





Project Objectives

- Protect employment and harbour lands
- Create a focal point for high-value, innovative employment
- · Integrate the arts
- Encourage collaboration
- Create a model for climate adaptation
- Create high-quality public spaces
- Support cultural and social inclusion
- Support Indigenous economic success





Study Area

- Rock Bay District
- Lands west of Douglas Street envisioned for industrial uses
- Lands east of Douglas Street envisioned for residential and mixed uses



Background Studies

1. Environmental Conditions Report

 High level overview of environmental constraints and approaches to remediation

2. Market and Land Economics Study

- Strong demand for light industrial space
- Low vacancy and high rents create a challenge for start-ups and arts groups
- Proximity to Downtown and amenities supports Arts and Innovation District



Focus Groups

- Virtual focus groups held in early 2022
- Over 60 stakeholders participated representing technology sectors, small business, industrial, arts and culture, and development industry
- Staff are continuing to seek opportunities to engage with First Nations



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Focus Groups – Key Themes

- Update zoning to allow broader range of employment generating uses
- Retain the area's heritage industrial character
- Avoid losing employment land to residential
- Start-ups need supports and flexible spaces
- Clustering arts and business can present opportunities and partnerships
- Improve transit and maintain freight access
- Limited on-street parking is a concern
- Improve public realm and connections to adjacent areas



Lessons - Other Districts

- Clustering of ideas and businesses
- Early public investments or partnerships
- Right market conditions for investment
- Catalyst / post-secondary education
- 18/7 activity
- · Access to city, amenities, workforce
- Most directly comparable is Mt. Pleasant (Vancouver)





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Key Challenges

- Identifying how the city and others can support the clustering of high-value, innovative employment.
- Ensuring the district will support start-ups and attract new businesses (from outside the region)
- Despite record high demand for light industrial space, market has not supported new spaces in Victoria's urban industrial districts.
- There is strong interest in production spaces for the arts, but practicing artists require long term, stable affordable rents.



Questions

- 1. What challenges and opportunities do you see for the District?
- 2. What do you see as the City's role, and role of other entities?



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