

## Attachment A: Council Led Action Items

### Council Led Actions: 2019-2022 Draft Strategic Plan

The following is a listing of the 2019-2022 Draft Strategic Plan Actions organized by Strategic Objective that are solely the responsibility of Council and/or have little no staff until further direction is provided. These action items have not been assessed for resource impacts, however are listed here for reference purposes as it is anticipated that later in 2019 or future years, some may require staff resources.

<b>Strategic Plan Action*</b>	<b>Responsible</b>
<b>Strategic Objective #1: Good Governance</b>	
3. Work to regionalize police services and consider the possibility of a single amalgamated police service for the region	Mayor
23. Exercise fiscal responsibility in policing expenditures	Council
7. Create a structure / process for Councillors to share and be accountable for their work on committees and other appointments	Council
19. Set and measure targets for each of the Objectives	Council (set) and Staff (measure)
20. Measure wellbeing and use results to inform budgeting process. Set target from 2019 baseline. Increase belonging and wellbeing by X%	Staff (measure) and Council (set)
<b>Strategic Objective #2: Reconciliation and Indigenous Relations</b>	
1. Create the Victoria Reconciliation Dialogues	Mayor, Council and Staff, Songhees and Esquimalt Nations
12. Advocate for First Nations representation on CRD Board	Council
6. Explore co-governance of Meegan (Beacon Hill Park) and shoreline areas with the Lekwungen speaking people	Council with Songhees and Esquimalt Nations guidance
7. Pursue co-governance of Meegan (Beacon Hill Park) and shoreline areas with the Lekwungen speaking people	
9. Continuing working with and adapting the Witness Reconciliation Program	Council with Songhees and Esquimalt Nations
<b>Strategic Objective #3: Affordable Housing</b>	
1. Set targets, define affordable housing and track and measure the creation of affordable housing units*	Council (set) and Staff (track)
20. Advocate for more affordable student housing	Council

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Strategic Plan Action*	Responsible
<b>Strategic Objective #4: Prosperity and Economic Inclusion</b>	
14. Advocate for adequate income and supports to ensure everyone has access to a decent quality of life	Council
15. Identify opportunities to support non-transactional approaches to the provision of good and services eg. neighbourhood-based sharing libraries, tools, seeds etc.	Staff and Councillor Neighbourhood Liaisons
<b>Strategic Objective #5: Health, Well-Being and a Welcoming City</b>	
1. Create a city-wide childcare strategy and action plan*	Mayor's Childcare Solutions Working Group and Staff
10. Explore ways to end sexual harassment and assault in Victoria, including using the Good Night Out international model to create a safe nightlife campaign for Victoria venues, bars, clubs and festivals	Late Night Task Force
12. Create an LGBTQ2iS Task Force to create an LGBTQ2iS Strategy	LGBTQ2iS Task Force led by Councillors Alto and Potts and Staff
14. Create a strategy to attract doctors to the City	Mayor and Patterns
21. Identify and remove barriers to make Victoria barrier-free and apply a barrier free lens to all decisions we make to ensure we're not creating new barriers	Staff and Council
23. Ensure ethno-cultural diversity in municipal festive, arts and cultural funding supports	Council

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<b>Strategic Plan Action*</b>	<b>Responsible</b>
<p>27. Mental Health and Addictions Advocacy</p> <ul style="list-style-type: none"> <li>a. Advocate for better prevention and more support for those aging out of foster care – there were 156 unhoused youth in the 2018 Point in Time Count</li> <li>b. Advocate for more funds for mental health and more publicly funded recovery options and de-stigmatization of mental health and addictions</li> <li>c. Advocate for and facilitate planning and delivery of additional harm reduction services in the city and region, including a safe inhalation site</li> <li>d. Advocate for the BC government to provide currently illicit drugs /safer substances to reduce harm from addictions</li> <li>e. Advocate for / work with agencies and other governments and professional bodies to facilitate increased harm reduction training (more clarity, training for who?)</li> <li>f. Advocate to the Province and/or the CRD and Capital Regional Hospital District to measure homelessness, acute addiction, mental health and to identify service gaps and better coordinate between existing service providers and create better funding opportunities</li> </ul>	<p>Council</p>
<p>6. Create a Seniors Task force and develop a Seniors Strategy*</p>	<p>Senior’s Task Force led by Councillors Isitt and Collins, and Staff</p>
<p><b>Strategic Objective #6: Climate Leadership and Environmental Stewardship</b></p>	
<p>23. Advocate for appropriate federal regulations of the Victoria Water Airport</p>	<p>Council</p>
<p><b>Strategic Objective #7: Sustainable Transportation</b></p>	
<p>1. Request that the Victoria Regional Transit Commission provide free transit to all children in the region 18 and under</p>	<p>Council + Staff</p>
<p>15. Advocate for substantially improved transit service</p>	<p>Council</p>
<p>16. Advocate for lower transit fares</p>	<p>Council</p>
<p>17. Advocate for BC Transit to start purchasing electric busses in advance of 2030 transition</p>	<p>Council</p>

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<b>Strategic Plan Action*</b>	<b>Responsible</b>
18. Advocate to BC Transit for “micro transit” or “transit-on-demand” – a public ridesharing program	Council
3. Advocate for late night bus service	Council + Staff
4. Advocate and work with our regional colleagues to create a regional transportation commission	Council + Staff
<b>Strategic Objective # 8: Strong Livable Cities</b>	
19. Advocate for adequate support and supervision accompanying downtown supportive services so people have all the supports they need not only housing	Council

*\* A preliminary background from staff has been provided for this action items in Attachment C.*