

## **Surplus Funding**

- Surplus is one-time funding arising from the previous year's expenditure budgets being underspent or revenue budgets being exceeded, or a combination of the two.
- Financial Sustainability Policy provides that prior year surplus can be used for one-time expenditures and/or is transferred to infrastructure reserves.
- Reason for this Policy is to ensure that ongoing expenditure requirements are funded by ongoing revenues, not surplus which cannot be counted on annually.

|  |          |          | Year 3 Municipal Taxes<br>for Average Household |
|--|----------|----------|---|
| Taxes to pay for ongoing costs without current year increase |          | \$ 2,300 | \$ 2,350  |
| Current year tax increase needed to fund ongoing costs       |          | \$ 50    | \$ 50   |
| One-time reduction using surplus                             |          | \$ (20)  | S -   |
| T ax bill  | \$ 2,300 | \$ 2,330 | \$ 2,400  |
| T ax increase \$   |          | \$ 30    | s 70  |
| T ax increase %  |          | 1.30%    | 3.00%   |



### **Attachment A: Council Led Actions**

Attachment A: Council Led Action Items

#### Council Led Actions: 2019-2022 Draft Strategic Plan

The following is a listing of the 2019-2022 Draft Strategic Plan Actions organized by Strategic Objective that are solely the responsibility of Council and/or have little no staff until further direction is provided. These action items have not been assessed for resource impacts, however are listed here for reference purposes as it is anticipated that later in 2019 or future years, some may require staff resources.

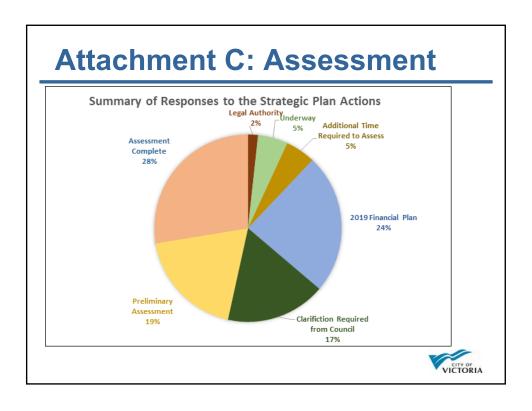
| Strategic Plan Action*  | Responsible                          |  |
|---|--------------------------------------|--|
| Strategic Objective #1: Good Governance   |                                      |  |
| Work to regionalize police services and consider the possibility of a single amalgamated police service for the region          | Mayor                                |  |
| 23. Exercise fiscal responsibility in policing expenditures   | Council                              |  |
| 7. Create a structure / process for Councillors to share and be accountable for their work on committees and other appointments | Council                              |  |
| 19. Set and measure targets for each of the Objectives  | Council (set) and Staff<br>(measure) |  |
| 20. Measure wellbeing and use results to inform budgeting   | Staff (measure) and                  |  |



### **Attachment B: Staff Assessment**

- 1. Underway (On-Going Operations)
- 2. 2019 Financial Plan
- 3. Preliminary Assessment
- 4. Complete Assessment
- 5. Clarification of Scope Required
- 6. Additional Time Required
- 7. Legal or Authority Issues





# **Attachment D: Financial Plan**

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Appendix D: List of 2019 Financial Plan Motions

### LIFE PROGRAM: (See Strategic Plan Action 5.8)

That Council direct staff to report back on the implications of extending the LIFE program for one-year pilot project in 2019 to allow for unlimited use of the Crystal Pool and the are community ice time for holders of the pass.

#### BACKGROUND

The LIFE program provides a combination of annual credit and program fee discounts to eligi individuals and families facing financial barriers, towards recreational programs and services City facilities, community centres, and participating regional municipalities. At present there approximately 15,750 residents who are eligible for the program in the City of Victo Approximately 18% of the eligible population in Victoria currently participate in this program.

Program participant benefits:

- Up to 52 drop-in visits or 50% off the annual pass
- \$40 to \$60 credit that can be used towards annual pass, drop-in punch cards and progregistration fees

the program generates approximately \$26,000 in revenue from membership passes and the