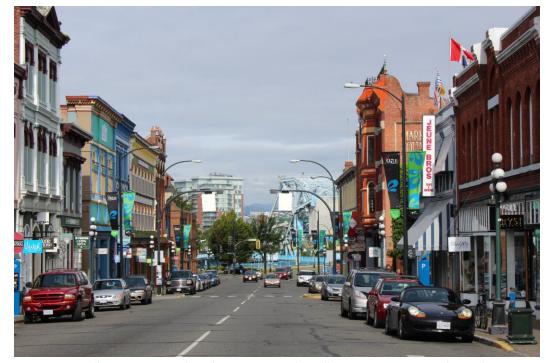


AGENDA

- 1. Brief DCC overview recap
- 2. Proposed DRAFT DCC Rates
- 3. Next steps & recommendations







WHAT ARE DCCs?

- DCCs help communities recover the costs of off-site infrastructure needed to support growth
- Based on the principle that infrastructure costs should be shared between the existing property taxpayers and new developments benefitting from growth
- Regulated by the Province
 - Local Government Act
 - DCC Best Practices Guide
- Best practice is to review DCC program (projects and costs) on a regular basis:
 - Minor update every 1 to 3 years
 - Major update every 3 to 5 years
- One of many development finance tools





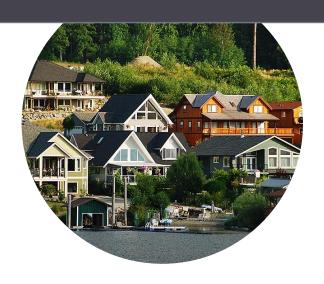
WHY IMPLEMENT DCCs?

- Foster fairness existing property taxpayers do not bear the brunt of infrastructure costs to support growth
- 2. Ensure consistency
- 3. Minimize financial risk to the City
- 4. Ensure certainty for the development community
- 5. Promote transparency



WHO PAYS DCCs?

 Applicants for subdivision approval to create single family development sites





 Applicants for **building permits** to construct multi-family, commercial, industrial, and institutional development



WHY UPDATE THE DCC BYLAW NOW?



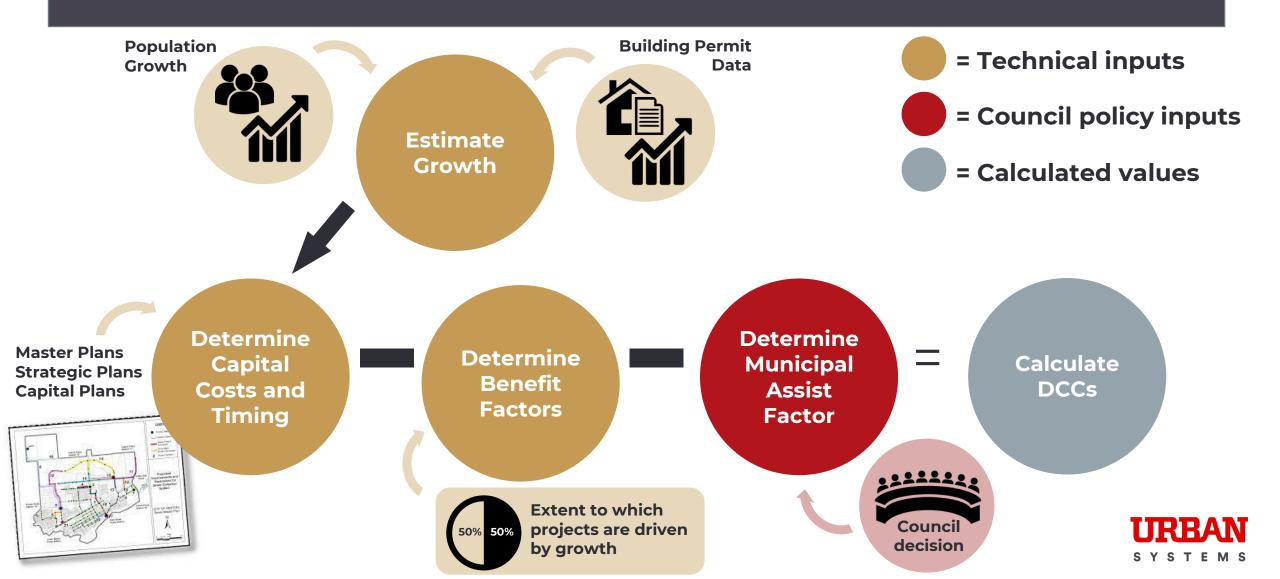
- The DCC Bylaw was updated in 2017 and amended in 2018. Inflation has been applied to the rates each year.
- It includes DCC charges for transportation, water, drainage, sewage and parkland acquisition and development
- Since that time...
 - The City's population has grown
 - o Infrastructure costs have increased
 - DCC best practices have advanced
 - The City's infrastructure needs have changed

WHAT HAS BEEN UPDATED?

- All rates have been updated to reflect new, completed, and ongoing projects
- Incorporated new growth information (from OCP update)
- Accounted for rising costs (construction, land acquisition)
- Residential land uses have been updated to reflect best practices (detached and two-family dwellings have been consolidated into Medium-density residential



HOW DO WE DETERMINE THE DCC RATE?



MUNICIPAL ASSIST FACTOR

- Legislation requires that local government must "assist" development for DCCs
- Council has complete discretion can vary from 1% (least assistance) to 99% (most assistance), but most communities have an Assist Factor between 1% and 10%
- Assist amount is funded from City revenues and general taxation (i.e. not DCCs)

In the current DCC program , there is an **assist factor of 1%** for all infrastructure types





DRAFT DCC RATES

Land Use	Transportation	Water	Drainage	Sanitary	Parkland	Total Pro	•
Low-Density Residential	\$8,919.90	\$4,045.73	\$585.91	\$2,098.85	\$8,083.35	\$23,733.75	per lot
Medium-Density Residential	\$4,060.09	\$2,753.01	\$283.19	\$1,428.21	\$5,500.51	\$14,025.01	per unit
High-Density Residential	\$3,814.03	\$1,675.75	\$141.59	\$869.35	\$3,348.13	\$9,848.85	per unit
Commercial	\$61.52	\$13.17	\$1.56	\$6.83	\$5.26	\$88.34	per m ² of TFA
Industrial	\$18.45	\$5.39	\$1.07	\$2.79	\$2.15	\$29.86	per m ² of TFA
Institutional	\$61.52	\$13.17	\$1.56	\$6.83	\$5.26	\$88.34	per m ² of TFA



DCC CHANGE FROM 2022 - TOTAL DCCs

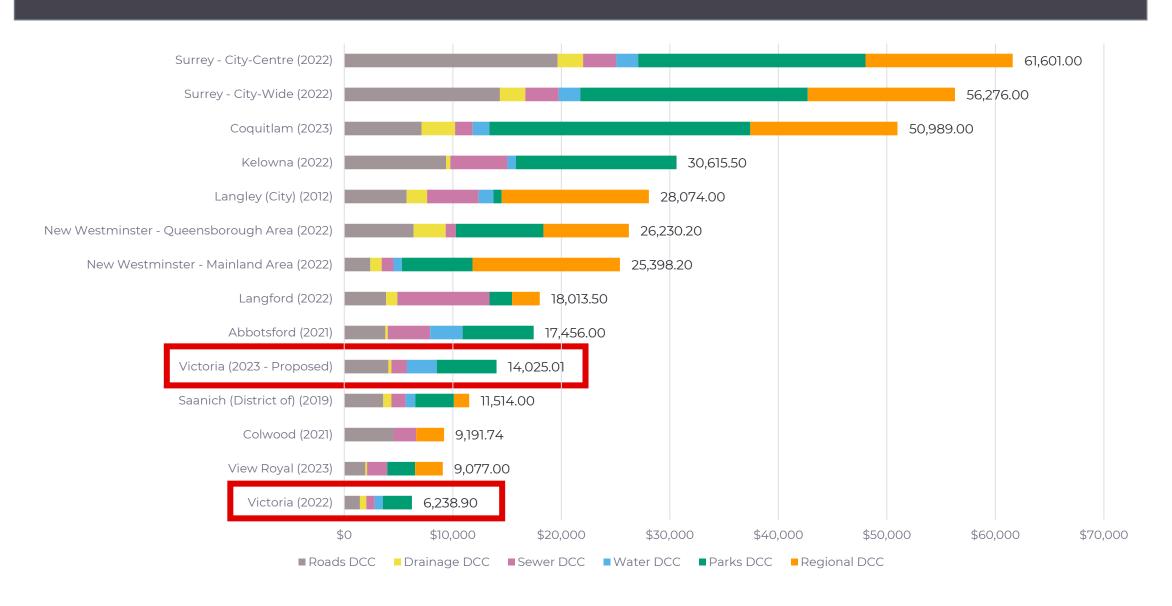
Land Use	Unit	Existing Rate (2022)	Proposed Rate (2023)
Low-Density Residential	Per lot	\$6,871.19	\$23,733.75
Medium-Density Residential	Per unit	\$6,238.90*	\$14,025.01
High Density Residential	Per unit	\$3,335.45	\$9,848.85
Commercial	Per m ² of TFA	\$31.32	\$88.34
Industrial	Per m ² of TFA	\$11.49	\$29.86
Institutional	Per m ² of TFA	\$31.32	\$88.34

Note: Total Floor Area (TFA)

*Based on Attached Dwelling unit charge for a 1,500 sq ft unit (DCC Bylaw, 2022)



COMMUNITY COMPARISON: MEDIUM DENSITY

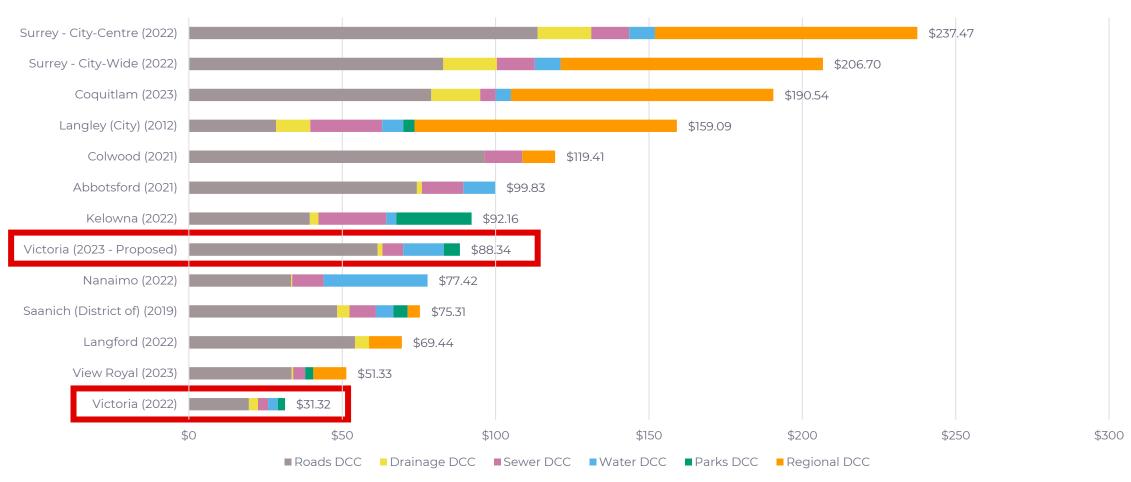


COMMUNITY COMPARISON: HIGH DENSITY



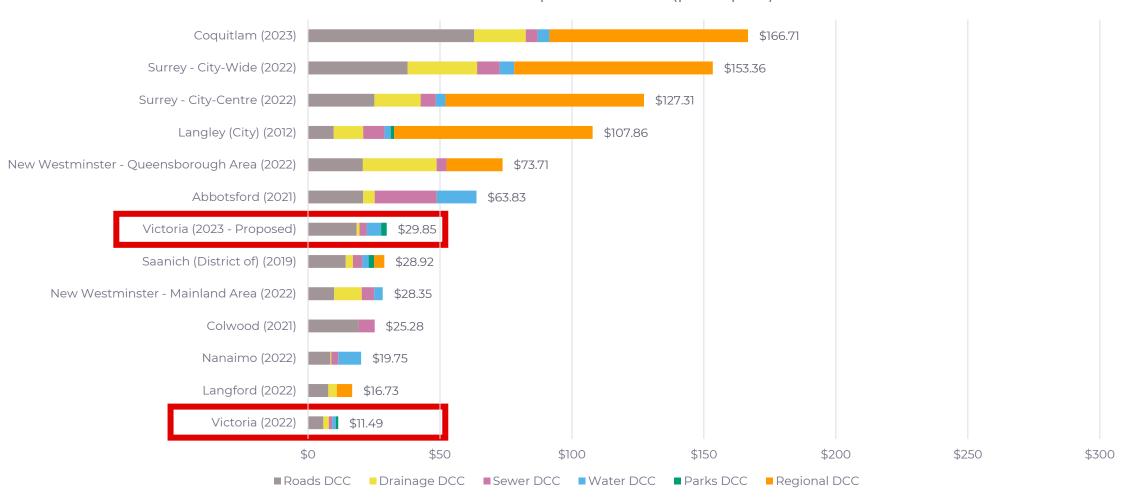
COMMUNITY COMPARISON: COMMERCIAL





COMMUNITY COMPARISON: INDUSTRIAL





PROPORTION OF DEVELOPMENT COSTS

Land Use	Unit Type	Size	Estimated Unit Sale Price	Proposed DCCs (per unit)	DCC % of Total Cost
Medium-Density Residential	Townhouse Unit	1,500 ft²	\$ 1,095,000	\$ 14,025	1.28%
High-Density Residential	Multi-family Unit (Standard)	750 ft²	\$ 682,500	\$ 9,848	1.44%
High-Density Residential	Multi-family Unit (Premium)	750 ft²	\$ 785,000	\$ 9,848	1.25%

DCC BYLAW UPDATE PROCESS

DCC PROGRAM
DEVELOPMENT (STAFF)

Determine
Projects & Capital
Costs

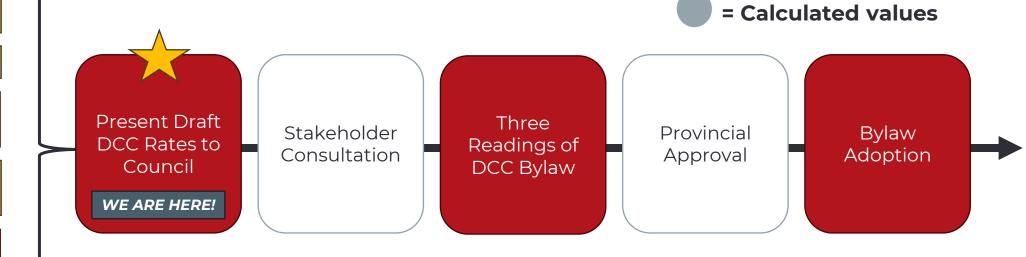
Estimate Growth

Determine Benefit Factors

Determine Equivalent Units

Consider Draft Assist Factor

Calculate DCC Rates



Note: upon bylaw adoption, there is a one-year grace period for in-stream development

DCC ADOPTION PROCESS



= Technical inputs

= Council policy inputs

STAKEHOLDER ENGAGEMENT

- The Best Practices Guide recommends consulting with key stakeholders as part of the DCC update, including:
 - o Consultation with City of Victoria Council and staff
 - Providing information to the public
 - Sessions with the development community
 - Council presentations and three readings





RECOMMENDATIONS

- Consider developing a grant program for non-government, not-for-profit, nonmarket rental housing projects (rather than implementing Waiver and Reductions Bylaw for any classes of eligible developments)
- Continue to maintain DCC exemptions for:
 - Residential developments with < 4 dwelling units
 - Residential units of ≤ 29 m² area
 - Residential units of ≤ \$50K of building permit value
- Direct staff to engage the development community on the proposed rate changes



NEXT STEPS

- Background and Policy Review (completed)
- 2. Initial DCC Presentations to Staff (completed)
- 3. Generating Program Inputs (completed)
- 4. Initial DCC Presentations to Council (competed: Nov. 2)
- 5. DCC Program Development (completed)
- 6. Present Proposed DCC Rate to Council (Dec 7)
- 7. Stakeholder Engagement
- 8. Finalization and Formal Ministry Submission
- 9. DCC Implementation

