

SPECIAL COMMITTEE OF THE WHOLE REPORT
BUDGET MEETING
FROM THE MEETING HELD DECEMBER 7, 2018

For the Council meeting of December 13, 2018, the Committee recommends the following:

1. 2019-2023 Draft Financial Plan

1. That Council direct staff to report back with options and implications for increasing traffic calming in general.
2. Council direct staff to review the delivery model for the city's animation program and report back to Council.
3. That Council direct staff to report back on options for secularizing or increasing the diversity of the elements of the seasonal animation program.
4. That Council direct staff to report back on the budget implications of continuing the Indigenous Artist in Residence Program.
5. That Council direct staff to report back on options for a funding increase of \$50,000 for the Festival Investment Grants starting in 2019 potentially from new assessed revenue.
6. That Council direct staff to report back on increasing the project funding for the poet laureate and youth poet laureate from \$1000 to \$2000.
7. That Council direct staff to report back on the Late Night Great Night Task Force, including options for adjusting the allocation to policing and/or delivering services through non-police resources.
8. That Council direct staff to report back with options for recovering costs related to the Late Night Great Night Task Force from bar and nightclub operators through business license fees
9. That Council direct staff to report back on the option of bringing the operations of the Victoria Conference Centre parkade in house.
10. That Council direct staff to continue to monitor the contract relating to the Victoria Conference Centre retail stores and report back to Council should in house delivery be deemed advisable.
11. That Council direct staff to report back with information on contracting out janitorial and security services for the Victoria Conference Centre.
12. That Council direct staff to report back with information on the current condition of the artificial turf field and the implications of deferring the replacement to 2021 including options for reducing design costs.

13. That Council direct staff to report back as part of the 2022 budgeting process on taking a participatory budgeting approach to neighbourhood transportation.
14. That Council direct staff to report back on options for providing some resources for neighbourhoods to help expedite the neighbourhood planning process.
15. That Council direct staff to report back with options for increasing the funding to the housing reserve fund by \$750,000.
16. That Council direct staff to report back on the implications of increasing the per capita base grants to community associations by the rate of inflation.
17. That Council direct staff to report back on how the youth outreach grants are allocated and the implications of increasing the youth outreach grants by the rate of inflation.
18. That Council direct staff to report back on the implication of indexing the Strategic Plan grants to the rate of inflation.
19. That Council direct staff to report back on the implications of increasing the community garden volunteer coordinator grant to \$10,000 per neighbourhood in 2019 with indexation to inflation for subsequent years.
20. That Council direct staff to report back on implications of indexing the my Great Neighbourhood grant program to the rate of inflation.
21. That Council direct staff to report back on the financial implications of increasing the Council travel and conference budget to \$45,000 for the conferences and travel with the direction that this be indexed to inflation in subsequent years.
22. That Council:
 - a. Approve senior level executive support for the Mayor's Office and total compensation to be established after hearing back from staff on comparable compensation.
 - b. That this position be funded from new assessed revenue.
 - c. That the position be instituted as of January 7, 2019 and to be reviewed as a part of the budget process in 2021.