

APPENDIX A

2021 Action Items from the Strategic Plan Rank from 1 to 35, where 1 is most important and 35 is least important.

Good Governance + Civic Engagement

Reconciliation and Indigenous Relations

Affordable Housing

Climate Leadership and Environmental Stewardship

Sustainable Transportation

Strong Liveable Neighbourhoods

	Motions from July 8, COTW		
1		60	Establish an Indigenous Relations function.
2		87	Increase protection for shoreline areas and Garry Oak ecosystem including the shoreline between Gonzales Bay and Ross Bay and the shoreline along Gorge Waterway.
3	Move to a 2022 action	101	Review CALUC process including clear terms of reference for increasing diversity (youth, renters, etc.), capacity building, term limits and a transparent and democratic process for selecting members.
4		113	Mandate green shores practices on waterfront development.
5		114	Develop a Municipal Alcohol Policy to address concerns brought forward by the Late Night Advisory Committee.
6	Dependent on CRD	138	Explore opportunities to expand the Quadra Village Community Centre and greenspace in partnership with the Downtown Blanshard Advisory Committee and the CRD.
7	Move to the next strategic planning process (2023)	145	Review and consider additional resources (financial and training) for CALUCs.
8	Move to the next strategic planning process (2023)	146	Work with the Greater Victoria Public Library to provide library services in the north end of the city.
9	Move to the next Strategic Planning process (2023)	157	Develop measurement and monitoring process to assess community happiness and well-being.
10	Move to ongoing	161	Improve proactive disclosure of closed meeting records and decisions quarterly.
11		167	Support greenway improvements in neighbourhoods to allow for alternate design treatments for shared streets on identified greenways.

	That the item as amended be referred to ongoing actions		
12	Remove this item	205	Create a lobbyist registry. (Referred to upcoming governance review)

2022 Action Items from the Strategic Plan Rank from 1 to 27, where 1 is most important and 27 is least important.

Good Governance + Civic Engagement

Reconciliation and Indigenous Relations

Affordable Housing

Prosperity and Economic Inclusion

Health, Well Being and a Welcoming City

Climate Leadership and Environmental Stewardship

Sustainable Transportation

Strong Liveable Neighbourhoods

	Motions from July 8, COTW		
1		49	Establish an Indigenous Relations function.
2		58	Initiate a Parks and Open Spaces Acquisition Strategy to identify priorities for parkland acquisition that align with Official Community Plan, Parks and Open Spaces Master Plan, and other approved City plans.
3		60	Deliver the experiential portion of the reconciliation training to those interested participants first.
4		63	Increase protection for Indigenous cultural heritage sites in land use and development processes.
5		69	Allow tiny homes and garden suites on lots that already have secondary suites or duplexes.
6		69	Partner (potentially with the Downtown Victoria Business Association) to create a program to make businesses barrier free.
7		71	Consider a grant program for secondary suites including those that are accessible and serve an aging population.
8		77	Create a Welcoming City Strategy (funding for implementation).
9		77	Review the Ship Point Improvement Plan and consider funding options.
10	Move to the next Strategic Plan process (2023) Dependent on SD 61 (same as #21)	90	Explore the creation of a Jubilee Community Centre.
11		92	Appoint Indigenous Elders in Residence to provide advice on municipal programs, initiatives and operations.

12	Move to the next Strategic Planning process (2023)	93	Examine a grant program to incentivize the creation of affordable garden suites.
13		93	Explore the expansion of fare-free public transit to low income people, seniors and other residents.
14		98	Develop and implement processes for convening the community and gathering input on what the community is interested in giving input on — not only engaging when City Hall has a question for the community.
15		107	Create Climate Champion program.
16	Move to the next Strategic Planning process (2023)	111	Expand garden suite program to allow larger units on larger lots.
17		112	Talk with industrial landowners, managers and users about industrial land — its use, zoning, taxation, etc. — review industrial land use and values every five years.
18	Move to the next Strategic Planning process (2023)	112	Crystal Pool and Wellness Centre Replacement.
19	Move to the next Strategic Planning process (2023)	114	Develop relevant partnerships and pilot a project matching seniors with extra bedrooms with eligible lodgers.
20	Move to the next Strategic Planning process (2023) Dependent on SD61 (same as #10)	115	Work with School District 61 to explore use of Sundance School as a community centre for a Jubilee.
21	Move to the next Strategic Planning process (2023)	126	Review the Heritage Tax Exemption program.

22	Move to the next Strategic Planning process (2023)	131	Offer training to staff, Council members and community leaders in best practices in respectful facilitation; identify challenging topics for engagement in advance and ensure that everyone involved (staff and community leaders) have adequate training to lead engagement.
23	1. Move this item to the 2021 actions. 2. Review the exempt staff compensation policy every 4 years	143	Review the exempt staff compensation policy every 4 years.
24		143	Explore land use and business licence regulations to limit predatory lending and pay-day loans.
25	Move to the next Strategic Planning process (2023)	148	Create an LGBTQi2S Task Force to create an LGBTQ2iS Strategy.
26	Move to the next Strategic Planning process (2023)	155	Explore opportunities for renewable energy generation and district energy opportunities.