

Strategic Plan Grant Application - Linked Outcomes					
Organization Name	Strategic Objective	Linked to Outcome? Yes / Not Stated	If 'Yes', Outcomes Identified OR If 'Not Stated', Possible Outcomes Identified	Organization Outcomes From Applicants	Comments
AIDS Vancouver Island				Objective 7 of the City's 2015-2018 Strategic Plan is to 'facilitate Social Inclusion and Community Wellness' and includes an action item for 2015 to facilitate 'a collaboration among Island Health, VicPD, the Yes2SCS campaign, and City of Victoria to create supervised consumption services embedded in a continuum of healthcare services, including harm reduction' with the goal of creating 'accessible health services for Victoria's most marginalized people' by 2017.	
	Facilitate Social Inclusion and Community Wellness	Yes	2017: Accessible health services are available for Victoria's most marginalized people.	It is clear that the City of Victoria is committed to the establishment of SCS in a responsible and progressive manner. As such we see this project as furthering the intent of Objective 7 in the Strategic Plan, and the direction the Victoria City Council is taking on the ultimate goals of ending homelessness and increasing overall health and wellness for people who are marginalized by their health status. While the City of Victoria has long supported harm reduction services in principle, the inclusion of the Yes2SCS campaign in the strategic plan shows an awareness of the issue hitherto not achieved by previous Councils, and illustrates a desire to include the community, along with potential service users. AVI, in collaboration with the Yes2SCS campaign, is uniquely situated to bring a myriad of voice to this critical conversation and planning process in a coherent and understandable fashion.	
Bipolar Disorder Society of British Columbia	Engage and Empower the Community	Not Stated	2016: Empower neighbourhood residents, place makers and others to lead and implement projects.	The entire goal of the group is for participants to engage in their community and set them up with tools for success and assist them in their own self empowerment.	
	Facilitate Social Inclusion and Community Wellness	Not Stated	2017: Accessible health services are available for Victoria's most marginalized people.	Provide assistance in obtaining access to community resources and support facilities, such as collaborating non-profit services, psychiatrists, the health care system with services such as Cognitive Behavioural Therapy (CBT) and access to Social Assistance for Persons with Disabilities. Facilitators provide guidance and follow-up with the members in accessing these resources. Mental illness often creates economic hardship and the assistance of the group works to ensure that the members do not become homeless.	
Burnside Gorge Community Association				Prepare women to become productive members of the Community with one-on-one mentoring to help them to access opportunities for higher education and job opportunities.	
	Engage and Empower the Community	Not Stated	2017: More youth are engaged in City programs, civic issues, and the broader community.	This demographic of youth are historically disconnected from community and difficult to engage. The participatory nature of YSS Allows youth to provide input on ongoing program delivery and details such as timing of groups and workshop topics are directed by youth. Youth participate in the program's evaluation through surveys and information sharing with Advisors and evaluators. This inclusion and capacity building lays the groundwork for broader civic engagement. YSS respects youth, their feedback into process and outcomes and helps youth grow, building trust and meaningful relationships.	
	Facilitate Social Inclusion and Community Wellness	Not Stated	2017: Victoria is closer to ending chronic homelessness.	Youth transitioning out of care are at high risk for homelessness. The Victoria Coalition to End Homelessness has identified these youth as high risk of becoming part of the homeless population. The foundation of YSS is built upon the premise of relational permanency for transitioning youth. For many youth, the connections that are developed with the Youth Advisors and with the larger community are a new experience and deeply valued by the youth. The feeling of belonging with each other and within the community is crucial to addressing barriers to success such as physical and mental health as well as meeting of basic needs.	
	Strive for Excellence in Land Use	Not Stated			
Central Middle School	Facilitate Social Inclusion and Community Wellness	Not Stated	2017: Enhance quality of life	The rain garden will allow us to manage water that accumulates on our paved area at the front of the school and which currently impacts on the safety of the bike corridor. The rain garden is a steward water system that keeps surface water on our property responsibly. With the 2 outdoor classroom spaces in this project, educating our students about the necessity and value of caring for our environment will become part of our everyday culture. The planting of 27 trees on our property enhances the naturalized playground - the purpose of which is to facilitate social inclusion and community wellness. This project aims to mitigate the negative impacts of stress and anxiety by increasing access to nature environments. The value of trees is well documented - they are essential for our physical and mental health. Currently our field has no trees in the area that children play and gather. It is crucial that we add trees to this environment to provide shade and to create a welcoming and inclusive environment that reflects the value system of our school. Because we are "central-ly" located, our grounds are well-used during non-school hours by the general community. We believe the addition of 27 trees creates an 'urban forest' within the boundaries of City of Victoria and that this will become a destination for many residents.	
	Enhance and Steward Public Spaces, Green Spaces and Food Systems	Not Stated	2017: School lands and facilities are enhanced for benefits such as community wellness and recreation, greenspace, and food systems etc.		
	Nurture Our Arts, Culture and Learning Capital	Not Stated			
	Steward Water Systems and Waste Streams Responsibility	Not Stated			
Communica Dialogue and Resolution Services Society				We actively engage community members through information sessions and outreach that we preform throughout Greater Victoria including a monthly information table at the western communities' provincial court house. Through the referral process we help connect members of the community to community resources and encourage inclusion across services sectors.	1. Location is Colwood
	Engage and Empower the Community	Not Stated	2016: Empower neighbourhood residents, place makers and others to lead and implement projects.		Staff contacted applicant for further information and response is as follows: 1. Regional Mandate – Boundary is mostly Greater Victoria, but does serve up to Nanaimo 2. % of Victoria Residents: 50-60%, % of residents from Duncan to Nanaimo 1% (did comment that they do not have good figures as changing tracking systems should be better next year)
	Facilitate Social Inclusion and Community Wellness	Not Stated	2017: Enhanced quality of life.	The client services program is focused on helping community members access the services they need and help build their capacity to deal with difficult situations and relationships more effectively and in a constructive way.	

Organization Name	Strategic Objective	Linked to Outcome? Yes / Not Stated	If 'Yes', Outcomes Identified OR If 'Not Stated', Possible Outcomes Identified	Organization Outcomes From Applicants	Comments
Community Social Planning Council of Greater Victoria	Innovate and Lead	Not Stated		This project will implement a specific engagement strategy in the City of Victoria to enhance action on poverty reduction and prevention with a cross section of sector stakeholders, Municipal Council and staff to demonstrate leadership in creating an affordable, inclusive and prosperous community. Building on examples from other jurisdictions (such as the "Enough For All" Strategy in Calgary) we will: Hold a municipal session to position the City to innovate and lead in collaborative action and planning on shared prosperity across municipal departments informed by a Mayor from a city that is undertaking this work (e.g. Calgary, Edmonton). We will also brief Council and community stakeholders on best practices in local government and community strategies for creating shared prosperity across Canada, relevant to Victoria's economic development issues and challenges. We will hold a public forum in the City of Victoria on "Reducing Poverty – Building Community Prosperity" with the support of the Social Justice Studies Program of the University of Victoria, Faith in Action, Downtown Service Providers, the Coalition of Neighbourhood Houses, and other community organizations involved in the steering group of the Community Action Plan on Poverty.	Regional mandate and will benefit 34% of Greater Victoria Residents that live in poverty.
	Engage and Empower the Community	Not Stated		We will engage appropriate Council, business, and community stakeholders in specific discussions around procurement, social finance, neighbourhood approaches to facilitating economic development and social inclusion, the use of social enterprises to reduce and prevent poverty and enhancing living wage employment. We will leverage our BC Government Labour Market Partnership funding for research on employment and skills development needs and opportunities to inform these discussions.	
	Create Prosperity through Economic Development	Not Stated			
	Make Victoria More Affordable	Not Stated			
	Facilitate Social Inclusion and Community Wellness	Not Stated	2017: Victoria is closer to ending chronic homelessness.		
	Demonstrate Regional Leadership	Not Stated			
Cook Street Village Activity Centre Society (New Horizons)	Create Prosperity through Economic Development	Not Stated		The CSVAC will have a brighter, more welcoming entrance with a community board (Objective 8). The bike rack will encourage access to the Centre and general village area by means other than car and the recycling can will provide green disposal of various materials (Objective 9) such as paper cups and similar materials. WE would like to have the contents picked up when our weekly recycling is collected. The public will have greater access to information about CSVAC they will be more inclined to participate and therefore increasing their social inclusion (Objective 7 in the Strategic Plan). We will use this signboard to highlight programs and events that we hope will appear to diverse groups within the neighbourhood and through Victoria, such as our National Aboriginal Day, Hawaiian Lulu, Chinese New Year, Robbie Burns Day, and Tai Chi.	
	Facilitate Social Inclusion and Community Wellness	Not Stated	2017: Opportunities for accessible sports and fitness by children and adults. 2017:Enhanced quality of life. 2018: Seniors centres have increased programming options.	The Official Community Plan (OCP) speak to the importance of providing transportation choices. WE have noticed a shift to alternative forms of transportation such as an increased number of cyclist, bus, and HandyDart users, and mobility aid user. We believe this will continue to increase through the coming years, and are also aware that most seniors will use their cars more consistently than other populations. With the improved bus stop it means that our members are no longer walking and rolling through mud to get to the Centre through the winter when using a bus or HandyDart. By looking towards the future we will be encouraging more environmentally savvy consumer to the Cook Street Village and compliments Objective 9 of the City's Strategic Plan.	
	Enhance and Steward Public Spaces, Green Spaces and Food Systems	Not Stated			
Downtown Blanshard Advisory Committee e-Quadra Village Community Centre (Application 1-Food Skills for Youth)	Innovate and Lead	Not Stated		Quadra Village Community Centre was a key partner in supporting the United Way's Youth In Action (YIA) project in Hillside-Quadra over a period of over 2 years. YIA reached out at neighbourhood events and schools and in the process solicited extensive feedback, mapped neighbourhood resources and wrestled with how best to invest funding that was provided by United Way and Coast Capital. Based on neighbourhood feedback and their own direct experience of QVCC they decided that Teen Centre Engagement and Enhancement project and all of the elements of the FSYP were priorities to support for the benefit of youth from Hillside-Quadra and surrounding neighbourhoods.	
	Engage and Empower the Community	Not Stated	2017: More youth are engaged in City programs, civic issues, and the broader community. (Ongoing)	Youth engagement is a key part of this strategic priority and FSYP engages youth through opportunities to give feedback, make decisions and the opportunity to build skills ranging from lifeskills to leadership skills. For Example, we will be giving youth multiple opportunities to lead including short term project lead roles (in conjunction with an adult mentor) and orienting and mentoring youth getting prepared to prepare and serve food. The Food cart represents a valuable tool for QVCC to use in ongoing life skills and leaderships building for youth participants.	
	Facilitate Social Inclusion and Community Wellness	Not Stated	2017: Enhanced quality of life.	FSYP enhances the quality of life for youth from Hillside-Quadra and surrounding neighbourhoods, many of whom are contending with family issues such as generational underemployment, poverty, cultural stereotyping, family instability, addition, family violence and inadequate housing.	
	Enhance and Steward Public Spaces, Green Spaces and Food Systems	Not Stated		FSYP is a key complement to the Teen Centre Engagement and Enhancement Project which give local residents, in this case youth, a direct, impactful voice that will author the components, facilities and environment in the QVCC Teen Centre.	
Downtown Blanshard Advisory Committee - Quadra Village Community Centre (Application 2-Quadra Village Banners)	Engage and Empower the Community	Not Stated	2017: More youth are engaged in City programs, civic issues, and the broader community. (Ongoing) 2017: School lands and facilities are enhanced for benefits such as community wellness and recreation, greenspace, and food systems etc.	The Quadra Village Banner Project provides the opportunity for active residents who take pride in Hillside-Quadra to create a solution for maintaining and beautifying Quadra Village. By reaching out to Ecole Quadra Elementary students and honoring their artistic contributions the Committee has taken important steps to honour the artistic contributions of youth which will ultimately lead to the artistic contributions of children brightening Quadra Village.	
	Enhance and Steward Public Spaces, Green Spaces and Food Systems	Not Stated		QVB will foster provide through renewing banners that are locally designed by elementary school aged children in Quadra Village and keeping up with their installation.	
	Nurture Our Arts, Culture and Learning Capital	Not Stated	2018: Support for arts and culture is increased, inclusive and strategic.	QVB engages and honours elementary school aged artist and will ultimately show young people that there is importance to their contributions along with a feeling of community pride. This will be done by utilizing banners that are directly made from their designs and displaying them as banners in Quadra Village.	
Ecole Margaret Jenkins School Parent Advisory Committee and School District 61	Facilitate Social Inclusion and Community Wellness	Not Stated		We see ourselves as a community school, and welcome neighbours to a new public gathering space for all ages. An opportunity to strengthen relationships between the City and the School District.	
	Enhance and Steward Public Spaces, Green Spaces and Food Systems Nurture Our Arts, Culture and Learning Capital		2017: School lands and facilities are enhanced for benefits such as community wellness and recreation, greenspace, and food systems etc.	This project will provide, on existing grass turf, an outdoor classroom and creative learning place for both the elementary students at the school as well as the community at large. The project includes refurbishing an existing, but deteriorating set of raised planters that the teachers use to teach their kids about growing their own food and gardening. Our teachers want an option to teach outdoors, knowing additional learning benefits to this environment. We currently lack the space in which to do this successfully. This outdoor classroom will provide a vital opportunity for teaching, performance and conversation.	

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Fairfield Gonzales Community Association	Enhance and Steward Public Spaces, Green Spaces and Food Systems	Not Stated	2017: School lands and facilities are enhanced for benefits such as community wellness and recreation, greenspace, and food systems etc.	This project will meet and support Objective 8: Enhance and Steward Public Spaces, Green Spaces and Food Systems by enhancing school lands and facilities for community wellness and recreation. This is already a much-used corridor by school children and their families as well as the wider community. An intrinsic part of the Gonzales neighbourhood, Ecole Margaret Jenkins School will deepen its connection with residents by formalizing the link between the Chandler-Gonzales pathway and Irving Street. The partnership between the school, the school district, the community association, and the PAC demonstrates effective collaboration for shared purposes. Using playful painted designs, the pathway will contribute to placemaking in the Gonzales neighbourhood, adding to its unique character and acknowledging that this is a space for children and their families to enjoy and feel safe in.	
	Complete a Multi-model Active Transportation Network Innovate and Lead	Not Stated Not Stated	2016: Improved quality of life, public safety, air quality, placemaking, and pedestrian and cycling trips through implementation of neighbourhood-led transportation planning and "complete streets" lens for all transportation projects.	The project will meet and support Objective 9: Complete a Multi-model Active Transportation Network by completing a section that is designated a part of the 2014 Bicycle Master Plan Network and the All Ages and Abilities Bike Routes (see attached map). This project will complete a clear City of Victoria objective and will utilize community resources and partnerships to do so. Multi-modal transportation corridors such as this contribute to public safety, quality of life, air quality, and placemaking in the city. The project will also increase safety for school children by providing a clearly demarcated space for active transportation, both for themselves and community members who are using the space. Margaret Jenkins students are already leaders in School District 61 for active transportation; this project will increase participation even further and set an excellent example for other schools in the district to follow.	
FED Restaurant Society	Engage and Empower the Community	Not Stated			
	Strive for Excellence in Land Use	Not Stated			
	Facilitate Social Inclusion and Community Wellness	Not Stated			
	Enhance and Steward Public Spaces, Green Spaces and Food Systems Steward Water Systems and Waste Streams Responsibility	Not Stated	2017: Boulevard gardens exist in all neighbourhoods. 2017: School lands and facilities are enhanced for benefits such as community wellness and recreation, greenspace, and food systems etc. 2018: Greenspace, parks and food systems that are enhanced, well-maintained and fully utilized.	In supporting the world's first Food Eco District, Victoria has an opportunity to innovate and demonstrate regional leadership. Bigger cities across North America have adopted the Eco Districts framework, however this project is unique in its focus on food and food security. FED's urban agriculture projects will help increase Island-grown food, enhancing food security and reducing the carbon emissions associated with importing over 90% of our current diet. We hope the planting of edibles in community spaces and at member restaurants will engage the community and increase community wellness. Since restaurants must achieve a minimum level of sustainable operations, as measured by the Vancouver Island Green Business Certification, FED helps support local businesses that are leading the way in environmental management.	Seating area is outside the interim Boulevard Garden Guidelines, therefore must be approved by staff prior to installation.
	Plan for Emergencies Including Climate Change Short and Long Term	Not Stated			
	Demonstrate Regional Leadership	Not Stated			
Fernwood Neighbourhood Resource Group Society				The Healthy Families Program enhances the quality of life of those families who are most at risk. The program reduces isolation in marginalized families by bringing them together which further creates an opportunity to provide support, a forum for discussion topics, and a place for staff to model parenting strategies. We believe that providing inclusive community space for families is the best way to support children in our community. Increased social and emotional skills for children are achieved through children and parents interacting in a group setting where there is opportunity to develop these skills. Increased support for children is achieved through resources provided to parents, assurance that parents' needs are met and referrals provided. Increased health and well-being is achieved through the provided meal and other food resources such as meal ideas and cooking skills. Enhanced parenting capacity is achieved through the activities provided which focus on providing ideas, options and strategies for parents to use outside of the group. Enhanced parenting capacity is also achieved through the opportunity for parents to express their needs and concerns to staff and to other parents, and have their concerns addressed. We believe that parents who feel supported can in turn better support their children's development. As well, parents are encouraged to volunteer with meal preparation and washing up, helping to building a long-term connection to the Community Centre.	
	Facilitate Social Inclusion and Community Wellness	Not Stated	2016: Enhanced quality of life.	FUN Champs programs engage children and youth 6 – 16 to realize their own potential. Their "Passion Projects" are specifically designed to improve their local schools and communities and engage peers and community members in the process. Through the various stages of envisioning, designing and carrying their own projects to completion, they not only engage with their community, but they realize their own potential to enact positive change.	
Friends Uniting for Nature Society	Engage and Empower the Community	Not Stated	2016: More youth are engaged in City programs, civic issues, and the broader community. (Ongoing)		
	Facilitate Social Inclusion and Community Wellness	Not Stated	2017: Enhance quality of life. 2017: Opportunities for accessible sports and fitness by children and adults.	Through our FUN Camps in the summer, FUN Society works with third-party organizations who work directly with low income, at-risk, and recent immigrant families to source over one third of our campers free of charge. Last year, 40% of campers who continued on to our FUN Champs Program, began their time with FUN Society as scholarship recipients.	
	Enhance and Steward Public Spaces, Green Spaces and Food Systems	Not Stated			
	Complete a Multi-model Active Transportation Network	Not Stated		As the "Passion Projects" designed by our FUN Champs come from their own interests, they are very diverse. These projects typically fall within the bounds of the above Strategic Plan Objectives. In the past two years alone FUN Champ projects have included creating school and community gardens, organizing alternative transportation initiatives from walking school busses to bike rallies, protecting endangered species and habitat, artistic exhibitions and community art initiatives, and much much more!	
	Nurture Our Arts, Culture and Learning Capital	Not Stated			
	Demonstrate Regional Leadership	Not Stated			

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Greater Victoria Cycling Coalition **SEE COMMENTS	Innovate and Lead	Not Stated		The City of Victoria has recently committed to significant investments in vicycle facilities, including the first protected lanes downtown (Pandora Ave., with more to come). Community-oriented information and education can highlight the benefits of this growing multi-modal active transport network, and ensure success and support for those public investments.	
	Engage and Empower the Community	Not Stated			
	Strive for Excellence in Land Use	Not Stated			
	Create Prosperity through Economic Development	Not Stated		The TransForm Speaker Series and Two Wheels Good outreach program seeks to engage and empower the community and nurture learning capital to educate local residents about best practices in contemporary urban design, bicycle planning and community-inspired placemaking. CarFreeDayYYJ, the rainbow crosswalks at City Hall, and the new Fort St. Parklet all demonstrate broad public interest and support for excellence in land-use and a desire to enhance and steward public spaces.	
	Facilitate Social Inclusion and Community Wellness	Not Stated		Our citizen-led design activities, workshops and communication initiatives will promote and elevate community dialogue about city building, placemaking and active transportation in Victoria. Further, we seek to cultivate and engage a broad array of partners and participants, to ensure social inclusion and community wellness – for example, by actively promoting the benefits of an “all-ages and abilities” bicycle network that can be enjoyed and used by both eight-and-eighty-year olds.	Greater Victoria Cycling Coalition and the Greater Victoria Placemaking Network are co-hosting the same project: TransForm, Speaker Series.
	Enhance and Steward Public Spaces, Green Spaces and Food Systems	Not Stated	2016: Improved quality of life, public safety, air quality, placemaking, and pedestrian and cycling trips through implementation of neighbourhood-led transportation planning and “complete streets” lens for all transportation projects.	The evidence is clear: Cities that nurture and promote active transportation, quality urban design, and unique public spaces attract innovative cutting-edge businesses (e.g. the tech sector) and in-demand employees (e.g. ‘creative class’ millennials). Vibrant cities create prosperity through economic development. We have recruited and nurtured partners in the arts, culture and design communities, as well as local businesses and developers to participate in and promote the proposed public events and initiatives outlined in our proposal.	Both organizations have submitted applications for this event, though both have separate components.
	Complete a Multi-model Active Transportation Network	Yes			
	Nurture Our Arts, Culture and Learning Capital	Not Stated			
	Plan for Emergencies Including Climate Change Short and Long Term	Not Stated		Finally, we note our Program proposal is intended, in part, to fulfill the City Council motion passed on May 21, 2015: “Work with partner organizations, including the Greater Victoria Cycling Coalition, Bike Victoria, Women’s Everyday Bicycling (WeBike) Association and the Greater Victoria Placemaking Network, to host a public information series in September 2015 on Cycling facilities, active transportation and placemaking in the City of Victoria.”	
	Demonstrate Regional Leadership	Not Stated			
Greater Victoria Placemaking Network Society **SEE COMMENTS	Innovate and Lead	Not Stated			
	Engage and Empower the Community	Not Stated			
	Strive for Excellence in Land Use	Not Stated		Victoria’s Strategic Plan (2015-2019) puts a strong emphasis on improved community engagement with key priorities that include ‘complete an active transportation network, enhance and steward public spaces, & excellence in land use.’ The Strategic Plan also makes several references to placemaking as a means to engage and enhance community learning and leadership in city-building.	
	Facilitate Social Inclusion and Community Wellness	Not Stated			Greater Victoria Cycling Coalition and the Greater Victoria Placemaking Network are co-hosting the same project: TransForm, Speaker Series.
	Enhance and Steward Public Spaces, Green Spaces and Food Systems	Not Stated	2016: Improved quality of life, public safety, air quality, placemaking, and pedestrian and cycling trips through implementation of neighbourhood-led transportation planning and “complete streets” lens for all transportation projects.	As well, in May 2015, Victoria City Council adopted several recommendations regarding “Cycling Network Implementation” – the third of which reads: “Work with partner organizations including the Greater Victoria Cycling Coalition, Bike Victoria, Woman’s Everyday Bicycling (WEBike) and the Greater Victoria Placemaking Network to host a public information series in September 2015 on cycling facilities, active transportation and placemaking in the City of Victoria.”	Both organizations have submitted applications for this event, though both have separate components.
	Complete a Multi-model Active Transportation Network	Yes		This project will advance the implementation of active transportation in the City, including the bike plan, by integrating bike lane pilots and public awareness experiences into the Great Streets event. It will engage the community in active placemaking projects. And it will build future capacity through the creation of the Great Streets Tool Kit and communication media.	
	Nurture Our Arts, Culture and Learning Capital	Not Stated			
	Demonstrate Regional Leadership	Not Stated			

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Home is Where we Live-LifeCycles Project Society	Innovate and Lead	Not Stated		The LifeCycles Fruit Tree Project is the oldest and largest of its kind in North America. It brings in more than double the amount fruit with less than half the staff of any other project in Canada. Our pick site and systems (although badly needing to be updated) are the most innovative of any other known systems for this type of project. We field questions from other projects throughout Canada and beyond on how to better run their project. We are piloting a farm gleaning pilot this year using the success, networks, and systems of the Fruit Tree Project to bring local vegetables to the people who need them most. We continue to be bold, innovative leaders bringing people together. With the right support, our Fruit Tree Project can scale up and provide even more support regionally and beyond.	
	Demonstrate Regional Leadership	Not Stated			
	Engage and Empower the Community	Not Stated	2016: Build capacity of neighbourhood/community associations. (Ongoing)	Last year the LifeCycles Fruit Tree Project recruited, trained and engaged 168 key volunteers and harvest leaders, who put in 1059 volunteer hours towards picking and redistributing fruit through 45 social service agencies, neighbourhood houses, and community associations. We engaged 218 home owners in the project and delivered 30 canning and food preservation workshops, reaching 25,550 individuals. The Fruit Tree Project engages people from all walks in outdoor recreation which requires problem solving and teamwork. Special fruit tree picks are organized for various groups such as SOLID (Society of Living Intervenes Drug Users), Garth Homer Society, Inclusion Works, Vic West Community Centre and others to enhance participants' quality of life and encourage social inclusion.	
	Facilitate Social Inclusion and Community Wellness	Yes	2016: Enhanced quality of life.		
	Enhance and Steward Public Spaces, Green Spaces and Food Systems	Not Stated		None	
				LifeCycles' strategic planning process over the last 3 years has focused on diversifying funding. To this end we are building our individual supporter base and bringing a social enterprise or fee-for-service component into many of our program areas. The innovation of our Fruit Tree Project includes a long-standing social enterprise component which boasts strong partnerships with established socially minded and locally owned businesses. Rather than accrue the capital investment cost of food processing infrastructure and expertise, we have partnered with leaders in the field who can help facilitate product development within their existing facilities. Our Social Enterprise Coordinator has spent this past winter and spring taking a high-level view of what products are currently meeting our social enterprise objectives, and identified opportunities for expansion. He generated and screened ideas for new products and presented the feasibility of a new revenue positive product to the organization: LifeCycles Backyard Blend Hard Cider. Throughout this process he consulted an advisory board made up of experienced business and nonprofit leaders. If successful, this single product has the ability to support 25% of our Fruit Tree Project operations costs.	
	Build Financial Capacity of the Organization	Not Stated			
	Make Victoria More Affordable	Not Stated			
	Enhance and Steward Public Spaces, Green Spaces and Food Systems	Not Stated	2018: Greenspace, parks and food systems that are enhanced, well-maintained and fully utilized.	LifeCycles Fruit Tree Project enhances Victoria food systems and invites citizens to take part. We help people to gain the knowledge and skills to pick fruit, prune, water, and take care of their fruit trees over the long term. To ensure that an abundance of fruit trees thrives into the future we teach people to graft, plant and steward regionally adapted fruit tree seedlings. The Fruit Tree Project offers free local fruit to anyone who wants to pick it. In addition, last year the project provided fresh, local fruit to more than 15,744 food insecure people in Victoria.	
	Steward Water Systems and Waste Streams Responsibility	Not Stated		Last year the project harvested and redistributed 32,000lbs of fruit that would have otherwise gone to waste. This avoided greenhouse gas emissions associated with the corresponding amount of food waste and the food miles saved from not needing to import the equivalent amount of fruit. This year we aim to harvest 40,000lbs of fruit. From a climate perspective that is equivalent to a savings of 21,739 lbs of CO2 emissions. In planning for food security in the face of climate change, LifeCycles Fruit Tree Project is also focusing on helping fruit tree owners better care for their trees and preserve the harvest. We source and graft regionally adapted and heritage fruit trees that will be resilient in the face of climate change, and redistribute the seedlings to citizens keen to plant them in Victoria's backyards and boulevards. These activities help to safeguard our future food sources in the face of emergencies.	
	Plan for Emergencies Including Climate Change Short and Long Term	Not Stated			
InterArts Centre for Makers	Innovate and Lead	Not Stated			
	Engage and Empower the Community	Not Stated			Emailed June 29th for the Organization financial statements and have not received a response. Emailed on July 7th to specifically ask for the response to "Explain in detail how this project or program will meet and support the City of Victoria's Strategic Plan Objectives." and have not received a response. Workshop fees.
	Build Financial Capacity of the Organization	Not Stated			
	Create Prosperity through Economic Development	Not Stated		Does not give description.	
	Facilitate Social Inclusion and Community Wellness	Not Stated			
	Enhance and Steward Public Spaces, Green Spaces and Food Systems	Not Stated			
Island Sexual Health Society	Nurture Our Arts, Culture and Learning Capital	Not Stated			
	Engage and Empower the Community	Yes	2017: More youth are engaged in City programs, civic issues, and the broader community. (Ongoing)	Engage and Empowering the Community not only addresses how ISH can offer a safe and inclusive place for all community members but also builds on the strength of empowering those in our community to understand and better relate to our diverse population. Our intention is to involve youth in this process not only to educate other youth but to engage all ages around issues related to equity and inclusion. In our youth we see a generation that are often more open to diversity and through this openness we feel we can better communicate with the community at large.	

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	Facilitate Social Inclusion and Community Wellness	Yes	2017: Accessible health services are available for Victoria's most marginalized people.	This project also ties in with the strategic plan around Social Inclusion and Community Wellness. Our aim is to make our program as accessible as possible especially for those more marginalized clients. Clients who feel disadvantaged need a safe and secure place to access services and our organization strives to ensure that we are sensitive and open to addressing their needs.	

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Island Transformations.Org Educational Society	Innovate and Lead	Not Stated		Working collaboratively with the City, local community and environmental/natural area organizations, this project will help provide the principles for 1) establishing a Greenways advisory committee and 2) the enhancement of natural areas within what is already public space.	
	Engage and Empower the Community	Not Stated		This project will show how local residents can work proactively together to enhance their unique area, which in this case is the ambience and pedestrian connectivity of the Ivy Place Right-of-Way. This project builds upon Edmonton's Great Neighbourhood initiative in which a key element is "working with residents and supporting their efforts to create the place they want their neighbourhoods to be". The topography of the Ivy Place Right-of-Way naturally lends itself to walking only, which makes it an ideal candidate to support walking programs such as "Walk On, Victoria".	
	Strive for Excellence in Land Use	Not Stated		An on-going discussion and debate in Victoria is how to manage and define the use of the large number of ill-defined road Right-of-Ways. Driven by placemaking principles, this project will focus on one of those Right-of-Ways, Ivy Place, with a goal to enhancing it and the local surrounding area, and as a connector to local urban village (Hillside Centre) and public transportation.	
	Build Financial Capacity of the Organization	Not Stated		This project will provide an opportunity to explore how pedestrian walkways in natural areas can enhance the neighbouring properties in value, quality and usability.	
	Create Prosperity through Economic Development	Not Stated		Economic development in Victoria is often focused on the downtown hub, yet the outlying neighborhoods also have enormous potential for both building economic growth and diversifying. The area surrounding Ivy Place has already seen an early indication of the growth potential of economy and local jobs by having natural areas and Greenways as prominent features; this project will build upon that foundation and encourage this emerging trend.	
	Make Victoria More Affordable	Not Stated		Too often "more affordable" necessitates that natural areas are first to be sacrificed; but that need not be the case here. The Ivy Place "Right-of-Way" and surrounding area provides the opportunity through cooperative and smart planning to protect and enhance the natural areas at the same time as providing affordable housing through, for example, appropriate use of garden suites. Also see objective below, "Facilitate Social Inclusion and Community Wellness".	
	Facilitate Social Inclusion and Community Wellness	Not Stated	2017: Enhanced quality of life.	One successful way of promoting community wellness in a bustling city is to provide some significant natural pockets in the local neighbourhood so that residents, including school children, can immerse themselves in the natural experience not only more frequently but also without having to travel long distances. This ensures more equal access to natural areas for those on limited incomes that cannot afford and would not otherwise be able to travel to intriguing, natural-oriented destinations outside the city.	
	Enhance and Steward Public Spaces, Green Spaces and Food Systems	Yes	2018: Greenspace, parks and food systems that are enhanced, well-maintained and fully utilized.	The most important objective that this project addresses is to enhance a public space, which happens to already be a green space. This project can provide valuable "hands-on" input into the Parks Master Plan, will enhance the native Garry Oak ecosystem, and improve connectivity for the ecosystem corridor to Summit Park. Many native plants are edible and indeed were important food sources for native peoples. They have the advantage of requiring much less watering, or perhaps none, after they have been established (especially important in terms of conserving valuable water resources, something that will only become more critical as we see the effects of Climate Change).	
	Complete a Multi-model Active Transportation Network	Not Stated	2018: Walking is safe, comfortable and enjoyable.	The focus of this project is to provide an intriguing walking experience with connectivity. It is already used quite extensively by residents of the local neighbourhood, but needs improvements, particularly at the entranceways in order to tie it in and identify it as part of a recognizable pedestrian transportation network to the local urban village, (Hillside Centre), public transportation and another important 2015 Greenway connector, the Doncaster pathway which is scheduled by the City of Victoria for improvement in Summer 2015. The project could also provide an early "pilot" for the "No Exit for Motor Vehicles" signage program planned by the City of Victoria.	
	Nurture Our Arts, Culture and Learning Capital	Not Stated		The arts and culture partners, local schools and daycares will be engaged through the educational walks focused on native natural areas and involvement in planting work parties.	
	Steward Water Systems and Waste Streams Responsibility	Not Stated		The Ivy Place "Right-of-Way" is on the edge of the Bowker Creek watershed. This project will highlight the importance of Bowker Creek and implement measures to handle water drainage issues. The project is also on top of a hill, so it will also focus on water retention techniques to reduce strain and issues downhill.	
	Plan for Emergencies Including Climate Change Short and Long Term	Not Stated		While it is recognized that this objective is focused on dealing with emergencies, one possible cause of such emergencies is noted as "Climate Change". The Ivy Place Right-of-Way project addresses Climate Change in many ways, which helps reduce the need for such emergencies, particularly if replicated in other areas. This is accomplished: by enhancing the non-motorized transportation, reducing the need for vehicular traffic by providing an intriguing local natural attraction, more people will spend their time in the area rather than driving to more distant destinations; by establishing a strong pool of native plants which are arguably more resilient to Climate Change effects.	
	Demonstrate Regional Leadership	Not Stated		While it is recognized that this objective is focused on amalgamation, the title is "Demonstrate Regional Leadership" and in that regard, this project can show leadership. As noted in the above objectives, this project shows regional leadership by: empowering the community, effective and appropriate use of Right-of-Ways, incorporation of natural areas and pedestrian Greenways, community wellness, Bowker Creek awareness, and addressing Climate Change.	
James Bay Neighbourhood Association	Innovate and Lead	Not Stated			
	Engage and Empower the Community	Not Stated	2016: Build capacity of neighbourhood/community associations. (Ongoing) 2017: More youth are engaged in City programs, civic issues, and the broader community. (Ongoing)		
	Strive for Excellence in Land Use	Not Stated			
	Facilitate Social Inclusion and Community Wellness	Not Stated	2017: Enhanced quality of life.	The project would serve the community well by permitting residents to be part of the creation of the park – making it even more of a community amenity than it has become. It will transform a plain concrete wall that is a visual focus as one approached the park from the north side, providing a visual break between the hard-top pavement area and the park. The theme or design of the mural would be reflective of the area, meaning the park, sea and nature. The mural will engage and empower residents before, during, and after its creation. It will facilitate inclusion by inviting school-age children in James Bay to participate. The public space will be enhanced with artful colour. This would be the first special project grant to JBNA funded by the City. With the new grant program, the JBNA Board has identified 3 projects: This is the first, which would serve to engage residents in a different way, leading to the more significant projects to follow. In the fall, JBNA will submit an application for a Douglas Street charrette/place-making event which would focus on specific intersections on Douglas facing Beacon Hill Park; in the fall of 2016, JBNA intends to submit an application for a charrette/place-making event which would focus on Five Corners shortly after the completion of phase 1 of Capital Park.	
	Enhance and Steward Public Spaces, Green Spaces and Food Systems	Not Stated	2018: Greenspace, parks and food systems that are enhanced, well-maintained and fully utilized.		
	Nurture Our Arts, Culture and Learning Capital	Not Stated			
	Demonstrate Regional Leadership	Not Stated			

Organization Name	Strategic Objective	Linked to Outcome? Yes / Not Stated	If 'Yes', Outcomes Identified OR If 'Not Stated', Possible Outcomes Identified	Organization Outcomes From Applicants	Comments
James Bay New Horizons (Application 1 - Community Outreach)	Facilitate Social Inclusion and Community Wellness	Not Stated	2017: Enhanced quality of life. 2018: Seniors centres have increased programming options.	This program will give residents living in apartments (and perhaps condos) the opportunity to meet their neighbours as well as learn about programs, activities, and services available to them in their community. Some seniors have lived in their apartment buildings for several years and are able to get out and about freely. As they age and that ability declines, they stay on their own, sometimes this is by choice but usually it is because of circumstances including health (mental and physical), fear, denial or just a lack of caring and connections to resources. To our knowledge there is not an agency that literally goes door to door to see how seniors are doing. What we plan to do is just that and to identify and support these residents make valuable decision to their lifestyle and whether they want to live at risk. We want to enable isolated seniors to make informed decisions and support them whatever the outcome might be. We hope to meet newcomers to Victoria and perhaps Canada and to include them in our community and feel good about their decision to live here.	
James Bay New Horizons (Application 2 - Pollinatory)	Innovate and Lead	Not Stated	2016: Build capacity of neighbourhood/community associations. (Ongoing) 2017: More youth are engaged in City programs, civic issues, and the broader community. (Ongoing) 2018: Enlivened public spaces. Victoria is a people-centered place i.e. Centennial Square, Harbour front.	This program will engage the James Bay community and Victoria at large by providing an opportunity for all citizens (young and old) to come together via the forum of nature, food and bio sustainability using bees and pollinators as a catalyst. Volunteers in both the Pollinator garden and the Apiary are available at a grass roots level and accessible to build community, one exchange at a time. The partnership developed between our organization and Parks through this project demonstrates the willingness for City staff to commit with trust to the vision put forward with the pilot Pollinator & Bee Gardens Project. We are proud that this is the first apiary in a City of Victoria park.	This is an extension for the program from the 2014 grant award.
	Engage and Empower the Community	Not Stated	2017: School lands and facilities are enhanced for benefits such as community wellness and recreation, greenspace, and food systems etc.	People of all ages will be able to observe the bees (at their comfort level) and have access to knowledge about bees, the workings of a hive and the plans and flowers that they depend on, and our dependence on pollinators for a large percentage of food supply. This program invites people into our organization through the gentle invitation of the garden and bees. Building on our meeting with Executive Director, Julia Common from Hives for Humanity in Vancouver, we would like to further investigate their program that engages homeless and street citizens with the intention of integration into our educational outreach.	
	Strive for Excellence in Land Use Create Prosperity through Economic Development	Not Stated	2017: Enhanced quality of life. 2017: School lands and facilities are enhanced for benefits such as community wellness and recreation, greenspace, and food systems etc.	We would like to further our efforts of planting pollinator friendly / edible landscapes by liaising with City of Victoria Park advisors. The creation of a coordinated network of pollinator corridors is also on our radar.	
	Facilitate Social Inclusion and Community Wellness	Not Stated	2018: Greenspace, parks and food systems that are enhanced, well-maintained and fully utilized. 2018: Support for arts and culture is increased, inclusive and strategic.	The hard work to start a viable pollinator garden and place an apiary in Irving Park has been a learning process for those involved in the project, and we are thrilled with it. We hope to continue the progress with more plantings along our property line and to eventually install the third hive.	
	Enhance and Steward Public Spaces, Green Spaces and Food Systems Nurture Our Arts, Culture and Learning Capital	Not Stated			
	Demonstrate Regional Leadership	Not Stated			
Jewish Community Centre of Victoria	Nurture Our Arts, Culture and Learning Capital	Yes	2018: Support for arts and culture is increased, inclusive and strategic.	The strategic plan states that "Support for arts and culture is increased, inclusive and strategic". Supporting the Victoria International Jewish Film Festival will demonstrate that the city is supportive of arts and cultural events that enhances the multicultural fabric of the city.	Ticketed event.
Literacy Victoria	Innovate and Lead	Not Stated		This project will use two innovative, highly collaborative and proven processes to engage a wide range of literacy stakeholders (the "literacy support system of Greater Victoria") to assess needs and gain an understanding of the state and delivery of literacy services. Through this project the City of Victoria will have the opportunity to be a part of and benefit from an approach that addresses complex systems, which will include a comprehensive and coherent action plan and a powerful narrative for transforming and improving the performance of literacy support systems for Greater Victoria. By supporting this project, the City of Victoria will also play a critical leadership role in testing an innovative approach that offers application to a variety of complex situations in which diverse stakeholders can find common ground, inclusion and clarity as they work toward meaningful solutions.	
	Engage and Empower the Community	Not Stated	2016: Empower neighbourhood residents, place makers and others to lead and implement projects.	This project will gather data, information, experience and knowledge on literacy challenges and services, areas of strengths and areas of need from a wide range of organizations and individuals through a creative engagement process that is action-focused and participatory in nature. The approach is highly inclusive, embraces diversity and is broad in its scope (see the Operating Principles for the Challenge Dialogue System in Appendix 4).	
	Facilitate Social Inclusion and Community Wellness	Not Stated	2017: Enhanced quality of life.	Both the process (Challenge Dialogue) and the ultimate outcomes (Improved literacy skills) will enhance social inclusion and community wellness. The Challenge Dialogue is by nature a socially inclusive process. In addition, the intended outcome of improved literacy skills, is a key foundational element for full participation in virtually all walks of life — education, employment, family life and the community. Through this project the delivery efficiency and effectiveness of literacy services will be thoroughly explored and analyzed. Gaps in services as well as areas of over service will be identified. As well specific needs will be identified along with ways to leverage existing services to address them. The two stage process is designed to create a collaborative collective impact agenda along with the means to deliver on this together – mutually reinforcing activities. In Stage 2, the Roadmap will serve as a powerful framework to design a shared performance measurement system, set priorities and clarify roles and relationships. All of this will nurture the relationship between agencies as well as with individuals and strengthen the literacy service system of Greater Victoria.	
Living Edge Community	Nurture Our Arts, Culture and Learning Capital	Not Stated			
	Innovate and Lead	Not Stated		The Living Edge Community neighbourhood food distribution is a grass roots program in the Quadra/Hillside, North Park, Harris Green, Rock Bay and Burnside areas of Victoria and the first organization to distribute fresh produce. The food hub (at Quadra Village Community Centre) sorts and distributes fresh produce twice a week from the Quadra Village Community Centre and delivers a weekly dinner in a safe environment. Recipients of food from the MarketPlace appreciate being able to use fresh produce, dairy and meats in their meal planning. Our mission is to give equality in the choice of food and empower single parents, seniors, homeless persons, and the working poor in our neighbourhoods. We provide opportunity and training for people in the neighbourhood to give back to their community.	
	Engage and Empower the Community	Not Stated		When all the bills are paid, it is the flexible necessities that are cut. Like hydro, food, medicine, etc. By helping families with nutritious produce, supplementing their food source, we are helping to 'bear the financial load' for families with marginalized household income. By providing fresh, nutritious produce (something that low income families can not afford) we are introducing wholesome foods into their diet. Consuming more balanced meals full of minerals and nutrition can have a profound positive effect on one's health. We do not turn away anyone who is hungry. The dinner at the CDI gym is a safe environment for families and children are welcome. Our childcare program provides a necessary break for single parents. Referrals and counseling is also offered by qualified individuals.	
	Make Victoria More Affordable	Not Stated			
	Facilitate Social Inclusion and Community Wellness	Not Stated	2017: Enhanced quality of life.		

Organization Name	Strategic Objective	Linked to Outcome? Yes / Not Stated	If 'Yes', Outcomes Identified OR If 'Not Stated', Possible Outcomes Identified	Organization Outcomes From Applicants	Comments
Ministry of Casual Living	Innovate and Lead	Not Stated		PedalBox is a dynamic vessel for practicing many of the objectives mentioned in the strategic plan. PedalBox has supported innovative interdisciplinary artists including performers, painters, social practice artists, and filmmakers. Pedalbox engages the community outdoors on the myriad of active transportation pathways and roads in the city. When artists are able to be paid to do their work it is empowering. Having art displayed on a mobile platform facilitates social inclusion by giving the everyday citizen a chance to interact with art in an unexpected and collaborative fashion. This funding would help build financial capacity for our organization.	
	Build Financial Capacity of the Organization	Not Stated			
	Facilitate Social Inclusion and Community Wellness	Not Stated	2017: Enhanced quality of life.		
	Enhance and Steward Public Spaces, Green Spaces and Food Systems	Not Stated			
	Complete a Multi-model Active Transportation Network	Not Stated			
	Nurture Our Arts, Culture and Learning Capital	Not Stated	2018: Support for arts and culture is increased, inclusive and strategic.		
Oaklands Community Association	Plan for Emergencies Including Climate Change Short and Long Term	Not Stated		Both programs proposed within this grant application strive to improve or enhance the quality of life of not only the families attending the community dinner but the youth attending multisport as well. Ensuring a healthy meal, inclusive of all within the Oaklands community, fosters trust, strengthens our social fabric and enlivens family life. Youth off of the streets and away from risk are more likely to engage in activities to enhance their quality of life via interaction with other youth and participation in physical activity that occupies them. In addition, further to the outcome that identifies opportunities for accessible sports and fitness for adults and youth, the sports offered within multisport are not typically available to youth via school programming. By engaging their love of activity, the whimsical nature of a fictional game and the physical challenges of sports like Frolf and Ultimate, Oaklands hopes to offer multisport to not only enhance the life of youth in the Oaklands community but engage and foster them in their love of fitness.	
	Facilitate Social Inclusion and Community Wellness	Yes	2017: Enhanced quality of life.		
			2015: Improved relationship with nearby First Nations. (Ongoing)		
Open Space Arts Society	Engage and Empower the Community	Not Stated	2017: More youth are engaged in City programs, civic issues, and the broader community. (Ongoing)	Stories from the Edge, and it's supporting programs, Engage and Empower local indigenous and people of colour Communities. Providing direct access to internationally renowned Indigenous and Latino performance artists is an invaluable experience for youth, students and emerging artists living in Victoria. Open Space has build a relationship with regional and national presentation networks and thrives on providing access to local audiences.	
	Facilitate Social Inclusion and Community Wellness	Not Stated	2017: Enhanced quality of life.	The theme of this years Indigenous Youth Arts Program hosted by Open Space is storytelling through and with media. Each of the invited artists use both media and storytelling in their performance art practices to explore, engage and critique the social and culture context in which they live and work. This level of inquiry and practice will provide youth and student audiences with indigenous tools, methods and ways of knowing to Facilitate Social Inclusion and Community Wellness.	
				Open Space is an artist-run centre mandated to "support experimental artistic practices in all contemporary arts disciplines, acting as a laboratory for engaging art, artists, and audiences." By working with community partners and post-secondary institutions we provide a dynamic space of inclusion for the many communities of interest that support the arts. Through this specific project, and our ongoing programs, we continue to	
	Nurture Our Arts, Culture and Learning Capital	Not Stated	2018: Support for arts and culture is increased, inclusive and strategic.	Nurture Our Arts, Culture and Learning Capital.	
				Open Space is a member of the ProArt Alliance of Greater Victoria, and the Pacific Association of Artist Run Centres. Our participation in these networks help us to communicate best practices across the country, the province and the region. Our commitment to work across disciplinary boundaries, partnering with Intrepid Theatre on venue use and audience development for this project, with the Visual Arts departments at Camosun College and the University of Victoria, and with members of local First Nations communities through our Indigenous Youth Arts Program and other programming, we are Demonstrating Regional Leadership. Victoria has a specific culture of collaboration. We understand the challenge and benefits to working across organizational barriers and pride ourselves in making a safe and inclusive space for all members of the arts and culture community.	
Pacific Peoples' Partnership	Demonstrate Regional Leadership	Not Stated			
	Innovate and Lead	Not Stated			
	Engage and Empower the Community	Not Stated			
	Build Financial Capacity of the Organization	Not Stated			
	Facilitate Social Inclusion and Community Wellness	Not Stated		PPP has been engaged with Victoria citizens through our programming and via employment for 40 years. We have accomplished this by producing a range of local programs concerning social justice issues, environmental sustainability, fair trade, climate change, ocean and land stewardship, and through bridging cultures and knowledge sharing. Each year we host our Annual One Wave Festival in Centennial Square which is about engaging the public as steward of their environment, the program is designed for youth and families, is zero impact and also celebrates the diversity of Indigenous Pacific arts and cultures. We hold many lectures, and forums including Town Hall style meetings for learning and discussion. We work closely with other Victoria NGOs and CSOs, Academia and with Coast Salish Communities (three of which are partnering to host our September conference). Universality and deepening connections north-south is always a key component of our work, this helps us to connect local concerns with global concerns enabling informed citizen action	
	Enhance and Steward Public Spaces, Green Spaces and Food Systems	Not Stated			
	Nurture Our Arts, Culture and Learning Capital	Not Stated			
	Steward Water Systems and Waste Streams Responsibility	Not Stated			
	Plan for Emergencies Including Climate Change Short and Long Term	Not Stated			
	Demonstrate Regional Leadership	Not Stated			

Organization Name	Strategic Objective	Linked to Outcome? Yes / Not Stated	If 'Yes', Outcomes Identified OR If 'Not Stated', Possible Outcomes Identified	Organization Outcomes From Applicants	Comments
Social Innovators Network	Innovate and Lead	Not Stated		By providing a stage for innovators and leaders with ideas worth sharing on a wide range of topics from the environment to technology to design, and people with an interest in how to change the world, a venue in which to experience and engage ideas.	Ticketed event.
	Engage and Empower the Community	Not Stated			
Synergy Sustainability Institute	Demonstrate Regional Leadership	Not Stated		The upcycling working group is an innovative group of individuals and local businesses that are looking to find creative ways to divert waste from the traditional waste stream. By providing hands-on training courses, citizens will gain a sense of empowerment as they create new life for previously unwanted products such as construction waste, pallets and coffee bags. Successful delivery of these training courses and craft markets will build capacity within Synergy Sustainability Institute and the Upcycling Working Group by proving the concept of these new programs and revenue streams. The grant funding will allow some spaces in these courses to be offered at a discount to citizens that would otherwise be unable to afford them, which will facilitate social inclusion and a sense of community. By using low-cost upcycled materials the program will be cultivating the arts in the community in a way that is accessible to a wide range of citizens. This is also a program that could easily be scaled and delivered in other parts of the region and Vancouver Island once it has been successful here in Victoria, providing regional leadership.	Workshop fees.
	Innovate and Lead	Not Stated			
	Engage and Empower the Community	Not Stated	2017: More youth are engaged in City programs, civic issues, and the broader community. (Ongoing)		
	Build Financial Capacity of the Organization	Not Stated			
	Create Prosperity through Economic Development	Not Stated			
The Batemen Foundation/The Robert Bateman Centre	Facilitate Social Inclusion and Community Wellness	Not Stated	2017: Enhance quality of life.	This program meets and supports the City of Victoria's Strategic Plan Objective 'Nurture Our Arts, Culture and Learning Capital.' The arts are an important part of our community. They transport us to different places and cultures and provide an outlet for creative expression. At the Robert Bateman Centre, we use the art of Robert Bateman to inspire everyone and express the importance of nature and its positive impact on our lives. Our programs, which reach people of all ages, inspire discovery, understanding and development of a love of nature leading to healthy and creative living, environmental stewardship, and spiritual growth.	
	Nurture Our Arts, Culture and Learning Capital	Not Stated	2018: Support for arts and culture is increased, inclusive and strategic.		
Threshold Housing Society	Demonstrate Regional Leadership	Not Stated		Objective 2: Engage and Empower the Community – all youth are a vital component of our community that bring energy, ideas and vision to bear upon the common good. At-risk youth have energy, ideas and vision too, regardless of their difficult pasts. Being homeless or precariously-housed marginalizes people and hence they feel disengaged from their friends, neighbourhood, and city. Safe housing is the key factor in making a marginalized person part of the community; it takes an address, a telephone number, and neighbours. In giving such opportunities today to vulnerable youth, the community will thrive tomorrow.	
	Engage and Empower the Community	Not Stated	2017: More youth are engaged in City programs, civic issues, and the broader community. (Ongoing)	Objective 6: Make Victoria More Affordable – calls for increasing the range of affordable housing for youth. This is an important objective in that any municipality that attempts to combat homelessness must take concrete steps to prevent it from happening which means addressing youth homelessness. Many municipalities have already forged plans to end youth homelessness by a certain year as part of a larger strategy to either lower or eradicate adult homelessness. The SHY program is designed to find willing landlord partners to help Threshold Housing find suitable units for youth able to live independent but with support.	
	Make Victoria More Affordable	Not Stated	2017/2018: Increased the range of affordable housing not only for those in need of supports but also for working people, families and youth.		
	Facilitate Social Inclusion and Community Wellness	Not Stated	2017:Victoria is closer to ending chronic homelessness.	Objective 7: Facilitate Social Inclusion and Community Wellness – several actions and outcomes deal with ending chronic homelessness and increasing low-cost housing. This is also a central objective of the SHY program. At-risk youth are a marginalized segment of our community that are both invisible and voiceless. A community cannot be "well" when this many youth are living precariously as they are and yet expected to be a contributing member of the community. Safe Housing, mentoring, and life-skills as provided by SHY give at-risk youth the opportunity to avoid homelessness, criminal involvement, and being a burden on social systems.	
Umbrella Society for Addictions and Mental Health			2015: Improved relationship with nearby First Nations. (Ongoing)	At any given moment, 30 to 40% of Foundation House residents are First Nations. Residents live in a supportive communal environment, sharing chores, cooking and eating meals together. There is a sense of community and belonging among the men as they work toward a common goal: sobriety and recovery. The garden project would empower the residents and lead others toward beginning starting community gardens or food share systems.	
	Engage and Empower the Community	Not Stated		The improved streetscape will contribute to an increased sense of community. Therapeutic benefits of gardening are well known, and the garden project will enhance the quality of life and improve the health of house residents. Foundation House itself addresses, in some small way, issues of chronic homelessness faced by the City of Victoria	
	Facilitate Social Inclusion and Community Wellness	Yes	2017: Enhanced quality of life.		
	Enhance and Steward Public Spaces, Green Spaces and Food Systems	Not Stated		This project will achieve the stated objective of increased food cultivation on private land, and inspire others to increase green space and explore the potential of a community garden in future.	

Organization Name	Strategic Objective	Linked to Outcome? Yes / Not Stated	If 'Yes', Outcomes Identified OR If 'Not Stated', Possible Outcomes Identified	Organization Outcomes From Applicants	Comments
Victoria Brain Injury Society	Engage and Empower the Community	Not Stated	2016: Build capacity of neighbourhood/community associations. (Ongoing)	<p>This project will seek to engage and empower the family members and friends with information and awareness regarding brain injury and the resources that are available to help and support families facing the challenges of brain injury such as reduced income, adapting to life with a disabled family member, etc. The monthly information sessions will provide advice and information regarding finances, housing, understanding the brain, self-care and wellness for everyone in the family, and the social and emotional consequences of brain injury. Furthermore, the group will seek to share strategies that have worked for different families regarding common challenges such as co-parenting with someone that has challenges with multi-tasking or resolving conflict with individuals suffering from emotional lability, in this way families will empower each other and have their expertise honoured.</p> <p>The information sessions will also engage the community in considering the impact of brain injury. One of the comments we often receive from people who provide information sessions is that they have learnt as much from the participants about brain injury as they were able to impart about their area of information. Our research also shows that offering information sessions attracts individuals who might not have otherwise sought VBIS services for fear of stigma regarding their ability to cope. Information sessions can often offer a neutral first point of contact from which to VBIS is able to build a supportive relationship with the families and friends of survivors. We find this vital as otherwise families will often wait until a situation is in crisis before reaching out for help.</p>	
	Create Prosperity through Economic Development	Not Stated		We will have a number of information sessions that provide advice and support on financial well-being and ensuring that families are aware of all the financial supports and help that are available. Furthermore, case managers are well-versed in assisting individuals with applying for financial assistance and working with individuals to develop realistic budgets that prevent the escalation of debt thus avoiding an additional burden placed on the families of brain injury survivors. This will support this strategic plan objectives by ensuring that household income does not decrease so markedly after a brain injury that the household is no longer able to function thus supporting the objective to increase median household income. In addition, we know that when brain injury survivors receive the support they need throughout their recovery from family and friends they are more likely to be able to return to work thus further increasing the likelihood of an increase in the household's income level and again supporting this objective.	
	Facilitate Social Inclusion and Community Wellness	Not Stated	2017: Enhanced quality of life.	<p>The community information sessions and one-to-one sessions will support families of brain injury survivors to consider their own well-being. We will host information sessions that look at self-care and one-to-one sessions will encourage the families of survivors to consider how to protect their own well-being and get the support they need. This will promote community wellness.</p> <p>Additionally, the group sessions will allow the family and friends of survivors to meet each other, facilitating social inclusion and building community support networks. By hosting information sessions that are open and accessible, we hope to bring families from a wide socio-economic demographic together. While brain injury can affect all families, it is often those who were already vulnerable whose lives are impacted most by brain injury. Bringing families together can help expand people's networks, create shared understanding and help people interact with individuals that they might otherwise have never met thus facilitating social inclusion and preventing some of the isolation that can occur following brain injury. Social inclusion will further be supported by letting the families of survivors know about the services that are available to brain injury survivors – for example by letting families know about recreation programs or peer support drop-in services they can help and encourage the brain injury survivor to access these services thus preventing the survivors from becoming isolated, facilitating social inclusion and offering families and friends some respite so they can also interact socially with friends and family without needing to be in 'caregiver mode'.</p>	
Victoria Community Micro Lending Society (Application 1-Loan and Mentorship Program)	Innovate and Lead	Not Stated		CML matches each borrower with local lenders, allowing people to invest directly in individuals in their own community. This initiative of investing directly in individuals is bold, timely, and innovative. And it's working. Over the past five years CML has helped over 350 people navigate the world of entrepreneurship and employment training and funded 29 loans. In 2015 the Society expanded its loan offerings to include training loans for newcomers to Canada who need skills or training to get a job. We're convinced that this is the kind of bold and innovative leadership that Greater Victoria would like to see.	
	Create Prosperity through Economic Development	Not Stated	<p>2016: Downtown is the hub of both large and small business.</p> <p>2016: Reduced retail and commercial vacancies downtown.</p> <p>2017: Downtown is vibrant and is a draw for residents and visitors alike.</p>	<p>We see the support our Loan and Mentorship Program provides to small businesses as a critical tool in creating a vibrant, thriving small business sector in downtown Victoria. Our entrepreneur borrowers become successfully self-employed and many of them employ others as their businesses expand. Natalie received a \$4,000 loan from Community Micro Lending in January of 2011 to expand her restaurant, Stir It Up Foods, which was located in Fernwood Square. Having successfully expanded and having added 2 employees, Natalie repaid her loan in December 2013. Her business has continued to grow, and in February of this year she moved the restaurant to downtown Victoria, in Odeon Alley on Yates Street.</p> <p>Natalie's story a perfect illustration of prosperity through economic development – a growing small business moving to the downtown core, providing employment for local residents and creating prosperity for Natalie and her family.</p> <p>CML matches each borrower with local lenders, allowing people to invest directly in individuals in their own community.</p> <p>This initiative of investing directly in individuals is bold, timely, and innovative. And it's working. Over the past five years CML has helped over 350 people navigate the world of entrepreneurship and employment training and funded 29 loans. In 2015 the Society expanded its loan offerings to include training loans for newcomers to Canada who need skills or training to get a job. We're convinced that this is the kind of bold and innovative leadership that Greater Victoria would like to see.</p>	
Victoria Community Micro Lending Society (Application 2-Training Loan Program)	Innovate and Lead	Not Stated			
	Create Prosperity through Economic Development	Not Stated		Specifically, the Training Loans program allows vulnerable members of our community to get jobs, or get better paying jobs. Our first Training Loan went to Maria, who emigrated from the Philippines four years ago and has been working multiple minimum wage jobs since she arrived. In January Maria received a \$1,995 loan that allowed to her complete the tuition needed take a Lab Technician course. She will complete the course this month and will be eligible to apply for jobs with VIHA and LifeLabs which pay between \$20 and \$23 an hour, double what she currently earns. This will transform Maria's life. Maria is on the path to prosperity. We believe this is economic development – providing people with the opportunity to improve their lives and contribute to the communities in which they live.	

Organization Name	Strategic Objective	Linked to Outcome? Yes / Not Stated	If 'Yes', Outcomes Identified OR If 'Not Stated', Possible Outcomes Identified	Organization Outcomes From Applicants	Comments
Victoria Compost and Conservation Education Society (Compost Education Centre)	Engage and Empower the Community	Not Stated	2016: Empower neighbourhood residents, place makers and others to lead and implement projects.	<p>Bridging urban agriculture, composting, food literacy, ecological restoration and bioremediation, this project is an opportunity to bring together and empower the municipality, local post-secondary institutions, food security organizations and the people who are interested in growing food in Victoria to get to know and build the soil beneath their feet. In Phase 1, coordinated research led by the Compost Education Centre into the health of soils in Victoria and in collaboration with Camosun College's Environmental Technology program, will complement and enable some of the outcomes, providing backbone research relevant to the development of long term policies, resources and voluntary guidelines for food systems initiatives in the City.</p> <p>Further, this research and the resources and education developed to support healthy food production in the City will enable citizens interested in growing food on boulevards, in backyards, or in underutilized lots (as identified in the inventory) to do so safely. A key piece of this project will be awareness raising and sharing of information and resources specific to Victoria, which will serve to inspire and empower food production here in the city.</p>	
	Enhance and Steward Public Spaces, Green Spaces and Food Systems	Not Stated	2018: Greenspace, parks and food systems that are enhanced, well-maintained and fully utilized.	<p>Healing City Soils: Phase 2 is planned for Spring 2016 and will consist of a return to each of the 5 neighborhoods to offer a 'Growing Food in the City: Healing City Soils' workshop which shares the contamination map for that neighborhood, and teaches residents how to grow food safely given the levels of contamination. There will also be a three-part 'Healing City Soils' workshop series held at the Compost Education Centre (CEC) as well as fact sheets created covering methods for backyard/boulevard soil healing and food growing skills including, microbial remediation (via composting and compost tea), fungal remediation (via mushrooms), and phytoremediation (via plants).</p> <p>The VCM is an active member of the 900 Pandora Neighbourhood Group that is actively working to revitalize the Pandora/Quadra Street area. With the addition of improved VCM signage on Pandora Avenue and Quadra Street, residents and businesses in the area will experience a greater sense of pride for their neighbourhood helping to empower them and encourage continuing efforts to improve upon the overall vitality of the area.</p>	
Victoria Conservatory of Music	Engage and Empower the Community	Not Stated	2016: Empower neighbourhood residents, place makers and others to lead and implement projects.		
	Create Prosperity through Economic Development	Yes	2017: Downtown is vibrant and is a draw for residents and visitors alike.	<p>The VCM is one of Victoria's premier art centers attracting close to 50,000 people to the downtown core each year, many of which utilize City of Victoria parking services, visit local retailers and restaurants, and also use other services in the area, all of which contribute dramatically towards the economic wellbeing and prosperity within the downtown area. With the addition of effective and well-positioned signage, the VCM anticipates greater numbers of audience members and higher enrollment within the VCM Community and Post-Secondary Schools helping to drive greater numbers of residents and visitors to the vibrant downtown core.</p> <p>City of Victoria support for the VCM through signage funding will nurture and contribute to the overall vibrancy of the arts within the downtown core while creating a more positive presence in the Pandora and Quadra area – an area frequented by people dealing with drug addictions, mental illness and homelessness.</p>	
	Nurture Our Arts, Culture and Learning Capital	Not Stated			
Victoria Sexual Assault Centre	Facilitate Social Inclusion and Community Wellness	Yes	2017: Accessible health services are available for Victoria's most marginalized people.	<p>This project will support the City of Victoria's objective to facilitate social inclusion and community wellness and contribute to the outcome of accessible health services for Victoria's most marginalized populations. This project will increase access to support for recent survivors of sexualized violence. Often, it's those communities that are most targeted for violence that do not have access to medical, forensic, crisis support and justice services, after a sexual assault because of institutional barriers they face at hospitals and police stations. These communities include girls, women and trans people for whom the experiences and impacts of sexual violence are deeply intertwined with other forms of systemic violence, such as racism, colonialism, inter-generational trauma, classism, and various other forms of stigma and discrimination. We have been working closely with community partners that represent racialized, immigrant, refugee, trans and indigenous girls and women, women involved with sex work, and/or those that are drug or alcohol dependent to determine how to better serve those that are most targeted for violence. We also hope to create partnerships with organizations that work with people with disabilities, homeless people and people living in poverty. To increase accessibility of services, we have secured a space for the clinic in our office building and for this phase of the project we are raising capital funds to purchase equipment and supplies so we can open our doors in Fall 2015.</p> <p>The Orchard was created in partnership between the VWCA/VWFSC and the City, to test the idea of, and develop policy around food production in public space which stemmed from commitments in the OCP. The successful management of the Commons and the Orchard by the Community Association requires cross-departmental cooperation of staff from Parks Dept, the Planning Dept, and the Engineering Dept in a collaborative, supportive and empowering relationship with the community.</p> <p>By supporting the renewal of the social asset of the cob bench and the strengthening of broader community identity (as well as that of the Association) and educational outreach via signage in the Commons and the Orchard, the City is building capacity within the Community Association to support citizen-led, demand-driven initiatives such as the Food Security Collective. Neighbourhood residents, place makers and others are empowered to lead and implement projects when volunteer hours and in-kind donations are matched with financial contributions, project approval, reducing barriers, and (sometimes) institutional or regulatory expertise.</p> <p>The repair of the cob bench, the design and construction of the sheltering roof, and work-parties in the Commons and Orchard all provide opportunities for neighbourhood engagement and citizen participation which welcome every contribution and encourage residents to meet and bond over their shared efforts. The new signs will allow residents of the whole region to better utilize the free, local food resources in the Commons and the Orchard, as well as providing contact information so residents can become involved with the Community Association and the Food Security Collective.</p> <p>The growing and sharing of food in public spaces, as well as community celebrations around those activities like Community Dinners, the Corn Roast, and the Wassail, inspires citizens to truly have a sense of ownership of and investment in those public green spaces in ways that few others could.</p>	
Victoria West Community	Innovate and Lead	Not Stated			
	Engage and Empower the Community	Yes	2016: Build capacity of neighbourhood/community associations. (Ongoing) 2016: Empower neighbourhood residents, place makers and others to lead and implement projects.		
	Facilitate Social Inclusion and Community Wellness	Not Stated			
	Enhance and Steward Public Spaces, Green Spaces and Food Systems	Not Stated	2017: School lands and facilities are enhanced for benefits such as community wellness and recreation, greenspace, and food systems etc.		
	Plan for Emergencies Including Climate Change Short and Long Term	Not Stated		<p>Both the Orchard and the Commons educate and inspire multiple generations of residents to learn about and practice local food production which increases our resiliency to potential emergencies. Since its inception, the Commons has been managed to also serve as a demonstration site for food plants that are suited to our current and changing dry-summer climate, as well as for sustainable gardening practices. The Community Orchard design included also permaculture design: slow decomposition of buried wood debris in Hugelkultur beds acts as natural rainwater 'batteries' to conserve resources and protect against dry years while warming soil and extending the growing season.</p>	

Organization Name	Strategic Objective	Linked to Outcome? Yes / Not Stated	If 'Yes', Outcomes Identified OR If 'Not Stated', Possible Outcomes Identified	Organization Outcomes From Applicants	Comments
Viva Youth Choirs Society of Victoria	Innovate and Lead	Not Stated		Empower neighborhood residents, place makers and others to lead and implement projects. As a not for profit organization we rely on volunteers to make it all work. This provides leadership opportunities within the community as a whole and within the musical communities specifically.	
	Engage and Empower the Community	Yes	2015: Improved relationship with nearby First Nations. (Ongoing)	More youth are engaged in City programs, civic issues, and the broader community. (Ongoing) By providing bursaries where there is financial hardship we are able to open doors to more youth. Improved relationship with nearby First Nations. (Ongoing) We focus on all forms of music from all cultures. Exploring the musical opportunities that arise from the traditions of our First Nations peoples in a natural inclusion of our vision.	
	Build Financial Capacity of the Organization	Not Stated		None	
	Create Prosperity through Economic Development	Not Stated		Economic Development. While small, the inclusive nature of our programs brings increased revenue opportunities for music teachers in our communities, conductors, music retail outlets, property / facility rental, recording studios and technicians, and much, much more.	
	Facilitate Social Inclusion and Community Wellness	Not Stated		None	
We Rage We Weep Alzheimer Foundation	Nurture Our Arts, Culture and Learning Capital	Not Stated		None	
			2017: Accessible health services are available for Victoria's most marginalized people.	Accessible health services are available for Victoria's most marginalized people - dementia persons often feel they can no longer integrate into their community due to their disease and caregivers are commonly too tired, overwhelmed and over worked to promote engagement. By providing a safe, welcoming, encouraging environment in which to self express and re-connect for both those with dementia and their caregivers we have seen these social challenges overcome. Re-engagement follows.	
				Enhanced quality of life - The Arts & Alzheimer's program is for persons with all stages of Alzheimer's or related dementia as well as those who have been artists or musicians and those who have not. Clients with Alzheimer's or related dementia •Enjoy freedom of expression, social interaction, cultivation of new or renewed talents, increased confidence, self-esteem, a sense of purpose and pride of accomplishment Caregivers/Families •Receive a respite from care taking duties and support from one another Artists & Musicians •Utilize their skill to foster expression, connection and joy through art and music Community •Experiences the continued participation and contributions of those with dementia	
	Facilitate Social Inclusion and Community Wellness	Yes	2017: Enhance quality of life 2018: City's seniors' facilities have grown their memberships by 50%.	City's seniors' facilities have grown their memberships by 50% - By operating our programs through Silver Thread Service Senior Centers we are drawing in more people to the centers thus promoting & encouraging their participation & membership in senior centers.	
	Nurture Our Arts, Culture and Learning Capital	Not Stated	2018: Support for arts and culture is increased, inclusive and strategic.	The Arts & Alzheimer's program offers its art & music participation sessions twice a week for 2 hours. The first hour is devoted to a creative art project which changes week to week followed by an hour of music, singing and sharing. Additional arts related activities and events such as music, dance, opera, symphony, theater and specialized art gallery tours are incorporated throughout the year. Our focus is those 70% of dementia clients still living at home with a caregiver who may not otherwise have access or opportunity to enjoy the arts.	