

OFFICIAL COMMUNITY PLAN Annual Review 2017

Publishing Information

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Introduction



The purpose of the Official Community Plan (OCP) Annual Review is to provide an annual snapshot of progress towards achieving the OCP, which Council approved in July 2012. The OCP Annual Review 2017 is the fifth annual review and presents key indicators related to the OCP for the 2017 calendar year. Data collected in future years will allow progress to be measured as the indicators show trends over time.

The preparation of the Annual Review is guided by the OCP, which establishes a regular cycle of plan implementation, monitoring and adjustment as part of an adaptive management approach. More details regarding the OCP monitoring program were outlined in the Annual Review 2013, approved by Council in December 2013.

The Annual Review will be used to help identify emerging trends and issues that may have an impact on the OCP and to inform potential changes to the OCP and other policies, plans or practices.

The Annual Review indicators are focused primarily on land management and development, and are limited to those where data is available on an annual basis. A more comprehensive monitoring report will be produced approximately every five years, as resources allow, and provide a more complete review of progress towards achieving the OCP. These reports will feature an extensive list of indicators, covering all topics in the OCP.

KEY MONITORING FINDINGS

Several indicators have experienced changes worth noting in the 2017 calendar year. These include:

- › Exceeded targets for regional share of new housing
- › Distribution of new housing units between growth target areas generally following OCP targets, but with a lower share of units in and within walking distance of Town Centres and Large Urban Villages than envisioned
- › Decrease in vacancy rates for city-wide industrial (0.68%), and Downtown street front (3.8%)
- › Rental vacancy rate remained quite low (0.7% and distribution of tenure in new housing development largely strata ownership)
- › Construction completed on Victoria's first two-way protected bike lanes and started on a second two-way protected bike lane

Victoria's *Official Community Plan*

BACKGROUND

An *Official Community Plan* (OCP) is one of the most important guiding bylaws for a community. Victoria's current OCP was adopted by Council in July 2012 after two and a half years of public consultation with more than 6,000 people.

Guided by the *Local Government Act*, an OCP is a set of high-level objectives and policies that guide land use planning; social, economic and environmental policies; and civic infrastructure investments. Victoria's OCP provides direction for growth and change over the next 30 years, guiding Victoria to become a more sustainable community. Victoria's OCP encourages a strong downtown core and a network of vibrant walkable villages and town centres. It also emphasizes sustainable transportation and a greater range of housing options.

RELATIONSHIP TO THE OCP IMPLEMENTATION STRATEGY

The *OCP Implementation Strategy*, approved by City Council in September 2013, identifies 174 different actions to achieve the OCP. For each action, the *OCP Implementation Strategy* lists the responsibility, funding status, time frame and how it supports other priorities of the organization. At the time the OCP Implementation Strategy was created, it was intended that the status of implementation actions be reported as part of future OCP Annual Reviews. In future OCP Annual Reviews, particularly at milestone years (i.e. approximately every five years as resources allow), staff can highlight outstanding or upcoming OCP implementation items to inform priority setting by Council in following years.



Targets

The following list presents those targets identified in the OCP, along with the frequency with which their progress can be measured:

LAND MANAGEMENT AND DEVELOPMENT

› Victoria accommodates a minimum of 20,000 additional residents from 2011 to 2041	Measured every 5 years
› The Urban Core accommodates a minimum of 10,000 additional residents from 2011 to 2041	Measured every 5 years
› Victoria accommodates a minimum of 20% of the region's cumulative new housing units to 2041	Measured annually
› The Urban Core accommodates a minimum of 10% of the region's cumulative new housing units to 2041	Measured annually
› A minimum 90% of all housing units are within 400 metres of either the Urban Core, a Town Centre or an Urban Village by 2041	Measured every 5 years

TRANSPORTATION

› At least 70% of journey to work trips by Victoria residents take place by walking, cycling and public transit by 2041	Measured every 5 years
› A minimum of 60% of all trips by Victoria residents take place by walking, cycling and public transit by 2041	Measured every 5 years
› A minimum of 99% of Victoria residents live within 400 metres of a transit stop by 2041	Measured every 5 years

CLIMATE CHANGE AND ENERGY

› Victoria's greenhouse gas emissions are reduced by a minimum of 33% below the 2007 levels by 2020	Measured every 5 years
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ECONOMY

› Victoria accommodates a minimum of 20% of the region's new employment by 2041	Measured every 5 years
› Victoria's employment has increased by a minimum of 10,000 jobs by 2041	Measured every 5 years

FOOD SYSTEMS

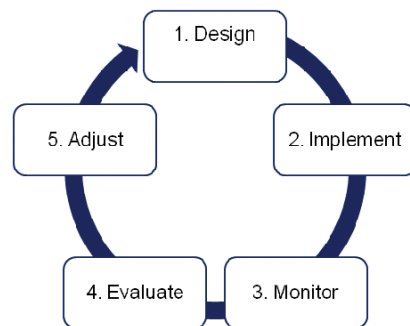
› A minimum of 90% of residents are within 400 metres of a full service grocery store by 2041	Measured every 5 years
› All organic food waste generated within Victoria is diverted from the regional landfill by 2041	Measured every 5 years

Monitoring the *Official Community Plan*

OVERVIEW

A community's ability to prepare and respond to change is an indication of its resiliency and sustainability. The OCP is based on an adaptive management approach, where an institution learns from implementation successes and failures in order to improve subsequent policies and actions over time. A regular system of review, monitoring and adjustment will measure progress towards achieving the OCP's long-term goals and objectives and ensure that the OCP responds to emerging trends, issues, and opportunities.

OCP ADAPTIVE MANAGEMENT FRAMEWORK



Source: Policy 22.1, City of Victoria *Official Community Plan*, 2012

MONITORING REPORTS

The OCP Monitoring Program will produce two different reports*:

1. An Annual Review, presenting a snapshot of implementation progress and reporting on key annual indicators
2. A Five-Year Monitoring Report containing a comprehensive set of indicators and evaluation of implementation progress

INDICATOR CRITERIA

The OCP monitoring program collects data for nearly 100 indicators. Seventeen of these indicators are measured on an annual basis with the remaining indicators measured approximately every five years. The list of indicators will be reviewed regularly. New indicators may be added and others may be adjusted or removed.

The indicators were selected with close attention to existing City monitoring initiatives. The final indicators were chosen based on the following criteria:

Criteria	Description
Meaningful	Does the indicator provide useful and relevant information about reaching OCP goals and objectives?
Readily available	Is the data needed to measure the indicator readily available? If not, can a new system to measure the indicator be easily set up? Is the indicator reported on a regular basis?
Outcome-oriented	Does the indicator measure results and not just the resources invested?
Reliable	Are the methods used to measure the indicator standardized and reliable? Is the data of a good quality?
Accepted	Is the indicator seen by other municipalities as a valid, reliable and verifiable measure?
Spatial	If possible, is the indicator spatially-oriented and able to be mapped?

*OCP policies 22.3, 22.7, 22.9, 23.1 – 23.8 provide more detailed guidance for the OCP Monitoring Program and reporting.

ANNUAL INDICATORS

The following indicators are measured on an annual basis and reported in the OCP Annual Review:

OCP Section	Annual OCP Indicators
Land Management and Development	1. New housing units 2. Share of new housing units in growth target areas 3. Regional share of new housing units 4. New commercial and industrial space in target areas
Transportation and Mobility	5. Improvements to Greenways network 6. Improvements to sidewalk network 7. Improvements to cycling network
Infrastructure	8. Improvements to underground infrastructure
Placemaking	9. Activities in public spaces
Parks and Recreation	10. New trees on City lands
Housing and Homelessness	11. New housing units by tenure 12. New housing units by type 13. Rental housing vacancy rate 14. Emergency shelter use
Economy	15. Retail, office and industrial vacancies
Plan Administration	16. <i>Official Community Plan</i> amendments 17. Contributions from development

FIVE-YEAR INDICATORS

The OCP Five-Year Monitoring Report will include indicators that cover all topic areas in the OCP. The final selection of five-year indicators will be based on resource availability and the quality of the data. For a list of proposed five-year indicators, see Appendix A. Accompanying the 2017 review, a supplemental report and presentation will be made outlining key demographic and housing trends that have developed over the last 5 years in Victoria.

Trends and Issues

One of the objectives of the Annual Review is to identify observable trends from the findings of the monitoring program. The Annual Review also aims to recognize other emerging issues, new knowledge and information that may be relevant to the implementation of the OCP. This information will be used to review and update relevant policies and practices in a coordinated and timely manner.

KEY MONITORING FINDINGS

This report presents data from the 2017 calendar year, which can be compared to the data from 2012 to 2016 to begin to understand if trends are developing. However, most of the OCP indicators do not yet show conclusive trends within this limited time frame. Additional data added in future years will allow more thorough analysis of trends as they develop.

Several indicators have experienced changes worth noting in the 2017 calendar year. The following is a high level summary of several targets:

- **Exceeded targets for regional share of new housing:** The regional share of new housing units applied for in the City as a whole has continued to exceed targets every year since 2012. In 2017, 23% of new housing in the region was within the City of Victoria, and 18% of units were in the City's Urban Core, both of which are higher than the targets (20% in City, 10% in Urban Core).
- **Distribution of new housing units between growth target areas generally following OCP targets, but with a lower share of units in and within walking distance of Town Centres and Large Urban Villages than envisioned:** Of the new units applied for in 2012-2017, 61% were in the Urban Core; 24% were in or within walking distance of a Town Centre or Large Urban Village; and 16% were located in a Small Urban Village or the remainder of the residential areas. In order to meet the 2041 targets, a greater share of future units would have to go to the areas in and around Town Centres and Large Urban Villages where the target is to have 40% of the growth.
- **Housing sale prices continue to increase:** Average condominium sales prices saw the largest rise (17%), while single family dwellings (13%) and townhomes (12%) saw similar increases from 2016 sale prices.



- **Rental vacancy rate remains low and the distribution of tenure in new housing development was largely strata ownership:** In 2017, the rental vacancy rate remains quite low at 0.7%. Strata ownership accounted for 85% of all new housing developments, and saw an increase from 2016 and are the highest they have been since the 2012 baseline. In comparison rental development figures (12%) have continued to drop from an unusually high number in 2015. Free simple ownership figures continue to remain a low proportion of new housing developments (3%).
- **Construction completed on Victoria's first two-way protected bike lanes as part of new All Ages and Abilities (AAA) Bicycle Network:** The new AAA Bicycle Network is a key step towards the goal of increasing the proportion of people in Victoria who choose to travel by bicycle.
- **Decrease in vacancy rates for city-wide industrial (0.68%), and Downtown street front (3.8%):** Industrial vacancy was significantly below the 2011-2017 average, and Downtown storefront vacancy was nearly half the average rate experienced since 2009, signaling a strong retail market demand downtown.

EMERGING TRENDS AND ISSUES

As more data is collected over the next few years, this section will provide a summary of any emerging trends, issues or new information that may have an impact on the implementation and success of the OCP.



OCP Indicators

The indicators presented in this report are based on data for the 2017 calendar year, except where noted. Results from earlier years were included for some indicators where the data was available. In many cases, this data was not available and it will be several years before conclusive trends can be determined.

Many of the OCP indicators in this report were first measured for the 2012 baseline year. This has meant finding reliable data sources and developing standard methods to collect and analyze the data. The monitoring methods for some indicators are still under development and these results will be reported in future OCP Annual Reviews. Those annual indicators are shown in the table at right.

Note: Unless otherwise noted, all data is provided by the City of Victoria.

Annual Indicators Under Development	
Indicator	Details
1. New housing units	Will be expanded to include new housing units completed, through Development Database Project (in progress)
2. Share new housing units located within target areas	Will be expanded to include new housing units completed, through Development Database Project (in progress)
3. Regional share of new housing units	Will be expanded to include new housing units completed, through Development Database Project (in progress)
4. New commercial and industrial space in target areas	Under development, as part of Development Database Project (in progress)
5. Greenways network	Will be expanded in the future to measure the percentage of the Greenways network that is complete
11. New housing units by tenure	Will be expanded to include new housing units completed, through Development Database Project (in progress)
12. New housing units by structure type	Will be expanded to include new housing units completed, through Development Database Project (in progress)
17. Contributions from development	Some data is currently reported, but this indicator is under development, as part of Development Database Project (in progress).



New Housing Units

WHAT IS BEING MEASURED?

This indicator measures the number and geographic distribution of net new housing units in the City of Victoria. Net new housing units are calculated from building permits at time of application. The number of housing units that will be lost (through demolition) are subtracted from the number of housing units that will be gained.

WHY IS THIS INDICATOR IMPORTANT?

Victoria is anticipated to grow by a minimum of 20,000 people over the next 30 years. This indicator measures how well the new housing supply is meeting the projected demand.

TARGET/DESIRED TREND:  increase sought

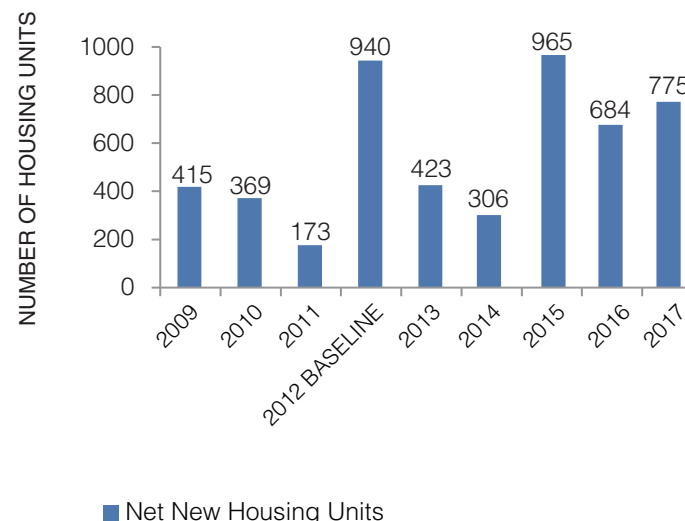
HOW ARE WE DOING?

A total of 775 net new housing units were applied for construction in 2017. Harris Green, North Park, and Victoria West neighbourhoods accounted for a combined 694 building permits for net new dwelling units, 89 percent of the citywide total (MAP 1).

In total, this represents 91 net new housing units more than the previous year, 165 units less than the 2012 baseline, and nearly 100 units more than the annual average experienced since the OCP was adopted in 2012.

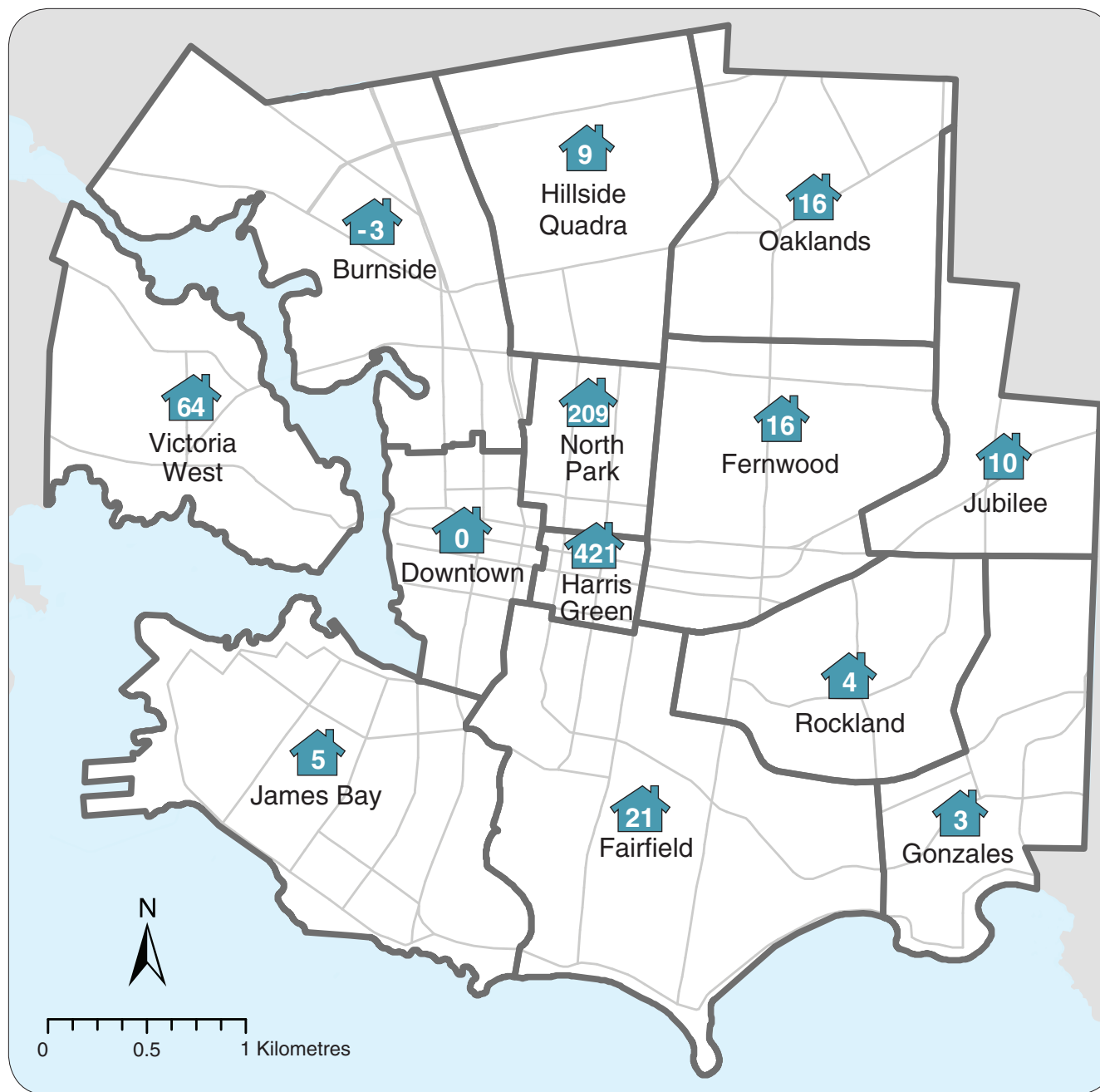
Building permit records indicate that 62 units were lost due to demolition or alteration in 2017, with Fairfield seeing the highest number of units lost (27) followed by Hillside-Quadra (11) and Gonzales (5). The majority of the demolition permits were for detached dwellings, while 21 of which were for demolitions of rental units that were replaced by new units secured as rental through housing agreements. The total units lost figure is higher than the units lost over the past four years, including 2016 (49 units), 2015 (60 units), 2014 (55 units) and 2014 (48 units).

Net New Housing Units in the City of Victoria



SOURCE: CITY OF VICTORIA

Note: New housing units are calculated from building permits at time of application.



MAP 1:

Net New Housing Units by Neighbourhood

2017 Total Net New Housing Units in Victoria = 775

Note: Net new housing units are calculated from building permits at time of application. The number of housing units that will be lost (through demolition) are subtracted from the number of housing units that will be gained.

SOURCE: CITY OF VICTORIA



Share of New Housing Units in Growth Target Areas

WHAT IS BEING MEASURED?

This indicator measures the annual share of new housing units located in the OCP's growth target areas. Housing growth is measured in three different target areas:

- 1) the Urban Core
- 2) located in or within walking distance (400 m) of a Town Centre or Large Urban Village
- 3) Small Urban Villages and the remainder of residential areas

Housing units are calculated from building permits at time of application, and categorized by OCP target growth areas.

WHY IS THIS INDICATOR IMPORTANT?

The OCP designates certain areas of the city for accommodating new population and associated housing growth. The Urban Core should accommodate 50% of the population growth, and areas in and near Town Centres and Large Urban Villages should accommodate 40% of the growth. Remaining growth is targeted for Small Urban Villages and other residential areas (10%). Concentrating housing and population growth in certain areas can provide the critical population mass to support better transit, local businesses, more efficient use of infrastructure, and better use of cycling and pedestrian facilities. It also reduces pressure on other residential parts of Victoria, where change is less desirable. A large share of Victoria's housing growth will be concentrated downtown to support the development of a strong urban core that retains its predominant role in the regional economy.

TARGET/DESIRED TREND:

- To accommodate at least 20,000 new residents and associated housing growth over the next 30 years in the following approximate proportions: 50% in the Urban Core; 40% in or within close walking distance of Town Centres and Large Urban Villages; and 10% in Small Urban Villages and the remainder of residential areas

HOW ARE WE DOING?

In 2017, the majority of development occurred in the Urban Core (79%), with 15% of development within walking distance of Town Centres and Large Urban Villages and 8% in Small Urban Villages or the remainder of residential areas (MAP 2).

As seen below, the distribution has varied from year to year, and looking at the cumulative numbers since the targets were established in 2012 gives the best idea of how we are doing so far. Of the new units applied for in 2012-2016, 61% were in the Urban Core; 24% were in or within walking distance of a Town Centre or Large Urban Village; and 15% were located in a Small Urban Village or the remainder of the residential areas.

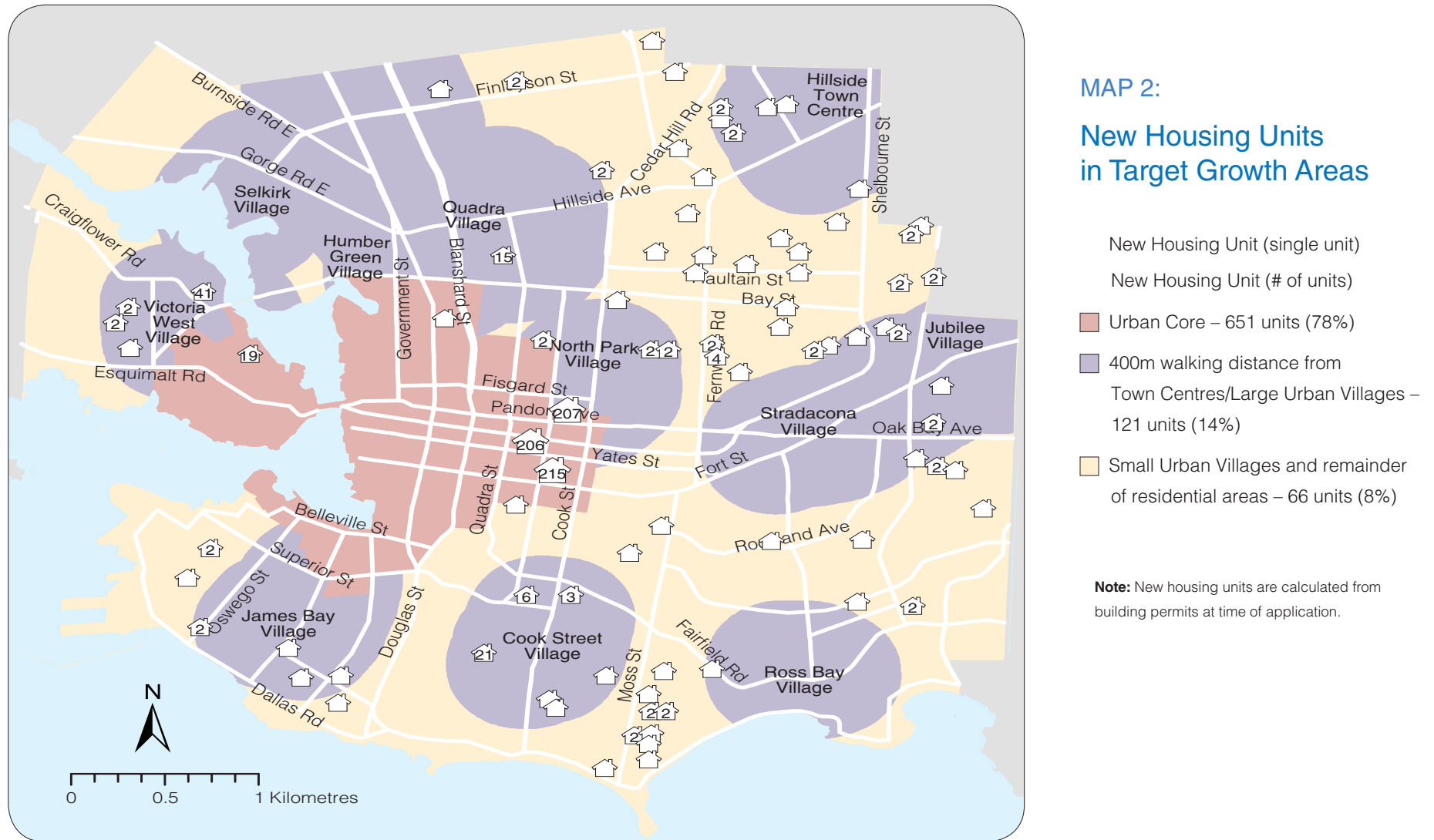
If this trend were to continue until 2041, the City would see a higher proportion of development in the Urban Core than the target as stated in the OCP, as well as a slightly higher proportion in Small Urban Villages and remainder of residential areas, while areas in and around Town Centres and Urban Villages would see less development than intended.

Share of New Housing Units in Growth Target Areas								
Growth Area	2012	2013	2014	2015	2016	2017	2012-2017 Cumulative	Target for 2041
Urban Core	73%	33%	33%	81%	67%	78%	61%	50%
In or within walking distance of a Town Centre or Large Urban Village	17%	28%	48%	12%	22%	14%	24%	40%
Small Urban Village or the remainder of the residential areas	10%	39%	19%	7%	11%	8%	15%	10%

SOURCE: CITY OF VICTORIA

MAP 2:

New Housing Units in Target Growth Areas



SOURCE: CITY OF VICTORIA

3 Regional Share of New Housing Units

WHAT IS BEING MEASURED?

This indicator measures the annual share of new housing units throughout the Capital Regional District that are located in the City of Victoria. It shows the share of the regional total that was in: 1) the City of Victoria as a whole, and 2) Victoria's Urban Core. New units are calculated from building permits at time of application.

WHY IS THIS INDICATOR IMPORTANT?

An increased share of new housing units within Victoria's Urban Core has potential impacts for the whole region: more efficient use of infrastructure and facilities, better access to transit services, decreased air pollution, less reliance on car travel, and less development pressure on agricultural and other rural lands. Within Victoria, encouraging new housing growth within the Urban Core will support the economic vibrancy of downtown and ensure that it retains its predominant role in the regional economy.

TARGET/DESIRED TREND:

- › Victoria accommodates a minimum of 20% of the region's cumulative new housing units to 2041
- › The Urban Core accommodates a minimum of 10% of the region's cumulative new housing units to 2041

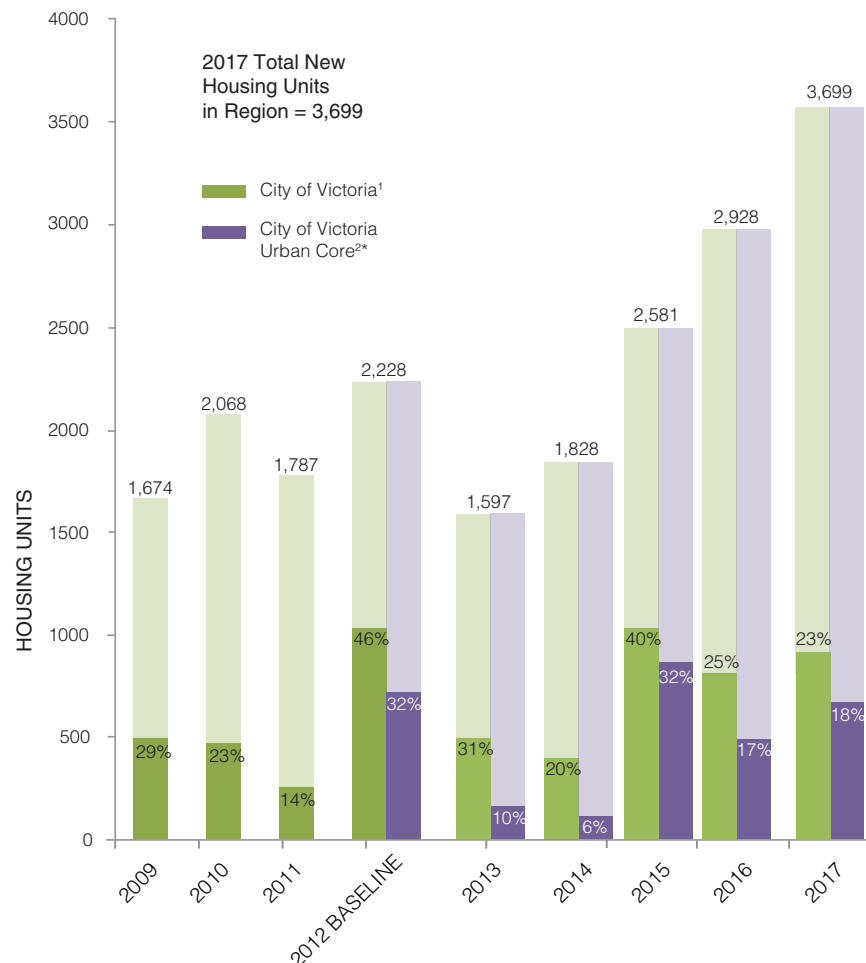
HOW ARE WE DOING?

In 2017, Victoria accommodated 23% of the region's new housing units, while the Urban Core accommodated 18%.

The cumulative figures for 2012-2017 meet or exceed the targets for 2041. From 2012-2017, 30% of new units in the Capital Regional District were within the City of Victoria; 20% of the new units in the Capital Regional District were within Victoria's Urban Core.

Please note that the methodology to measure the Capital Regional District total new housing units has been changed, to include conversions. This has resulted in changes of reported numbers from 2015 onward.

Annual Share of New Regional Housing Units in the City of Victoria



SOURCE: CRD MONTHLY PERMIT REPORTING TOOL, 2009-2017¹
CITY OF VICTORIA²

* % new units in Urban Core was not measured prior to 2012

4 New Commercial and Industrial Space

WHAT IS BEING MEASURED?

This indicator will measure the amount of new commercial and industrial floor area that is approved on an annual basis.

WHY IS THIS INDICATOR IMPORTANT?

A strong economic base is an essential component of a complete community. A diverse economy, including industrial, commercial and office sectors, not only provides increased stability, but also offers citizens the opportunity to access goods and services locally. The OCP focuses new employment growth in the Urban Core, Town Centres, in employment districts and along corridors served by frequent and rapid transit. New office development will be concentrated downtown to support the development of a strong downtown core that retains its predominant role in the regional economy. Outside of downtown, the concentration of employment growth in certain areas will maximize the use of municipal infrastructure, develop densities that allow for district energy, reduce commercial traffic, as well as increase the use of public transit by employees. Concentrating new employment growth in certain areas will also preserve the traditional residential character of other parts of the city.

TARGET/DESIRED TREND:  increase sought

HOW ARE WE DOING?

Data collection methods for this indicator are under development.

5 Greenways Network

WHAT IS BEING MEASURED?

This indicator measures the length of the Greenways network that is added or receives major upgrades on an annual basis. It also measures the total length of Greenways that have been added or upgraded since the inception of the *Greenways Plan* in 2004. This indicator will be expanded in the future to measure the percentage of the identified Greenways network that has been completed.

WHY IS THIS INDICATOR IMPORTANT?

Victoria's Greenways network encourages active transportation, recreation, and the restoration of native and aquatic habitat and places of cultural importance. The OCP encourages completing the Greenways network to the standards in the *Greenways Plan*, including features such as street trees and wayfinding. The OCP also supports using the Greenways network to link the Urban Core, Town Centres and Urban Villages with common destinations such as major parks, places of employment, schools, and recreational and cultural attractions.

TARGET/DESIRED TREND:  increase sought

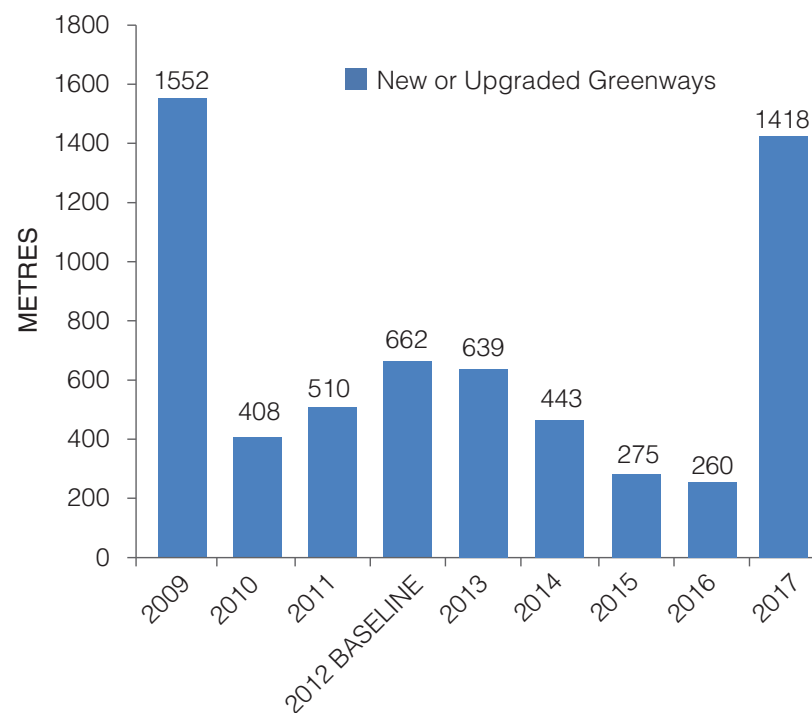
HOW ARE WE DOING?

The total length of the identified Greenways network measures 99.6 kilometres (MAP 3). A total of 1418 metres of the Greenways network was added or upgraded* in 2017. Improvements included 1200 metres of protected bike lanes along Pandora Avenue, as well as new sidewalk on Brighton Avenue between Davie and Clare Streets and upgrades in Raynor Park. Since 2004, a total of 11.28 kilometres have been added or upgraded.

The new cycling facilities along Pandora Avenue contributed to the total length of new or improved Greenways being significantly higher in 2017 than in the previous seven years. These new facilities are also accounted for in the Cycling Network (Chapter 7, see p. 19).

* Upgrades include additions such as drainage improvements, pavement replacement, sidewalk improvements, new turf, bollard installation, and signage installation.

Annual Greenways Network Improvements



SOURCE: CITY OF VICTORIA



SOURCE: CITY OF VICTORIA

MAP 3:

Improvements to Greenways Network (2004–2017)

- Greenway Improvements (2017)
- Greenway Improvements (2004 - 2016)
- Designated Greenway

Length of new or major upgrades to
Greenways network (since 2004) – 11.28 km

Total length of designated Greenways
network (2017) – 99.6 km

6 Sidewalk Network

WHAT IS BEING MEASURED?

This indicator measures the length of the sidewalk network that is added or receives major upgrades on an annual basis. It also measures the total length of sidewalks that have been added or upgraded since the inception of the *Pedestrian Master Plan* in 2009. New sidewalks are added where no sidewalk existed previously; a major upgrade includes work such as widening the sidewalk or making other improvements for pedestrians. The indicator was expanded this year to measure the percentage of City blocks that have a sidewalk.

WHY IS THIS INDICATOR IMPORTANT?

Creating walkable, pedestrian-friendly neighbourhoods is a central focus of Victoria's OCP. Pedestrians are the top priority in future transportation planning. Walkability has many benefits for air quality, the reduction of greenhouse gases, public health and the life and vitality of neighbourhoods. A continuous, high quality sidewalk network is important in making a street comfortable, safe and inviting for pedestrians.

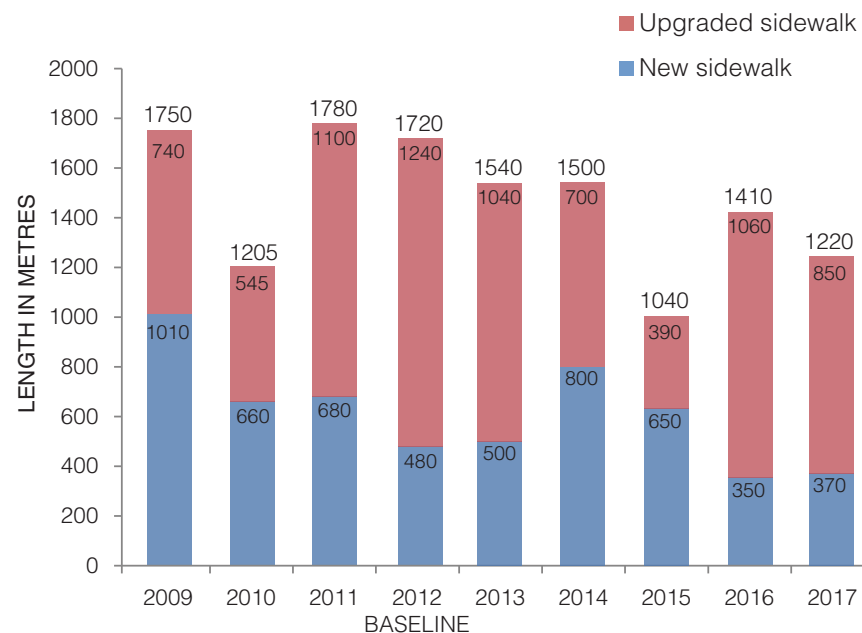
TARGET/DESIRED TREND:  increase sought

HOW ARE WE DOING?

The total length of the designated sidewalk network is approximately 525 linear kilometres. In 2017, 0.37 kilometres of new sidewalks and 0.85 kilometres of upgraded sidewalks were added to Victoria's sidewalk network, for a total of 1.22 linear kilometres.

The percentage of City blocks that have a sidewalk is 88.70%.

Annual Sidewalk Network Improvements



SOURCE: CITY OF VICTORIA

Total length of designated sidewalk network (2017): approx. 525 km
 Total length of completed sidewalk network (2017): 465.7 km
 Length of new or major upgrades to sidewalk network (2009–2017): 13.1 km
 Percentage of City blocks with a sidewalk: 88.70%

7 Cycling Network

WHAT IS BEING MEASURED?

This indicator measures the length of the cycling infrastructure that is added or receives major upgrades on an annual basis. It also measures the total length of cycling infrastructure that has been added or upgraded since the inception of the *Bicycle Master Plan* in 1995. Cycling infrastructure includes off-street multi-user trails, on-street painted cycling lanes, on-street separated cycling lanes, on-street signed cycling routes and combined bus/bike lanes.

WHY IS THIS INDICATOR IMPORTANT?

Victoria's compact size and mild climate make it well-suited for cycling, a cost efficient, low-carbon mode of transportation. The OCP encourages the expansion of cycling infrastructure (such as bike lanes and bicycle parking) in order to manage existing roadway capacity, reduce parking demand, and provide affordable, safe and convenient ways to travel. Cycling routes that connect to shops, services, schools and workplaces is an important way to support multi-modal transportation options for residents and businesses.

TARGET/DESIRED TREND:  increase sought

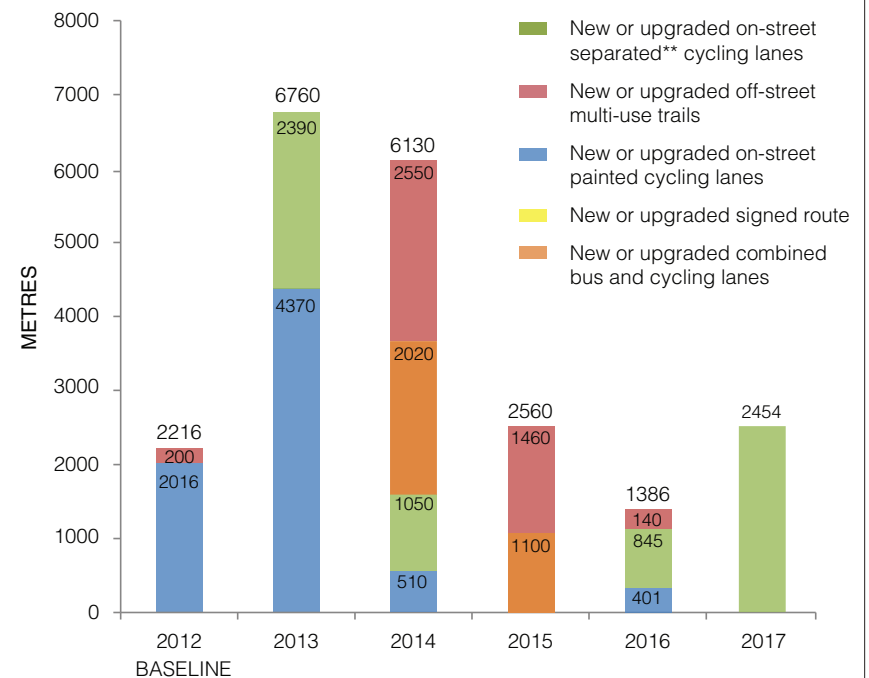
HOW ARE WE DOING?

After extensive planning, consultation and engagement, a new All Ages and Abilities (AAA) Bicycle Network was adopted in 2016. This process included conceptual designs for a network of protected bike lanes and shared neighbourhood bikeways connecting the downtown core with village centres. For more information please visit www.victoria.ca/cycling.

Construction of the City's first two-way protected bike lane on Pandora Avenue was completed in 2017, and construction of a two-way protected bike lane on Fort Street was initiated in 2017.

In total, the City made improvements to 2.45 km of the bicycle network in 2017. These improvements included 2454 m of separated bi-directional* cycling lanes on Pandora Avenue.

Annual Cycling Network Improvements*



SOURCE: CITY OF VICTORIA

*For bi-directional routes, the distance for both directions are added to make up the total length of improvements.

**On-street separated cycling lanes are separated from roads and sidewalks by parked cars, bollards, physical barriers, or painted buffer areas.



MAP 4:

Improvements to Cycling Network (1995–2017)

- On-street cycling lane (1995 - 2017)
- Off-street multi-use trail (1995 - 2017)
- Signed cycle route (1995 - 2014)
- Improvements completed in 2017
- Improvements initiated in 2017

Total lane length of off-street multi-use trail (2017): 8.9 km¹

Total lane length of improvements (to date) to on-street cycling lanes (2017): 48 km

Total length of signed cycling routes (2017): 41 km

¹Map and diagram reconciled in 2017

SOURCE: CITY OF VICTORIA

8 Underground Infrastructure

WHAT IS BEING MEASURED?

This indicator measures the length of water, stormwater and sanitary sewer mains that are replaced or rehabilitated on an annual basis. It also measures the total length of each network. Rehabilitation includes physical improvements such as the relining of pipes in order to extend the life of the infrastructure.

WHY IS THIS INDICATOR IMPORTANT?

Underground infrastructure for drinking water, stormwater and sanitary sewers are vital to the economic, environmental and public health of a community. The location, condition and capacity used in these systems can influence development patterns. Like many municipalities across the country, Victoria is challenged with repairing and replacing aging infrastructure, while meeting new population and employment growth over the next 30 years. The OCP encourages improvements to water, stormwater and sanitary sewer systems and services to meet current and future demand. At the same time, it identifies the need to continue to make physical improvements to existing infrastructure. The OCP focuses population and employment growth in the Urban Core, Town Centres and Urban Villages in order to make use of existing infrastructure, and minimize the need for new infrastructure.

TARGET/DESIRED TREND:  increase sought*

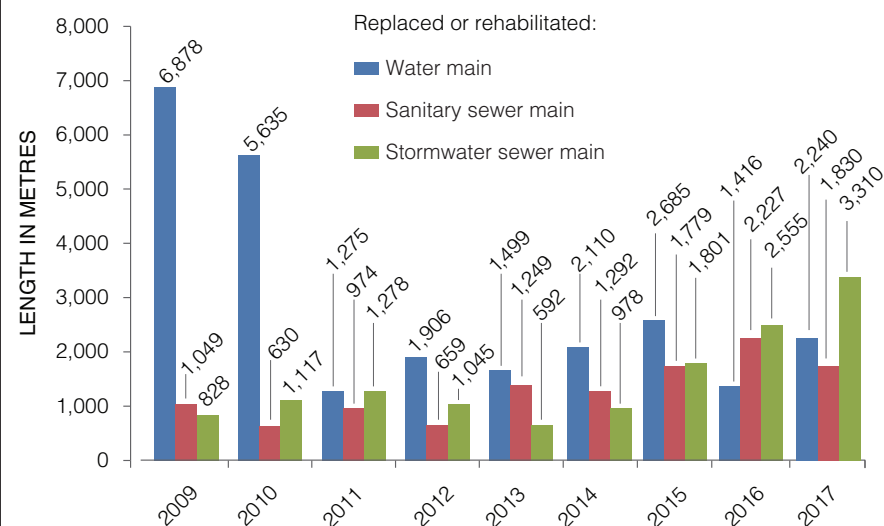
HOW ARE WE DOING?

The total length of the water main network is 331 kilometres, the total length of the sanitary sewer network is 236 kilometres, and the total length of the stormwater sewer network is 256 kilometres.

In 2017, 2,240 metres of the water main network were replaced or rehabilitated, a significant increase from the previous year (2016). The amount of replaced or rehabilitated stormwater sewer network (3,310 metres) was also higher than the year before, while the amount of replaced or rehabilitated sanitary sewer network (1,830 metres) was lower than in 2016.

*An increase is sought in the length of mains that are added or upgraded on an annual basis but, in keeping with OCP direction, not to the total length of the overall network.

Annual Improvements to Water, Stormwater and Sanitary Sewer Mains



Total length of water main network (2017): 331 km
 Total length of sanitary sewer network (2017): 236 km
 Total length of stormwater sewer network (2017): 256 km

SOURCE: CITY OF VICTORIA

9 Activities in Public Space

WHAT IS BEING MEASURED?

This indicator measures the number of permits issued for a variety of activities that happen in outdoor and public spaces: markets, block parties, mobile food carts, sidewalk cafes, special events and street entertainers. Special events include festivals, sporting events, rallies and a variety of other public gatherings.

WHY IS THIS INDICATOR IMPORTANT?

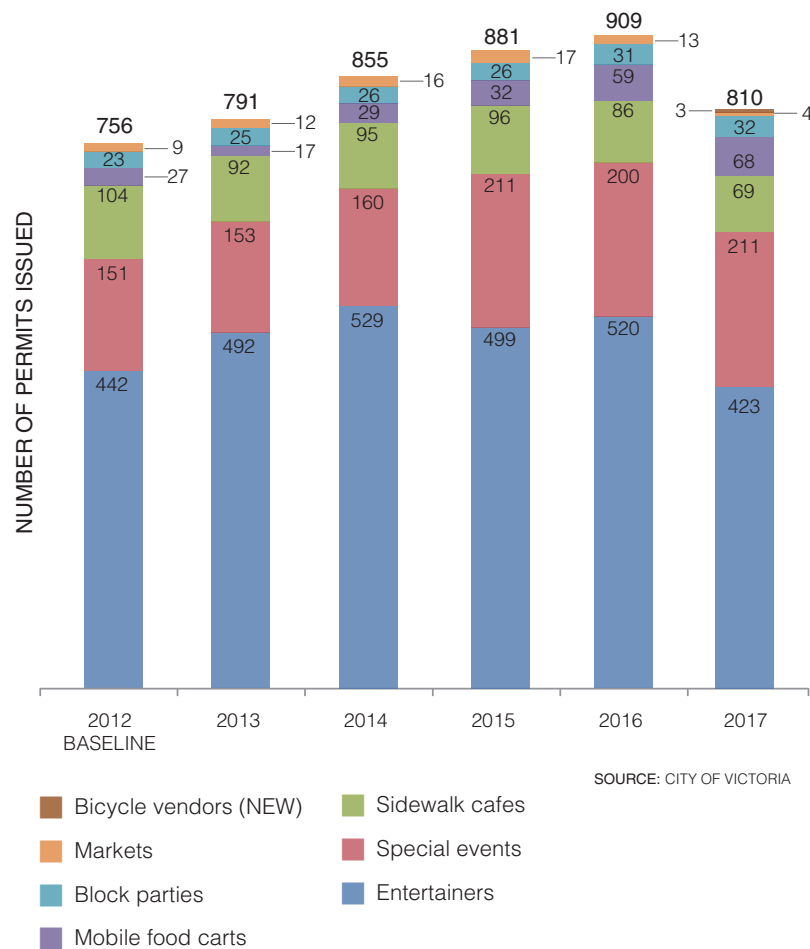
Activities such as markets, festivals and street vending help make streets and neighbourhoods lively and vibrant. They also generate economic activity, contribute to the city's arts and cultural life, reflect Victoria's unique identity, and help local residents feel more connected to each other. The OCP encourages more outdoor festivals, celebrations, concerts and special events to continue to animate the city's public spaces, streets and parks.

TARGET/DESIRED TREND:  increase sought

HOW ARE WE DOING?

The total amount of permits issued for different activities in public space decreased in 2017, with a total of 810 permits issued in 2017. Permits for mobile food carts saw an increase from previous years, and block parties also continued to increase. The number of permits issued for street entertainers was the lowest since 2012. Special events, sidewalk cafes and markets all saw a slight decline in 2017 compared to the previous years. Of the total, 52% of the permits were issued for street entertainers (423) and 26% of the permits were issued for special events (211). 2017 was also notable for receiving the first permits issued for bicycle vendors in the city.

Permits for Activities in Public Space



10 New Trees on City Land

WHAT IS BEING MEASURED?

This indicator measures the number of net new trees planted on City lands on an annual basis (trees planted minus trees removed). City lands include parks, boulevards and other City-owned public spaces.

WHY IS THIS INDICATOR IMPORTANT?

The urban forest provides many ecological and community benefits. Trees reduce stormwater runoff, filter air and water pollution, and provide important habitat for birds, insects and other wildlife. In addition to their beauty, trees protect people from weather, provide privacy and buffer sound. Trees add beauty to public spaces and along roads and sidewalks, making walking and cycling more enjoyable. The OCP aims to enhance the urban forest to continue to support the many benefits that an urban forest provides.

TARGET/DESIRED TREND:  increase sought

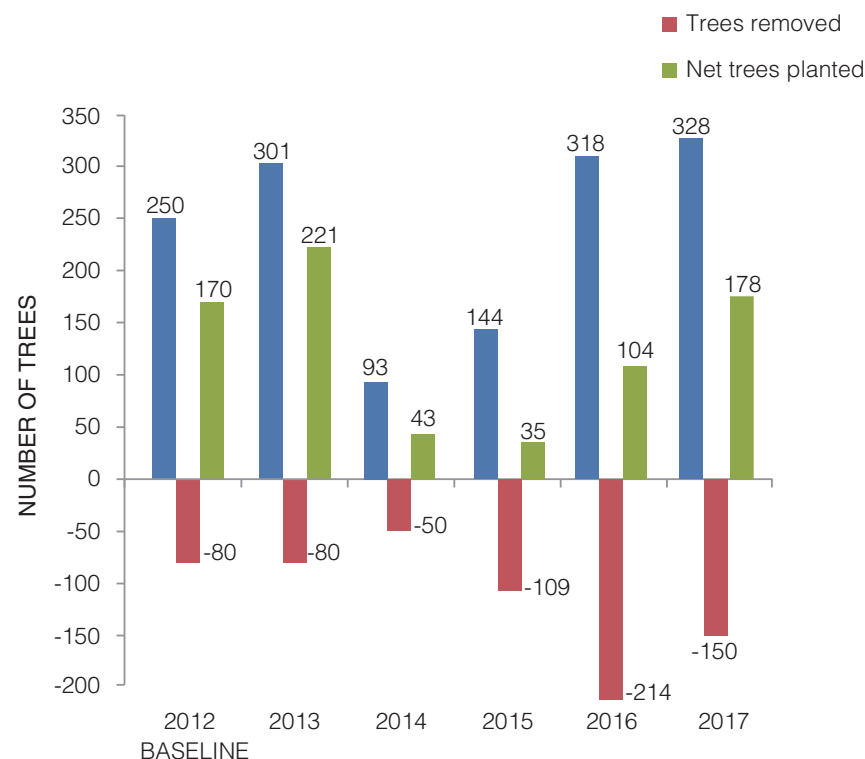
HOW ARE WE DOING?

In 2017, 178 trees were planted and 150 trees were removed, for a net total of trees added. The net total is higher than in 2016 (104 trees) and slightly higher than the 2012 baseline (170 trees). Both the number of trees planted and the number of trees removed were significantly higher in both 2016 and 2017 than in the 2014 and 2015.

In 2016, the City continued to move forward with its Tree Keeper inventory data system and undertook further assessment on trees which were identified as potentially hazardous. This partly explains why the number of trees removed was relatively high. The City also saw an increase in tree removals related to development in 2017, and while those trees eventually get replaced that typically happens towards the end of a project (up to 2-3 years after removal).

There are a total of 33 000 trees on City lands.

Net New Trees Planted on City Land



SOURCE: CITY OF VICTORIA



MAP 5:

Total trees on City land (2017)

● Trees on City land (2017)

SOURCE: CITY OF VICTORIA



New Housing Units by Tenure

WHAT IS BEING MEASURED?

This indicator measures the total number of new rental¹, strata² and fee simple³ housing units at time of application of building permit on an annual basis. It also measures the new housing units gained by tenure for each neighbourhood. New units are calculated from building permits at time of application.

WHY IS THIS INDICATOR IMPORTANT?

Providing a mix of rental and ownership (strata and fee simple) housing is important for building a diverse community. Providing options for rental and ownership housing within the same neighbourhood can accommodate people at a variety of life stages and income levels. The OCP encourages a wide range of housing types, tenures and prices in each neighbourhood. It also aims to maintain and expand Victoria's supply of aging rental housing through upgrades and regeneration.

TARGET/DESIRED TREND:

No target

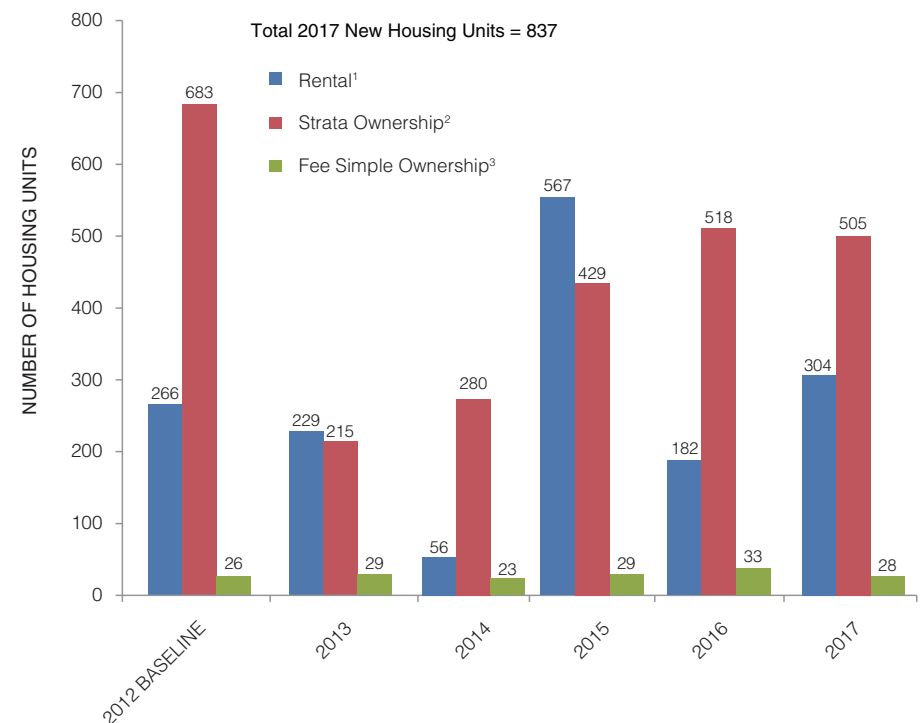
HOW ARE WE DOING?

Of the 837 gross new units that were applied for in Victoria in 2017, 36% were identified as rental units, 60% as strata ownership, and 3% as fee simple ownership. Strata ownership figures saw an increase from last year and are the highest they have been since the 2012 baseline. Fee simple ownership saw a slight decrease since 2016. Rental figures have increased in 2017, while 196 of the total rental units were secured as rental use, for 10 years with a housing agreement.

Map 6 shows the distribution of new housing units by tenure across the City. Most new rental housing units were in Victoria West, followed by Hillside-Quadra and Fernwood. The majority of new strata units were concentrated in Harris Green and North Park. In 2017, there were no new housing units lost or gained Downtown.

SOURCE: CITY OF VICTORIA

New Housing Units Applied for
in the City of Victoria by Tenure

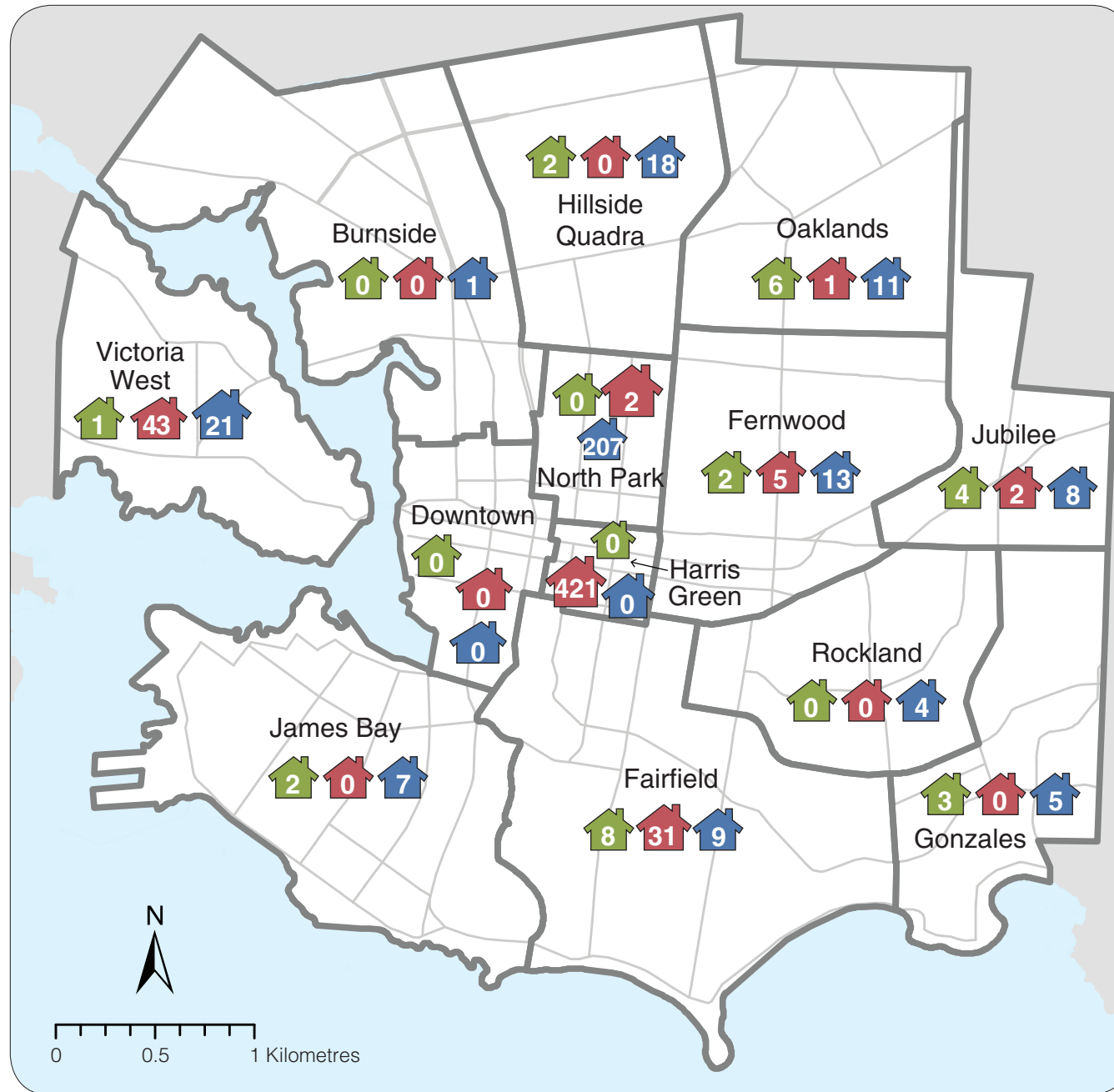


SOURCE: CITY OF VICTORIA

¹ Rental: includes purpose-built rental apartments, secondary suites, garden suites

² Strata: includes strata duplexes, triplexes and fourplexes; strata townhouses; strata units in apartment, mixed-used and other multi-unit buildings

³ Fee Simple: includes single family dwellings and non-strata attached houses



12 New Housing Units by Type

WHAT IS BEING MEASURED?

This indicator measures the total number of new housing units by type of housing (townhouse, duplex, secondary suites, etc.) on an annual basis. It also measures the number of new housing units by type of housing in each neighbourhood. New housing units are calculated from building permits at time of application.

WHY IS THIS INDICATOR IMPORTANT?

The OCP encourages a wide range of housing types to support a diverse, inclusive and multigenerational community. Neighbourhoods with a wide range of housing types – such as townhouses, duplexes, single family dwellings, apartment buildings, special needs housing and secondary suites – can support a diverse population that includes students, families, seniors, group housing, singles or couples. This mix reinforces neighbourhood stability by allowing people to stay in the same neighbourhood throughout different stages of their life. It can also encourage social and economic diversity and different levels of affordability.

TARGET/DESIRED TREND:

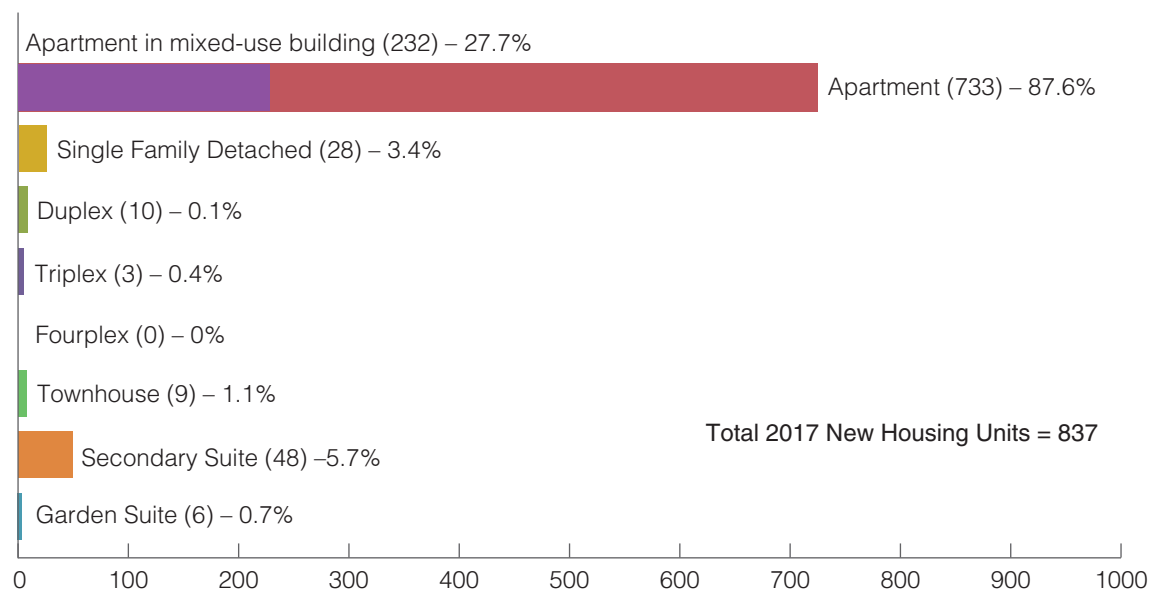
No target

HOW ARE WE DOING?

While the number of gross new units (837) is higher in 2017 than in the previous year (733), the distribution by housing type follows the same pattern of most units being apartments either in all residential or mixed-use buildings. Other types of attached housing, including duplexes, triplexes, fourplexes, and townhouses, collectively accounted for 2.6% of the new units.

In 2017, 3.4% of new units were single family detached and 5.7% were secondary suites, both numbers slightly lower than in 2015.

2017 New Housing Units by Type



SOURCE: CITY OF VICTORIA

Note: New housing units are calculated from building permits at time of application.

The table on the following page shows that Harris Green had the largest number of apartment units (421), followed by North Park(207) and Vic West (60). The largest number of single family detached units created were in Fairfield (8), followed by Oaklands (6) and Jubilee (4). The Oaklands neighbourhood had the highest number of secondary suites (10), followed by Fairfield and Fernwood (7). The construction of 6 garden suites were applied for in total in 2017, equally distributed between the Fairfield, Gonzales, James Bay, Jubilee, Oaklands and Victoria West neighbourhoods.

2017 New Housing Units by Type of Housing										
Type	Apartment	Mixed-use*	Single Family Dwelling	Duplex	Triplex	Fourplex	Townhouse	Secondary Suite**	Garden Suite	New Units
Burnside	1									1
Downtown										0
Fairfield	23		8				9	7	1	48
Fernwood	6	2	2	4	1			7		20
Gonzales			3					4	1	8
Harris Green	421	215								421
Hillside Quadra	15	15	2					3		20
James Bay			2	1				5	1	9
Jubilee			4	2				7	1	14
North Park	207				2					209
Oaklands			6	1				10	1	18
Rockland								4		4
Victoria West	60		1	2				1	1	65
Total	733	232	28	10	3	0	9	48	6	837

SOURCE: CITY OF VICTORIA

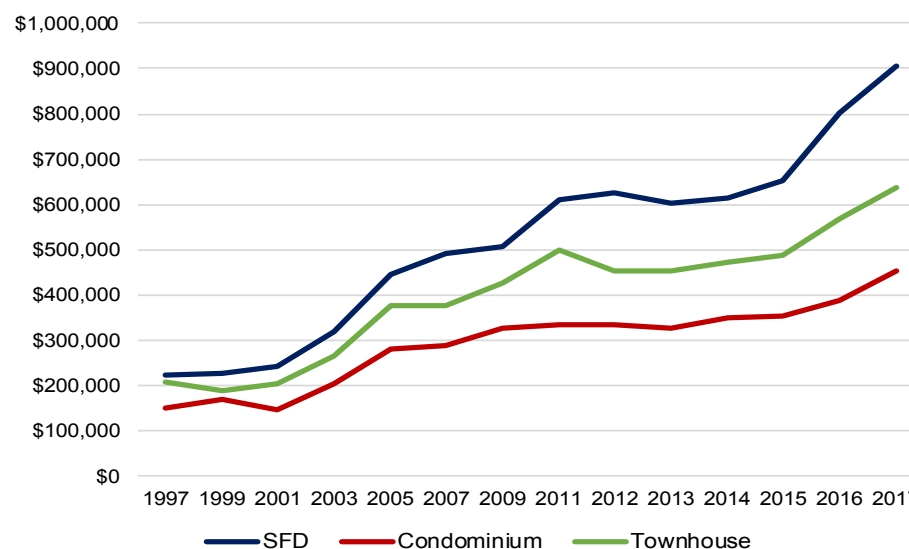
* Mixed-use: Building that includes both residential and commercial units

**Secondary Suite: A legal suite, located within a single family detached house

Note: New housing units are calculated from building permits at time of application.

1997 - 2016 Average Sale Prices			
	SFD	Condominium	Townhouse
1997	\$223,504	\$151,952	\$208,072
1999	\$227,309	\$168,989	\$186,864
2001	\$243,445	\$145,131	\$204,144
2003	\$317,540	\$205,379	\$264,941
2005	\$445,017	\$278,782	\$376,789
2007	\$490,000	\$288,850	\$374,900
2009	\$505,000	\$327,500	\$425,000
2011	\$611,312	\$332,638	\$498,232
2012	\$623,775	\$335,629	\$454,150
2013	\$603,477	\$325,260	\$454,556
2014	\$612,784	\$349,324	\$473,938
2015	\$651,810	\$353,409	\$488,861
2016	\$801,513	\$387,262	\$568,094
2017	\$905,556	\$452,732	\$636,456

Average Housing Sale Prices - Victoria - 1997-2017



The average price of a single family home in the City of Victoria in 2017 was \$905,556, a 13% increase over 2016 prices. The average price of a condominium was \$452,732 in 2017, a 17% increase over 2016 prices. The average price of a townhouse was \$636,456 in 2017, a 12% increase over 2016 levels.

The average price is the total dollar value of all properties sold divided by the number of sales.

(SOURCE: VICTORIA REAL ESTATE BOARD MULTIPLE LISTING SERVICE)

13 Rental Housing Vacancy Rate

WHAT IS BEING MEASURED?

This indicator measures the average annual vacancy rate for purpose-built rental housing buildings with three or more units. It does not include the secondary rental market (secondary suites, private condominiums, or other private housing that is rented) which forms an important part of Victoria's rental housing market.

WHY IS THIS INDICATOR IMPORTANT?

The demand for rental housing is affected by the combination of employment growth, income levels and migration levels (people moving in and out of the city). In Victoria, the demand for rental housing is also influenced by the high cost of home ownership in the region. The OCP policies encourage an increase in the city's supply of rental housing through upgrades and re-investment, and that a wide variety of housing types, tenures and prices gives residents choice. A balanced rental market would have affordable prices for a diversity of household incomes and a vacancy rate between 2 to 3%.

TARGET/DESIRED TREND:

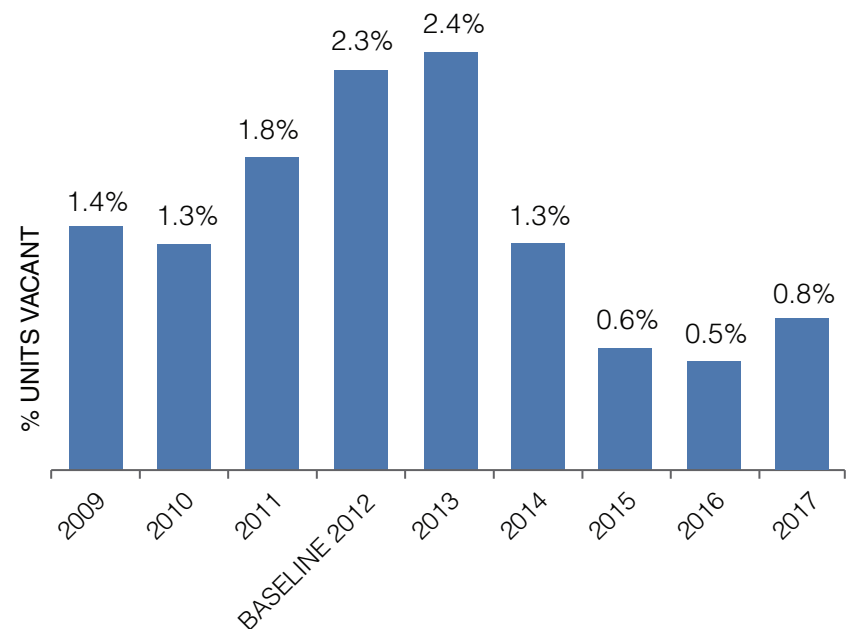
2-3% rental vacancy rate

HOW ARE WE DOING?

Vacancy rates in the City of Victoria took a slight turn upwards to 0.8%, after falling consistently for the last three years (2014-2016). Greater Victoria vacancy rates followed the same pattern and also increased from 0.5% to 0.7% in the same period. This is still below what is considered a balanced rental market (2 - 3%). In 2017, the national vacancy rate decreased from 3.7% from 3% in 2016.

According to CMHC, in Greater Victoria there were 351 more purpose-built rental units in 2017 than 2016, a 2% increase, bringing the total inventory to 16,661. Compared to 2016, year-to-year average rents in the City of Victoria increased by 4.7% for a bachelor unit, 7.2% for a one-bedroom unit, 7.7% for a two-bedroom unit. Rent increase data was not available for 3 bedroom units in 2017. Overall, average rent was 7.1% higher for all rental units in 2017 compared to 2016.

Overall Vacancy Rate for Purpose-built Rental Housing Units



SOURCE: CMHC, RENTAL MARKET REPORT VICTORIA CMA, 2017

14 Emergency Shelter Use

WHAT IS BEING MEASURED?

This indicator measures the number of people who have used one or more emergency shelters in Greater Victoria at least one time over the preceding year. In 2012/2013, all of the emergency shelters surveyed (5) were located within the City of Victoria. The indicator does not show how many times people stayed in the shelters over the year, nor how long they stayed. The numbers are measured from April to March of the next year.

WHY IS THIS INDICATOR IMPORTANT?

One of the core principles of the OCP is that housing is a basic human need: all people deserve access to housing that is safe, stable and affordable, and supports personal health. Homelessness results from a complex set of circumstances such as the high cost of housing, unstable or inadequate income, and other factors such as illness or violence. Emergency shelter use presents only one dimension of homelessness, which includes a combination of people who are living on the street, living in a shelter, and those who live in insecure or inadequate housing. The OCP recommends that the City work with other community partners to enable stable housing for all people and to increase the supply of affordable crisis, transitional, supported and non-market rental housing so that people who are homeless have more options for stable housing.

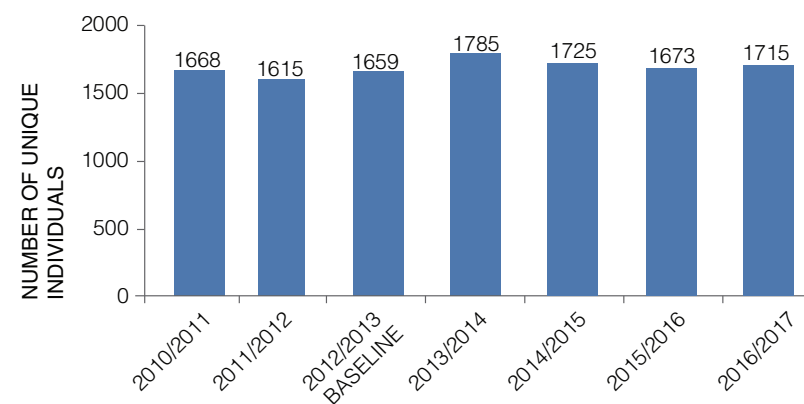
TARGET/DESIRED TREND:

No target

HOW ARE WE DOING?

The number of unique individuals using an emergency shelter increased slightly again between 2015/2016 and 2016/2017. The figures have remained relatively stable since 2010 and fluctuations are likely due to the availability shelter beds, among other factors.

Number of Unique Individuals Using Greater Victoria Emergency Shelters



SOURCE: GREATER VICTORIA COALITION TO END HOMELESSNESS; GREATER VICTORIA COALITION TO END HOMELESSNESS COMMUNITY PLAN – PHASE 2 (AUGUST 9, 2017). TIME PERIOD MARCH TO APRIL.

15

Retail, Office and Industrial Vacancies

WHAT IS BEING MEASURED?

This indicator measures the vacancy rate for industrial, retail shopping centres¹, and downtown office properties. It also measures the vacancy rate for downtown streetfront retail properties.

WHY IS THIS INDICATOR IMPORTANT?

The availability of office, retail and industrial space is important for fostering a dynamic and competitive economy. The office, retail and industrial vacancy rate is a measure of Victoria's market strength and economic performance, showing the current balance between demand and supply. The OCP encourages Victoria to attract a reasonable share of regional growth in employment and new commercial and industrial development, to enhance the city's retail sector, and to increase the supply of downtown office space.

TARGET/DESIRED TREND:

No target

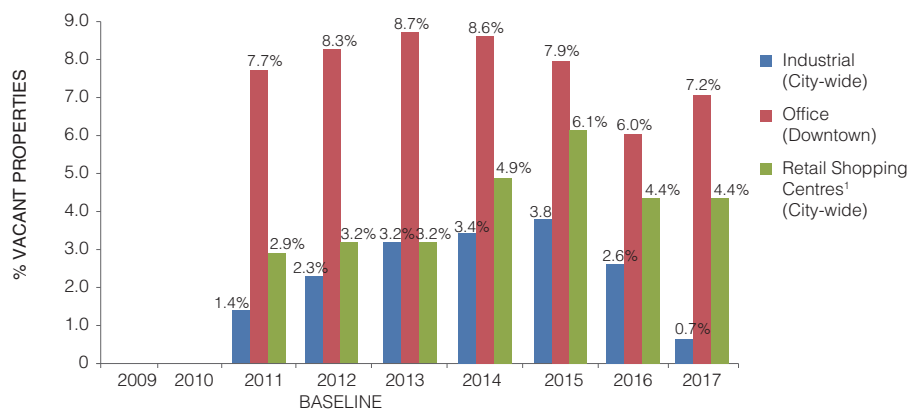
HOW ARE WE DOING?

The city-wide industrial vacancy rate decreased significantly in 2017, from 2.6% in 2016 down to a very low 0.68%. This is below the 2011-2017 average of 2.5%. The office vacancy rate for Downtown Victoria increased, from 6% in 2016 to 7.2% in 2017, which is slightly below the 2011-2017 average of 7.8%. City-wide shopping centre vacancy remained the same between 2016 and 2017, at 4.4%, which is slightly above the 2011-2017 average of 4.2%.

The Downtown streetfront vacancy continued to decrease as well, from 5.5% in 2016 to 3.8% in 2017. This is nearly half the average Downtown streetfront vacancy rate experienced since 2009. This decrease in vacancy occurred even with new inventory being added this year in several new development projects, suggesting a strong retail market demand downtown.

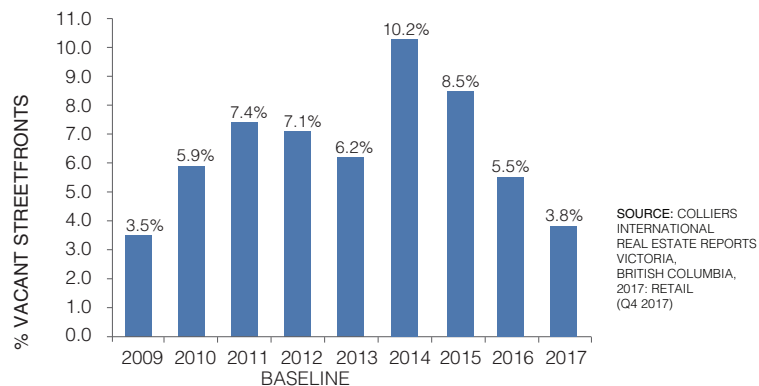
¹Retail Shopping Centres: a group of retail and commercial establishments that is planned, developed, owned and managed as a single property (International Council of Shopping Centres, 2010)

Retail, Commercial and Industrial Vacancy Rates



SOURCE: COLLIERS INTERNATIONAL REAL ESTATE REPORTS VICTORIA, BRITISH COLUMBIA, 2017: INDUSTRIAL (SUMMER 2017); OFFICE (Q4 2017); RETAIL (Q4 2017)

Downtown Streetfront Vacancy Rate



SOURCE: COLLIERS INTERNATIONAL REAL ESTATE REPORTS VICTORIA, BRITISH COLUMBIA, 2017: RETAIL (Q4 2017)

16 OCP Amendments

WHAT IS BEING MEASURED?

This indicator measures the number of amendments to the OCP approved by Council. The amendments are categorized by the type of amendment.

WHY IS THIS INDICATOR IMPORTANT?

The OCP provides direction on how Victoria should grow and change over the next 30 years. While all City policy, projects, and spending should be broadly consistent with the OCP, the OCP is intended to be flexible and adaptable. The number of OCP amendments measures when Council has approved a change to the OCP policy or land use framework.

TARGET/DESIRED TREND:

No target

HOW ARE WE DOING?

Four land use amendments to the OCP were approved by Council in 2016. Through local area planning, broad goals and objectives of the OCP are intended to be implemented at the neighbourhood scale. Therefore, OCP refinements are anticipated as new neighbourhood plans are approved.

Official Community Plan Amendments – Administrative		
Bylaw Number and Location	Date	Purpose of Amendment
n/a	n/a	n/a

Official Community Plan Amendments – Land Use		
Bylaw Number and Location	Date	Purpose of Amendment
#17-025	April 13, 2017	To amend the Official Community Plan to add new design guidelines to Development Permit Area 15E: Intensive Residential – Garden Suites to address privacy considerations for development of garden suites following the removal of the rezoning requirement. Garden Suite document name changed from “The Garden Suite Policy” to “The Garden Suite Policy and Guidelines 2017”
#17-043	June 22, 2017	To change the Urban Place Designation for the rear portion of 986 Heywood Avenue from Traditional Residential to Urban Residential
#17-071	July 13, 2017	To make changes to Urban Place Designations in order to implement the future land use directions identified in the Burnside Gorge Neighbourhood Plan
#17-072	July 13, 2017	To make changes to Development Permit Area Boundaries and Designations in order to implement the directions identified in the Burnside Gorge Neighbourhood Plan



Contributions from Development

WHAT IS BEING MEASURED?

This indicator will report the total value of community benefits contributed through new development.

WHY IS THIS INDICATOR IMPORTANT?

Physical features such as greenways, pedestrian improvements, and public spaces contribute to the livability of a community. New development can play an important role in funding these and other features to serve new residents and employees, and in off-setting some of the impacts of growth.

TARGET/DESIRED TREND:

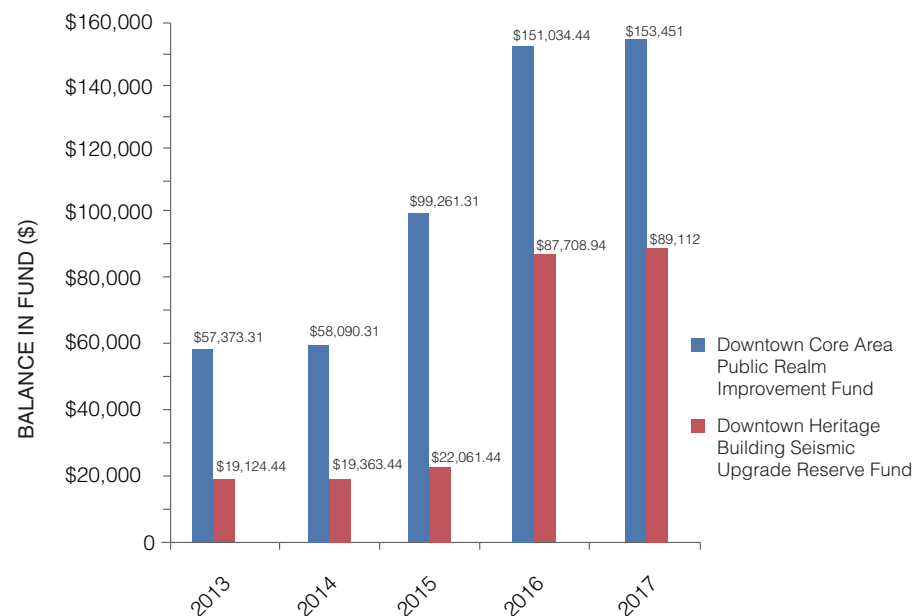
No target

HOW ARE WE DOING?

The scope of this indicator is under development to track contributions from development City-wide. As an interim indicator, contributions to the Downtown Core Area Public Realm Improvement Fund, the Victoria Housing Fund and the Downtown Heritage Building Seismic Upgrade Reserve Fund are presented.

As of end of year 2017, there is a total of \$153,451 in the Downtown Core Area Public Realm Improvement Fund, and there was \$89,112 in the Downtown Heritage Building Seismic Upgrade Reserve Fund. These figures are made up of contributions from projects and interest allocations less funding allocations.

Contributions from Development





Appendix A: Proposed Five-Year OCP Indicators

The OCP monitoring program includes both annual and five-year indicators. The table below lists the proposed five-year indicators. These were identified in close collaboration with other City departments and consider ongoing City monitoring initiatives and other municipal, planning and sustainability monitoring systems. It is proposed that the indicators be monitored approximately every five years, as resources permit. The list of indicators will be reviewed regularly to consider changes in data availability, data quality, and the availability of City resources. Accompanying the 2017 review, a supplemental report and presentation will be made outlining key demographic and housing trends that have developed over the last 5 years in Victoria.

OCP Section ¹	Proposed Five-Year Indicators (80)
Land Management and Development (10)	<ol style="list-style-type: none"> 1. Population growth 2. Share of population growth in target areas 3. New housing units 4. Share of new housing units located in target areas 5. Net new housing units by tenure 6. Net new housing units by structural type 7. Remaining residential capacity 8. Regional share of new housing units 9. New commercial and industrial space in target areas 10. Share of housing units within walking distance of Town Centres and Urban Villages
Transportation and Mobility (11)	<ol style="list-style-type: none"> 11. Percentage of all trips by mode 12. Percentage of journey to work trips by mode 13. Length of greenways network 14. Length of sidewalk network 15. Length of cycling network 16. Kilometres driven per capita 17. Share of housing within walking distance of a frequent or rapid transit stop 18. Transit service hours 19. Response time for emergency services 20. New car share parking spaces 21. New bicycle parking spaces in private development

¹Indicators in this table are organized by the most relevant section in the OCP. However, it is recognized that each indicator may also be relevant to a number of other sections in the OCP. For example, "Library use" (#73) is classified as an indicator related to Arts and Culture, but is also relevant with respect to the Community Well-Being, Parks and Recreation, and Economy sections.



Appendix A: Proposed Five-Year OCP Indicators

OCP Section ¹	Proposed Five-Year Indicators (80)
Placemaking (6)	22. Number of new and improved street furnishings 23. Number of street trees 24. Activities in public spaces 25. Level of pedestrian activity 26. Number of heritage properties 27. Number of artworks in public spaces
Parks and Recreation (6)	28. Percentage of land that is park and public open space 29. Share of housing within walking distance of park or open space 30. New and upgraded parks 31. Percentage tree canopy cover 32. Indoor recreation space per capita 33. Participation in recreational programs
Environment (4)	34. Percentage of park land base that is natural area or ecological habitat 35. Abundance and diversity of bird species 36. Water quality 37. Air quality
Infrastructure (4)	38. Length of upgraded storm, water and sewer mains 39. Consumption of potable water 40. Solid waste collected 41. Percentage impervious surface cover
Climate Change and Energy (2)	42. Greenhouse gas emissions 43. Energy consumption

¹Indicators in this table are organized by the most relevant section in the OCP. However, it is recognized that each indicator may also be relevant to a number of other sections in the OCP. For example, "Library use" (#73) is classified as an indicator related to Arts and Culture, but is also relevant with respect to the Community Well-Being, Parks and Recreation, and Economy sections.



Appendix A: Proposed Five-Year OCP Indicators

OCP Section ¹	Proposed Five-Year Indicators (80)
Housing and Homelessness (9)	<ul style="list-style-type: none"> 44. Average purchase price for residential unit 45. New rental housing units 46. Rental vacancy rate 47. Households spending more than 30% of income on housing 48. Required income to purchase a first home 49. New strata units with no restrictions on rental 50. New affordable and accessible units secured by housing agreement 51. Size of new housing units 52. Emergency shelter use
Economy (8)	<ul style="list-style-type: none"> 53. Net jobs 54. Employment growth in target areas 55. Share of total regional jobs by sector 56. Remaining capacity for employment lands 57. Value of business assessment growth 58. Percentage of population living in poverty 59. Annual unemployment rate 60. Percentage of businesses who believe Victoria is good for business

¹Indicators in this table are organized by the most relevant section in the OCP. However, it is recognized that each indicator may also be relevant to a number of other sections in the OCP. For example, "Library use" (#73) is classified as an indicator related to Arts and Culture, but is also relevant with respect to the Community Well-Being, Parks and Recreation, and Economy sections.



Appendix A: Proposed Five-Year OCP Indicators

OCP Section ¹	Proposed Five-Year Indicators (80)
Community Well-Being (10)	61. Age of population 62. Household income 63. Household size 64. Enrolment numbers at Victoria public schools 65. Participation in neighbourhood events 66. Number of block party permits 67. Attendance at civic meetings 68. Municipal voter participation rate 69. Crime rate 70. Feeling of safety
Arts and Culture (4)	71. Number of arts and cultural venues 72. Local visits to an arts or cultural facility 73. Library use 74. Events at Centennial Square
Food Systems (3)	75. Allotment garden plots per capita 76. Commercial urban agriculture business licences 77. Share of housing within walking distance of a food store
Emergency Management (3)	78. Percentage of civic buildings that meet seismic standards 79. Number of heritage buildings with seismic upgrades 80. Percentage of population prepared for an emergency

¹Indicators in this table are organized by the most relevant section in the OCP. However, it is recognized that each indicator may also be relevant to a number of other sections in the OCP. For example, "Library use" (#73) is classified as an indicator related to Arts and Culture, but is also relevant with respect to the Community Well-Being, Parks and Recreation, and Economy sections.



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