

## **Proposed Strategic Plan Amendments**

1. That all of the changes in Objective 1 Good Governance and Civic Engagement be implemented
2. Objective 1: #23:  
Set and measure targets for each of the objectives.  
**Keep in the Strategic Plan**

3. Objective 1: #24:  
Measure well-being and use results to inform budgeting process. ~~Set target from 2020 baseline. Increase belonging and well-being by X percent.~~  
**Keep in the Strategic Plan**

4. Objective 1: #21:  
Complete a governance review

Note: Strike a Council working group to recommend a process for a governance review in 2020 and strike the word 'staff' from the responsibilities column.

Council Working Group to report back in first quarter of 2021 on scope of review.

~~Note: To frame up a governance review and report back in first quarter of 2021 on scope review to recommend a process for a governance review.  
Amend the Strategic Plan by moving this item to 2020 and strike the word 'staff' from the responsibility column.~~

5. That the changes in Objective 2: Reconciliation and Indigenous Relations be implemented.
6. Objective 2: #5:  
Appoint Indigenous Elders in Residence to provide advice on municipal programs, initiatives and operations of Reconciliation and Indigenous Relations be moved from 2020 to 2021 actions.
7. That the changes in Objective 3: Affordable Housing be implemented.
8. Objective 3: #4:  
Create a municipal housing service to acquire land and enter into partnerships for the purposes of providing affordable (de-commodified) housing  
That this item be moved to 2020 action.
9. Objective 3: #5:  
Examine existing City land as possible sites for affordable housing and emergency shelter spaces.  
Change this Action to "on-going" as part of the Real Estate function
10. That the changes in Objective 4: Prosperity and Economic Inclusion be implemented.

11. Objective 4: #2:  
Initiate discussion with respect to securing federal, provincial and philanthropic funding and operational model for Bastion Square Creative Hub.  
~~Continuing in 2020~~ COMPLETE
12. Objective 4: #6:  
~~Create a Tech Advisory Committee to better integrate tech and the City at a strategic level~~  
Remove from Strategic Plan – Staff report to Council on in Q4 2019 outlined the work already underway with the technology industry.
13. New Item  
Objective 4: #9  
2020 - ongoing support effort to launch a creative hub for arts.
14. Objective 4: Outcome:  
Business owners feel that it's easy and rewarding to work with City Hall and with ~~in~~ the City of Victoria.
15. Objective 4: #7:  
Defer to 2021 pending funding - Encourage “pop-up” businesses and art exhibits in vacant retail and office space and move this 2020 to 2021 with the original work.
16. That the changes in Objective 5 Health, Well-Being and a Welcoming City be implemented.
17. Objective 5: #12:  
Create an LGBTQ2S Task Force to create an LGBTQ2S Strategy be a 2021 action item
18. That this be moved to an ongoing action:  
Objective 5: #16  
Pilot community BBQ stations in parks and neighbourhood public spaces.
19. That the changes in Objective 6 Climate Leadership and Environmental Stewardship be implemented.
20. Objective 6: #6:  
~~Ban plastic straws taking into consideration accessibility needs~~  
Objective 6: new #12:  
Defer to 2020 or beyond depending on status of plastic bag ban initiative introduce regulations to ban and/or restrict problematic single use items (coffee cups, take out containers, straws, etc.) while taking into consideration accessibility needs.
21. Objective 6: #7:  
Create ~~Neighbourhood~~ Climate Champion program with one child, youth, adult and elder from each neighbourhood to lead and inspire at the local level on Climate Action  
Revised wording to reflect Council motion from December 2019
22. Objective 6: #9:  
Facilitate tree planting event and celebrations in partnership with residents and community organizations, and other public bodies including participation in the UN trees in Cities

Challenge and with a goal of planting *at least* 5,000 trees (~~500 on public property and 4500 on private property~~).

23. That the changes in Objective 7 Sustainable Transportation be implemented.

24. Objective 7: #8

Move to 2020 explore the expansion of fair free public transit to low income seniors and other residents (could be added to LIFE Pass program).

#10 Complete Cecelia mid-block connector

Deferral to 2021 – dependant on development activity in the area

25. That the changes in Objective 8 Strong, Liveable Neighbourhoods be implemented.

26. 2021 action

Work with the Oaklands Community Association and other partners to explore a location and funding for a new Oaklands Community Centre.

27. move from a 2021 action to a 2020 action

Objective 8: #12

Explore partnerships to create meeting space and a home base for the Downtown Residents Association. and objective eight item 16 Establish a community centre for North Park be moved into 2020 and immediately precede the Downtown Residents Association.