



MINUTES – VICTORIA CITY COUNCIL

SPECIAL MEETING OF THURSDAY, AUGUST 5, 2015, AT 8 A.M.

PLACE OF MEETING:

Council Chambers, City Hall

PRESENT:

Mayor Helps in the Chair, Councillors Alto, Coleman, Isitt, Loveday, Lucas, Madoff, Thornton-Joe and Young

STAFF PRESENT:

J. Johnson, City Manager; J. Appleby, Recording Secretary; T. Askam, Manager, Recreation Programs & Facilities; B. Dellebuur, Acting Assistant Director, Transportation & Parking Services; K. Hamilton, Director, Citizen Engagement and Strategic Planning; A. Hudson, Assistant Director, Community Planning; J. Jenkyns, Deputy City Manager; J. MacDougall, Assistant Director, Parks; C. Mycroft, Executive Assistant to the City Manager; J. O'Connor, Manager, Financial Planning; T. Soulliere, Director, Parks and Recreation; J. Schmidt, Manager, Legislative Services; S. Thompson, Director, Finance; J. Tinney, Director, Sustainable Planning and Community Development; S. Thompson, Director of Finance; J. Appleby, Recording Secretary

APPROVAL OF AGENDA

Mayor Helps requested that Derek Peach and Beverly Brookman be added to the agenda under the item Request to Address Council.

It was moved by Councillor Isitt, seconded by Councillor Alto, that the agenda be approved as amended.

Carried Unanimously

REQUEST TO ADDRESS COUNCIL

1. **Derek Peach re: Sheltering the Homeless**
Commended Council for its initiative in proposing the establishment of a tent city in one of the City Parks, even though he knows it will face opposition.
2. **Beverly Brookman re: Sheltering the Homeless**
Congratulated Council on the motion going forward this morning by framing it as an “outdoor shelter”. She urges Council to keep going, their leadership is important. There are many reasons why individuals choose not to go to a shelter. It is a tragic and difficult situation and everyone needs to be treated with dignity and compassion.

MOTION

1. **Sheltering**
Mayor Helps and Councillor Isitt brought forward a motion regarding sheltering in the City of Victoria.

Motion:

It was moved by Councillor Isitt, seconded by Mayor Helps, that Council consider the following motion:

BE IT RESOLVED THAT Council directs staff to consult the public on options for all forms of sheltering before Council considers any proposal for a designated tenting area or tent city in any park.

BE IT FURTHER RESOLVED THAT Council requests that staff consider forming a time-limited working group to receive advice on implementation of the Action Plan on Housing Supports and City Services for Sheltering in City Parks, engaging street-involved people, neighbourhood representatives and people with expertise in the fields of social services, housing and community development.

Councillor Isitt said that the last two speakers have helped frame the discussion. Council has a mandate and social licence but we need to ensure that the mandate and social licence have been moved. They have clearly heard in the past two weeks there are concerns about moving from an unregulated to a regulated outdoor shelter. There is more work to be done with community engagement. There has also been interest in making an increased investment to focus on building permanent housing with supports instead of interim measures.

Mayor Helps said that the first part of the motion was crafted as they stood in the Topaz Park parking lot where they had a fantastic dialogue with the residents and received many important comments. It needs to be clear that the City will not allow any temporary designated tenting without consultation first.

Councillor Thornton-Joe stated that this has been a difficult situation for her from the beginning. She found it difficult to support a motion that she felt was going in the wrong direction but also recognizing that

this was not the best option, but at least it was moving forward. The City needs to address what the issues are that force people to camp out. She feels that 'temporary' should be added to the original motion.

Amendment:

It was moved by Councillor Thornton-Joe, seconded by Councillor Madoff, that the motion be amended as follows:

1. *BE IT RESOLVED THAT Council directs staff to consult the public on options for all forms of sheltering before Council considers any proposal for a **temporary** designated tenting area or tent city in any park.*
2. *BE IT FURTHER RESOLVED THAT Council requests that staff consider forming a time-limited working group to receive advice on implementation of the Action Plan on Housing Supports and City Services for **temporary** Sheltering in City Parks, engaging street-involved people, neighbourhood representatives and people with expertise in the fields of social services, housing and community development.*

Councillor Loveday stated that the title of the Action Plan has been passed by Council and adding temporary within the title would change the motion that has already been approved. He spoke to the ongoing crisis and that putting temporary in the motion does not change that fact.

Council agreed to divide the question.

Amendment:

It was moved by Councillor Thornton-Joe, seconded by Councillor Madoff, that the motion be amended as follows:

1. *BE IT RESOLVED THAT Council directs staff to consult the public on options for all forms of sheltering before Council considers any proposal for a **temporary** designated tenting area or tent city in any park.*

On the amendment:

Carried Unanimously

On the main motion as amended:

Carried Unanimously

Amendment:

It was moved by Councillor Thornton-Joe, seconded by Councillor Madoff, that the motion be amended as follows:

2. *BE IT RESOLVED THAT Council requests that staff consider forming a time-limited working group to receive advice on implementation of the Action Plan on Housing Supports and City Services for **Temporary** Sheltering in City Parks, engaging street-involved people, neighbourhood representatives and people with expertise in the fields of social services, housing and community development.*

On the amendment:

Defeated

For:

Mayor Helps, Councillor Thornton-Joe

Against:

**Councillors Alto, Coleman, Isitt,
Loveday, Lucas, Madoff and Young**

On the main motion as amended:

Carried Unanimously

Councillor Thornton-Joe recommended that the Downtown Service Providers be asked to participate in the implementation of the working group's recommendations. She stated she recently attended a social working group on health and policing and that they would be a good group to consider for the implementation group.

Councillor Madoff said by using temporary in the motion signifies this is a temporary solution. The public have begun to understand the complexities of the problem. The City needs to start by working with those who are already working with the problem. The City also needs to get the information out about what we are doing towards sheltering.

Councillor Young said he is not clear whether we should be implementing the Action Plan as he did not approve it. He will support the motion as it is a step in the right direction by hearing from people about this complex and divisive issue. This is a regional issue and he thinks it is important that all municipalities have similar provisions and bylaws.

Councillor Coleman said he can support the motion with cautions; tenting was one of a suite of options that was put forth and now this motion talks about tenting as the only option. Council should be considering housing in more general terms. He cautioned that Council may be trying to sanitize the motion by adding temporary.

Councillor Alto supports the resolution although she feels that it is important to seek advice and that this is not a retreat from action, but an improvement in how to proceed. She hopes that better ideas will come forward.

Councillor Loveday asked the how engagement would be carried out and if it would include the provision of the City building housing, or just sheltering, or temporary housing such as micro housing.

Katie Hamilton (Director, Citizen Engagement and Strategic Planning): Advised that staff will need time to come back with an interpretation of the motion.

Councillor Loveday asked if there has been any engagement regarding people sleeping in parks.

Katie Hamilton: Stated that there has been none.

Councillor Loveday stated that it has become very clear that more public engagement is needed before there is any movement forward with sheltering. He has concerns that the motion is broad and undefined and not specific to what they are looking for. He agrees there is a need to take action and take a bold step forward.

Councillor Lucas said she was happy to see the incredible compassion and support but now she is worried that everyone will take a deep breath and step backwards. The project needs everyone's anger to keep the momentum moving forward. Homelessness has been going on for a very long time.

Council recessed at 9:00 a.m. and reconvened at 9:07 a.m.

GRANTS

1. Strategic Plan Grants

Mayor Helps outlined the process for grant selection, whereby Council organized each application on the following basis:

- 1. Applications to consider approving.*
- 2. Applications to consider declining.*
- 3. Applications to consider reducing.*

1. Grants not receiving support

The following grants did not receive support from the majority of Council and so were not considered further:

- a. Communica Dialogue and Resolution Services Society (Client Services Program)
- b. Community Social Planning Council of Greater Victoria (Building Community Prosperity)
- c. Friends Uniting for Nature Society (FUN Champs)
- d. Pacific Peoples Partnership (Five Year Strategic Plan)
- e. Social Innovators Network (TEDxVictoria5)
- f. The Bateman Foundation / The Robert Bateman Centre (Community Access to the Robert Bateman Centre)
- g. Victoria Community Micro Lending Society (Loan and Mentorship Program)
- h. Victoria Conservatory of Music (Signage Project) Carried Unanimously

2. Micro Grants

It was moved by Councillor Isitt, seconded by Councillor Madoff, that Council approve the following 2015 Micro Grant Applications, in the amount of \$500 each, for a total of \$4,500:

- a. Burnside Gorge Community Association (Cecelia Ravine Community Gardens)
- b. Fairfield Gonzales Community Association (Community Place Front Garden)
- c. Fairfield Gonzales Community Association (Food Forest 2015 Plantings)
- d. FED Restaurant Society (Food Eco District)
- e. George Jay Elementary School PAC (Indigenous Planting, Natural Playscape)
- f. Home is Where we Live – LifeCycles Project Society (Neighbourhood Garden of All Sorts Relocation)
- g. James Bay Neighbourhood Association (Communal Garden Space and Hose Replacement)
- h. Victoria West Community Association (Banfield Community Garden Irrigation Installation)
- i. Victoria West Community Association (Raised Garden Beds) Carried Unanimously

3. Downtown Blanshard Advisory Committee (Banner Project) Request

It was moved by Councillor Isitt, seconded by Councillor Alto, that the Downtown Blanshard Advisory Committee's request of \$5,460 for the *Quadra Village Banners Project*, be funded from the Seasonal Decoration Program. Carried Unanimously

Council recessed at 10:20 a.m. and reconvened at 10:26 a.m.

4. AIDS Vancouver Island

It was moved by Councillor Alto, seconded by Councillor Madoff, that Council approve the 2015 Strategic Plan Grant Application for AIDS Vancouver Island's Community and Service Users Engagement Initiative, in the amount of \$45,000. Carried

For:

***Mayor Helps, Councillors Alto, Coleman, Isitt
Loveday, Lucas, Madoff and Thornton-Joe***

Against:

Councillor Young

5. Bipolar Disorder Society of British Columbia

It was moved by Councillor Isitt, seconded by Councillor Madoff, that Council approve the 2015 Strategic Plan Grant Application for the Bipolar Disorder Society of British Columbia's Bipolar Babe Women's Support Group, in the amount of \$7,125. Carried

For: *Mayor Helps, Councillors Alto, Coleman, Isitt, Loveday, Madoff and Thornton-Joe*

Against: *Councillors Lucas and Young*

6. Burnside Gorge Community Association

It was moved by Councillor Thornton-Joe, seconded by Councillor Madoff, that Council approve the 2015 Strategic Plan Grant Application for the Burnside Gorge Community Association's Youth Self Sufficiency, in the amount of \$8,000.

Amendment:

It was moved by Councillor Loveday, seconded by Councillor Alto, that the motion be amended as follows:

That Council approve 2015 Strategic Plan Grant Application for the Burnside Gorge Community Association's Youth Self Sufficiency, in the amount of **\$6,375**.

On the amendment: *Defeated*

For: *Councillors Alto, Isitt and Loveday*

Against: *Mayor Helps, Councillors Coleman, Isitt, Lucas, Madoff, Thornton-Joe and Young*

On the main motion: *Carried Unanimously*

7. Central Middle School

It was moved by Councillor Isitt, seconded by Councillor Lucas, that Council approve the 2015 Strategic Plan Grant Application for Central Middle School's Naturalized Playspace, in the amount of up to \$8,236, including in-kind support. *Carried Unanimously*

8. Cook Street Village Activity Centre Society (New Horizons)

It was moved by Councillor Coleman, seconded by Councillor Loveday, that Council approve the 2015 Strategic Plan Grant Application for the Cook Street Village Activity Centre Society (New Horizons) Boulevard Enhancement Project, in the amount of \$2,000. *Carried Unanimously*

9. Downtown Blanshard Advisory Committee – Quadra Village Community Centre

It was moved by Councillor Isitt, seconded by Councillor Loveday, that Council approve the 2015 Strategic Plan Grant Application for the Downtown Blanshard Advisory Committee-Quadra Village Community Centre Food Skills for Youth Program, in the amount of \$5,000. *Carried*

For: *Mayor Helps, Councillors Alto, Coleman, Isitt, Loveday, Madoff, Thornton-Joe and Young*

Against: *Councillor Lucas*

10. Ecole Margaret Jenkins School Parent Advisory Committee and School District

It was moved by Councillor Young, seconded by Councillor Coleman, that Council approve the 2015 Strategic Plan Grant Application for Ecole Margaret Jenkins School Parent Advisory Committee and School District 61's Margaret Jenkins Naturalized Playground and Outdoor Classroom, in the amount of up to \$10,000, including in-kind support. *Carried*

For: *Councillors Alto, Coleman, Lucas, Madoff, Thornton-Joe and Young*

Against: *Mayor Helps, Councillors Isitt and Loveday*

11. Fairfield Gonzales Community Association

It was moved by Councillor Isitt, seconded by Councillor Alto, that Council approve the 2015 Strategic Plan Grant Application for the Fairfield Gonzales Community Association's Margaret Jenkins Greenways Project, in the amount of \$10,000.

Amendment:

It was moved by Councillor Coleman, seconded by Councillor Alto, that the motion be amended as follows:

That Council approve the 2015 Strategic Plan Grant Application for the Fairfield Gonzales Community Association Margaret Jenkins Greenways Project, in the amount of **\$12,500**.

On the amendment: *Carried Unanimously*

On the main motion as amended: *Carried Unanimously*

12. FED Restaurant Society

It was moved by Councillor Isitt, seconded by Councillor Lucas, that Council approve the 2015 Strategic Plan Grant Application for FED Restaurant Society's The Food Eco District (FED), in the amount of \$5,000. *Carried*

For:

**Mayor Helps, Councillors Isitt,
Loveday, Lucas, Madoff and Thornton-Joe**

Against:

Councillors Alto, Coleman and Young

13. Fernwood Neighbourhood Resource Group Society

It was moved by Councillor Isitt, seconded by Councillor Madoff, that Council approve the 2015 Strategic Plan Grant Application for the Fernwood Neighbourhood Resource Group Society's Healthy Families, in the amount of \$6,750. **Carried Unanimously**

14. Greater Victoria Cycling Coalition

It was moved by Councillor Isitt, seconded by Councillor Madoff, that Council approve the 2015 Strategic Plan Grant Application for the Greater Victoria Cycling Coalition's TransForm Speaker Series & Two Wheels Good, in the amount of \$4,250.

Councillor Alto said she is against approving this grant as the City is currently investing millions of dollars into cycling infrastructure and public consultation and she feels the cycling community is capable in attracting speakers.

Councillor Madoff spoke in support of the initiative but stated she was reluctant to provide more money, fearing that doing so would put constraints on the other grant applications. **Carried**

For:

**Mayor Helps, Councillors Coleman, Isitt,
Loveday, Thornton-Joe and Young**

Against:

Councillors Alto, Lucas and Madoff

15. Greater Victoria Placemaking Network Society

It was moved by Councillor Madoff, seconded by Councillor Isitt, that Council approve the 2015 Strategic Plan Grant Application for the Greater Victoria Placemaking Network Society's TransForm Event Series and Great Streets Tool Kit, in the amount of \$10,000. **Carried Unanimously**

16. Home is Where We Live – LifeCycles Project Society

It was moved by Councillor Alto, seconded by Councillor Thornton-Joe, that Council approve the 2015 Strategic Plan Grant Application for Home is Where we Live - LifeCycles Project Society Fruit Tree Project, in the amount of \$15,000. **Carried Unanimously**

17. InterArts Centre for Makers

It was moved by Councillor Isitt, seconded by Councillor Madoff, that Council approve the 2015 Strategic Plan Grant Application for the InterArts Centre for Makers Thinklandia 2015, in the amount of \$5,000. **Carried**

For:

**Mayor Helps, Councillors Alto, Coleman,
Isitt, Loveday, Lucas, Madoff and Thornton-Joe**

Against:

Councillor Young

18. Island Sexual Health Society

It was moved by Councillor Loveday, seconded by Councillor Isitt, that Council approve the 2015 Strategic Plan Grant Application for Island Sexual Health Society's Inclusion Development Project, in the amount of \$2,000.

Councillor Young spoke against the motion stating that a number of the grant applications received were based on health issues and there are many health organizations that Council could support. He feels that Council should not be funding health applications.

Councillor Madoff spoke in support of the motion noting that the request was a small amount and would have a direct impact on those affected.

Carried

For:

**Mayor Helps, Councillors Alto, Coleman,
Isitt, Loveday, Lucas, Madoff and Thornton-Joe**

Against:

Councillor Young

19. Island Transformations.Org Educational Society

It was moved by Councillor Coleman, seconded by Councillor Madoff, that Council approve the 2015 Strategic Plan Grant Application for the Island Transformations.Org Educational Society's Ivy Place Right-of-Way Enhancement, in the amount of \$1,900. **Carried**

For:

**Mayor Helps, Councillors Alto, Coleman, Isitt
Loveday, Lucas, Madoff and Thornton-Joe**

Against:

Councillor Young

20. **James Bay Neighbourhood Association**
It was moved by Councillor Loveday, seconded by Councillor Alto, that Council approve the 2015 Strategic Plan Grant Application for the James Bay Neighbourhood Association's Fisherman's Park Mural: The Ramp, in the amount of \$850. Carried Unanimously
21. **James Bay New Horizons**
It was moved by Councillor Coleman, seconded by Councillor Madoff, that Council approve the 2015 Strategic Plan Grant Application for James Bay New Horizons Community Outreach – Apartment Coffee Chats, in the amount of \$7,500.
- Amendment:**
It was moved by Councillor Alto, seconded by Councillor Isitt, that the motion be amended as follows:
That Council approve the 2015 Strategic Plan Grant Application for the James Bay New Horizons Community Outreach – Apartment Coffee Chats, in the amount of **\$5,000**. Carried
- For:** *Mayor Helps, Councillors Alto, Isitt, Loveday, Lucas and Young*
- Against:** *Councillors Coleman, Madoff and Thornton-Joe*
- On the main motion as amended:** Carried
- For:** *Mayor Helps, Councillors Alto, Isitt, Loveday, Lucas and Young*
- Against:** *Councillors Coleman, Madoff and Thornton-Joe*
22. **James Bay New Horizons**
It was moved by Councillor Isitt, seconded by Councillor Madoff, that Council approve the 2015 Strategic Plan Grant Application for James Bay New Horizons Pollinator and Honey Bee Gardens, in the amount of \$3,478. Carried Unanimously
23. **Jewish Community Centre of Victoria**
It was moved by Councillor Isitt, seconded by Councillor Alto, that Council approve the 2015 Strategic Plan Grant Application for the Jewish Community Centre of Victoria's Victoria International Jewish Film Festival, in the amount of \$2,500. Carried Unanimously
24. **Literacy Victoria**
It was moved by Councillor Madoff, seconded by Councillor Loveday, that Council approve the 2015 Strategic Plan Grant Application for Literacy Victoria's Literacy Alliance for Greater Victoria, in the amount of \$7,500. Carried
- For:** *Mayor Helps, Councillors Alto, Coleman, Isitt Loveday, Lucas, Madoff and Thornton-Joe*
- Against:** *Councillor Young*
25. **Living Edge Community**
It was moved by Councillor Isitt, seconded by Councillor Alto, that Council approve the 2015 Strategic Plan Grant Application for the Living Edge Community's Living Edge Food Distribution, in the amount of \$5,000. Carried Unanimously
26. **Ministry of Casual Living**
It was moved by Councillor Young, seconded by Councillor Alto, that Council the 2015 Strategic Plan Grant Application for the Ministry of Casual Living's PedalBox Mobile Bike Cart art gallery, in the amount of \$3,300. Carried
- For:** *Mayor Helps, Councillors Alto, Coleman, Isitt Loveday, Lucas, Madoff and Thornton-Joe*
- Against:** *Councillor Young*
27. **Oaklands Community Association**
It was moved by Councillor Loveday, seconded by Councillor Alto, that Council approve the 2015 Strategic Plan Grant Application for the Oaklands Community Association's Community Dinner and Games Night / Youth Multisport, in the amount of \$1,913. Carried
- For:** *Mayor Helps, Councillors Alto, Coleman, Isitt Loveday, Lucas, Madoff and Thornton-Joe*
- Against:** *Councillor Young*
28. **Open Space Arts Society**
It was moved by Councillor Isitt, seconded by Councillor Madoff, that Council approve the 2015 Strategic Plan Grant Application for the Open Space Arts Society's Stories from the Edge, in the amount of \$7,312. Carried

For: *Mayor Helps, Councillors Alto, Coleman, Isitt, Loveday, Madoff and Thornton-Joe*

Against: *Councillors Lucas and Young*

29. Synergy Sustainability Institute

It was moved by Councillor Alto, seconded by Councillor Isitt, that Council approve the 2015 Strategic Plan Grant Application for the Synergy Sustainability Institute's Green Economy Upcycling Working Group, in the amount of \$2,500. Carried

For: *Mayor Helps, Councillors Alto, Coleman, Isitt Loveday, Lucas, Madoff and Thornton-Joe*

Against: *Councillor Young*

30. Threshold Housing Society

It was moved by Councillor Isitt, seconded by Councillor Madoff, that Council approve the 2015 Strategic Plan Grant Application for Threshold Housing Society's Safe Housing for Youth Program, in the amount of \$12,500. Carried

For: *Mayor Helps, Councillors Alto, Coleman, Isitt Loveday, Lucas, Madoff and Thornton-Joe*

Against: *Councillor Young*

31. Umbrella Society for Addictions and Mental Health

It was moved by Councillor Alto, seconded by Councillor Madoff, that Council approve the 2015 Strategic Plan Grant Application for the Umbrella Society for Addictions and Mental Health's Supportive Recovery Program, in the amount of \$3,500. Carried Unanimously

32. Victoria Brain Injury Society

It was moved by Councillor Isitt, seconded by Councillor Thornton-Joe, that Council approve the 2015 Strategic Plan Grant Application for the Victoria Brain Injury Society's Supporting the Supporters: Help for Family and Friends of Brain Injury Survivors, in the amount of \$5,874. Carried

For: *Mayor Helps, Councillors Coleman, Alto, Isitt Loveday, Lucas, Madoff and Thornton-Joe*

Against: *Councillor Young*

33. Victoria Community Micro Lending Society

It was moved by Councillor Isitt, seconded by Councillor Madoff, that Council approve the 2015 Strategic Plan Grant Application for Victoria Community Micro Lending Society's Training Loan Program, in the amount of \$6,600. Carried Unanimously

34. Victoria Compost and Conservation Education Society

It was moved by Councillor Thornton-Joe, seconded by Councillor Coleman, that Council approve the 2015 Strategic Plan Grant Application for the Victoria Compost and Conservation Education Society (Compost Education Centre)'s Healing City Soils: Phase 1, in the amount of \$4,500. Carried Unanimously

35. Victoria Sexual Assault Centre

It was moved by Councillor Isitt, seconded by Councillor Alto, that Council approve the 2015 Strategic Plan Grant Application for the Victoria Sexual Assault Centre's Cedar Hill Integrated Sexual Assault and Child Abuse Support Centre, in the amount of \$12,500. Carried Unanimously

36. Victoria West Community Association

It was moved by Councillor Isitt, seconded by Councillor Madoff, that Council approve the 2015 Strategic Plan Grant Application for the Victoria West Community Association's Vic West Food Security Collective - Orchard and Commons, in the amount of \$2,750. Carried Unanimously

37. Viva Youth Choirs Society of Victoria

It was moved by Councillor Isitt, seconded by Councillor Madoff, that Council approve the 2015 Strategic Plan Grant Application for Viva Youth Choirs Society of Victoria's Personal Development for Youth through Musical, Choral and Instrumental Education, in the amount of \$2,000. Carried Unanimously

38. We Rage, We Weep Alzheimer Foundation

It was moved by Councillor Alto, seconded by Councillor Madoff, that Council approve the 2015 Strategic Plan Grant Application for We Rage, We Weep Alzheimer Foundation's Arts & Alzheimer's, in the amount of \$2,000. Carried Unanimously

2. Grant Allocation Shortfall

Motion:

It was moved by Councillor Alto, seconded by Councillor Isitt, that Council approve \$36,164 be moved from Council's Strategic Plan Fund to cover the shortfall in the 2015 Strategic Grant Allocation.

Council discussed the motion and the allocation process:

Councillor Young said the current process is not an effective way of allocating money and has become a political decision.

Councillor Lucas said that it was hard not to bring personal feelings to the table. She found it very difficult to choose who would receive money and who would not.

Mayor Helps agreed that in the future there should be changes to the process, including capping the amount that could be requested.

Councillor Thornton-Joe expressed concern with the grant process and thanked staff who had organized the grant applications in the past. There were many applications that she knew intimately and those she knew nothing about. She agreed there should be one request per organization and a review of the overall process.

Councillor Madoff stated she will support the motion to cover the shortfall. She found that reviewing all of the grant information was a time consuming process that made taking a policy based approach difficult. She felt that a better internal process should be looked at. She said that Council needs to defend their choices and by tying decisions to the strategic process was too onerous.

Councillor Coleman agreed the process was very difficult. For many years staff would bring a recommendation forward based on clearly defined criteria. Council's decisions must be defensible. He found there were many difficult choices to make.

Councillor Loveday said he regrets voting for the process of tying grants to the Strategic Plan although he found it interesting to see what each application proposed. He found it hard to weigh one against the other.

Mayor Helps thanked Council for the difficult choices they had to make. She agreed it is Council's responsibility to define the process and that lessons had been learned to improve the process in the coming years.

Carried

For:

**Mayor Helps, Councillors Alto, Coleman, Isitt
Loveday, Lucas, Madoff and Thornton-Joe**

Against:

Councillor Young

CLOSED MEETING

It was moved by Councillor Thornton-Joe, seconded by Councillor Lucas, that Council convene a closed meeting that excludes the public under Section 12(6) of the Council Bylaw for the reason that the following agenda items deal with matters specified in Section 12(3) and/or (4) of the Council Bylaw; namely:

Section 12(3)(c) - labour relations or employee relations

Carried Unanimously

ADJOURNMENT

It was moved by Councillor Loveday, seconded by Councillor Young, that the Special Council meeting adjourn.

Time: 12:00 p.m.

Carried Unanimously

CERTIFIED CORRECT:

MANAGER, LEGISLATIVE SERVICES

MAYOR OF THE CITY OF VICTORIA