



Mayor and Council,  
City of Victoria,  
1 Centennial Sq.,  
Victoria, BC, V8W 1P6

January 7, 2015

Dear Mayor and Council,

Congratulations on your election November 15<sup>th</sup>, 2014. We were very pleased to see the results of the referendum question in your municipality where 80% of the electorate approved commencing a provincially funded study to investigate the issue of amalgamation.

The Premier and the Minister of Community Development, Sport and Culture have committed to such a study in news releases and announcements – a study endorsed by your citizens and the majority at the ballot box throughout the Capital Region.

75% of Greater Victorians who cast referendum ballots in the November municipal elections voted in favour. Despite the varied questions, they provided clear direction that they wanted a governance review.

It is timely that you now communicate with the Province as the process begins to fulfill the mandate from your citizens.

In anticipation of the work to be undertaken, our Board has developed a draft set of guidelines (attached) for the Provincially-led study. The overarching framework of the guidelines is that it must be unbiased, inclusive and timely.

These guidelines have been submitted to the Province and we invite your comments.

It is clear that the public has expressed a strong desire for a governance review and is expecting full cooperation from municipalities as work gets underway. As the Premier has noted, “There is only one taxpayer”.

We look forward to hearing of your actions in this regard and request notification of when Council will be discussing this action item.

Yours truly,

Tony Heemskerk  
Chair, Amalgamation Yes  
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cc: Premier Christie Clark  
Coralee Oakes, Minister of Community Development, Sport and Culture  
Becky Denlinger, Deputy Minister of Community Development, Sport and Culture

Attachment: Study Guidelines



# CAPITAL REGION AMALGAMATION STUDY

## GUIDELINES

- 1) The study team must report to the Minister and must be instructed to carry out its task in a timely manner.
- 2) The study must be inclusive and engage all the municipal agencies in the Capital Region and the First Nations.
- 3) The study must examine the existing municipal structure (including the CRD) in the Capital Region and recommend changes to achieve good municipal governance across the region, including efficiency, effectiveness and accountability
- 4) The study process must include opportunities for the public to interface with the study team during the preparation of the report.
- 5) The study must consider at least three options for municipal boundaries in the Capital Region.
- 6) When evaluating each option, consideration must be given to providing consideration of commercial, urban, residential and rural interests.
- 7) The study must evaluate the economic, social and environmental merits of each option.
- 8) The study must include a plan for public meetings to discuss the recommendations of the report.
- 9) The study must prescribe timelines for implementation of the study.
- 10) The study must identify implementation issues that need to be resolved.