



**Council Member Motion
For the Council Meeting of October 29, 2015**

Date: October 22, 2015

From: Councillor Ben Isitt, Councillor Jeremy Loveday and Mayor Lisa Helps

Subject: Housing First workshop and public presentation

Background:

Victoria City Council has endorsed the Regional Housing First Strategy as a cost-effective and humane response to the homelessness crisis in our community, advancing the City's Strategic Priorities including Social Inclusion and Affordability, while addressing a long-standing challenge in our community.

The City now has the opportunity to host a technical workshop and public presentation with a global leader in the development of the Housing First approach, Dr. Sam Tsemberis, founder and CEO of Pathways to Housing, an organization whose Housing First program has been recognized by the US Substance Abuse and Mental Health Administration as an evidence-based practice, having been successfully replicated and evaluated in numerous jurisdictions across North America. The program has received recognition and numerous awards including the American Psychiatric Association's Gold Award in the area of community mental health.

Council's Strategic Priorities Fund has approximately, \$110,000 remaining in unallocated funds for 2015. It is recommended that Council approve a one-time grant from the Council Strategic Priorities fund and use of City Hall for a workshop with Dr. Tsemberis involving City and CRD staff and elected officials, representatives of provincial and federal agencies, social service partners, and people with lived experience of homelessness. This report also recommends use of City Hall for an evening event and film screening inviting the general public from the city and region to learn more about Dr. Tsemberis's approach to homelessness, mental health and addictions.

Recommendation:

THAT Council:

- (1) Authorize a one-time expenditure of up to \$5,000 from the Council Strategic Priorities fund toward the speaking fee, transportation and accommodation costs for a presentation and technical workshop on the Housing First model with Dr. Sam Tsemberis from the organization Pathways to Housing;
- (2) Approve the use of the City Hall Antechamber and Council Chamber for a public presentation and film screening on the Housing First approach on Thursday, December 3 from 7:00 pm – 9:00 pm and a technical workshop on Friday, December 4 from 9:00 am – 12:00 noon for City and CRD staff and elected officials, inter-governmental and social service partners, people with lived experience of homelessness, and the general public.

Respectfully submitted,



Councillor Ben Isitt



Councillor Jeremy Loveday



Mayor Lisa Helps

Attachment: Dr. Sam Tsemberis et al., "Housing Stability and Recovery," (2012)



Housing Stability and Recovery Among Chronically Homeless Persons With Co-Occurring Disorders in Washington, DC

| Sam Tsemberis, PhD, Douglas Kent, PhD, and Christy Respress, MSW

Pathways Housing First provides access to housing, support, and treatment services to clients having the most complex needs—persons who have been homeless for at least 5 years and have both a psychiatric disability and substance dependency. In a 2-year Housing and Urban Development-funded demonstration project in Washington, DC, in 2007 and 2008, we observed promising outcomes in housing retention and reductions in psychiatric symptoms, alcohol use, and demand for intensive support services. The program is designed to be fiscally self-sustaining through extant public disability benefits for housing, treatment, and support services. This approach shows strong support for first providing a permanently supported housing solution for chronically homeless and severely disabled individuals in need of housing and treatment of co-occurring disorders. (*Am J Public Health*. 2012;102:13–16. doi:10.2105/AJPH.2011.300320)

KEY FINDINGS

- Housing retention of severely disabled and chronically homeless individuals having extensive service needs, each alcohol dependent and homeless for a minimum of 5 years at intake, was 97% in the first year and 84% in the second year.
- Highly distressed individuals showed significant reduction in psychiatric symptoms within the first year of housing, with client-centered housing support and voluntary psychiatric treatment provided as desired by the client.
- Psychiatrically disabled and alcohol-dependent individuals can make significant mental and behavioral health improvements in recovery within a year of housing without abstinence or treatment compliance demands upon enrollment and with voluntary addiction treatment as desired by the client.
- Demand for intensive ACT services was reduced to much less intensive and costly community support services for 14% of clients within 2 years.

Individuals who remain chronically homeless frequently suffer debilitating effects of serious mental illness and addiction. These frequently co-occurring disorders represent an extremely difficult hurdle for individuals to overcome. Typical housing programs demand sobriety and compliance with psychiatric and behavioral treatment as a condition of admission and continued enrollment. A more realistic, compassionate, and effective approach provides housing without such prerequisites and instead provides immediate access to permanent housing with supports as a foundation for recovery.

PATHWAYS HOUSING FIRST

The Pathways Housing First (PHF) program has demonstrated its effectiveness for individuals with extensive service needs^{1,2} and now provides housing and intensive community-based treatment to chronically homeless individuals in Washington, DC. Fundamental needs of housing and support services for this project were provided through funding by the federal Department of Housing and Urban Development (HUD). The program uses a client-centered psychiatric rehabilitation and harm reduction

approach to engage, permanently house, and provide Assertive Community Treatment (ACT) rehabilitative services to clients presenting with co-occurring disorders who have been homeless at least 5 years—in short, the most vulnerable and challenging individuals to engage and serve.

A description of the ACT team approach is available elsewhere.³ It calls for a 10-to-1 ratio of clients to providers, who include psychiatrists, nurses, addiction and employment counselors, and peer support specialists. PHF provides community-based services, and a service coordinator is always on call to help clients address emergency needs. Individuals are enrolled in the program on a first-found, first-served basis and begin with intake, psychiatric assessments, and initiation of public benefit applications (e.g., Medicaid, Social Security Disability Insurance, food stamps). Individuals are immediately housed in affordable, scattered-site apartments of their choice that meet federal housing quality standards. Client choice determines the type, intensity, and frequency of treatment and support services provided. Each client receives at least 1 weekly visit by the team and must fulfill the responsibilities of a standard lease.

TABLE 1—Housing Stability After 2 Years in Housing First Program Among Chronically Homeless Persons With Alcohol Addiction and Psychiatric Disorders: Washington, DC, 2007–2008

Housing Outcomes	Year 1, No. (%)	Year 2, No. (%)
Retained housing		
Housed with ACT services	32 (90)	18 (50)
Housed with community support ^a	...	5 (14)
Discharged to long-term care facility	...	1 (3)
Discharged to nonprogram housing ^b	1 (3)	3 (8)
Total	(93)	(75)
Lost housing		
Incarcerated ^c	1 (3)	4 (11)
Moved away (in need of services)	...	1 (3)
Total	1 (3)	5 (14)
Deceased ^d	2 (4)	4 (11)
Cumulative total	36 (100)	36 (100)
Housing retention rate (excluding deceased)	33 (97)	27 (84)

Note. ACT = Assertive Community Treatment.

^aCommunity support services are much less intensive and costly than ACT services. At year 2, 5 clients (14%) were stepped down in their level of care.

^bOne client entered public housing, 1 took over apartment with own income, and 1 went to live with family members.

^cAll involved drug charges.

^dOne possible case each of trauma, natural causes, suicide, and unintentional overdose.

The HUD program is 1 of 10 sites across the United States testing various rapid housing strategies with individuals meeting its need severity criteria of alcohol dependence and homelessness history. At this site, HUD provided a \$1035 subsidy per client toward fair market monthly rent and \$55 per client toward the cost of monthly housing support services. The remaining support and treatment services delivered were paid for by Medicaid and other local funding. Clients pay 30% of their total disability income toward rent. The remainder of housing and treatment costs are thought to be

offset through savings of high-cost public services that would otherwise be consumed by this population.^{4,5}

Advocates argue that the PHF approach is a clinically successful and cost-effective strategy to end homelessness. A recent review of ACT programs concluded that evidence of the model's efficacy justifies its broader use,⁶ the federal Department of Health and Human Services, Substance Abuse and Mental Health Administration added PHF's approach to its national registry of evidence-based programs and practices,⁷ and its merits have been argued before policymakers.⁸

Resources

US Department of Health and Human Services, Substance Abuse and Mental Health Services Administration. Homelessness Resource Center. Available at: <http://homelessness.samhsa.gov>. Accessed December 30, 2010.

US Department of Housing and Urban Development. Homelessness Resource Exchange. Available at: <http://www.hudhre.info>. Accessed December 30, 2010.

Pathways To Housing. Research Library. Available at http://pathwaystohousing.org/content/research_library. Accessed December 30, 2010.

The Pathways Model to End Homelessness for People with Mental Illness and Addiction. Hazelden Foundation.

TABLE 2—Client Outcomes Over 2 Years in Housing First Program Among Chronically Homeless Persons With Alcohol Addiction and Psychiatric Disorders: Washington, DC, 2007–2008

Outcome	After 6 Months (n = 33)		After 1 Year (n = 33)		After 2 Years (n = 23)	
	Mean (SD)	<i>t_{df}</i> (%)	Mean (SD)	<i>t_{df}</i> (%)	Mean (SD)	<i>t_{df}</i> (%)
Psychological distress ^a	0.39* (0.55)	4.2 ₃₃ (-21)	0.14 (0.57)	1.4 ₃₁ (-08)	0.72* (0.62)	5.6 ₂₂ (-40)
Alcohol spending, \$	63* (87)	4.2 ₃₂ (-79)	49* (10)	2.7 ₃₁ (-61)	56* (64)	4.2 ₂₂ (-79)
Alcohol impact ^b	2.2* (5.5)	2.2 ₃₁ (-30)	3.6* (5.2)	3.8 ₂₃ (-48)
Recovery score ^c	-0.08* (0.8)	-5.4 ₃₁ (26)	-0.8* (0.9)	-5.2 ₂₉ (29)	-1.2* (1.6)	-5.7 ₂₀ (45)

Note. Because service coordinators had little experience with clients at intake to assess the impact alcohol use had in client functioning, we computed a baseline score with which to assess change by 6 months. For year 2 assessments, we interviewed only participants still enrolled in the program and housed with assertive community treatment or community support services.

^aComputed from client self-reports on Brief Symptom Inventory and Global Severity Index.⁹

^bComputed from an interaction score for use and impact responses on a Likert-type scale.

^cComputed from the Ridgeway Recovery subscale.¹⁰

**P* < .05.

CLIENT PERSPECTIVE

"It took me a year to believe [the apartment was mine]. It took a long time to accept it. It gives me security...stability...very morale building...a sense of refuge."

DISCUSSION AND EVALUATION

During the demonstration period, PHF operated at a full capacity of 36 individuals, all of whom were followed for 2 years. Of the clients, 83% were male; 58% were Black and 31% were White; 72% were diagnosed with schizoaffective disorder or schizophrenia and 25% with bipolar disorder; 100% were alcohol dependent; and 36% were aged 25 to 45 years and 64% were aged 46 to 63 years at intake. At the end of the first year, 97% of clients remained housed, decreasing to 84% after the second year (Table 1), with 14% requiring much less intensive and costly community support services. A thorough understanding of reasons for early client exit and differences among clients' rates of improvement could be helpful in resource planning and in refining the selection criteria.

Predicted individual outcomes included reduced psychological distress, reduced consumption of alcohol, and improved recovery within 2 years. We conducted analyses to determine whether the average difference between client scores at 2 points in time was significantly different from zero. A comparison group was not feasible because of the stringent severity of the need enrollment



Formerly homeless tenant holding his apartment key. Photograph by Linda Kaufman

criteria and immediate provision of services upon client engagement.

We collected evaluation data from client records and separate interviews with clients and ACT team members. We measured client self-report of psychological distress with Brief Symptom Inventory and Global Severity Index raw scores (Table 2).⁹ Clients who have had many contacts with service providers, sometimes over decades, are often wary of questions about both psychotic symptoms and alcohol consumption. Consistent with the PHF policy of no demands on addiction behaviors and assistance with disability income budgeting, we asked clients how much money, if any, they spent on alcohol in the past 2 weeks. As a check on self-report of a question that might elicit a response colored by previous

experience with service organizations, we asked a staff member who worked closely with an individual client to estimate that client's use of alcohol and its impact. We computed an interaction score for use and impact responses on a Likert-type scale, which yielded an alcohol impact score.

We did not ask staff members for a baseline estimation of alcohol use and impact on the client's individual functioning at intake because they had too little client experience to formulate such estimates. We administered a Ridgeway Recovery subscale comprising 24 averaged items, which yielded a score with higher values presenting thoughts, feelings, and activities consistent with mental illness and addiction recovery.¹⁰ As expected, after 2 years we observed reductions in

psychological distress and alcohol impact, as well as higher recovery scores. Regression to the mean was a potential threat to internal validity, especially in light of the severity of need enrollment requirement, but the strong impact of the sense of safety and belonging that clients may have gained from living in their own homes should not be underestimated. We attribute our results to the combined effects of housing and client-centered services.

The program could benefit from integrating physical and mental health services as recommended by the National Coalition for the Homeless¹¹ and incorporated into ACT teams, as advocated the National Association of State Mental Health Program Directors.¹² Clients served are likely to be affected by acute and chronic conditions requiring

treatment to reduce interference with psychiatric treatment, and vice versa. Such services would not threaten the sustainability of the program if they incorporated a nurse practitioner from a federally qualified health center staff, reimbursed through each client's public benefits to treat known conditions, screen for unknown conditions, and provide disease prevention and health promotion information.

Outcome results from this and other demonstration sites will provide additional data about the impact of the PHF strategy. This approach could be widely disseminated because the model has been documented with measures of fidelity to assess its use and effectiveness in other client types and locations.¹³ Continued reporting of Housing First results should increase understanding and acceptance of the model to provide a solution to ending homelessness for people with complex needs. ❧

About the Authors

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Contributors

S. Tsemberis designed the study and obtained protocol approval. D. Kent collected and analyzed the data. All authors prepared the article.

Acknowledgments

Note. All findings and views are those of the authors and do not necessarily represent the views or policies of the US Department of Housing and Urban Development.

Human Participant Protection

The Pathways to Housing Inc institutional review board approved the study protocol, and all participants gave informed consent.

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