APPENDIX A
EXAMPLES OF COOPERATIVE EFFORTS BETWEEN MUNICIPALITIES
(not intended to be exhaustive list)

	Cooperative Effort	Participants	Estimate of Number of Years in Place	Comments
1.	Area CAO Meetings	All Local Governments, School District, GVPL, CREST, Islands Trust	28+	Meeting - share info – approx. monthly
2.	Corporate Officers Group	All Local Governments	10+	Meeting - share info
3.	GIS/Natural Areas Atlas	All Local Governments	55+	CRD holds data - access to & input from all municipalities
4.	Refuse Disposal & Recycling	All Local Governments	44	CRD delivers service
5.	Regional Trunk Sewer	Oak Bay, Central Saanich, Saanich, Colwood, Esquimalt, Victoria, Langford, View Royal	50	CRD delivers service
6.	Regional Water Supply	All Local Governments	58+	CRD delivers service
7.	Septage Disposal	All Local Governments	43	CRD delivers service - regulates & contracts for regional provider
8.	Stormwater Quality Management	Oak Bay, Saanich, Colwood, Esquimalt, Victoria, Langford, View Royal	24	CRD delivers service
9.	Emergency repair clamps and couplings (underground infrastructure)	Victoria, Oak Bay, CRD, Saanich	28+	Reciprocal support
10	Large diameter hot tapping of water mains	Victoria, Oak Bay, CRD, Saanich	28+	Reciprocal support
11	Pressure test and chlorination of new water mains	Victoria, Oak Bay, CRD, Saanich	23+	Reciprocal support
12	Cross Border Agreements	Victoria, Oak Bay, Saanich, View Royal	58+	Various road maintenance, street lighting, and utility servicing (water and sewer) functions Reciprocal support
13	Snow and Ice Removal	Esquimalt, Oak Bay, Central Saanich, Highlands, View Royal, Victoria	120	Greater Victoria Cooperative Plan, cross jurisdictional transportation corridor snow clearing, sharing of municipal resources if required. Reciprocal support
14	E&N Rail Trail	CRD, Esquimalt, View Royal, Victoria	20	Now being coordinated by CRD Parks, initially this was an Esquimalt,

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				Victoria, View Royal project. CRD delivers service
15	Local water distribution	Victoria and Esquimalt	88+	Water distribution system – Victoria owns the system in both Victoria and Esquimalt and Victoria provides service to Esquimalt
16	Signage Fabrication Vehicle Identity / Striping	Metchosin View Royal Central Saanich City of Victoria CRD	18+	Fabrication of a variety of specialty signs and striping of vehicles for the purpose of identification.
17	Traffic Safety	Oak Bay, Saanich, Esquimalt, Victoria, Langford, Central Saanich, Sidney, Sooke, Highlands		CRD appoints and funds a traffic safety Commission
18	Inflow and Infiltration Enhancement Program	All Local Governments		CRD Service excludes Sooke and EAs under Liquid Waste Management Plans
19	Regional Source Control Program	All Local Governments		CRD delivers service
20	Liquid Waste Management	All Local Governments		CRD delivers service
21	SCADA – flow monitoring	CRD, Oak Bay, Esquimalt, C. Saanich, N. Saanich, Sidney, View Royal	13+	CRD delivers service under sewer & water
22	Finance Directors	All Local Governments	28+	Meetings - share info
23	Water Consumption data	All Local Governments	11	CRD collects & Municipalities collect & CRD collates
24	Tax Collectors meetings	All Local Governments	20	Meeting - share info
25	Computer training courses	All Local Governments	14	Reciprocal
26	PSAB Working Groups	All Local Governments	9	Joint project - Ad hoc groups to address Public Sector Accounting Board proposed changes
27	Engineering Geodata sharing	All Local Governments	11	
28	Intermunicipal Business Licences	All Local Governments	16	Joint service delivery - common license across region

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29	Debt Service	All Local Governments		CRD delivers service through Municipal Finance Authority (MFA)
30	Technology, software, hardware, applications, standards, polices, practices	Victoria, CRD, Nanaimo, Campbell River, Vancouver, Kamloops, Kelowna, Abbotsford, Coquitlam, Langley, North Vancouver, Delta, Richmond, Oak Bay, Central Saanich, Delta, Richmond, New Westminster, White Rock, Esquimalt, Sidney, Colwood, Langford, View Royal	10+	Sharing insights and experiences with other Municipal organizations Meetings to share information and joint training
31	MISA - Municipal Information Systems Association	All municipal organizations across BC	10+	MISA BC exists to promote greater co-operation among local government staff in the IT field by sharing information and developing common solutions on a broader and cost-effective scale Training & Courses & Conference
32	IT advice and guidance	Local Government Municipal Association	4	Providing IT related advice to the LGMA
33	GIS related advice and information	CRD, Victoria, Burns Lake, Sidney, Langford, Oak Bay, Esquimalt, View Royal	8	Requests for advice, assistance and opinions on GIS related matters.
34	GIS Municipal Group	CRD, Central Saanich, Colwood, Esquimalt, Highlands, Langford, Metchosin, North Saanich, Oak Bay, Sidney, Sooke, Victoria, View Royal	10+	GIS staff from CRD and Member municipalities meet every 3- 4 months to share information and expertise.
35	Greater Victoria Fire Chiefs Meetings	All local governments	15+	Meetings - share information & coordinate
36	Core Fire Chiefs Meeting	Oak Bay, Saanich, Victoria, Esquimalt	11	Meeting - share information & coordinate
37	Fire Mutual Aid Agreement	Esquimalt, Victoria, Oak Bay, Saanich	25+	The continued focus on integration of serving continues.
38	Greater Victoria Fire Prevention Officers Meetings	All GV Fire Departments	25+	

	Cooperative Effort	Participants	Estimate of Number of Years in Place	Comments
39	Local Government Emergency Programmers Advisory Committee	All local governments	8	
40	Esquimalt Emergency Programs	Esquimalt, Victoria/Esquimalt ESS, CFB Esquimalt, Victoria Police, Ambulance	13	
41	Regional Emergency Program Advisory Commission	All local governments, provincial government, DND, Hydro, Gas, Coroner, Airport authority, Utilities		CRD Bylaw establishes staff commission to share information and collaborate
42	Critical Incident Stress Management Team	Core Fire Departments	10+	Joint administration
43	Automatic Aid Arrangement for High Rise Incident Response	Core Fire Departments	9	Automatic Aid agreements for review in 2018. Ensure cross training of responding departments and communications policies when responding out of district.
44	Fireworks Regulations	Central Saanich, Colwood, Esquimalt, Highlands, Langford, Metchosin, North Saanich, Oak Bay, Saanich, Sidney, Sooke, View Royal	11	
45	Tower Crane Agreement	Saanich, Victoria Fire Departments	7	
46	Extreme Weather Protocol	Victoria, BC Housing, VIHA, Saanich	9+	
47	Emergency Planning & Response, Volunteer Support	Provincial Emergency Program, All Local Governments	25+	Inclusion of Regional Emergency Management Program through CRD which is aligning a regional response perspective to planning and resource allocations
48	Hazardous Material Incident Response	All Local Governments Hazmat – Oak Bay Lead	10	CRD delivers service (funds local firefighters training for HAZMAT & provides vehicles & equipment)
49	Compensation, job evaluation, job descriptions, polices & procedures, forms, contacts and research.	1. CRD 2. Victoria 3. Nanaimo 4. Kamloops 5. Kelowna 6. Abbotsford 7. Coquitlam 8. Langley	Nos. 1 – 22 30 years	Information sharing – ongoing communication and yearly surveys

	Cooperative Effort	Participants	Estimate of Number of Years in Place	Comments
		9. North Vancouver 10. Delta 11. Richmond 12. Greater Victoria Public Library 13. Central Saanich 14. Metro Van 15. New Westminster 16. Cowichan Valley 17. White Rock 18. Municipal Human Resources Inc. 19. City of Vancouver 20. West Kelowna 21. LGMA 22. Swan Lake 23. Colwood Fire Hall 24. Rowing Canada 25. Guelf 26. York Region 27. Town of Newmarket	Nos. 23 – 27 within the last 4 years	
50	Accommodation and Return to Work Information	Kelowna, Victoria	Within last 6 years	
51	BC Municipal Safety Association (BCMSA)	All Local Governments	23	Training & Courses - including conference & courses
52	Safety Training	All Local Governments	18	
53	Safety and Disability Management Advisory Services	All Local Governments	18	
54	Victoria Family Court Building/Committee	All Local Governments	49	CRD delivers service - statutory requirement
55	Royal Oak Burial Park	Victoria, Saanich	93	Joint ownership
56	Greater Victoria Public Library	Victoria, Esquimalt, Oak Bay, Saanich, Central Saanich, Colwood, Highlands, Langford, Metchosin, View Royal.	50+	GVPL extends service to the following First Nations in our service area: Esquimalt Nation, Sian'new (Beecher Bay) First Nation, Songhees Nation, Tsartlip First Nation, Tsawout First Nation and to the Juan de Fuca Electoral Area, via a contract for service. Joint Service Provision - Victoria's Library operated by

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				the group of municipalities
57	Health Facilities Planning Division administers a 10 year capital plan for development and enhancement of health infrastructure in the Region	All Local Governments		CRD delivers Hospital District service to all 13 municipalities & electoral areas
58	Community Health	All Local Governments		CRD delivers service, includes Health Regulation & Health Bylaws
59	Air spade sharing	Victoria, Oak Bay Parks	11	Joint purchase, shared for tree work by the two municipalities Joint Ownership of equipment for tree work
60	Staff Training	Oak Bay, VIHA, Victoria, Saanich Parks	10	Staff training/education, pesticide applicators training Training VIHA provides pesticide applicators training to group
61	VI Parks & Grounds Assoc	All Local Governments, SD, UVIC & Camosun	34+	Training - meeting - share information
62	Parks Managers Meeting	All Local Governments	10	Meeting - share information
63	Equipment Sharing	Saanich, Victoria, Oak Bay Esquimalt Parks and Recreation	28+	Reciprocal support
64	Parks Planner Meetings	All Local Governments, Parks Canada	10	Meeting - share Info
65	Galloping Goose/Lochside Trail Meeting	All Local Governments	13+	CRD Service - includes bylaw enforcement collaboration with municipalities
66	Gorge Waterway Initiative	CRD, Victoria, Saanich, Esquimalt, View Royal & NGOs	13+	CRD Service - includes bylaw enforcement collaboration with municipalities

	Cooperative Effort	Participants	Estimate of Number of Years in Place	Comments
67	Recreation Integration Victoria (RIV)	Victoria, Oak Bay, Saanich, Esquimalt, Panorama, Westshore	28	Service supported by all municipalities for integration of persons with disabilities into recreation programs; cost share basis. Joint Service - cost shared - to integrate persons with disabilities into recreation programs
68	Intermunicipal Aquatics Coordinators	All Local Governments	23+	Information and program sharing meetings, 4 – 6 times per year.
69	Intermunicipal Recreation Committee	All local Governments, YM/YWCA, PISE	18+	Programs Involved: • Coast Capital Swims/Skates • GROOVY (youth programmers) • Aquatics Program – Regional meetings (Aquatic Coordinators) • Regional Annual Recreation Pass Campaign • Aquatics Bursary Program (Aquatic Coordinators) • May Pass (Active Communities GV) • Young Chefs on the Run Pass (Active Communities GV) • Active Communities Campaign

	Cooperative Effort	Participants	Estimate of Number of Years in Place	Comments
				• Healthy Food Initiatives – Thrifty Foods • LIFE Program • BC Youth Week Regional Planning (Youth Programmers) • Fit in Fitness Website • TC 10K Run Clinics • Canadian Tire Jump Start Program • Active Parent Pass • HARA – Health and Recreation (Island Health) • Kidsport • Eat Well Get Moving (Thrifty Foods • Prescription to Health (Active Communities GV) • Regional Drowning Prevention Campaign • Advanced Aquatics • Joint Recruitment Program • Joint Staff Training • Regional Learn to Skate Program (BCRPA 2015 award recipient) • Positive Ticketing Program in partnership

	Cooperative Effort	Participants	Estimate of Number of Years in Place	Comments
				with regional police depts./RCMP • Support of annual Island Fitness Conference • Healthy Kids R Us Initiative • Regional Assessment of Drop-in Fees and Charges
70	Arts	Victoria, Esquimalt, Oak Bay, Saanich, CRD	13+	• Public art lectures series • Public art inventory
71	Regional Parks	All Local Governments	50+	CRD delivers service
72	Royal Theatre	Oak Bay, Saanich, Victoria	44	CRD delivers service
73	Arts Grants/Arts Development Office	Esquimalt, Highlands, Metchosin, Oak Bay, Saanich, Victoria, View Royal	16	CRD delivers service
74	Regional Parks By-Law Enforcement	CRD, Saanich, Victoria, West Shore RCMP, Langford	13+	
75	Sooke Regional Museum	CRD		CRD funds service
76	Vancouver Island Development Officers Group	Vancouver Island Municipalities	9	Information sharing
77	Pesticide Use Reduction Education	All Local Governments	10	
78	Climate Action	All Local Governments		CRD delivers service
79	Environmental Roundtable	All Local Governments	26	CRD delivers service
80	Regional Growth Strategy	All Local Governments	10+	CRD delivers service
81	Regional Housing Trust Fund	Oak Bay, Central Saanich, Saanich, Esquimalt, Sooke, Victoria, View Royal, Metchosin, North Saanich, Highlands	43	CRD delivers service
82	Regional Planning Services	All Local Governments	48	CRD delivers service
83	CRD Development & Planning Advisory (Staff) Committee	All Local Governments	28+	CRD delivers service - staff committee a requirement of service
84	Core Area Planning Directors Meeting	Victoria, Esquimalt, Oak Bay, Saanich, View Royal	10+	Meeting - share information

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85	Regional Arts (Staff) Meeting	Victoria, Esquimalt, CRD and Saanich	10	CRD Public Art website and Landmarks Lecture Series CRD delivers service - joint project
86	Planning Lecture Series	Victoria, Saanich (and UVIC)	11	Training
87	Building & Plumbing Officials monthly meeting	All Local Governments	28+	Meeting - share information
88	Regional Information Services	All Local Governments		CRD delivers service
89	Capital Region Emergency Services Telecommunications (CREST) 9-1-1	All Local Governments	7	Joint Service provision & CRD delivers some regional funding
90	Greater Victoria Joint Purchasing Group	All Greater Victoria municipalities, school district and CRD		Joint purchasing opportunities and information sharing
91	Metro Vancouver Municipal Purchasing Group	Lower mainland and Fraser Valley municipalities, Victoria, Saanich, Nanaimo, Campbell River, Kelowna		Information sharing
92	Purchasing card group	Shared Services and all municipalities in BC can partake		Co-operative purchasing opportunities