

**City of Victoria - Operating Budget Expenditures/Transfers to Reserve  
For the Eight Months Ending August 31, 2021**

	T2 2020 Actual	T2 2021 Actual	2021 Budget	Variance	%	Explanation for Variance
<b>City Manager's Office</b>	631,015	676,980	983,300	306,320	69%	
<b>Council</b>	497,653	452,292	856,140	403,848	53%	Conferences/travel trending lower
<b>Corporate Initiatives</b>	196,036	323,745	676,100	352,355	48%	All vacant positions filled by June
<b>Business and Community Relations</b>						
Arts, Culture and Events	664,755	805,486	2,041,020	1,235,534	39%	Events are seasonal; costs related to special events are forecasted to decrease due to COVID-19; offsetting decrease in revenues
Third Party Billing - Special Events	4,583	14,189	-	(14,189)	-	Full cost recovery; offsetting revenues
Economic Development	516,257	441,503	678,400	236,897	65%	Grant to SIPP paid in T1, conferences/travel and business promotion trending lower
Neighbourhoods	290,909	224,188	483,050	258,862	46%	Late Night Great Night Program resumed in July 2021, with the reopening of hospitality venues
Victoria Conference Centre (VCC)	1,626,958	1,214,726	2,536,780	1,322,054	48%	Facility temporarily closed due to COVID-19; with the exception of the Vancouver Island Health Authority booking. Costs are forecasted to decrease; offsetting decrease in revenues
VCC Event Costs Paid by Clients	1,349,655	30,095	1,557,000	1,526,905	2%	Facility temporarily closed due to COVID-19; with the exception of the Vancouver Island Health Authority booking. Full cost recovery; offsetting revenues
<b>Legislative Services</b>	986,875	1,035,022	1,566,960	531,938	66%	
<b>Bylaw Services</b>	1,463,515	1,745,430	2,767,950	1,022,520	63%	
Third Party Billing - Bylaw Enforcement	6,717	7,574	-	(7,574)	-	Full cost recovery; offsetting revenues
<b>Real Estate</b>	725,027	779,342	1,766,570	987,228	44%	Transfer to reserve for 812 Wharf Street done at year end
<b>Engagement</b>	869,105	910,840	1,497,490	586,650	61%	Participatory budgeting project scheduled for later in year
<b>Engineering and Public Works</b>						
Engineering and Public Works	10,497,594	10,988,248	20,013,270	9,025,022	55%	Climate Action, NTMP initiatives, Accessibility Framework project implementation, Zero Waste Strategy in progress
Third Party Billings	619,294	517,173	431,870	(85,303)	120%	Full cost recovery; offsetting revenues
Solid Waste & Recycling	1,997,133	1,968,803	3,350,940	1,382,137	59%	Transfer to reserve not done yet
Water Utility	10,470,775	11,230,069	22,197,710	10,967,641	51%	Transfer to capital and reserves not done yet
Sewer Utility	2,571,460	2,504,547	8,138,430	5,633,883	31%	Transfer to capital and reserves not done yet
Stormwater Utility	2,387,562	2,166,658	6,996,860	4,830,202	31%	Transfer to capital and reserves not done yet
<b>Finance</b>						
Finance	2,702,136	2,604,762	4,613,330	2,008,568	56%	Vacancies
Parking Services	5,508,038	6,475,251	10,116,910	3,641,659	64%	
<b>Human Resources</b>	1,293,386	1,528,916	2,738,270	1,209,354	56%	Vacancies
<b>Information Technology</b>	3,173,690	3,326,503	4,825,010	1,498,507	69%	Timing of software licensing payments
<b>Legal Services</b>	560,288	626,634	998,110	371,476	63%	
<b>Parks, Recreation and Facilities</b>						
Parks	7,587,195	7,583,631	12,848,740	5,265,109	59%	Vacancies
Recreation	2,337,076	2,968,578	4,698,060	1,729,482	63%	Crystal Pool & Fitness Centre opened in February; seasonal programs in T2 included summer camps and outdoor recreation; offsetting revenues. RAP expenses are forecasted to decrease as the Harbour Cats season is cancelled due to COVID-19; offsetting revenues
Facilities	3,978,513	4,250,764	6,659,020	2,408,256	64%	
<b>Sustainable Planning and Community Development</b>	3,574,209	3,776,346	7,258,450	3,482,104	52%	The majority of the Downtown Core Area Plan, Official Community Plan and Victoria Housing Strategy work is scheduled for later in the year
<b>Victoria Fire Department</b>	11,824,954	11,944,660	18,678,620	6,733,960	64%	
<b>Corporate</b>						
Contingencies	-	-	775,850	775,850	0%	
Debt Principal, Interest and Reserve Transfer	2,259,945	2,259,945	8,167,950	5,908,005	28%	Timing of debt payments; transfer to reserve not done yet
Grants	3,923,164	4,284,874	4,577,540	292,666	94%	Timing of grant payments
Miscellaneous	2,519,570	3,753,579	5,855,860	2,102,281	64%	Crest Levy expenses not recorded yet, Canada Day expenses will be zero as event cancelled; offsetting revenue and timing of initiatives including Citizen Assembly and Community Wellness
Mitigation Strategies	-	-	(3,350,000)	(3,350,000)	0%	Vacancy management and reduced training, and conference spending - these savings are shown throughout departmental budgets
Transfers to Reserve	2,901,105	7,641,077	14,537,560	6,896,483	53%	Transfers to reserves not recorded yet
Transfer to Capital Budget	-	-	11,290,000	11,290,000	0%	Transfer to capital budget not recorded yet
<b>Greater Victoria Public Library</b>	3,654,807	3,704,061	5,566,000	1,861,939	67%	
<b>Victoria Police Department</b>	37,275,607	38,110,043	60,891,130	22,781,087	63%	
<b>Total</b>	<b>\$ 133,446,561</b>	<b>\$ 142,876,536</b>	<b>\$ 260,286,250</b>	<b>\$ 117,409,714</b>	<b>55%</b>	