevant services, such as food justice and housing, this would decrease the need for shelters in parks.

I am calling on city council to allocate the funding, that would be used to remove shelters, instead towards long-term housing solutions for those who currently have no choice but to shelter in public spaces.

5. Public Engagement

The Community Wellness and Peer Informed Task Force and Citizen's Assembly have both been terminated due to completing their assigned tasks. We need these groups, or similar community participatory task forces, with new project focuses to remain funded in 2022 and beyond to allow for increased community engagement/consultation. The winding down of both of these groups means less funding and fewer pathways for equitable community engagement and consultation. It is vital for these initiatives to continue on with new project focuses, to ensure that the community is included in decision making. Alongside this, measures should be taken to make the budget review process more accessible to all folks in the community. The annual city budget is quite a dense, large, and inaccessible project. With its size and jargon, it can be quite difficult to access/understand for many who do not have the time or capacity to thoroughly read and understand the document. There needs to be tangible solutions created that make engaging in this document more accessible. Many people simply do not have the spare time and capacity to engage in municipal affairs. City council needs to ensure that folks from all walks of life are providing their input for the city's decision-making processes.

Some ways to consider doing this could be to: split the budget into sections and review each section by section, rather than once a year all at once. Or, if there will continue to be an annual budget review process, there should be more than one town hall meeting and these should be held at varying times of the day, to allow for people with varying schedules to attend. These measures should be accompanied by funded citizen task forces that operate year-round, as noted above, to ensure increased public consultation.

I am calling on city council to make engagement in municipal affairs, such as the annual city budget, more accessible for the community- so that all community members have an opportunity to engage in, understand, and have a say in municipal affairs.

6. Prior and Informed Consent with Indigenous Nations:

The lək'wəŋən peoples should have informed consent for all projects occurring on their unceded territory. Despite statements made by the Mayor and Council about "decolonizing practices", city council continues to have final say even after consultation with the nations. This is in direct violation of the rights of lək'wəŋən peoples Free, Prior, and Informed Consent. How will the city mayor and council address this violation of rights? Free, Prior and Informed Consent (FPIC) is a specific right that pertains to Indigenous peoples and is recognised in the United Nations Declaration on the Rights of Indigenous Peoples (UNDRIP). It allows them to give or withhold consent to a project that may affect them or their territories. Once they have given their consent, they can withdraw it at any stage. Furthermore, FPIC enables them to negotiate the conditions under which the project will be designed, implemented, monitored and evaluated. This is also embedded within the universal right to self-determination.

I am calling on city council to address this violation of rights and to move forward by respecting local Indigenous nations' Free, Prior, and Informed Consent on city decision-making processes that occur on their unceded territory.

I urge you to listen to these points made and the needs of the community. We have the opportunity to address inequity in our city and create a thriving community for all who live here. Your responsibility as city employees is to make decisions informed by what the public wants and the public is asking you to divest funding from unnecessary punitive measures and use those funds to create secure housing, food security, and increased equitable public engagement in city affairs.

Sincerely,

S. 22

I respectfully acknowledge that my place of work is within the ancestral, unsundered, and unceded lands of the Songhees, Esquimalt, and WSANEC Nations.

Dale Vanelli

From: S. 22
Sent: November 21, 2021 9:37 AM
To: Engagement
Subject: Draft Budget 2022 Feedback

Categories: Tracked To Dynamics 365

Hi there,

I'm writing because I am very concerned about the proposed police increase in our budget. I understand some businesses are concerned, but it seems to me we are simply treating symptoms of a problem, not the cause. There is no where I have ever heard of that has been made a better, safer, happier society with a bigger police presence.

Our city desperately needs affordable homes, social programming and mental health support. Many folks do not feel comfortable with police, and for very good reason. Putting more money into police is not in the best interest of the community, and it frustrates me that cities keep on turning to police even though cities who have put money into other solutions have seen great success.

I very much hope that funds will be allocated in ways that will actually help the community. I have great support for the tax system, but I hate having my money go towards the bloated paycheques of officers who are not making my community a better, kinder or safer place.

Thank you for reading,

S. 22

Dale Vanelli

From: S. 22
Sent: November 20, 2021 9:12 PM
To: Engagement; Lisa Helps (Mayor); Marianne Alto (Councillor); Stephen Andrew (Councillor); Sharmarke Dubow (Councillor); Ben Isitt (Councillor); Jeremy Loveday (Councillor); Sarah Potts (Councillor); Charlayne Thornton-Joe (Councillor); Geoff Young (Councillor); Board@vicpd.ca; premier@gov.bc.ca; john.horgan.mla@leg.bc.ca; PSSG.Minister@gov.bc.ca; sgpspb@gov.bc.ca
Subject: Feedback on Victoria Budget 2022
Categories: Tracked To Dynamics 365

Dear Elected Officials and the Victoria/Esquimalt Police Board,

I am writing to express my strong opposition to the proposed 6% budget increase in the Victoria Police Department (VicPD) budget that is financed partly by cutting funds to sustainable planning and community development and arts, culture and events. Instead, I am demanding that the VicPD budget be permanently frozen against increase so that municipal resources can be more appropriately allocated to communities most in need and communities who have been historically, and continue to be underfunded and ignored.

It is appalling that Victoria's governing bodies continually allocate a greater percentage of the municipal budget to the VicPD than any other municipal function. I believe a budget decrease is the only appropriate action at this time given the following:

1. COVID-19 has shifted priorities and exposed areas of public interest that are underfunded and underserved by the City of Victoria
2. As a result of the fiscal challenges related to COVID-19, municipalities across Canada are either freezing or decreasing their police budgets
3. Chief Del Manak's salary is over a quarter of a million of dollars while public servants earn fractions of that (an amount that allows people to barely have a livelihood because of inflating housing, food, gas etc.)
4. Police criminalize minorities and defund and abolish movement that gain support nationally and internationally

I am calling upon you, and all our elected officials, to decrease the VIC PD budget and immediately begin meaningful action to divest resources from the Victoria police department and invest in citizen-directed areas.

Increased police presence does not keep us safe. Instead, it continues to oppress, harass and target community members (Indigenous, black, people of colour, transgender, two-spirit, queer, people who use drugs, unhoused people, streetbased sex workers, people with disabilities, people experiencing poverty Etc.) and puts their lives and wellbeing at risk

Instead of investing more resources in the Vic PD, the city of Victoria MUST prioritize and fund alternatives like climate crisis action projects, community outreach programs, decolonial mental health services, housing initiatives, income security, harm reduction services, arts and cultural programs, anti-colonial forms of social

work, conflict resolution services, transformative justice programs and all other vital community-based support systems. The time is now. These initiatives must support our most targeted communities and center the experiences of BIPOC folks in Victoria. This will require partnering with, funding, listening and otherwise supporting community based organizations (instead of increasing the Vic PD budget)

I am calling on YOU to use your power to create a safer city for us all by freezing the VicPD budget and meaningfully engage with targeted groups to determine how to work with them to meet their needs.

Consider and reflect on these calls,

S. 22

This message, in full or in part, must not be forwarded to VicPD or any third party without the consent of the sender. This includes the contact information of the sender.

Dale Vanelli

From: S. 22
Sent:
To: Engagement
Cc: Lisa Helps (Mayor); Marianne Alto (Councillor); Stephen Andrew (Councillor); Sharmarke Dubow (Councillor); Ben Isitt (Councillor); Jeremy Loveday (Councillor); Sarah Potts (Councillor); Charlayne Thornton-Joe (Councillor); Geoff Young (Councillor); Board@vicpd.ca; premier@gov.bc.ca; john.horgan.mla@leg.bc.ca; PSSG.Minister@gov.bc.ca; sgpspb@gov.bc.ca
Subject: 2022 draft budget feedback
Categories: Tracked To Dynamics 365

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- As a result of the fiscal challenges related to COVID-19, municipalities across Canada are either freezing or decreasing their police budgets.
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I am calling upon you, and all our elected officials, to **decrease the VicPD budget and immediately begin meaningful action to divest resources from the Victoria Police Department and invest in citizen-directed areas**.

Increased police presence does not keep us safe. Instead, it continues to oppress and harass our most targeted community members (Indigenous, Black, people of colour, transgender, Two-Spirit, queer, people who use drugs, unhoused people, street-based sex workers, people with disabilities, people experiencing poverty, etc.), and puts their lives at risk.

Instead of investing even more resources in the VicPD, our city must prioritize and fund alternatives like community outreach programs, decolonial mental health services, housing initiatives, income security, harm reduction services, arts and cultural programs, anti-colonial forms of social work, conflict resolution services, transformative justice, and other vital community-based support systems. These initiatives must support our most targeted communities and centre the experiences of BIPOC folks in Victoria. This will require partnering

with, funding, and otherwise supporting community-based organizations, **instead of increasing the VicPD budget.**

I am calling on you to use your power to create a safer city for us all by freezing the VicPD budget and meaningfully engaging with targeted communities to determine how to work with them to meet their needs.

Yours sincerely,

S. 22

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Dale Vanelli

From: S. 22
Sent: November 20, 2021 6:31 PM
To: Engagement
Subject: 2022 draft budget feedback

Categories: Tracked To Dynamics 365

No "new development" annual grants for compensation (reparations). No gutting of the RBCM No more going out of your lane. No more four year terms. No more millions for bike lanes. No more painted crosswalks. No more insulting murals.

No more dictatorial leadership. No more Lisa Helps!!

From: S. 22
Sent: November 20, 2021 3:57 PM
To: Engagement
Subject: Draft Budget 2022 Feedback

Categories: Tracked To Dynamics 365

Dear Victoria City Council, Mayor, and City Staff,

I am writing to you with my feedback on the 2022 Draft Budget for the City of Victoria. Below I will discuss six key points that need to be addressed: housing, the Victoria police department, accessibility, bylaw, public engagement, and free, prior and informed consent of Indigenous peoples.

1. Housing:

Currently, the city of Victoria is experiencing a housing crisis, and there is a lack of affordable and expedited housing options available that meet the needs of unhoused and insecurely housed people. However, the current plans reflected in the proposed city budget outline an intent to incentivize developers and landlords, rather than prioritize the housing process for renters. There needs to be more concrete and expedited housing solutions. In the budget it is stated that there are \$120 million of funds from all three levels of government that will be used to create affordable low end market housing and housing for “chronically homeless people”, however, it is not stated where and when these temporary supportive housing or “low-income apartments” are being built. For instance, in the budget Pandora housing construction does not begin until 2024. Housing solutions need to be created tangibly, and immediately to address the lack of housing.

I am calling on city council to allocate the budget to *concrete* and *expedited* housing solutions that tangibly address the urgent nature of the housing crisis, rather than prioritizing landlords and developers.

2. Victoria Police Department:

In the budget an increase is proposed for crowd management and patrolling in response to larger scale organized demonstrations. This money is prioritizing the policing of events, rather than community care supports present at these events. Rather than budgeting for police patrol at events, it would be important to consider how this money can be put into the community to reflect the demands of demonstrators. For example, the proposed budget increase for “crowd management” and patrolling could be used for community created/supported solutions ie. a community crisis response team that is trained in de-escalation, trauma-informed, and anti-oppressive tactics.

I am calling on city council to allocate the money for police “crowd management” to support community created solutions that promote safety, care, harm reduction, and anti-oppression at events and demonstrations.

3. Accessibility:

The budget outlines many projects regarding accessibility. However, it is impossible to determine what accessibility needs are needed without consultation with those who experience disabilities and/or have varying needs. Consultation with these voices is not noted in the proposed budget, and without these voices being at the forefront of the conversation, decisions made will further contribute to ableist architecture and program development. Consulting populations with relevant lived experience helps to maintain accessibility of projects.

I am calling on city council to welcome communities with lived experience into decision making regarding accessibility and to make decisions directly informed by their needs.

4. Bylaw:

Within the proposed budget, a large portion of bylaw services is dedicated to patrolling parks and taking down illegal shelters (ie. taking down shelters of those who are tenting in the park because they do not have housing). Rather than the budget being allocated to bylaw services to patrol parks and to remove “illegal” sheltering, this money should be funneled into long term housing solutions and anti-poverty measures, such as comprehensive healthcare, food justice supports and more. If budgets intended for patrolling and tearing down sheltering were allocated to relevant services, such as food justice and housing, this would decrease the need for shelters in parks.

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Some ways to consider doing this could be to: split the budget into sections and review each section by section, rather than once a year all at once. Or, if there will continue to be an annual budget review process, there should be more than one town hall meeting and these should be held at varying times of the day, to allow for people with varying schedules to attend. These measures should be accompanied by funded citizen task forces that operate year-round, as noted above, to ensure increased public consultation.

I am calling on city council to make engagement in municipal affairs, such as the annual city budget, more accessible for the community- so that all community members have an opportunity to *engage in, understand, and have a say* in municipal affairs.

6. Prior and Informed Consent with Indigenous Nations:

The ləkʷəŋən peoples should have informed consent for all projects occurring on their unceded territory. Despite statements made by the Mayor and Council about “decolonizing practices”, city council continues to have final say even after consultation with the nations. This is in direct violation of the rights of ləkʷəŋən peoples Free, Prior, and Informed Consent. How will the city mayor and council address this violation of rights?

Free, Prior and Informed Consent (FPIC) is a specific right that pertains to Indigenous peoples and is recognised in the United Nations Declaration on the Rights of Indigenous Peoples (UNDRIP). It allows them to give or withhold consent to a project that may affect them or their territories. Once they have given their consent, they can withdraw it at any stage. Furthermore, FPIC enables them to negotiate the conditions under which the project will be designed, implemented, monitored and evaluated. This is also embedded within the universal right to self-determination.

I am calling on city council to address this violation of rights and to move forward by respecting local Indigenous nations' Free, Prior, and Informed Consent on city decision-making processes that occur on their unceded territory.

I urge you to listen to these points made and the needs of the community. We have the opportunity to address inequity in our city and create a thriving community for all who live here. Your responsibility as city employees is to make decisions informed by what the public wants and the public is asking you to divest funding from unnecessary punitive measures and use those funds to create secure housing, food security, and increased equitable public engagement in city affairs.

Sincerely,

S. 22

Dale Vanelli

From: S. 22
Sent: November 20, 2021 3:34 PM
To: Engagement
Subject: 2022 Draft Budget Feedback

Categories: Tracked To Dynamics 365

Hi there,

I am emailing you with concerns over how you've chosen to divide the budget for 2022. VicPD budget increases 5.4%, with Chief Del Manak getting a 3% salary increase, bringing his base salary at **\$257,782.12**. This is an outlandish number, and is completely unnecessary. This salary is currently ***higher than the Premier of BC!*** Why is this, when the community has been calling for defunding the police? Chief Del Manak will be making more than half of all the money allocated to neighbourhoods. Our community deserves better than that. Meanwhile, you've **DECREASED** Sustainable Planning and Development (when that has been one of the *highest demands* from our community), you've decreased Parks & Recreation, Arts & Culture, and Neighbourhoods. You are siphoning money from our wonderful community to line the pockets of a police force that has time and time again proven our health and safety are NOT in their best interest. From circulating video footage of 20+ VicPD violently arresting peaceful indigenous youth at a ***memorial service*** to their participation in anti vax movements, the people deserve better. Perhaps an internal review from a third party on police spending is in order, because 20+ police officers stalking ~4-5 indigenous youth seems like a sorely inefficient use of taxpayer money.

Continuing to pour resources into "bandaid" solutions like policing instead of the system root causes of what produces more crime, is simply **bad economics** and we DEMAND you to be more *intelligent* and to think more critically when serving the public.

Let me remind you who pays your salary. It's certainly not Chief Del Manak and his force.

If you could please explain to me the economic, safety, and community benefits to increasing spending against the public's will on an inefficient police force? No matter your political stance, your budget is simply bad math, is ignorant to today's culture, and is a great guarantee for consistent public dissent.

S. 22

Sent with [Shift](#)

Dale Vanelli

From: S. 22
Sent: November 20, 2021 2:45 PM
To: Engagement
Subject: Draft Budget feedback

Categories: Tracked To Dynamics 365

hello

I have read the 'accessible' version of the budget proposals. However, not being an accountant or financial professional my feedback can only be on the basis of reactions that may seem naive or ignorant in terms of how relevant they are.

Nevertheless . . . I have some general comments.

A lot of the figures do not add up to me so I am not really starting from a firm basis but - ...

it's stated that the budget is for 97 million, but clearly the projected expenditures add up to far more than that ..?

terms are used which don't have any clear meaning -- eg. an amount allocated for 'fiscal' spending. I thought it was all fiscal.

Less is allocated for by law officers than for this year and yet people have been asking for more to be spent to enforce by laws

What is 'active transportation '? Bus services? (414 million)

What are Facilities? (\$37 million)

Some categories don't have a dollar figure attached to them like the spending on grants, arts, etc. Why not?

I haven't been able to find the survey - have to register or put in a password or something and my email or password won't work even when i try to start from scratch. if you can send me an accessible link to the survey I will fill it in by Tuesday.

However, I did listen in on the town hall meeting and agree with some of the speakers, especially ones who voiced objections to the proposition that money should be paid as some sort of levy to First nations out of city taxes. If this is favoured in principle by councillors - except sensible Jeff Young- it should be a provincial matter Whatever use the land has been put to also benefits the First Nations who , I assume, have not contributed to any of its development. And they don't all agree whose land is whose anyway. If this principle were carried to its logical conclusion every Pict or Scot or Druid should still be compensated in UK by the Romans, the French, etc etc. for ever (with back pay) None of the council has been authorised in any context- including election proposals - to do this. I would be interested to see what the verdict is if this issue is brought up in the next election - which it should be.

So, this is all i can do at the moment and I hope those who have the financial expertise I lack will give some good comments re the budget so that some of the things that seem to gobble up money are examined more carefully in future.

S. 22

Dale Vanelli

From: S. 22
Sent: November 20, 2021 2:22 PM
To: Engagement
Subject: ATTN: 2022 Draft Budget Feedback

Categories: Tracked To Dynamics 365

Hello,

As an active community member and someone who lives in the City of Victoria, I am absolutely against the increase in money allocated for the Victoria Police Department. To me, this proposal is a disgusting use of public resources and an insult to the people who live here. The Vic PD have proven time and time again that they stoke distrust, make already marginalized peoples even more unsafe, cannot effectively or humanely respond to mental health challenges, and escalate crises. If the city truly values equity, diversity, inclusion, and reconciliation as more than a few pretty words, please act in accordance to those values. This means defunding the police and funding community programs and initiatives that actually bring people together, keep us safe, bolster individual and collective well-being, and prevent crime. I believe it is abhorrent that the council is planning on reducing funds to Sustainable Planning and Community Development and Arts, Culture, and Events to give Vic PD millions more. This proposal is greatly disappointing. Please create a budget with dignity, integrity, compassion, genuine consideration for the people in this city, and deep respect for the host Songhees and Esquimalt Nations.

Regards,

S. 22

Dale Vanelli

From: S. 22
Sent: November 19, 2021 6:10 PM
To: Engagement
Subject: City budget have your say.

Categories: Tracked To Dynamics 365

I have a few things to say regarding how our city is bankrupting its residents. Number one, we cannot be the bank of last resort to fund the homeless people in this city. I suggest instead of providing them with all the necessities of life with no strings attached, you contact the Federal government and get them to house them at the naval base in Equimalt.

As for the mentally ill, we need to get them off the streets and off illicit drugs.

Bike lanes. What a mess. You have created grid lock within the city. Your lights do not work in sequence in the main arteries you can never drive more than 2 blocks before hitting a red light on Blanchard, Quadra and Cook Street. The amount of pollution from idling cars is a crime against nature. Worse, you now have dedicated bike lane arteries on Vancouver and yet almost every time I drive on Cook or Quadra, there are cyclists using up one lane and often not wearing a seat belt. I actually asked the chief of police about it and he admitted that the police are not enforcing bylaw infractions by cyclists. God forbid you make one infraction in a car.

Here is a solution. Seeing as Cook is now a major North South corridor, don't let cyclists on that street. They already have Vancouver and soon all of Richardson. Do you have any idea how hard it is to visit my mother who lives on Richmond between Oak Bay Ave and Richardson. When leaving the down town I am forced to use Fort Street (again lights are not in sequence) or all the way down to Fairfield Road. We used to be able to use Rockland Ave but that is now also blocked up. Try driving east on Fairfield road during rush hour. Between the two school zones and the traffic it triples your commute. I am almost willing to bet you can ride your bike along Richardson faster. Doesn't help if I need to bring my mother something from Thrifty Foods. But it certainly is not helping the environment and carbon footprint. Roads are arteries and the faster we travel, the less we pollute.

BTW, Can you please tell me which rocket scientist has ruined Quadra street for commuters? The intersection at Fairfield road is a disaster. Don't get me wrong the street was a death trap to cyclists and motorists with potholes the size of exploded land mines, but you have effectively brought Quadra Street down to a standstill.

Did it not occur to city staff that when Vancouver was blocked to motorists, south bound traffic into Fairfield will flow into Quadra and Cook....oh wait Cook is a complete fiasco. Dig it up, pave it over and then dig it up again. Brilliant.

As for your taxation policy, I would suggest that you stop your needless bike lane improvements and put money into necessary projects like the Crystal Pool. It is not rocket science. Close it down, bulldoze it and rebuild it on the same site. If there are cost overruns, deduct it from city counsellors.

That goes double for your idea of taxing businesses and residents and tithing funds to indigenous groups in Victoria. We are already paying Federal and Provincial tax dollars.

NO MORE TAXES. NO MORE COMMITTEES ON WAYS TO PAY FOR THE SINS OF OUR FOREFATHERS. It is a crime against history to rewrite it by white washing it and examining it through a lens in 2021 for acts committed 100 years ago.

Fix city hall. Cut the red tape for developers but hold their feet to the fire so that there is adequate parking in residences and on the street. Have you honestly looked at the number of cars on the side streets? Have you tried to drive down town and eat at a restaurant and find parking? Why would I go to a downtown movie where I have to pay for parking when it is free at Silver City?

My clients are afraid to come down town. Property taxes keep going up but I am not getting any benefit. Crime is going through the roof. Businesses are going bankrupt because the police are doing nothing.

Build a bigger jail or arrange to have criminals actually stay in jail longer than it takes the police to write up the report.

Do not allow campers back in Beacon Hill Park. Again talk to the Navy or the Feds and get them housed or put them on a bus and transport them back to the mainland.

Parks people are doing a great job. Toilets are clean and well serviced, off leash dog area is much safer with the fence system and bike path. But you need to fine and impound vehicles that are being parked and lived in. I am tired of smelling urine on Cook Street and Dallas Road.

Create and enforce bylaws for recreational homeless people. You have made it far too easy for people to come to Victoria, hang out and beg for money and use it to party with alcohol and drugs.

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Dale Vanelli

From: S. 22
Sent: November 19, 2021 5:03 PM
To: Engagement
Subject: Draft Budget 2022 Feedback

Categories: Tracked To Dynamics 365

Annual grant to First Nations in 2022 Budget:

I was disappointed and yes, angry to find out the the City Of Victoria tried an end run around the tax payers of Victoria, by proposing and voting on using taxpayers money to provide an annual grant to the Songhees & Esquimalt first nations. Apparently, the tax payers were the only ones not in the loop on this discussion. Consultation did not happen as promised. As a result, we are left in a no-win situation. Say "No" to the proposal, and we will be accused of not embracing "Truth & Reconciliation". Say "Yes" and we have set another precedent in this city, that will be another nail in the coffin of Amalgamation, since the other municipalities are smart enough to figure out where this is heading.

Why is it that Indigenous & Non-indigenous leaders alike, are intent on reinforcing the fact that First Nations are victims and that they are unable of taking care of themselves. My indigenous friends are tired of leaders reinforcing the fact that they are victims, and as a result, have noted that the negativity inflicted on them at every turn has affected their mental health. They are feeling like victims and are suffering from depression as a result. Reiterate the assumption that all indigenous people are victims and are entitled to be upset, and it becomes self-fulfilling prophecy.

Patronizing our friends is driving a wedge between them and non-indigenous Canadians. Reconciliation is pushed farther down the path as a result.

Elder in residence:

So what is the job description and deliverables for this position. Will there be a review to see the effectiveness of this appointment? All through my working life, I have been required to perform and accomplish results. Is there any oversight on this? How is this elder chosen? Which nation decides and who in that nation? Why aren't the representatives of the City Family doing this already? There are representatives of the First Nations in the "family". We already pay for an indigenous "Artist in residence". What is this person doing? Surely this isn't a full time job.

It may seem that my feedback centres around First Nations, but when I thought we were moving away from singling out a single group based on religion, ethnicity, religion sex etc. as a special interest group getting special treatment. I believe we are all the same and that is what we should be striving for.

Regards,

S. 22

Resident & taxpayer of Victoria

Dale Vanelli

From: S. 22
Sent: November 19, 2021 4:46 PM
To: Engagement
Subject: Draft Budget 2022 Feedback

Categories: Tracked To Dynamics 365

FYI

From: Victoria Mayor and Council
Sent: Wednesday, November 10, 2021 11:20 AM
To: S. 22
Subject: Re: grant for first nations

Dear S. 22

Thank you for your email, it has been shared with Mayor and Council.

The 2022 Draft Financial Plan (City Budget) was introduced at the October 21, 2021 Committee of the Whole meeting.

Now, the community is invited to share their priorities for the draft budget through a detailed survey, email feedback and by participating in a Virtual Budget Town Hall. Have your say here: [2022 Draft Budget | Have Your Say \(victoria.ca\)](https://victoria.ca/2022-Draft-Budget-Have-Your-Say).

Note: if you want your email included in the formal process, please:

Share your feedback by emailing engage@victoria.ca with "Draft Budget 2022 Feedback" in the subject line by 11:59 p.m. on Tuesday, November 23.

Sincerely,

Lucas de Amaral
Correspondence Coordinator
Mayor's Office
City of Victoria
1 Centennial Square, Victoria BC V8W 1P6



The City of Victoria is located on the homelands of the Songhees and Esquimalt People.

From: S. 22
Sent: November 8, 2021 7:29 AM

To: Victoria Mayor and Council <mayorandcouncil@victoria.ca>

Subject: grant for first nations

I would like to comment on your proposal for an annual grant for the Songhees and Esquimalt first nations.

I think this is wrong.

I think it is wrong to single out two first nations people for a grant. You can't have every municipality doing something different. That's not fair.

The only government that can deal with these issues, equitably, is the federal government.

I believe you should continue tackling the homeless issue as your top priority. There are more and more people back on the street sleeping in doorways and tents. If this is not addressed, with the weather getting colder and wetter this is going to cause more deaths. These people are human beings and should receive care as human beings.

Victoria resident,

S. 22

Dale Vanelli

From: S. 22
Sent: November 19, 2021 3:50 PM
To: Engagement
Subject: Draft Budget 2022 Feedback

Categories: Tracked To Dynamics 365

Dear Victoria City Council, Mayor, and City Staff,

I know that this isn't the only email that you're going to receive containing the same main points. I'm not sending this email to be redundant, but because I think that the points broken down and outlined by five of my community members that follow this intro statement are important and concern issues that are not properly addressed in the survey or the budget proposal. Please consider these points seriously.

I am writing to you with my feedback on the 2022 Draft Budget for the City of Victoria. Below I will discuss six key points that need to be addressed: housing, the Victoria police department, accessibility, bylaw, public engagement, and free, prior and informed consent of Indigenous peoples.

Housing:

Currently, the city of Victoria is experiencing a housing crisis, and there is a lack of affordable and expedited housing options available that meet the needs of unhoused and insecurely housed people. However, the current plans reflected in the proposed city budget outline an intent to incentivize developers and landlords, rather than prioritize the housing process for renters. There needs to be more concrete and expedited housing solutions. In the budget it is stated that there are \$120 million of funds from all three levels of government that will be used to create affordable low end market housing and housing for "chronically homeless people", however, it is not stated where and when these temporary supportive housing or "low-income apartments" are being built. For instance, in the budget Pandora housing construction does not begin until 2024. Housing solutions need to be created tangibly, and immediately to address the lack of housing.

I am calling on city council to allocate the budget to concrete and expedited housing solutions that tangibly address the urgent nature of the housing crisis, rather than prioritizing landlords and developers.

Victoria Police Department:

In the budget an increase is proposed for crowd management and patrolling in response to larger scale organized demonstrations. This money is prioritizing the policing of events, rather than community care supports present at these events. Rather than budgeting for police patrol at events, it would be important to consider how this money can be put into the community to reflect the demands of demonstrators. For example, the proposed budget increase for "crowd management" and patrolling could be used for community created/supported solutions ie. a community crisis response team that is trained in de-escalation, trauma-informed, and anti-oppressive tactics.

I am calling on city council to allocate the money for police “crowd management” to support community created solutions that promote safety, care, harm reduction, and anti-oppression at events and demonstrations.

Accessibility:

The budget outlines many projects regarding accessibility. However, it is impossible to determine what accessibility needs are needed without consultation with those who experience disabilities and/or have varying needs. Consultation with these voices is not noted in the proposed budget, and without these voices being at the forefront of the conversation, decisions made will further contribute to ableist architecture and program development. Consulting populations with relevant lived experience helps to maintain accessibility of projects.

I am calling on city council to welcome communities with lived experience into decision making regarding accessibility and to make decisions directly informed by their needs.

Bylaw:

Within the proposed budget, a large portion of bylaw services is dedicated to patrolling parks and taking down illegal shelters (ie. taking down shelters of those who are tenting in the park because they do not have housing). Rather than the budget being allocated to bylaw services to patrol parks and to remove “illegal” sheltering, this money should be funneled into long term housing solutions and anti-poverty measures, such as comprehensive healthcare, food justice supports and more. If budgets intended for patrolling and tearing down sheltering were allocated to relevant services, such as food justice and housing, this would decrease the need for shelters in parks.

I am calling on city council to allocate the funding, that would be used to remove shelters, instead towards long-term housing solutions for those who currently have no choice but to shelter in public spaces.

Public Engagement

The Community Wellness and Peer Informed Task Force and Citizen’s Assembly have both been terminated due to completing their assigned tasks. We need these groups, or similar community participatory task forces, with new project focuses to remain funded in 2022 and beyond to allow for increased community engagement/consultation. The winding down of both of these groups means less funding and fewer pathways for equitable community engagement and consultation. It is vital for these initiatives to continue on with new project focuses, to ensure that the community is included in decision making. Alongside this, measures should be taken to make the budget review process more accessible to all folks in the community. The annual city budget is quite a dense, large, and inaccessible project. With its size and jargon, it can be quite difficult to access/understand for many who do not have the time or capacity to thoroughly read and understand the document. There needs to be tangible solutions created that make engaging in this document more accessible. Many people simply do not have the spare time and capacity to engage in municipal affairs. City council needs to ensure that folks from all walks of life are providing their input for the city’s decision-making processes.

Some ways to consider doing this could be to: split the budget into sections and review each section by section, rather than once a year all at once. Or, if there will continue to be an annual budget review process, there should be more than one town hall meeting and these should be held at varying times of the day, to allow for people with varying schedules to attend. These measures should be accompanied by funded citizen task forces that operate year-round, as noted above, to ensure increased public consultation.

I am calling on city council to make engagement in municipal affairs, such as the annual city budget, more accessible for the community- so that all community members have an opportunity to engage in, understand, and have a say in municipal affairs.

Prior and Informed Consent with Indigenous Nations:

The lək'wəŋən peoples should have informed consent for all projects occurring on their unceded territory. Despite statements made by the Mayor and Council about “decolonizing practices”, city council continues to have final say even after consultation with the nations.

This is in direct violation of the rights of lək'wəŋən peoples Free, Prior, and Informed Consent. How will the city mayor and council address this violation of rights?

Free, Prior and Informed Consent (FPIC) is a specific right that pertains to Indigenous peoples and is recognised in the United Nations Declaration on the Rights of Indigenous Peoples (UNDRIP). It allows them to give or withhold consent to a project that may affect them or their territories. Once they have given their consent, they can withdraw it at any stage. Furthermore, FPIC enables them to negotiate the conditions under which the project will be designed, implemented, monitored and evaluated. This is also embedded within the universal right to self-determination.

I am calling on city council to address this violation of rights and to move forward by respecting local Indigenous nations' Free, Prior, and Informed Consent on city decision-making processes that occur on their unceded territory.

I urge you to listen to these points made and the needs of the community. We have the opportunity to address inequity in our city and create a thriving community for all who live here. Your responsibility as city employees is to make decisions informed by what the public wants and the public is asking you to divest funding from unnecessary punitive measures and use those funds to create secure housing, food security, and increased equitable public engagement in city affairs.

Sincerely,

S. 22

Dale Vanelli

From: Sean Guist <sean@intrepidtheatre.com>
Sent: November 19, 2021 11:58 AM
To: Engagement
Subject: Draft budget 2022 feedback

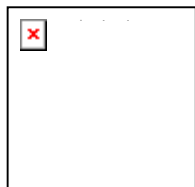
Categories: Tracked To Dynamics 365

Hello Mayor, Council and City staff:

I am writing in support of increasing the funding to the City of Victoria Arts & Culture Infrastructure Program. This program was a welcome addition this year, and this proposed increase will ensure that arts & culture spaces and live performance venues have funding to improve their use, accessibility, equipment, and infrastructure needs. Intrepid Theatre received an inaugural grant, and this helps us refinish the floors in our two theatre spaces, making them more accessible, modern and easier to sanitize between users. We look forward to the continuaron of this program, it is a much needed piece of funding to ensure that our region's arts venues and spaces can continue to be outfitted with modern equipment, have infrastructure funding and can be a driving force in the city's economy and a welcome home for artists and audiences.

Thank you,
Sean

--



Sean Guist | Co-Artistic & Marketing Director

Pronouns: he/him

Intrepid Theatre Company

2-1609 Blanshard St. Victoria, BC V8W 2J5

250-383-2663

intrepidtheatre.com

Home of: OUTstages | UNO Fest | Victoria Fringe Festival | Metro Studio | Intrepid Studio

Intrepid Theatre respects and gives thanks that we are located on the traditional and unceded territory of the Lekwungen People, now known as the Songhees and Esquimalt Nations.

Dale Vanelli

From: S. 22
Sent: November 19, 2021 10:10 AM
To: Engagement
Subject: Draft Budget 2022 Feedback

Categories: Tracked To Dynamics 365

Dear Victoria City Council, Mayor, and City Staff,

I am writing to you with my feedback on the 2022 Draft Budget for the City of Victoria. Below I will discuss six key points that need to be addressed: housing, the Victoria police department, accessibility, bylaw, public engagement, and free, prior and informed consent of Indigenous peoples.

1. **Housing:** Currently, the city of Victoria is experiencing a housing crisis, and there is a lack of affordable and expedited housing options available that meet the needs of unhoused and insecurely housed people. However, the current plans reflected in the proposed city budget outline an intent to incentivize developers and landlords, rather than prioritize the housing process for renters. There needs to be more concrete and expedited housing solutions. In the budget it is stated that there are \$120 million of funds from all three levels of government that will be used to create affordable low end market housing and housing for “chronically homeless people”, however, it is not stated where and when these temporary supportive housing or “low-income apartments” are being built. For instance, in the budget Pandora housing construction does not begin until 2024. Housing solutions need to be created tangibly, and immediately to address the lack of housing.

I am calling on city council to allocate the budget to *concrete* and *expedited* housing solutions that tangibly address the urgent nature of the housing crisis, rather than prioritizing landlords and developers.

2. **Victoria Police Department:** In the budget an increase is proposed for crowd management and patrolling in response to larger scale organized demonstrations. This money is prioritizing the policing of events, rather than community care supports present at these events. Rather than budgeting for police patrol at events, it would be important to consider how this money can be put into the community to reflect the demands of demonstrators. For example, the proposed budget increase for “crowd management” and patrolling could be used for community created/supported solutions ie. a community crisis response team that is trained in de-escalation, trauma-informed, and anti-oppressive tactics. **Victoria's police do not make me feel safer in the community.**

I am calling on city council to allocate the money for police “crowd management” to support community-created solutions that promote safety, care, harm reduction, and anti-oppression at events and demonstrations.

3. **Accessibility:** The budget outlines many projects regarding accessibility. However, it is impossible to determine what accessibility needs are needed without consultation with those who experience disabilities and/or have varying needs. Consultation with these voices is not noted in the proposed budget, and without these voices being at the forefront of the conversation, decisions made will further contribute to ableist architecture and program development. Consulting populations with relevant lived experience helps to maintain accessibility of projects.

I am calling on city council to welcome communities with lived experience into decision making regarding accessibility and to make decisions directly informed by their needs.

4. **Bylaw:** Within the proposed budget, a large portion of bylaw services is dedicated to patrolling parks and taking down illegal shelters (ie. taking down shelters of those who are tenting in the park because they do not have housing). Rather than the budget being allocated to bylaw services to patrol parks and to remove “illegal” sheltering, this money should be funneled into long term housing solutions and anti-poverty measures, such as comprehensive healthcare, food justice supports and more. If budgets intended for patrolling and tearing down sheltering were allocated to relevant services, such as food justice and housing, this would decrease the need for shelters in parks. **The enforcement of bylaws do not make me feel safer in my community**

I am calling on city council to allocate the funding, that would be used to remove shelters, instead towards long-term housing solutions for those who currently have no choice but to shelter in public spaces.

5. **Public Engagement:** The Community Wellness and Peer Informed Task Force and Citizen’s Assembly have both been terminated due to completing their assigned tasks. We need these groups, or similar community participatory task forces, with new project focuses to remain funded in 2022 and beyond to allow for increased community engagement/consultation. The winding down of both of these groups means less funding and fewer pathways for equitable community engagement and consultation. It is vital for these initiatives to continue on with new project focuses, to ensure that the community is included in decision making. Alongside this, measures should be taken to make the budget review process more accessible to all folks in the community. The annual city budget is quite a dense, large, and inaccessible project. With its size and jargon, it can be quite difficult to access/understand for many who do not have the time or capacity to thoroughly read and understand the document. There needs to be tangible solutions created that make engaging in this document more accessible. Many people simply do not have the spare time and capacity to engage in municipal affairs. City council needs to ensure that folks from all walks of life are providing their input for the city’s decision-making processes. Some ways to consider doing this could be to: split the budget into sections and review each section by section, rather than once a year all at once. Or, if there will continue to be an annual budget review process, there should be more than one town hall meeting and these should be held at varying times of the day, to allow for people with varying schedules to attend. These measures should be accompanied by funded citizen task forces that operate year-round, as noted above, to ensure increased public consultation.

I am calling on city council to make engagement in municipal affairs, such as the annual city budget, more accessible for the community- so that all community members have an opportunity to engage in, understand, and have a say in municipal affairs.

6. **Prior and Informed Consent with Indigenous Nations:** The ɫəkwəŋən peoples should have informed consent for all projects occurring on their unceded territory. Despite statements made by the Mayor and Council about “decolonizing practices”, city council continues to have final say even after consultation with the nations. This is in direct violation of the rights of ɫəkwəŋən peoples Free, Prior, and Informed Consent. How will the city mayor and council address this violation of rights? Free, Prior and Informed Consent (FPIC) is a specific right that pertains to Indigenous peoples and is recognised in the United Nations Declaration on the Rights of Indigenous Peoples (UNDRIP). It allows them to give or withhold consent to a project that may affect them or their territories. Once they have given their consent, they can withdraw it at any stage. Furthermore, FPIC enables them to negotiate the conditions under which the project will be designed, implemented, monitored and evaluated. This is also embedded within the universal right to self-determination.

I am calling on city council to address this violation of rights and to move forward by respecting local Indigenous nations' Free, Prior, and Informed Consent on city decision-making processes that occur on their unceded territory.

I urge you to listen to these points made and the needs of the community. We have the opportunity to address inequity in our city and create a thriving community for all who live here. Your responsibility as city employees is to make decisions informed by what the public wants and the public is asking you to divest funding from unnecessary punitive measures and use those funds to create secure housing, food security, and increased equitable public engagement in city affairs.

Sincerely,

S. 22

paying property taxes at S. 22

Dale Vanelli

From: S. 22
Sent: November 18, 2021 10:16 PM
To: Engagement
Subject: Draft Budget 2022 Feedback

Categories: Tracked To Dynamics 365

Hello,

I am writing as requested in the note below:

Note: if you want your email included in the formal process, please:

Share your feedback by emailing engage@victoria.ca with "Draft Budget 2022 Feedback" in the subject line by 11:59 p.m. on Tuesday, November 23.

Sincerely,

Lucas de Amaral
Correspondence Coordinator
Mayor's Office
City of Victoria
1 Centennial Square, Victoria BC V8W 1P6



The City of Victoria is located on the homelands of the Songhees and Esquimalt People.

From: S. 22
Sent: November 6, 2021 4:31 PM
To: Victoria Mayor and Council <mayorandcouncil@victoria.ca>
Subject: Support for contribution to Songhees and Esquimalt

Dear Mayor and Council,

I wholeheartedly support this initiative. In fact, we recently considered taking it on as a campaign at the environmental NGO where I work, but I didn't think it would have a snowball's chance. I'm impressed to see council considering such a bold move.

As I suspect many will disagree with the proposal, I would like to add a suggestion that might sit better with the naysayers. Give ratepayers an option on their tax assessment each year to give an additional 10% of their property tax to Esquimalt and Songhees as a charitable gift. Both nations are qualified donees with Revenue Canada, so ratepayers would be able to get a tax credit towards their federal taxes. This might ease the burden and would also make it easy for reconciliation-minded Victorians to make a contribution even though they likely aren't subject to much "new revenue" property tax.

Very happy to see this come before council - this is one resident of Vic West who is in favour!

Yours,
S. 22

<https://www.timescolonist.com/local-news/victoria-council-mulls-giving-annual-grant-to-first-nations-based-on-tax-revenue-4731004>

S. 22

<\>

Sent from [ProtonMail](#), Swiss-based encrypted email. I got tired of [ad companies reading my email](#) to sell me stuff.

Sent with [ProtonMail](#) Secure Email.

Dale Vanelli

From: S. 22
Sent: November 18, 2021 7:09 PM
To: Engagement
Subject: Victoria's 2022 Budget

Categories: Tracked To Dynamics 365

I am not a resident of Victoria. I live in Saanich. However, I love Victoria, care about the city and enjoy its shops, restaurants, bars, parks, theatres, waterfront, etc. I was born here and consider Victoria "my city".

I have read a brief summary of the 2022 Budget Council is proposing and agree with more money for policing. Many CRD residents will not go downtown as they feel unsafe. I myself will not go downtown alone after dark. This was never a concern to me before now.

I **do not** support allocating a portion of Victoria's property taxes to pay indigenous nations for the buildings that stand on their property within Victoria as a means of Reconciliation. This is going too far and is a slippery slope. Surely far better use of your tax dollars can be found that would benefit all that come into Victoria to work, shop or play.

S. 22

Dale Vanelli

From: S. 22
Sent: November 18, 2021 5:12 PM
To: Engagement
Subject: Budget

Categories: Tracked To Dynamics 365

do not distribute tax from new building to First Nations We need it for infrastructure. Cross walks side walks which all
nee repairs to mak the city safe
S. 22

Dale Vanelli

From: S. 22
Sent: November 13, 2021 4:42 PM
To: Engagement
Subject: Please Help Shelterless Individuals

Follow Up Flag: Follow up
Flag Status: Completed

Categories: Tracked To Dynamics 365

Hello,

I am writing as a volunteer S. 22 I have only been volunteering S. 22 , in the clothing room. Individuals coming into the clothing room are sometimes in distress, I have heard some of their traumas. Sometimes they are high on substances, I heard from a worker, S. 22 that there is an overdose once every few days. Others have seen their family members dead and are talking outloud constantly in an attempt to clear the trauma. I've also heard that shelters are closed during the day, which I do not understand, S. 22 S. 22 I find it hard to understand why the government can't pay extra outreach staff to stay in the shelters so individuals who have lost their homes and are dealing with traumas can rest.

S. 22 While living with my parents I have barely been able to save enough, and I have been saving for almost a year. When I first applied my mind was in such a state that I found the application very challenging, it is NOT easy enough for someone S. 22 to receive government support! So I am disgusted that those with even more trauma are expected to be left on the street trying to save enough money to reestablish their lives, it is asking too much, they deserve more government support.

From my own experience I know that traumas are incredibly hard to manage. I was a high achiever and I now find reading websites extremely challenging, let alone understanding instructions about how to receive financial support. When I was expected to go into potential places of employment and tell them I am applying for financial support S. 22 when I had no money to have a working phone AND NO MONEY for transportation, after a landlady with the same last name as the murderer (S. 22 filed to keep my damage deposit for giving notice on the 1st instead of the 31st, S. 22 . And now, after so much of the COVID19 EI FUNDING has been funneled up straight to the landlords and building owners, who are everyone who is low income's problem, it is a challenge not feeling very upset.

The government MUST do SOMETHING. One person every couple of days is dying of overdose/suicide, it is the government's responsibility to do something. These individuals have been treated so poorly that it sickens me.

The outreach workers S. 22 quit often, so if the government cares to keep low income individuals alive, something has to be done to make financial assistance when someone first asks more accessible, and to take the power away from greedy landlords who feel entitled to ruin the lives of tenants by expecting what they charge in rent.

I want to help, this is the only way I know how.

I am also working on getting the menu S. 22 CHANGED, as they are serving animal products. Non-vegan=inability to care enough about the lives of vulnerable animals.

Sincerely,

S. 22



FAIRFIELD GONZALES
COMMUNITY ASSOCIATION
the place to connect

Mayor and Council
City of Victoria
1 Centennial Square
Victoria, BC
V8W 1P6

October 5, 2021

Dear Mayor and Council,

Re: Proposed FGCA Board priorities for input to City of Victoria 2022 Financial Plan

On behalf of the board of Directors of FGCA, I am pleased to submit for your consideration a list of priority inputs into the City of Victoria's 2022 Financial Plan.

Our Neighbourhood Improvement Committee and Executive Director sought and received input from parent council members at Sir James Douglas and Margaret Jenkins Schools, and the wider community through our social media channels.

The list may be longer than some other neighbourhoods have provided in the past, due to the population and size of Fairfield Gonzales.

Transportation Priorities for the Fairfield Gonzales Neighbourhood for 2022 Financial Plan

1. Pedestrian-controlled crosswalk signal at Chandler & Richmond.
2. Upgrade the crosswalk at Fairfield and Linden to a higher level of pedestrian safety (e.g. flashing light).
3. Pedestrian-controlled crosswalk signal at the intersection of Irving & Fairfield or at Richmond & Fairfield.
4. Fairfield and Moss Intersection improvements - such as:
 - a. replacing pedestrian "beg button" with automatic pedestrian crossing on every signal, or pedestrian diagonal crossing (aka scramble)
 - b. have no pedestrian movement during vehicle green light phases, allowing for vehicles to turn with less danger of conflict and less delay.
5. Work with residents to install speed humps on streets experiencing high levels of non-local cut-through traffic ("rat running"), particularly in proximity to schools.
6. Revisit/consider crosswalk improvements as the Richardson project progresses (at Lillian & Fairfield, at Foul Bay & Fairfield).

Park and Greenspace Priorities for the Fairfield Gonzales Neighbourhood for 2022 Financial Plan

1. Work with residents to undertake a Park Review for the Fairfield Gonzales neighbourhood, with adequate resources, for the purpose of: (1) improving access to parks in under-served areas with larger populations; and (2) creating additional off-leash areas.
2. Park improvements: Playground and amenities (basketball courts fixed, new playground equipment/water features for kids), covered picnic areas.

Other Important Items for Fairfield Gonzales Neighbourhood for 2022 Financial Plan, and for future years

- Cook St: changes to slow traffic south of Fairfield, and expand pedestrian space.
- Crosswalk at the bottom of Richmond Ave, where it meets Crescent.
- Pedestrian activated button on Fairfield & Kipling.
- Speed bumps along Linden - or crosswalks at a minimum.
- Move some of the pick-up and drop-off (certain grades?) for Margaret Jenkins school from Fairfield to Chandler.
- Close the northbound lane at corner of Cornwall and Fairfield, and same at Harbinger and Fairfield, Linden, Arnold and other streets drivers cut through.
- Changes on May street to calm traffic and improve safety for the many children and adults walking North-South on the streets that intersect with May.
- The small plaza at Moss and Oscar St should be redeveloped into a gathering hub for people on foot and bike.
- Upgrade basketball court and hoop at Hollywood Park.
- If "continue to allow street parking on both sides of the residential streets off Fairfield (Cornwall, Harbinger, Linden), make them one way".

Many thanks for your consideration.

Yours truly,

Don Monsour, President
president@fairfieldcommunity.ca



North Park Neighbourhood Association
PO Box 661
#185-911 Yates Street
Victoria, BC, V8V 4Y9
www.npna.ca

Date: November 1, 2021

Re: 2022 Budget considerations from the North Park Neighbourhood Association

1) Funding to Support a Re-envisioning Process for Royal Athletic Park

On [July 8, 2021 Committee of the Whole](#) meeting Council unanimously passed the following motion relating to Royal Athletic Park:

*“Staff to report back on the implications of amending Recreation Fee Bylaw No.06-056 to allow community groups to book Royal Athletic Park at low or no cost and or **a re-envisioning of how RAP can be opened for public use** following findings of the 1996 Local Area Plan and the example of community based recreation programs held by city staff and the North Park Neighbourhood Association in 2020 and 2021.”*

We request that Council dedicate funding from the 2022 budget to support a re-envisioning of how RAP can be opened for public use. This request builds on the recommendations put forward in the 1996 Local Area Plan, listed below. Keeping in mind the very real limits of Staff resources and the importance of this project, the NPNA requests that we be granted the opportunity to perform the early stages of this engagement. Funding for this process will be used to host charrettes, consult with designers, social planners, and other professionals, to gather information regarding community needs, priorities, and feasibility of options for the City to realise the full potential of this incredible asset. The NPNA will then present options and implications back to Council and City staff for their consideration.

The North Park [1996 Local Area Plan](#) states that

- “The City is to explore strategies to make Royal Athletic Park more available to free community use when not programmed for use as a stadium” (objective 8.4, pg. 27).
- It also states that “Royal Athletic, Park, being a regional facility and not open-free to the public, is not considered an asset to the neighbourhood...Royal Athletic Stadium could be



made much more friendly to the neighbourhood by providing direct access or at least visual access to portions of the site when not in use for organized activity.”

- And finally, “There are many regional recreational facilities in North Park area that serve the entire City but do not necessarily provide programs for the neighbourhood.”

2) Funding for City Staff to amend Bylaw, and to open RAP for Free Community Programming in 2022

We request that the City allocate funds for Staff to report back on the implications and an associated budget to amend the [Recreation Fee Bylaw No.06-056](#) to allow community groups to book Royal Athletic Park at low or no cost - as outlined in the July 8, 2021 motion unanimously approved by Council.

We acknowledge that making changes to bylaws takes time. While the re-envisioning of RAP and changes to the [Recreation Fee Bylaw No.06-056](#) are taking place, the NPNA requests that Council award a grant of up to \$12,637.66 to the North Park Neighborhood Association to fund the cost of hosting Association programs at Royal Athletic Park in 2022.

In 2020 and 2021, the NPNA hosted a wide range of free community programming at RAP. This has included a monthly pop-up market (2020, 2021), free all ages summer programs and activities (2020, 2021) and a new Multicultural Festival in collaboration with cultural groups and representatives from the Masjid Al-Iman Mosque. This funding request would allow us to continue offering the monthly market, quarterly Multicultural Festival, and another summer of free all ages programming at RAP while the re-envisioning process and bylaw amendments are in progress.

<i>Based on rate of \$91.57/hour</i>		
North Park monthly pop up markets	5 hours/market x 12 months = 60 hours	\$5,495.20
Free community programming (soccer, art workshops)	6 hours/week x 9 weeks (July and August 2022) = 54 hours	\$4,944.78
Multicultural Festival	6 hours/festival x 4 festivals = 24 hours	\$2,197.68
	Total:	\$12,637.66



Additional letters submitted to the City of Victoria about community access to Royal Athletic Park:

- May 2021: [Proposed Community Use at Royal Athletic Park \(June-August 2021\)](#)
- June 2021: [NPNA letter to Mayor and Council regarding staff report](#)

Applicable sections from the [Welcoming City Strategy](#)

- Government leadership:
 - 1.1 City Council to implement comprehensive Equity, Diversity, Inclusion and Anti-Racism policies aimed at changing systemic practices and processes across local government and agencies.
- Civic Engagement:
 - 3.2 The City to host or support an annual Welcoming Event for newcomers to promote and celebrate the social, economic, and cultural benefits and contributions that newcomers bring to the city and welcome those who came within the previous year.
 - *(potential extension of the Multicultural Festivals started by the Masjid Al-Iman Mosque and NPNA in July, October, and December 2021)*
 - 3.3 The City to develop a grant program that brings long-time residents and newcomers together annually to co-develop and co-deliver a community project such as adding picnic tables to a gathering space, creating a community public art project, restoring, or upgrading a playground, etc.
 - *(include newcomers in the re-envisioning plan for RAP)*
- Connected Communities:
 - 4.1 The City and community partner organizations to develop and deliver social connection programs, events and activities for newcomer youth and young adults.
 - 4.2 The City and community partner organizations to create regular opportunities (programs, activities, or events) for newcomers and longtime residents to share stories and life experiences.

Relevant questions from Step 1 of the [Interim Equity Decision Making Tool](#)

- Step 1: Will the project have adverse impacts on one or more equity seeking groups?
 - 1.a. Would the Project result in any Victoria citizens or residents being left behind?
 - 1.b. What groups may already be disadvantaged in the City context? (people without vehicles, neighbourhoods with a high concentration of shelters, low income neighbourhoods, people with disabilities; refugees, others)
 - 1.c. Does the Project impact the interests of disadvantaged groups in Victoria?

- 1.d. Will the Project make a service or facility difficult or impossible to access for some?
- 1.e. Will the Project create or exacerbate a distinction between groups in the City e.g. with regard to access to services and facilities?
- 1.f. Has engagement with a potentially adversely impacted group informed the analysis of potential impacts?

Applicable sections from the [2019-2022 Strategic Plan](#)

- Health, Well-Being and a Welcoming City
 - Measurable outcome: Increase in availability of free recreation options
 - Measurable outcome: Increase in people accessing nature
 - Action 19: Identify and remove barriers to make Victoria accessible and apply a barrier-free lens to all decisions we make to ensure we're not creating new barriers
- Climate Leadership and Environmental Stewardship
 - Action 17: Initiate a Parks and Open Spaces Acquisition Strategy to identify priorities for parkland acquisition that align with Official Community Plan, Parks and Open Spaces Master Plan, and other approved City plans
- Strong, Liveable Neighbourhoods
 - Measurable outcome: Increase in the amount of green space in neighbourhoods
 - Action 18: Support neighbourhood placemaking initiatives

3) Direct Award Base Grant (Staffing)

In January 2020, the [NPNA together with the DRA made a request](#) to receive the \$75,000 direct award base grant that is provided to neighbourhood associations that operate community centres. This request was not forwarded to council for discussion, however, in 2021 Council approved a pilot program awarding \$20,000 for a community coordinator to neighbourhood associations that do not have community centres. This has been an appreciated measure towards acknowledging the role played by neighbourhood associations that do not have the privilege of operating community centres (yet) but still provide services, activities, and programs that benefit the community.

In North Park, the community coordinator pilot funding has been successful, and therefore should be expanded upon. For the last two years, the NPNA has been operating on a “distributed community centre” model making use of existing spaces in the neighbourhood. Such as Royal Athletic Park for the year round [market](#) and summertime community programming, the fellowship hall at First Met for the [weekly grocery hamper program](#), and Vancouver Street for a grant funded “[pop up community centre](#).” The \$20,000 community coordinator grant has contributed to the



staffing costs associated with serving the North Park community, however, we renew our request to receive the full \$75,000 direct award base grant that is awarded to neighbourhoods with community centres. This will not eliminate the need for the NPNA to seek additional grant funding from non-City of Victoria funders, however, it will be an important step towards establishing sustainable staff funding for the North Park Neighbourhood Association in advance of the community centre project that is currently underway.

Sincerely,

North Park Neighbourhood Association Board

board@npna.ca

Sarah Murray, executive director

613-888-2106

executivedirector@npna.ca

October 25, 2021

Mayor Lisa Helps and Council
Victoria City Hall
1 Centennial Square
Victoria, BC V8W 1P6

Re. Continued and increased support for Victoria Police Department Budget

Dear Mayor and Council,

We the undersigned are writing to advocate for continued and increased support being approved for the upcoming Victoria Police Department budget. We feel we are in a state of public safety crisis and are asking Council to make an essential investment in the safety and vitality of our City, to ensure our police are adequately resourced to do the job we all need them to do.

Public safety is critical to all residents, families, workers, social service providers, business owners, their staff, customers and clients. It's a basic need for all citizens to feel they are not in danger.

We request that clear value be placed on the VicPD Budget proposal, which we understand includes adding civilian mental health support professionals along with additional police officers. Management of public safety has long been underfunded and understaffed resulting in our current unsafe environment.

We also believe that VicPD — far from criminalizing mental health, addictions and homelessness — actively seeks to protect our most vulnerable, street-involved citizens — especially from the very real criminals who prey on them.

The status quo is not a safe option and funding must be approved to best and appropriately manage this crisis

Sincerely,



Bruce Williams
CEO,
Greater Victoria Chamber of Commerce




Jeff Bray,
Executive Director,
Downtown Victoria Business Association



Julian Daly
CEO,
Our Place Society



Jane Butler McGregor,
CEO,
Victoria Conservatory of Music



Paul Nursey
President,
Destination Greater Victoria



October 27, 2021

Mayor Lisa Helps and Council
Victoria City Hall
1 Centennial Square
Victoria, BC V8W 1P6

Re. Continued and increased support for Victoria Police Department Budget

Dear Mayor and Council,

I am writing to advocate for continued and increased support being approved for the upcoming Victoria Police Department budget. We are in a state of public safety crisis and are asking Council to make an essential investment in the safety and vitality of our City, to ensure our police are adequately resourced to do the job we all need them to do.

Public safety is critical to all residents, families, workers, social service providers, business owners, their staff, customers and clients. It's a basic need for all citizens to feel they are not in danger. We continue to hear from our customers that they at times do not feel safe which has a huge impact on our business and guest satisfaction.

We request that clear value be placed on the VicPD Budget proposal, which we understand includes additional police officers. Management of public safety has long been underfunded and understaffed resulting in our current unsafe environment.

We also believe that VicPD actively seeks to protect our most vulnerable, street-involved citizens — especially from the very real criminals who prey on them.

The status quo is not a safe option and funding must be approved to best and appropriately manage this crisis.

Thank you for your consideration.

Sincerely,

A handwritten signature in blue ink that reads 'K Hughes'.

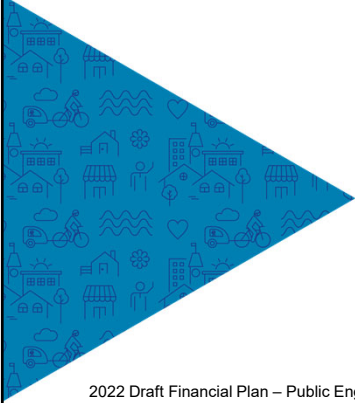
Kimberley Hughes
General Manager

Delta Victoria Ocean Pointe
100 Harbour Road
Victoria, BC V9A 0G1
Marriott.com/YYJVO


CITY OF VICTORIA

2022 Draft Financial Plan

Public Engagement Summary



2022 Draft Financial Plan – Public Engagement Summary | December 9, 2021



1


Engagement Summary

Budget Engagement - November 9 to 23, 2021

Invited the public to share their priorities for the 2022 Draft Budget with Council:

- **Virtual Budget Town Hall on Nov 17** – 274 tuned in / 10 callers / 84 online submissions / 4 attended in person
- **Online Budget Survey** – 1,059 completed surveys
- **Written Correspondence** – 135 submissions
- **Youth Speak: 2022 Budget** – small-group facilitated virtual discussion

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2

Online Budget Engagement

- **2,733 people *Aware* of the draft budget**
- visited at least one page of the Budget project
- **1,601 people *Informed* of the draft budget**
- downloaded a document, visited multiple project pages
- **1,059 completed the budget survey**
- a 49% increase over last year

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3

Online Budget Survey

Who We Heard From

- 93% of respondents said they live in the City of Victoria
- 14% indicated they operate a business in Victoria
- 20% indicated they are newcomers, living in Victoria for less than five years
- 10% identified as being an immigrant

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Online Survey

Who We Heard From

- 59% indicated they own their home
- 41% indicated they rent their home, reside in affordable or below-market housing/co-ops or reside in unstable housing
- 21% were between the ages of 25-34 (the highest number of respondents of all age groups)
- 8% were youth, between the ages of 14-24

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Neighbourhood Distribution



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Neighbourhood Distribution

Victoria Neighbourhoods	2022	2021	(Census 2016)
Fairfield	17%	16%	14%
Fernwood	11%	11%	11%
Hillside-Quadra	7%	10%	9%
James Bay	13%	10%	14%
Vic West	10%	7%	9%
Downtown	9%	7%	4%
Burnside-Gorge	5%	6%	8%
North Park	3%	5%	4%
Jubilee	3%	4%	6%
Harris Green	2%	3%	3%
Rockland	5%	3%	4%
Oaklands	5%	3%	8%
Gonzales	4%	2%	5%
Other Municipalities	7%	12%	N/A

Note: Percentages will not add to 100 due to rounding

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Age Distribution

Age Range	Percentage of Respondents	Percent City Population (Census 2016)
0 – 24	8%	11%
25 – 34	21%	19%
35 – 44	19%	13%
45 – 54	13%	12%
55 – 64	17%	14%
65 – 74	18%	12%
75 – 84	4%	6%
85+	0.4%	4%

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8

Council Strategic Objectives

Strategic Objective	Avg. Ranking
---------------------	--------------

Affordable Housing	3.65
Strong, Liveable Neighbourhoods	3.84
Good Governance and Civic Engagement	4.17
Health, Well-Being and a Welcoming City	4.47
Sustainable Transportation	4.54
Climate Leadership and Environmental Stewardship	4.62
Prosperity and Economic Inclusion	5.06
Reconciliation and Indigenous Relations	5.40

Note: Items with the lowest ranking number indicate the highest priority.

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STRATEGIC PLAN OBJECTIVES RANKING BY AGE

0-24	25-34	35-44	45-54	55-64	65-74	75-84	85+
Affordable Housing	Affordable Housing	Affordable Housing	Strong, Liveable Neighbourhoods	Good Governance & Civic Engagement	Good Governance & Civic Engagement	Good Governance & Civic Engagement	Good Governance & Civic Engagement
Reconciliation & Indigenous Relations	Climate Leadership & Environmental Stewardship	Strong, Liveable Neighbourhoods	Good Governance & Civic Engagement	Strong, Liveable Neighbourhoods	Strong, Liveable Neighbourhoods	Strong, Liveable Neighbourhoods	Affordable Housing
Climate Leadership & Environmental Stewardship	Reconciliation & Indigenous Relations	Climate Leadership & Environmental Stewardship	Health, Well-Being and a Welcoming City	Health, Well-Being and a Welcoming City	Health, Well-Being and a Welcoming City	Sustainable Transportation	Strong, Liveable Neighbourhoods (tied with Health)
Sustainable Transportation	Sustainable Transportation	Sustainable Transportation	Affordable Housing	Affordable Housing	Affordable Housing	Prosperity & Economic Inclusion	Health, Well-Being and a Welcoming City (tied with Neighbourhoods)
Health, Well-Being and a Welcoming City	Strong, Liveable Neighbourhoods	Good Governance & Civic Engagement	Prosperity & Economic Inclusion	Prosperity & Economic Inclusion	Sustainable Transportation	Affordable Housing	Reconciliation & Indigenous Relations
Strong, Liveable Neighbourhoods	Health, Well-Being and a Welcoming City	Health, Well-Being and a Welcoming City	Sustainable Transportation	Sustainable Transportation	Prosperity & Economic Inclusion	Health, Well-Being and a Welcoming City	Sustainable Transportation
Good Governance & Civic Engagement	Good Governance & Civic Engagement	Prosperity & Economic Inclusion	Climate Leadership & Environmental Stewardship	Climate Leadership & Environmental Stewardship	Climate Leadership & Environmental Stewardship	Climate Leadership & Environmental Stewardship	Prosperity & Economic Inclusion
Prosperity & Economic Inclusion	Prosperity & Economic Inclusion	Reconciliation & Indigenous Relations	Reconciliation & Indigenous Relations	Reconciliation & Indigenous Relations	Reconciliation & Indigenous Relations	Reconciliation & Indigenous Relations	Climate Leadership & Environmental Stewardship

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Strategic Objective Ranking – Renters/Homeowners

Ranking of Strategic Plan Objectives (Highest to Lowest Priority)	
Renters	Homeowners
Affordable Housing	Strong, Liveable Neighbourhoods
Climate Leadership and Environmental Stewardship	Good Governance and Civic Engagement
Reconciliation and Indigenous Relations	Health, Well-Being and a Welcoming City
Strong, Liveable Neighbourhoods	Sustainable Transportation
Sustainable Transportation	Affordable Housing
Health, Well-Being and a Welcoming City	Prosperity and Economic Inclusion
Good Governance and Civic Engagement	Climate Leadership and Environmental Stewardship
Prosperity and Economic Inclusion	Reconciliation and Indigenous Relations

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11

Essential Priorities

Ranked an Essential Priority	2022 Budget Survey (1,054 Respondents)	2021 Budget Survey (686 Respondents)
Our community is safe	60%	41%
Our city has the infrastructure it needs for the future	43%	31%
Our community supports local business and economic recovery	37%	39%
Our community is a leader in climate action and sustainability	33%	44%
Our community is healthy	33%	38%
Our city supports vulnerable populations	32%	58%
Our community is equitable and inclusive	28%	41%
Our city supports multi-modal transportation	26%	31%
Our city embraces arts and culture	15%	21%
Our city is welcoming	12%	13%
Our city is innovative	8%	11%

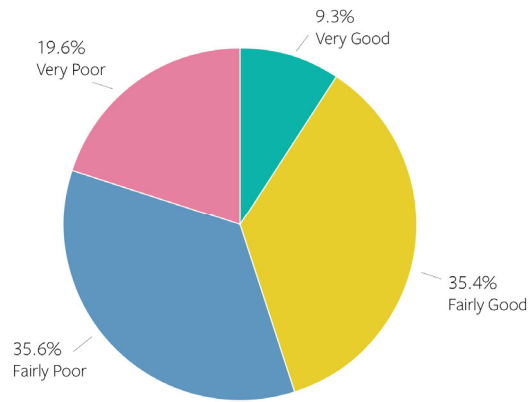
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12

Value for Tax Dollars

45% of respondents say they receive **Very Good** or **Fairly Good** value for their tax dollars



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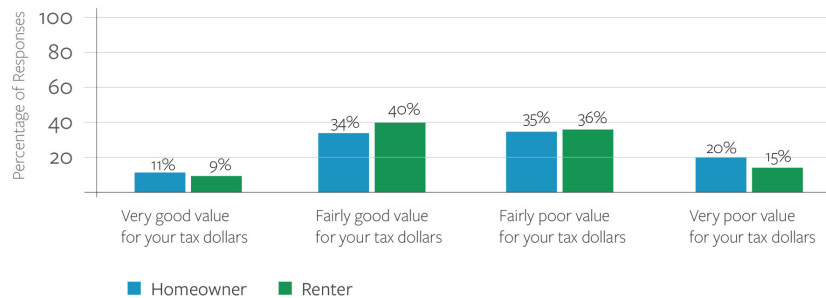


13

Value for Tax Dollars

Overall value for tax money

Thinking about all the programs, services and capital projects you receive from the City of Victoria would you say that overall you get:



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Value for Tax Dollars 2019 – 2022 Comparison

Value for Tax Dollars – Comparison 2019 – 2022

	Budget 2022	Budget 2021	Budget 2020	Budget 2019
# Survey Participants	1,059	709	*5,100	1,483
Satisfaction with Value for Tax Dollars				
Very or Fairly Good Value	45%	61%	45%	50%
Neutral	-	-	-	15%
Very or Fairly Poor Value	55%	40%	55%	33%

**High number of surveys received as part of consultation on Council remuneration.
Note: Percentages are rounded so totals don't add to 100%.*

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15

Supplementary Items – Rankings

49 Supplementary Budget Programs and Services

- Presented in a ranked order by overall average score
- Have included *Strongly Agree/Agree* and *Strongly Disagree/Disagree* analysis for added context

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