

**SPECIAL COMMITTEE OF THE WHOLE REPORT**  
**FROM THE MEETING HELD NOVEMBER 30, 2020**

**2021 FINANCIAL PLAN**

*For the Council Meeting November 30, 2020 the Committee recommends the following:*

**2021 Draft Financial Plan – Department Presentations**

**F.1.a.b. Supplementary Requests and other Resource Requirements**

**Youth Strategy:**

Direct staff to report back on potential funding sources for the part time Youth Strategy Assistant.

**Strategic Plan Items – Appendix B**

That Council direct staff to report back on the funding for a potential Governance Review

**Appendix C – Financial Plans Report Back**

**Motion:**

**Electrical Kisoks**

1. Direct staff to report back on implications and potential funding for the allocation of up to \$10,000 to the public art creation and \$7,000 for public works labour and maintenance
2. Direct staff to explore BC Hydro Grant funding for electrical box beautification. The annual grants deadline is September 30.

**Our Place – Extended Hours**

That Council direct staff to report back on potential funding of \$50,000 for extended hours at Our Place and request the Mayor to write a letter to Island Health requesting them to provide matching funding.

**South Island Prosperity Partnership**

Direct staff to report back on locations and funding sources for ongoing funding.

### **International Decade for People of African Descent**

Direct staff to report back on the implications and suggested sources for funding of up to \$70,000 for the International Decade for People of African Descent. And direct staff to report back in January 2021 on potential grant programs to carry out this work.

### **Motor Vehicle Act Pilot Project**

Direct staff to report back on a potential funding source for \$190,000 for a 2-year term FTE to advance the Motor Vehicle Act Pilot Project.

### **Transit Shelters**

Direct staff to report back on potential funding source to add \$20,000 for transit shelters. Carried

### **Appendix D – Deferred Items from 2020**

#### **Arts and Culture**

That Council direct staff to report back with potential funding sources to implement the Cultural Spaces Road Map and Infrastructure Grant Fund.

#### **Re: Indigenous Relations Function as referenced in Appendix D**

Direct staff to report back on the implications and suggested funding source(s) for contracted services up to an amount of \$37,500 to investigate, research and propose options to establish an Indigenous Relations Function within the operations of the City of Victoria, with such report to be delivered in time to be considered for inclusion in the 2022 Financial Plan and report back in Jan with sources of grant funding to undertake this work.

#### **Re: Reconciliation Dialogues as referenced in Appendix D**

Direct staff to report back on the implications and suggested funding source(s) for up to \$40,000 to enable presentation of up to four (4) Reconciliation Dialogues in 2021, platform and method to be determined and report back in January with sources of grant funding to undertake this work.

### **Climate and Environment - Oil to Heat Pump Incentive Program**

That Council direct staff to report back on a potential funding source for \$100,000 to fund the Oil to Heat Pump Incentive Program in 2021.

### **Banfield Park Swimming Dock**

That Council direct staff to report back on a potential funding source for the Banfield Park Swimming Dock Study and the installation of a dock in time for summer 2021.

### **Appendix E – Additional Grant Requests**

That Council direct staff to report back on a potential funding source for Victoria Heritage Foundation and the Victoria Civic Heritage Trust.

### **Appendix F – Positions Deferred to 2021**

#### **Pedestrian Master Plan/Sidewalk Rehabilitation Program**

That Council direct staff to report back on a potential funding source for and implications of adding \$100,000 for the Pedestrian Master Plan Master Plan implementation and/or Sidewalk Rehabilitation programs. That the work align with the Equity Framework.

### **Our Place – Storage of Belongings**

1. That Council direct staff to report back on a potential funding source for the Our Place Storage of Belongings costs of \$50,000.
2. That Council receive an annual update on the use of grant funds provided by the City.
3. That staff report to council with a list of grants provided to Our Place in the last five years.

### **Neighbourhood Association (without community centres) - Part-Time Coordinator**

1. That Council direct staff to report back on a potential funding source for \$20,000 for a part-time coordinator for the Downtown Residents Association, North and South Jubilee, Rockland and North Park Neighbourhoods as a one-year pilot with a final report on the utility of the coordinator position to be provided at the end of the pilot.
2. Forward this motion to VCAN for their feedback.

### **Pathway Lighting Upgrades**

That Council direct staff to report back on the implications and potential funding source(s) for lighting upgrades in Burnside Gorge (Galloping Goose, Burnside Bridge and Cecelia Ravine) in collaboration with the CRD where necessary, including treatments that require less infrastructure i.e solar lighting treatments.

### **Pro Art Alliance of Greater Victoria**

That Council direct staff to report back on a potential funding source an annual grant of \$10,000 for the Pro Art Alliance of Greater Victoria to fund the City of Victoria Creative Builder Award on an ongoing basis.

### **Vic West Skate Park Lighting**

That Council direct staff to report back with implications of adding lighting to the Vic West Skate Park.

### **Motion:**

Direct staff to report back in January 2021 with a list of significant capital projects both included in the 2021 Financial Plan and proposed as motions during the budget process and request that Council rank the projects in order of importance.

### **Re: A New Request to Recognize the Memorial Nature of Shelbourne Street**

Direct staff to report back on the implications and suggested funding source(s) of up to \$15,000 to create and install stone markers commemorating a Shelbourne Avenue memorial road, working in collaboration with the District of Saanich, to be installed on And direct staff to refer the matter to Fernwood N Jubilee and Oaklands Neighbourhood Associations and report back by January 15, 2021.

## **Mitigation Strategies and Financial Plan Bylaw**

That Council:

1. Direct staff to incorporate the following mitigation strategies, as outlined in the November 5, 2020 Draft 2021-2025 Financial Plan report, into the Five-year Financial Plan Bylaw, 2021 to reduce the overall tax increase to \$2.5 million or 1.75%:
  - a. Service/program adjustments of \$3.9 million
  - b. Additional new property tax revenue from new development \$500,000
  - c. Portion of estimated provincial Restart Grant \$4.1 million
2. Direct staff to include in the 2021 Financial Plan a budget of \$1.74 million for mitigating impacts of sheltering with funding from the Restart Grant from the Province.
3. Direct staff to bring forward the Five-year Financial Plan Bylaw, 2021 to the December 3, 2020 daytime Council meeting for consideration of first reading.
4. Direct staff to bring forward bylaws outlining sewer utility and water utility user fee increases for 2021 to the December 3, 2020 daytime Council meeting for consideration of first, second and third readings.
5. Upon completion of public consultation, direct staff to bring forward direct-award grants and other grants as outlined in this report for consideration of approval.
6. Upon completion of public consultation, consider funding additional grant requests, supplementary requests, resource requirements for financial plan motion report backs and 2021 Strategic Plan action items, and items deferred in 2020 originally funded by 2019 surplus, as determined by Council.