

**COMMITTEE OF THE WHOLE REPORT**  
**FROM THE SPECIAL MEETING HELD FEBRUARY 9, 2016**

For the Council Meeting of February 11, 2016, the Committee recommends the following:

**1. Proposed Adjustments to the Draft 2016-2020 Financial Plan:**

That Council:

1. Provide direction regarding funding needs for items identified by the public or through responses to Council's motions passed during budget discussions.
2. Approve the following ongoing allocation of assessment growth property tax revenue:
  - a. Reduce the already approved \$500,000 allocation to the Buildings and Infrastructure Reserve to fit within the assessment growth property tax revenue available once finalized by BC Assessment
3. Approve the following one-time allocation of the 2015 surplus:
  - a. Any one-time funding needs identified by the public or through responses to Council's motions during budget discussions, as determined by Council.
  - b. Supplementary Requests for the year 2016 only:
    - i. Cultural Plan \$116,000
    - ii. Sidewalk power-washing \$15,000
    - iii. Traffic and parking improvements \$8,000
    - iv. Broad Street Mall repairs \$15,000
    - v. Parks overnight sheltering support and clean-up \$313,000
    - vi. Senior Parks Planner \$103,000
    - vii. Arboriculture \$128,500
    - viii. Real estate function consulting support \$100,000
  - c. The remainder to the Buildings and Infrastructure Reserve
4. Allocate \$785,000 to the David Foster Harbour Pathway budget in 2017 from the City's Gas Tax Reserve
5. Direct staff to bring forward the Five Year Financial Plan Bylaw, 2016, as amended, to the April 14, 2016 Council meeting.
6. Allocate an additional \$200,000 from 2015 surplus to Crosswalk projects.
7. Add an additional \$6,000 from 2015 Surplus for the City of Victoria Youth Council budget.
8. Direct staff to ask the India Mela and the Dragon Boat Society to submit their late Festival Investment Grant request and if found to qualify, to provide out of the supplementary budget 80% of the amount that they would have received in 2015.
9. Direct staff to allocate \$250,000 of 2015 Surplus to the Building and Infrastructure Reserve specifically for accessibility purposes.

**2. Supplementary Financial Plan Recommendations**

1. Direct staff to undertake a review of the City's parkade model in 2017.
2. Direct staff to report back on incorporating options for the Douglas Corridor Charrette into the Capital Plan.
3. Direct staff to engage the North Jubilee Neighbourhood Association, the Fernwood Community Association and the South Jubilee Neighbourhood Association on an initiative to name the new park at Begbie and Pembroke.
4. Direct staff to develop a reserve fund policy for accessibility use including options for annual funding of \$250,000.
5. Direct staff to increase the festival investment grant to \$169,000 starting in 2017 with provision for inflationary increases in future years.

6. Direct staff to explore partnership opportunities in the region for joint fire dispatch including a governance model that is based on partnership in the service and report back on any financial or operation implications of the current model of service delivery.
7. Direct staff to plant 20 trees in downtown in “vacant tree sites” in the fall of 2016, using funding available and identified in staff responses to Council motion as outlined in Appendix B.
8. Direct staff to report back on budget implications of the motion for 20 trees.
9. Direct staff to negotiate a lease for up to a 7,000 ft<sup>2</sup> library branch at Capital Park and to bring forward options for funding. (To be included in the 2017 budget and the 2017-2021 Five Year Financial Plan)
10. Direct staff to review the Building Plan Search fee as part of the work already ongoing on the Building Bylaw.
11. Direct staff to develop a plan for the installation of a kid friendly, public space enhancing structure in Centennial Square as part of the 2017 capital budget.
12. Direct staff to flag for consideration in the 2017 Capital Budget undertaking detailed design of Phase One of the David Foster Harbour Pathway as outlined in the response to Council's query on the topic in Appendix B.

### **3. Proposed Amendments to the Strategic Plan and Plan Implementation:**

#### **2. Engage and Empower the Community**

1. That Council direct staff to add the following as a 2016 Action: Create a Public Engagement Road Map to accompany 2015-2018 Strategic Plan Action Items.

#### **3. Excellence in Planning and Landuse**

1. That Council direct staff to add the following as a 2016 Action: Initiate Local Area Planning Processes in Fairfield/Gonzales and Vic West neighbourhoods.
2. That Council direct staff to add the following as a 2016 Action: Review Community Association Landuse Process.
3. That Council direct staff to move the following action from the 2015 plan to the 2016 plan: Establish predictable flat rate fee for bonus density.

#### **4. Financial Capacity of Organization**

1. That Council direct staff to move the following action from the 2015 plan to the 2016 plan: Complete and implement Municipal Property Acquisition and Management Strategy.

#### **5. Prosperity Through Economic Development**

1. That Council direct staff to direct city staff develop a living wage policy for the City, including an analysis of the costs resulting from the policy's application to city employees and contractors.

2. That Council direct staff to add the following as a 2016 Action: Advocate for policies to ensure residents have sufficient income and supports to live with dignity and participate in the local economy.
3. That Council direct staff to add the following as a 2016 Action: Implement *Making Victoria: Unleashing Potential* including Year One and Ongoing Actions for Business Hub, and Actions where City is lead or supporting agency in Six Economic Engines.
4. That Council direct staff to add the following as a 2016 Action: Work with Tourism Victoria to modernize relationship between the City of Victoria and Tourism Victoria including removing the grandfathered status of Tourism Victoria with regards to the destination marketing tax.
5. That Council direct staff to add the following as a 2016 Action: Create Mayor's Task Force on Social Enterprise, as outlined in *Making Victoria: Unleashing Potential*.
6. That Council direct staff to add the following as a 2016-2018 Action: Work in Partnership with Downtown Victoria Business Association to identify marketing initiatives and infrastructure improvements to support the vitality of downtown.
7. That Council direct staff to change the 2016 Action to a 2017-2018 Action: Create and implement a plan to revitalize and brand Douglas Street as our "Main Street".
8. That Council direct staff to change the 2016 Action as follows: That the City strike a Canada 150 working group to which other community leaders would be invited to plan Victoria activities to recognize Canada's Sesquicentennial in 2017.

## **6. Make Victoria More Affordable**

1. That Council direct staff to add the following as a 2016 Action: Develop Municipal Housing Action Plan.
2. That Council direct staff to move and change the 2016 Action to a 2017 Action: Work with CRD partners to implement a Housing First Initiative.

## **7. Facilitate Social Inclusion and Community Wellness**

1. That Council direct staff to move the following from a 2015 Action to a 2016 Action: Develop public engagement plan for Crystal Pool and Fitness Centre, to be implemented in early 2016.
2. That Council direct staff to move the following from a 2015 Action to a 2016 Action: Initiate discussions with the YMCA to explore possibility of a common downtown pool and recreation facility delivering many programs.
3. That Council direct staff to move the following from a 2015 Action to Ongoing Action: Continue to keep subsidized housing units a focus and work with partners to create/identify new opportunities (2015).

4. That Council direct staff to add the following as a 2016 Action: Continue sheltering solutions work including storage of belongings and alternatives to sheltering in the parks.
5. That Council direct staff to add the following as a 2016 Action: Work towards implementation of Municipal Truth and Reconciliation Recommendations as laid out in Appendix C.
6. That Council direct staff to move the following from a 2017 Outcome to a 2016 Outcome: Accessible health services are available for Victoria's most marginalized people.

## **8. Enhance and Steward Public Spaces, Green Spaces and Food Systems**

1. That Council direct staff to move the following item from a 2015 Action to a 2016 Action: Initiate and complete Parks Master Planning Process.
2. That Council direct staff to modify the 2016 Action as follows: Hold a placemaking activity at Ships Point to advance a site plan from Harbour Dialogues. Consult public on specific design and allocate money in 2018 capital budget to complete. Addition: Identify pilot or 'pop-up' placemaking and/or projects small scale enterprises that can be undertaken in 2016.
3. That Council direct staff to modify the following 2016 Outcome as follows: Monitor the efforts in neighbouring municipalities and create a report regarding a solution to the urban deer problem.

## **9. Complete a Multi-Modal and Active Transportation Network**

1. That Council direct staff to move the following item from a 2015 Action to a 2016 Action: Designate location for E and N station as close as possible to the new bridge.
2. That Council direct staff to add the following as a 2016 Action (comes from 2015 Action): "Start an Active Transportation Advisory Committee".
3. That Council direct staff to move the following from a 2015 Action to a 2016 Action as follows: Sign pedestrian-only lanes just as prominently as streets. Distinguish between 'no exit' and 'no exit for motor vehicles'.
4. That Council direct staff to move the following from a 2015 Action to a 2016 Action as follows: Move from 2015 to 2016 Action: Review policy for desired right of way widths for road dedications and statutory right of ways.
5. That Council direct staff to move the 2016 Action to a 2017 or 2018 Action; not in the capital budget as follows: Based on report funded through 2015 budget allocation to Island Transformations, repair rail crossings in City of Victoria.
6. That Council direct staff to change the following 2018 Outcome: Pedestrian travel is safe comfortable and enjoyable for all ages and abilities.

### **11. Steward Water Systems and Waste Streams Responsibly**

1. That Council direct staff to move the following from a 2015 Action to an Ongoing Action: Continue discussions on sewage treatment options.
2. That Council direct staff to move the following from a 2015 Action to a 2016 Action: Communicate to CRD desire to see single stream collection of recyclables in closed wheeled totes. Make garbage disposal less convenient than recycling.
3. That Council direct staff to add the following as a 2016 Action: Create and enact bylaw to phase in the ban on the use of single use plastic bags.

### **12. Plan for Emergencies Including Climate Change**

1. That Council direct staff to add the following as a 2016 Action: Continue to explore options for fossil fuel free investments and financial services.

### **13. Demonstrate Regional Leadership**

1. That Council direct staff to change 2015-2018 Action as follows: Support and work with the Provincial government in the study of more effective regional governance in the capital region, including the possibility of amalgamation.