



Annual Presentation to City of Victoria

FEBRUARY 26, 2015

RESPECTING THE TRADITIONAL TERRITORIES

Songhees Nation



Esquimalt Nation



AGENDA

BOARD CHAIR REPORT

- Governance & Accountability
- Strategic Reset
- Status of CEO Search

CEO REPORT

- Steamship Terminal – Maritime Museum
- 2015 Cruise Season
- Ogden Point Masterplan
- David Foster Way

GREATER VICTORIA HARBOUR AUTHORITY PROPERTIES

- Property Boundary
- Lease areas



MEMBER AGENCY REPRESENTATIVES

MEMBER AGENCY	REPRESENTATIVE
CITY OF VICTORIA	Margaret Lucas
CRD CAPITAL REGIONAL DISTRICT	David Screech
ESQUIMALT NATION	Janice Rose
GREATER VICTORIA CHAMBER OF COMMERCE	Frank Bourree
SONGHEES NATION	Chief Ron Sam
TOURISM VICTORIA	Suzanne Gatrell
TOWNSHIP OF ESQUIMALT	Meagan Brame
VICTORIA ESQUIMALT HARBOUR SOCIETY	Hannah Horn

2015 BOARD OF DIRECTORS

Nominating Entity	Director	Term	Term Ends Dec 31st	First Appointed
GVHA #1 - Independent	D Crowder	3 yr	2015	2012/01/13
GVHA #2 - Independent	B Wellburn	3 yr	2015	2012/06/01
Songhees Nation	C Clarke	3 yr	2015	2012/11/23
City of Victoria	B Isitt	1 yr	2015	2015/01/19
Esquimalt Nation	Chief Thomas	No expiry		2002/02/08
Vic Esq Harbour Society #2	P Hartman	3 yr	2016	2013/02/15
Tourism Victoria	D Cowen	3 yr	2016	2010/01/01
Chamber of Commerce	D Marshall	3 yr	2016	2013/02/15
Capital Regional District	N Jensen	3 yr	2017	2015/01/19
GVHA #3 – Independent	G Tweddell	3 yr	2017	2015/01/19
GVHA #4 – Independent	S McMichael	3 yr	2017	2015/01/19
Township of Esquimalt	D Schinbein	3 yr	2017	2015/01/19
Vic Esq Harbour Society #1	N Banks	3 yr	2017	2015/01/19

ROLES & RESPONSIBILITIES

MA Representative

- Appointed by each MA to act in its interest
- Invited to attend quarterly public Board meetings
- Attends and votes at General Meetings
- ***Acts as directed by their MA (unless not directed), however, always in MA's best interests***
- Reports back to their MA

MA Nominated Director

- Each MA nominates and Board appoints
- ***Director acts in best interests of GVHA at all times***
- Brings forward MA's perspective to GVHA as information
- Brings forward GVHA's perspective to MA as information
- Not a shared advocate for MA to GVHA or for GVHA to MA
- Accountable to all MA's

STRATEGIC RESET

Current strategic priorities

- First Nations Partnership
- Harbour Divestiture
- Harbour Planning
- Terminal Optimization

Future strategic goals (draft)

- Shared vision for the development of the harbour
- Effective governance and accountability
- Economic and social benefits
- Responsible operational and environmental management
- Financial self-sufficiency and responsible stewardship of GVHA properties
- Effective stakeholder relationships
- Employer of choice

STATUS OF CEO SEARCH

- CEO Search Task Force
- Anticipated start date April
- Transition Task Force continues to support Interim CEO

STEAMSHIP TERMINAL – MARITIME MUSEUM OPTION

- GVHA has head leases with the Province for Steamship Terminal and waterlot
- Option-to-lease signed with Province of BC for level one of the Steamship Terminal - expires February 28, 2015 (can be extended)
- Negotiations with Province on agreement to lease in progress

CRUISE SEASON 2015

- 229 Cruise Ship Calls (2012 record: 224)
- 513k passengers (2012 record: 504k)
- First call: April 22
- Last call: November 9
- Calls per week: 9 - 10
- Average port stay: 7 hrs
- 17% increase in daytime calls
- Passenger & crew spending: \$32 Million
- 880 direct and indirect jobs

CRUISE SEASON 2015 – EMISSIONS CONTROL AREA (ECA)

- January 2015: New ECA Regulations requiring 0.1% sulphur fuel
- For ships with short-term exemptions, GVHA is requesting voluntary switch to low sulphur fuel at or before Brothie Ledge

CRUISE SEASON 2015 – GROUND TRANSPORTATION

2015 initiatives

- Alternate routing being considered to reduce impact through community
- Additional walking signage and update to destination map

Long-term strategy (2016+)

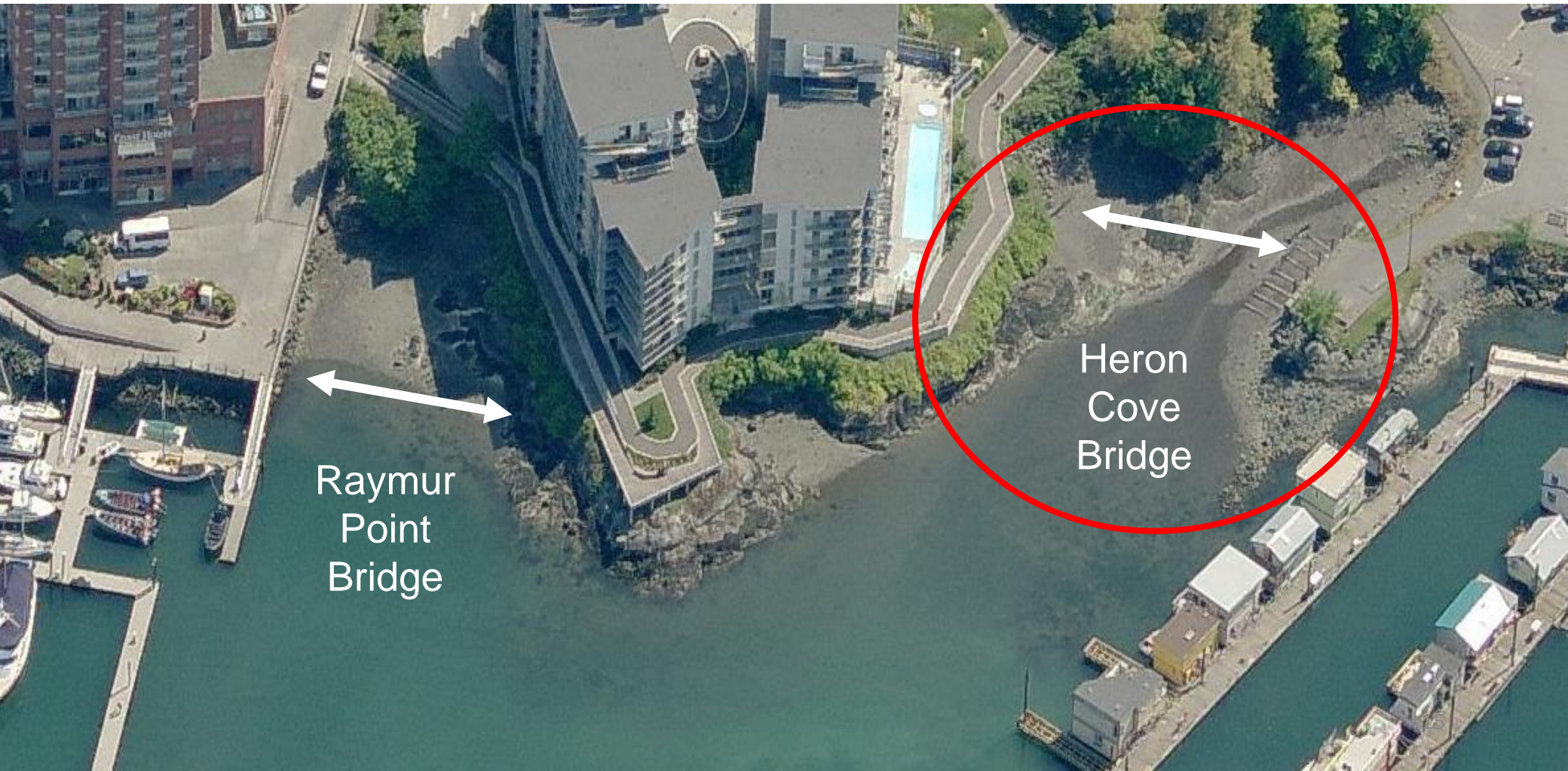
- Principles: Reduce volume, noise & emissions
- Collaborative and innovative solutions with industry and neighbours
- Encourage new investment to improve buses in service

OGDEN POINT MASTER PLAN

- Two year MOU extension to December 2016 requested
- Phase 1 and 2 have been completed:
 - Phase 1 – Technical and Feasibility Study
 - Phase 2 – Market Assessment
- GVHA has retained Stantec Consulting to:
 - Support Phase 3 completion of a Functional and Facilities Plan
 - Prepare Ogden Point Master Plan Engagement Plan
- Preliminary Ogden Point Master Plan Engagement Strategy to be submitted February 26 as part of the City's MOU extension consideration March 16

DAVID FOSTER WAY PATHWAY

GVHA fully supports phased approach to completion.



QUESTIONS & DISCUSSION

TIME FOR ACTION:

“The future is downtown; all signs are pointing in that direction. Our downtown has a jewel, that jewel is the harbour. Together, we can create the conditions to make sure that jewel can truly sparkle.”

Mayor Helps
Presentation to GVHA Board of Directors
February 19, 2015