

Process Background and Engagement Recap

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What We're Doing

Updating Victoria's Official Community Plan

Updating several key land management regulations

Introducing new regulations and policies to meet community needs and align with legislative requirements



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Process Outcomes



Updated OCP

Guides long term growth and change in Victoria.



Modernized Zoning

Regulates use and development on-site.



Updated DPAs and Guidelines

Guides form and character of new development.



Renewed Site Servicing Bylaw

Prescribes works and services off-site.



New Amenity Cost Charge Bylaw

Funds community infrastructure needs associated with growth.



New Tenant Protection Bylaw / DPA

Mitigates the impacts of displacement on tenants.



New Rezoning and Development Policy

Provides fine-grained, malleable guidance for development and change.

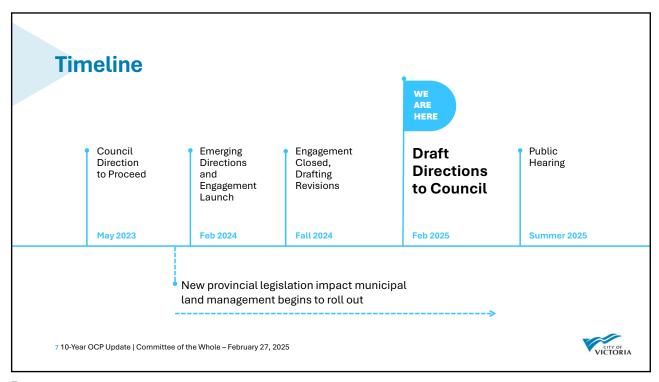
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Why We're Doing This

- Need for updated directions to support housing and climate action
- Need for a modern policy and regulatory framework
- Support streamlined processes and decision-making in a growing city
- Need to align with legislative requirements



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Engagement

- A variety of online and in-person engagement opportunities were available from March to September
- Met people out in the community with new, fun and informative ways to engage



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A Successful Engagement

People Were Engaged

- 1,400+ Survey Response
- 2,500+ In-person Interactions
- 900+ Newsletter Subscribers
- 12K+ Aware Participants

People Were Aware

- 39K+ Influencer Views
- 140K+ Spotify Impressions
- 38K Social Media Impressions
- 17 Bus Shelter Ads

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Places and Spaces

- Place-based planning component for James Bay, Oaklands and the Jubilee, Fort Street and Oak Bay Avenue areas
- 4 In-Person Workshops
- 2 Showcase Events
- 180 Survey Responses
- Informed policy for local areas as well as citywide approach

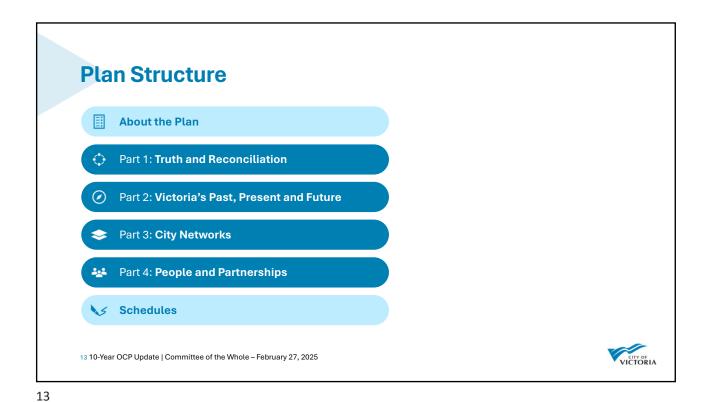


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2 Introduction to Victoria 2050

The Draft Official Community Plan



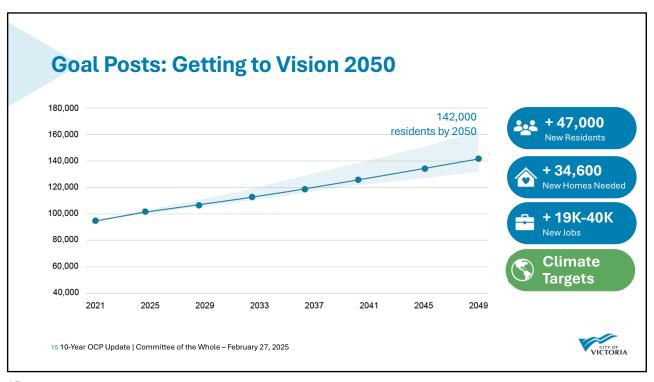
Vision 2050

Over the next three decades, the City of Victoria will **thoughtfully and intentionally navigate difficult trade-offs** in pursuit of the following vision:

Victoria is a **diverse**, **livable** community anchored by a **range of housing options**, the **prosperous urban core** of British Columbia's capital region, and a global leader in the implementation of **climate-forward urban infrastructure**.

Welcoming and inclusive of all ages, lifestyles, incomes and backgrounds.

Healthy, safe and enjoyable places to live, work and play. Housing options for a range of needs in all areas of the city. A strong economy that builds on regional strengths and supports local well-being. Proactively reducing emissions and preparing for the impacts of climate change. The built and natural infrastructure that provides critical services for our residents and region.

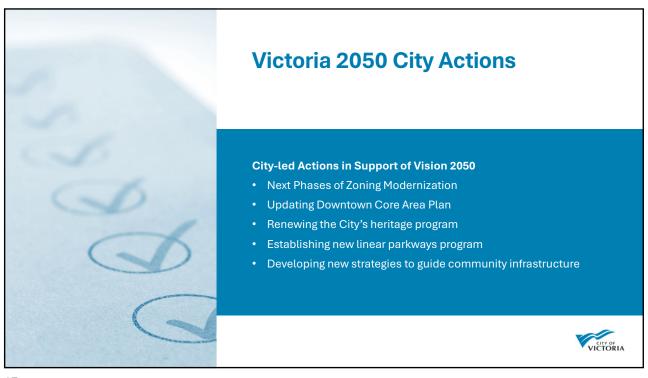


Housing Needs

	5-year Need 2021-2026	20-year Need 2021-2041	Anticipated 30-year Need 2021-2051
Net New Homes	8,254	26,604	34,600
Rental Share Targets	5,365	17,293	22,490
Family Share Targets	1,403	4,523	5,882

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Reflecting Lekwungen History in the OCP

- Lekwungen history and culture of land management
- Colonial settlement and impact
- Songhees Nation today
- Xwesepsum Nation today
- Victoria's larger Indigenous community

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Values of Reconciliation

Reflecting the Victoria Reconciliation Dialogues

Proposed Values for Reconciliation in the OCP:

- 1. Respect the Right to Self Determination
- 2. Learn, Heal and Grow Together
- 3. Acknowledge Generations Before and Generations to Come
- 4. Decolonize Victoria's Culture and Governance

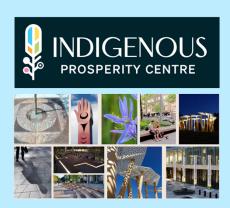




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Reconciliation Actions

- Advancing reconciliation in land use decisions
- Reflecting Indigenous culture in the public realm
- Supporting economic reconciliation
- Understanding and integrating Indigenous land and water management practices
- Welcoming and inclusive of Indigenous communities in civic process



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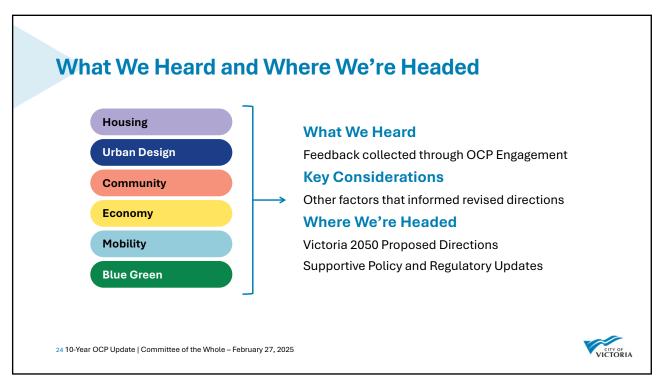
Takeaways

Policy and Regulatory Updates

- Establishing a new vision for Victoria out to 2050
- Updating several regulations to expedite the vision
- The City undertook a comprehensive and successful engagement to inform these updates
- The streamlined OCP is organized first by topics where City has authority or a high degree of influence, then by areas where partnerships and advocacy are required
- The OCP and aligned regulations are grounded in future needs and embrace a spirit of truth and reconciliation

What We Heard and Where We're Headed

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Accommodating Housing Need

Responding to acute needs today (catching up)

Meeting future needs (keeping up)

Responding to Victoria's development patterns

Land economic context

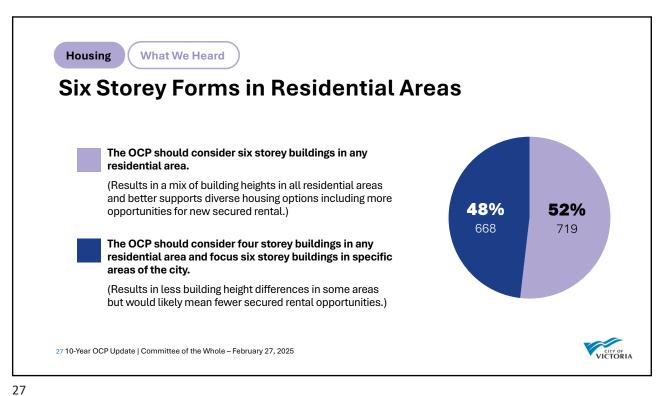
Emphasizing low-carbon growth through infill



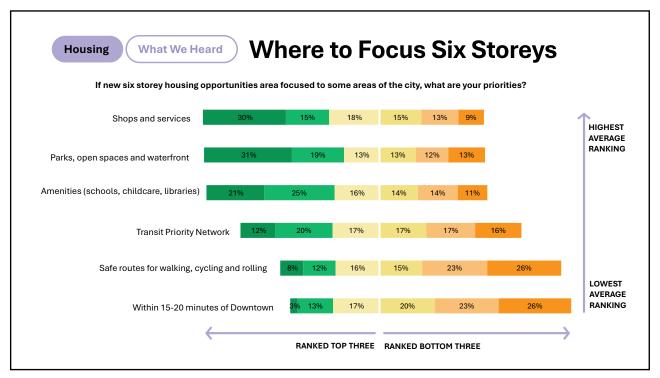


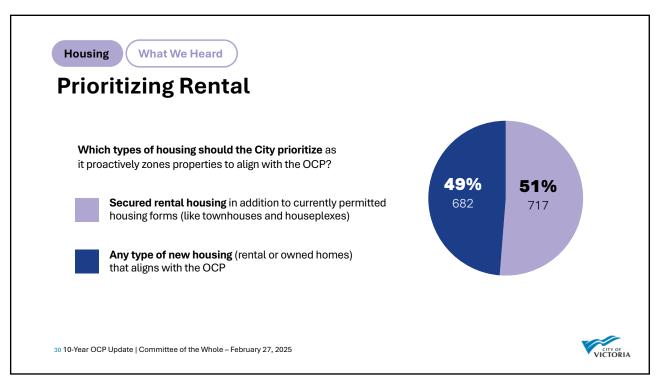


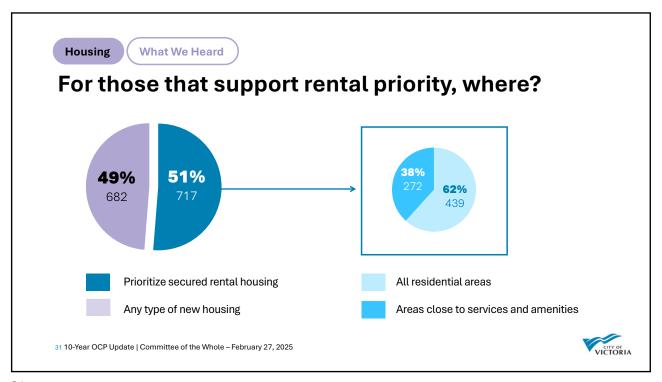
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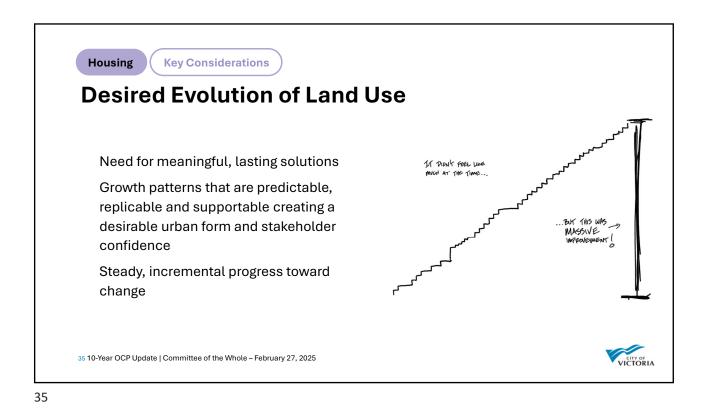
New Era of Land Use Planning

Opportunity to learn as we go

- New provincially mandated planning cycles
- New planning and development finance tools
- Important to create a system that can learn, adapt and change

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Housing Key Considerations

Objectives | Evaluate Options

Housing Diversity: Enable and encourage diverse housing and living options

Design Confidence: Achieve a desirable urban form

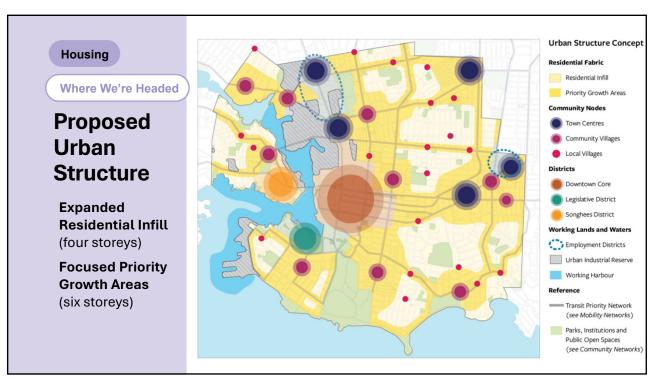
Process: Facilitate clear and simple development processes

Economic Impact: Positively influence economic goals

Climate Impact: Positively influence climate goals

Climate Impact: Positively influence climate goals







A More Focused Approach

- Emphasizes complete communities, in line with public feedback
- Considers parks and public spaces, in line with public feedback
- Considers areas where design confidence may be higher
- Makes room to adjust as we learn



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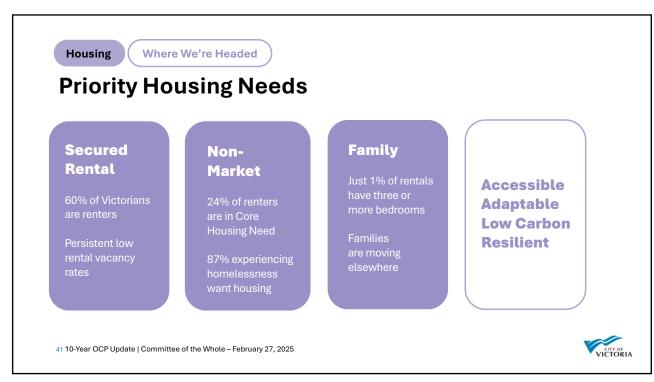
Housing Where We're Headed

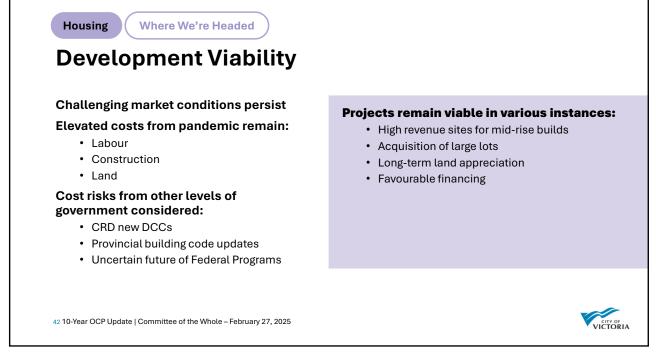
Residential Zoning Approach

Building Form	Location	Density	Height*
Single Family and Suites (fewer than three units)	All Residential Fabric	0.5:1 FSR	7.6 metres
Heritage Conserving Infill	All Residential Fabric	1.1:1 FSR	Greater of 7.6 metres or 80% of the heritage registered building
Residential Infill (four storeys or fewer)	All Residential Fabric	1.6:1 FSR	14 metres
Intensive Infill (five storeys or greater)	Priority Growth Areas	2.6:1 FSR if density bonus conditions are met	20.5 metres

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Housing Where We're Headed

Zoning | Bonuses for Housing Needs

In Priority Growth Area, if providing:

.5% of floor area as affordable units QR
\$10 per sq. ft. contribution to City housing funds

100% Secured Rental
Non-market Rental
(public housing body / non-profit / co-op)

Within the 200-metre tier of a Transit Oriented Area: All residential units above base density of 1.6 FSR must be non-market rental

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Assisted Living and Temporary Shelters

Supporting Vulnerable Populations Through Appropriate Regulations

- Reviewed best practices and community feedback
- Considered various forms of assisted as well as temporary shelters
- · Considered operator needs
- · Considered diverse client needs
- Considered the importance of access to core services

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Tenant Assistance

Advancing a Tenant Protection Bylaw and Development Permit Area

- Ability to support displaced tenants in more redevelopment contexts
- Greater ability to require compliance from landowners
- Compensation based on length of tenancy
- Updated moving compensation
- · Relocation assistance in finding new housing
- · Right of first refusal to a similar unit in the new building

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Takeaways

Housing

- Responding to split public opinion on how to meet housing needs
- Making space to learn and adjust while meeting legislative requirements
- More infill opportunities throughout the city
- Opportunities for six storey forms in Priority Growth Areas
- Streamlined zoning accelerates the provision of all forms
- Density bonus and zoning regulations enable the City to advance priority housing needs
- New approach to tenant protection offers greater support for those being displaced





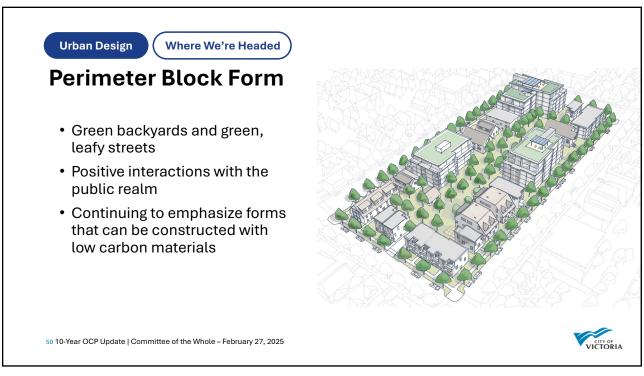
Consistent, High Quality Urban Design

- Clear and consistent approach for both the private and public realm
- Desire for human scale, aesthetically pleasing forms
- Reflecting and evolving Victoria's heritage and unique local areas
- Prioritizing integration of nature and climate action
- Importance of accessibility, safety and comfort

VICTORIA

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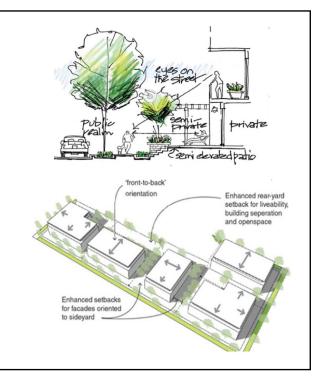




Urban Design Where We're Headed

Development Guidelines

- Four DPAs (reduced from 26)
- One guideline document for areas outside core area (reduced from 19)
- Clear, simple guidelines with higher quality outcomes
- Focus on design fundamentals
- Enhance and do not compromise development opportunities on adjacent sites



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Urban Design

Where We're Headed

Public Realm Design

- New public realm standards for Villages, Town Centres and Priority Growth Areas, applicable to both frontage and City works
- Comfortable, safe pedestrian priority public realm
- Responsive to adjacent land use and respectful of local identity
- Refinements and housekeeping updates to downtown standards



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Takeaways

Urban Design

- Overall urban form that supports livability and low carbon growth
- Regulations, standards and guidelines that support nature and climate action
- Simplified and streamlined framework
 ✓ Significant reduction and consolidation of design guidelines
- Focus on design fundamentals
 - \checkmark Signal to applicants what is most important
 - ✓ Clear and practical

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Community | Villages and Centres

What We Heard

High Density Town Centres

Proposed five new Town Centres - high-density, transit-supportive nodes

Emphasize diverse, high mix of uses that support area objectives and major mobility facilities

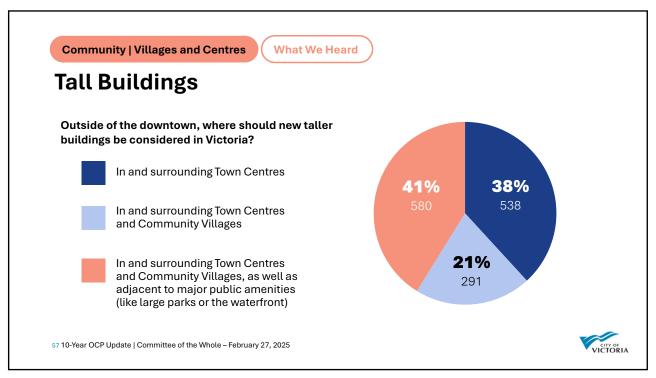
Proposed some expansion to Village network to meet future retail demand and close gaps

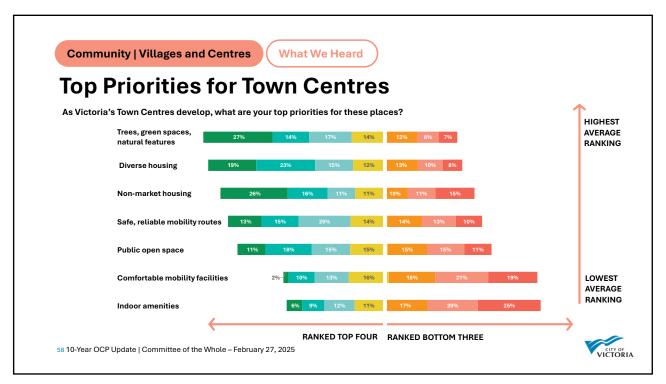
Maintain and enhance high-street feel and community serving uses



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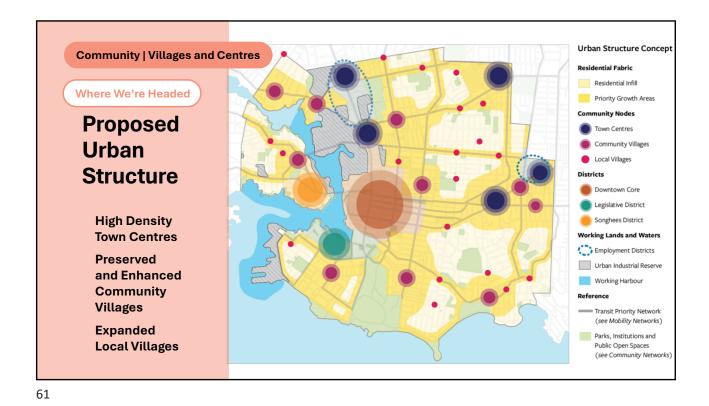












Community | Villages and Centres What We Heard **Connected Community Nodes Town Centres Community Villages Local Villages** Integrating land use and Neighbourhood high streets Filling the gaps with a mix transportation with a high mix of with a mix of daily services, of services that can grow uses in tall, low carbon buildings amenities and integrated into more prominent nodes and prominent public space. public spaces. over time. 62 10-Year OCP Update | Committee of the Whole - February 27, 2025

Community | Villages and Centres

What We Heard

Town Centre and Village Zoning Approach

Node Area	Base Density and Height May be refined based on assessment of current zones	Accessible via Rezoning Guided by Rezoning and Development Policy
Town Centre	1.6:1 FSR 4 storeys	6-18 storeys, depending on location
Community Village	1.6:1 FSR 4 storeys	6 storeys in most areas, 8-12 in key locations
Local Village	1.6:1 FSR 4 storeys	4-6 storeys, depending on location

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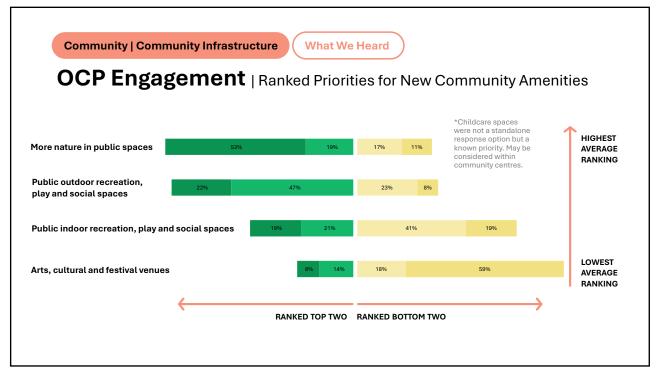
Locally specific guidance for Town Centres

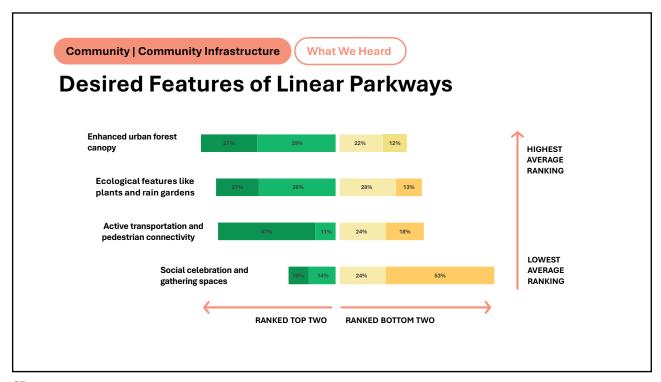
Considering taller buildings in Priority Growth Areas, where supporting OCP objectives:

- Adjacent to Town Centres and Downtown
- Adjacent to existing tall buildings
- On large sites where on-site amenity is achieved (e.g. non-market housing)

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Community | Community Infrastructure

Key Considerations

Required to Clarify Amenity Needs

Legislation introduced new Amenity Cost Charge tool

- · Council provided direction to develop ACC bylaw with OCP
- · Requires City to identify amenity needs associated with growth
- · All forms of development would contribute
- Prohibits double-charging for amenities (i.e., IHCAP rescindment)
- Must be calibrated to the ability of development to pay
- Successful only if municipal contribution levels are feasible

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Community | Community Infrastructure

Key Considerations

Infrastructure an Increasingly Recognized Challenge

- · Land costs are high
- Taxation funding is stretched thin
- DCCs are limited to core infrastructure
- ACCs can support critical social infrastructure with clarity, but generally funding mechanisms are limited while costs loom large

FCM Estimates
Infrastructure Costs
of \$107,000 Per Unit

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Community | Community Infrastructure

Where We're Headed

Urbanizing Community Infrastructure

- Move away from a diffused network of mid-size community assets
- Coarse-grained network of major assets, like:
 - · Recreation Centres
 - · Community Centres
 - · Major Cultural Centres
- Fine-grained network of local-serving assets, like:
 - · Neighbourhood houses
 - · Childcare spaces
 - · Food distribution spaces
 - Small, flexible public open spaces





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Community | Community Infrastructure

Where We're Headed

Establishing a Linear Parkways Program

- Need for creative park provision and programming as we grow
- Support diverse park functions and community needs in the city
- · Linear Parkways:
 - Utilize existing public lands
 - · Enhance connectivity
 - · Create destinations for park-like experiences







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Community | Community Infrastructure

Where We're Headed

Street Parks and Street Plazas

- Repurpose under-utilized roadways
- Places for public gathering and ecological services
- Complement and connect (but not replace) other components of the Urban Parks Network
- · Varied opportunities exist on different streets
 - · Local, lower volume and slower 'shared' streets
 - Small street-end plazas
 - Larger higher volume complete streets

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Community | Community Infrastructure

Where We're Headed

Proposed Amenity Cost Charge Bylaw

- \$50.8M total program (\$33.2M via development, \$17.6M from City)
- Modest program translates into \$1,400 per unit levy on new apartments
- Updated every 5-years to account for community needs & financial capacity

	Program Area	Description
	Community Space Such as Downtown Community Space or new Vic West community space	Community, cultural and childcare spaces (operated by a third party) that support a range of recreation, services and community programming for Victoria residents throughout the city.
	Street Parks and Plazas Basic, Enhanced and Enhanced Plus treatments	Areas where under-utilized roadways are repurposed into great public spaces with opportunities for enhanced ecological services. Strategically and equitably located throughout the city.

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Community | Community Infrastructure

Where We're Headed

Urbanizing Parks Network

- Moving away from numerical targets
- Capturing more in what we assess for a complete system
- Focus first on maximizing what we have
- Strategic in what we add to improve the overall network



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Community | Community Infrastructure

Where We're Headed

Future Planning and Partnerships

- Planning for Community Infrastructure
- Setting framework for key approaches:
 - · Needs / catchment focused approach
 - Efficient use of land through co-location
 - Focus on partnerships



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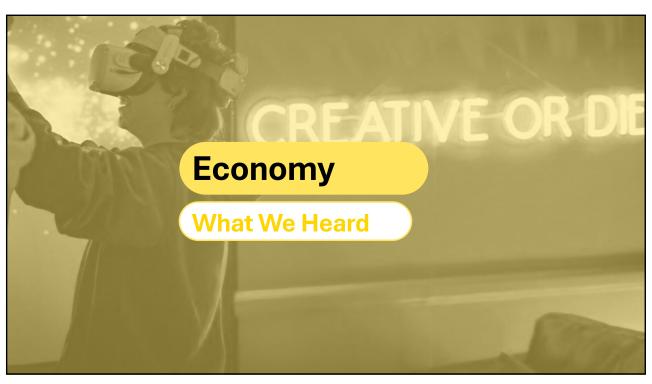


Takeaways

Community

- Village and Centre network enhanced for complete, connected, low carbon communities
- Rezonings anticipated in these areas, guided by new, streamlined Rezoning and Development Policy
- Need for expanded community infrastructure as Victoria grows, including parks and community spaces
- Limited funding mechanisms and high land costs
- Introducing a new Amenity Cost Charge tool that is aligned with City funds and development viability
- Emphasizing strategic, efficient investments and partnerships across governments and sectors
- Introducing Linear Parkways Program and prioritizing community infrastructure planning

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Economy

Key Considerations

- Need to respond to industrial land demands
- Need to be flexible and responsive to shifting economic landscape
- Need for transit-supportive uses and densities along Douglas

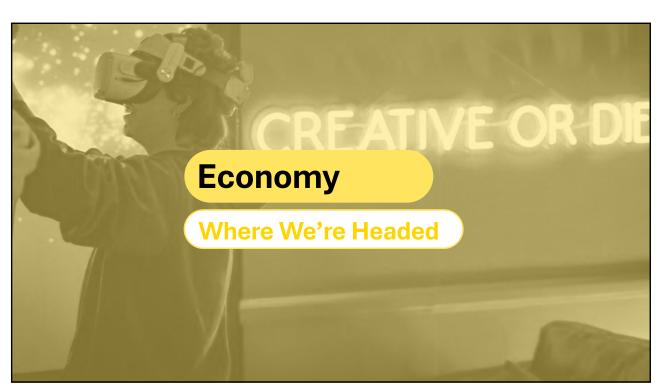


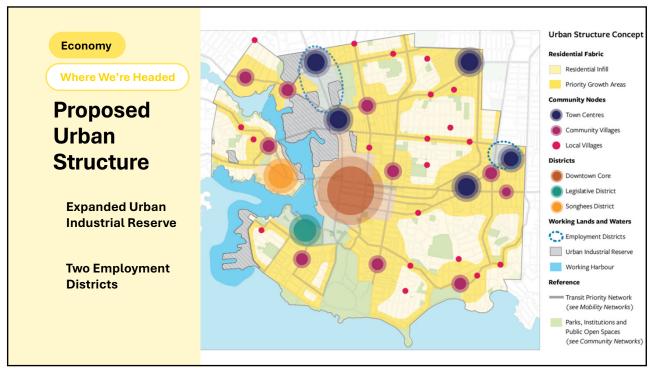


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Economy Where We're Headed

Key Directions

Employment Districts

- **Mid Town:** Supporting high-density, innovative uses along Douglas
- Jubilee: Supporting health sector and hospital uses
- Both overlap with transit-supportive Town Centres



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Economy

Where We're Headed

Key Directions

Industrial

- Intensification of marine industry
- Range of industrial, commercial and arts and culture uses for light industry
- Flexible approach, with an aim for no-net loss in rezonings outside of Urban Industrial Reserve



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Economy

Where We're Headed

Strengthening Downtown and Victoria Harbour

- A comprehensive vision for the Victoria Harbour
- Updating the Downtown Core Area Plan to advance economic, transit and local community objectives
- Implementing mechanisms to support the Victoria Inner Harbour Airport



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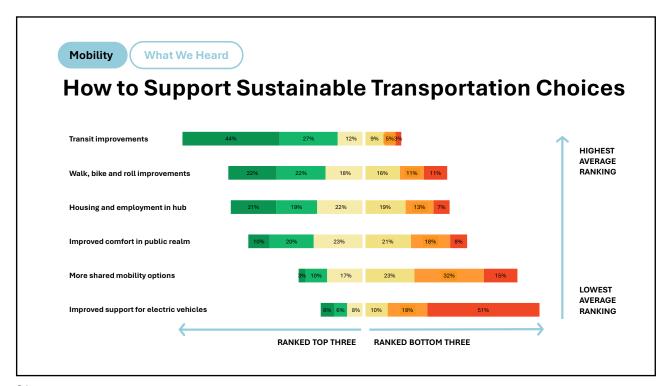
Takeaways

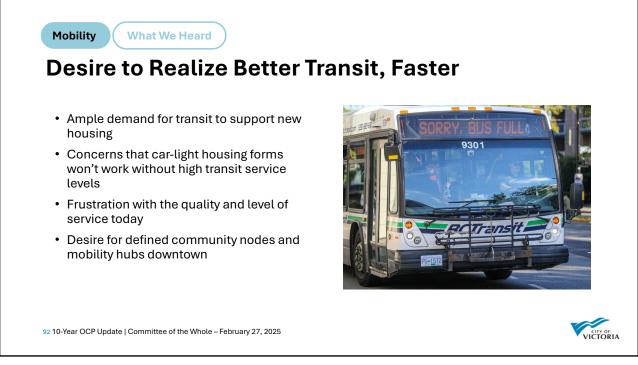
Economy

- · Victoria has a strong economy with great potential
- · Population growth will result in employment growth
- A diverse, resilient economy is needed to support a growing city and region
- Employment lands are limited, and industrial lands are in high demand
- A shifting economic and employment landscape requires a cautious but innovative approach, preserving important lands but enabling new mix of uses
- The city's primary employment district must support the Douglas Rapid Transit Corridor
- Work to renew plans for Downtown and the Working Harbour

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Multiple Desires in Constrained Rights-of-Way

- Strong feedback from industry on the impact of protected cycling routes to business viability
- Cycling advocacy for more routes
- Desire to prioritize green infrastrucutre
- Importance of safety and accessibility

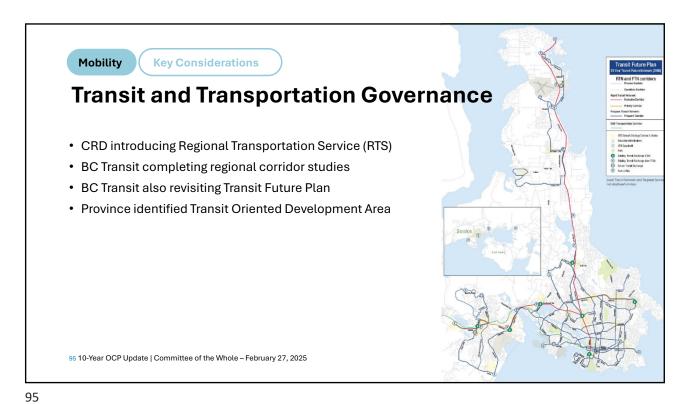


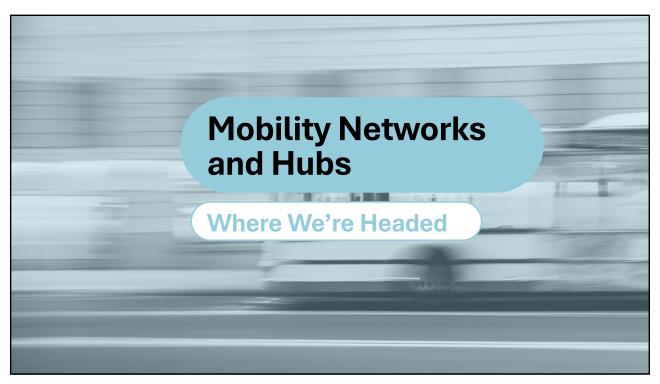
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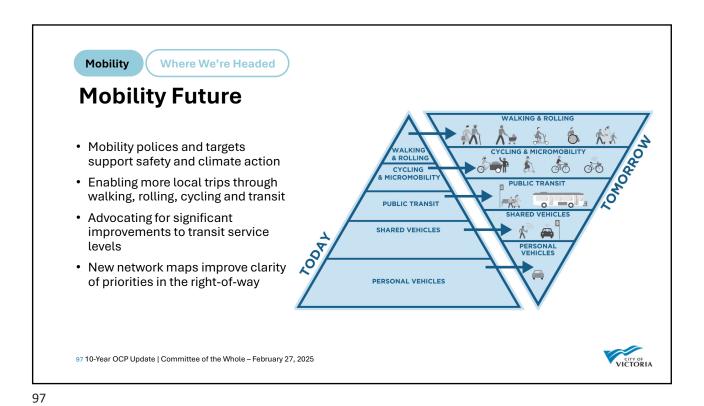


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Mobility

Where We're Headed

Rethinking the Right-of-Way

- Bolster core network functions
- Support linear parkways and Blue Green Network objectives
- Support development opportunities and viability
- Ongoing work to identify design solutions in overlapping networks



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Updating Street
Classifications

Crucial component of a new land use framework and approach
Supports vision for integrated mobility networks
Can support physical and community infrastructure and improved connectivity
Responsive to land use and densities required to accommodate growth

Functional Street Classification

Functional Street Classification

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Mobility

Where We're Headed

Collector Streets

- Pedestrian safety is prioritized with sidewalks and marked road crossings at strategic locations.
- Green infrastructure is integrated into flex zones which may include other streetscape elements.
- Cyclists and other rolling is supported in a dedicated area that is protected with infrastructure based on vehicle speeds and volumes.
- Vehicle access is supported, but the safety and performance of low-carbon alternatives comes first.
- Local transit service is encouraged with well designed facilities and safe, comfortable pedestrian routes to the transit stop.
- On-street parking is accommodated in select locations based on need, but other streetscape elements are prioritized.

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Mobility

Where We're Headed

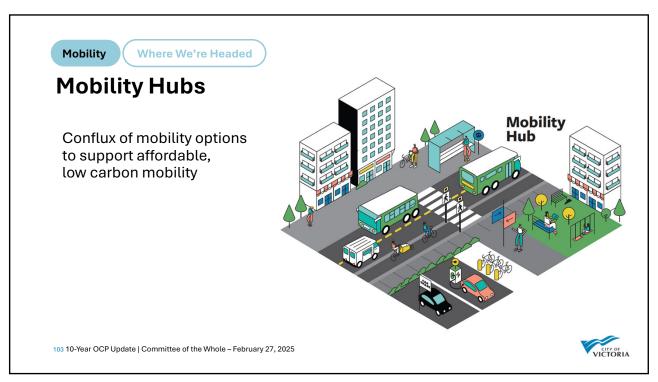
Arterial Streets

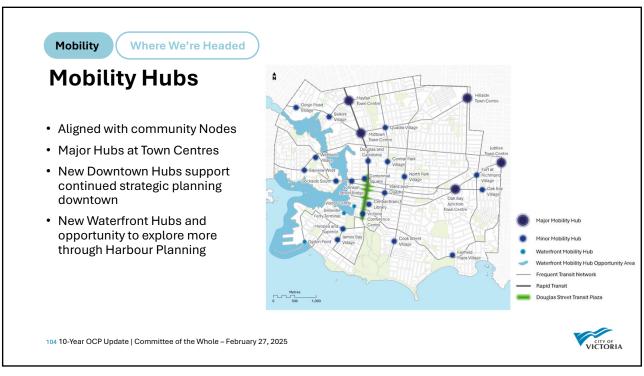
- Pedestrian safety is prioritized with safe road crossings and larger sidewalks that are buffered from traffic.
- Green infrastructure is maximized with large mature street trees and green stormwater features.
- Cyclists and other rolling is supported in protected bike lanes and given safe accommodation at intersections.
- Vehicle accommodations prioritize commercial vehicles and transit service.
- Transit service is of the highest quality to support higher density land uses and inter-regional trips.
- On-street parking and loading will only be accommodated in select locations where there is space to support or commercial land uses

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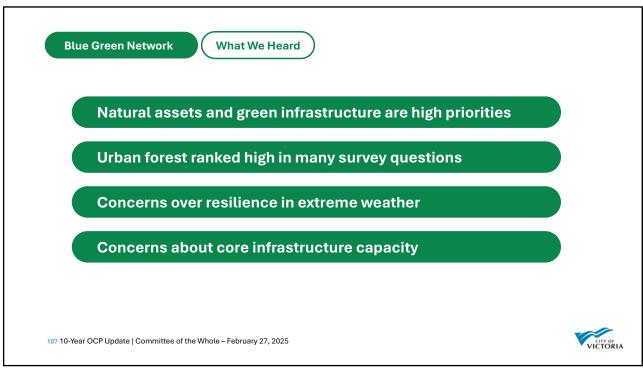
Takeaways

Mobility

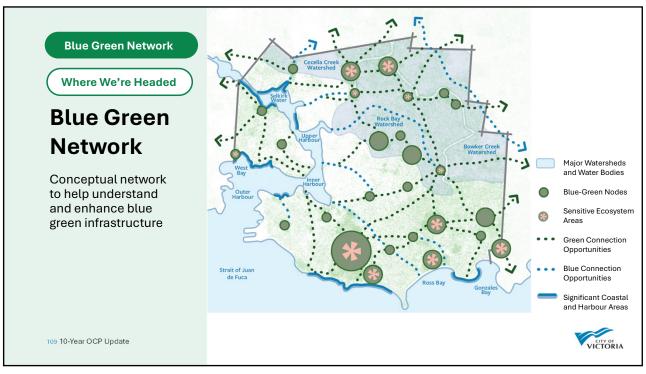
- Desire for safe, low carbon and affordable mobility
- · Emphasis on improved transit service levels
- New network maps improve clarity of priorities
- New street classifications seek to balance right-of-way objectives
- New engineering standards clarify development expectations and support a cohesive public realm
- Ongoing work required to refine design solutions for major streets
- Mobility Hubs enhance integration of land use and transportation

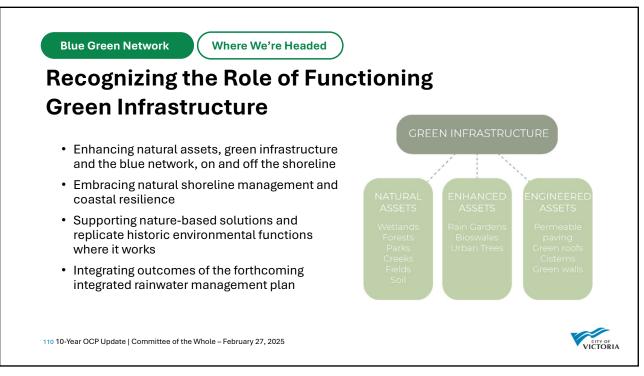
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Blue Green Network

Where We're Headed

On-site Open Space in Zoning

Residential Fabric zones to include Open Site Space parameters that:

- Include contiguous tree planting area supportive of urban forest and rainwater management objectives
- Limit underground parkade projections for healthy root systems and improved rainwater permeability



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Blue Green Network

Where We're Headed

Design Guidelines

- Guide green infrastructure and permeability on-site
- Framework to support future Environmental Development Permit Areas:
 - Natural Asset Inventory
 - Harbour and Shoreline Management



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Blue Green Network

Where We're Headed

A Focus on Service Levels

- · Equitably funding the efficient management of critical assets
- · Improve understanding of natural and complex assets
- Focus on service levels in context of a changing climate:
 - · Rainwater management
 - · Shade and heat relief
 - · Biodiversity and ecological resiliency
 - · Community and social connections
- Support efficient service levels by investing in complex assets
- Recognizing the high upfront costs but the long-term savings of green infrastructure and complex assets

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Blue Green Network

Where We're Headed

Clarifying Works and Services

- Works and services to be informed by a new Engineering Standards and Specifications Bylaw
- Improved clarity with utility providers
- Performance based targets for stormwater



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Takeaways

Blue Green Network

- Enhance and invest in current and future, diverse and complex green infrastructure
- Considering service levels in context of changing climate. High upfront costs of complex assets and land, but long-term savings
- Prioritizing understanding of natural assets for improved land management
- Updated zoning, design guidelines and City works and services support blue green infrastructure

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Critical Implementation



Streamlining Policy and Guidelines

Simplified Official Community Plan **Reduced and Simplified Guidelines**



Improving Policy Framework

- Consolidating neighbourhood plans
- Maintaining nuanced but nimble development guidance
- Moving to a citywide Rezoning and Development Policy



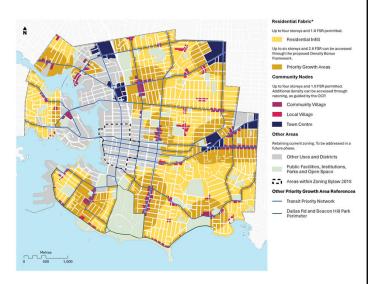
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Modernizing Zoning

- New Zoning Bylaw to reflect OCP policy and emerging Design Guidelines
- Phased approach, starting with four new zones
- Phase 1 would also address several recent Council directives
- Foundational work for future phases

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Modernizing Zoning

Create a new Zoning Bylaw that emphasizes simplicity, is user friendly and easier to administer

Present Zoning Bylaw amendments for introductory readings in Summer 2025

Provincial legislation requires completion of this work by December 31, 2025





Improving Site Servicing Approach

Updating the Approving Officer Role
Initiate a Servicing Officer Role
Integrating Latecomer Considerations
Delegating appropriate authorities for efficient processes
Bringing updated design standards to improve clarity
with developments and works and services



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Concurrent Process Improvements

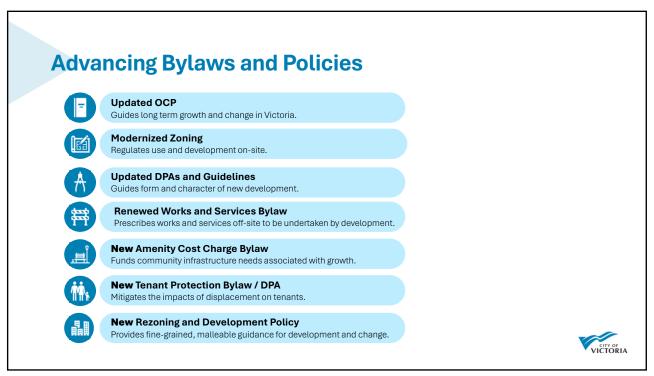
Additional measures proposed:

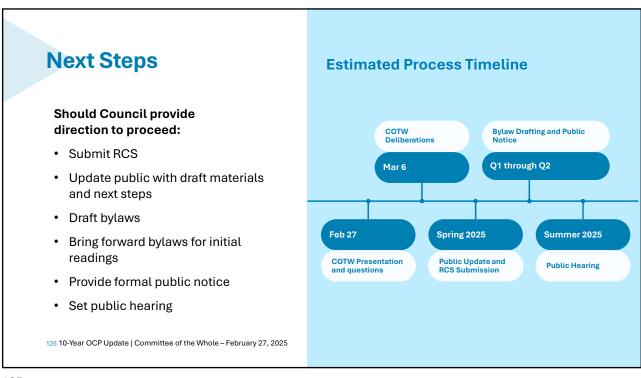
- Comprehensive update to Land Use Procedures Bylaw
- Coordinated monitoring program

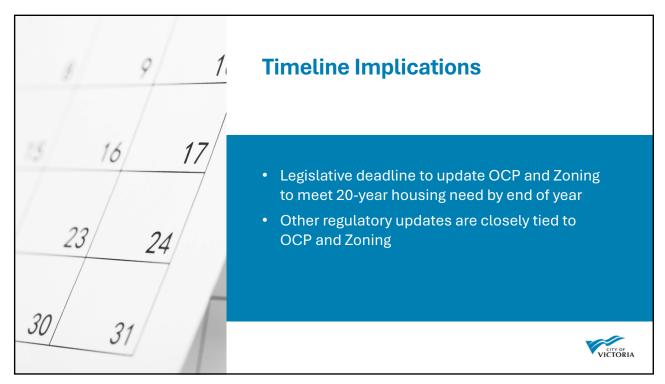


5 Next Steps and Recommendations

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Navigating Difficult Trade-offs in Pursuit of Vision 2050

- Implementation is critical
- It won't be everything, everywhere, all at once
- These steps set a direction and pave a path
- As implementation measures are prepared and put into practice, trade-offs will be navigated



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