

**SPECIAL COMMITTEE OF THE WHOLE REPORT
FROM THE MEETING HELD JANUARY 29, 2024**

For the Council meeting of February 8, 2024, the Committee recommends the following:

D. UNFINISHED BUSINESS

D.1 2024-2028 Draft Financial Plan

That Council:

1. Following all presentations and deliberations, in January 2024:
 - a. Direct staff to bring forward amendments to the Streets and Traffic Bylaw to implement parking fine increases as follows:
 - i. Metered zones \$60 with early payment discount of \$30
 - ii. Time-limited zones \$60 with early payment discount of \$30
 - iii. Residential zones \$80 with early payment discount of \$40
 - iv. No stopping zones \$80 with early payment discount of \$40
 - v. Commercial zones \$80 with early payment discount of \$50
 - b. Approve parking rate increase of \$0.50 in the 90-minute zone (from \$3.50 to \$4 per hour) effective April 2024
 - c. Direct staff to bring forward amendments to the Street and Traffic Bylaw for street occupancy fees as follows:
 - i. Increase Public Works Service fee from \$20 to \$50 per visit
 - ii. Increase Sidewalk Occupancy fee from \$10 per 13m² to \$20 per 13 m²
 - iii. Clarify the Bylaw by specifying a Boulevard Occupancy fee of \$10 per 13 m² per day
 - iv. Increase Lane Closure fee from \$25 per lane to a sliding scale fee structure based on street classification as follows:
 1. Local Roads - \$50/lane/day
 - Collector Roads - \$75/lane/day
 - Downtown or Secondary Arterial - \$100/lane/day
 - Arterial - \$250/lane/day
 - AAA bike lane - \$100/lane/day
 - d. Direct staff to bring forward loan authorization bylaws with a 20-year repayment term for:
 - i. Transportation improvement program up to \$32 million
 - ii. Parks redevelopment program up to \$18 million
 - iii. Public washroom improvement program up to \$ 3 million
 - e. Authorize up to \$11 million to be borrowed, under Section 175 of the Community Charter, from the Municipal Finance Authority, for the purpose of vehicle fleet funding, and that the loan be repaid within five years, with no rights of renewal
 - f. Approve direct-award grants and other grants as outlined below:

Direct Award Grants

Organization	2024 Draft Budget
Victoria Civic Heritage Trust	

Building Incentive	\$ 950,000
Operating	128,600
Victoria Heritage Foundation	
Operating	271,970
Victoria Youth Council	
Operating	26,000
Quadra Village Community Centre	
Operating	85,180
Youth Programming	10,070
Lease Grant	44,060
Fernwood Community Centre	
Operating	85,180
Youth Programming	10,070
Vic West Community Association	
Operating	85,180
Youth Programming	10,070
Facility (janitorial)	40,790
Fairfield Community Place	
Operating	85,180
Youth Programming	10,070
Facility (janitorial, recycling)	54,180
Youth Outreach	15,000
Cook Street Village Activity Centre	
Operating	85,180
Facility (strata fees)	34,490
Victoria Silver Threads	
Operating	85,180
Facility (lease)	122,390
Burnside Gorge Community Centre	
Operating	85,180
Youth Programming	10,070
Youth Outreach	10,000
James Bay Community School Centre	
Operating	85,180
Youth Programming	10,070
Facility (janitorial, recycling)	57,730
James Bay New Horizons	
Operating	85,180
Facility (janitorial)	32,070
Oaklands Community Centre	
Operating	85,180
Youth Programming	10,070
Facility (janitorial)	19,800
Cool Aid Downtown Community Centre	
Operating	85,180

Seniors Outreach	
Operating	30,000
Victoria Community Association Network	
Operating	1,040
Neighbourhood Associations	
Liability Insurance	6,000
Volunteer Insurance	7,500
Blanshard (Hillside Quadra)	
Per capita base (1.20 times population)	10,940
Burnside/Gorge	
Per capita base (1.20 times population)	9,330
Downtown (incl Harris Green)	
Per capita base (1.60 times population)	10,960
Neighbourhood Association Coordinator Grant	20,000
Fairfield Gonzales	
Per capita base (1.20 times population)	23,960
Fernwood	
Per capita base (1.20 times population)	14,180
James Bay	
Per capita base (1.20 times population)	17,400
Neighbourhood Association Coordinator Grant	20,000
North Jubilee	
Per capita base (1.60 times population)	6,150
Neighbourhood Association Coordinator Grant	10,000
North Park	
Per capita base (1.60 times population)	6,880
Neighbourhood Association Coordinator Grant	20,000
Oaklands	
Per capita base (1.20 times population)	10,290
Rockland	
Per capita base (1.60 times population)	7,060
Neighbourhood Association Coordinator Grant	20,000
South Jubilee	
Per capita base (1.60 times population)	4,400
Neighbourhood Association Coordinator Grant	10,000
Vic West	
Per capita base (1.20 times population)	11,090
Total	\$ 3,091,730

Other Grants

Organization	2024 Draft Budget
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Aboriginal Coalition to End Homelessness	\$ 100,000
Alliance to End Homelessness in the Capital Region	100,000
Capital Bike	10,500
Community Social Planning Council (rent bank)	110,000
Pro Art Alliance of Greater Victoria	10,000
Restorative Justice Victoria	34,540
Songhees and Esquimalt Nations	200,000
South Island Prosperity Partnership	235,800
Theatre SKAM	20,000
Vancouver Island South Film & Media Commission	45,000
Victoria Urban Food Table	6,000
Victoria School District #61 (crossing guards)	107,000
Total	\$ 978,840

- g. Approve allocating any remaining 2023 surplus to the Buildings and Infrastructure Reserve.
- h. Approve allocating any remaining new assessed property tax revenue from new development to the Buildings and Infrastructure Reserve.
- i. Direct staff to reduce the allocation to the following reserves: Reduce the annual allocation to the Housing Reserve Fund by \$150,000 on an ongoing basis.
- j. Direct staff to reduce the allocation to the following reserve: Reduce the annual allocation to the Parking Reserve fund by \$700,000, but bring amount back as part of the 2025 budget.
- k. To use the increase in the Our Downtown funding to pay for Canada Day celebration instead of from a tax increase, on an ongoing basis.
- l. Direct staff to allocate \$500,000 from the Debt Reduction Reserve, for one year only, to a new Douglas Street Corridor Heritage Revitalization Program, to be administered through existing Victoria Civic Heritage Trust Building Incentive Program and Parapet Incentive Program, in consultation with the DVBA and City Staff.
- m. That Council direct staff to amend the draft Financial Plan by adding \$120,000 for a grant of \$60,000 to North Park Neighborhood Association and \$60,000 to the Downtown Residents Association to be funded from a 0.07% tax increase.
- n. That Council direct staff to divert the \$250,000 from the Accessibility Reserve into a new grant program called "Social Policy, Equity, and Accessibility Pilot Grant," to be administered by the External Grants Committee and that staff provide advice on appropriate criteria to determine allocation; and that staff to use the balance of the Accessibility Reserve to expedite the accessible washroom replacement program.

- o. That Council direct staff to allocate \$280,000 from the Financial Stability Fund to fund the VicPD Late Night Task Force as part of the City's budget in 2024.
- p. Rename the Strategic Plan Grant to the 'Major Community Initiatives and Events Grant', to be administered by the City Manager's office with advice to and at the direction of Mayor and Council in alignment with the Strategic Plan.
- q. Direct staff to divert \$100,000 from the Art In Public Places reserve to the Festival Investment Grant, on an ongoing basis, and continue to capitalize Art in Public Places at \$50,000/year.
- r. That Council direct staff to amend the draft Financial Plan by adding \$250,000 from the 2024 contingency to augment the upgrades to the Victoria High School sports facilities and related community amenities.
- s. Direct staff to bring forward the 2024-2028 Financial Plan Bylaw, incorporating any changes directed by Council, to the April 11, 2024 daytime Council meeting for consideration.