

**Ministry of  
Community, Sport and Cultural Development  
and Minister Responsible for TransLink**

**2016/17 – 2018/19  
SERVICE PLAN**

**February 2016**



## Minister Accountability Statement



The Ministry of Community, Sport and Cultural Development 2016/17 - 2018/19 Service Plan was prepared under my direction in accordance with the *Budget Transparency and Accountability Act*. I am accountable for the basis on which the plan has been prepared.

A handwritten signature in black ink, appearing to read 'P. Fassbender'.

Honourable Peter Fassbender  
Minister of Community, Sport and Cultural Development  
Minister Responsible for TransLink  
February 3, 2016

## Purpose of the Ministry

The Ministry of Community, Sport and Cultural Development brings together key government services and supports which help to make B.C. communities great places to live, work, visit and invest. The Ministry takes leadership in supporting local governments, non-profit organizations and residents to build vibrant and healthy communities that are well governed, liveable, safe, economically resilient, socially and environmentally responsible and full of opportunities for participation in sport and the arts.

The Ministry oversees the following Crown corporations, agencies, boards and commissions, which are integral to achieving the Ministry's mission: the BC Arts Council, the BC Assessment Authority, the BC Games Society, the Board of Examiners, the Islands Trust Fund, the Property Assessment Appeal Board and the Royal BC Museum. The Ministry also oversees the Office of the BC Athletic Commissioner and the University Endowment Lands, administers the annual Property Assessment Review Panel process and supports the Audit Council for the Auditor General for Local Government. The Ministry is also responsible for TransLink.

In addition, the Ministry works in close partnership with provincial, federal and municipal governments and agencies, as well as private and not-for-profit organizations. Some of these key partners include: Infrastructure Canada, the Municipal Finance Authority of British Columbia, the Local Government Management Association, the Government Finance Officers Association of BC, the Municipal Insurance Association of BC, the Union of British Columbia Municipalities (UBCM) and TransLink.

The effective delivery of the Ministry's mandate relies on key legislation, including: the Local Government Act, the Community Charter, the Vancouver Charter, the Arts Council Act, the Assessment Act, the Gaming Control Act, the Athletic Commissioner Act, the Auditor General for Local Government Act and the South Coast British Columbia Transportation Authority Act.

multi-sector partners to help the sector address those needs and to further reduce barriers to participation.

to services and organization—and, where appropriate, support communities in changing local government structure by contributing to a shared understanding of the facts and implications of proposed restructuring.

- Work to ensure that recent changes to TransLink's governance model continue to empower the Mayors' Council on Regional Transportation and support broader representation on TransLink's board of directors.
- Review the recommendations made by Chris Trumpy to improve the operations of the office of the Auditor General for Local Government and provide options for reform.
- Work to ensure there is a fair, accountable and transparent property assessment system, including an independent appeal process to encourage economic growth in British Columbia.
- Support local governments in building respectful relationships with First Nations including by contributing funding to the Community to Community Forum program which enables local governments and their First Nations neighbours to come together locally to build mutual understanding.
- Work to ensure that the annual Union of British Columbia Municipalities convention provides a comprehensive exchange of ideas between government and its municipal partners.

## **Objective 1.2: Local governments are able to meet the service needs of their residents**

### **Strategies**

- Enable local governments to maintain core human resource capacity by providing stable, predictable and timely funding to small and medium sized local governments through the administration of Small Community and Regional District Grants.
- Work with the federal government to participate in, and benefit from, new infrastructure programs and funding for B.C. communities, including for transportation in Metro Vancouver.
- Facilitate existing infrastructure funding to enable local governments to provide services to residents and create the conditions needed for economic growth.
- Provide targeted funding for policing, crime prevention and community safety by returning net traffic fine revenues to local governments.
- Support local governments to make effective, integrated and collaborative service provision choices, including through problem solving, guidance and program support for delivery of local and regional services such as water, recreation and economic development.
- Provide leadership as TransLink works with the Mayors' Council on Regional Transportation, to deliver efficient and accountable transportation services for Metro Vancouver and make recommendations on ways to improve transit and transportation in that region.
- Encourage strong fiscal and asset management practices to encourage the development of sustainable infrastructure and amenities to accelerate economic development for communities.

**Objective 1.3: Local governments support a positive environment for business and economic development**

**Strategies**

- Work with partners to ensure property tax on industrial and business properties promotes competitiveness and investment while maintaining local government capacity.
- Encourage local governments to engage with the business sector and other stakeholders to create policies, processes and actions to enable economic growth.
- Promote the reduction of “red tape”, in conjunction with the Ministry of Small Business and Red Tape Reduction, to decrease the regulatory burden on citizens and businesses.
- Work with the Ministry of Jobs, Tourism and Skills Training to assist local government efforts to create and implement economic development strategies, policies and actions.

**Goal 2: Communities and regions are vibrant and sustainable**

**Objective 2.1: Communities benefit from the long-term economic, regional and social opportunities that emerge from major industrial growth, including liquefied natural gas**

**Strategies**

- Assist local governments to build the capacity needed to respond to the demands and opportunities for sustained regional economic growth from major industrial activity.
- Build a framework that can serve to leverage the social, economic and community dividends that result from the expansion of industrial activity in the province.

**Objective 2.2: Communities have effective water and waste management**

**Strategies**

- Provide targeted funding to local governments to help them achieve provincial water and waste management objectives.
- Provide tools and resources to local governments to assist them in conserving and protecting water resources.
- Encourage local governments to use liquid and solid waste as a resource and maximize the recovery value.
- Promote the use of the best, lowest life-cycle cost approaches for local government infrastructure projects.

### **Goal 3: Communities are culturally rich and foster sustainable jobs, economic growth and a vibrant social fabric**

#### **Objective 3.1: Implement initiatives to grow B.C.'s creative economy and workforce**

##### **Strategies**

- Assist B.C.'s creative workers in developing their careers through programs offered by BC Creative Futures, the BC Arts Council and partners.
- Provide funding to encourage the development of more collaborations, creative clusters and co-locations of artists and cultural organizations.
- Invest in strengthening the capacity of Aboriginal artists.
- Create opportunities for the cultural sector to access new markets, including by showcasing artists internationally, in order to support success in the province's trade, investment and tourism strategies.
- Maximize public and private investment in the arts by demonstrating the value of public and private partnerships as well as philanthropy.
- Realize the full potential of the creative sector in communities by investing in cultural events and by enhancing partnerships with local governments.
- Foster creativity in children and youth through the programs outlined in the BC Creative Futures strategy.

#### **Performance Measure 4: Career development opportunities provided to help grow the creative economy and workforce**

<b>Performance Measure</b>	<b>2015/16 Forecast</b>	<b>2016/17 Target</b>	<b>2017/18 Target</b>	<b>2018/19 Target</b>
Number of career development opportunities provided. <sup>1</sup>	80	200	210	100 <sup>2</sup>

**Data Source:** Arts and Culture Branch and the BC Arts Council.

<sup>1</sup> For the purpose of this measure, career development opportunities are defined as the number of participants in:

- the BC Arts Council's BC Early Career Development programs
- Training for Aboriginal artists
- the ArtsVest sponsorship training
- the Arts Legacy Fund showcasing project

<sup>2</sup> The lower 2018/19 target is the result of the ArtsVest program completing in 2017/18. This and other targets may be adjusted upward in the future as plans for additional programs or spaces are finalized.

## **Goal 4: The provincial sport sector is robust and supports increased participation and athletic achievement**

**Objective 4.1: Individuals have more opportunities to participate in sport in order to be more physically active, healthier and achieve their personal goals**

### **Strategies**

- Promote opportunities for British Columbians to participate and achieve personal goals in organized sport by supporting programs, services and organizations, such as provincial and multi-sport organizations.
- Provide support to initiatives that reduce geographic, financial and other barriers to participation and achievement in sport (e.g. [Accessibility 2024](#) initiatives, KidSport BC).
- Improve health, social and educational outcomes for youth through school-based and community sport.
- Support the Parliamentary Secretary for Youth Sport to promote and advance youth participation in sport, with an initial focus on First Nations and Aboriginal youth. The Parliamentary Secretary will work with First Nations, Aboriginal leaders and youth to co-create a new Premier's Award for Aboriginal Youth Athletic Achievement, with a goal of completing the first round of nominations, selection, and award in 2016.
- Increase coach and leadership development opportunities and support organizations and programs that promote safe experiences and skill development in sport.
- Work with the provincial sport sector to streamline operations to create savings available for reinvestment into community programming.

**Objective 4.2: Athletes have more opportunities to achieve excellence in sport to inspire greater participation in their home communities**

### **Strategies**

- Help B.C. athletes excel by providing resources during their development (e.g. provincial and regional coaching, sport science expertise).
- Support B.C. athletes as they progress and pursue excellence at higher levels of competition (e.g. BC Games, Canada Games, Olympic and Paralympic Games and other major events).



**Goal 5: Eligible non-profit societies are supported by community gaming grants to provide programs that benefit communities**

**Objective 5.1: Enhance client service experience of the Community Gaming Grant program**

**Strategies**

- Continue to ensure gaming grants eligibility criteria result in positive distributions to communities.
- Deliver community presentations on gaming grant guidelines.
- Update the community gaming grant website to improve user-experience and enhance clarity. This may include, for example, video tutorials to assist applicants in addressing frequently asked questions.
- Support community groups such as the BC Association for Charitable Gaming and BC Association of Aboriginal Friendship Centers to assist other not-for-profit organizations in the application process.
- Provide community gaming grants staff with skills training in customer service and deliver annual customer surveys to clients, beginning in 2016.

# Appendices

## Appendix A: Ministry Contact Information

### **Jacquie Dawes**

Deputy Minister  
Ministry of Community, Sport and Cultural Development  
6<sup>th</sup> floor, 800 Johnson Street  
Victoria, B.C.  
V8W 9T2  
Tel: 250-387-9108  
Email: [Jacquie.dawes@gov.bc.ca](mailto:Jacquie.dawes@gov.bc.ca)

### **Hon. Peter Fassbender**

Minister  
Ministry of Community, Sport and Cultural Development  
Minister Responsible for TransLink  
Room 310, Parliament Buildings  
Victoria, B.C. V8V 1X4  
Tel: 250-387-2283  
Email: [peter.fassbender.MLA@leg.bc.ca](mailto:peter.fassbender.MLA@leg.bc.ca)

### **University Endowment Lands**

5495 Chancellor Boulevard  
Vancouver, B.C. V6T 1E2  
Telephone: (604) 660-1810  
Fax: (604) 660-1874  
Email: [uel@gov.bc.ca](mailto:uel@gov.bc.ca)  
[www.universityendowmentlands.gov.bc.ca](http://www.universityendowmentlands.gov.bc.ca)

Further information on the various programs and services provided by the Ministry of Community, Sport and Cultural Development can be found at [www.gov.bc.ca/cscd](http://www.gov.bc.ca/cscd).

To contact a specific person or program in the Ministry of Community, Sport and Cultural Development, please refer to the [B.C. Government Directory](#).