# Planning and Land Use Committee Report <br> For the Meeting of September 18, 2014 

Date: September 4,2014 From: Jim Handy, Senior Planner - Development Agreements

Subject: Council Workshop: Delegation of Development Permits and Heritage Alteration Permits

## Executive Summary

The purpose of this report is to provide Council with an introduction, as well as further analysis, regarding a workshop which will explore the potential delegation of Development Permit (DP) and Heritage Alteration Permit (HAP) Applications to staff for decision.

On December 12, 2013, staff presented a report to the Governance and Priorities Committee (GPC) recommending approval of an approach for the delegation of DPs and HAPs. This approach identified criteria to determine which applications would be referred to Council and which would be delegated to staff. In response to the recommendation, the GPC raised concerns related to the degree of delegation being proposed and made the following motion:

1. that Committee refer Delegation of Development Permits and Heritage Alteration Permits to a subsequent workshop with staff providing an alternate formula involving a lesser degree of delegation and indication whether or not Public Hearings would be held, and;
2. for staff to report back and respond to issues and concerns identified by Committee at today's discussion.

This report responds to this motion by addressing the following:

- format and content of the workshop
- DPs and HAPs subject to Hearings
- recommended approach involving a lesser degree of delegation.

The main goal of the workshop is to establish an approach for a delegation option which proposes a lesser degree of delegation than was previously reviewed by Council and addresses concerns raised by the GPC. Based on this direction, staff have identified a number of key topics and questions which explore the potential criteria that could be applied to the delegation of DPs and HAPs.

The City's Land Use Procedures Bylaw identifies procedures related to the consideration of DP and HAP Applications. In the event that Council pursues any delegated option, this Bylaw must be amended to be consistent with that option and clearly outline the steps in the associated approval process. In addition to the Land Use Procedures Bylaw, it will be necessary to amend other documentation such as the DP Application Package and the HAP Application Package.

In the event that Council decides to advance a form of delegation following the workshop, staff are recommending that the Planning and Land Use Committee (PLUC) direct staff to consult the public regarding the proposed delegation option and then report back with the resulting feedback, the
necessary bylaw amendments, resource issues, associated approval processes, implementation strategy and monitoring plans.

## Recommendation

In the event that Council choose to advance an option for the delegation of Development Permits and Heritage Alteration Permits, that Council direct staff to:
a. Consult the public regarding the delegation option and report back with the resulting feedback; and
b. At the same time as reporting back with feedback from the public consultation exercise, report back with necessary bylaw amendments, resource issues, associated approval processes, implementation, and monitoring plans as outlined below.

Respectfully submitted,



Deb Day, Director Sustainable Planning and Community Development

Report accepted and recommended by the City Manager: $\qquad$
Date:

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The purpose of this report is to provide Council with an introduction, as well as further analysis, regarding a workshop which will explore the potential delegation of Development Permit (DP) Applications and Heritage Alteration Permit (HAP) Applications. The Governance and Priorities Committee (GPC) requested this workshop in response to a staff report presented to the Committee on December 12, 2013.

### 2.0 Background

A series of reports related to the topic of delegated authority as it pertains to DPs and HAPs have been presented to Council over the past two years. The following sections summarize the related background.

### 2.1 Governance and Priorities Committee, April 5, 2012

The Official Community Plan (OCP) was presented to the GPC in April 2012 and, as part of these discussions, it was recognized that a new City-wide Development Permit Area (DPA 16) was proposed and that development proposals within this area would require a DP and would be subject to the current established DP Application process. As a result of this discussion, the GPC expressed a desire to more generally explore methods that would expedite the current processes for DPs and HAPs in all Development Permit Areas and, as a result, the following motion was approved:
"Be It Resolved that Council direct staff to investigate the feasibility of delegating authority to staff to issue development permits and heritage alteration permits in order to streamline and accelerate the development permit and heritage alteration permit application processes and to prepare a report for Council's consideration outlining a range of delegation options."

Council endorsed this motion at its meeting on April 12, 2012.

### 2.2 Governance and Priorities Committee, June 21, 2012

On June 21, 2012, the GPC considered a report which explored several options in terms of delegating approval authority. These options can be summarized as follows:

- Option \# 1 - No Delegation
- Option \# 2 - Maintain Status Quo
- Option \# 3 - Delegation (No Variances and Exclusions)
- Option \# 4 - Delegation (No Variances)
- Option \#5 - Delegation (With Variances and Exclusions)
- Option \# 6 - Full Delegation.

The GPC selected Option \#5: Delegation (with Variances and Exclusions) as the preferred option for delegating DP and HAP approval authority and directed staff to:

1. Report back outlining a detailed approval process, staff resources, and application processing timelines; and
2. Report back with information regarding applications that had come before Committee and which applications would not come before Committee under Option \#5, including with exclusion options.
[^0]Council endorsed this motion at its meeting on June 28, 2012.

### 2.3 Governance and Priorities Committee, December 12, 2013

On December 12, 2013, staff presented a report to the GPC recommending approval of an approach for the delegation of DPs and HAPs. This approach identified criteria to determine which applications would be referred to Council and which would be delegated to staff for consideration. In response to the recommendation, the GPC raised concerns relating to the degree of delegation being proposed and made the following motion:

1. That Committee refer Delegation of Development Permits and Heritage Alteration Permits to a subsequent workshop with staff providing an alternate formula involving a lesser degree of delegation and indication whether or not Public Hearings would be held, and:
2. For staff to report back and respond to issues and concerns identified by Committee at today's discussion.

This report and the subsequent workshop respond to this motion.

### 3.0 Format and Content of Workshop

The purpose of the workshop is to discuss an approach for the delegation of DPs and HAPs. As directed by the GPC at their meeting on December 12, 2013, this approach should result in a lesser degree of delegation than previously recommended.

The proposed workshop format will be arranged so that staff will provide information on a series of topics and then facilitate the Committee through a series of questions that are key to determining an approach to delegation that responds to Council's wishes and concerns. The workshop agenda is listed below and the following sections provide greater detail on each item:

- Background
- DPs and HAPs that were subject to a non-statutory Hearing
- Review Delegation Options 1-6
- Recommended approach involving a lesser degree of delegation
- Summary of discussions and next steps.


### 3.1 Background

The project background is summarized in Section 2 of this report. At the workshop, staff will provide a further overview of the events leading to the workshop.

### 3.2 Development Permits and Heritage Alterations Permits that were subject to a Nonstatutory Hearing

At its meeting of December 12,2013, the GPC members were presented with data from 114 DPs and HAPs processed between January 2009 and July 2012. This data identified which of these applications would have been delegated and which would have been referred to Council, in accordance with the delegation option recommended by staff. In response to this information, the GPC expressed concerns related to the resulting degree of delegation and also enquired as to which applications would be subject to a non-statutory Hearing. It should be noted that DPs and HAPs are only subject to a non-statutory Hearing and a 30 -day Community Association Land Use

[^1]Committee (CALUC) consultation where a variance to the Zoning Regulation Bylaw is proposed.
The original data table included in Appendix A has been updated to identify which applications would be subject to a non-statutory Hearing. The key data, as it relates to public consultation in the process, is summarized below:

|  | Under Current Process | Under Delegation Option |
| :--- | :---: | :---: |
| Percentage of DP \& HAP <br> Applications (114 between <br> Jan. 2009 and July 2012) <br> referred to a non-statutory <br> Hearing | $36 \%$ | $13 \%$ |
| Percentage of DP \& HAP <br> Applications (114 between <br> Jan. 2009 and July 2012) <br> referred to a CALUC | $36 \%$ | $36 \%$ |
| Percentage of DP \& HAP <br> Applications (114 between <br> Jan. 2009 and July 2012) <br> subject to a Rezoning <br> Application (with statutory <br> Public Hearing) within 12 <br> months of the subsequent <br> DP or HAP approval |  |  |

### 3.3 Reviewing Delegation Options 1-6

Staff previously explored with Council several options for delegating approval authority for DPs and HAPs. The full range of options were presented in a report to GPC on June 21, 2012, as follows:

## Option \#1 - No Delegation

- Council are the approval authority for all DPs and HAPs, including minor and major applications. No delegation to staff.
Option \#2 - Maintain Status Quo
- Continue with existing DP and HAP processes.
- Staff are the delegated approval authority for minor DPs and HAPs, as well as shoreline alterations within Development Permit Area 29, Victoria Arm - Gorge Waterway, which is an ecologically sensitive area.
Council are the approval authority for all non-minor DP and HAP Applications.
Option \#3 - Delegation (No Variances and Exclusions)
Delegation (No Variances and Exclusions)
- Approval authority for DPs and HAPs with no variances is delegated to staff.
- Certain exclusions may apply where applications require Council approval. Exclusions, which would be established by Council, could include certain areas of the City (e.g. Old Town, Inner Harbour) and projects of a certain size or other criteria (e.g. over a specified density, height or floor area).
- Council is the approval authority for all DPs and HAPs which include a variance. Option \#4 - Delegation (No Variances)
- Approval authority for all DPs and HAPs with no variances are delegated to staff.
- Council is the approval authority for all DPs and HAPs which include a variance.
- Under this option, no part of the City would be excluded from delegated authority.

[^2]September 4, 2014

Therefore, if an application had no variances, it would be delegated to staff regardless of its location.

## Option \#5 - Delegation (With Variances and Exclusions)

- Approval authority for DPs and HAPs with or without variances are delegated to staff.
- Certain exclusions may apply where applications require Council approval. Exclusions, which would be established by Council, could include certain areas of the City (e.g. Old Town, Inner Harbour) and projects of a certain size or criteria (e.g. over a specified density, height or floor area).


## Option \#6 - Full Delegation

- Full delegation of all DP and HAP Applications to staff.

The GPC selected Option \#5: Delegation (with Variances and Exclusions) as the preferred option for delegating DP and HAP approval authority and, as directed by Council, staff presented a detailed delegation option including approval processes and process timelines to the GPC on December 12, 2013. In response to the staff report, Council raised concerns relating to the amount of delegation being proposed and directed staff to devise an alternate formula involving a lesser degree of delegation.

The workshop will re-examine Delegated Options \#1-6 and allow for discussions that will inform a new formula for delegation. However, staff recommend to Council that a more stringent version of Option \#5 should be considered for the following reasons:

- Options \#1 and \#2 do not propose any additional delegation, over what currently exists, which is contrary to the original Council motion from April 12, 2012, which sought to investigate the potential for delegating the authority to consider DPs and HAPs to staff.
- Option \#3 would require that all variances be referred to Council regardless of how minor a variance is, for example, an application proposing a one-stall parking variance or a minor setback variance would not be delegated to staff.
- Option \#4 proposes that all applications are delegated unless a variance is proposed. In this Option, there are no exclusions related to geographic location or scale of development so, in some ways, this Option results in delegating potentially more sensitive applications to staff than Option \#5. This is considered contrary to the Council motion from December 12, 2013, which directed staff to devise a formula resulting in a lesser degree of delegation.
- Option \#5 offers the greatest degree of flexibility as it allows the delegation of certain DPs and HAPs, including those proposing a variance, subject to any criteria Council wishes to apply (for example, a criteria could be added which requires that development proposals are referred to Council if they exceed a certain percentage of change from the Zoning Regulation Bylaw standard). This allows Option \#5 to be further refined in order to provide a lesser degree of delegation.
- Option \#6 proposes delegation of all DPs and HAPs to staff which is contrary to the Council motion from December 12, 2013, which directed staff to devise a formula resulting in a lesser degree of delegation.


### 3.4 Recommended Approach

The main goal of the workshop is to discuss a new approach for the delegation of DPs and HAPs
that addresses the concerns raised by the GPC at their meeting on December 12, 2013. To facilitate this, staff have identified a number of decision points that will help guide discussion to bring forward a delegated option reflecting Council's direction. These decision points are presented in the form of criteria which could be used to determine when applications would be referred to Council and are summarized below.

Applications could be referred to Council under the following conditions:

- when written objections from one or more immediate neighbour(s) or the CALUC are received within the consultation period
- when the Mayor or a Councillor requests that an application be referred to Council
- if it is a HAP, unless the proposal is minor in nature
- if an application is located in the Core Inner Harbour/Legislative or Core Historic Urban Place Designations (as defined in the OCP), unless the proposal is minor in nature
- if it proposes a variance $25 \%$ or greater than the standard set out in the Zoning Regulation Bylaw, or where no numerical value is associated with the applicable regulation (i.e. regulations prohibiting rooftop patios)
- if it exceeds certain scale thresholds
- if Council approval of a bylaw and/or if the application proposes amendments to, or the discharge of a legal agreement
- if staff recommend it be declined
- if at the discretion of the Director of Sustainable Planning and Community Development it should be referred.

In addition to the above, staff recommend that Council delegate to staff the consideration of the the first application for the renewal of any DP or HAP that has not yet lapsed where the proposed plans are not substantially different from the previously approved plans and there has been no substantive change to relevant City policy and/or regulations since the time of the original
approval. approval.

Staff also recommend that any applications for temporary construction trailers be delegated as these are typically minor in nature, are required to support the construction of an approved development and will be removed from the site when construction is complete.
This list of delegation criteria is deliberately more extensive than that previously presented to the GPC and is intended to result in a lesser degree of delegation while addressing specific concerns raised by the GPC. At the workshop, staff will be working through these criteria with the PLUC to determine Council's direction towards delegation.

### 3.5 Next Steps

The main goal of the workshop is to establish an approach for a delegation option which proposes a lesser degree of delegation than was previously reviewed by Council and addresses concerns raised by the GPC. In the event that Council directs staff to pursue a form of delegation, staff are recommending that the PLUC direct staff to consult the public regarding the proposed delegation option and then report back to Council with the resulting feedback, the necessary bylaw amendments, resource issues, associated approval processes, implementation strategy, and monitoring plans. The following sections provide a brief overview of these considerations.

### 3.5.1 Amendments to City Bylaw and other Documentation

The City's Land Use Procedures Bylaw identifies procedures related to the consideration of DP and HAP Applications. In the event that Council pursues any delegated option, this Bylaw must be amended to be consistent with that option and clearly outline the steps in the associated approval process.

In addition to the Land Use Procedures Bylaw, it will be necessary to amend other documentation such as the DP Application Package and the HAP Application Package.

### 3.5.2 Streamlining Processes and Resource Issues

The key benefit to having delegated authority relates to application processing times and the associated benefits for applicants, as well as reducing the amount of Council's time that would be spent dealing with these smaller applications. Additionally, one of the key participant suggestion themes resulting from the Development Summit supported introducing delegated authority to staff. Section 3.5.3 of this report outlines a general process for delegated applications along with time frames.

Notwithstanding the time saving benefits for applicants, the implementation of any form of delegated authority will have initial resource implications, as staff amend existing bylaws and procedures. Once new procedures are in place, staff will still be required to undertake all the necessary analysis and documentation to ensure that decisions are sound and satisfactorily documented. Additionally, it is anticipated that a delegated option which involves referrals and community engagement will result in additional workload for administrative staff responsible for managing notification processes and correspondence resulting from public consultation. However, it should aiso be noted that some of these duties are currently undertaken within other Departments in the City so further exploration to determine how to align resources and workload if Council chooses to advance this type of delegated option would need to occur.

Another important factor in the discussion about resources is the increase in volume of applications that has occurred over the last two years. This can largely be attributed to positive market forces as evidenced in the table below which provides data on the increase in the number of Rezoning Applications that have been received since July 30, 2012. Rezoning Applications are also often accompanied by DP and/or HAP Applications. There have been no new regulations introduced through the OCP that would have directly triggered the need for this increase in Rezoning Applications.

Rezoning Applications

| July 30, 2010 <br> to July 29 <br> 2011 | July 30, 2011 <br> to July 29 <br> 2012 | July 30, 2012 <br> to July 29, <br> 2013 | July 30, 2013 <br> to July 29, <br> 2014 | Increase since July 29, <br> 2012 |
| :---: | :---: | :---: | :---: | :---: |
| $\mathbf{3 1}$ | $\mathbf{2 3}$ | $\mathbf{2 6}$ | $\mathbf{3 6}$ | $\mathbf{1 5 \%}$ |

To further illustrate the increase in the volume of applications, the table below identifies that the number of DP Applications alone has increased $111 \%$ over the same time period. In addition to. positive market forces, this is also partly due to the new Development Permit Areas identified in the OCP. Application records indicate that 51 of the 95 DP Applications received since the adoption of the OCP were not previously located in Development Permit Areas. Of these 50 applications, 23 were associated with a Rezoning Application. The need for a DP Application to permit the development identified in the Rezoning Application still results in additional administrative workload and staff are also required to review the proposal for compliance with

Development Permit Area Guidelines and provide the applicant with appropriate feedback. An increase in the number of DP Applications has also resulted in additional work relating to the monitoring of development to ensure it is built in accordance with approved plans and processing Minor Development Permit Applications that are often necessary as Developers seek minor revisions to address unforeseen issues during the construction phase of a project. However, the increased volume of Development Permit applications was anticipated and acknowledged by Council at the time of the adoption of the OCP. As outlined in Section 2.1 of this report, in response to the Development Permit Areas identified in the OCP, Council directed staff to investigate the feasibility of delegating authority to issue DPs and HAPs in order to streamline and accelerate application processes.

|  | Development Permit, Development Permit Minor, Heritage Alteration Permit, and Heritage Minor Alteration Permit Applications |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | July 30,2010 to July 292011 | July 30, 2011 to July 292012 | July 30, 2012 to July 29, 2013 | July 30, 2013 to July 29, 2014 | Increase since July 29, 2012 |
| DP | 25 | 20 | 42 | 53 | 111\% |
| DPM | 70 | 50 | 64 | 62 | 5\% |
| HAP | 16 | 13 | 20 | 16 | 24\% |
| HMA | 12 | 18 | 29 | 27 | 87\% |
| Total | 123 | 101 | 155 | 158 | 40\% |

Should Council approve the form of delegated authority recommended in this report, it is anticipated that approximately two-thirds of all planning-related applications (Rezoning Applications, Development Variance Permits, Development Permits and Heritage Alteration Permits) would still be referred to Council. Staff workloads are unlikely to be reduced with the introduction of delegated authority as the level of analysis and documentation will remain at similar levels while overall administrative duties may increase; however, as stated earlier, processing timelines for applicants to receive a decision and Council agendas will be streamlined to some degree.

Based on the delegated process estimates attached to this report in Appendix B, it is estimated that where applications are supportable and no revisions or additional information is required, an approval could be issued for a DP Application or HAP Application with no variances within two to four weeks and, where a variance is proposed, in just over 30 days. However, this timeline could be significantly affected by the following factors:

- the complexity of a project
- whether the design needs to be altered significantly to meet application design guidelines
- whether additional supporting information (i.e. a parking study or other specialist consultant report) is required
- applicant response times to requests for amended plans and/or additional information
- whether or not a project needs to be reviewed by the Advisory Design Panel or Heritage Advisory Panel.

The actual timeline associated with these factors is not easily quantifiable, however, most of these issues are not unique to a delegated process.

[^3]
### 3.5.3 External Consultation

As a next step, it will be important to consult the public regarding the preferred delegation option. It is envisaged that this consultation would take place in the form of an open house event. This event would be advertised in the newspaper, posted on the City website and individual written invitations would be sent to the Urban Development Institute (UDI) and all CALUCs.

However, it is recommended that Council first identify the form of a preferred delegation option prior to consulting externally so that the resulting feedback will be more focused. Staff would then report back to Council with the results of the stakeholder engagement along with suggested refinements based on the feedback received and a corresponding implementation strategy.

### 3.5.4 Implementation of Delegated Process

Subject to Council approving a form of delegation, it will be necessary to undertake an implementation strategy to ensure that:

- affected City processes, bylaws, and information are amended as necessary
- the City website is updated as necessary, with all revised documents and the list of DPs and HAPs is readily accessible
- customers (i.e. public, neighbourhood associations and developers) are aware of the process change in advance of the date that delegated authority takes effect
- a date has been identified for the delegated authority to take place and a transition plan for in-stream applications is established.


### 3.5.5 Monitoring

It is recommended that any new delegated process be monitored and that staff report back to Council regularly outlining the effectiveness of the changes made. If any issues arise outside of the regular reporting schedule, which cannot be dealt with administratively, they would be brought to Council's attention as quickly as possible.

### 4.0 Conclusion

The main goal of the workshop is to discuss a new approach for the delegation of DPs and HAPs that addresses the concerns raised by the GPC at their meeting on December 12, 2013. To facilitate this, staff have identified a number of decision points that respond to Council's request. These decision points are in the form of criteria which could be used to determine when applications would be referred to Council. This list of delegation criteria is deliberately more extensive than previously presented to the GPC and is intended to result in a lesser degree of delegation while addressing specific concerns raised by the GPC.

In the event that Council decides to advance a form of delegation following this workshop, staff are recommending that the Planning and Land Use Committee (PLUC) direct staff to consult the public regarding the proposed delegation option and then report back to Council with the resulting feedback, the necessary bylaw amendments, resource issues, associated approval processes, implementation strategy, and monitoring plans.

### 5.0 Recommendations

In the event that Council choose to advance an option for the delegation of Development Permits and Heritage Alteration Permits, that Council direct staff to:
a. Consult the public regarding the delegation option and report back with the resulting feedback; and
b. At the same time as reporting back with feedback from the public consultation exercise, report back with necessary bylaw amendments, resource issues, associated approval processes, implementation, and monitoring plans as outlined below.

### 6.0 List of Attachments

- Data table (applications considered from January 2009 to July 2012)
- Delegated Process and Timelines
- $\quad$ Staff report to the GPC dated December 12, 2013.


## Appendix A - Data Table

(Applications considered from January 2009 to July 2012)

| APPLICATION NO. | ADDRESS | WAS THERE A VARIANCE PROPOSED? | WAS A NONSTATUTORY HEARING HELD? | WOULD THIS BEA DELEGATED ORA COUNCIL DECISION UNDER THE RECOMMENDED dELEGATION OPTION?* | WOULD A NONSTATUTORY HEARING BE REQUIRED UNDER THE RECOMMENDED DELEGATION OPTION?* |
| :---: | :---: | :---: | :---: | :---: | :---: |
| DP\#000149 | 301 Cook St | Yes | Yes | Delegated | No |
| DP\#000150 | 1729 Oak Bay Ave | Yes | Yes | Delegated | No |
| DP\#000151 | 947 Fort St | Yes | Yes | Delegated | No |
| DP\#000152 | 325 Cook St | Yes | Yes | Delegated | No |
| DP\#000153 | 919 Pandora Ave | No | No | Delegated | No |
| DP\#000154 | 1007 Johnson St | No | No | Delegated | No |
| DP\#000155 | 920 Pandora Ave | No | No | Delegated | No |
| DP\#000156 | 810 Humboldt St | No | No | Delegated | No |
| DP\#000157 | 787 Tyee Rd | Yes | Yes | Council | Yes |
| DP\#000158 | 356 Harbour Rd | No | No | Delegated | No |
| DP\#000160 | 350 Harbour Rd | Yes | Yes | Delegated | No |
| DP\#000161 | 1701 Douglas St | No | No | Delegated | No |
| DP\#000162 | 1234 Wharf St | Yes | Yes | Council | Yes |
| DP\#000164 | 365 Waterfront Crescent | Yes | Yes | Delegated | No |
| DP\#000165 | 770 Cormorant St | No | No | Delegated | No |
| DP\#000166 | 370 Harbour Rd | Yes | Yes | Delegated | No |
| DP\#000167 | 681 Herald St | Yes | Yes | Council | Yes |
| DP\#000168 | 1932 Oak Bay Ave | No | No | Delegated | No |
| DP\#000170 | $306 \text { - } 1665 \text { Oak Bay }$ Ave | No | No | Delegated | No |
| DP\#000172 | 2780 Shelbourne St | Yes | Yes | Delegated | No |
| DP\#000176 | 1620 Blanshard St and 733-741 Fisgard St | No | No | Delegated | No |


| APPLICATION NO. | ADDRESS | WAS THERE A VARIANCE PROPOSED? | WAS A NONSTATUTORY HEARING HELD? | WOULD THIS BE A DELEGATED OR A COUNCIL DECISION UNDER THE RECOMMENDED DELEGATION OPTION?* | WOULD A NONSTATUTORY HEARING BE REQUIRED UNDER THE RECOMMENDED DELEGATION OPTION?* |
| :---: | :---: | :---: | :---: | :---: | :---: |
| DP\#000177 | 1992 Fairfield Rd | No | No | Delegated | No |
| DP\#000180 | 728 Humboldt St | No | No | Delegated | No |
| DP\#000182 | 895 Fort St | Yes | Yes | Delegated | No |
| DP\#000183 | 351-355 Cook St and 1101-1107 Oscar St | No | No | Delegated | No |
| DP\#000187 | 923 Burdett Ave | No | No | Delegated | No |
| DP\#000188 | 840 Fort St | No | No <br> (Public Hearing for Rezoning) | Delegated | No |
| DP\#000189 | 814 Wharf St | No | No | Delegated | No |
| DP\#000190 | 4-2631 Quadra St | No | No <br> (Public Hearing for Rezoning) | Delegated | No |
| DP\#000193 | 1 Dallas Rd | Yes | Yes | Delegated | No |
| DP\#000195 | 608 Broughton St | No | No | Council | No |
| DP\#000196 | $\begin{aligned} & \text { 555/575 Pembroke } \\ & \text { St } \end{aligned}$ | No | No <br> (Public Hearing for Rezoning) | Delegated | No |
| DP\#000197 | 1308 Gladstone Ave | Yes | Yes | Delegated | No |
| DP\#000198 | 1719 Davie St | No | No | Deiegated | No |
| DP\#000201 | 1701 Douglas St | No | No <br> (Public Hearing for Rezoning) | Delegated | No |
| DP\#000203 | 849 Fort St | No | No | Delegated | No |
| DP\#000204 | 1310-1314 Waddington Alley | No | No | Council | No |
| DP\#000205 | 771 Centra! Spur <br> Rd - Lot E | No | No | Delegated | No |
| DP\#000206 | 658-670 Herald St | Yes | Yes | Council | Yes |
| DP\#000207 | 517 Fisgard St | Yes | Yes | Council | Yes |


| APPLICATION NO. | ADDRESS | WAS THERE A VARIANCE PROPOSED? | WAS A NONSTATUTORY HEARING HELD? | WOULD THIS BE A DELEGATED OR A COUNCIL DECISION UNDER THE RECOMMENDED DELEGATION OPTION?* | WOULD A NONSTATUTORY HEARING BE REQUIRED UNDER THE RECOMMENDED DELEGATION OPTION?* |
| :---: | :---: | :---: | :---: | :---: | :---: |
| DP\#000208 | 15/21 Gorge Rd East | Yes | Yes <br> (Public Hearing for Rezoning) | Council | Yes |
| DP\#000209 | 1000 Wharf St | Yes | Yes | Council | Yes |
| DP\#000211 | 95 Esquimalt Rd | No | No | Delegated | No |
| DP\#000212 | 211-213 Robertson St | No | No <br> (Public Hearing for Rezoning) | Delegated | No |
| DP\#000214 | 740 Hillside Ave | No | No <br> (Public Hearing for Rezoning) | Delegated | No |
| DP\#000215 | 847 Fort St | No | No | Delegated | No |
| DP\#000216 | 452 Moss St | Yes | Yes | Delegated | No |
| DP\#000217 | 254 Belleville St | Yes | Yes | Council | Yes |
| DP\#000219 | 1029 View St | No | No | Delegated | No |
| DP\#000221 | 640 Michigan St | No | No <br> (Public Hearing for Rezoning) | Delegated | No |
| DP\#000223 | 2551 Quadra St | Yes | Yes | Delegated | No |
| DP\#000224 | $\begin{aligned} & 240 \text { Cook St / } 1035 \\ & \text { Sutlej St } \end{aligned}$ | No | No | Delegated | No |
| DP\#000225 | 230 Cook St | No | No | Delegated | No |
| DP\#000228 | 187/189 Dallas Rd | No | No | Delegated | No |
| DP\#000229 | $\begin{aligned} & \text { 1284-98 Gladstone/ } \\ & \text { 2002-2004 } \\ & \text { Fernwood } \\ & \hline \end{aligned}$ | No | No | Delegated | No |
| DP\#000230 | 257 Belleville St | No | No <br> (Public Hearing for Rezoning) | Council | No |
| DP\#000231 | 1090 Johnson St | No | No | Delegated | No |


| APPLICATION NO. | ADDRESS | WAS THERE A VARIANCE PROPOSED? | WAS ANONSTATUTORY HEARING HELD? | WOULD THIS BE A DELEGATED OR A COUNCIL DECISION UNDER THE RECOMMENDED DELEGATION OPTION?* | WOULD A NONSTATUTORY HEARING BE REQUIRED UNDER THE RECOMMENDED DELEGATION OPTION?* |
| :---: | :---: | :---: | :---: | :---: | :---: |
| DP\#000233 | 355 Cook St | Yes | Yes | Delegated | No |
| DP\#000234 | 15 \& 21 Gorge Rd E. | Yes | Yes <br> (Public Hearing for Rezoning) | Delegated | No |
| DP\#000235 | 1580 Hillside Ave | No | No | Delegated | No |
| DP\#000237 | 1249 Richardson St | No | No <br> (Public Hearing for Rezoning) | Delegated | No |
| DP\#000238 | 1255 Richardson St | No | No <br> (Public Hearing for Rezoning) | Delegated | No |
| DP\#000239 | 726-46 Yates St | Yes | Yes <br> (Public Hearing for Rezoning) | Delegated | No |
| DP\#000241 | 615 \& 623 Fort St | Yes | Yes <br> (Public Heaning for Rezoning) | Council | Yes |
| DP\#000243 | 740 Hillside Ave \& 747 Market St | Yes | Yes <br> (Public Hearing for Rezoning) | Delegated | No |
| DP\#000244 | 2560 Quadra St | Yes | Yes | Delegated | No |
| DP\#000245 | 195 Bay St | No | No | Delegated | No |
| DP\#000246 | 1310-1314 <br> Waddington Alley | Yes | Yes | Council | Yes |
| DP\#000248 | 755 Caledonia Ave | Yes | Yes | Delegated | No |
| DP\#000249 | 787 Tyee Rd | No | No | Delegated | No |
| DP\#000250 | 341 Cook St | No | No | Delegated |  |
| DP\#000251 | 615 \& 623 Fort St | No | No | Delegated | No |
| DP\#000252 | 658-662 Herald St | Yes | Yes | Council | Yes |
| DP\#000253 | 2269 Douglas St | Yes | Yes | Delegated | No |


| APPLICATION NO. | ADDRESS | WAS THERE A VARIANCE PROPOSED? | WAS A NON. STATUTORY HEARING HELD? | WOULD THIS BE A DELEGATED OR A COUNCIL DECISION UNDER THE RECOMMENDED DELEGATION OPTION?* | WOULD A NON- STATUTORY HEARING BE REQUIRED UNDER THE RECOMMENDED DELEGATION OPTION?* |
| :---: | :---: | :---: | :---: | :---: | :---: |
| DP\#000254 | 640 Fisgard St | No | No | Council | No |
| DP\#000255 | 606 \& 612 Speed Ave | Yes | Yes | Council | Yes |
| DP\#000256 | $\begin{aligned} & 2748 \& 2750 \\ & \text { Shelbourne St } \end{aligned}$ | No | No | Delegated | No |
| DP\#000263 | 1580-1644 Hillside Ave | No | No | Delegated | No |
| DP\#000264 | 730 Vancouver St | Yes | Yes | Delegated | No |
| DP\#000268 | 640 Michigan St | Yes | Yes | Delegated | No |
| DP\#000269 | 1580-1644 Hillside Ave | No | No | Delegated | No |
| HAP\#00089 | 1116 Government St | No | No | Delegated | No |
| HAP\#00090 | 620 Humboldt St | No | No | Delegated | No |
| HAP\#00091 | 538 Yates St | No | No | Delegated | No |
| HAP\#00092 | 705-711 Johnson St | No | No | Delegated | No |
| HAP\#00096 | 100 Cook St | No | No | Delegated | No |
| HAP\#00098 | 900-920 Douglas St | No | No | Delegated | No |
| HAP\#00100 | 1509 Rockland Ave | No | No | Delegated | No |
| HAP\#00099 | 151 Oswego St | Yes | Yes <br> (Public Hearing for Rezoning) | Delegated | No |
| HAP\#00103 | 719-725 Yates St | Yes | Yes | Delegated | No |
| HAP\#00108 | 705-711 Johnson St | No | No | Delegated | No |
| HAP\#00107 | 923 Burdett Ave | No | No | Delegated | No |
| HAP\#00109 | 550-562 Yates St | Yes | Yes | Council | Yes |
| HAP\#00111 | 1161 Fort St | Yes | Yes | Delegated | No |
| HAP\#00112 | 1952 Bay St (Pemberton Memorial Operating Theatre) | No | No | Council | No |
| HAP\#00113 | 138 Dallas Rd | No | No <br> (Public Hearing for Rezoning) | Delegated | No |
| HAP\#00115 | 517 Fisgard St, 528- <br> 532 Pandora Ave | No | No | Delegated | No |

$\begin{array}{|l|l|c|c|c|c|}\hline \text { APPLICATION } \\ \text { NO. }\end{array}$ ADDRESS $\left.\begin{array}{c}\text { WAS THERE } \\ \text { A VARIANCE } \\ \text { PROPOSED? }\end{array} \begin{array}{c}\text { WAS A NON- } \\ \text { STATUTORY } \\ \text { HEARING } \\ \text { HELD? }\end{array}\right)$

* the "recommended delegation option" refers to the option presented to GPC on December 12, 2013


## Appendix B - Delegated Process and Timelines

The following is a description of the likely DP Application and HAP Application processes should Council delegate authority to staff to approve these types of permits. The process time frame could vary significantly depending on the complexity of an application, whether or not Advisory Design Panel or Heritage Advisory Panel review is appropriate, or how quickly the applicant responds to suggestions from staff or requests for information. It should also be noted that applications which are excluded from Delegated Authority would continue to be reviewed under the current established process.

Following application submission, DP Applications and HAP Applications would follow the delegated process outlined below:

## 1. Staff Review of Application

The application would be reviewed by the relevant City Departments. A weekly list of DP and HAP Applications received would be prepared for Council's review as well as being posted on the City's website. Staff would review the application against the relevant policy, design guidelines, bylaws, and any other pertinent regulations to determine whether the project can be supported. Staff from the various Departments would hold a "Technical Review Committee" (TRC) meeting to discuss the application and identify any issues. The TRC minutes would then be sent to the applicant clearly identifying any outstanding issues that need to be resolved (if any) prior to a decision being made.

Estimated time: $\quad \underline{\text { 2-4 weeks }}$

## II. Community Consultation (only when a Variance is proposed)

If a DP Application or HAP Application includes variances, the application could be referred to the Community Association Land Use Committee (CALUC) who would be invited to provide comments within 30 days (consistent with current practice). A notice would also be posted at the application site advertising the proposal and the owners and occupiers of adjacent parcels would be notified of the application in writing. The notice posting and adjacent neighbour consultation currently occurs 10 days prior to the Hearing, therefore, in the absence of a Hearing, this consultation would occur concurrently with the CALUC referral. A decision would not be made by staff during this consultation period.

Staff will consider any comments received regarding the DP or HAP with variances in the 30-day consultation period, prior to issuing a decision.

Estimated Time: 5 weeks (if a variance is proposed)

## III. Applicant Responds to Outstanding Issues

Staff comments, as outlined in the TRC minutes, could require that the applicant submit amended plans and/or additional information to support the application. It often takes the applicant several weeks to make plan revisions and submit a revised application package to the City, although this very much depends on the range and significance of
the issues that need to be addressed and the applicant's response time, both of which cannot be accurately anticipated.

This process may not be required if no issues are raised in relation to the review of the initial submission.

Estimated time: $\quad \underline{-8}$ weeks

## IV. Staff Review of Revised Plans

When revised plans or additional project information is submitted to the City, further staff review is required. This process would continue until staff are satisfied that they are in a position to make a decision.

Estimated time: $\quad 2$ weeks (based on a single iteration of revised plans being required)

## V. Advisory Design Panel or Heritage Advisory Committee Review

Subject to the nature of the application (e.g. scale, location, complexity, etc.) and at the discretion of the Director of Sustainable Planning and Community Development Department, staff may bring a proposal before the Advisory Design Panel or Heritage Advisory Panel for review and input. Staff would prepare a report to the Panel or Committee, prepare an agenda, attend the meeting, provide a brief presentation and, subsequently, a motion from the meeting would be prepared.

Given the nature of the delegation criteria identified in the staff recommendation (e.g. only relatively minor HAPs would be delegated and DP proposals that exceed certain thresholds based on scale would be referred to Council), it is likely that more significant and/or complex applications would be referred to Council in the first instance and relatively few delegated applications would merit referral to Advisory Design Panel or Heritage Advisory Panel.

Estimated time: $\quad \underline{2-4}$ weeks (dependent on monthly meeting schedule)

## VI. Design Revisions

If an application goes before the Advisory Design Panel or Heritage Advisory Panel, there may be design changes as a result of suggestions by the Panel or Committee. Staff would need to conduct a review of any design changes. Again, the timeline associated with this process could vary significantly depending on the applicant's response time.

Estimated time: $\quad \underline{2-4}$ weeks

## VII. Staff Decision

When it is determined by staff that the application is acceptable and should be approved, a Decision Letter would then be prepared clearly outlining the rationale for the decision, based on relevant City policy and design guidelines.

### 5.2 Official Community Plan Amendment, Rezoning Application \# 00446 and Development Permit Application \# 000365 for 2328 Richmond Road

Committee received a report dated September 18, 2014 that provided information, analysis and recommendations regarding and Official Community Plan (OCP) Amendment, Rezoning Application and Development Permit Application for the property located at 2328 Richmond Road. The proposal is to allow a 12 unit residential development.

Action: It was moved by Councillor Gudgeon, seconded by Councillor Isitt, that Committee recommends that Council decline this Official Community Plan Amendment and Rezoning Application \#00446 for 2328 Richmond Road.

CARRIED UNANIMOUSLY 14/PLUC0246
Committee discussed:

- Whether the parking variance requested is too extreme for this area.
- The practicality of the car share amenity given limited on-street parking.
- Land assembly as a better outcome.
- The design of the proposed building.
- Concerns on shadowing from the adjacent hospital.
- Whether the building is keeping with the Traditional Residential as desired by OCP; not a good transition from the hospital's massing.
- That there needs to be some anticipation of future development for this area as a transition from the hospital.
- The impact to having affordability of higher density building with underground parking.
- The constraint of such a small site.

Committee Recessed at 10:14 a.m.
Committee Reconvened at 10:19 a.m.

### 5.3 Delegation of Development Permits and Heritage Alteration Permits

Committee received a report dated September 4, 2014 that provided Committee with an introduction, as well as further analysis, regarding a workshop which will explore the potential delegation of Development Permit (DP) and Heritage Alteration Permit (HAP) Applications to staff for decision.

Committee discussed the proposed procedures of the delegation proposal:
9. The Director has the discretion to refer applications to Council.

- Concerns on how discretion will be used from application to application.
- Concerns on how to explain to the public how this discretion is exercised.
- Council's confidence in the Director to pull applications that fit all criteria; dealing with unexpected issues.

Mayor Fortin requested that Committee indicate their support for item \#9. All Committee were in support of this direction.

- Concerns that a new Council member may have different opinions on applications that were approved in the previous term

Mayor Fortin requested that Committee indicate their support for item \#10. All Committee members were in support of this direction.
3. Any Council member can request to have an application referred within one week of receiving notice that an application has been delegated. Bi-weekly lists of delegated applications would be provided to Council.

- Concerns that one Council member can override the majority; there needs to be a minimum of two or more Council members to refer applications.
- Establishing a timeline to refer an application as engaging with the community and fellow Councillors can take time.
- Concerns that it may politicize the entire process, and erode the delegation.
- Having applications referred by Council is likely to be a rare occurrence; however, the policy could be reconsidered if the override of delegated authority is being over used.
- That full staff reports should not be required if the recommendation is to decline.
- All conversations regarding referring a proposal need to be public.
- The lists of delegated applications could be added to the PLUC agenda.
- Support the need for amendments to both policies and bylaws to pass this motion.
- That the public will need the opportunity to speak to the delegation proposal.

Action: It was moved by Councillor Young, seconded by Councillor Thornton-Joe, that Committee directs staff to provide a list of proposed delegations, that within 10 days any Councillor may give a notice of motion, motion being that the item not be delegated but instead go through the full process and that motion to be debated at the next subsequent Planning and Land Use Meeting.

## CARRIED UNANIMOUSLY 14/PLUC0247

Action: It was moved by Councillor Isitt, seconded by Councillor Madoff, that the motion be amended:
That Committee directs staff to provide the list on the agenda for the Planning And Land Use Committee Meeting of proposed delegations, that within 10 days any Councillor can give a notice of motion, motion being that the item not be delegated but instead go through the full process and that motion to be debated at the next subsequent Planning and Land Use Meeting be amended

On the amendment:
CARRIED UNANIMOUSLY14/PLUC0248

Discussion on the main motion:

- The 10 days in the original motion is no longer valid with the amended motion.

Action: It was moved by Councillor Isitt, seconded by Councillor Alto, that staff report back in one year on the delegation.

## CARRIED UNANIMOUSLY 14/PLUC0253

Discussion on the motion:

- If member wishes to pull an application from the delegation list is Council required to decide the same day the agenda is published?

Action: It was moved by Mayor Fortin, seconded by Councillor Alto, that an application is to be pulled from delegation on the day the agenda is published.

CARRIED UNANIMOUSLY 14/PLUC0254
Further discussion:

- When does the notice of motion need to be submitted?
- If the proposal was not pulled at the Planning and Land Use Committee then there is also a chance to pull at the Council meeting.
- There needs to be more clarity on the timeline so staff are clear when an application has not been referred.
- Everyone needs to be aware in advance that there is going to be a challenge to the delegation.
- The notice of motion needs to be given at the meeting with the list so that the motion can be discussed at the subsequent meeting.

The Committee noted that this delegation proposal should be adjourned to allow staff to work through some of the implications of today's direction. There are a number of items that still need to be discussed with Council before public feedback is sought.

## 5. ADJOURNMENT

Action: It was moved by Councillor Helps, seconded by Councillor Coleman, that Committee adjourn the Planning \& Land Use Committee meeting of October 2, 2014, at 12:19 p.m.

CARRIED UNANIMOUSLY 14/PLUC0255

Mayor Fortin, Chair


[^0]:    Planning and Land Úse Committee Report
    Council Workshop: Delegation of Development Permits and Heritage Alteration Permits

[^1]:    Planning and Land Use Committee Report
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[^2]:    Planning and Land Use Committee Report
    Council Workshop: Delegation of Development Permits and Heritage Alteration Permits

[^3]:    Planning and Land Use Committee Report
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