

Victoria's Proposed Changes to Saanich's TOR in Section 3

This document is intended to convey Victoria's proposed changes to Saanich's Terms of Reference. It shares Victoria's proposed additions, deletions, or modifications. It would be best to use this as a stand-alone document and refer to the section numbers used in this document.

3.0 Mandate of the Citizens' Assembly

The Assembly is tasked by the District of Saanich and the City of Victoria to explore the costs, benefits and disadvantages of the amalgamation between the District of Saanich and the City of Victoria.

Specifically, the Assembly will:

3.1 Advise the respective Councils on whether or not the municipalities should proceed towards amalgamation or any other recommendations.

This item is new.

~~3.13.2~~ Identify common aspirations for good local governance to provide a basis for evaluating costs, benefits and disadvantages of amalgamation and status quo of the municipalities relative to their current independent status.

3.3 List the issues ~~which~~that the Assembly believes needs to be satisfactorily resolved for amalgamation to merit consideration, ~~including issues related to the implementation and integration of the municipalities under amalgamation.~~

The crossed-off text has been moved to and rephrased in Victoria's 3.5.

3.4 Detail recommendation(s) concerning the amalgamation of Victoria and Saanich, including any conditions that need to be satisfied if an amalgamation was to proceed.

This item is new.

~~3.2~~

~~3.33.5~~ List issues and recommendations for addressing identified issues with regard to the implementation and the integration of the municipalities should the Assembly recommend amalgamation.

In satisfying their mandate and developing recommendations, the Assembly will be expected to consider and analyze ~~the positive and negative impacts of amalgamation~~ (at a minimum) the following:

3.6 Assets and liabilities of Saanich and Victoria including any related impacts on local rate payers resulting from amalgamation.

3.4

3.7 Cultural and land use priorities and similarities and differences of the two municipalities ~~and any anticipated impacts arising from amalgamation.~~

3.8 Balance of the issues of economy of scale with community identity and representation.

3.5

3.9 Delineation of the clear weighing of the overall advantages versus disadvantages accruing to the individual municipalities versus those accruing solely to a combined municipality arising from amalgamation.

~~3.6~~ **This item was another item in Saanich's TOR.**

3.10 Comparison of corporate structures and approaches to governance of the two municipalities and the anticipated impacts (positive and negative) arising from amalgamation.

3.11 All analysis and recommendations of the Assembly are informed and mindful of the ongoing work with local First Nations of reconciliation. toward Reconciliation.

~~3.7~~

3.12 Consideration of benefits and costs of amalgamation over both the short and long terms (i.e. Over 5 year, 20 year, 50 year horizons).

This item was another item in Saanich's TOR.

~~3.8~~ ~~Neighbourhood level implications.~~

This item has been moved to and rephrased in Victoria's 3.13

~~3.9~~3.13 Consideration of impacts at the neighbourhood level not only for the broad community.

~~3.10~~3.14 Consideration of the congruency and alignment of strategic and political priorities of the municipalities (as expressed in Strategic Plans, the Official Community Plans and other significant strategic and plan documents). of the municipalities.

~~3.11~~ Consideration of democratic representation and accessibility of elected officials to residents and other stakeholders.

3.15

This item is new.

~~3.16 Past investment in and future needs for Status and strategies of capital assets, and~~ infrastructure replacement reserves including the analysis of anticipated impacts on an amalgamated municipality.

~~3.12~~

~~3.13~~ 3.17 Variations in levels of service of the two municipalities including the development of clear recommendations on aligning service levels in an amalgamated municipality.

~~3.10 Clear delineation of advantages and disadvantages for the respective municipality in considering amalgamation versus those accruing solely to a combined municipality arising from amalgamation.~~

This item has been moved to and rephrased in Victoria's 3.9

~~3.11 To the extent possible, consideration of costs, benefits and disadvantages of amalgamation between the District of Saanich and the City of Victoria over both the short and long terms (i.e.~~

~~3.12~~ 3.12— If full amalgamation of Saanich and Victoria is not recommended by the Assembly, commentary from the Assembly on other opportunities for service integration is considered part of the Assembly's mandate.

~~3.13~~ 3.13— If full amalgamation of Saanich and Victoria is recommended by the Assembly, commentary and recommendations from the Assembly on the integration of full municipal operations (both in the short and longer term) is expected as part of the Assembly's mandate.

~~3.14~~— In meeting its mandate and the expectations outlined in the Terms of Reference, the Assembly will, to the greatest extent possible, represent the consensus view of the members. Minority Divergent views of Assembly members and community members may will also be included in the Citizens' Assembly's Final Report.