



Statement of Financial Information

For The Year Ended December 31, 2018

(Financial Information Act)

The Statement of Financial Information was previously known as the Public Bodies Report. The information reported on remains the same.

Statement of Financial Information

Year Ended December 31, 2018

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STATEMENT OF FINANCIAL INFORMATION

The undersigned, as authorized by the Financial Information Regulation, Schedule 1, subsection 9(2), approves all the statements and schedules included in this Statement of Financial Information, produced under the *Financial Information Act.*

Signature)

Susanne Thompson, BAccS, CPA, CGA

Deputy City Manager / CFO

June 30, 2019

(Signature)

Lisa Helps

Mayor

June 30, 2019

Management's Responsibility for the Financial Statements

The accompanying financial statements of The Corporation of the City of Victoria (the "City") are the responsibility of management and have been prepared in accordance with Canadian public sector accounting standards as recommended by the Public Sector Accounting Board of Chartered Professional Accountants Canada. A summary of the significant accounting policies are described in the financial statements. The preparation of financial statements necessarily involves the use of estimates based on management's judgment, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

The City's management maintains a system of internal controls designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded in compliance with legislative and regulatory requirements, and reliable financial information is available on a timely basis for preparation of the financial statements. These systems are monitored and evaluated by management.

Mayor and Council meet with management and the external auditors to review the financial statements and discuss any significant financial reporting or internal control matters prior to their approval of the financial statements.

The financial statements have been audited by BDO Canada LLP, independent external auditors appointed by the City. The accompanying Independent Auditor's Report outlines their responsibilities, the scope of their examination and their opinion on the City's financial statements.

City Manag

April 25, 2019

Deputy City Manager/CFO



Tel: 250 383 0426 Fax: 250 383 1091 www.bdo.ca BDO Canada LLP Suite 500 1803 Douglas Street Victoria BC V8T 5C3 Canada

Independent Auditor's Report

To the Mayor and Councilors of The Corporation of the City of Victoria

Opinion

We have audited the financial statements of The Corporation of the City of Victoria, which comprise the Statement of Financial Position as at December 31, 2018, the Statements of Operations, Change in Net Financial Assets and Cash Flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the City as at December 31, 2018, and its results of operations, its changes in net financial assets, and cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the City in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the City's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the City or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the City's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.



Independent Auditor's Report

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the City's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the City to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

BDO Canada LLP

Chartered Professional Accountants

Victoria, British Columbia April 25, 2019

The Corporation of the City of Victoria **Statement of Financial Position**

December 31	2018	2017
Financial Assets		
Cash and cash equivalents (Note 2)	\$ 104,955,258	\$110,003,479
Accounts receivable Property taxes	1,652,910	1,816,637
Other (Note 3)	31,117,781	31,000,807
Portfolio investments (Note 4)	171,000,025	137,900,025
Mortgage receivable (Note 5)	893,216	865,687
Other assets	56,774	1,798
Restricted cash (Note 18)	1,270,467	1,243,414
	310,946,431	282,831,847
Liabilities		
Accounts payable and accrued liabilities (Note 6)	28,578,753	29,406,143
Deposits and prepayments	17,638,717	15,664,116
Deferred revenue (Note 7)	30,602,821	24,876,181
Long-term debt (Note 8)	69,272,953	73,250,606
Employee future benefit liability (Note 9)	17,896,700	17,688,187
	163,989,944	160,885,233
Net Financial Assets	146,956,487	121,946,614
Non-Financial Assets		
Tangible capital assets (Note 10)	525,021,658	495,784,736
Inventory of supplies	1,147,765	1,045,591
Prepaid expenses and deposits	2,153,337	1,145,524
	528,322,760	497,975,851
Accumulated Surplus (Note 11)	\$ 675,279,247	\$619,922,465

Contractual obligations (Note 16) Contingent liabilities (Note 18)

Deputy City Manager/CFO

Mayor

The accompanying notes are an integral part of these financial statements

For the year ended December 31	Financial Plan 2018	2018	2017
	(Note 19)		
Revenue			
Taxation (Note 12)	\$133,485,983	\$ 133,547,760	\$127,697,471
Net grants in lieu of taxes	6,186,400	6,249,533	6,328,534
Sale of goods and services	48,215,251	54,890,533	51,152,653
Sale of water	19,760,763	21,040,252	20,516,753
Licences and permits	4,509,840	5,273,383	4,417,980
Fines	3,255,000	3,767,054	3,399,598
Rentals and leases	1,480,817	1,536,055	1,489,176
Other penalties and interest	790,000	656,745	658,474
Investment income	2,700,000	5,418,758	3,493,023
Unconditional transfers (Note 13)	1,755,000	1,861,494	1,755,723
Conditional transfers (Note 13)	5,258,000	5,002,380	8,708,374
Actuarial adjustment on debt	-	912,982	781,729
Miscellaneous (Note 14)	10,095,133	14,114,047	8,337,747
	237,492,187	254,270,976	238,737,235
Expenses			
General government	21,247,635	18,096,703	16,868,104
Protective services	75,837,496	76,001,095	75,128,184
Transportation services	24,794,439	29,112,312	25,980,557
Environmental and public health services	8,122,039	7,835,510	7,614,739
Social services and housing	1,048,186	1,250,590	1,550,606
Planning and development	15,290,711	17,381,621	15,353,385
Parks, recreation and cultural services	30,493,687	30,273,382	28,937,509
Water utility	14,660,592	15,106,478	14,257,562
Sewer utility	3,890,415	3,856,503	3,561,492
-			
	195,385,200	198,914,194	189,252,138
Annual Surplus	42,106,987	55,356,782	49,485,097
Accumulated Surplus, beginning of year	619,922,465	619,922,465	570,437,368
Accumulated Surplus, end of year	\$662,029,452	\$ 675,279,247	\$619,922,465

The Corporation of the City of Victoria Statement of Operations

The Corporation of the City of Victoria Statement of Change in Net Financial Assets

For the year ended December 31	F	inancial Plan 2018	2018	2017
<u> </u>		(Note 19)		
Annual Surplus Net acquisition of tangible capital assets Amortization of tangible capital assets Gain on disposal of tangible capital assets Proceeds on disposal of tangible capital assets	\$	42,106,987 \$ (95,200,000) 10,000,000 - -		\$ 49,485,097 (52,894,881) 11,872,574 (112,225) 112,225
		(43,093,013)	29,236,921	8,462,790
Net consumption of inventory of supplies Net acquisition (use) of prepaid expenses		-	(102,174)	(81,378)
and deposits		-	(1,007,813)	34,051
Change in Net Financial Assets		(43,093,013)	25,009,873	8,415,463
Net Financial Assets, beginning of year		121,946,614	121,946,614	113,531,151
Net Financial Assets, end of year	\$	78,853,601 \$	146,956,487	\$121,946,614

The Corporation of the City of Victoria Statement of Cash Flows

For the year ended December 31	2018	2017
Cash provided by (used in):		
Operating Transactions Annual surplus Items not involving cash Amortization of tangible capital assets Gain on disposal of tangible capital assets Change in future employee benefits and other liability Actuarial adjustment on debt	\$ 55,356,782 13,334,709 (8,651) 208,513 (912,982)	11,872,574 (112,225) 637,064
Changes in non-cash operating assets and liabilities Accounts receivable other Property taxes receivable Mortgage receivable Other assets Restricted cash Accounts payable and accrued liabilities Deposits and prepayments Deferred revenue Inventory of supplies Prepaid expenses and deposits	(116,974) 163,727 (27,529) (54,976) (27,053) (827,390) 1,974,601 5,726,640 (102,174) (1,007,813) 73,679,430	(3,035,800) 862,924 (26,680) 466 (118,426) 2,330,293 2,057,026 5,539,233 (81,378) 34,051 68,662,490
Capital Transactions Acquisition of tangible capital assets Proceeds on disposal of tangible capital assets	(42,634,040) 71,060	(52,894,881) 112,225
Investing Transactions Net increase in portfolio investments	(42,562,980)	(52,782,656) (1,000,000)
Financing Transactions Debt issued Debt repayments	- (3,064,671)	9,600,000 (2,691,090)
	(3,064,671)	6,908,910
Increase (decrease) in Cash and Cash Equivalents	(5,048,221)	21,788,744
Cash and Cash Equivalents, beginning of year	110,003,479	88,214,735
Cash and Cash Equivalents, end of year	\$ 104,955,258	\$110,003,479

December 31, 2018

The Corporation of the City of Victoria (the "City") is incorporated and operates under the provisions of the Local Government Act and the Community Charter of British Columbia. The City provides municipal services such as: protective services, transportation services, environmental and public health services, community planning, parks, recreation and community development, water utility, sewer utility and other general government operations.

The financial statements of The Corporation of the City of Victoria (the "City") are prepared by management in accordance with Canadian public sector accounting standards as recommended by the Public Sector Accounting Board of the Chartered Professional Accountants Canada. Significant accounting policies adopted by the City are as follows:

1. Significant Accounting Policies

(a) Reporting Entity

The financial statements include a combination of all the assets, liabilities, accumulated surplus, revenues and expenses of all of the City's activities and funds. Inter-departmental balances and organizational transactions have been eliminated.

The financial statements exclude trust assets that are administered for the benefit of external parties (Note 15).

(b) Basis of Accounting

The City follows the accrual method of accounting for revenues and expenses. Revenues are accounted for in the year in which they are earned and measurable. Expenses are recognized as they are incurred and measurable as a result of receipt of goods or services and/or the creation of a legal obligation to pay.

(c) Government Transfers

Government transfers are recognized in the financial statements as revenues in the period the transfers are authorized and any eligibility criteria have been met, except when and to the extent that the transfer gives rise to an obligation that meets the definition of a liability for the recipient government. Transfers received which meet the definition of a liability are included in deferred revenue and are recognized over the period that the liability is settled.

(d) Deferred Revenue

Certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred or the services are performed.

(e) Deposits and Prepayments

Receipts restricted by third parties for future services or repayment are deferred and reported as deposits and are refundable under certain circumstances. Deposits and prepayments are recognized as revenue when qualifying expenditures are incurred.

1. Significant Accounting Policies (Continued)

(f) Taxation Revenue

Taxes are recorded at estimated amounts when they meet the definition of an asset, have been authorized and the taxable event occurs. Annual levies for non-optional municipal services and general administrative services are recorded as taxes for municipal services in the year they are levied. Taxes receivable are recognized net of an allowance for anticipated uncollectible amounts. Levies imposed by other taxing authorities are not included as taxes for municipal purposes.

Through the British Columbia Assessment's appeal process, taxes may be adjusted by way of supplementary roll adjustments. The effects of these adjustments on taxes are recognized at the time they are awarded.

(g) Investment Income

Investment income is reported as revenue in the period earned. When required by the funding agreement, investment income earned on deferred revenue is deferred and forms part of the deferred revenue balance.

(h) Cash and Cash Equivalents

Cash equivalents include short term highly liquid investments with a term to maturity of 90 days or less at acquisition. Cash equivalents also include investments in the Municipal Finance Authority of British Columbia ("MFA") Money Market Funds which are recorded at cost plus earnings reinvested in the funds.

(i) Long-Term Debt

Long-term debt is recorded net of related sinking fund balances and actuarial earnings.

(j) Employee Future Benefits

- (i) The City and its employees make contributions to the GVLRA- CUPE Long Term Disability Trust and Municipal Pension Plan. As these are multi-employer pension plans, contributions are expensed as incurred.
- (ii) Sick leave and other retirement benefits are also available to the City's employees. The costs of these benefits are actuarially determined based on years of service and best estimates of retirement ages and expected future salary and wage increases. The obligations under these benefit plans are accrued based on projected benefits as the employees render services necessary to earn the future benefits.

December 31, 2018

1. Significant Accounting Policies (Continued)

(k) Non-Financial Assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations.

(i) Tangible Capital Assets

Tangible capital assets are recorded at cost which includes amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The costs, less residual value, of the tangible capital assets, excluding land, are amortized on a straight line basis over their estimated useful lives as follows:

	Useful life in years
Land improvements	15-50
Buildings	20-50
Furniture, equipment, technology and motor vehicl	es 5-25
Roads, bridges and highways	10-80
Water infrastructure	20-125
Sewer infrastructure	50-100
Drainage infrastructure	50-100

Tangible capital assets are written down when conditions indicate that they no longer contribute to the City's ability to provide goods and services, or when the value of future economic benefits associated with the asset are less than the book value of the asset. Assets under construction are not amortized until the asset is available for service. The City does not capitalize interest costs associated with the acquisition or construction of a tangible capital asset.

(ii) Contributions of Tangible Capital Assets

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt and also are recorded as revenue.

(iii) Natural Resources

Natural resources are not recognized as assets in the financial statements.

(iv) Works of Art and Cultural and Historic Assets

Works of art and cultural and historic assets are not recorded as assets in these financial statements.

December 31, 2018

1. Significant Accounting Policies (Continued)

(k) Non-Financial Assets (Continued)

(v) Leased Tangible Capital Assets

Leases which transfer substantially all of the benefits and risks incidental to ownership of property are accounted for as leased tangible capital assets. All other leases are accounted for as operating leases and the related payments are charged to expenses as incurred.

(vi) Inventories of Supplies

Inventories of supplies held for consumption are recorded at the lower of cost and replacement cost.

(vii) Tangible Capital Assets Disclosed at Nominal Values

Where an estimate of fair value could not be made upon adoption of accounting standard PSAS 3150 - Tangible Capital Assets, the tangible capital asset was recognized at a nominal value.

(I) Use of Estimates

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the period. Significant estimates include assumptions used in estimating useful lives of tangible capital assets, estimating provisions for accrued liabilities, estimates related to contaminated sites and in performing actuarial valuations of employee future benefits. Actual results could differ from these estimates.

(m) Contaminated Sites

Contaminated sites are a result of contamination being introduced into air, soil water or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard. Liabilities are recorded net of any expected recoveries. A liability for remediation of contaminated sites is recognized when all the following criteria are met:

- (i) an environmental standard exists;
- (ii) contamination exceeds the environmental standard;
- (iii) the Authority is directly responsible or accepts responsibility;
- (iv) It is expected that future economic benefits will be given up; and
- (v) a reasonable estimate of the amount can be made.

The liability is recognized as management's estimate of the cost of post-remediation including operation, maintenance and monitoring that are an integral part of the mediation strategy for a contaminated site. No liability for contaminated sites exists as at December 31, 2017 or 2018.

December 31, 2018

2. Cash and Cash Equivalents

	2018	2017
Cash MFA Money Market Funds Guaranteed investment certificate	\$ 31,423,204 73,532,054 -	\$ 25,475,696 69,527,783 15,000,000
	\$ 104,955,258	\$110,003,479

3. Accounts Receivable

		2018	2017	
Sewer Water Grants GST and carbon tax Investment interest income Parks, recreation and community development Municipal tickets Victoria police department Rental properties Permits Garbage Third party billing	\$	3,850,910 14,885,088 2,466,218 455,020 1,461,091 2,571,827 1,585,811 1,160,651 64,334 475,856 532,044 544,892	\$ 3,468,768 14,800,754 4,741,274 772,560 923,120 2,304,463 1,411,054 875,504 69,053 334,811 505,837 406,507	•
Miscellaneous Valuation allowance	_	2,099,374 (1,035,335)	· · · · ·	-
	\$	31,117,781	\$ 31,000,807	-

4. Portfolio Investments

	Yield	Maturity	2018	2017
Schedule 1 bank bonds Term deposits 2.35	3.10% % to 3.07%	December 17, 2019 December 24, 2019	\$ 9,000,000 _162,000,025	\$ 137,900,025
			\$ 171,000,025	\$137,900,025

Portfolio investments are comprised of Canadian bank bonds and Guaranteed Investment Certificates of Canadian Banks and Credit Unions with yields of 2.35% to 3.07% (2017 - 1.88% to 2.25%), and maturity dates to December 24, 2019. The City's investments are carried at cost which approximates market values.

5. Mortgage Receivable

In 2011, the Federal Government of Canada entered into an agreement with the Capital Regional District to provide a financial contribution for new permanent, safe, transitional and supportive housing. Subsequently, the Capital Regional District entered into a sub project funding agreement in which \$1,200,000 was contributed to the City towards the purchase of two properties within the City. The agreement states that if the properties are not operated for their intended purpose or are sold and the proceeds of disposition are not applied to providing similar services then the City will be required to repay the contribution amount. The amount of the required repayment is dependent on the length of time that the intended purpose of the contribution is met and extends to March 31, 2026 at which point no further repayment is required.

In 2013, one of the properties was purchased by Provincial Rental Housing Corporation. In 2015, the remaining property was purchased by a not-for-profit housing society and a mortgage of \$1,300,000 was issued by the City. The mortgage bears no interest and is secured by the property. Payment is not due until the mortgage matures on September 15, 2029. The mortgage is guaranteed by BC Housing Management Commission, therefore if the not-for-profit organization defaults on the terms of the Ioan, BC Housing Management Commission assumes responsibility for the Ioan repayment. The balance represents the present value of the payment, using the City's estimated cost of borrowing.

Both purchases include transfer of the funding agreement repayment obligation applicable to each property.

December 31, 2018

6. Accounts Payable and Accrued Liabilities

11,055,700 3,156,782 7,940,805	\$	8,662,899 3,484,069
717,393 651,689 437,644 2,374,072 1,916,051 86,472 130,151		7,213,279 6,192,934 686,706 445,004 1,378,996 1,003,683 81,830 140,112 96,469
19,565	\$	20,162
	651,689 437,644 2,374,072 1,916,051 86,472 130,151 92,429 19,565	651,689 437,644 2,374,072 1,916,051 86,472 130,151 92,429 19,565

7. Deferred Revenue

	 2018	2017
Building permit fees Development cost charges General operating deferred revenue	\$ 7,182,343 19,388,787 4,031,691	\$ 5,612,043 15,973,761 3,290,377
	\$ 30,602,821	\$ 24,876,181
Building permit fees	 2018	2017
Opening balance of building permit fees Add: fees and contributions received Less: revenue earned and/or fees refunded	\$ 5,612,043 3,917,843 (2,347,543)	3,958,073 3,666,196 (2,012,226)
	\$ 7,182,343	\$ 5,612,043
Development cost charges	2018	2017
Opening balance of unspent funds Add: development cost charges received during year Add: interest earned Less: amount spent on projects and recorded as revenue	\$ 15,973,761 3,174,580 354,619 (114,173)	\$ 13,534,862 2,474,357 216,357 (251,815)
	\$ 19,388,787	\$ 15,973,761

December 31, 2018

7. Deferred Revenue (Continued)

Development cost charges include the following:

	 2018	2017
Water and environment Transportation	\$ 715,316 7,844,455	\$ 748,809 6,614,537
Water Drainage	883,940 522,365	676,462 393,136
Sewage Parkland acquisition and development	 3,301,083 6,121,628	2,720,171 4,820,646
	\$ 19,388,787	\$ 15,973,761

There are no waivers and/or reductions in development cost charges during 2018 or 2017.

8. Long-Term Debt

The City issues debt instruments through the Municipal Finance Authority ("MFA"), pursuant to security issuing bylaws under authority of the Local Government Act, to finance certain capital expenditures. Sinking fund balances, managed by the MFA, are used to reduce long-term debt. Interest rates on long-term debt range from 2.10% to 4.90%. The weighted average interest rate for 2018 was 2.91% (2017 - 3.03%).

(a) Gross amount of debt and the repayment and actuarial earnings to retire the debt are as follows:

			Repayment &			
		Gross	actuarial	Net debt	Net debt	Year of
	Rate	debt	earnings	2018	2017	Maturity
Issue 79	2.10%	10,000,000	(3,341,759)	6,658,241	6,964,861	2033
Issue 80	2.40%	10,000,000	(3,287,481)	6,712,519	7,014,160	2033
Issue 81	2.40%	10,000,000	(3,052,111)	6,947,889	7,241,543	2034
Issue 102	2.25%	4,509,000	(3,046,901)	1,462,099	1,796,523	2022
Issue 103	4.65%	1,800,000	(1,109,083)	690,917	822,398	2023
Issue 105	4.90%	5,240,015	(2,833,472)	2,406,543	2,772,968	2024
Issue 110	4.50%	5,200,000	(2,462,893)	2,737,107	3,088,846	2025
Issue 115	3.89%	10,200,000	(2,727,336)	7,472,664	7,908,274	2031
Issue 130	3.00%	23,200,000	(3,336,686)	19,863,314	20,747,183	2034
Issue 139	2.10%	5,500,000	(418,485)	5,081,515	5,293,850	2036
Issue 142	3.15%	9,600,000	(359,855)	9,240,145	9,600,000	2037
	_	\$ 95,249,015	\$ (25,976,062)	\$ 69,272,953	\$ 73,250,606	

8. Long-Term Debt (Continued)

(b) Future aggregate payments of net outstanding debenture debt, including sinking fund payments, over the next five years and thereafter are as follows:

2019 2020 2021 2022 2023 Thereafter	\$ 4,091,598 4,258,040 4,431,404 4,611,983 4,394,540 47,485,388
Total	\$ 69,272,953

(c) Scheduled debt repayments may be suspended in the event of excess sinking fund earnings within the MFA. Principal paid during the year was \$3,064,671 (2017 - \$2,691,090). Interest paid during the year was \$2,769,203 (2017 - \$2,668,366).

9. Employee Future Benefit Liability

Information about liabilities for the City's employee obligation is as follows:

	2018 2017
Accrued benefit obligation Balance, beginning of year Service cost Interest cost Benefits payments Immediate recognition loss/(gain) for event driven liabilities Actuarial (gain)/loss	<pre>\$ 18,270,101 \$ 18,093,001 1,298,000 1,389,300 537,300 618,700 (1,801,600) (1,364,400) 90,000 (167,700) (818,600) (298,800)</pre>
Accrued benefit obligation, end of year Less unamortized net actuarial loss Add pension over contributions due to staff Accrued benefit liability, end of year	17,575,201 18,270,101 (72,059) (1,022,577) 393,558 440,663 \$ 17,896,700 \$ 17,688,187

9. Employee Future Benefit Liability (Continued)

The accrued benefit obligation and the benefit costs for the year were estimated by actuarial valuation as of December 31, 2018 by an independent actuarial firm. Key estimates were used in the valuation including the following:

	2018	2017
Discount rates Expected future inflation rates Expected wage and salary increases Estimated average remaining service life	3.30% 2.25% 2.33% to 4.38%	2.90% 2.25% 2.33% to 4.38%
of employees	11 years	11 years

The accrued benefit liability includes both vested and non-vested amounts as follows:

	City	Police	2018	2017
Vested benefits Non-vested benefits	\$ 4,828,606 4,015,957	\$ 8,052,435 999,702	\$12,881,041 5,015,659	\$ 12,185,123 5,503,064
Total accrued benefit liabilities Charged to operating fund	8,844,563	9,052,137	17,896,700	17,688,187
surplus in current and past years	(4,828,605)	(7,676,753)	(12,505,358)	(11,722,766)
Portion of benefits charged against reserves	\$ 4,015,958	\$ 1,375,384	\$ 5,391,342	\$ 5,965,421

Vested benefits include lump sum payments, death benefits, and certain sick leave and vacation in the year of retirement benefits. Vested benefits are contractually required to be paid to an employee regardless of their future employment. Non-vested benefits include long service leave, personal leave program and certain sick leave programs. Non-vested benefits are conditional upon future employment.

GVLRA - CUPE Long Term Disability Trust

The Trust was established January 1, 1987 as a result of negotiations between the Greater Victoria Labour Relations Association representing a number of employers and the Canadian Union of Public Employees representing a number of CUPE locals. The Trust's sole purpose is to provide a long term disability income benefit plan. The City and its employees each contribute equal amounts into the Trust. The total plan provision for approved and unreported claims was actuarially determined as of December 31, 2017. At December 31, 2017, the total plan provision for approved claim was \$15,844,900 and the provision for unreported claims was \$1,332,400 with an accumulated surplus of \$3,852,573. The total plan provision for approved and unreported claims and net surplus or deficit at December 31, 2018 will be available later in 2019.

The City paid \$561,314 (2017 - \$584,709) for employer contributions and City employees paid \$561,314 (2017 - \$584,709) for employee contributions to the Plan in fiscal 2018.

9. Employee Future Benefit Liability (continued)

Municipal Pension Plan

The City of Victoria and its employees contribute to the Municipal Pension Plan (a jointly trusteed pension plan) (the "Plan"). The Board of Trustees, representing Plan members and employers, is responsible for administering the Plan, including investment of assets and administration of benefits. The Plan is a multi-employer defined benefit pension plan. Basic pension benefits provided are based on a formula. As at December 31, 2017, the Plan has about 197,000 active members and approximately 95,000 retired members. Active members include approximately 39,000 contributors from local governments.

Every three years, an actuarial valuation is performed to assess the financial position of the Plan and adequacy of the funding. The actuary determines an appropriate combined employer and member contribution rate to fund the Plan. The actuary's calculated contribution rate is based on the entry-age normal cost method, which produces the long-term rate of member and employer contributions sufficient to provide benefits for average future entrants to the Plan. This rate may be adjusted for the amortization of any actuarial funding surplus and will be adjusted for the amortization of any unfunded actuarial liability.

The most recent valuation for the Municipal Pension Plan as of December 31, 2015, indicated a \$2,224 million funding surplus for basic pension benefits on a going concern basis. As a result of the 2015 basic account actuarial valuation surplus and pursuant to the joint trustee agreement, \$1,927 million was transferred to the rate stabilization account and \$297 million of the surplus ensured the required contribution rates remained unchanged. The next valuation will be as at December 31, 2018, with results available later in 2019.

Employers participating in the Plan record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the Plan records accrued liabilities and accrued assets for the Plan in aggregate, resulting in no consistent and reliable basis for allocating the obligation, assets and costs to individual employers participating in the Plan.

The City of Victoria paid \$11,515,427 (2017 - \$11,428,849) for employer contributions and City of Victoria employees paid \$9,089,467 (2017 - \$8,964,286) for the Plan in fiscal 2018.

10. Tangible Capital Assets

	Land & land improvements	Buildings	Furniture, equipment, technology, motor vehicles	Roads, bridges, highways	Water infrastructure	Sewer infrastructure	Drainage infrastructure		2018 Total	2017 Total
Cost, beginning of year Additions Disposals/transfers	\$ 138,382,972 \$ 77,121 -	112,096,953 2,563,244 -	\$ 75,414,390 4,655,474 (572,204)	\$ 109,137,764 113,357,520 -	\$ 68,644,720 4,282,795	\$ 24,210,056 3,879,337	\$ 23,725,459 1,354,116 -	\$ 115,308,436 \$ 17,375,364 (104,910,930)	666,920,750 \$ 147,544,971 (105,483,134)	615,114,599 58,388,705 (6,582,554)
Cost, end of year	138,460,093	114,660,197	79,497,660	222,495,284	72,927,515	28,089,393	25,079,575	27,772,870	708,982,587	666,920,750
Accumulated amortization, beginning of year Disposals Amortization	364,846	45,824,855 - 2,939,857	51,390,274 (509,795) 5,390,730	53,990,355 - 3,709,876	10,156,679 - 645,169	6,039,089 - 299,735	3,369,917 - 246,829	- - -	171,136,015 (509,795) 13,334,709	160,352,170 (1,088,730) 11,872,574
Accumulated amortization,end of year	467,359	48,764,712	56,271,209	57,700,231	10,801,848	6,338,824	3,616,746	-	183,960,929	171,136,014
Net carrying amount, end of year	\$ 137,992,734 \$	65,895,485	\$ 23,226,451	\$ 164,795,053	\$ 62,125,667	\$ 21,750,569	\$ 21,462,829	\$ 27,772,870 \$	525,021,658 \$	495,784,736

a.) Work in Progress - Assets under construction having a value of \$27,772,870 (2017 - \$115,308,436) have not been amortized. Amortization of these assets will commence when the asset is put into service.

- b.) Contributed Assets No contributed assets have been recognized in 2018 or 2017.
- c.) Tangible Capital Assets Disclosed at Nominal Values Where an estimate of fair value could not be made, the tangible capital asset was recognized at a nominal value.
- d.) Works of Art and Historical Treasures The City manages and controls various works of art and non-operational historical cultural assets. These assets are not recorded as tangible capital assets are not amortized.
- e.) Write down of Tangible Capital Assets No write down of tangible capital assets occurred during 2018 or 2017.
- f.) Leased Tangible Capital Assets Leases which transfer substantially all of the benefits and risks incidental to ownership of property are accounted for as leased tangible capital assets. All other leases are accounted for as operating leases and the related payments are charged to expenses as incurred.

December 31, 2018

11. Accumulated Surplus

Accumulated surplus consists of individual fund surplus and reserve funds as follows:

	2018	2017
Surplus Equity in tangible capital assets	\$ 455,615,655	\$422,401,080
Non-Statutory Reserve Accounts Development Stabilization Reserve Account	1,880,449	327,846
Reserves Operating Fund Financial Stability Reserves Equipment and Infrastructure Replacement Fund Tax Sale Lands Fund Parks and Greenways Acquisition Fund Local Amenities Victoria Housing Fund Climate Action Art in Public Places Downtown Core Area Public Realm Improvements Downtown Heritage Building Seismic Upgrades Less: Underfunded employee benefit obligation (Note 9)	4,544,049 60,145,602 146,796,907 3,975,956 2,886,917 965,636 2,230,915 794,445 467,467 216,180 150,411 (5,391,342)	4,026,427 54,794,382 131,429,908 5,789,588 2,724,295 754,439 1,950,332 850,691 596,335 153,451 89,112 (5,965,421)
Total reserves	219,663,592	197,521,385
	\$ 675,279,247	\$619,922,465

12. Taxation

Taxation revenue, reported on the Statement of Operations is made up of the following:

	F	inancial Plan		
		2018	2018	2017
General taxation				
General municipal purposes	\$	130,751,783	\$ 130,751,326	\$124,916,051
Utility 1% tax		1,329,000	1,329,555	1,300,830
Collections for other governments		, - ,	, ,	, ,
Capital Regional District		-	23,152,530	21,072,574
School Authorities		-	49,533,747	48,471,680
Regional Hospital District		-	7,792,266	7,681,732
Municipal Finance Authority		-	6,857	5,971
BC Assessment Authority		-	1,530,969	1,463,498
BC Transit		-	8,520,191	8,673,719
Business Improvement Association		-	1,066,050	1,035,314
Special assessments				
Boulevard frontage		535,200	535,042	538,235
Specified area improvement		81,000	138,852	150,370
Sewer frontage		789,000	792,985	791,985
Hotel tax				
Tourism Victoria		-	-	-
Victoria Conference Centre		-	-	-
		133,485,983	225,150,370	216,101,959
Less taxes levied for other authorities				
Capital Regional District		_	23,152,530	21,072,574
School Authorities			49,533,747	48,471,680
Regional Hospital District		-	7,792,266	7,681,732
Municipal Finance Authority		-	6,857	5,971
BC Assessment Authority		-	1,530,969	1,463,498
BC Transit		-	8,520,191	8,673,719
Business Improvement Association		-	1,066,050	1,035,314
			91,602,610	88,404,488
		-	₹1,002,010	00,404,400
Net taxes available for municipal purposes	\$	133,485,983	\$133,547,760	\$127,697,471

13. Government Transfers

The City recognizes the transfer of government funding as revenues in the period that the events giving rise to the transfer occurred. The Government transfers reported on the Statement of Operations are:

	Fir	nancial Plan 2018	2018		2017
Unconditional transfers Traffic fine revenue sharing	\$	1,755,000	\$ 1,861,494	\$	1,755,723
Conditional transfers	+		+ .,	,	
Jail		34,000	28,947		38,884
Gas tax		3,591,000	3,590,746		3,474,900
Infrastructure grants:					
General capital		250,000	-		1,019,492
Johnson Street Bridge		1,383,000	1,382,687		3,550,355
Cost-sharing agreements: General capital		-	-		624,743
		5,258,000	5,002,380		8,708,374
	\$	7,013,000	\$ 6,863,874	\$	10,464,097

Traffic Fine Revenue Sharing program is an unconditional grant provided to municipalities to assist in ensuring community safety and addressing community specific strategic priorities. The program returns 100% of net revenues from traffic violations to municipalities that are directly responsible for paying for policing.

Gas Tax is provided by the Government of Canada. The use of the funding is established by a funding agreement between the City and the Union of British Columbia Municipalities. These funds may be used towards designated infrastructure projects that achieve positive environmental results.

Infrastructure grants related to the Johnson Street Bridge Replacement Project are restricted to eligible expenses as defined by the funding agreement established between the City, Union of British Columbia Municipalities and The Government of Canada's Building Canada Fund Program.

14. Miscellaneous Revenue

	Fir	nancial Plan		
		2018	2018	2017
Third party billing, cost sharing and				
recoveries	\$	6,208,010	\$ 8,853,770	\$ 3,658,808
Arena lease equivalent, share of naming				
rights and ticket surcharge		634,000	738,040	504,133
CREST levy		400,000	341,672	338,395
Rezoning applications		371,250	1,237,618	984,657
Dog licences and fines		210,000	384,722	355,476
Bus shelter advertising		150,000	171,765	188,264
Tax certificates		125,000	127,060	145,585
Bonus density		-	280,341	-
Traffic and sidewalk permits		138,250	126,487	118,203
Fortis franchise fee		574,000	573,805	542,359
Development cost charges		671,000	105,147	251,815
Other: administrative fees, lease fees,				
information sales and asset disposals		613,623	1,173,620	1,250,052
	\$	10,095,133	\$ 14,114,047	\$ 8,337,747

. . . .

Third party billing and CREST levy are offset by expenses therefore budget variance has no impact on the City's operating surplus. Ticket surcharge revenue from the arena is impacted by arena annual operational activity. Amounts for bonus density are not determinable in advance, and do not impact operating surplus as balances are transferred to reserves, therefore no budget amount is provided in the Financial Plan.

15. Trust Funds

Trust funds administered by the City have not been included in the Statement of Financial Position nor have their operations been included in the Statement of Operations .

	 2018	2017
Ross Bay Cemetery Nature Interpretation Centre Bastion Square Revitalization	\$ 1,024,932 632,668 242,524	\$ 972,181 618,928 237,256
	\$ 1,900,124	\$ 1,828,365

The Ross Bay Cemetery Trust is a fund for the non-commercial Ross Bay Cemetery and is used for perpetual maintenance.

The Nature Interpretation Centre is a trust for the construction of a nature interpretation centre in Beacon Hill Park.

The Bastion Square Revitalization Trust is a trust received from the Bastion Square Association Society for the sole purpose of improving Bastion Square.

16. Contractual obligations

In the normal course of business, the City enters into commitments for both capital and operational expenses. These commitments have been budgeted for within the appropriate annual budget and have been approved by Council.

17. Contractual rights

Contractual rights are rights to economic resources arising from contracts or agreements that will result in revenues and assets in the future. The significant contractual rights that existed at December 31, 2018 are as follows:

Lease revenue

The City has entered into a number of fixed term lease agreements for the use of City owned land and/or buildings that are anticipated to provide the City with future revenues.

Developer contributions

The City has entered into a number of public works development agreements which require the developers to contribute various infrastructure assets to the City. The timing and extent of these future contributions vary depending on development activity and fair value of the assets received at time of contribution, which cannot be determined with certainty at this time.

18. Contingent Liabilities

The City is a defendant in various lawsuits. The City records an accrual in respect of legal claims that are likely to be successful and for which a liability amount is reasonably determinable. The remaining claims, should they be successful as a result of litigation, will be recorded when a liability is likely and determinable. Included in reserve funds is an insurance reserve of \$4,003,695 (2017 - \$3,916,744), maintained to offset settlements and insurance coverage is maintained to provide for insurable claims should they exceed the liability deductible of \$1,000,000 in any year. As of November 2008, the City joined the Municipal Insurance Association and all insurable claims from that date forward will be subject to a liability deductible of \$250,000 in any year.

Change orders for significant additional construction costs have been presented to the City by the contractor responsible for the construction of the Johnson Street Bridge. A smaller amount has been claimed to be owing by the City for additional fees by the designer of the Bridge. The City disputes that it owes any amount to either party. Litigation has been commenced by both parties and the City is represented by legal counsel. Any settlement is subject to approval by City Council.

18. Contingent Liabilities (Continued)

Under borrowing arrangements with the Municipal Finance Authority, the City is required to lodge security by means of demand notes and interest bearing cash deposits based on the amount of the borrowing. As a condition of these borrowings, a portion of the debenture proceeds is withheld by the MFA as a debt reserve fund. These deposits are included in the City's financial assets as restricted cash and are held by the MFA as security against the possibility of debt repayment default. If the debt is repaid without default, the deposits are refunded to the City. At December 31, 2018 the balance of the deposits was \$1,270,467 (2017 - \$1,243,414). At December 31, 2018 there were contingent demand notes of \$2,490,784 (2017 - \$2,490,784) which are not included in the financial statements of the City.

Capital Regional District debt, under provisions of the Local Government Act, is a direct, joint and several liability of the Capital Regional District and each member municipality within the Capital Regional District, including the City.

The City of Victoria and the District of Saanich established the Board of Cemetery Trustees of Greater Victoria (the "Board") in 1922 under the Municipal Cemeteries Act. The Board is a not-for profit organization that operates the Royal Oak Burial Park. The terms of the agreement provides the Board a borrowing limit of \$3 million with the City and the District of Saanich providing equal guarantee. At December 31, 2018 the Board had an outstanding demand Ioan of \$1,196,655 (2017 - \$1,819,791) with the Bank of Montreal and Iong-term debt of \$821,814 (2017 - \$884,041) through the Municipal Finance Authority. The City's guarantee portion of the outstanding debt at December 31, 2018 is \$1,009,235 (2017 - \$1,351,916).

The City is reviewing environmental objectives and potential liabilities for its activities and properties including potential site reclamation obligations. The amount of any such obligations is not presently determinable.

The City is a shareholder and member of Capital Regional Emergency Service Telecommunications (CREST) Incorporated, which provides centralized emergency communications and related public safety information services to municipalities, regional districts, the provincial and federal governments and their agencies, and emergency service organizations throughout the Greater Victoria region and the Gulf Islands. Members' obligations to share in funding ongoing operations and any additional costs relating to capital assets are to be contributed pursuant to a Members' Agreement.

19. Financial Plan Data

The financial plan data presented in these financial statements is based upon the 2018 operating and capital financial plan approved by Council on April 26, 2018. The table below reconciles the approved financial plan to the financial plan figures reported in these financial statements.

Taxation \$ 139,672,383 \$ 139,672, User fees and other revenue 67,976,014 67,976, Other 29,843,790 29,843, 237,492,187 237,492, Expenses General government 19,782,037 21,247, Protective services 74,554,425 75,837, Transportation services 20,445,572 24,794, Environmental and public health services 7,722,993 8,122, Social services and housing 1,048,186 1,048, Planning and development 14,754,356 15,290, Parks, recreation and cultural services 29,235,230 30,493, Water utility 3,665,636 3,890, Amortization 10,000,000 195,385,200 195,385, 42,106,987 42,106, 42,106, 42,106, Less: Capital expenditures (95,200,000) (3,064,671) Add: 21 20,000 20,000) 20,000		Financial plan bylaw	Financial statement budget
User fees and other revenue Other 67,976,014 67,972,93 8,122 97,93 8,122	Revenues		
Other 29,843,790 29,843 237,492,187 237,492 Expenses 237,492,187 237,492 Expenses 19,782,037 21,247 Protective services 74,554,425 75,837 Transportation services 20,445,572 24,794 Environmental and public health services 7,722,993 8,122 Social services and housing 1,048,186 1,048 Planning and development 14,754,356 15,290 Parks, recreation and cultural services 29,235,230 30,493 Water utility 3,665,636 3,890 Amortization 10,000,000 195,385,200 195,385 Less: Capital expenditures (95,200,000) 195,385 Less: Capital expenditures (95,200,000) (3,064,671) Add: 20,000 20,000 20,000		\$	
Expenses 237,492,187 237,492 Expenses 9,782,037 21,247 Protective services 74,554,425 75,837 Transportation services 20,445,572 24,794 Environmental and public health services 7,722,993 8,122 Social services and housing 1,048,186 1,048 Planning and development 14,754,356 15,290 Parks, recreation and cultural services 29,235,230 30,493 Water utility 3,665,636 3,890 Amortization 10,000,000 195,385,200 195,385 42,106,987 42,106 42,106 Less: Capital expenditures (95,200,000) (3,064,671) Add: 20,200,000 20,000 20,000			67,976,014
Expenses 19,782,037 21,247, Protective services 74,554,425 75,837, Transportation services 20,445,572 24,794, Environmental and public health services 7,722,993 8,122, Social services and housing 1,048,186 1,048, Planning and development 14,754,356 15,290, Parks, recreation and cultural services 29,235,230 30,493, Water utility 14,176,765 14,660, Sewer utility 3,665,636 3,890, Amortization 10,000,000 195,385,200 195,385, Less: Capital expenditures (95,200,000) (3,064,671) Add: 	Other	 29,843,790	29,843,790
General government 19,782,037 21,247, Protective services 74,554,425 75,837, Transportation services 20,445,572 24,794, Environmental and public health services 7,722,993 8,122, Social services and housing 1,048,186 1,048, Planning and development 14,754,356 15,290, Parks, recreation and cultural services 29,235,230 30,493, Water utility 14,176,765 14,660, Sewer utility 3,665,636 3,890, Amortization 10,000,000 195,385,200 Less: Capital expenditures (95,200,000) Debt repayment (3,064,671) Add: 42,106,987 42,106,987		 237,492,187	237,492,187
General government 19,782,037 21,247, Protective services 74,554,425 75,837, Transportation services 20,445,572 24,794, Environmental and public health services 7,722,993 8,122, Social services and housing 1,048,186 1,048, Planning and development 14,754,356 15,290, Parks, recreation and cultural services 29,235,230 30,493, Water utility 14,176,765 14,660, Sewer utility 3,665,636 3,890, Amortization 10,000,000 195,385,200 Less: Capital expenditures (95,200,000) Debt repayment (3,064,671) Add: 42,106,987 42,106,987	Expenses		
Transportation services 20,445,572 24,794 Environmental and public health services 7,722,993 8,122 Social services and housing 1,048,186 1,048 Planning and development 14,754,356 15,290 Parks, recreation and cultural services 29,235,230 30,493 Water utility 14,176,765 14,660 Sewer utility 3,665,636 3,890 Amortization 10,000,000 195,385,200 Less: Capital expenditures (95,200,000) Debt repayment (3,064,671) Add: 4d: 14	•	19,782,037	21,247,635
Environmental and public health services 7,722,993 8,122 Social services and housing 1,048,186 1,048 Planning and development 14,754,356 15,290 Parks, recreation and cultural services 29,235,230 30,493 Water utility 14,176,765 14,660 Sewer utility 3,665,636 3,890 Amortization 10,000,000 195,385,200 Less: Capital expenditures (95,200,000) Debt repayment (3,064,671) Add: 29,230,000 10,000,000	Protective services	74,554,425	75,837,496
Social services and housing 1,048,186 1,048 Planning and development 14,754,356 15,290 Parks, recreation and cultural services 29,235,230 30,493 Water utility 14,176,765 14,660 Sewer utility 3,665,636 3,890 Amortization 10,000,000 195,385,200 195,385 Less: Capital expenditures (95,200,000) 42,106 Debt repayment (3,064,671) Add:	Transportation services	20,445,572	24,794,439
Planning and development 14,754,356 15,290, Parks, recreation and cultural services 29,235,230 30,493, Water utility 14,176,765 14,660, Sewer utility 3,665,636 3,890, Amortization 10,000,000 195,385,200 195,385, Less: Capital expenditures (95,200,000) 42,106,987 42,106, Less: Capital expenditures (95,200,000) (3,064,671) 4dd:	Environmental and public health services	7,722,993	8,122,039
Parks, recreation and cultural services 29,235,230 30,493, Water utility 14,176,765 14,660, Sewer utility 3,665,636 3,890, Amortization 10,000,000 195,385,200 Less: Capital expenditures (95,200,000) Debt repayment (3,064,671) Add: 29,235,230 30,493,	Social services and housing	1,048,186	1,048,186
Water utility 14,176,765 14,660, Sewer utility 3,665,636 3,890, Amortization 10,000,000 195,385,200 195,385,200 195,385,200 195,385, 42,106,987 42,106, Less: (95,200,000) Debt repayment (3,064,671) Add: (3,064,671)			15,290,711
Sewer utility 3,665,636 3,890, Amortization 10,000,000 195,385,200 195,385, 42,106,987 42,106, Less: (95,200,000) Debt repayment (3,064,671) Add: 2,000,000			30,493,687
Amortization 10,000,000 195,385,200 195,385, 42,106,987 42,106, Less: (95,200,000) Debt repayment (3,064,671) Add: Add:	5		14,660,592
195,385,200 195,385, 195,385,200 195,385, 42,106,987 42,106, Less: (95,200,000) Debt repayment (3,064,671) Add: (3,064,671)	5		3,890,415
Less: Capital expenditures Debt repayment Add:	Amortization	 10,000,000	-
Less: Capital expenditures (95,200,000) Debt repayment (3,064,671) Add:		 195,385,200	195,385,200
Capital expenditures (95,200,000) Debt repayment (3,064,671) Add:	1	42,106,987	42,106,987
Debt repayment (3,064,671) Add:			
Add:		· · · · /	-
	1 5	(3,004,071)	-
Intertuna transfers 56,157,684	Interfund transfers	 56,157,684	-
Annual surplus <u>\$ - \$ 42,106</u>	Annual surplus	\$ -	\$ 42,106,987

20. Segmented Information

The City of Victoria is a diversified municipal organization that provides a wide range of services to its citizens. For management reporting purposes, the City's operations and activities are organized and reported by Fund. Funds were created for the purpose of recording specific activities to attain certain objectives in accordance with special regulations, restrictions or limitations. City services are provided by departments and their activities reported within these funds. Certain functions that have been separately disclosed in the segmented information, along with the services they provide, are as follows:

(i) General Government

The General Government operations provide the functions of Corporate Administration, Finance, Human Resources, Legislative Services and any other functions categorized as non-departmental.

(ii) Protective Services

Protective Services is comprised of four different functions, including the City's Emergency Management Agency, Fire, Police and the permits and inspections function of the Sustainable Planning and Community Development department. The Emergency Management Agency prepares the City to be more prepared and able to respond to, recover from, and be aware of, the devastating effects of a disaster or major catastrophic event that will impact the community. The Fire Department is responsible for providing critical, life saving services in preventing or minimizing the loss of life and property from fire and natural or man made emergencies. The Police Department ensures the safety of the lives and property of Victoria as well as Esquimalt citizens through the enforcement of municipal bylaws, criminal laws and the laws of British Columbia, the maintenance of law and order, and the prevention of crime. The Sustainable Planning and Community Development department has a broad range of policy, regulatory and program responsibilities including processing undertakings related to permits and inspections for Building Permits, Plumbing Permits, Electrical Permits, and signs.

(iii) Transportation Services

Transportation Services is responsible for a wide variety of transportation functions such as Parking, Engineering Operations and Streets. As well, providing services around infrastructure, traffic control, transportation planning, review of land development impacts on transportation, traffic management, pedestrian and cycling issues, onstreet parking regulations, including street signs and painting as well as traffic signal timing.

(iv) Environmental and Public Health Services

The Environmental and Public Health Services is comprised of three sections in the areas of Solid Waste Services, Storm Drains, and Street Cleaning. The Solid Waste Collection and Recycling Operations section is responsible for the collection of household garbage. The Storm Drains section provides the design, inspection and technical supervision of civil engineering projects related to the construction and maintenance of the storm drain collection systems to protect public health. The Street cleaning section is responsible for the collection and disposal of litter and debris from streets, sidewalks and squares.

20. Segmented Information (Continued)

(v) Social Services and Housing

Social Services and Housing includes grants to non-profit organizations for the purpose of facilitating social inclusion and community wellness, and to support affordable housing initiatives.

(vi) Parks, Recreation and Cultural Services

Parks is responsible for the maintenance, planning and development of all park facilities such as ornamental gardens, natural ecosystems, sport and entertainment venues and playgrounds for recreational and cultural enjoyment in a beautiful and safe environment; preserves and enhances green spaces on public lands. Recreation Services facilitates the provision of recreation and wellness programs and services through the Crystal Pool, Save-On Foods Memorial Centre, Royal Athletic Park, and Community and Seniors Centres. The Arts and Culture function supports community vibrancy and economic impact through tourism and visitor attraction.

(vii) Planning and Development

This segment is composed of four departments:

<u>Sustainable Planning and Community Development</u>: Supports quality development and economic health of the City. This function includes regulatory and program responsibilities including: community and city-wide land use planning; urban design; planning applications including zoning, development and variance permits, demographic and other planning information services.

<u>Real Estate:</u> Administers the City's portfolio of commercial properties; in particular, negotiating leases and lease renewals with tenants (lease-outs) and landlords (lease-ins).

Economic Development: This function is guided by six primary "engines" to drive Victoria's businesses, generate jobs, raise household incomes, and increase wellbeing. The six engines include: advance education and research and development; the ocean and marine sector; experimental tourism; government; technology; and entrepreneurship, start-ups and social enterprise.

<u>Victoria Conference Centre</u>: Responsible for strengthening the City's economy through the implementation of a vision and action plan for economic sustainability and growth in Victoria. Economic development in Victoria focuses on the prospects for the future as a city with high quality of life which supports the building of a vibrant, prosperous, fiscally sound and economically robust community.

20. Segmented Information (Continued)

(viii) Water and Sewer Utilities

The Sewer Utility protects the environment and human health from the impacts of liquid wastes generated as a result of human occupation and development in the City. The Water Utility delivers clean, safe and aesthetically pleasing potable water, in accordance with the Provincial Drinking Water Protection Act, to the citizens of the City of Victoria and Township of Esquimalt. The water is for the purpose of domestic consumption and firefighting.

Certain allocation methodologies have been employed in the preparation of the segmented financial information. The General Fund reports on municipal services that are funded primarily by taxation such as property taxes and other tax revenues. Taxation and payments in lieu of taxes are apportioned to the General Fund services based on budgeted taxation revenue as presented in the 2018-2022 consolidated financial plan.

The accounting policies used in these segments are consistent with those followed in the preparation of the financial statements as disclosed in Note 1.

For the year ended December 31, 2018

20. Segmented Information (Continued)

20. Segmented infor	General Fund							Water Fund	Sewer Fund	
2018	General Government	Protective Services	Transportation Services	Environmental and Public Health Services	Social Services and Housing	Parks Recreation and Cultural Services	Planning and Development	Water Utility	Sewer Utility	Total
Revenues Taxation Goods & services Government	\$25,851,501 39,587	\$ 63,554,732 8,982,645	\$ 13,166,712 15,040,559	\$ 2,504,177 8,964,781	\$ 756,697 -	\$ 28,325,502 2,373,612	\$ 4,844,987 11,429,033	\$ - 21,609,781	\$	\$139,797,293 75,930,785
transfers Other	7,437,985	1,890,441 5,064,432	3,162,772 10,268,887	1,810,661 37,083	- 87,529	2,075,484	- 5,278,931	- 867,054	- 561,639	6,863,874 31,679,024
	33,329,073	79,492,250	41,638,930	13,316,702	844,226	32,774,598	21,552,951	22,476,835	8,845,411	254,270,976
Expenses Salaries & wages Materials, supplies, & services Interests,	10,430,000 5,005,373 72,995	65,693,042 8,564,234	14,087,336 7,169,537 1,801,690	4,722,293 2,417,907	84,722 320,143	13,802,468 11,641,395 748,226	6,142,292 10,034,416 168,561	3,589,786 10,813,005	2,534,742 763,238	121,086,681 56,729,248 2,791,472
& Foreign Exchange Grants Other Capital expenditure	632,401	-	-	-	- 845,725 -	2,313,669	314,416	-	-	2,791,472 3,473,810 632,401
not meeting tangible capital asset criteria Amortization	1,600 1,954,333	32,880 1,710,939	254,662 5,799,087	163,194 532,116	-	89,508 1,678,116	6,723 715,214	58,518 645,169	258,788 299,735	865,873 13,334,709
	18,096,702	76,001,095	29,112,312	7,835,510	1,250,590	30,273,382	17,381,622	15,106,478	3,856,503	198,914,194
Annual surplus	\$ 15,232,371	\$ 3,491,155	\$ 12,526,618	\$ 5,481,192	\$ (406,364)	\$ 2,501,216	\$ 4,171,329	\$ 7,370,357	\$ 4,988,908	\$ 55,356,782

For the year ended December 31, 2017

20. Segmented Information (Continued)

20. Segmented inform	General Fund							Water Fund	Sewer Fund	_
2017	General Government	Protective Services	Transportation Services	Environmental and Public Health Services	Social Services and Housing	Parks Recreation Cultural Services	Planning and Development	Water Utility	Sewer Utility	Total
Revenues Taxation Goods & services Government transfers Other	\$ 24,610,419 41,494 - 5,746,429	\$ 61,848,820 8,567,115 1,794,608 4,400,195	\$ 10,676,307 14,185,281 7,117,460 5,319,295	\$ 2,389,623 8,437,761 1,220,657 47,778	\$ 1,593,061 - -	\$ 27,223,195 2,258,821 331,372 1,498,809	\$ 4,892,595 9,123,463 - 4,396,100	\$- 21,290,240 - 719,181	\$ 791,985 7,765,231 - 449,940	\$134,026,005 71,669,406 10,464,097 22,577,727
00	30,398,342	76,610,738	37,298,343	12,095,819	1,593,061	31,312,197	18,412,158	22,009,421	9,007,156	238,737,235
Expenses Salaries & wages Materials, supplies, & services Interests, & Foreign exchange Grants Other Loss (gain) on disposition of capital assets Capital expenditure not meeting tangible capital asset criteria Amortization	10,338,994 4,681,704 127,146 (315,285) - 19,475 2,016,070	64,787,852 8,508,105 - - - 168,933 1,663,294	13,579,528 6,125,816 1,601,996 - - 179,219 4,493,998	4,470,817 2,359,011 - - 275,511 509,400	- 53,106 - 1,497,500 - - -	13,009,336 11,082,294 794,112 1,978,055 27,059 - 432,372 1,614,281	5,496,687 8,478,953 168,561 319,031 - 188,647 701,506	3,430,490 10,210,006 - - - 10,718 606,348	2,357,179 798,938 - - - 137,698 267,677	117,470,883 52,297,933 2,691,815 3,794,586 (288,226) - 1,412,573 11,872,574
	16,868,104	75,128,184	25,980,557	7,614,739	1,550,606	28,937,509	15,353,385	14,257,562	3,561,492	189,252,138
Annual surplus	\$ 13,530,238	\$ 1,482,554	\$ 11,317,786	\$ 4,481,080	\$ 42,455	\$ 2,374,688	\$ 3,058,773	\$ 7,751,859	\$ 5,445,664	\$ 49,485,097

December 31, 2018

21. Comparative Figures

Certain figures in the comparative information have been reclassified to conform with the current year presentation.

	REGION SI	 JTSTANDING ALANCE AT		
DEBT ISSUE	BYLAW	DEC 31/18	INTEREST RATE	MATURITY DATE
79	3026	\$ 6,752,116	2.10%	2033
80	3026	6,752,117	2.40%	2033
81	3026	7,050,125	2.40%	2034
102	3467	1,472,084	2.25%	2022
103	3515	720,723	4.65%	2023
105	3515/3595	2,470,581	4.90%	2024
110	3515	2,807,123	4.50%	2025
115	3770	7,472,664	3.89%	2031
130	3770	19,891,594	3.00%	2034
139	3770	5,084,487	2.10%	2036
142	3770	9,242,729	3.15%	2037
Accrued actuaria	al gains	 (443,390)	<u>.</u>	
		\$ 69,272,953	=	

THE CORPORATION OF THE CITY OF VICTORIA, BC SCHEDULE OF DEBT

Further information on all long-term debt is included in Note 8 to the financial statements.

THE CORPORATION OF THE CITY OF VICTORIA, BC SCHEDULE OF GUARANTEE AND INDEMNITY AGREEMENTS - 2018

The City of Victoria and the District of Saanich established the Board of Cemetery Trustees of Greater Victoria (the "Board") in 1922 under the Municipal Cemeteries Act. The Board is a not-for-profit organization that operates the Royal Oak Burial Park. Together the City of Victoria and the District of Saanich guarantee the debt of the Board. The City's guarantee portion of the outstanding debt at December 31, 2018 is \$1,009,235. Further information is included in Note 18 of the financial statements.

Canadian Union of Public Employees (CUPE). Local 50 S 765.08 S			REMUNERATION ¹	TAXABLE ² BENEFITS & PAYOUTS	
Atam, R Supervisor - Transportation Operations \$ 86667.93 ? 755.06 \$ 2680.06 Anaral, D Assistant Supervisor - Water and Underground Utilities Maintenance 82.479.55 2.981.60 75.00 Anglin, Q Business Ambassador 81.621.16 1.372.76 8.483.56 Angrove, M Planner 85.35.06 435.56 865.83 Antrobus, S Financial Analyst - Utility Billing Coordinator 74.319.38 1.096.68 1.213.50 Ambatogh, L Technology Security Specialist 74.762.47 1.096.68 1.213.20 Babicz, A Utban Designer 80.084.41 1.185.40 2.774.47 1.422.62 Balkill, D Landhand - Parks Operations 100.112.82 2.075.27 1.422.62 Balkilla, R Senior Planner 96.490.72 2.862.37 52.866 Baltalas, R Senior Planner 96.196.12 3.349.80 - Bautogh Proceas Planner 96.196.12 3.44.93 - Bautogh Proceas Planner 96.196.12 3.44.93 - <	EMPLOTEE	IIILE	REMONERATION	PATOUIS	EXPENSES
Atam, R Supervisor - Transportation Operations \$ 86667.93 ? 755.06 \$ 2680.06 Anaral, D Assistant Supervisor - Water and Underground Utilities Maintenance 82.479.55 2.981.60 75.00 Anglin, Q Business Ambassador 81.621.16 1.372.76 8.483.56 Angrove, M Planner 85.35.06 435.56 865.83 Antrobus, S Financial Analyst - Utility Billing Coordinator 74.319.38 1.096.68 1.213.50 Ambatogh, L Technology Security Specialist 74.762.47 1.096.68 1.213.20 Babicz, A Utban Designer 80.084.41 1.185.40 2.774.47 1.422.62 Balkill, D Landhand - Parks Operations 100.112.82 2.075.27 1.422.62 Balkilla, R Senior Planner 96.490.72 2.862.37 52.866 Baltalas, R Senior Planner 96.196.12 3.349.80 - Bautogh Proceas Planner 96.196.12 3.44.93 - Bautogh Proceas Planner 96.196.12 3.44.93 - <	Canadian Union	of Public Employees (CUPE), Local 50			
Amaral, D. Assistant Supervisor - Water and Underground Utilities Maintenance 86.386.19 28.170.92 70.00 Andrews, G. Senior Leadhand - Street Cleaning 82.489.55 2.981.60 75.00 Angin, Q. Business Anhoassador 81.621.16 1.372.76 8.483.56 Angrove, M. Pinancell Analyst - Utility Billing Coordinator 74.319.38 1.096.68 1.855.24 Antrobus, S. Transportation Technologist Security Specialist 97.700.47 781.66 3.719.27 Babicz, A. Urban Designer 66.008.49 1.155.66 3.14.33 Bakini, P. Supervisor - Parks Operations 77.343.81 1.184.12 4.136.16 Barcalo, G. Senior Piconess Plannar 97.166.1 1.2015.6 3.036.06 Bataman, R. Senior Piconess Plannar 97.166.1 1.2015.6 3.036.06 Bataman, S. Senior Piconess Plannar 97.166.1 1.2015.6 3.036.06 Bataman, R. Senior Planner 99.400.72 2.344.498 - Bataman, R. Senior Planner 99.400.72 3.347.03 <td>Adam, R</td> <td></td> <td>\$ 86,667.89</td> <td>\$ 765.96</td> <td>\$ 2,680.08</td>	Adam, R		\$ 86,667.89	\$ 765.96	\$ 2,680.08
Andrews, G. Senior Leadhand - Street Cleaning 82,480,55 2,981,60 75.00 Anglin, Q. Business Ambassador 81,621:16 1,372,76 84,835,60 Angrove, M. Planner 85,835,60 435,96 896,38 Amtrotong, S. Financial Analyst - Ulility Billing Coordinator 74,319,38 1,096,68 1,313,30 Amstrong, N. Transportation Technologits 77,162,67 1,096,68 1,855,42 Ashbaugh, L. Technology Security Specialits 94,780,47 481,56 3,143,33 Baldini, P. Supervisor - Parks Operations 77,343,81 1,115,40 2,773,47 Baskaugh, D. Leadhand - Parks Operations 19,716,20 1,201,56 3,036,60 Batilana, R. Senior Process Planner 94,0716,81 1,201,56 3,036,60 Beatly, S. Buiking Project Administrator 81,814,82 415,58 3,410,93 Bentey, C. Welder Fabricator 79,997,70 1,110,36 333,70 Beatazo, D. Senior Planner 84,606,11 1,352,86 3,410,93	Amaral, D			28,170.92	70.00
Anglin, Q. Business Ambassador 81,62:1 1,372:76 8,483:56 4,372:76 8,483:56 4,35:56 8,483:56 Angrove, M. Planner 85,83:50 435:56 896:33 Anrotbus, S. Financial Analyst - Utility Billing Coordinator 74,319:33 1,096:68 1,855:42 Arbhaugh, L. Technology Security Specialist 94,780.47 841:56 3,719:21 Babicz, A. Urban Designer 86,006.49 1,155:96 314:33 Baldini, P. Supervisor - Parks Operations 77,343:81 1,184.12 413:61 Barcolos, G. Senior Process Planner 93,490:72 2,528:37 528:68 Batalias, R. Senior Planner 94,491:51 1,073:16 3,439:31 Beatlac, C. Waterworks Fitter Mechanic 81,185:11 1,073:16 3,439:31 Beatlac, C. Senior Planner - Urban Design 83,472:01 1,110:36 3,410:33 Beatlac, D. Information Technology Support Supervisor 99,180:12 3,244:93 3,410:33 Beatlac, C. Waterworks Fitter Mechanic	Andrews, G		82,489.55		
Angrow, M. Planner 86,835.06 43.59.86 806.83 Antrobus, S. Financial Analys - Utiliziping Coordinator 74,319.33 1,096.68 1,858.24 Ashbaugh, L. Tenhology Security Specialist 94,780.47 841.56 7,152.67 1,096.68 1,858.24 Ashbaugh, L. Tenhology Security Specialist 94,780.47 841.55 6 3,719.21 Balkin, P. Supervisor - Parks Operations 100,112.82 2,075.27 1,422.82 Barcelos, G. Senior Parks Operations 77,343.81 1,184.12 2,734.47 Basce, C. Assistant Supervisor - Parks Infrastructure 82,376.63 800.29 7,939.30 Bateman, R. Senior Process Planner 94,716.21 1,201.56 3,038.60 Beatlals, R. Senior Process Planner 94,716.21 1,073.16 3,038.00 Beatlals, G. Information Technology Support Supervisor 96,186.12 3,44.98 - Beatlac, D. Infrastructure Administrator 94,486.21 1,175.68 1,88.34 Bourk, Z. Supervisor - Roads and Bridge		-	81,621.16	1,372.76	
Anirobus, S. Financial Analyst - Ulility Billing Coordinator 74,181.38 1,096.68 2,131.30 Armstrong, N. Transportation Technologist 77,162.67 1,096.68 1,858.20 Achbaugh, L. Technology Security Specialist 94,780.47 841.05 3,719.21 Babicz, A. Urban Designer 86,008.49 1,155.96 314.33 Balkini, D. Leadhand - Parks Operations 77,343.81 1,184.42 41364 Barcelos, G. Senior Fluxner 79,762.08 1,115.40 2,734.47 Bass, C. Assistant Supervisor - Parks Infrastructure 82,376.63 802.95 739.39 Batalias, R. Senior Planner 94,490.72 2,562.37 526.86 Beatabar, C. Waterworks Flater Mechanic 81,185.11 1,073.16 3,439.31 Beatabar, C. Waterworks Flater Mechanic 81,814.82 415.68 3,410.39 Beatabar, C. Waterworks Flater Mechanic 81,416.11 1,107.16 3,430.93 Beatabar, C. Waterworks Flater Mechanic 81,416.11 1,135.86 3,410.93	Angrove, M	Planner	85,835.06	435.96	896.38
Ashbaugh, L Technology Security Specialist 94,780.47 84.156 3.719.21 Babicz, A Urban Designer 86,086.49 1,155.96 314.33 Balknin, P Supervisor - Parks Operations 77,34.31 1,118.412 413.61 Barcelos, G Senior Buryer 79,762.08 1,115.40 2,734.47 Bass, C Assistant Supervisor - Parks Infrastructure 82,376.63 802.95 739.39 Batallas, R Senior Picoses Planner 99,407.2 2,862.37 526.86 Beatternan, R Senior Picoses Planner 91,416.81 1,017.16 3,343.91 Beatler, C Waterworks Fitter Mechanic 81.185.11 1,073.16 3,439.31 Bentley, C Welder Fabricator 79.97.70 1,110.36 333.70 Berkeley, R Senior Blanner - Urban Design 89.428.5 2,750.02 5,584.74 Barkay, S Senior GIS Specialist 81.926.3 3,947.85 1,835.61 Barkay, Z Specialist 81.795.26 1,77.92 1,126.15 Borkay, Z Specialist	Antrobus, S	Financial Analyst - Utility Billing Coordinator	74,319.38	1,096.68	2,131.30
Babicz, A. Urban Designer 86.08.49 1,155.96 314.33 Baldini, P. Supervisor - Parks Operations 100,112.82 2,075.27 1,422.82 Balkwill, D. Leadhand - Parks Operations 77,343.81 1,118.41 2,478.43 Barcelos, G. Senior Buyer 79,762.08 1,115.40 2,734.73 Batallas, R. Senior Planner 89,490.72 2,582.37 526.86 Bateman, R. Senior Planner 99,490.72 2,582.37 526.86 Bateman, R. Senior Planner 99,490.72 2,582.37 526.86 Bateman, R. Senior Planner 99,490.72 2,582.37 526.86 Beathy, S. Building Project Administrator 81.814.82 415.68 3.036.00 Bentley, C. Waterworks Fitter Mechanic 81.814.82 415.68 3.410.33 Bentley, C. Weider Fabricator 79.97.01 1,110.86 3.410.33 Bentley, C. Weider Fabricator 99.420.48 1,175.91 2,112.39 Botanzo, D. Infrastructure Administrator	Armstrong, N	Transportation Technologist	77,162.67	1,096.68	1,858.24
Baldini, P Supervisor Parks Operations 100,112,82 2,075,27 1,422,82 Balkwill, D Leadhand Parks Operations 77,343,81 1,184.12 413,61 Bancelos, G Senior Buyer 79,762,08 70,743,81 1,115.40 2,734.47 Bass, C Assistant Supervisor Parks Infrastructure 82,376,63 802,95 739,39 Batallas, R Senior Process Planner 99,40,72 2,862,37 526,86 Bateman, R Senior Process Planner 94,716,61 1,201,56 3,036,60 Beaulac, C Materworks Filter Mechanic 81,185,11 10,073,16 3,337,0 Bentley, C Waterworks Filter Mechanic 99,97,70 1,110,36 3,341,033 Berkley, R Senior Planner - Urban Design 89,347,20 481,56 1,883,61 Blazey, S Senior Planner - Urban Design 89,422,82 2,750,02 5,554,47 Bonella, D Infrastructure Administrator 90,428,26 1,777,92 1,126,15 Bourk, Z Supervisor - Roads and Bridges 86,862,0 3,547,102 7,602,9 </td <td>Ashbaugh, L</td> <td></td> <td>94,780.47</td> <td>841.56</td> <td>3,719.21</td>	Ashbaugh, L		94,780.47	841.56	3,719.21
Balkwill, D Laedhand - Parks Operations 77,43.81 1.194.12 413.61 Barcelos, G Senior Buyer 79,762.08 1.115.40 2,734.47 Bass, C Assistant Supervisor - Parks Infrastructure 82,376.63 802.95 793.93 Batallas, R Senior Planner 99,400.72 2,582.37 552.66 Batallas, R Senior Pocess Planner 94,716.61 1,201.66 3,034.60 Beatly, S Building Froject Administrator 81,814.82 415.68 - Bentley, C Welder Fabricator 79,997.70 1,110.36 333.70 Bertazo, D Senior Building Inspector and Quality Control Coordinator 86,061.1 1,135.68 3,441.03 Bertazo, D Senior Flanner - Urban Design 89,347.20 481.65 1.803.61 Bourk, Z Supervisor - Roads and Bridges 88,852.85 2,750.02 5,594.47 Bourk, Z Supervisor - Roads and Bridges 81,852.85 1,177.92 1,123.95 Bourk, Z Supervisor - Roads and Bridges 87,246.53 3,947.85 798.55 <tr< td=""><td>Babicz, A</td><td>Urban Designer</td><td>86,008.49</td><td>1,155.96</td><td>314.33</td></tr<>	Babicz, A	Urban Designer	86,008.49	1,155.96	314.33
Barcelos, G Senior Buyer 79,762.08 1,115.40 2,734,47 Bass, C Assistant Supervisor - Parks Infrastructure 82,376,53 802,95 739,39 Batallas, R Senior Process Planner 94,400,72 2,582,37 526,86 Bateman, R Senior Process Planner 94,716,61 1,201,56 3,036,60 Beatly, S Building Project Administrator 81,814,82 415,66 - Beaulac, C Waterworks Fitter Mechanic 81,185,11 1,073,16 3,439,30 Bentley, C Welder Fabricator 79,9770 1,110,36 3,33,70 Berkley, R Senior Building Inspector and Quality Control Coordinator 84,606,11 1,755,68 1,843,41 Blazey, S Senior Gibs pecialist 81,705,41 775,68 1,98,81 Bonella, D Infrastructure Administrator 90,428,25 2,750,02 5,594,74 Brown, D Infrastructure Administrator 91,488,11 3,527,91 2,112,39 Buryan, P Technologist - Underground Design 7,246,53 3,947,85 766,50 <tr< td=""><td>Baldini, P</td><td>Supervisor - Parks Operations</td><td>100,112.82</td><td>2,075.27</td><td>1,422.82</td></tr<>	Baldini, P	Supervisor - Parks Operations	100,112.82	2,075.27	1,422.82
Bass, C Assistant Supervisor - Parks Infrastructure 82,376,63 802,95 733,33 Batallas, R Senior Process Planner 94,716,61 1,201,56 3,036,60 Batatman, R Senior Process Planner 94,716,61 1,201,56 3,036,60 Beaty, S Building Project Administrator 81,814,82 415,68 - Beaulac, C Wateworks Fitter Machanic 81,814,82 3,439,31 - Bentley, C Welder Fabricator 96,186,12 3,344,98 - Bentley, R Senior Building Inspector and Quality Control Coordinator 84,666,11 1,135,68 4,810,63 Blazenzo, D Senior Planner - Urban Design 89,347,20 4,815,6 1,683,41 Bardalis, R Senior Geomatics Technologist 88,852,85 2,750,02 5,594,74 Brown, D Infrastructure Administrator 91,488,11 3,52,71 2,112,39 Buryan, P Technologist - Underground Design 74,246,53 3,947,85 766,59 Buryan, R Supervisor - Soid Waste and Recycling 80,101,61 1,170,86 - <td>Balkwill, D</td> <td>Leadhand - Parks Operations</td> <td>77,343.81</td> <td>1,184.12</td> <td>413.61</td>	Balkwill, D	Leadhand - Parks Operations	77,343.81	1,184.12	413.61
Batallas, R Senior Planner 99,490.72 2,582.37 526.86 Bateman, R Senior Process Planner 94,716.61 1,201.56 3,036.60 Beatly, S Building Project Administrator 81.814.82 415.68 - Beanlac, C Waterworks Fitter Mechanic 81.185.11 1,073.16 3,33.70 Bentley, C Welder Fabricator 79.997.70 1,110.36 33.37.07 Berkley, R Senior Building Inspector and Quality Control Coordinator 84,606.11 1,135.68 3,410.93 Betazo, D Senior IS Specialist 81.705.41 775.68 198.81 Bonella, D Infrastructure Administrator 90.428.26 1,177.92 1,126.16 Braun, G Senior Geomatics Technologist 85.980.97 1,155.66 898.51 Brown, D Infrastructure Administrator 91.488.11 3,527.91 2,112.39 Burrows, J Supervisor - Solid Waste and Recycling 89.106.1 1,170.8 - Calan, P Leadhand - Cemetery Operations 73,248.83 5,371.02 75.00	Barcelos, G	Senior Buyer	79,762.08	1,115.40	2,734.47
Bateman, R Senior Process Planner 94,716.61 1,201.56 3,036.60 Beatly, S Building Project Administrator 81,814.82 415.88 - Beaulac, C Waterworks Fitter Mechanic 81,814.82 3,344.98 - Benley, C Welder Fabricator 99,997.70 1,110.36 33,370 Bernley, C Senior Building Inspector and Quality Control Coordinator 84,666.11 1,135.86 3,410.93 Bernley, C Senior Planner - Urban Design 89,347.20 481.56 1,863.61 Blazey, S Senior CIS Specialist 81,705.41 775.68 198.81 Bounela, D Infrastructure Administrator 90,428.26 2,750.02 5,594.74 Braun, G Senior Geomatics Technologist 88,852.85 2,750.02 5,594.74 Braun, G Senior Ceomatics Technologist 83,874.55 768.59 898.51 Brown, D Infrastructure Administrator 94,486.13 3,577.91 2,112.39 Burrows, J Supervisor - Solid Waste and Recycling 89,408.16 1,167.08 7.60	Bass, C	Assistant Supervisor - Parks Infrastructure	82,376.63	802.95	739.39
Beatly, S Building Project Administrator 81,814.82 415.68 - Beaulac, C Waterworks Fitter Mechanic 81,185.11 1,073.16 3,439.31 Benl, G Information Technology Support Supervisor 96,186.12 3,34.98 - Bentley, C Welder Fabricator 79,997.70 1,110.36 333.70 Berkley, R Senior Building Inspector and Quality Control Coordinator 84,606.11 1,138.68 3,410.93 Betnzo, D Senior Fahner - Urban Design 89,347.20 481.56 1,683.61 Bourk, Z Supervisor - Roads and Bridges 88,852.55 2,750.02 5,594.74 Braun, G Senior Geomatics Technologist 11,75.96 898.51 Brown, D Infrastructure Administrator 91,488.11 3,527.91 2,112.39 Buryan, P Technologist - Underground Design 74,244.53 3,947.85 768.59 Buryow, J Supervisor - Solid Waste and Recycling 89,108.16 1,171.08 - Callen, P Leadhand - Cemetery Operations 73,248.83 5,371.02 75.00 <	Batallas, R	Senior Planner	99,490.72	2,582.37	526.86
Beaulac, C Wateworks Fitter Mechanic 81,185.11 1,073.16 3,439.31 Bell, G Information Technology Support Supervisor 96,186.12 3,344.98 - Bentley, C Welder Fabricator 79,997.00 1,110.36 333.70 Berkeley, R Senior Building Inspector and Quality Control Coordinator 84,606.11 1,135.68 3,410.93 Betazo, D Senior Flanner - Urban Design 89,347.20 481.56 1,683.61 Blazey, S Senior GIS Specialist 81,705.41 775.68 198.81 Bonella, D Infrastructure Administrator 90,428.26 1,77.92 1,126.15 Borwn, D Infrastructure Administrator 91,488.11 3,527.91 2,112.39 Burrows, J Supervisor - Sodid Waste and Recycling 89,108.16 1,171.08 - Callan, P Leadhand - Cemetery Operations 73,248.3 5,371.02 75.00 Carere, W Building Project Administrator 44,460.35 3,186.55 - Chang, R Supervisor - Infastructure Planning - Underground Utilities 66,173.03 1,044.8	Bateman, R	Senior Process Planner	94,716.61	1,201.56	3,036.60
Beaulac, C Wateworks Fitter Mechanic 81,185.11 1,073.16 3,439.31 Bell, G Information Technology Support Supervisor 96,186.12 3,344.98 - Bentley, C Welder Fabricator 79,997.00 1,110.36 333.70 Berkeley, R Senior Building Inspector and Quality Control Coordinator 84,606.11 1,135.68 3,410.93 Betazo, D Senior Flanner - Urban Design 89,347.20 481.56 1,683.61 Blazey, S Senior GIS Specialist 81,705.41 775.68 198.81 Bonella, D Infrastructure Administrator 90,428.26 1,77.92 1,126.15 Borwn, D Infrastructure Administrator 91,488.11 3,527.91 2,112.39 Burrows, J Supervisor - Sodid Waste and Recycling 89,108.16 1,171.08 - Callan, P Leadhand - Cemetery Operations 73,248.3 5,371.02 75.00 Carere, W Building Project Administrator 44,460.35 3,186.55 - Chang, R Supervisor - Infastructure Planning - Underground Utilities 66,173.03 1,044.8	Beatty, S	Building Project Administrator	81,814.82	415.68	-
Bentley, C Welder Fabricator 79,997.70 1,110.36 333.70 Berkley, R Senior Building Inspector and Quality Control Coordinator 84,606.11 1,135.68 3,410.33 Bethazo, D Senior Planner - Urban Design 89,347.20 481.56 1,863.61 Blazey, S Senior GIS Specialist 81,705.41 775.68 198.81 Bonella, D Infrastructure Administrator 90,428.26 1,177.92 1,126.15 Bourk, Z Supervisor - Roads and Bridges 88,852.85 2,750.02 5,594.74 Braun, G Senior Geomatics Technologist 89,09.97 1,155.96 898.51 Burnyan, P Technologist - Underground Design 74,246.53 3,947.85 768.59 Burrows, J Supervisor - Sold Waste and Recycling 89,108.16 1,171.08 - Callan, P Leadhand - Cemetery Operations 73,248.83 5,371.02 75.00 Carere, W Building Project Administrator 84,460.35 1,985.6 - Chang, R Supervisor Infrastructure Planning - Underground Utilities 74,883.55 1,996.6	Beaulac, C		81,185.11	1,073.16	3,439.31
Bentley, C Welder Fabricator 79,997.70 1,110.36 333.70 Berkley, R Senior Building Inspector and Quality Control Coordinator 84,606.11 1,135.68 3,410.33 Bethazo, D Senior Planner - Urban Design 89,347.20 481.56 1,863.61 Blazey, S Senior GIS Specialist 81,705.41 775.68 198.81 Bonella, D Infrastructure Administrator 90,428.26 1,177.92 1,126.15 Bourk, Z Supervisor - Roads and Bridges 88,852.85 2,750.02 5,594.74 Braun, G Senior Geomatics Technologist 89,09.97 1,155.96 898.51 Burnyan, P Technologist - Underground Design 74,246.53 3,947.85 768.59 Burrows, J Supervisor - Sold Waste and Recycling 89,108.16 1,171.08 - Callan, P Leadhand - Cemetery Operations 73,248.83 5,371.02 75.00 Carere, W Building Project Administrator 84,460.35 1,985.6 - Chang, R Supervisor Infrastructure Planning - Underground Utilities 74,883.55 1,996.6	Bell, G	Information Technology Support Supervisor	96,186.12	3,344.98	-
Betanzo, D Senior Planner - Urban Design 89,347.20 481.56 1,863.61 Blazey, S Senior GIS Specialist 81,705.41 775.68 198.81 Bonella, D Infrastructure Administrator 90,428.26 1,177.92 1,126.15 Bourk, Z Supervisor - Roads and Bridges 88,852.85 2,750.02 5,594.74 Braun, G Senior Geomatics Technologist 85,980.97 1,155.96 898.51 Brown, D Infrastructure Administrator 91,488.11 3,527.91 2,112.39 Burrows, J Supervisor - Solid Waste and Recycling 89,108.16 1,117.108 - Callan, P Leadhand - Cemetery Operations 73,248.83 5,371.02 75.00 Carere, W Building Project Administrator 84,617.50 1,155.96 6,733 Cittone, M Senior Planner 97,204.76 1,825.24 840.36 Conley, M Senior Planner 97,204.76 1,825.24 840.36 Conley, M Senior Planner - Heritage 94,713.57 17,303.91 5,872.68 Corley, M <td>Bentley, C</td> <td></td> <td>79,997.70</td> <td>1,110.36</td> <td>333.70</td>	Bentley, C		79,997.70	1,110.36	333.70
Betanzo, D Senior Planner - Urban Design 89,347.20 481.56 1,863.61 Blazey, S Senior GIS Specialist 81,705.41 775.68 198.81 Bonella, D Infrastructure Administrator 90,428.26 1,177.92 1,126.15 Bourk, Z Supervisor - Roads and Bridges 88,852.85 2,750.02 5,594.74 Braun, G Senior Geomatics Technologist 85,980.97 1,155.96 898.51 Brown, D Infrastructure Administrator 91,488.11 3,527.91 2,112.39 Burrows, J Supervisor - Solid Waste and Recycling 89,108.16 1,117.108 - Callan, P Leadhand - Cemetery Operations 73,248.83 5,371.02 75.00 Carere, W Building Project Administrator 84,617.50 1,155.96 6,733 Cittone, M Senior Planner 97,204.76 1,825.24 840.36 Conley, M Senior Planner 97,204.76 1,825.24 840.36 Conley, M Senior Planner - Heritage 94,713.57 17,303.91 5,872.68 Corley, M <td>-</td> <td>Senior Building Inspector and Quality Control Coordinator</td> <td>84,606.11</td> <td></td> <td></td>	-	Senior Building Inspector and Quality Control Coordinator	84,606.11		
Bonella, D Infrastructure Administrator 90,428.26 1,177.92 1,126.15 Bourk, Z Supervisor - Roads and Bridges 88,852.85 2,750.02 5,594.74 Braun, G Senior Geomatics Technologist 89,852.85 2,750.02 5,594.74 Braun, G Senior Geomatics Technologist 89,852.85 2,750.02 5,594.74 Braun, G Senior Geomatics Technologist 91,488.11 3,527.91 2,112.39 Burrows, J Supervisor - Solid Waste and Recycling 89,108.16 1,171.08 Callan, P Leadhand - Cemetery Operations 73,248.83 5,371.02 75.00 Carere, W Building Project Administrator 84,460.35 3,186.55 Chang, R Supervisor Infrastructure Planning - Underground Utilities 86,175.05 1,155.96 1,977.00 Chudley, M Engagement Coordinator 74,883.55 1,096.68 67.93 Cittone, M Senior Planner 97,204.76 1,825.24 840.36 Conley, M Senior Planner 97,204.76 1,825.84 8475.05	Betanzo, D		89,347.20	481.56	1,863.61
Bourk, Z Supervisor - Roads and Bridges 88,852.85 2,750.02 5,594.74 Braun, G Senior Geomatics Technologist 85,980.97 1,155.96 898.51 Brown, D Infrastructure Administrator 91,488.11 3,527.91 2,112.39 Bunyan, P Technologist - Underground Design 74,246.53 3,947.85 768.59 Burrows, J Supervisor - Solid Waste and Recycling 89,108.16 1,171.08 - Callan, P Leadhand - Cemetery Operations 73,248.83 5,371.02 75.00 Carere, W Building Project Administrator 84,460.35 3,186.55 - Chang, R Supervisor Infrastructure Planning - Underground Utilities 86,175.05 1,977.00 Chudley, M Engagement Coordinator 74,883.55 1,096.68 67.93 Cittone, M Senior Planner 97,204.76 1,825.24 840.36 Corlei, J Mechanical Technologist 70,415.96 6,839.39 1,044.80 Correia, J Mechanical Technologist 70,415.96 6,530.1 76.60 Caraf	Blazey, S	Senior GIS Specialist	81,705.41	775.68	198.81
Braun, G Senior Geomatics Technologist 85,980.97 1,155.96 898.51 Brown, D Infrastructure Administrator 91,488.11 3,527.91 2,112.39 Bunyan, P Technologist - Underground Design 74,246.53 3,947.85 768.59 Burrows, J Supervisor - Solid Waste and Recycling 89,108.16 1,171.08 - Callan, P Leadhand - Cemetery Operations 73,248.83 5,371.02 75.00 Carere, W Building Project Administrator 84,460.35 3,186.55 - Chang, R Supervisor Infrastructure Planning - Underground Utilities 86,175.05 1,155.96 1,977.00 Chudley, M Engagement Coordinator 74,883.55 1,096.68 67.93 Cittone, M Senior Planner 97,204.76 1,825.24 840.36 Coghlan, C Utilities Planning Technologist 70,415.96 6,839.39 1,044.80 Correia, J Mechanical Technician 78,618.49 1,110.36 365.31 Crawford, R Assistant Supervisor - Solid Waste 84,286.62 1,128.44 457.65 </td <td>Bonella, D</td> <td>Infrastructure Administrator</td> <td>90,428.26</td> <td>1,177.92</td> <td>1,126.15</td>	Bonella, D	Infrastructure Administrator	90,428.26	1,177.92	1,126.15
Braun, G Senior Geomatics Technologist 85,980.97 1,155.96 898.51 Brown, D Infrastructure Administrator 91,488.11 3,527.91 2,112.39 Bunyan, P Technologist - Underground Design 74,246.53 3,947.85 768.59 Burrows, J Supervisor - Solid Waste and Recycling 89,108.16 1,171.08 - Callan, P Leadhand - Cemetery Operations 73,248.83 5,371.02 75.00 Carere, W Building Project Administrator 84,460.35 3,186.55 - Chang, R Supervisor Infrastructure Planning - Underground Utilities 86,175.05 1,155.96 1,977.00 Chudey, M Engagement Coordinator 74,483.55 1,096.68 67.93 Cittone, M Senior Planner 97,204.76 1,825.24 840.36 Coghlan, C Utilities Planning Technologist 70,415.96 6,839.39 1,044.80 Correia, J Mechanical Technician 78,618.49 1,110.36 265.24 Carwford, R Assistant Supervisor - Solid Waste 84,286.62 1,128.44 457.65 <td>Bourk, Z</td> <td>Supervisor - Roads and Bridges</td> <td>88,852.85</td> <td>2,750.02</td> <td>5,594.74</td>	Bourk, Z	Supervisor - Roads and Bridges	88,852.85	2,750.02	5,594.74
Bunyan, P Technologist - Underground Design 74,246.53 3,947.85 768.59 Burrows, J Supervisor - Solid Waste and Recycling 89,108.16 1,171.08 - Callan, P Leadhand - Cemetery Operations 73,248.83 5,371.02 75.00 Carere, W Building Project Administrator 84,460.35 3,186.55 - Chang, R Supervisor Infrastructure Planning - Underground Utilities 86,175.05 1,155.96 1,977.00 Chudley, M Engagement Coordinator 74,883.55 1,096.68 6.793 Cothen, M Senior Planner 97,204.76 1,825.24 840.36 Conley, M Senior Planner - Heritage 94,713.57 17,303.91 5,872.68 Correia, J Mechanical Technician 78,618.49 1,110.36 653.31 Crawford, R Assistant Supervisor - Solid Waste 84,286.62 1,128.84 457.65 Creighton, M Supervisor - Ornamental Horticulture / Nursery Operations 93,581.40 1,194.84 150.00 Czypyha, B Stormwater Management Specialist 86,487.21 1,155	Braun, G	Senior Geomatics Technologist	85,980.97	1,155.96	898.51
Burrows, J Supervisor - Solid Waste and Recycling 89,108.16 1,171.08 - Callan, P Leadhand - Cemetery Operations 73,248.83 5,371.02 75.00 Carere, W Building Project Administrator 84,460.35 3,186.55 - Chang, R Supervisor Infrastructure Planning - Underground Utilities 86,175.05 1,155.96 1,977.00 Chudley, M Engagement Coordinator 74,883.55 1,096.68 67.93 Cittone, M Senior Planner 97,204.76 1,825.24 840.36 Coghlan, C Utilities Planning Technologist 70,415.96 6,839.39 1,044.80 Corneia, J Mechanical Technician 78,618.49 1,110.36 365.31 Crawford, R Assistant Supervisor - Solid Waste 84,286.62 1,128.84 457.65 Creighton, M Supervisor - Ornamental Horticulture / Nursery Operations 93,581.40 1,194.84 150.00 Czypyha, B Stormwater Management Specialist 86,487.21 1,155.96 75.00 Dailt, B Leadhand - Parks Operations 77,713.97 1,110.	Brown, D	Infrastructure Administrator	91,488.11	3,527.91	2,112.39
Callan, P Leadhand - Cemetery Operations 73,248.83 5,371.02 75.00 Carere, W Building Project Administrator 84,460.35 3,186.55 - Chang, R Supervisor Infrastructure Planning - Underground Utilities 86,175.05 1,155.96 1,977.00 Chuldey, M Engagement Coordinator 74,883.55 1,096.68 67.93 Cittone, M Senior Planner 97,204.76 1,825.24 840.36 Coghlan, C Utilities Planning Technologist 70,415.96 6,839.39 1,044.80 Conley, M Senior Planner - Heritage 94,713.57 17,303.91 5,872.68 Correia, J Mechanical Technician 78,618.49 1,110.36 365.31 Crawford, R Assistant Supervisor - Solid Waste 84,286.62 1,128.84 457.65 Creighton, M Supervisor - Ornamental Horticulture / Nursery Operations 93,581.40 1,194.84 150.00 Daitl, B Leadhand - Parks Operations 77,713.97 1,110.36 297.45 Daiby, A Equipment Technician 77,865.55 750.36 1	Bunyan, P	Technologist - Underground Design	74,246.53	3,947.85	768.59
Carere, W Building Project Administrator 84,460.35 3,186.55 - Chang, R Supervisor Infrastructure Planning - Underground Utilities 86,175.05 1,155.96 1,977.00 Chudley, M Engagement Coordinator 74,883.55 1,096.68 67.93 Cittone, M Senior Planner 97,204.76 1,825.24 840.36 Coghlan, C Utilities Planning Technologist 70,415.96 6,839.39 1,044.80 Conley, M Senior Planner - Heritage 94,713.57 17,303.91 5,872.68 Correia, J Mechanical Technician 78,618.49 1,110.36 365.31 Crawford, R Assistant Supervisor - Solid Waste 84,286.62 1,128.84 457.65 Creighton, M Supervisor - Ornamental Hotticulture / Nursery Operations 93,581.40 1,194.84 150.00 Czypyha, B Stormwater Management Specialist 86,487.21 1,155.96 75.00 Daitl, B Leadhand - Parks Operations 77,713.97 1,110.36 297.45 Dalby, A Equipment Technician 77,865.55 750.36 <t< td=""><td>Burrows, J</td><td>Supervisor - Solid Waste and Recycling</td><td>89,108.16</td><td>1,171.08</td><td>-</td></t<>	Burrows, J	Supervisor - Solid Waste and Recycling	89,108.16	1,171.08	-
Chang, R Supervisor Infrastructure Planning - Underground Utilities 86,175.05 1,155.96 1,977.00 Chudley, M Engagement Coordinator 74,883.55 1,096.68 67.93 Cittone, M Senior Planner 97,204.76 1,825.24 840.36 Coghlan, C Utilities Planning Technologist 70,415.96 6,839.39 1,044.80 Conley, M Senior Planner - Heritage 94,713.57 17,303.91 5,872.68 Correia, J Mechanical Technician 78,618.49 1,110.36 365.31 Crawford, R Assistant Supervisor - Solid Waste 84,286.62 1,128.84 457.65 Creighton, M Supervisor - Ornamental Horticulture / Nursery Operations 93,581.40 1,194.84 150.00 Czypha, B Stormwater Management Specialist 86,487.21 1,155.96 75.03 Daitl, B Leadhand - Parks Operations 77,713.97 1,110.36 297.45 Dalby, A Equipment Technician 77,685.55 750.36 1,938.23 Davie, C Active Transportation Project Coordinator 82,659.03 1,325.81	Callan, P	Leadhand - Cemetery Operations	73,248.83	5,371.02	75.00
Chudley, M Engagement Coordinator 74,883.55 1,096.68 67.93 Cittone, M Senior Planner 97,204.76 1,825.24 840.36 Coghlan, C Utilities Planning Technologist 70,415.96 6,839.39 1,044.80 Conley, M Senior Planner - Heritage 94,713.57 17,303.91 5,872.68 Correia, J Mechanical Technician 78,618.49 1,110.36 365.31 Crawford, R Assistant Supervisor - Solid Waste 84,286.62 1,128.84 457.65 Creighton, M Supervisor - Ornamental Horticulture / Nursery Operations 93,581.40 1,194.84 150.00 Czypha, B Stormwater Management Specialist 86,487.21 1,155.96 75.00 Dailt, B Leadhand - Parks Operations 77,765.55 75.036 1,938.23 Davie, C Active Transportation Project Coordinator 82,653.16 776.20 949.70 Day, J Senior Cultural Planner 85,908.03 1,325.81 - De Jong, E Supervisor - Underground Utilities Construction 93,337.52 474.84 2	Carere, W	Building Project Administrator	84,460.35	3,186.55	-
Cittone, M Senior Planner 97,204.76 1,825.24 840.36 Coghlan, C Utilities Planning Technologist 70,415.96 6,839.39 1,044.80 Conley, M Senior Planner - Heritage 94,713.57 17,303.91 5,872.68 Correia, J Mechanical Technician 78,618.49 1,110.36 365.31 Crawford, R Assistant Supervisor - Solid Waste 84,286.62 1,128.84 457.65 Creighton, M Supervisor - Ornamental Horticulture / Nursery Operations 93,581.40 1,194.84 150.00 Czypyha, B Stormwater Management Specialist 86,487.21 1,155.96 75.00 Daitl, B Leadhand - Parks Operations 77,713.97 1,110.36 297.45 Daiby, A Equipment Technician 77,865.55 750.36 1,938.23 Davie, C Active Transportation Project Coordinator 82,653.16 776.20 949.70 Day, J Senior Cultural Planner 85,908.03 1,325.81 - De Jong, E Supervisor - Underground Utilities Construction 93,337.52 474.84 2,4	Chang, R	Supervisor Infrastructure Planning - Underground Utilities	86,175.05	1,155.96	1,977.00
Coghlan, C Utilities Planning Technologist 70,415.96 6,839.39 1,044.80 Conley, M Senior Planner - Heritage 94,713.57 17,303.91 5,872.68 Correia, J Mechanical Technician 78,618.49 1,110.36 365.31 Crawford, R Assistant Supervisor - Solid Waste 84,286.62 1,128.84 457.65 Creighton, M Supervisor - Ornamental Horticulture / Nursery Operations 93,581.40 1,194.84 150.00 Czypyha, B Stormwater Management Specialist 86,487.21 1,155.96 75.00 Daitl, B Leadhand - Parks Operations 77,713.97 1,110.36 297.45 Dalby, A Equipment Technician 77,865.55 750.36 1,938.23 Davie, C Active Transportation Project Coordinator 82,653.16 776.20 949.70 Day, J Senior Cultural Planner 85,908.03 1,325.81 - De Frias, J Technical Support Analyst 74,692.62 1,261.51 - De Jong, E Supervisor - Underground Utilities Construction 93,337.52 474.84	Chudley, M	Engagement Coordinator	74,883.55	1,096.68	67.93
Conley, M Senior Planner - Heritage 94,713.57 17,303.91 5,872.68 Correia, J Mechanical Technician 78,618.49 1,110.36 365.31 Crawford, R Assistant Supervisor - Solid Waste 84,286.62 1,128.84 457.65 Creighton, M Supervisor - Ornamental Horticulture / Nursery Operations 93,581.40 1,194.84 150.00 Czypyha, B Stormwater Management Specialist 86,487.21 1,155.96 75.00 Daitl, B Leadhand - Parks Operations 77,713.97 1,110.36 297.45 Dalby, A Equipment Technician 77,865.55 750.36 1,938.23 Davie, C Active Transportation Project Coordinator 82,653.16 776.20 949.70 Day, J Senior Cultural Planner 85,908.03 1,325.81 - De Frias, J Technical Support Analyst 74,692.62 1,261.51 - De Jong, E Supervisor - Underground Utilities Construction 93,337.52 474.84 2,459.40 Desautels, K Mechanical Technician 78,646.07 750.36 2,503.	Cittone, M	Senior Planner	97,204.76	1,825.24	840.36
Correia, J Mechanical Technician 78,618.49 1,110.36 365.31 Crawford, R Assistant Supervisor - Solid Waste 84,286.62 1,128.84 457.65 Creighton, M Supervisor - Ornamental Horticulture / Nursery Operations 93,581.40 1,194.84 150.00 Czypyha, B Stormwater Management Specialist 86,487.21 1,155.96 75.00 Daitl, B Leadhand - Parks Operations 77,713.97 1,110.36 297.45 Dalby, A Equipment Technician 77,865.55 750.36 1,938.23 Davie, C Active Transportation Project Coordinator 82,653.16 776.20 949.70 Day, J Senior Cultural Planner 85,908.03 1,325.81 - De Frias, J Technical Support Analyst 74,692.62 1,261.51 - De Jong, E Supervisor - Underground Utilities Construction 93,337.52 474.84 2,459.40 Desautels, K Mechanical Technician 78,646.07 750.36 2,503.99 Doiron, M Facilities Planner 81,668.95 415.68 -	Coghlan, C	Utilities Planning Technologist	70,415.96	6,839.39	1,044.80
Crawford, R Assistant Supervisor - Solid Waste 84,286.62 1,128.84 457.65 Creighton, M Supervisor - Ornamental Horticulture / Nursery Operations 93,581.40 1,194.84 150.00 Czypyha, B Stormwater Management Specialist 86,487.21 1,155.96 75.00 Daitl, B Leadhand - Parks Operations 77,713.97 1,110.36 297.45 Dalby, A Equipment Technician 77,865.55 750.36 1,938.23 Davie, C Active Transportation Project Coordinator 82,653.16 776.20 949.70 Day, J Senior Cultural Planner 85,908.03 1,325.81 - De Frias, J Technical Support Analyst 74,692.62 1,261.51 - De Jong, E Supervisor - Underground Utilities Construction 93,337.52 474.84 2,459.40 Desautels, K Mechanical Technician 78,646.07 750.36 2,503.99 Doiron, M Facilities Planner 81,668.95 415.68 - Dolsen, A Building Inspector I 74,136.64 1,096.68 2,811.40	Conley, M	Senior Planner - Heritage	94,713.57	17,303.91	5,872.68
Creighton, M Supervisor - Ornamental Horticulture / Nursery Operations 93,581.40 1,194.84 150.00 Czypyha, B Stormwater Management Specialist 86,487.21 1,155.96 75.00 Daitl, B Leadhand - Parks Operations 77,713.97 1,110.36 297.45 Dalby, A Equipment Technician 77,865.55 750.36 1,938.23 Davie, C Active Transportation Project Coordinator 82,653.16 776.20 949.70 Day, J Senior Cultural Planner 85,908.03 1,325.81 - De Frias, J Technical Support Analyst 74,692.62 1,261.51 - De Jong, E Supervisor - Underground Utilities Construction 93,337.52 474.84 2,459.40 Desautels, K Mechanical Technician 78,646.07 750.36 2,503.99 Doiron, M Facilities Planner 81,668.95 415.68 - Dolsen, A Building Inspector I 74,136.64 1,096.68 2,811.40 Doyle, K Assistant Supervisor - Arboriculture 81,564.72 768.84 1,005.33	Correia, J	Mechanical Technician	78,618.49	1,110.36	365.31
Czypyha, B Stormwater Management Specialist 86,487.21 1,155.96 75.00 Daitl, B Leadhand - Parks Operations 77,713.97 1,110.36 297.45 Dalby, A Equipment Technician 77,865.55 750.36 1,938.23 Davie, C Active Transportation Project Coordinator 82,653.16 776.20 949.70 Day, J Senior Cultural Planner 85,908.03 1,325.81 - De Frias, J Technical Support Analyst 74,692.62 1,261.51 - De Jong, E Supervisor - Underground Utilities Construction 93,337.52 474.84 2,459.40 Desautels, K Mechanical Technician 78,646.07 750.36 2,503.99 Doiron, M Facilities Planner 81,668.95 415.68 - Dolsen, A Building Inspector I 74,136.64 1,096.68 2,811.40 Doyle, K Assistant Supervisor - Arboriculture 81,564.72 768.84 1,005.33	Crawford, R	Assistant Supervisor - Solid Waste	84,286.62	1,128.84	457.65
Daitl, B Leadhand - Parks Operations 77,713.97 1,110.36 297.45 Dalby, A Equipment Technician 77,865.55 750.36 1,938.23 Davie, C Active Transportation Project Coordinator 82,653.16 776.20 949.70 Day, J Senior Cultural Planner 85,908.03 1,325.81 - De Frias, J Technical Support Analyst 74,692.62 1,261.51 - De Jong, E Supervisor - Underground Utilities Construction 93,337.52 474.84 2,459.40 Desautels, K Mechanical Technician 78,646.07 750.36 2,503.99 Doiron, M Facilities Planner 81,668.95 415.68 - Dolsen, A Building Inspector I 74,136.64 1,096.68 2,811.40 Doyle, K Assistant Supervisor - Arboriculture 81,564.72 768.84 1,005.33	Creighton, M	Supervisor - Ornamental Horticulture / Nursery Operations	93,581.40	1,194.84	150.00
Dalby, A Equipment Technician 77,865.55 750.36 1,938.23 Davie, C Active Transportation Project Coordinator 82,653.16 776.20 949.70 Day, J Senior Cultural Planner 85,908.03 1,325.81 - De Frias, J Technical Support Analyst 74,692.62 1,261.51 - De Jong, E Supervisor - Underground Utilities Construction 93,337.52 474.84 2,459.40 Desautels, K Mechanical Technician 78,646.07 750.36 2,503.99 Doiron, M Facilities Planner 81,668.95 415.68 - Dolsen, A Building Inspector I 74,136.64 1,096.68 2,811.40 Doyle, K Assistant Supervisor - Arboriculture 81,564.72 768.84 1,005.33	Czypyha, B	Stormwater Management Specialist	86,487.21	1,155.96	75.00
Davie, C Active Transportation Project Coordinator 82,653.16 776.20 949.70 Day, J Senior Cultural Planner 85,908.03 1,325.81 - De Frias, J Technical Support Analyst 74,692.62 1,261.51 - De Jong, E Supervisor - Underground Utilities Construction 93,337.52 474.84 2,459.40 Desautels, K Mechanical Technician 78,646.07 750.36 2,503.99 Doiron, M Facilities Planner 81,668.95 415.68 - Dolsen, A Building Inspector I 74,136.64 1,096.68 2,811.40 Doyle, K Assistant Supervisor - Arboriculture 81,564.72 768.84 1,005.33	Daitl, B	Leadhand - Parks Operations	77,713.97	1,110.36	297.45
Day, J Senior Cultural Planner 85,908.03 1,325.81 - De Frias, J Technical Support Analyst 74,692.62 1,261.51 - De Jong, E Supervisor - Underground Utilities Construction 93,337.52 474.84 2,459.40 Desautels, K Mechanical Technician 78,646.07 750.36 2,503.99 Doiron, M Facilities Planner 81,668.95 415.68 - Dolsen, A Building Inspector I 74,136.64 1,096.68 2,811.40 Doyle, K Assistant Supervisor - Arboriculture 81,564.72 768.84 1,005.33	Dalby, A	Equipment Technician	77,865.55	750.36	1,938.23
De Frias, J Technical Support Analyst 74,692.62 1,261.51 - De Jong, E Supervisor - Underground Utilities Construction 93,337.52 474.84 2,459.40 Desautels, K Mechanical Technician 78,646.07 750.36 2,503.99 Doiron, M Facilities Planner 81,668.95 415.68 - Dolsen, A Building Inspector I 74,136.64 1,096.68 2,811.40 Doyle, K Assistant Supervisor - Arboriculture 81,564.72 768.84 1,005.33	Davie, C	Active Transportation Project Coordinator	82,653.16	776.20	949.70
De Jong, E Supervisor - Underground Utilities Construction 93,337.52 474.84 2,459.40 Desautels, K Mechanical Technician 78,646.07 750.36 2,503.99 Doiron, M Facilities Planner 81,668.95 415.68 - Dolsen, A Building Inspector I 74,136.64 1,096.68 2,811.40 Doyle, K Assistant Supervisor - Arboriculture 81,564.72 768.84 1,005.33	Day, J	Senior Cultural Planner	85,908.03	1,325.81	-
Desautels, K Mechanical Technician 78,646.07 750.36 2,503.99 Doiron, M Facilities Planner 81,668.95 415.68 - Dolsen, A Building Inspector I 74,136.64 1,096.68 2,811.40 Doyle, K Assistant Supervisor - Arboriculture 81,564.72 768.84 1,005.33	De Frias, J	Technical Support Analyst	74,692.62	1,261.51	-
Doiron, M Facilities Planner 81,668.95 415.68 - Dolsen, A Building Inspector I 74,136.64 1,096.68 2,811.40 Doyle, K Assistant Supervisor - Arboriculture 81,564.72 768.84 1,005.33	De Jong, E	Supervisor - Underground Utilities Construction	93,337.52	474.84	2,459.40
Dolsen, A Building Inspector I 74,136.64 1,096.68 2,811.40 Doyle, K Assistant Supervisor - Arboriculture 81,564.72 768.84 1,005.33	Desautels, K	Mechanical Technician	78,646.07	750.36	2,503.99
Dolsen, A Building Inspector I 74,136.64 1,096.68 2,811.40 Doyle, K Assistant Supervisor - Arboriculture 81,564.72 768.84 1,005.33	Doiron, M	Facilities Planner	81,668.95	415.68	-
		Building Inspector I	74,136.64	1,096.68	2,811.40
Duke, G Leadhand - Concrete 74,257.12 4,326.67 -	Doyle, K	Assistant Supervisor - Arboriculture	81,564.72	768.84	1,005.33
	Duke, G	Leadhand - Concrete	74,257.12	4,326.67	-

EMPLOYEE	TITLE	REMUNERATION ¹	TAXABLE ² BENEFITS & PAYOUTS	EXPENSES
Ellard, M	Mechanical Technician - Fire	85,348.97	1,110.36	669.40
Enns, C	Assistant Supervisor - Water and Underground Utilities Construction	83,942.96	15,600.76	2,603.01
Erickson, B	Arts, Culture and Events Liaison	74,740.56	2,935.55	3,727.39
Fawdrey, B	Supervisor - Construction Projects	87,997.19	556.56	490.39
Ferris, T	Leadhand - Mechanical	89,250.60	3,338.06	-
Fisher, G	Risk Management and Insurance Specialist	82,325.44	415.68	671.77
Follis, H	Customer Service Advisor	96,923.75	1,182.38	400.00
Friday, M	Supervisor - Building Maintenance	88,814.09	1,164.36	259.05
Furtado, C	Senior Leadhand - Roads	74,310.47	9,759.97	-
Gill, N	Occupational Health and Safety Advisor	81,528.00	775.68	977.17
Girvin, E	Infrastructure Administrator	89,613.08	1,177.92	2,196.12
Godbeer, J	Technical Support Analyst	74,162.53	1,096.68	-
Gordon, R	Information Access and Privacy Analyst	77,322.61	1,115.40	-
Gortan, J	Senior Leadhand - Concrete	75,679.14	1,091.64	3,920.99
Gravelle, G	Utility Operator II	70,297.64	12,439.36	275.83
Gray, C	Chief Building and Plumbing Inspector	87,673.64	1,772.92	1,605.96
Grayson, D	Leadhand - Nursery	76,887.43	1,396.18	-
Green, T	Leadhand - Parks Operations	78,054.81	1,110.36	917.50
Handy, J	Senior Planner - Development Agreements	96,633.70	1,201.56	3,022.81
Hansen, P	Assistant Supervisor - Concrete	81,667.99	1,128.84	5.10
Harper, D	Utility Operator III	80,578.28	810.59	785.17
Harris, M	Strategic Plan and Communications Advisor	99,700.41	5,971.42	354.24
Hewett, T	Interdisciplinary Planner	85,835.05	1,332.89	289.97
Hill, M	Community Development Coordinator	85,045.27	2,106.22	-
Hittos, J	Street Cleaning Operator	85,679.85	5,107.32	-
Ho, J	Community Energy Specialist	84,947.83	-	362.91
Hodder, M	Business Coordinator - Fleet Equipment Management Program	75,195.48	386.46	720.73
Hodge, S	Accounts Receivable Coordinator	78,423.27	1,241.90	-
Holmes, S	Utility Operator II	72,573.28	4,746.93	203.96
Hu, Z	Sewer and Stormwater Quality Technician	74,476.83	2,175.82	527.34
Hughes, R	Supervisor - Parks Operations, Arboriculture and Natural Areas	93,401.82	2,423.05	2,528.69
Hutchison, S	Transportation Planner	87,634.49	3,788.13	4,283.40
Ibbitson, L	Graphic Designer	74,304.75	2,419.46	300.00
Jalonen, C	Works Technologist	84,650.71	790.92	699.70
Jedynak, M	Supervisor Infrastructure Planning - Underground Utilities	74,209.98	1,096.68	754.70
Johnson, A	Senior Planner - Parks	86,259.67	976.34	834.00
Johnston, J	Senior Planner	95,053.55	1,201.56	623.83
Jokinen, M	Mechanical Technician	80,430.60	390.36	915.50
Jolley, M	Engagement Coordinator	74,675.43	582.22	299.00
Karakas, J	Senior Urban Designer	95,564.14	1,201.56	614.72
Karassev, E	Financial Data Analyst - ERP System	82,325.81	415.68	1,175.00
Kaur, S	Supervisor - Public Works Support Services	83,829.35	784.08	638.78
Kellington, R	Plumbing Inspector	78,427.18	1,115.40	914.76
Kelner, G	Leadhand - Sign Fabrication	78,154.17	1,056.24	118.36
Kent, D	Senior Leadhand - Milling	76,328.47	1,368.10	75.00
Kozlik, M	Building Inspector II	77,775.70	1,115.40	3,225.63
Kresse, K	Supervisor - Transportation Infrastructure Design	86,017.47	1,242.91	699.70
Krop, B	Supervisor - Fleet and Power Equipment Maintenance	91,431.98	430.92	3,554.04
Kruse, N	Financial Analyst - Accounting Services	74,064.21	1,795.11	450.00
Lavallee-Picard, V	Food Systems Coordinator	74,064.08	1,096.68	984.39
Lazaro, L	Senior Bridge Operator	68,747.66	17,693.32	155.00
Livelton, T	Archivist	81,851.30	1,135.68	-

EMPLOYEE	TITLE	REMUNERATION ¹	TAXABLE ² BENEFITS & PAYOUTS	EXPENSES
				LAFLINGLO
Luzzi, D	Technologist - Transportation Design	74,783.14	1,590.74	1 215 00
Lynka, J	Supervisor - Parks Construction, Irrigation and Capital Projects	93,300.88 85,835.05	1,194.84 795.96	1,215.00
MacLean, M	Community Planner	-		1,075.86
Mann, J	Financial Analyst - Budgets	74,064.19	1,523.32	1 405 27
Matanowitsch, D	Asset Management Specialist	90,650.59 79,145.38	1,177.92	1,405.37 1,500.17
McDonald, D	Utility Operator III		2,216.76	
McKay, M McMorran, K	Supervisor - Solid Waste and Recycling	91,062.05	1,921.69	2,028.69
,	Assistant Supervisor - Parks	82,100.74	1,128.84	545.58
Medd, C	Planner	87,532.17	577.98	333.50
Miller, D	Community Energy Specialist	82,072.50	1,135.68	2,292.67
Milton, B	Mechanical Technician	81,860.31	390.36	144.73
Mitchell, L	Supervisor - IT Infrastructure	94,823.06	8,638.59	1,458.08
Morrical, D	Business Analyst	85,944.49	1,343.74	74.10
Murai, M	Welder Fabricator	77,353.94	1,110.36	150.00
Norman, B	Technologist - Transportation Design	74,263.23	2,512.29	-
O'Hanley, S	Assistant Supervisor - Parks	83,824.19	1,984.84	250.00
O'Keeffe, L	Financial Analyst - Budgets	74,279.99	1,096.68	
Ollech, D	Supervisor - Sidewalks and Concrete	74,791.24	1,091.64	3,732.69
Orton, G	Senior Buyer	78,739.51	1,115.40	-
Paine, P	Financial Analyst - Budgets	74,064.18	1,723.27	-
Parker, J	Supervisor - Tool Depot	90,512.86	451.08	2,206.25
Pebernat, T	Zoning Administrator	84,296.65	2,184.34	-
Pepper, G	Assistant Supervisor - Roads and Bridges	89,742.77	8,212.23	2,297.79
Pierce, S	Payroll Coordinator	77,958.11	7,310.96	249.78
Pollard, K	Leadhand - Street Cleaning	78,915.93	713.16	337.50
Preston, L	Supervisor - Business Solutions	99,670.38	16,704.49	53.67
Prpich, J	Leadhand - Mechanical	87,940.35	1,150.92	-
Reddington, N	Senior Cultural Planner	86,536.59	1,051.81	7,538.81
Richens, W	Asphalt Plant Operator	76,957.52	4,269.34	255.00
Sandher, O	Utility Operator II	73,249.85	3,295.63	3,343.09
Sandhu, H	Supervisor - Water Works and Underground Utilities Maintenance	98,187.51	6,057.94	2,113.37
Sandhu, M	Utility Operator III	79,733.40	3,369.26	1,530.42
Scallion-Pond, P	Business Analyst	81,059.11	1,132.30	2,154.58
Schmidt, A	Leadhand - Welding and Fabrication	85,184.16	1,150.92	100.00
Schumann, K	Welder Fabricator	77,148.58	1,110.36	353.70
Scott, R	Utility Operator II	77,602.70	713.16	2,395.66
Senechal, R	Technical Field Arborist	77,135.24	800.83	2,258.27
Shorting, A	Public Works Service Person	65,235.93	12,372.00	-
Shotton, R	Engagement Coordinator	76,792.99	1,850.98	47.89
Soepboer, J	Fleet Asset Management Project Coordinator	98,097.20	1,098.36	911.10
Sparks, C	Tractor Trailer Operator	82,151.55	696.24	200.00
Spouse, R	Storekeeper	74,892.40	1,091.64	-
Staniforth, G	Tree Preservation Coordinator	80,560.00	1,128.84	3,075.15
Staples, M	Chief Electrical Inspector	85,871.52	795.96	1,222.24
Stenberg, C	Property Officer	90,690.07	457.92	895.00
Stern, S	Supervisor - Land Development	83,003.34	419.20	290.00
Stratford, K	Community Recreation and Neighbourhood Development Coordinator		918.85	2,200.34
Sue, M	Information Technology Support Supervisor	90,220.09	817.92	-
Sundher, J	Technologist - Transportation Design	75,827.11	1,096.68	699.70
Tarbotton, J	Senior Planner - Housing Policy	87,201.45	-	387.50
Taylor, D	Supervisor - Sidewalks and Concrete	92,679.05	1,897.83	1,969.05
Taylor, J	Recreation Programmer	81,717.67	1,157.69	1,942.67

Taylor, L Senior Planner 94,713.56 841.56 Terlesky, K Infrastructure Administrator 90,268.66 6,498.01 Turpin, K Works Technologist 85,950.85 1,150.92 Tytgat, D Leadhand - Thermal Paving 76,743.93 5,210.26 Vivian, M Infrastructure Administrator 88,578.17 - Warren, C Infrastructure Administrator 90,685.19 1,177.92 Waters, J Senior Planner - Parks 85,815.07 1,155.96 Watson, A Leadhand - Thermal Paving 71,062.78 5,550.83 Welle, K Leadhand - Parks Operations 76,773.36 750.36 Wells, K Utility Operator III 86,923.02 1,110.36 Wevers, D Supervisor Infrastructure Design - Underground Utilities 87,667.67 2,672.04 Wilson, A Plumbing and Building Inspector 79,186.96 2,105.32 Wilson, L Infrastructure Administrator 90,183.56 1,457.94 Wilton, M Senior Leadhand - Support Services 79,405.37 2,488.14 Woodfine, W<	4,262.11 754.88 1,321.36 1,922.99 - 43.40 7.50 55.00 419.21 451.43 2,343.65 3,013.35 220.97 138.75 1,700.00
Terlesky, KInfrastructure Administrator90,268.666,498.01Turpin, KWorks Technologist85,950.851,150.92Tytgat, DLeadhand - Thermal Paving76,743.935,210.26Vivian, MInfrastructure Administrator88,578.17-Warren, CInfrastructure Administrator90,685.191,177.92Waters, JSenior Planner - Parks85,815.071,155.96Watson, ALeadhand - Thermal Paving71,062.785,550.83Welle, KLeadhand - Parks Operations76,773.36750.36Wells, KUtility Operator III86,923.021,110.36Wevers, DSupervisor Infrastructure Design - Underground Utilities87,667.672,672.04Wilson, APlumbing and Building Inspector79,186.962,105.32Wilson, LInfrastructure Administrator90,183.561,457.94Wilton, MSenior Leadhand - Support Services79,405.372,488.14Woodfine, WMechanical Technician79,684.331,768.44	754.88 1,321.36 1,922.99 - 43.40 7.50 55.00 419.21 451.43 2,343.65 3,013.35 220.97 138.75
Turpin, KWorks Technologist85,950.851,150.92Tytgat, DLeadhand - Thermal Paving76,743.935,210.26Vivian, MInfrastructure Administrator88,578.17-Warren, CInfrastructure Administrator90,685.191,177.92Waters, JSenior Planner - Parks85,815.071,155.96Watson, ALeadhand - Thermal Paving71,062.785,550.83Welle, KLeadhand - Parks Operations76,773.36750.36Wells, KUtility Operator III86,923.021,110.36Wevers, DSupervisor Infrastructure Design - Underground Utilities87,667.672,672.04Wilson, APlumbing and Building Inspector79,186.962,105.32Wilson, LInfrastructure Administrator90,183.561,457.94Wilton, MSenior Leadhand - Support Services79,405.372,488.14Woodfine, WMechanical Technician79,684.331,768.44	1,321.36 1,922.99 - 43.40 7.50 55.00 419.21 451.43 2,343.65 3,013.35 220.97 138.75
Tytgat, DLeadhand - Thermal Paving76,743.935,210.26Vivian, MInfrastructure Administrator88,578.17-Warren, CInfrastructure Administrator90,685.191,177.92Waters, JSenior Planner - Parks85,815.071,155.96Watson, ALeadhand - Thermal Paving71,062.785,550.83Welle, KLeadhand - Parks Operations76,773.36750.36Wells, KUtility Operator III86,923.021,110.36Wevers, DSupervisor Infrastructure Design - Underground Utilities87,667.672,672.04Wilson, APlumbing and Building Inspector79,186.962,105.32Wilson, LInfrastructure Administrator90,183.561,457.94Wilton, MSenior Leadhand - Support Services79,405.372,488.14Woodfine, WMechanical Technician79,684.331,768.44	1,922.99 - 43.40 7.50 55.00 419.21 451.43 2,343.65 3,013.35 220.97 138.75
Vivian, MInfrastructure Administrator88,578.17-Warren, CInfrastructure Administrator90,685.191,177.92Waters, JSenior Planner - Parks85,815.071,155.96Watson, ALeadhand - Thermal Paving71,062.785,550.83Welle, KLeadhand - Parks Operations76,773.36750.36Wells, KUtility Operator III86,923.021,110.36Wevers, DSupervisor Infrastructure Design - Underground Utilities87,667.672,672.04Wilson, APlumbing and Building Inspector79,186.962,105.32Wilson, LInfrastructure Administrator90,183.561,457.94Wilton, MSenior Leadhand - Support Services79,405.372,488.14Woodfine, WMechanical Technician79,684.331,768.44	- 43.40 7.50 55.00 419.21 451.43 2,343.65 3,013.35 220.97 138.75
Warren, CInfrastructure Administrator90,685.191,177.92Waters, JSenior Planner - Parks85,815.071,155.96Watson, ALeadhand - Thermal Paving71,062.785,550.83Welle, KLeadhand - Parks Operations76,773.36750.36Wells, KUtility Operator III86,923.021,110.36Wevers, DSupervisor Infrastructure Design - Underground Utilities87,667.672,672.04Wilson, APlumbing and Building Inspector79,186.962,105.32Wilson, LInfrastructure Administrator90,183.561,457.94Wilton, MSenior Leadhand - Support Services79,405.372,488.14Woodfine, WMechanical Technician79,684.331,768.44	7.50 55.00 419.21 451.43 2,343.65 3,013.35 220.97 138.75
Waters, J Senior Planner - Parks 85,815.07 1,155.96 Watson, A Leadhand - Thermal Paving 71,062.78 5,550.83 Welle, K Leadhand - Parks Operations 76,773.36 750.36 Wells, K Utility Operator III 86,923.02 1,110.36 Wevers, D Supervisor Infrastructure Design - Underground Utilities 87,667.67 2,672.04 Wilson, A Plumbing and Building Inspector 79,186.96 2,105.32 Wilson, L Infrastructure Administrator 90,183.56 1,457.94 Wilton, M Senior Leadhand - Support Services 79,405.37 2,488.14 Woodfine, W Mechanical Technician 79,684.33 1,768.44	7.50 55.00 419.21 451.43 2,343.65 3,013.35 220.97 138.75
Watson, ALeadhand - Thermal Paving71,062.785,550.83Welle, KLeadhand - Parks Operations76,773.36750.36Wells, KUtility Operator III86,923.021,110.36Wevers, DSupervisor Infrastructure Design - Underground Utilities87,667.672,672.04Wilson, APlumbing and Building Inspector79,186.962,105.32Wilson, LInfrastructure Administrator90,183.561,457.94Wilton, MSenior Leadhand - Support Services79,405.372,488.14Woodfine, WMechanical Technician79,684.331,768.44	55.00 419.21 451.43 2,343.65 3,013.35 220.97 138.75
Welle, KLeadhand - Parks Operations76,773.36750.36Wells, KUtility Operator III86,923.021,110.36Wevers, DSupervisor Infrastructure Design - Underground Utilities87,667.672,672.04Wilson, APlumbing and Building Inspector79,186.962,105.32Wilson, LInfrastructure Administrator90,183.561,457.94Wilton, MSenior Leadhand - Support Services79,405.372,488.14Woodfine, WMechanical Technician79,684.331,768.44	419.21 451.43 2,343.65 3,013.35 220.97 138.75
Wells, KUtility Operator III86,923.021,110.36Wevers, DSupervisor Infrastructure Design - Underground Utilities87,667.672,672.04Wilson, APlumbing and Building Inspector79,186.962,105.32Wilson, LInfrastructure Administrator90,183.561,457.94Wilton, MSenior Leadhand - Support Services79,405.372,488.14Woodfine, WMechanical Technician79,684.331,768.44	2,343.65 3,013.35 220.97 138.75
Wevers, DSupervisor Infrastructure Design - Underground Utilities87,667.672,672.04Wilson, APlumbing and Building Inspector79,186.962,105.32Wilson, LInfrastructure Administrator90,183.561,457.94Wilton, MSenior Leadhand - Support Services79,405.372,488.14Woodfine, WMechanical Technician79,684.331,768.44	3,013.35 220.97 138.75
Wilson, APlumbing and Building Inspector79,186.962,105.32Wilson, LInfrastructure Administrator90,183.561,457.94Wilton, MSenior Leadhand - Support Services79,405.372,488.14Woodfine, WMechanical Technician79,684.331,768.44	220.97 138.75
Wilton, MSenior Leadhand - Support Services79,405.372,488.14Woodfine, WMechanical Technician79,684.331,768.44	138.75
Woodfine, WMechanical Technician79,684.331,768.44	
	1,700.00
Wyle B Mechanical Technician 78 806 21 390 36	
	98.06
Young, S Climate and Environmental Sustainability Specialist 90,292.73 1,177.92	3,048.81
Zapp, R Equipment Technician 79,589.96 750.36	1,513.21
Subtotal - CUPE 14,302,802.42 407,749.66	199,120.48
Exempt	
Atkinson, D Deputy Chief - Operations 139,227.07 15,212.49	9,683.70
Banton, P Manager - Streets Operations 108,353.54 4,209.10	6,424.45
Belfie, BHR Systems and Records Specialist81,973.033,240.74	200.62
Brehaut, J Manager - Recreation Services 106,342.57 9,979.43	52.80
Bruce, P Fire Chief 185,150.07 11,887.30	9,729.43
Campbell, L Manager - Park Planning, Design and Development 107,257.04 4,092.99	753.10
Carroll, R Manager - Real Estate 107,269.24 5,688.47	597.86
Coates, C City Clerk 153,911.46 18,266.83	1,712.82
Daliran, T Manager - Civic Services 119,417.53 17,106.47	3,951.10
Dawe, J Manager - Energy and Climate Action 95,317.31 2,252.71	9,207.55
Dellebuur, BAssistant Director - Transportation139,227.1014,021.89	713.16
Eisenhauer, W Head of Engagement 151,670.99 13,450.61	134.53
Fisk, N Talent Specialist 71,768.70 3,879.02	203.05
Frost, M Manager - Operations and Fleet 108,353.55 5,339.03	1,080.55
Gauld, N Event Manager - Victoria Conference Centre 85,302.68 3,291.97	345.00
Getty, T Manager - IT Operations 108,353.54 10,761.53	-
Havelka, C Deputy City Clerk / Manager Legislative Services 93,933.56 7,265.12	2,226.35
Hayes, LEvent Manager - Victoria Conference Centre92,765.255,222.79	345.00
Heinz, M Manager - Surface Infrastructure 97,862.35 3,843.37	3,555.75
Hennessey, K Manager - Supply Management Services 113,365.75 6,002.36	6,030.12
Hudson, ADirector - Sustainable Planning and Community Development144,406.836,972.09	6,353.65
Husu, I Manager - Parking Services 108,353.59 4,236.63	3,421.13
Jenkyns, J City Manager 227,524.98 35,864.30	6,828.94
Jensen, J Head of Human Resources 151,939.43 4,304.48	521.44
Johnston, N Manager - Bylaw and Licensing 115,312.29 9,858.67	495.00
Lebedynski, M Senior Account Executive - Victoria Conference Centre 90,485.47 7,490.24	-
Lee, D Manager - Administrative Services 112,216.87 4,848.30	932.02
Lockhart, J Manager - Revenue 106,452.91 4,313.46	3,042.84
Meyer, A Assistant Director - Development Services 136,488.88 5,031.12	2,688.52
Mitchell, L Human Resources Advisor 89,886.13 5,371.20	889.38
Moffatt, CAssistant City Solicitor106,495.553,912.88	3,514.94

EMPLOYEE	TITLE	REMUNERATION ¹	TAXABLE ² BENEFITS & PAYOUTS	EXPENSES
Moore, K	Manager - Strategic Relations / Business Development	116,658.32	6,391.31	7,758.16
Morhart, R	Manager - Permits and Inspections	108,693.56	5,823.65	5,248.57
Mycroft, C	Manager - Executive Operations	92,833.54	9,304.25	1,293.47
Newman, D	Manager - Construction and Parks Infrastructure	101,286.30	5,489.55	689.74
O'Connor, E	Senior Account Executive - Victoria Conference Centre	90,525.51	5,196.16	-
O'Connor, J	Manager - Financial Planning	136,488.84	7,622.94	4,622.53
O'Halloran, J	HR Consultant - Learning and Development	100,985.35	5,553.42	-
Olak, S	Manager - Human Resources	84,109.55	6,126.21	-
Palmer, M	Chief Information Officer	139,227.10	12,190.65	3,942.01
Parkinson, T	Event Coordinator - Victoria Conference Centre	78,249.87	3,826.61	345.00
Patterson, T	Emergency Program Coordinator	101,458.26	4,182.21	17,564.19
Paul, J	Assistant Director - Engineering	136,489.19	14,022.65	1,891.74
Rantucci, P	Head - Strategic Real Estate	139,227.08	11,476.45	984.30
Robertson, E	Assistant Director - Public Works	136,489.53	4,131.12	932.14
Royle, C	Deputy Chief - Administration	139,227.05	14,087.28	10,828.15
Sandhu, M	Head - Service Improvement and Innovation	108,693.56	7,667.85	-
Sidhu, N	Assistant Director - Parks, Recreation and Facilities	131,568.47	8,820.29	8,031.58
Soulliere, T	Director - Parks, Recreation and Facilities	187,723.04	19,631.95	2,038.45
St. Jacques, D	Executive Coordinator	77,634.92	8,374.60	665.00
Stark, B	Manager - Parks Construction, Arboriculture and Natural Systems	109,931.85	6,634.84	1,034.10
Sutic-Bata, K	Manager - Underground Utilities	107,394.21	9,248.32	2,876.47
Thompson, S	Deputy City Manager / CFO	190,535.71	24,495.37	1,726.58
Tinney, J	Director - Sustainable Planning and Community Development	148,803.02	12,332.64	7,929.77
Tooke, T	Manager - Sustainability, Asset and Support Services	91,318.98	2,200.73	12,815.24
Villanueva, S	Manager - Facility and Event Operations Victoria Conference Centre	110,867.13	11,799.71	65.92
Webb, S	Manager - Sustainable Transportation, Planning and Development	101,008.46	3,531.53	7,387.96
Westinghouse, L	Manager - Accounting	108,353.54	5,540.81	2,819.69
Williams, J	Manager - Health and Safety	105,379.03	4,596.29	3,855.54
Work, F	Director - Engineering and Public Works	184,030.77	9,047.48	21,525.70
Zworski, T	City Solicitor	216,477.35	21,161.21	3,870.04
	Subtotal - Exempt	7,338,054.34	527,725.67	218,376.84
International Asso	ociation of Fire Fighters (IAFF), Local 730			
Anderson, C	Fire Fighter 1st Class (10th yr)	101,838.34	696.24	3,079.50
Atherton, L	Fire Fighter 1st Class (10th yr)	98,694.10	1,054.56	1,303.16
Ayre, R	Fire Fighter 1st Class (10th yr)	96,586.33	1,046.16	4,277.71
Baker, G	Fire Fighter 2nd Class	81,483.90	1,179.21	283.78
Batters, G	Battalion Chief	137,644.01	1,110.42	8,400.00
Beattie, C	Fire Fighter 1st Class (10th yr)	99,661.95	793.31	158.05
Beckner, M	Fire Fighter 1st Class (10th yr)	102,293.97	1,056.24	1,166.68
Bellagente, S	Fire Fighter 1st Class (15th yr)	101,753.81	1,058.34	1,301.66
Birtwistle, G	Platoon Captain	129,868.92	501.12	299.64
Blackwell, D	Fire Fighter 1st Class (15th yr)	107,110.51	1,064.64	30.00
Bosworth-Rumm, G	G Fire Fighter 2nd Class	80,970.87	805.70	271.20
Bourne, M	Fire Fighter 1st Class (15th yr)	111,231.26	1,064.64	-
Bradstock, M	Battalion Chief	25,564.10	77,398.84	-
Bremner, D	Fire Fighter 1st Class (15th yr)	104,389.88	704.64	285.00
Brown, R	Captain	124,062.01	383.76	286.21
Carey, D	Battalion Chief	142,905.12	990.42	8,632.42
Carson, S	Alarm Dispatch Operator 1st Class	87,752.18	654.00	388.71
Charlton, G	Assistant Chief - Training and Development	106,699.27	83,677.87	1,095.31
Chunyk, M	Fire Fighter 1st Class (10th yr)	105,707.75	1,056.24	1,622.78

Cole, C Fire Fighter 1st Class (15h yr) 104,381.88 1.046.16 Corby, K Fire Fighter 1st Class (15h yr) 104,381.88 1.059.74 1 Cracknell, L Captain 123,033.80 383.76 4 Cullen, J Fire Fighter 1st Class (10h yr) 100,782.82 620.72 Cullen, V Acting Batalion Chief 24,003.467 Debruin, K Captain Dixon, G Fire Fighter 1st Class (10h yr) 100,758.23 1.055.24 Dolcatti, M Fire Fighter 2nd Class 96,674.67 3,000.2 Durrance, D Fire Fighter 1st Class (15h yr) 106,419.29 344.64 1 Elikt, B Fire Fighter 1st Class (15h yr) 102,488.44 1,046.16 4 Elikt, B Fire Fighter 1st Class (15h yr) 102,488.24 1,048.34 108.30.06 8 Elvedahl, J Fire Fighter 1st Class (15h yr) 101,315.74 1,056.24 107.89.99 630.06 8 Forts, N Fire Fighter 1st Class (15h yr) 101,315.74 1,056.24 1064.64 Fytor, R Fire Fighter 1	EMPLOYEE	TITLE	REMUNERATION ¹	TAXABLE ² BENEFITS & PAYOUTS	EXPENSES
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Crackmell, I. Captain 12,033.03 383.76 4 Cullen, J. Fire Fighter 2nd Class 77,538.25 620.72 Cullen, V. Acting Batalion Chief 24,080.42 70,434.67 De Bruin, K. Captain 119,158.13 724.20 Dixon, G. Fire Fighter 13 Class 88,075.34 1,730.98 Dunford, J. Fire Fighter 13 Class 96,674.67 3,608.02 Durrance, D. Fire Fighter 13 Class (15h yr) 106,419.29 344.64 1 Elik, S. Fire Fighter 13 Class (15h yr) 102,458.34 1,046.16 4 Elik, S. Fire Fighter 13 Class (15h yr) 101,315.74 1,056.24 5 Forster, N. Fire Fighter 13 Class (10h yr) 101,315.74 1,056.24 5 Forster, N. Fire Fighter 13 Class (10h yr) 100,059.78 1,056.24 5 Forster, N. Fire Fighter 13 Class (10h yr) 100,059.78 1,056.24 5 Furth, A. Pitaco Captain 126,798.38 1,054.24 5 Furth, A. Pitaco Capt	-	-			
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		-			130.00
McNeill, J Captain 123,838.72 1,103.76					316.21
McQueen, S Fire Fighter 1st Class (15th yr) 103,895.08 1,064.64					
Meeres, C Fire Master Mechanic (10th yr) 119,585.59 923.28					-

			TAXABLE ² BENEFITS &	
EMPLOYEE	TITLE	REMUNERATION ¹	PAYOUTS	EXPENSES
Mitchell, S	Fire Fighter 1st Class (10th yr)	99,700.32	1,056.24	3,207.55
Mokosak, J	Captain	122,988.90	1,103.76	350.56
Mollberg, C	Fire Fighter 3rd Class	74,094.71	965.80	273.84
Mollberg, L	Fire Fighter 1st Class	98,607.34	1,046.16	158.05
Montgomery, J	Fire Fighter 1st Class	96,862.38	1,046.16	1,282.20
Moody, W	Battalion Chief	141,612.12	1,111.32	4,500.00
Nanninga, K	Fire Fighter 1st Class	97,414.76	723.69	485.84
Newberry, J	Captain	61,255.32	25,362.67	158.06
Oliver, D	Fire Fighter 1st Class	97,425.56	326.16	1,252.18
O'Neil, S	Fire Fighter 1st Class (10th yr)	99,694.88	1,054.56	448.67
Ooms, P	Fire Fighter 1st Class (15th yr)	103,595.31	1,064.64	30.00
Pakos, J	Fire Fighter 1st Class (10th yr)	103,156.03	334.56	136.51
Partlo, T	Fire Fighter 1st Class	103,495.47	686.16	206.11
Pepper, G	Captain	113,208.76	2,609.70	175.00
Peterson, D	Captain	116,621.20	1,739.68	390.65
Phillips, M	Fire Fighter 1st Class (10th yr)	99,650.37	1,056.24	85.50
Pierson, N	Fire Fighter 1st Class (15th yr)	113,700.24	1,023.53	457.77
Pohl, O	Captain	124,841.16	5,683.34	4,425.31
Rawlins, M	Fire Fighter 1st Class (10th yr)	101,190.37	696.24	-
Rosenbloom, J	Fire Fighter 2nd Class	75,723.57	611.44	1,686.37
Rudd, P	Fire Fighter 1st Class	93,550.96	912.76	30.00
Rutherford, R	Fire Fighter 1st Class (10th yr)	102,228.03	2,534.67	236.11
Sabell, M	Captain - Fire Prevention	123,021.72	743.76	7,561.01
Schrank, M	Captain	122,105.53	743.76	-
Sharpe, M	Fire Fighter 1st Class	96,586.32	1,443.69	-
Shepherd, J	Fire Fighter 1st Class	97,420.15	686.16	175.94
Sherman, L	Fire Fighter 1st Class (10th yr)	100,423.70	696.24	-
Sifert, B	Assistant Chief - Fire Prevention	138,994.31	1,111.32	3,012.08
Sims, N	Fire Fighter 1st Class (15th yr)	107,275.87	344.64	30.00
Spence, G	Fire Fighter 1st Class	99,049.05	686.16	158.06
Sulsbury, R	Fire Fighter 1st Class (15th yr)	108,479.74	2,516.06	2,125.53
Taylor, G	Platoon Captain	128,205.65	1,104.84	453.71
Thom, I	Fire Fighter 1st Class (15th yr)	106,288.78	1,064.64	-
Thompson, T	Fire Fighter 1st Class (15th yr)	112,718.25	1,064.64	-
Verch, C	Captain	123,370.11	383.76	747.14
Ward, C	Fire Fighter 1st Class (15th yr)	101,408.28	1,058.34	158.05
Williams, H	Fire Fighter 1st Class (10th yr)	98,183.69	1,069.93	136.50
Wilson, J	Fire Fighter 1st Class (15th yr)	104,740.74	704.64	30.00
Winkler, B	Fire Fighter 1st Class (10th yr)	100,468.08	1,056.24	1,342.60
	Subtotal - IAFF	11,315,482.02	371,025.51	125,496.25

		1	BENEFITS &		
EMPLOYEE	TITLE	REMUNERATION¹	PAYOUTS	EXPENSES	
	Brotherhood of Electrical Workers (IBEW), Local 230				
Galisky, D	Electrical Foreman	91,060.41	1,587.64	3,826.09	
Heagle, B	Sub-Foreman Wireman	89,641.15	2,111.97	306.25	
Hearst, M	Sub-Foreman Instrument Technician	88,624.18	2,907.75	709.70	
Heuman, C	Sub-Foreman Electronics Technician	89,847.87	2,120.24	317.24	
Lange, A	Sub-Foreman Wireman	86,929.84	2,111.97	361.99	
Noseworthy, N	Wireman - Electrician	77,412.45	1,351.42	-	
Olsten, C	Wireman - Electrician	75,070.31	2,071.42	-	
Owen, C	Wireman - Electrician	78,004.91	2,071.42	80.00	
Priddy-Camson, P	Traffic Signal Technician	77,329.64	2,083.18	422.40	
Raposo, J	Traffic Signal Technician	82,016.95	2,083.18	212.68	
	Subtotal - IBEW	835,937.71			
The United Brothe	erhood of Carpenters and Joiners of America (UBCJ), Local 1598				
Blasetti, C	Carpenter - Journeyman	75,610.19	1,098.34	-	
Carson, H	Carpenter - Journeyman	81,680.15	2,103.18	-	
Carvalho, N	Carpenter - Journeyman	82,483.02	2,271.67	-	
Clark, K	Carpenter - Journeyman	81,456.63	923.23	-	
Devocht, C	Carpenter - Journeyman	79,827.28	1,644.41	-	
Hocking, D	Carpenter - Journeyman	82,372.16	2,267.64	-	
Hubbard, J	Carpenter - Journeyman	75,910.50	905.38	-	
Larkey, S	Carpenter - Supervisor	93,591.40	5,258.57	221.80	
Madison, W	Carpenter - Journeyman	73,553.45	1,657.59	-	
Storey, J	Carpenter - Journeyman	81,974.93	1,929.23	-	
Tucker, R	Carpenter - Journeyman	80,407.48	1,442.09	-	
	Subtotal - UBCJ	888,867.19	21,501.33	221.80	
SUBTOTAL REMU	NERATION AND EXPENSES OVER \$75,000	34,681,143.68	1,348,502.36	549,451.72	
		· ·	•		
REMUNERATION AND EXPENSES UNDER \$75,000		28,846,360.39	892,474.92	120,463.91	
TOTAL NOT INCLU	TOTAL NOT INCLUDING POLICE		\$2,240,977.28	\$669,915.63	
EMPLOYER PORT (City and Police)	ION PAID TO RECEIVER GENERAL, EI AND CPP	\$ 4,532,432.90			

There were five severance agreements under which payment commenced between the Corporation of the City of Victoria and its non-unionized employees during fiscal year 2018.

These agreements represented 51.6 months of compensation.

¹Remuneration includes base salary, senior pay, overtime and allowances.

²Taxable benefits and payouts includes Medical Services Plan, group life insurance and parking as well as one time payments such as retiring allowance, retroactive pay, banked vacation and banked overtime.

The Provincial Government has instructed all organizations covered by the Financial Information Act (FIA) not to publish remuneration and expenses for employees of municipal police boards.

THE CORPORATION OF THE CITY OF VICTORIA, BC STATEMENT OF COUNCIL REMUNERATION AND EXPENSES PAID - 2018

COUNCIL MEMBER	REM	UNERATION	RE	TRO PAY	E	XPENSES
Alto-Bond, Marianne	\$	43,896.06	\$	5,060.25	\$	5,035.03
Coleman, Chris		37,646.98		5,060.25		7,885.01
Collins, Laurel		6,249.04		-		-
Dubow, Sharmarke		6,249.09		-		-
Helps, Lisa		109,737.97		10,916.08		15,634.80
Isitt, Ben		43,896.06		5,060.25		5,187.47
Loveday, Jeremy		43,896.06		3,906.35		4,143.34
Lucas, Margaret		37,646.98		3,906.35		-
Madoff, Pamela		37,646.98		5,060.25		-
Potts, Sarah		6,249.09		-		-
Thornton-Joe, Charlayne		43,896.06		5,060.25		2,986.00
Young, Geoff		43,896.06		5,060.25		113.24
TOTAL	\$	460,906.43	\$	49,090.28	\$	40,984.89

GRANTS 2018	GRANTS	IN-KIND SERVICES	EXEMPTION FROM MUNICIPAL PORTION OF PROPERTY TAXES	TOTAL
5th BC Field Regiment, RCA	\$	\$ 109	\$	\$ 109
Aboriginal Tourism Association of BC	7,200	•	Ť	7,200
AIDS Vancouver Island	.,		31,030	31,030
Anawim Companions Society		54	3,989	4,043
Anglican Synod Diocese of BC		0.1	116,933	116,933
Art Gallery of Greater Victoria	8,500	9,364	85,917	103,781
Arthritis Society of BC and Yukon	0,000	0,001	12,055	12,055
ArtsREACH	1,000		12,000	1,000
Ballet Victoria Society	7,000			7,000
Bayanihan Cultural and Housing Society	.,		3,756	3,756
BC Accordion and Tango Society	5,120		0,100	5,120
BC Dom Operations Canadian Forces	0,120	1,015		1,015
BC Law Enforcement		686		686
BC Muslim Association		000	4,844	4,844
BC Society for the Prevention of Cruelty to Animals			29,786	29,786
Beacon Community Services			31,286	31,286
Belfry Theatre Society			32,402	32,402
Bishop of Victoria			16,475	16,475
-			62,421	62,421
Black Hat Building (Heritage) Blue Bridge Theatre Society			10,591	
	20,000		10,591	10,591
Bridges for Women Society	20,000	100		20,000
British Motor Car Club	100.000	108		108
Burnside Gorge Community Association	106,096	1,046		107,142
Canada Tibet Committee		84	E0 000	84
Canadian Cancer Society BC and Yukon Division			50,829	50,829
Canadian Red Cross Society			52,201	52,201
Casa Maria Emergency Housing Society			3,167	3,167
Centennial United Church			19,747	19,747
Central Baptist Church	0.500		18,440	18,440
Cerebral Palsy Association of BC	2,500		4.400	2,500
Chabad of Vancouver Island		0.007	4,420	4,420
Chinese Consolidated Benevolent Association		2,207		2,207
Chinese Empire Reform Association Building (Heritage)			10,384	10,384
Christ Church Cathedral	5,000			5,000
Church of Jesus Christ of Latter Day Saints			22,233	22,233
Church of Our Lord			17,583	17,583
Cine-Vic Society of Independent Filmmakers	2,500			2,500
City Electronic Music Society	2,000			2,000
Clover Point Anglers' Association			3,663	3,663
Community of Christ Inc			4,354	4,354
Community Social Planning Council of Greater Victoria		191		191
Compass Group Canada		82		82
Congregation Emanu-El			1,558	1,558
Cook Street Business Association		931		931
Cook Street Village Activity Centre Society (New Horizons)	52,644			52,644
Cornerstone Christian Fellowship			2,493	2,493
Council of Canadians		2,436		2,436
Craigdarroch Castle Historical Museum Society			112,168	112,168
Cridge Centre for the Family		372	7,262	7,634
Crisis Intervention and Public Information Society of Greater Victoria	18,000			18,000

GRANTS 2018	GRANTS	IN-KIND SERVICES	EXEMPTION FROM MUNICIPAL PORTION OF PROPERTY TAXES	TOTAL
		SERVICES	OF PROPERTITIALES	
Disaster Aid Canada	7,500		50.044	7,500
Dockside Green Limited			59,914	59,914
Dogwood Building (Heritage)	40 507	000	153,511	153,511
Downtown Residents' Association	18,587	822		19,409
Downtown Victoria Business Association	24,500	20,609		45,109
Easter Seals / BC Lions Society	5 000	136		136
Ecole Quadra Elementary	5,000			5,000
Ending Violence Association of BC	2,500	0.40		2,500
Fairfield Gonzales Community Association	148,244	848		149,092
Fairway Gorge Paddling Club	11,000	192		11,192
FED Restaurant Society	16,500			16,500
Fernwood Allotment Garden		782		782
Fernwood Community Association	10,983	1,529	4,778	17,290
Fernwood Neighbourhood Resource Group	85,001	1,064		86,065
Fire Fighters' Burn Fund of Greater Victoria			2,286	2,286
First Baptist Church			3,238	3,238
First Church of Christ Scientist			12,209	12,209
First Church of Truth			5,709	5,709
First Metropolitan United Church			29,695	29,695
First Open Heart Society of BC			3,078	3,078
Flamenco de la Isla Society	7,500	728		8,228
Foursquare Gospel Church of Canada			2,218	2,218
Franciscan Friars of Western Canada			4,631	4,631
Freshwater Fisheries Society of BC			18,206	18,206
Fung Loy Kok Institute of Taoism			9,416	9,416
Gaston, Bill (Butler Book Prize)	5,000			5,000
Girl Guides of Canada Southern Vancouver Island			8,022	8,022
Glad Tidings Pentecostal Church			82,967	82,967
Gorge Swim Fest Society	1,000			1,000
Governing Council of the Salvation Army in Canada			60,402	60,402
Grace Evangelical Lutheran Church			22,322	22,322
Greater Victoria Bike to Work Society	5,000	560		5,560
Greater Victoria Citizens' Counselling Centre			9,859	9,859
Greater Victoria Crossing Guards Association	27,725			27,725
Greater Victoria Cycling Coalition	5,000			5,000
Greater Victoria Festival Society	13,800	21,639		35,439
Greater Victoria Housing Society			6,591	6,591
Greater Victoria Placemaking Network	615			615
Greater Victoria Rental Development Society			14,320	14,320
Greater Victoria School District #61		82		82
Greater Victoria Visitors and Convention Bureau	10,000			10,000
Gurdwara Singh Sabha Society of Victoria		760	13,929	14,689
Headway Victoria Epilepsy and Parkinson's Centre	3,000			3,000
Heart and Stroke Foundation		81		81
Hillside Quadra Neighbourhood Action Committee	500			500
Hockey Canada (World Junior Championships)	35,000			35,000
Hook Sin Tong Building (Heritage)			26,225	26,225
Hotel Rialto Building (Heritage)			108,541	108,541
Hudson Building (Heritage)			160,370	160,370
Impulse Theatre Society	1,000			1,000

GRANTS 2018	GRANTS	IN-KIND SERVICES	EXEMPTION FROM MUNICIPAL PORTION OF PROPERTY TAXES	TOTAL
India Canada Cultural Association	4,240	5,681	4 200	9,921
InnovativeCommunities.Org Foundation	2 600	FF	4,200	4,200
Integrate Arts Society	3,600	55		3,655
Intrepid Theatre Company	18,500	1,872	24 552	20,372
Island Community Mental Health Island Corridor Foundation			31,553	31,553
		0.570	24,404	24,404
Island Equipment Owners Association		8,578	2.454	8,578
James Bay Anglers' Association	E 000		3,454	3,454
James Bay Community Project	5,000			5,000
James Bay Community School Centre	67,408		24 129	67,408 24,138
James Bay Health and Community Services Society	16 556	66	24,138	
James Bay Neighbourhood Association	16,556	66		16,622
James Bay New Horizons Society	80,057		14 670	80,057
James Bay United Church	5,000		14,679	19,679
Janion (Heritage)			62,725	62,725
John Howard Society of Victoria			8,472	8,472
Jubilee Congregation of Jehovah's Witnesses		4.40	7,365	7,365
Just Love Animals Society	4.000	143		143
Kaleidoscope Theatre Productions Society	4,000	55	0.045	4,055
Kalghidhar Shromani Society			3,915	3,915
Keystone Victoria Christian Ministries Inc			4,331	4,331
Khalsa Diwan Society of Victoria	40.000		20,490	20,490
KidSport Victoria	18,000		0.044	18,000
Kiwanis Club of Victoria			8,811	8,811
Knights of Columbus		119	5.040	119
Laren Society			5,019	5,019
Leiser Building (Heritage)			48,551	48,551
Lewis and Humphrey Block (Heritage)	0.000		42,526	42,526
Lifecycles Project Society	8,000	66		8,066
Living Edge Community	10,000			10,000
Loo Chew Fan Building / Ning Yung Building (Heritage)			34,383	34,383
Lum Sam Building / Lee Chong Building (Heritage)			48,785	48,785
Make-A-Wish BC and Yukon		136		136
Maplewood Gospel Hall			10,366	10,366
Margaret Jenkins Elementary		410		410
Maritime Museum	20,000	136		20,136
Maximus BC Health Inc (Victoria UrbaCity Challenge)		89		89
Mexican Canadian Community Association of Victoria		1,478		1,478
Morley's Soda Factory Building (Heritage)			12,480	12,480
Move Adapted Fitness	6,000			6,000
Murray, Eden (Mayor's School Entrepreneur Award)	250			250
Mustard Seed Street Church	5,000		5,513	10,513
New England Hotel Building (Heritage)			25,169	25,169
North Jubilee Neighbourhood Association	2,668	848		3,516
North Park Neighbourhood Association	17,628	1,810		19,438
Oak Bay Gospel Assembly			6,981	6,981
Oaklands Chapel		222	4,349	4,571
Oaklands Community Association	91,406	340	2,944	94,690
Oaklands Elementary School	5,000			5,000
Open Door Spiritualist Church			2,023	2,023

GRANTS 2018	GRANTS	IN-KIND SERVICES	EXEMPTION FROM MUNICIPAL PORTION OF PROPERTY TAXES	TOTAL
Open Space Arts Society			9,347	9,347
Oriental Hotel Building (Heritage)			56,380	56,380
Our Place Society	200,000		00,000	200,000
Pacific Montessori Society	200,000	230		200,000
Pacific Peoples' Partnership	4,600	403		5,003
Pacific Training Centre for the Blind	13,000	405		13,000
Pacific Transfer Building (Heritage)	13,000		15,705	15,705
Pacifica Housing Advisory Association	270,000		27,193	297,193
Palladian (Heritage)	270,000		46,261	46,261
Parkdale Evangelical Free Church			4,072	4,072
Peers Victoria Resource Society	13,000		4,072	13,000
Pentecostal Assemblies of Canada	13,000		5,811	5,811
Phoenix Human Services Association				15,684
	11,500		15,684	15,684 11,500
Pollinator Partnership Canada	11,500		F3 030	
Portland Hotel (Heritage)			53,939	53,939
Promis Block / Warner Building (Heritage)		101	79,720	79,720
Province of BC, Ministry of Health	05 000	191		191
Quadra Village Community Centre	95,083	230		95,313
Rainbow Health Cooperative	4,800			4,800
Recreation Integration Victoria	35,139		0.050	35,139
Religious Society of Friends	0.005		9,950	9,950
Rockland Community Association	3,005		0.400	3,005
Ross Bay Villa Society			3,403	3,403
Royal and McPherson Theatre Society			94,741	94,741
Royal Victoria Yacht Club		218		218
Ryder Hesjdal's Tour de Victoria		16,685		16,685
Saint Germain Foundation of Canada (Victoria Branch)			4,543	4,543
Saint Sophia Parish of The Russian Orthodox Church			4,119	4,119
Sandor, Nicholas (Mayor's School Entrepreneur Award)	250			250
Scouts Canada 2nd Fort Victoria Group			11,184	11,184
Selkirk Montessori School	5,000			5,000
Seventh-Day Adventist Church			2,895	2,895
Shekinah Homes Society			4,654	4,654
SHIFT Collaborative Society	8,000			8,000
Shon Yee Benevolent Association		2,051		2,051
Silver Threads Service	205,033			205,033
Societe Francophone de Victoria	8,000			8,000
Society for Kids at Tennis (KATS)	8,000			8,000
Society of Saint Vincent de Paul of Vancouver Island			40,331	40,331
South Island Prosperity Project	218,916			218,916
South Jubilee Neighbourhood Association	1,984			1,984
South Park School PAC		863		863
Spray, Kristin (Orange Shirt Day)	4,990			4,990
St Andrew's Presbyterian Church			31,024	31,024
Story Studio Writing Society	4,000			4,000
Suddenly Dance Theatre Society	800			800
Surfrider Foundation Vancouver Island Chapter		50		50
Synergy Sustainability Institute	7,000			7,000
Terry Fox Foundation		2,138		2,138
Theatre Inconnu	1,000			1,000

GRANTS 2018	GRANTS	IN-KIND SERVICES	EXEMPTION FROM MUNICIPAL PORTION OF PROPERTY TAXES	TOTAL
Theatre SKAM Association	16,000	777		16,777
Thomas Earle Warehouse (Heritage)	10,000	,,,,	25,425	25,425
Threshold Housing Society	25,000	82	3,039	23,423
Tides Canada Initiatives Society	4,000	02	3,039	4,000
Times Colonist Cycling Festival	4,000	5,349		4,000 5,349
TLC (The Land Conservancy) of BC		5,549	31,253	31,253
Tweed Ride Victoria		732	51,255	732
Ukrainian Catholic Eparchy of the New Westminster		132	5,562	5,562
United Church of Canada			9,603	9,603
Unity Church of Victoria			3,538	9,003 3,538
University of Victoria - Faculty Association		453	5,556	453
University of Victoria - Native Student Union		433 930		433 930
		930 54		930 54
University of Victoria - Music Radio Society		54	2 212	
Vancouver Island Addiction Recovery Society	10.000		2,213	2,213
Vancouver Island Counselling Centre for Immigrants and Refugees	10,000			10,000
Vancouver Island South Film and Media Commissions	45,000		C 220	45,000
Victoria Association For Community Living	10,100	0.000	6,328	6,328
Victoria BC SKA Society	13,480	2,932		16,412
Victoria Brain Injury Society	8,500		1 000	8,500
Victoria Chinese Alliance Church			4,389	4,389
Victoria Chinese Presbyterian Church			10,431	10,431
Victoria Civic Heritage Trust	532,000			532,000
Victoria Community Association		538		538
Victoria Community Micro Lending Society	5,000			5,000
Victoria Compost And Conservation Education Society	6,000	1,002		7,002
Victoria Conservatory of Music	9,000		79,360	88,360
Victoria Cool Aid Society	52,644	81	37,239	89,964
Victoria Cycling Series		3,528		3,528
Victoria Disability Resource Centre	500			500
Victoria Dragon Boat Festival Society		3,722		3,722
Victoria Festival of Authors Society	2,500			2,500
Victoria Health Cooperative	1,000			1,000
Victoria Heritage Foundation	220,841			220,841
Victoria High School		782		782
Victoria Highland Games Association	8,000	3,040		11,040
Victoria Hospice Foundation		54		54
Victoria Immigrant and Refugee Centre Society	12,000			12,000
Victoria Independent Film and Video Festival	13,000	1,189		14,189
Victoria Innovation, Advanced Technology and Entrepreneurship	45.000			45.000
Council (ViaTEC)	15,000	0.050		15,000
Victoria International Running Society	10.000	6,256		6,256
Victoria Jazz Society	19,200	12,773		31,973
Victoria Marathon Society		36,330	25.442	36,330
Victoria Native Friendship Centre			25,443	25,443
Victoria Pretty Good Society	4,000	310		4,310
Victoria Pride Society	8,800	16,780		25,580
Victoria Shambhala Centre			4,143	4,143
Victoria Single Parent Resource Centre Society	5,000		8,940	13,940
Victoria Social Innovation Centre Society			32,402	32,402
Victoria Symphony Society	13,500	16,450		29,950

GRANTS 2018	GRANTS	IN-KIND SERVICES	EXEMPTION FROM MUNICIPAL PORTION OF PROPERTY TAXES	TOTAL
Victoria Theatre Guild and Dramatic School			19,762	19,762
Victoria Truth Centre Inc			3,434	3,434
Victoria West Community Association	108,368	1,274		109,642
Victoria Women in Need Community Cooperative			10,591	10,591
Victoria Women's Sexual Assault Centre	40,000		6,604	46,604
Victoria Women's Transition House Society	40,000		13,503	53,503
Victoria Youth Empowerment Society	11,000		7,580	18,580
Volunteer Victoria	3,000			3,000
Wholesale Woolens Building (Heritage)			20,046	20,046
Winners Chapel Victoria			5,554	5,554
Wounded Warriors of Canada		804		804
YM/YWCA of Greater Victoria			68,433	68,433
TOTAL	\$ 3,446,261	\$ 229,903	\$ 3,027,820	\$ 6,703,984

NAME	An	IOUNT
Aardvark Pavement Marking Services	\$ 59,	906.39
Access Records and Media Management Ltd	96,	435.59
Acme Supplies Ltd	265,	594.05
Action Motorcycles Inc	36,	145.80
Aecom Canada Ltd	195,	848.06
Airmark Corporation	31,	971.62
AJ Forsyth	34,	886.13
All Ways Towing	63,	115.37
Altec Capital Services Llc	74,	587.50
Altec Nueco Llc	168,	075.00
Anderson Hill Management Consulting	31,	747.98
Andrew Sheret Ltd	159,	615.89
Anixter Canada Inc	29,	303.62
Applied Geologics Inc	151,	166.05
Aral Construction Ltd	135,	390.36
Arbutus Excavating Ltd	71,	984.39
Associated Fire Safety Equipment	107,	040.91
Astrographic Industries Ltd	86,	913.05
AT Maintenance Plus Contracting Ltd	151,	312.33
Atomique Productions	226,	391.20
Authorize.Net	27,	446.59
BC Hydro	1,888,	594.59
BDO Canada Llp	50,	107.73
Bee Clean Building Maintenance	201,	159.47
Bell Mobility	350,	003.25
Boyden Executive Search	83,	536.25
Brunnell Construction Ltd	1,531,	550.44
Bullet Security Cameras	50,	216.25
Butler Brothers Supplies Ltd	643,	872.93
Butler Concrete and Aggregate Ltd	27,	958.22
Canada Post Corporation	34,	928.57
Canada Ticket Inc	98,	907.97
Canadian Induracoat Corporation	370,	151.46
Canadian Linen and Uniform Service	46,	897.17
Cansel Survey Equipment	35,	453.88
Capital Regional District	606,	305.00
Capital Regional District Water Supply	9,836,	686.50
Capital Tree Service Inc	87,	241.38
CGI Information Systems		931.26
Charles Bates	25,	800.00
Charter Telecom Inc	167,	260.71
Chris Woeller	25,	846.00
City of Vancouver	93,	529.16

NAME	AMOUNT
Citygreen Systems Ltd	30,239.82
Cloverdale Paint and Paper	98,128.20
Columbia Fire and Safety Ltd	168,342.81
Columbia Fuels	63,068.14
Commercial Lighting Products Ltd	37,523.56
Compugen Systems Ltd	98,495.88
Concert Realty Services Ltd	263,920.88
Coriolis Consulting Group	71,440.75
Corix Water Products	526,931.85
Cornerstone Planning Group	28,439.92
Corporation of the District of Saanich	255,782.44
CREST	647,522.10
Crop Product Services	28,220.95
CSN Parkers Autobody and Paint Ltd	29,880.58
Datafix	44,800.00
Davey Tree Services Ltd	118,578.03
David G Butcher Law Corporation	41,229.05
Davinci Plumbing	51,864.69
Dentons Canada Llp	145,194.90
Design Electronics	88,242.27
District of Central Saanich	56,080.78
Domcor Traffic Control International Inc	261,217.99
Dominion Voting Systems Corporation	32,420.33
Don Friesen	35,565.60
Don Mann Excavating Ltd	3,990,389.24
DS Tactical	38,089.27
Duncan Electric Motor Ltd	30,699.51
Econolite Canada Inc	41,107.58
Eecol Electric Ltd	183,695.25
EMCO Corporation Water Works	352,449.23
Emterra Environmental Victoria	234,011.66
Envirosmart Biodegradables	51,296.00
ERB Technical Contracting Ltd	44,887.50
Ernst and Young Orenda Corporate Finance Inc	97,095.25
Escribe Software Inc	44,688.00
Esri Canada	109,190.45
EST Environmental Technologies	40,656.00
Event Service Production	29,279.25
Express Custom Trailer Mfg Inc	52,352.45
Facility Condition Assessment Portfolio Expert	87,801.00
Fairmont Empress	5,960,915.86
FCA Canada Inc	156,629.76
FDM Software Ltd	46,016.42

NAME	AMOUNT
Fineline Road Marking Ltd	42,026.20
Finning Ltd	69,044.18
Fisher Road Recycling Centre	122,957.84
Footprints Security Patrol Inc	1,255,950.80
Fortis BC	186,670.31
Fortran Traffic Systems Ltd	54,579.62
Four Seasons Fire Prevention Services Ltd	36,909.14
Four Star Waterworks	53,185.35
Fred Surridge Ltd	176,348.30
Freeman Audio Visual Canada	1,149,311.13
Freshworks Studio Inc	27,063.75
Frontline Outfitters	29,755.84
Full Swing Excavating Ltd	148,935.97
Gall Legge Grant and Zwack Llp	51,465.26
Gibson Waterworks Supply Inc	26,078.08
Glave Communications	28,482.58
Glen Oak Ford Sales Ltd	41,542.03
Global Rental Canada Ulc	210,560.00
Golder Associates Ltd	31,296.28
Graphic Office Interiors Ltd	282,552.14
Great West Life	478,802.34
Greater Victoria Labour Relations Association	56,150.78
Greater Victoria Labour Relations Association - CUPE LTD Trust	561,314.00
Greater Victoria Public Library	5,403,018.14
Greater Victoria School Board	42,442.23
Green Line Hose and Fittings Ltd	29,223.92
Guillevin International	53,285.13
Gunn Consultants Inc	58,716.85
GWG Rentals Vancouver Island	59,380.05
Habitat Systems Inc	49,330.65
Hammertime Bobcat Services Ltd	135,654.02
Harris Oceanside Chevrolet Buick GMC Ltd	50,094.24
Hazmasters HCMA Architecture and Design	31,607.44
Heightsafe Fall Protection Systems Ltd	758,806.91 39,870.60
Hemmera Envirochem Inc	39,776.07
Herold Engineering Ltd	89,828.05
Host Compliance Llc	44,048.00
Houle Electric Limited	213,870.44
Hub International Insurance Brokers	803,319.00
Hydro Force Excavating	554,201.28
IBM Canada Ltd	145,825.63
ICLEI Canada	56,150.00
	30,.00.00

NAME	AMOUNT
IGI Resources	105,381.74
IMS Infrastructure Management Services	47,685.44
Individual Dry Cleaners	96,502.73
Indro Robotics	31,920.00
Info Tech Research Group Inc	39,224.33
Inland Equipment Sales and Rentals	82,768.00
Innov8 Digital Solutions	72,044.47
Innovative Traffic Solutions Inc	80,889.90
Innovyze Inc	41,087.25
Insituform Technologies Ltd	1,498,886.01
Integra Strategic Solutions Inc	57,554.00
Integrity Sales and Distributors	30,250.89
Interprovincial Traffic Services Ltd	39,859.75
Intime Services Inc	26,843.75
IPI Tech Inc	97,114.62
Island Asphalt Ltd	1,271,364.88
Island Blue Print Co Ltd	29,073.50
Island Business Print Group Ltd	38,054.74
Island Key Computer Ltd	117,258.80
Itexpress Direct Inc	33,546.24
Itgroove Professional Services Ltd	97,905.97
JR Huggett Co	287,928.34
Justice Institute of BC	121,990.40
K-Bro Linen Systems Inc	27,356.53
Kal Tire	67,969.33
Kerr Controls Inc	95,799.08
Knight Signs Ltd	83,671.87
Lafrentz Road Marking	37,008.51
Landmark Sign Ltd	41,754.00
Lawson Products Inc	32,336.58
Len Hollingsworth	27,094.65
Liesch Interiors Ltd	158,245.50
Lindsay Delaronde	79,512.62
Lloyd Libke Law Enforcement Sales Inc	105,292.95
Lombard Precast Inc	160,033.04
Longview Systems	52,443.56
Lordco Parts Ltd	27,718.90
Loss Control Consultants Ltd	33,213.60
Low Hammond Rowe Architects Inc	37,924.71
Luke Ramsey	53,281.87
MR Crane Service Ltd	35,902.13
Macnutt Enterprises Limited	46,296.65
Mainroad Maintenance Products Ltd	48,178.97

NAME	AMOUNT
Masters Digital	29,022.23
Maximum Express	39,086.04
McElhanney Consulting Services Ltd	203,757.64
McGregor and Thompson Hardware Ltd	26,937.71
McRae's Environmental Services Ltd	228,385.50
MD Charlton Co Ltd	82,488.95
Megson Fitzpatrick	395,339.24
Microserve	96,540.30
Microsoft Corporation	419,774.15
Mile Zero Motorsports Ltd	89,017.60
Millennia Research Ltd	35,580.56
Miller Welding and Ironworks Inc	33,048.62
Minister of Finance	706,116.78
MNP Llp	73,184.93
Monk Office Supply Ltd	291,459.67
Morfco Supplies Ltd	26,042.20
Morrison Hershfield	57,100.67
Mortimers Monumental Works 1977 Ltd	71,813.00
Municipal Insurance Association	286,304.00
Municipal Pension Plan	11,515,427.00
National Concrete Accessories	97,485.57
Nelson Nygaard	65,312.65
Neptune Technology Group	28,056.00
North Star Parking Services Ltd	63,406.71
Northridge Excavating Ltd	188,103.58
Nova Pole International Inc	96,820.21
Novus Plants	28,897.15
NSPS Services Ltd	117,168.18
Nutrien AG Solutions (Canada)	25,869.60
Oakcreek Golf and Turf Inc	83,382.09
Odell Slinger Service	53,404.73
Oracle Canada Ulc	155,206.44
Organized Crime Agency of BC	80,641.12
P&R Truck Centre	100,474.87
Pacific Blue Cross	2,600,282.22
Pacific Flow Control	66,623.03
Paladin Security Group Ltd	221,564.22
Parkland Refining (BC) Ltd	1,073,800.53
Parsons Inc	173,405.61
PBX Engineering Ltd	74,628.78
PCL Constructors Westcoast Inc	10,191,305.81
Peterson Commercial Property Management	101,163.00
Petro Canada Lubricants Inc	38,199.29

NAME	AMOUNT
PitneyWorks	280,000.00
Playspace Adventures	247,590.00
PRIMECorp	296,562.39
Public Communication	58,087.12
PW Trenchless Construction Inc	328,499.81
PWL Partnership Landscape Architects Inc	80,589.49
Quadra Village Community Centre	26,000.00
Queens Printer	60,576.89
Questica Inc	43,070.90
QV Cafe and Bakery	31,415.21
Radio Works	47,337.78
Ralmax Contracting	2,112,492.31
Ralmax Group Holdings Ltd	76,512.69
Rampart International Corporation	31,779.10
RCAP Leasing Inc	40,656.00
RDH Building Science Inc	138,356.04
Receiver General for Canada	1,500,000.00
Rescue Tools Canada	28,748.16
Restorative Justice Victoria	80,000.00
Retro Specialty Contractors	97,346.82
Richmond Elevator	196,435.89
Rollins Machinery Ltd	58,458.56
Royal Canadian Mounted Police	70,743.94
RTB Safe Traffic Inc	444,354.24
Russels Crane and Cartage	52,392.51
Ryzuk Geotechnical	110,191.39
Saanichton Development Ltd	47,003.19
Salish Sea Industrial Services	185,525.34
Save-On-Foods Memorial Centre	189,652.88
SDRJ Consulting	29,400.00
Shaw Cable	41,376.20
Sherwin Williams	39,091.24
Sierra Systems	52,045.90
Sigma Safety Corporation	220,913.85
Slegg Limited Partnership	124,912.71
SLR Consulting Canada Ltd	77,955.49
Socor Contracting	90,908.52
South Island Sign Services	65,173.50
Specimen Trees Wholesale Nurseries Ltd	41,349.31
Spinnakers Brew Pub Inc	59,325.64
Stanley Convergent Solutions	43,052.20
Stantec Consulting Ltd	211,874.53
Stewart McDannold Stuart	53,115.29

ΝΑΜΕ	AMOUNT
Story Construction Ltd	468,222.79
Suburban Motors	158,265.28
Summit Mechanical Systems Ltd	152,604.43
Sunbelt Rentals	172,008.37
Tacel Ltd	76,230.00
Team Sales	26,928.81
Tedford Overhead Doors Ltd	77,272.53
TELUS	427,391.19
Tempest Development Group	272,213.70
Terradyne Armored Vehicles Inc	383,538.40
Think Communications Inc	198,206.16
ThinkTel	30,332.86
Thurber Engineering Ltd	58,575.81
Times Colonist	147,136.73
Tomko Sports Systems	92,610.28
Tower Fence Products Ltd	25,744.13
Township of Esquimalt	98,376.20
Toyota Credit Canada Inc	31,384.12
Trane Canada	46,205.65
Trapeze Communications Inc	61,999.35
Tri City Finishing	89,167.05
Turnbull Construction Project Managers	327,969.64
Tycrop Specialty Trailers	126,141.12
Tyee Aquatic Club	36,150.79
UAP Napa Auto Parts	54,781.11
Union of BC Municipalities	84,956.15
United Engineering Ltd	42,727.45
Universal Sheet Metal Ltd	209,557.95
Urban Systems	714,752.88
Vancouver Island Psychological Services	57,168.05
VECIMA Networks	44,611.22
Vector Corrosion Technologies Ltd	112,720.98
Victoria Animal Control Services Ltd	535,247.74
Victoria Landscape Gravel Mart Ltd	111,101.64
Victoria Materials Depot	637,438.34
Victoria Powder Coating	30,498.17
VIMAR Equipment Ltd	57,577.48
Waddington Strata Plan VIS4516	41,302.35
Web Express Printing Inc	34,286.82
Wee Bee Hauling and Services Ltd	365,818.02
Wesco Distribution	48,599.98
West Coast Elevator Services Ltd	75,563.15
Western Equipment Ltd	127,503.68

NAME	AMOUNT
Western Traffic Ltd	505,332.58
Western Turf Farms Ltd	33,404.75
Westerra Equipment Lp	35,997.36
Westvac Industrial Ltd	89,813.57
Wheaton Chevrolet Buick Cadillac GMC	62,088.42
Wille Dodge Chrysler Ltd	43,324.41
Workers Compensation Board	2,139,505.11
WSP Canada Group Ltd	417,630.40
WSP Canada Inc	264,211.81
Young Anderson	59,687.16
Total \$25,000 or More	101,853,183.97
Total Under \$25,000	8,174,121.27
Grand Total	\$ 110,027,305.24



1 Centennial Square Victoria, British Columbia V8W 1P6

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