



Financial Summary

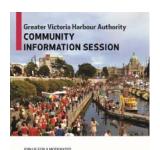
unaudited, as of March 31, 2018

	Year End 2017 / 18						Year End 2016 / 17			
	ACTUAL YTD		BUDGET YTD		PRIOR YEAR YTD			ACTUAL	BUDGET	PRIOR YEAR
OPERATIONS										
Revenues	\$	14.30	\$	13.33	\$	12.86		12.86	11.99	11.70
Expenses, excluding asset amortization	_	10.64		10.95		9.83		9.83	10.10	9.65
Net surplus before amortization		3.66		2.38		3.03		3.03	1.89	2.05
Less: Amortization of capital assets		2.02		2.38		2.26		2.26	2.29	2.23
Net surplus (deficit) after amortization		1.63		(0.01)		0.77		0.77	(0.40)	(0.18)
OTHER REVENUE									_	
Deferred contributions		1.16		1.00		1.16		1.16	1.10	1.01
Investment income		0.31		0.33		0.53		0.53	0.22	0.05
Net surplus	\$	3.10	\$	1.32	\$	2.46		2.46	0.92	0.88
CAPITAL PROJECT SPEND	\$	2.19	\$	2.90	\$	1.88		1.88	2.30	1.67



2017/18 Highlights

- Introduction of a ground transportation joint venture which will result in newer, quieter, reduced-emission motor coaches operating on the terminal; GVHA's goal – to offer the greenest ground transportation fleet of any cruise port in North America by 2022!
- Completed market analysis and traffic demand study as part of the final reports for Ogden Point Master Plan submission to City of Victoria
- Initiated and executed two successful Community Information Meetings with the public and harbour stakeholders



DISCUSSION AND Q & A ON HARBOUR ACTIVITIES with CEO Ian Robertson.
Tursday, Murch 20°, 2018
Salpan - 200pes
Marriett Victoria Insen Harbour 728 Hassinoid Stroot
Learn rame about 2014, qualabability measures, and screen and finesy planses.





Key Infrastructure Projects

Ogden Point Master Plan

- Completed traffic demand study (maybe adjusted to revised market study)
- Completed second market analysis
- Interest from development community is strong
- Verifying external analysis now
- Submit OPMP to city staff in the by early 2019

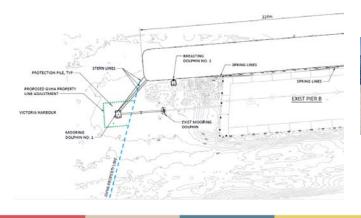




Key Infrastructure Projects

New Cruise Infrastructure

- Installed new bollards for arrival of *Norwegian Bliss* in June 2018
- Completing final design and consultation on installation of new mooring dolphin at Pier B to accommodate arrival of Ovation of the Seas in 2019
- Total cost +\$7 million









Challenges On the Horizon

Ship Point

- 1949 Section Ship Point significantly deteriorated requires major pile replacement
- Risk to safety and ongoing use for events
- Expected replacement cost +-\$24 million within next 10+ years

Lower Causeway

- 1973 Concrete structure and precast units deteriorating
- No longer meeting contemporary needs (crowds, safety)
- Issue: limited ability to modify due to heritage permit legislation
- Issue: immediate need to reaffix precast blocks due to failing connections – major hazard
- Risk: Potential closure of some sections
- Expected replacement cost +-25 million within next 15-20 years





A Look Ahead to FY 2018/19

- FY 2018/19 will be a year of investment in our people and infrastructure
- Capital expenditures of \$13.79M increasing by \$10.89M (\$6.85M is second mooring dolphin)
- Repairs and maintenance increasing by 62%
- Net surplus from operations \$1.43M, but at a deficit of \$0.36M after amortization and investment income
- A return to historic surpluses will occur in FY 2020/21



Board Updates

New Directors:



Barb Desjardins Township of Esquimalt



Bruce Hale
Victoria/Esquimalt
Harbour Society



Gordon Safarik Independent

Upcoming Renewals: Independent Directors (2) City of Victoria (1) Capital Regional District (1)



Norwegian Bliss Visit

https://app.frame.io/v/abb95d40-6f91-4124-a84a-f7d2c4c88d79



