

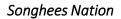
Committee of the Whole Workshop

Greater Victoria Harbour Authority

Dec. 5, 2019

Acknowledgement of Traditional Lekwungen Territory











GREATER VICTORIA HARBOUR AUTHORITY

Presentation Outline

- 1. Introductions
- 2. Current and future status of cruise in Victoria
- 3. Status of shore power and next steps
- 4. Emissions inventory findings and recommendations
- 5. Waste management at the Victoria Cruise Terminal
- 6. Global cruise efforts emissions and waste management
- 7. Next steps

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Introductions Ian Robertson CEO, Greater Victoria Harbour Authority Jill Doucette CEO & Founder, Synergy Enterprises Steve Hnatko Vice President & General Manager, Tymac Barry Penner Strategic Advisor, Cruise Lines International Association North West & Canada

GVHA Financials



Year Ending March 31, 2019



\$15.3M in Operating Revenues



\$12.3M in Operating Expenses



\$3M EBITDA



\$8.9M in Capital Spent & Committed

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2019/2020 Status of Cruise



2019

- 256 ship calls (264 planned)
- 709,042 passengers
- 30 different vessels
- 16 cruise lines

2020

- 284 ship calls
- 774,000 passengers
- 29 different vessels
- 12 cruise lines

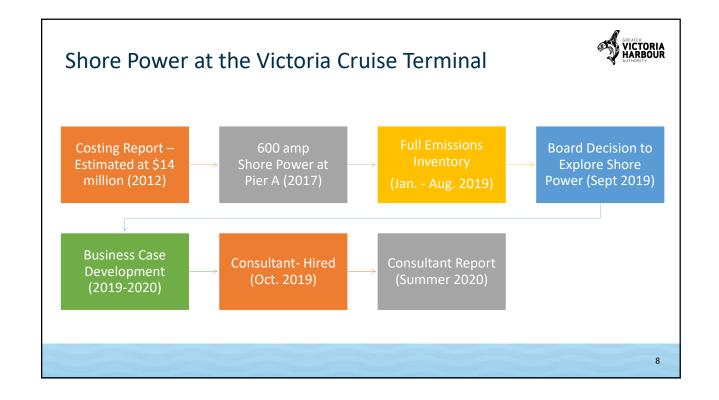
Sustainable Growth of Cruise



Year	Pax Volume	Ship Calls	Average Pax Per Ship
2018	639,758	243	2,633
2019	709,042	256	2,770
2020*	774,702	284	2,728
2021**	~774,702-780,000	~270-280	2,783
2022***	~785,000	~275-285	2,794

^{*} Estimated calls for 2020, based on confirmed schedules

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^{**} Estimate based only on berth requests, and not confirmed schedules

^{***} Estimate based on Alaskan itinerary growth signals from cruise lines

Victoria Cruise Terminal Emissions Inventory



- Triple-bottom line is one of the five guiding principles of the Greater Victoria Harbour Authority
- Continuous improvement for areas where we maintain and assert control and influence
- Required a baseline for emissions to move toward a business case for GHG and CAC mitigation and reduction
- Hired Synergy Enterprises to conduct the work in the spring and summer 2019
- Results show positive change, with more work to be done

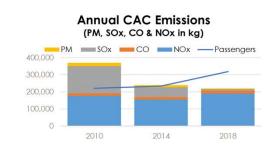


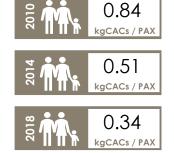
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Emissions Inventory Findings



 Measures Criteria Air Contaminants (CACs) from ocean-going vessels at Ogden Point.

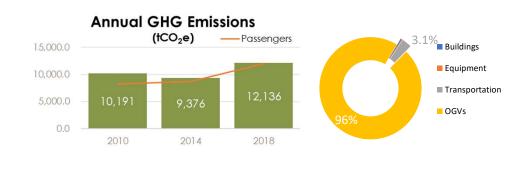




Emissions Inventory Findings



• Measures Greenhouse Gas (GHG) emissions from buildings, equipment, transportation and ocean-going vessels at Ogden Point.

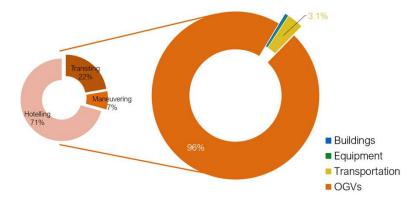


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Emissions Inventory Findings



 The greatest portion of emissions and CACs arise from hotelling of vessels



Emissions Inventory Recommendations





- 45% of ship calls in 2018 were shore power capable
- <u>Proposed System</u>: Single interruptible power at Pier B with single 25kV feeder and max capacity of 12MW savings:
 - GHG Emission Reduction: 51% of hotelling, 36% of all cruise
 - CAC Emission Reduction: 47% of hotelling, 33% of all cruise
 - AECOM 2012 Study: \$13,766,577 (Current: ~ \$15M)
 - \$100/tonne of GHG emissions (over 30 year lifespan)









Waste Diversion Efforts

CLIA annually reports on the environmental technologies and practices in place on cruise ships. The latest results show progress in several key areas, including waste management.

- An increasing number of cruise lines are exploring ways to significantly reduce single-useplastics with corresponding commitments.
- With highly trained waste management professionals onboard, some cruise ships repurpose 100 percent of the waste generated onboard — by reducing, reusing, donating, recycling and converting waste into energy.
- Cruise lines recycle of paper, plastic, aluminumand glass each year. The extent of recycling onboard is superior to that of many cities that the ships visit.



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Emissions Reduction

While the cruise industry makes up less than 1% of the global maritime community, CLIA Cruise Lines are at the forefront of practices and technologies that offer significant reductions in airemissions.

- > CLIA cruise lines made a fleet-wide commitment in December 2018 to reduce the rate of carbon emissions by 40% by 2030 compared to 2008.
- > Worldwide, the cruise industry is investing more than \$22 billion in ships with new technologies and cleaner fuels to reduce air emissions and achieve greater energy efficiency.
- Currently 44% of ships on order or under construction are LNG-capable, with two already in service.
- > Innovative technologies adopted by the cruise lines that didn't exist just five to ten years ago include LNG for passenger ships & exhaust gas cleaning systems (ECGS).
- > Where clean energy is available, the industry is also pursuing the use of shore -side power. Currently shore power is available in 16 out of 1,000 ports world-wide were cruise ships call.





Plans for Climate Mitigation

LIQUIFIED NATURALGAS (LNG)

LNG has virtually zero sulfur emissions, a95% to 100% reductionin particulate emissions, an 85% reductionin NOx emissions, and up to 20 % reduction in greenhouse gas emissions

26 LNG-POWERED



44% NEW CAPACITY

committed to rely on LNG for primary propulsion (60% increase in global capacity over 2018)

EXHAUST GAS CLEANING SYSTEMS (EGCS)

EGCS reduces sulfur oxide levels by as much as 98%, atypical total particulate matter reduction of 50% or more, including elemental and organic carbon and black carbon, and nitrogen oxides by up to 12%

68% GLOBAL CAPACITY

ut i lizes EGCS to meet or exceed air emissions requirements (up 17% over to 2018)



75 % NEW SHIPS

not relying on LNG will have EGCS installed (8% increase in global capacity over 2018)

SHORE-SIDE POWER CAPABILITY

Cruise shi ps may operate on shore-side electricity at 16 ports worldwide reducing overall emissions while at port.

30% GLOBALCAPACITY 18% TO BE RETROFITTED are fitted to operate on shore-side electricity (up 10% over 2018)

with shore-side electricity systems

88 % NEW SHIPS

(up 300 % over 2018)

will be fitted with shore-side elec tricity systems or configured to add shore-side power in the future

Source: CLIA 2019 Environmental Technologies and PracticesReport



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Our Next Steps



- On-site environmental overview for Mayor & Council, including tour of the Breakwater District at Ogden Point, onboard ship tour, and waste management transfer facility tour.
- Periodic updates on the development of the business case for shore power at the Victoria Cruise Terminal.
- Ad-hoc requests for information between both GVHA and City of Victoria.
- Semi-annual reporting to City of Victoria as one of GVHA's Member Agencies